PUBLIC WORKS DEPARTMENT SUMMARY

MISSION STATEMENT:

To plan and implement projects and services that effectively create and maintain a comprehensive and successful transportation, and infrastructure system by cultivating the Public trust, promoting new ideas and technology, and maintaining the County's assets responsibly and proactively.

PROGRAMS AND SERVICES:

ACCOMPLISHMENTS, INITIATIVES, TRENDS AND ISSUES AND SERVICE LEVEL IMPACTS:

Road & Bridge:

To construct, manage and maintain the County's transportation infrastructure.

Accomplishments:

- Completed 70 miles of road resurfacing and to completed 8 miles of road reconstruction
- Completed 165 sidewalk American with Disabilities Act (ADA) compliant upgrades
- Completed 60 drainage pipe replacement projects
- Completed 1,562 pothole repairs
- Completed Cone Road Drainage, sanitary sewer, and sidewalk project
- Completed Mather's Bridge fender and scour repairs
- Processed 3,116 Citizens service requests
- Added a second Drainage Crew that increased drainage maintenance

Initiatives:

- Complete 63 miles of road resurfacing and to complete 8 miles of road reconstruction
- Complete road condition assessment and provide the BOCC with at road report card
- Deploy a third Countywide Drainage Crew to increase drainage maintenance (canals, ditches, swales, culverts)

Trends and Issues:

The FY 2019-2020 Budget includes \$3.4 million in General Revenue to continue reducing the backlog of 145 miles of roads that needed to be reconstructed at a cost of \$86.8 million; establishes funding of \$9.6 million for the County's road resurfacing program that addresses the backlog of 400 miles of roads, that are at risk of falling into road reconstruction; and funding for a third countywide crew to increase drainage infrastructure maintenance.

Brevard County maintains 43 bridges, which together with 1,120 miles of roads, are considered the backbone of our transportation system that serves as the main artery of commerce and economic activity. We currently have two (2) bridges that have been designated as structurally deficient. As our bridges continue to age, that number will increase. To address this issue, a dedicated funding source is needed for bridge repair and maintenance.

Another critical issue is the vertical lifting of sidewalk due to tree root intrusion, pipe failures, which pose a trip hazard and public safety threat. A dedicated funding source is needed to reduce the backlog of unfunded sidewalk repairs.

Service Level Impacts:

Not Applicable

Transportation Construction Management:

• To design and construct transportation improvements projects in Brevard County in a cost- effective manner.

Accomplishments:

- Wickham Road and Interlachen Road Intersection completed
- Cone Road Infrastructure Improvements estimated completion 10/2019
- SR520 and Sykes Creek Parkway Intersection Improvements estimated completion 10/2019
- N. Banana River Drive Boardwalk estimated completion 10/2019

Initiatives:

- Design for the Traffic Management Center with partnerships with the Florida Department of Transportation, Space Coast Transportation Planning Organization, and Municipalities Identify projects eligible for grant funds and municipality partnerships.
- Identify projects eligible for grant funds and municipality partnerships
- Update Construction Specifications and Contract Documents
- St. Johns Heritage Parkway Northern Segment projected to be completed in FY 2019-2020
- Pineda Overpass projected to be completed in FY 2019-2020
- Babcock Street and Valkaria/Wyoming Drive Intersection Improvements projected to be completed in FY 19-20
- Hollywood Boulevard widening design projected to be completed in FY 2019-2020
- St. John's Heritage Parkway Alternative Corridor Evaluation study underway
- Sea Ray Bridge design criteria issued projected to be completed in FY 2019-2020
- Grissom Parkway and Fay Boulevard Intersection Improvements projected to be completed in FY 19-20

Trends and Issues:

A portion of the Local Option Gas Tax (LOGT) and the 9th Cent Gas Tax (5.6 million), fund the annual LOGT Bond payment until August 2037. During this period, any projected balances from the gas taxes will be allocated to transportation related projects and to fund partially funded projects. In addition, \$1.6 million will be transferred from the Local Option Gas Tax to Road and Bridge on a recurring basis for resurfacing; this will help reduce the resurfacing backlog growth.

Also, a portion of the Constitutional Gas Taxes (2.9 million), fund the annual Constitutional Fuel Tax bond payment until the final payment in August, 2020; in FY 2020-21 the taxes will be guaranteed to resurfacing projects. In addition, this year there is a one-time transfer from the Constitutional Gas Tax of \$3.6 million to Road and Bridge to meet the resurfacing initiative of 63 miles of road to be paved in FY 2019-20. Funds for needed capacity improvements are still an issue; however, with the sun-setting of the Impact Fee moratorium, the collection and allocation of Transportation Impact Fee Funds will be designated for capacity projects such as, intersection improvements, new sidewalks, and road widening. Nevertheless, the Transportation Impact Fee funds are not sufficient to address all capacity needs. Staff will continue to seek funding and municipality partnerships to fund priority projects.

Beginning in June 2021, federal funding through the Local Agency Program (LAP) will be limited to the construction phase per the "draft" LAP Policy now under review for approval. As such, studies and design will no longer be eligible for federal funding. This new trend may make receiving State funds for studies/designs

more competitive, which could result in reduced funding that Brevard County has received in prior years from FDOT.

Service Level Impacts:

Not Applicable

Facilities Management:

- Building Maintenance, operations, support and services
- Facilities planning, pre-construction design and permitting, building assessments and project management
- Procurement of contracts, construction management, architectural and engineering, and design build services

Accomplishments:

- Brevard County Detention Center (BCDC)- Cell and security door controls
- Brevard County Detention Center (BCDC)- Refurbish inmate showers
- Brevard County Government Center (BCGC) North Roof replacement and elevator upgrades
- Vassar B. Carlton Historic Courthouse- Heat exchanger and chiller pipe replacement
- Harry T. and Harriette V. Moore Justice Center- Complete window seals, remediation, drywall and seal block voids, replaced Heating and Air Conditioning units on 2nd, 3rd, and 4th floors (west), engineering for roof replacement in Fiscal Year 2019 to 2020
- Agricultural Center- replace lift station
- County Service Complex Palm Bay- overflow parking lot paving
- BCGC- Viera Building, Building A- Annex chiller replacement and Building E humidity issues

Initiatives:

- Enhance and complete building assessment program and capital planning to identify and prioritize the needs of County facilities
- Collaborate with departments in preliminary capital improvement planning, developing more accurate cost estimates, and consolidating projects when feasible to increase efficiency
- Replacement of outdated building components with new technologies for improved performance and efficiencies

Trends and Issues:

Facilities Management continues to focus on prioritizing the replacement of antiquated building components with newer and more efficient systems. There remains a significant amount of unfunded needs at buildings countywide, such as roofing, heating and air condition, electrical, plumbing, architectural and structural modification needs.

Service Level Impacts:

Not Applicable

Traffic Operations:

Design, implement, and maintain traffic control devices, including signage and pavement markings, school zones, street lights, traffic signals, and countywide intelligent transportation system. Review and inspect traffic components for all subdivisions, site plans and right-of-way use permits that are submitted to Brevard County

Accomplishments:

- Completed the last phase of the 4-phase School Flasher Clock upgrade project. The upgraded clocks allow the traffic systems technicians to remotely monitor the status, configure the school zone schedules, and receive real time alerts if a fault occurs so that we do not rely on notification by the public.
- Upgraded vehicle detection systems at 13 locations on Wickham Road from Sarno Road to Business Center Blvd.
- Inspected and accepted nine (9) new signalized intersections to our signal maintenance responsibility.
- Inspected and accepted over 100 new Rapid Rectangular Flashing Beacons (RRFBs) at signalized pedestrian crossing along A1A to our signal maintenance responsibility for FDOT.
- Provided traffic engineering review for over 445 submittals of site plans, subdivisions, right-of-way plans, and capital improvement projects.

Initiatives:

- To fill traffic engineering vacancies with a well-trained team to meet increasing workload demand and catch up on extensive backlog of engineering studies and various requests.
- Install UPS units at 10 ITS Master Hubs in an effort to improve system reliability during storm events.
- Continue to upgrade vehicle detection systems countywide to work more efficiently with the Advanced Traffic Management System (ATMS).

Trends and Issues:

The lack of technical work force in the industry continues to impede our ability to fill vacant positions and carry out work in a responsive manner. It is a challenge to acquire and retain technical skilled employees. If we can increase our engineering and technical talent, we will improve our responsiveness.

A significant increase in traffic signal technician staffing is needed to meet the increasing maintenance responsibilities. Brevard County now maintains 346 traffic signals, 122 school flashers, over 100 RRFB's, 700+ street lights, and the county-wide intelligent transportation system.

Service Level Impacts:

Not Applicable

Survey & Mapping:

Provide professional land surveying services that support the mapping of county infrastructure, construction layout, development reviews, and acquisition of rights of ways and easements.

Accomplishments:

- Completed the City of Cocoa Areas 10 stormwater GIS mapping
- Updated the GIS mapping of all approved rights-of-way and easement vacates during FY 2017 to 2018
- Continued Maintenance of the Pavement Management Plan on the Public Works GIS mapper
- Completed land development reviews on schedule for Site Plans, Subdivisions and Docks/Piers
- Completed the data collection and mapping of assets in support of the North Merritt Island Drainage Study

Initiatives:

- Provide infrastructure mapping services in support of county agencies (Public Works, Natural Resources, Utilities)
- Investigate expanding our surveying services to include aerial imaging and digital modeling using drone technology

Trends and Issues:

The creation of a secretarial administrative position that could be shared by Engineering, Land Acquisition and Surveying and Mapping is needed to maintain an efficient and effective operation.

Service Level Impacts:

Not Applicable

Engineering:

To review and permit design and construct development, right-of-way and utility improvement projects in Brevard County while ensuring good engineering practice and maintaining a high level of customer service.

Accomplishments:

- Implemented a succession plan for the bridge program
- Successfully implemented the Pre -Closeout Meeting process for development projects as identified through the Lean Six Sigma process
- Successfully participated in permitting and inspecting all County site plans, subdivision, and right-ofway permits

Initiatives:

- Continue to pursue hiring of vacant positions and implement cross training initiatives
- Update land development exhibits and codes related to Engineering.
- Streamline the as-built process
- Update existing forms and checklists for ADA accessibility

Trends and Issues:

Staff is working toward an update of standard development exhibits and codes to bring them current. The program will also be moving toward website improvements to streamline development and provide guidance.

Service Level Impacts:

Not Applicable

PUBLIC WORKS DEPARTMENT: SUMMARY

Public Works Department Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$17,618,732	\$18,287,509	\$18,550,351	\$262,842	1.44%
Permits, Fees & Spec. Assess. Revenue	\$4,929,498	\$4,757,838	\$4,845,346	\$87,508	1.84%
Intergovernmental Revenue	\$17,295,951	\$43,100,296	\$28,791,817	-\$14,308,479	-33.20%
Charges for Services Revenue	\$7,264,111	\$5,675,084	\$5,707,314	\$32,230	0.57%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$2,434,620	\$1,450,839	\$1,700,332	\$249,493	17.20%
Statutory Reduction	\$0	-\$3,663,579	-\$2,979,761	\$683,818	-18.67%
Total Operating Revenues	\$49,542,913	\$69,607,987	\$56,615,399	-\$12,992,588	-18.67%
Balance Forward Revenue	\$77,357,527	\$72,604,524	\$51,133,490	-\$21,471,034	-29.57%
Transfers - General Revenue	\$19,772,793	\$24,512,536	\$24,376,475	-\$103,831	-0.42%
Transfers - Other Revenue	\$946,488	\$39,675	\$39,675	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Total Non-Operating Revenues	\$98,076,808	\$97,156,735	\$75,549,640	-\$21,607,095	-22.24%
TOTAL REVENUES	\$147,619,721	\$166,764,722	\$132,165,039	-\$34,599,683	-20.75%
Compensation and Benefits Expense	\$15,830,501	\$18,507,052	\$19,177,473	\$670,421	3.62%
Operating Expense	\$29,144,267	\$51,140,047	\$48,224,960	-\$2,915,087	-5.70%
Capital Outlay Expense	\$2,213,604	\$4,669,408	\$1,498,387	-\$3,171,021	-67.91%
Operating Expenditures	\$47,188,372	\$74,316,507	\$68,900,820	-\$5,415,687	-7.29%
C I P Expense	\$15,577,991	\$76,553,300	\$44,905,592	-\$31,647,708	-41.34%
Debt Service Expense	\$8,511,302	\$8,790,416	\$8,552,048	-\$238,368	-2.71%
Reserves-Operating Expense	\$0	\$1,531,278	\$2,227,352	\$696,074	45.46%
Reserves - Capital Expense	\$0	\$3,332,217	\$5,764,472	\$2,432,255	72.99%
Reserves - Restricted Expense	\$0	\$1,427,286	\$929,973	-\$497,313	-34.84%
Grants and Aid Expense	\$770,409	\$0	\$0	\$0	0.00%
Transfers Expense	\$1,023,381	\$813,718	\$884,782	\$71,064	8.73%
Total Non-Operating Expenses	\$25,883,083	\$92,448,215	\$63,264,219	-\$29,183,996	-31.57%
TOTAL EXPENDITURES	\$73,071,456	\$166,764,722	\$132,165,039	-\$34,599,683	-20.75%

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE

Road and Bridge Program Revenue & Expense Category	Actual F Y 2017- 2018	Y 2017- F Y 2018- Budget F Y 2019-		Difference	% Change
Taxes Revenue	\$428,803	\$2,704,598	\$2,732,810	\$28,212	1.04%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$4,615,265	\$5,358,172	\$5,356,014	-\$2,158	-0.04%
Charges for Services Revenue	\$3,672,650	\$4,185,477	\$4,268,324	\$82,847	1.98%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$231,662	\$55,979	\$94,927	\$38,948	69.58%
Statutory Reduction	\$0	-\$615,211	-\$622,604	-\$7,393	1.20%
Total Operating Revenues	\$8,948,380	\$11,689,015	\$11,829,471	\$140,456	1.20%
Balance Forward Revenue	\$3,744,669	\$9,163,099	\$2,080,641	-\$7,082,458	-77.29%
Transfers - General Revenue	\$7,692,536	\$10,489,647	\$11,297,674	\$808,027	7.70%
Transfers - Other Revenue	\$7,201,847	\$0	\$3,699,250	\$3,699,250	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$18,639,052	\$19,652,746	\$17,077,565	-\$2,575,181	-13.10%
TOTAL REVENUES	\$27,587,432	\$31,341,761	\$28,907,036	-\$2,434,725	-7.77%
Compensation and Benefits Expense	\$8,145,278	\$9,820,306	\$10,288,996	\$468,690	4.77%
Operating Expense					
Capital Outlay Expense	\$9,260,930	\$18,130,606	\$18,283,069	\$152,463	0.84%
	\$926,290	\$2,856,500	\$150,200	-\$2,706,300	-94.74%
Operating Expenses	\$18,332,498	\$30,807,412	\$28,722,265	-\$2,085,147	-6.77%
C I P Expense	\$3,896	\$525,000	\$175,178	-\$349,822	-66.63%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$87,184	\$9,349	\$9,593	\$244	2.61%
Non-Operating Expenses	\$91,080	\$534,349	\$184,771	-\$349,578	-65.42%
TOTAL EXPENSES	\$18,423,578	\$31,341,761	\$28,907,036	-\$2,434,725	-7.77%

ROAD AND BRIDGE: BUDGET VARIANCES

Road and Bridge Program %							
Revenue and Expense Category	Variance	Variance	Explanation				
Taxes Revenue	\$28,212	1.04%	Slight decrease in the Communication Service Tax to reflect historical collections and a slight increase in the TIF from the West Melbourne CRA				
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%					
Intergovernmental Revenue	-\$2,158	-0.04%	A decrease in the Motor Fuel Tax Rebate to reflect historical collections.				
Charges for Services Revenue	\$82,847	1.98%	Completing several large projects for which the Program charges for these services.				
Fines and Forfeits Revenue	\$0	0.00%					
Miscellaneous Revenue	\$38,948	69.58%	The increase in the Interest Earned to reflect historical trends.				
Statutory Reduction	-\$7,393	1.20%	Statutory Reduction reflects adjustments within Operating Revenue.				
Balance Forward Revenue	- \$7,082,458	-77.29%	Balance Forward decreased due to the progression/completion of Road Resurfacing projects.				
Transfers - General Revenue	\$808,027	7.70%	In Mid-Year, the Department received non-recurring funds of \$1,710,000 to purchase equipment for the 3rd Drainage Crew. In FY 20, the salaries were added for a 3rd Drainage Crew, additional funds were requested for the completion of 63 miles of road resurfacing and 8 miles of road reconstruction plans, and to fund the cost of employees COLA and FRS contribution.				
Transfers - Other Revenue	\$3,699,250	0.00%	The Department will make a one-time transferred of the Constitutional Gas Tax for the Road Resurfacing initiative to complete the 63 miles of roadway.				
Other Finance Source Revenue	\$0	0.00%					
Compensation and Benefits Expense	\$468,690	4.77%	Increase reflects employee COLA and increase in FRS contribution.				
Operating Expenses	\$152,463	0.84%	Decrease in Operating Expenses is due to the completion/progression of the County's Road Resurfacing completed.				

Road and Bridge Program Revenue and Expense Category	Variance	% Variance	Explanation
Capital Outlay Expense	- \$2,706,300	-94.74%	The Department received non-recurring funds to purchase equipment for the Drainage Crew/Construction Section.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$349,822	-66.63%	Decrease in CIP is the progression of the Wickham Road Shop project.
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$244	2.61%	Small increase in the transfer to dispatch and debt service payment

PUBLIC WORKS DEPARTMENT: TRANSPORTATION CONSTRUCTION MANAGEMENT

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Transportation Construction Management Program Revenue & Expense Category	Actual F Y 2017- 2018	F Y 2017- Budget Budget F Y 2019- F Y 2019-		Difference	% Change
Taxes Revenue	\$11,786,353	\$9,838,390	\$9,838,390	\$0	0.00%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$12,676,309	\$37,742,124	\$23,435,803	- \$14,306,321	-37.91%
Charges for Services Revenue	\$1,866,786	\$249,944	\$0	-\$249,944	100.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$1,027,186	\$374,464	\$334,382	-\$40,082	-10.70%
Statutory Reduction	\$0	-\$2,410,247	-\$1,680,430	\$729,817	-30.28%
Total Operating Revenues	\$27,356,633	\$45,794,675	\$31,928,145	\$13,866,530	-30.28%
Balance Forward Revenue	\$62,699,031	\$50,846,410	\$38,325,218	- \$12,521,192	-24.63%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	-\$6,951,847	\$0	-\$3,699,250	-\$3,699,250	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$55,747,184	\$50,846,410	\$34,625,968	- \$16,220,442	-31.90%
TOTAL REVENUES	\$83,103,817	\$96,641,085	\$66,554,113	\$30,086,972	-31.13%
Compensation and Benefits					
Expense	\$1,234,768	\$1,417,228	\$1,514,225	\$96,997	6.84%
Operating Expense	\$6,466,378	\$11,692,646	\$10,381,288	-\$1,311,358	-11.22%
Capital Outlay Expense	\$112,754	\$241,000	\$57,200	-\$183,800	-76.27%
Operating Expenses	\$7,813,900	\$13,350,874	\$11,952,713	-\$1,398,161	-10.47%
C I P Expense	\$13,404,884	\$70,280,843	\$39,952,333	- \$30,328,510	-43.15%
Debt Service Expense	\$8,501,584	\$8,500,916	\$8,496,488	-\$4,428	-0.05%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$3,081,166	\$5,222,606	\$2,141,440	69.50%
Reserves - Restricted Expense	\$0	\$1,427,286	\$929,973	-\$497,313	-34.84%
Grants and Aid Expense	\$770,409	\$0	\$0	\$0	0.00%

Transportation Construction Management Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Transfers Expense	\$103,426	\$0	\$0	\$0	0.00%
Non-Operating Expenses	\$22,780,303	\$83,290,211	\$54,601,400	- \$28,688,811	-34.44%
TOTAL EXPENSES	\$30,594,203	\$96,641,085	\$66,554,113	- \$30,086,972	-31.13%

TRANSPORTATION CONSTRUCTION MANAGEMENT: BUDGET VARIANCES

Transportation Construction Management Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$0	0.00%	
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	- \$14,306,321	(37.91%)	Decreased is attributed to Capital Improvement Projects (CIP) funded by Federal Department of Transportation progressing or coming near completion.
Charges for Services Revenue	-\$249,944	(100.00%)	A decrease is due to funds from the City of Melbourne for co- operative projects were completed.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$40,082	(10.70%)	Variance is due to a decrease in Interest Earned to reflect a reduction in Operating Revenues.
Statutory Reduction	\$729,817	(30.28%)	Statutory Reduction reflects a decrease in Operating Revenue projections.
Balance Forward Revenue	- \$12,521,192	(24.63%)	Decrease in Balance Forward is due to the completion of Capital Improvement Projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	-\$3,699,250	0.00%	Transfer Constitutional Gas Tax funds to Road and Bridge for the Road Resurfacing program to complete the sixty-three (63) miles of roadway in FY 20. This is a non recurring transfer in FY 20 of unspent Constitutional Gas Taxes.
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$96,997	6.84%	Increase is due to Cost Distribution increasing in FY 20 as well as employee COLA and increase contribution to FRS.
Operating Expenses	-\$1,311,358	(11.22%)	Decrease in Operating Expenses is due to the transfer to increase Reserves - Capital.

Transportation Construction Management Program Revenue and Expense Category	Variance	% Variance	Explanation
Capital Outlay Expense	-\$183,800	(76.27%)	Non recurring funds were utilized to purchase needed Capital Outlay in FY 19.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	- \$30,328,510	(43.15%)	Decrease in CIP is due to project progression/completion of projects in FY 19.
Debt Service Expense	-\$4,428	(0.05%)	Slight decrease in Debt Service expense is due to the final payment on the outstanding Constitutional Gas Tax Bonds.
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$2,141,440	69.50%	Increase to fund future capital projects.
Reserves - Restricted Expense	-\$497,313	(34.84%)	Reduction in the Constitutional Gas Tax Bond Reserves. Bonds will be paid in full August 2020.
Transfers Expense	\$0	0.00%	

PUBLIC WORKS DEPARTMENT: FACILITIES MANAGEMENT

Facilities Management			Final Adopted				
Taxes Revenue \$0 \$0 \$0 Permits, Fees & Special Assessments Revenue Intergovernmental Revenue \$0 \$0 \$0 Intergovernmental Revenue Charges for Services Revenue \$454,188 \$290,000 \$290,000 Fines and Forfeits Revenue \$454,188 \$290,000 \$290,000 Fines and Forfeits Revenue \$0 \$0 \$0 Miscellaneous Revenue \$924,704 \$845,473 \$1,091,891 \$24 Statutory Reduction \$0 -\$56,774 -\$69,095 -\$1 Total Operating Revenues \$1,378,892 \$1,078,699 \$1,312,796 \$23 Balance Forward Revenue \$508,368 \$1,843,474 \$2,250,774 \$40 Transfers - General Revenue \$9,908,759 \$11,150,953 \$10,391,958 -\$75 Transfers - Other Revenue \$423,080 \$0 \$0 \$0 Other Finance Source \$10,840,207 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits Expen	Difference	fference % Change	Budget F Y 2019-	Budget F Y 2018-			
Permits, Fees & Special Assessments Revenue \$0	\$0	\$0 0.00%			\$0	Taxes Revenue	
Intergovernmental Revenue				·	·	•	
Charges for Services Revenue \$454,188 \$290,000 \$290,000 Fines and Forfeits Revenue \$0 \$0 \$0 \$0 Miscellaneous Revenue \$924,704 \$845,473 \$1,091,891 \$24 Statutory Reduction \$0 \$-\$56,774 \$-\$69,095 \$-\$1 Total Operating Revenue \$1,378,892 \$1,078,699 \$1,312,796 \$23 Balance Forward Revenue \$508,368 \$1,843,474 \$2,250,774 \$40 Transfers - General Revenue \$9,908,759 \$11,150,953 \$10,391,958 \$-\$75 Total Finance Source Revenue \$0 \$0 \$0 \$0 Other Finance Source Revenue \$0 \$0 \$0 \$0 Non-Operating Revenues \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 \$-\$11 Compensation and Benefits Expense \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$44,573,490 \$4,886,555 \$5,089,407 \$20 Operating Expense \$59,522 \$263,989 \$264,416 Operating Expense \$1,869,967 \$4,879,501 \$4,678,081 \$20 Debt Service Expense \$9,719 \$289,500 \$55,560 \$23 Reserves - Capital Expense \$0 \$0 \$0 \$0 Reserves - Restricted Expense \$0 \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0 \$0	\$0		•	·			
Revenue \$454,188 \$290,000 \$290,000 Fines and Forfeits Revenue \$0 \$0 \$0 Miscellaneous Revenue \$924,704 \$845,473 \$1,091,891 \$24 Statutory Reduction \$0 -\$56,774 -\$69,095 -\$1 Total Operating Revenues \$1,378,892 \$1,078,699 \$1,312,796 \$23 Balance Forward Revenue \$508,368 \$1,843,474 \$2,250,774 \$40 Transfers - General Revenue \$9,908,759 \$11,150,953 \$10,391,958 -\$75 Transfers - Other Revenue \$423,080 \$0 \$0 \$0 Other Finance Source \$0 \$0 \$0 \$0 Revenue \$0 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 C I P Expense \$1,869,967	\$0	\$0 0.00%	\$0	\$0	\$0		
Fines and Forfeits Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0	\$0 0.00%	\$290,000	\$290,000	\$454,188		
Statutory Reduction \$0 -\$56,774 -\$69,095 -\$1,378,892 \$1,078,699 \$1,312,796 \$23 Balance Forward Revenue \$508,368 \$1,843,474 \$2,250,774 \$40 Transfers - General Revenue \$9,908,759 \$11,150,953 \$10,391,958 -\$75 Transfers - Other Revenue \$423,080 \$0 \$0 \$0 Other Finance Source \$0 \$0 \$0 \$0 Revenue \$0 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Coperating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 CI P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$22 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 <td>\$0</td> <td>\$0 0.00%</td> <td></td> <td>\$0</td> <td>\$0</td> <td>Fines and Forfeits Revenue</td>	\$0	\$0 0.00%		\$0	\$0	Fines and Forfeits Revenue	
Total Operating Revenues \$1,378,892 \$1,078,699 \$1,312,796 \$23 Balance Forward Revenue \$508,368 \$1,843,474 \$2,250,774 \$40 Transfers - General Revenue \$9,908,759 \$11,150,953 \$10,391,958 -\$75 Transfers - Other Revenue \$423,080 \$0 \$0 \$0 Other Finance Source \$0 \$0 \$0 \$0 Revenue \$10,840,207 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$10,840,207 \$12,994,427 \$12,642,732 -\$35 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Sepense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$0 \$0 \$0 Reserves - Capital Expense	\$246,418	5246,418 29.15%	\$1,091,891	\$845,473	\$924,704	Miscellaneous Revenue	
Balance Forward Revenue \$508,368 \$1,843,474 \$2,250,774 \$40 Transfers - General Revenue \$9,908,759 \$11,150,953 \$10,391,958 -\$75 Transfers - Other Revenue \$423,080 \$0 \$0 Other Finance Source \$0 \$0 \$0 Revenue \$10,840,207 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Comperating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0	-\$12,321	-\$12,321 21.70%	-\$69,095	-\$56,774	\$0	Statutory Reduction	
Transfers - General Revenue \$9,908,759 \$11,150,953 \$10,391,958 -\$75 \$75 \$11,150,953 \$10,391,958 \$-\$75 \$11,150,953 \$10,391,958 \$-\$75 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,840,207 \$12,994,427 \$12,642,732 \$-\$35 \$10,895,5528 \$11,859,969 \$14,073,126 \$13,955,528 \$-\$11 \$1,859,969 \$14,073,126 \$13,955,528 \$-\$11 \$1,859,969 \$14,073,126 \$13,955,528 \$-\$11 \$1,859,969 \$14,073,126 \$13,955,528 \$11,150,953 \$10,391,958 \$-\$7,617,760 \$14,073,126 \$13,955,528 \$-\$11 \$1,859,969 \$14,073,126 \$13,955,528 \$11,150,953 \$10,391,958 \$10,391,958 \$11,150,953 \$10,391,958 \$1,959,950 \$11,073,973 \$10,391,958 \$10,391,959 \$10,391,958 \$10	\$234,097	21.70%	\$1,312,796	\$1,078,699	\$1,378,892	Total Operating Revenues	
Transfers - Other Revenue Other Finance Source Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$407,300	3407,300 22.09%	\$2,250,774	\$1,843,474	\$508,368	Balance Forward Revenue	
Other Finance Source \$0 \$0 \$0 Non-Operating Revenues \$10,840,207 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$4,873,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves - Operating Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	-\$758,995	6758,995 -6.81%	\$10,391,958	\$11,150,953	\$9,908,759	Transfers - General Revenue	
Revenue \$0 \$0 \$0 Non-Operating Revenues \$10,840,207 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Compensation and Benefits \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	\$0	\$0 0.00%	\$0	\$0	\$423,080	Transfers - Other Revenue	
Non-Operating Revenues \$10,840,207 \$12,994,427 \$12,642,732 -\$35 TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits Expense \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	40	40 0000	40	40	4.0		
TOTAL REVENUES \$12,219,099 \$14,073,126 \$13,955,528 -\$11 Compensation and Benefits Expense \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	\$0	•	•	·			
Compensation and Benefits Expense \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	-\$351,695				, , ,	Non-Operating Revenues	
Expense \$2,984,748 \$3,144,015 \$3,247,983 \$10 Operating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	-\$117,598	6117,598 -0.84%	\$13,955,528	\$14,073,126	\$12,219,099	TOTAL REVENUES	
Operating Expense \$4,573,490 \$4,886,555 \$5,089,407 \$20 Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	4			4	4	·	
Capital Outlay Expense \$59,522 \$263,989 \$264,416 Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	\$103,968						
Operating Expenses \$7,617,760 \$8,294,559 \$8,601,806 \$30 C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	\$202,852	\$202,852 4.15%	\$5,089,407	\$4,886,555	\$4,573,490		
C I P Expense \$1,869,967 \$4,879,501 \$4,678,081 -\$20 Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	\$427	\$427 0.16%	\$264,416	\$263,989	\$59,522	Capital Outlay Expense	
Debt Service Expense \$9,719 \$289,500 \$55,560 -\$23 Reserves-Operating Expense \$0 \$0 \$0 Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted \$0 \$0 \$0 Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	\$307,247	3.70%	\$8,601,806	\$8,294,559	\$7,617,760	Operating Expenses	
Reserves-Operating Expense \$0 \$0 \$0 \$0 Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted Expense \$0 \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0 \$0	-\$201,420	-4.13%	\$4,678,081	\$4,879,501	\$1,869,967	C I P Expense	
Reserves - Capital Expense \$0 \$0 \$0 Reserves - Restricted Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0 \$0	-\$233,940	233,940 -80.81%	\$55,560	\$289,500	\$9,719	Debt Service Expense	
Reserves - Restricted Expense \$0 \$0 \$0 Grants and Aid Expense \$0 \$0	\$0	\$0 0.00%	\$0	\$0	\$0	Reserves-Operating Expense	
Expense \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0	\$0 0.00%	\$0	\$0	\$0	Reserves - Capital Expense	
Grants and Aid Expense \$0 \$0 \$0	\$0	\$0 0.00%	śn	¢n.	ćn		
	\$0 \$0		·	•		·	
Iransters Expense deno and deno eee dean not de	\$10,515		\$620,081	\$609,566	\$598,398	Transfers Expense	
,	\$10,515 \$424,845 -	-		•		·	
	-\$117,598						

FACILITIES MANAGEMENT: BUDGET VARIANCES

Facilities Management		%	E de cata
Program Revenue and Expense Category	Variance	Variance	Explanation
Taxes Revenue	\$0	0.00%	
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$246,418	29.15%	An increase in the reimbursable costs for services provided by the Program.
Statutory Reduction	-\$12,321	21.70%	Corresponds with the increase in projected Operating Revenues.
Balance Forward Revenue	\$407,300	22.09%	Decrease is due to the completion of capital projects in FY 19.
Transfers - General Revenue	- \$758,995	(6.81%)	Decrease is due to the transfer of non- recurring funds for capital projects in FY 19 and lower debt service payment in FY 20. There is additional funding requested in FY 20 for employee COLA and increase in the FRS contribution as well as to complete deferred capital projects.
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$103,968	3.31%	Increase is attributable to employee COLA and increase in FRS contribution.
Operating Expenses	\$202,852	4.15%	The increase is due to an increase in repair and maintenance, other contracted services, insurance and utilities service costs.
Capital Outlay Expense	\$427	0.16%	Due to the ongoing assessment of the needs comparatively less capital outlay is required in FY 20 than FY 19.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	- \$201,420	(4.13%)	The reduction is due to the completion of Capital Improvement Projects carried forwarded into FY 19 and the design of the Moore Justice Center roof replacement.
Debt Service Expense	- \$233,940	(80.81%)	The final internal loan payment for the building renovations at John Rodes Blvd. is less in FY 20 than FY 19.
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	

Facilities Management Program Revenue and Expense Category	Variance	% Variance	Explanation
Transfers Expense	\$10,515	1.72%	The increase in the Energy Performance payment in FY 20.

PUBLIC WORKS DEPARTMENT: TRAFFIC OPERATIONS

Traffic Operations Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$0	\$0	\$0	\$0	0.00%
Permits, Fees & Special					
Assessments Revenue	\$3,721,422	\$3,586,608	\$3,644,647	\$58,039	1.62%
Intergovernmental Revenue Charges for Services	\$0	\$0	\$0	\$0	0.00%
Revenue	\$923,934	\$631,766	\$844,866	\$213,100	33.73%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$12,812	\$52,906	\$25,139	-\$27,767	-52.48%
Statutory Reduction	\$0	-\$213,564	-\$225,733	-\$12,169	5.70%
Total Operating Revenues	\$4,658,168	\$4,057,716	\$4,288,919	\$231,203	5.70%
Balance Forward Revenue	\$1,084,025	\$1,569,245	\$1,351,883	-\$217,362	-13.85%
Transfers - General Revenue	\$1,348,513	\$1,514,791	\$1,546,928	\$32,137	2.12%
Transfers - Other Revenue	\$0	\$0	\$0	\$0	0.00%
Other Finance Source					
Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$2,432,538	\$3,084,036	\$2,898,811	-\$185,225	-6.01%
TOTAL REVENUES	\$7,090,706	\$7,141,752	\$7,187,730	\$45,978	0.64%
Compensation and Benefits Expense	\$1,232,679	\$1,649,175	\$1,698,953	\$49,778	3.02%
Operating Expense	\$4,008,492	\$4,891,517	\$5,160,717	\$269,200	5.50%
Capital Outlay Expense	\$245,906	\$580,800	\$320,268	-\$260,532	-44.86%
Operating Expenses	\$5,487,077	\$7,121,492	\$7,179,938	\$58,446	0.82%
C I P Expense	\$0	\$11,500	\$0	-\$11,500	-100.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted	\$0	\$0	\$0	\$0	0.00%
Expense Grants and Aid Expense			•		
Transfers Expense	\$0 \$34,384	\$0 \$8,760	\$0 \$7.702	\$0 -\$968	0.00% -11.05%
Non-Operating Expenses	\$34,384 \$34,384	\$8,760 \$20,260	\$7,792 \$7,792	-\$968 - \$12,468	-11.05% - 61.54%
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TRAFFIC OPERATIONS: BUDGET VARIANCES

Traffic Operations Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$0	0.00%	
Permits, Fees & Spec. Assess. Revenue	\$58,039	1.62%	Subdivision Review fees are increased to reflect development activity.
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$213,100	33.73%	Traffic Engineering charges increased based on historical collections.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$27,767	(52.48%)	A decrease in projected insurance proceeds due to a decline in the number of automobile accidents damaging traffic signal cabinets.
Statutory Reduction	-\$12,169	5.70%	Statutory Reduction reflects Operating Revenue projections.
Balance Forward Revenue	- \$217,362	(13.85%)	Reduction in funds carried forward due to the purchase of capital equipment in FY 19.
Transfers - General Revenue	\$32,137	2.12%	Increase in General Fund transfer to fund employee COLA and increase in FRS contribution.
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$49,778	3.02%	Increase its due to Cost Redistribution, increase in employee COLA and increase in FRS contribution.
Operating Expenses	\$269,200	5.50%	Decrease is due to the progression of the multi-year school traffic signal upgrade project.
Capital Outlay Expense	- \$260,532	(44.86%)	The decrease is due to the purchase of nonrecurring capital outlay in FY 19.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$11,500	(100.00%)	The completion of non recurring Capital Improvement Projects in FY 19.
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	

Traffic Operations Program Revenue and Expense Category	Variance	% Variance	Explanation
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	-\$968	(11.05%)	

PUBLIC WORKS DEPARTMENT: SURVEY AND MAPPING

Survey and Mapping Program Revenue & Expense Category	Actual Budget		Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$0	\$0	\$0	\$0	0.00%
Permits, Fees & Special Assessments Revenue	\$343,671	\$310,842	\$223,381	-\$87,461	-28.14%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$18,170	\$28,750	\$26,100	-\$2,650	-9.22%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$11,920	\$15,200	\$14,700	-\$500	-3.29%
Statutory Reduction	\$0	-\$17,740	-\$13,209	\$4,531	-25.54%
Total Operating Revenues	\$373,760	\$337,052	\$250,972	-\$86,080	-25.54%
Balance Forward Revenue	\$59,215	\$2,333	\$26,724	\$24,391	1045.48%
Transfers - General Revenue	\$724,946	\$1,029,923	\$1,025,719	-\$4,204	-0.41%
Transfers - Other Revenue	\$99,613	\$0	\$0	\$0	0.00%
Other Finance Source					
Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$883,774	\$1,032,256 \$1,052,443		\$20,187	1.96%
TOTAL REVENUES	\$1,257,534	\$1,369,308	\$1,303,415	-\$65,893	-4.81%
Compensation and Benefits Expense	\$1,031,022	\$1,091,555	\$1,064,590	-\$26,965	-2.47%
Operating Expense	\$193,744	\$227,996	\$169,225	-\$58,771	-25.78%
Capital Outlay Expense	\$24,805	\$49,757	\$69,600	\$19,843	39.88%
Operating Expenses	\$1,249,572	\$1,369,308	\$1,303,415	-\$65,893	-4.81%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense Reserves - Restricted	\$0	\$0	\$0	\$0	0.00%
Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$5,629	\$0	\$0	\$0	0.00%
Non-Operating Expenses	\$5,629	\$0	\$0	\$0	0.00%
TOTAL EXPENSES	\$1,255,201	\$1,369,308	\$1,303,415	-\$65,893	-4.81%

SURVEY AND MAPPING: BUDGET VARIANCES

Survey and Mapping Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$0	0.00%	
Permits, Fees & Spec. Assess. Revenue	-\$87,461	-28.14%	Reduction in Engineering Survey fees as a direct result of the completion of GIS services for the City of Cocoa.
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	-\$2,650	-9.22%	Charges for Services was reduced for Dock Permit Review fees as it is anticipated that the fees will decrease in FY 20.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$500	-3.29%	Slight decrease in Miscellaneous Revenue for Vacating Services to reflect historical revenue collections.
Statutory Reduction	\$4,531	-25.54%	Statutory Reduction reflects a reduction to projected revenues.
Balance Forward Revenue	\$24,391	1045.48%	Balance Forward is projected in increase in FY 20, due to unspent Operating Expenses.
Transfers - General Revenue	-\$4,204	-0.41%	The decrease reflected in the Transfers is for the elimination of a temporary employee, offset by employee COLA and increase in FRS contribution.
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	-\$26,965	-2.47%	In FY 19, a temporary position was created to shadow a vacating position. The temporary position was eliminated; creating a variance. However, this line also includes employee COLA and increase contribution to FRS.
Operating Expense	-\$58,771	-25.78%	Decrease in Operating Expenses is a result of non-capital items purchased in FY 19, will not recur in FY 20.
Capital Outlay Expense	\$19,843	39.88%	Increase in Capital Outlay is a result of capital items allocated in FY 19, were deferred to FY 20.
Grants and Aid Expense	\$0	0.00%	

Survey and Mapping Program Revenue and Expense Category	Variance	% Variance	Explanation	
C I P Expense	\$0	0.00%		
Debt Service Expense	\$0	0.00%		
Reserves-Operating Expense	\$0	0.00%		
Reserves - Capital Expense	\$0	0.00%		
Reserves - Restricted Expense	\$0	0.00%		
Transfers Expense	\$0	0.00%		

PUBLIC WORKS DEPARTMENT: ENGINEERING

Engineering Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$48,893	\$49,210	\$41,600	-\$7,610	-15.46%
Permits, Fees & Special Assessments Revenue	\$864,405	\$860,388	\$977,318	\$116,930	13.59%
Intergovernmental Revenue	\$980	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$328,383	\$289,147	\$278,024	-\$11,123	-3.85%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$17,392	\$9,171	\$15,486	\$6,315	68.86%
Statutory Reduction	\$0	-\$60,396	-\$65,621	-\$5,225	8.65%
Total Operating Revenues	\$1,260,054	\$1,147,520	\$1,246,807	\$99,287	8.65%
Balance Forward Revenue	\$896,858	\$907,892	\$1,122,122	\$214,230	23.60%
Transfers - General Revenue	\$98,039	\$327,222	\$114,196	-\$213,026	-65.10%
Transfers - Other Revenue	\$135,949	\$0	\$0	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$1,130,846	\$1,235,114	\$1,236,318	\$1,204	0.10%
TOTAL REVENUES	\$2,390,900	\$2,382,634	\$2,483,125	\$100,491	4.22%
Compensation and Benefits Expense	\$1,127,308	\$1,301,001	\$1,277,901	-\$23,100	-1.78%
Operating Expense	\$221,414	\$496,403	\$309,640	-\$186,763	-37.62%
Capital Outlay Expense	\$125,583	\$36,000	\$34,300	-\$1,700	-4.72%
Operating Expenses	\$1,474,304	\$1,833,404	\$1,621,841	-\$211,563	-11.54%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$549,230	\$861,284	\$312,054	56.82%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$8,703	\$0	\$0	\$0	0.00%
Non-Operating Expenses	\$8,703	\$549,230	\$861,284	\$312,054	56.82%
TOTAL EXPENSES	\$1,483,007	\$2,382,634	\$2,483,125	\$100,491	4.22%

ENGINEERING: BUDGET VARIANCES

Engineering Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	-\$7,610	-15.46%	Communication Service Tax revenues are projected to decline based on historical collections.
Permits, Fees & Spec. Assess. Revenue	\$116,930	13.59%	The Subdivision Review and Site Plan Review fees are projected to increase based development activity.
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	-\$11,123	-3.85%	Driveway Inspection charges have been reduced to reflect historical collections.
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$6,315	68.86%	The slight increase in Interest Earned reflects projections based on historical trend.
Statutory Reduction	-\$5,225	8.65%	The Statutory Reduction corresponds with the change in the revenue projections for FY 20.
Balance Forward Revenue	\$214,230	23.60%	Increase in Balance Forward reflects unspent employee compensation funds due to vacancies that occurred in FY 19.
Transfers - General Revenue	- \$213,026	-65.10%	General Fund Transfer was reduced due to an increase in the Program's projected revenue collection. This decreased in the General Fund Transfer was transferred to the Road and Bridge Program.
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	-\$23,100	-1.78%	A slight decrease in Compensation and Benefits is due to the Cost Distribution to this Program was reduced in FY 20. However, this line also reflect an increase for employee COLA and increase contribution of FRS.

Engineering Program Revenue and Expense Category	Variance	% Variance	Explanation
Operating Expense	- \$186,763	-37.62%	Decrease in Operating Expense is a result of the purchase of non- recurring items such as GPS units, chairs, software in FY 19, that will not be needed in FY 20.
Capital Outlay Expense	-\$1,700	-4.72%	Small change in Capital Outlay reflects the purchase of capital in FY 19 that will not be recurring.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$312,054	56.82%	Increase in Reserves is due to unspent funds carried forward from FY 19. These funds will be utilized in the forthcoming years on projects which paid the fees.
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$0	0.00%	

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 1 MSTU

Road and Bridge District 1	Actual F Y 2017-	Final Budget	Adopted Budget	Difference	%
MSTU Program Revenue & Expense Category	2018	F Y 2018- 2019	F Y 2019- 2020	Difference	Change
Taxes Revenue	\$2,000,051	\$2,118,193	\$2,198,762	\$80,569	3.80%
Permits, Fees & Special	ćo	ćo	ćo	ćo	0.000/
Assessments Revenue Intergovernmental Revenue	\$0	\$0 \$0	\$0 \$0	\$0	0.00%
Charges for Services	\$701	\$0	\$0	\$0	0.00%
Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$53,705	\$23,205	\$45,899	\$22,694	97.80%
Statutory Reduction	\$0	-\$107,070	-\$112,233	-\$5,163	4.82%
Total Operating Revenues	\$2,054,458	\$2,034,328	\$2,132,428	\$98,100	4.82%
Balance Forward Revenue	\$1,416,734	\$2,120,620	\$1,703,277	-\$417,343	-19.68%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$14,107	\$14,840	\$14,840	\$0	0.00%
Other Finance Source	4.0	4.0	4.0	4.0	
Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$1,430,841	\$2,135,460 \$1,718,117		-\$417,343	-19.54%
TOTAL REVENUES	\$3,485,299	\$4,169,788	\$3,850,545	-\$319,243	-7.66%
Compensation and Benefits Expense	\$74,697	\$83,772	\$84,825	\$1,053	1.26%
Operating Expense	\$1,054,576	\$3,637,782	\$3,190,587	-\$447,195	-12.29%
Capital Outlay Expense		, , ,			
Operating Expenses	\$166,173 \$1,295,445	\$260,960 \$3,982,514	\$299,571 \$3,574,983	\$38,611 - \$407,531	14.80% - 10.23%
C I P Expense	\$1,293,443	\$3,982,314	\$3 ,374,383 \$0	\$07,331	0.00%
Debt Service Expense	\$0 \$0	\$0 \$0	\$0 \$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$60,000	\$60,000	\$0	0.00%
Reserves - Capital Expense	\$0				
Reserves - Restricted	, ŞU	\$58,435	\$123,764	\$65,329	111.80%
Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$69,233	\$68,839	\$91,798	\$22,959	33.35%
Non-Operating Expenses	\$69,233	\$187,274	\$275,562	\$88,288	47.14%
TOTAL EXPENSES	\$1,364,678	\$4,169,788	\$3,850,545	-\$319,243	-7.66%

ROAD AND BRIDGE DISTRICT 1 MSTU: BUDGET VARIANCES

Road and Bridge District 1 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$80,569	3.80%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$22,694	97.80%	The increase is due to an increase in the Interest Earned to reflect historical trends.
Statutory Reduction	-\$5,163	4.82%	The reduction is based on projected Operating Revenues within the MSTU.
Balance Forward Revenue	- \$417,343	(19.68%)	The decrease is due to the completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$1,053	1.26%	Increase is due to an increase in Cost Redistribution, and employee COLA and increase in FRS contribution.
Operating Expenses	- \$447,195	(12.29%)	Decrease is due to the completion of maintenance repair projects.
Capital Outlay Expense	\$38,611	14.80%	Increase is due to the required capital equipment needed for this program in FY 20.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$65,329	111.80%	Increase is to save for the purchase of large capital equipment in future fiscal years.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$22,959	33.35%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 2 MSTU

Road and Bridge District 2 MSTU Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$951,803	\$1,005,139	\$1,038,612	\$33,473	3.33%
Permits, Fees & Special					
Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue Charges for Services	\$0	\$0	\$0	\$0	0.00%
Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$31,346	\$15,308	\$18,398	\$3,090	20.19%
Statutory Reduction	\$0	-\$51,022	-\$52,851	-\$1,829	3.58%
Total Operating Revenues	\$983,148	\$969,425	\$1,004,159	\$34,734	3.58%
Balance Forward Revenue	\$1,601,201	\$1,519,140	\$860,021	-\$659,119	-43.39%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$6,702	\$7,010	\$7,010	\$0	0.00%
Other Finance Source		·			
Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$1,607,903	\$1,526,150 \$867,031		-\$659,119	-43.19%
TOTAL REVENUES	\$2,591,051	\$2,495,575	\$1,871,190	-\$624,385	-25.02%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$903,995	\$1,651,406	\$1,183,184	-\$468,222	-28.35%
Capital Outlay Expense	\$96,027	\$107,625	\$128,972	\$21,347	19.83%
Operating Expenses	\$1,000,022	\$1,759,031	\$1,312,156	-\$446,875	-25.40%
C I P Expense	\$39,000	\$544,681	\$100,000	-\$444,681	-81.64%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$156,921	\$414,413	\$257,492	164.09%
Reserves - Capital Expense	\$0	\$1,942	\$1,103	-\$839	-43.20%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Statics and Alla Expense		'		·	
Transfers Expense	\$32.889	\$33,000	\$43.518	\$10,518	31.8/%
•	\$32,889 \$71,889	\$33,000 \$736,544	\$43,518 \$559,034	\$10,518 - \$177,510	31.87% - 24.10%

ROAD AND BRIDGE DISTRICT 2 MSTU: BUDGET VARIANCES

Road and Bridge District 2	370. 20202		
MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$33,473	3.33%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$3,090	20.19%	The increase is due to an increase in the Interest Earned to reflect historical trends.
Statutory Reduction	-\$1,829	3.58%	The reduction is based on projected Operating Revenues within the MSTU.
Balance Forward Revenue	- \$659,119	(43.39%)	The decrease is due to the completion of maintenance repair and Capital Improvement Projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expenses	- \$468,222	(28.35%)	Decrease is due to the completion of maintenance repair projects.
Capital Outlay Expense	\$21,347	19.83%	Increase is due to the required capital equipment needed for this program in FY 20.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	- \$444,681	(81.64%)	Decrease is due to the progression of East Hall Road project.
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$257,492	164.09%	The increase in Reserves is attributed to \$300,000 less requested from Natural Resource Management Department for the Muck Dredging projects in FY 20.
Reserves - Capital Expense	-\$839	(43.20%)	Variance is due to a budget adjustment for from Reserves - Capital to Operating for a major repair of a piece of equipment.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$10,518	31.87%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 3 MSTU

Road and Bridge District 3 MSTU Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$449,236	\$474,088	\$492,603	\$18,515	3.91%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue Charges for Services	\$899	\$0	\$0	\$0	0.00%
Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$49,633	\$9,498	\$12,185	\$2,687	28.29%
Statutory Reduction	\$0	-\$24,179	-\$25,240	-\$1,061	4.39%
Total Operating Revenues	\$499,769	\$459,407	\$479,548	\$20,141	4.38%
Balance Forward Revenue	\$864,217	\$940,099	\$735,056	-\$205,043	-21.81%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$3,188	\$3,359	\$3,359	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$867,405	\$943,458	\$738,415	-\$205,043	-21.73%
TOTAL REVENUES	\$1,367,174	\$1,402,865	\$1,217,963	-\$184,902	-13.18%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$134,294	\$989,805	\$766,301	-\$223,504	-22.58%
Capital Outlay Expense	\$45,783	\$54,270	\$1,772	-\$52,498	-96.73%
Operating Expenses	\$180,077	\$1,044,075	\$768,073	-\$276,002	-26.44%
C I P Expense	\$231,399	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$342,890	\$429,418	\$86,528	25.23%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$15,598	\$15,900	\$20,472	\$4,572	28.75%
Non-Operating Expenses	\$246,998	\$358,790	\$449,890	\$91,100	25.39%
TOTAL EXPENSES	\$427,075	\$1,402,865	\$1,217,963	-\$184,902	-13.18%

ROAD AND BRIDGE DISTRICT 3 MSTU: BUDGET VARIANCES

Road and Bridge District 3 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$18,515	3.91%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$2,687	28.29%	The increase is due to an increase in the Interest Earned to reflect historical trends.
Statutory Reduction	-\$1,061	4.39%	The reduction is based on projected Operating Revenues within the MSTU.
Balance Forward Revenue	- \$205,043	(21.81%)	The decrease is due to the completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expenses	- \$223,504	(22.58%)	Decrease is due to the completion of maintenance repair projects.
Capital Outlay Expense	-\$52,498	(96.73%)	Reduction is due to funds being saved for the purchase of a large dollar piece of equipment in FY 21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$86,528	25.23%	Funds are being saved for the purchase of a large piece of equipment projected to be purchased in FY 21.
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$4,572	28.75%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 4 MSTU

POBLIC WORKS DEPARTIVIENT:		Final	Adopted		
Road and Bridge District 4 MSTU Program Revenue & Expense Category	Actual F Y 2017- 2018	Budget F Y 2018- 2019	Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$1,249,364	\$1,352,883	\$1,441,147	\$88,264	6.52%
Permits, Fees & Special					
Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue Charges for Services	\$899	\$0	\$0	\$0	0.00%
Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$38,346	\$27,035	\$28,272	\$1,237	4.58%
Statutory Reduction	\$0	-\$68,996	-\$73,471	-\$4,475	6.49%
Total Operating Revenues	\$1,288,609	\$1,310,922	\$1,395,948	\$85,026	6.49%
Balance Forward Revenue	\$2,257,388	\$1,832,502	\$1,543,759	-\$288,743	-15.76%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$8,791	\$9,128	\$9,128	\$0	0.00%
Other Finance Source					
Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$2,266,179	\$1,841,630	\$1,552,887	-\$288,743	-15.68%
TOTAL REVENUES	\$3,554,788	\$3,152,552	\$2,948,835	-\$203,717	-6.46%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$1,322,060	\$2,893,675	\$2,593,699	-\$299,976	-10.37%
Capital Outlay Expense	\$356,959	\$155,377	\$166,772	\$11,395	7.33%
Operating Expenses	\$1,679,019	\$3,049,052	\$2,760,471	-\$288,581	-9.46%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$60,000	\$60,000	\$0	0.00%
December Constant Francis	\$0	\$0	\$68,992	\$68,992	0.00%
Reserves - Capital Expense	٥٦	γU	7 /		
Reserves - Capital Expense Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted	\$0	\$0	\$0		
Reserves - Restricted Expense	\$0 \$0	\$0 \$0	\$0 \$0	\$0	0.00%
Reserves - Restricted Expense Grants and Aid Expense	\$0	\$0	\$0		

ROAD AND BRIDGE DISTRICT 4 MSTU: BUDGET VARIANCES

Road and Bridge District 4 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$88,264	6.52%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue Statutory Reduction	\$1,237 -\$4,475	4.58% 6.49%	The increase is due to an increase in the Interest Earned to reflect historical trends. The reduction is based on projected Operating Revenues within the MSTU.
Balance Forward Revenue	- \$288,743	(15.76%)	The decrease is due to the completion of maintenance repair projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expenses	- \$299,976	(10.37%)	Decrease is due to the completion of maintenance repair projects.
Capital Outlay Expense	\$11,395	7.33%	Increase in Capital Outlay is due to the required capital equipment needs of this program in FY 20.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$68,992	0.00%	Funds are being saved for the purchase of a large piece of equipment.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$15,872	36.49%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 5 MSTU

Road and Bridge District 5 MSTU Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018-2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$537,964	\$569,009	\$585,556	\$16,547	2.91%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$899	\$0 \$0	\$0 \$0	\$0 \$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$21,766	\$13,700	\$14,624	\$924	6.74%
Statutory Reduction	\$0	-\$29,135	-\$30,009	-\$874	3.00%
Total Operating Revenues	\$560,629	\$553,574	\$570,171	\$16,597	3.00%
Balance Forward Revenue	\$1,345,622	\$991,687	\$511,186	-\$480,501	-48.45%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$3,829	\$4,039	\$4,039	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$1,349,451	\$995,726	\$515,225	-\$480,501	-48.26%
TOTAL REVENUES	\$1,910,080	\$1,549,300	\$1,085,396	-\$463,904	-29.94%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$817,020	\$929,918	\$697,853	-\$232,065	-24.96%
Capital Outlay Expense	\$53,802	\$63,130	\$1,772	-\$61,358	-97.19%
Operating Expenses	\$870,822	\$993,048	\$699,625	-\$ 293,423	- 29.55%
C I P Expense	\$28,844	\$311,775	\$0	-\$311,775	-100.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$60,000	\$60,000	\$0	0.00%
Reserves - Capital Expense	\$0	\$165,777	\$301,203	\$135,426	81.69%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$18,728	\$18,700	\$24,568	\$5,868	31.38%
Non-Operating Expenses	\$47,572	\$556,252	\$385,771	-\$170,481	-30.65%
TOTAL EXPENSES	\$918,394	\$1,549,300	\$1,085,396	-\$463,904	-29.94%

ROAD AND BRIDGE DISTRICT 5 MSTU: BUDGET VARIANCES

Road and Bridge District 5 MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$16,547	2.91%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$924	6.74%	The increase is due to an increase in the Interest Earned to reflect historical trends.
Statutory Reduction	-\$874	3.00%	The reduction is based on projected Operating Revenues within the MSTU.
Balance Forward Revenue	- \$480,501	(48.45%)	The decrease is due to the completion of maintenance repair and Capital Improvement Projects.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expenses	- \$232,065	(24.96%)	Decrease is due to the completion of maintenance repair projects.
Capital Outlay Expense	-\$61,358	(97.19%)	Reduction is due to funds being saved for the purchase of a large dollar piece of equipment in FY 21.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	- \$311,775	(100.00%)	Decrease in CIP expense is due to the progression of Malabar Road box culvert project.
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$135,426	81.69%	Funds are being saved for the purchase of a large piece of equipment.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$5,868	31.38%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 4 MERRITT ISLAND MSTU

Poblic WORKS DEPARTIVENT:	102,412,11131				
Road and Bridge District 4 Merritt Island MSTU Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$20,175	\$21,326	\$21,895	\$569	2.67%
Permits, Fees & Special					
Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services	ćo	ćo	ćo	ćo	0.000/
Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$2,218	\$1,200	\$462	-\$738	-61.50%
Statutory Reduction	\$0	-\$1,126	-\$1,118	\$8	-0.71%
Total Operating Revenues	\$22,394	\$21,400	\$21,239	-\$161	-0.75%
Balance Forward Revenue	\$128,773	\$147,258	\$444,833	\$297,575	202.08%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$163	\$168	\$168	\$0	0.00%
Other Finance Source					
Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$128,936	\$147,426	\$445,001	\$297,575	201.85%
TOTAL REVENUES	\$151,330	\$168,826	\$466,240	\$297,414	176.17%
Compensation and Benefits	40	40	40	40	0.000/
Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$3,309	\$60,251	\$337,721	\$277,470	460.52%
Capital Outlay Expense	\$0	\$0	\$1,772	\$1,772	0.00%
Operating Expenses	\$3,309	\$60,251	\$339,493	\$279,242	463.46%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$102,237	\$117,237	\$15,000	14.67%
Reserves - Capital Expense	\$0	\$5,534	\$8,586	\$3,052	55.15%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$763	\$804	\$924	\$120	14.93%
Non-Operating Expenses	\$763	\$108,575	\$126,747	\$18,172	16.74%

ROAD AND BRIDGE DISTRICT 4 MERRITT ISLAND MSTU: BUDGET VARIANCES

Road and Bridge District 4 Merritt Island MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$569	2.67%	Increase in property valuation associated with new construction within the MSTU.
Permits, Fees & Spec. Assess. Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue Fines and Forfeits Revenue	\$0 \$0	0.00% 0.00%	
Miscellaneous Revenue	-\$738	(61.50%)	Decrease in Interest Earned projections to reflect historical collections.
Statutory Reduction	\$8	(0.71%)	The increase is based on projected Operating Revenues within the MSTU.
Balance Forward Revenue	\$297,575	202.08%	Increase is due to maintenance repair projects such as sidewalks repairs that are being carried forward into FY 20.
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expenses	\$277,470	460.52%	Increase is due to expenses associated with minor repair and maintenance projects in progress and will carry forward into FY 20.
Capital Outlay Expense	\$1,772	0.00%	Variance is due to cost of equipment needed in FY 20.
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$15,000	14.67%	The increase is due to funds set aside in the event of an emergency.
Reserves - Capital Expense	\$3,052	55.15%	Funds are being saved for the contribution towards the purchase of a large piece of equipment.
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	\$120	14.93%	Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU based on historical expenditures.

PUBLIC WORKS DEPARTMENT: ROAD AND BRIDGE DISTRICT 4 BEACHES MSTU

Road and Bridge District 4 Beaches MSTU Program Revenue & Expense Category	Actual F Y 2017- 2018	Final Budget F Y 2018- 2019	Adopted Budget F Y 2019- 2020	Difference	% Change
Taxes Revenue	\$146,090	\$154,673	\$158,976	\$4,303	2.78%
Permits, Fees & Special	40	do	40	40	0.000/
Assessments Revenue Intergovernmental Revenue	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	0.00%
Charges for Services	\$0	\$0	\$0	\$0	0.00%
Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$11,929	\$7,700	\$3,967	-\$3,733	-48.48%
Statutory Reduction	\$0	-\$8,119	-\$8,147	-\$28	0.34%
Total Operating Revenues	\$158,019	\$154,254	\$154,796	\$542	0.35%
Balance Forward Revenue	\$751,426	\$720,765	\$177,996	-\$542,769	-75.30%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$1,066	\$1,131	\$1,131	\$0	0.00%
Other Finance Source	4.0		4	4.0	
Revenue	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$752,492	\$721,896	\$179,127	-\$542,769	-75.19%
TOTAL REVENUES	\$910,511	\$876,150	\$333,923	-\$542,227	-61.89%
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$184 <i>,</i> 567	\$651 <i>,</i> 487	\$62,269	-\$589,218	-90.44%
Capital Outlay Expense	\$0	\$0	\$1,772	\$1,772	0.00%
Operating Expenses	\$184,567	\$651,487	\$64,041	-\$587,446	-90.17%
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$200,000	\$225,000	\$25,000	12.50%
Reserves - Capital Expense	\$0	\$19,363	\$38,218	\$18,855	97.38%
Reserves - Restricted					
Expense And Face and And Face a	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$5,179	\$5,300	\$6,664	\$1,364	25.74%
Non-Operating Expenses	\$5,179	\$224,663	\$269,882	\$45,219	20.13%
TOTAL EXPENSES	\$189,746	\$876,150	\$333,923	-\$542,227	-61.89%

ROAD AND BRIDGE DISTRICT 4 BEACHES MSTU: BUDGET VARIANCES

Taxes Revenue \$4,303 2.78% Increase in property valuation associated with new construction within the MSTU. Permits, Fees & Spec. Assess. Revenue \$0 0.00% Charges for Services Revenue \$0 0.00% Fines and Forfeits Revenue \$0 0.00% Miscellaneous Revenue -\$3,733 (48.48%) Decrease due to Interest Earned to reflect historical collections. The decrease is based on projected Operating Revenues within the MSTU. Balance Forward Revenue \$0 0.00% Transfers - General Revenue \$0 0.00% Transfers - Other Revenue \$0 0.00% Other Finance Source Revenue \$0 0.00% Revenue \$0 0.00% Compensation and Benefits Expense \$0 0.00% Capital Outlay Expense \$1,772 0.00% Grants and Aid Expense \$0 0.00% CI P Expense \$0 0.00% Debt Service Expense \$0 0.00% Reserves - Capital Expense \$18,855 97.38% Reserves - Restricted Expense \$0 0.00% Reserves	Road and Bridge District 4 Beaches MSTU Program Revenue and Expense Category	Variance	% Variance	Explanation
Revenue Intergovernmental Revenue S0 0.00% Charges for Services Revenue Fines and Forfeits Revenue S0 0.00% Miscellaneous Revenue S1 0.00% Miscellaneous Revenue S2 0.34% Statutory Reduction Statutory Reduction Balance Forward Revenue S42,769 Transfers - General Revenue S0 0.00% Transfers - Other Revenue S0 0.00% Transfers Expense S0 0.00% Transfers Expense S1,772 Transfers Expense S0 0.00% Transfers Expense S0 0.00% The increase is due to the completion of maintenance repair projects. Increase is due to the cost of equipment needed in FY 20. The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense S1,364 S25,74% Transfers Expense S1,364 S25,74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	Taxes Revenue	\$4,303	2.78%	· · · ·
Charges for Services Revenue Fines and Forfeits Revenue Fines and Forfeits Revenue So 0.00% Miscellaneous Revenue -\$3,733 (48.48%) Statutory Reduction -\$28 0.34% Balance Forward Revenue Transfers - General Revenue Transfers - Other Revenue Compensation and Benefits Expense Operating Expenses Capital Outlay Expense So C1 P Expense So C1 P Expense So C2 Pet Expense So Reserves - Capital Expense \$1,764 S1,364 S1,364 S1,364 S25.74% Decrease due to Interest Earned to reflect historical collections. The decrease is based on projected Operating Revenues within the MSTU. Decrease is due to the completion of maintenance repair projects. Decrease is due to the completion of maintenance repair projects. Increase is due to the completion of maintenance repair projects. Increase is due to the completion of maintenance repair projects. Increase is due to the completion of maintenance repair projects. Increase is due to the cost of equipment needed in FY 20. The increase is due to the cost of equipment needed in FY 20. The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	•	\$0	0.00%	
Fines and Forfeits Revenue Miscellaneous Revenue -\$3,733 (48.48%) Statutory Reduction -\$28 0.34% Balance Forward Revenue Transfers - General Revenue Transfers - Other Revenue Compensation and Benefits Expense Operating Expenses - Capital Outlay Expense Grants and Aid Expense So Decrease due to Interest Earned to reflect historical collections. The decrease is based on projected Operating Revenues within the MSTU. Decrease is due to the completion of maintenance repair projects. Decrease is due to the completion of maintenance repair projects. Decrease is due to the completion of maintenance repair projects. Increase is due to the completion of maintenance repair projects. Increase is due to the completion of maintenance repair projects. Increase is due to the cost of equipment needed in FY 20. The increase is due to the cost of equipment needed in FY 20. The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	Intergovernmental Revenue	\$0	0.00%	
Miscellaneous Revenue Statutory Reduction -\$28 0.34% Balance Forward Revenue Transfers - General Revenue Transfers - Other Revenue Compensation and Benefits Expense Operating Expenses Capital Outlay Expense Grants and Aid Expense C I P Expense Decrease due to Interest Earned to reflect historical collections. The decrease is based on projected Operating Revenues within the MSTU. Decrease is due to the completion of maintenance repair projects. Decrease is due to the completion of maintenance repair projects. Decrease is due to the completion of maintenance repair projects. Increase is due to the completion of maintenance repair projects. Increase is due to the cost of equipment needed in FY 20. The increase is due to the cost of equipment needed in FY 20. The increase is due to the cost of equipment needed in FY 20. The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	Charges for Services Revenue	\$0	0.00%	
Miscellaneous Revenue -\$3,733 (48.48%) historical collections. The decrease is based on projected Operating Revenues within the MSTU. Balance Forward Revenue -\$542,769 (75.30%) \$542,769 (75.30%) Transfers - General Revenue -\$0 0.00% Transfers - Other Revenue Other Finance Source Revenue Compensation and Benefits Expense Operating Expenses -\$0 0.00% Capital Outlay Expense -\$1,772 0.00% Grants and Aid Expense -\$0 0.00% C I P Expense -\$0 0.00% Debt Service Expense -\$0 0.00% Reserves - Capital Expense -\$18,855 97.38% Transfers Expense -\$1,364 25.74% historical collections. The decrease is based on projected Operating Revenues within the MSTU. Decrease is due to the completion of maintenance repair projects. Increase is due to the completion of maintenance repair projects. Increase is due to the cost of equipment needed in FY 20. The increase is due to the cost of equipment needed in FY 20. The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense -\$0 0.00% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	Fines and Forfeits Revenue	\$0	0.00%	
Statutory Reduction Balance Forward Revenue Fransfers - General Revenue Fransfers - Other Revenue Fransfers - Other Revenue Other Finance Source Revenue Compensation and Benefits Expense Operating Expenses Operating Expense Operating Expense Operating Expense Source \$00.00% Capital Outlay Expense \$1,772 O.00% CIP Expense \$00.00% CIP Expense \$00.00% Reserves - Operating Expense \$1,8855 Pr.38% The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$1,364 Statutory Revenues Operating Revenues within the MSTU. Decrease is due to the completion of maintenance repair projects. Increase is due to the cost of equipment needed in FY 20. The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$00.00% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	Miscellaneous Revenue	-\$3,733	(48.48%)	
Transfers - General Revenue \$0 0.00% Transfers - Other Revenue \$0 0.00% Other Finance Source Revenue \$0 0.00% Compensation and Benefits Expense \$0 0.00% Capital Outlay Expense \$1,772 0.00% Grants and Aid Expense \$0 0.00% C I P Expense \$0 0.00% Debt Service Expense \$0 0.00% Reserves-Operating Expense \$12,500 12.50% Reserves - Capital Expense \$0 0.00% Reserves - Restricted Expense \$0 0.00% Reserves - Restricted Expense \$0 0.00% Transfers Expense \$0 0.00% Increase is due to the completion of maintenance repair projects. Increase is due to the cost of equipment needed in FY 20. The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	Statutory Reduction	-\$28	0.34%	• •
Transfers - Other Revenue Other Finance Source Revenue Compensation and Benefits Expense Operating Expenses Capital Outlay Expense \$1,772 \$1,772 \$1,772 \$2,00% CI P Expense \$0,00% Reserves-Operating Expense \$25,000 Reserves - Capital Expense \$1,8855 \$1,364 \$1,364 \$25,74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	Balance Forward Revenue	- \$542,769	(75.30%)	·
Other Finance Source Revenue Compensation and Benefits Expense Operating Expenses Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Outlay Expense Source Span, 218 Capital Capital Expense Span, 2	Transfers - General Revenue	\$0	0.00%	
Revenue Compensation and Benefits Expense Operating Expenses Operating Expenses Capital Outlay Expense Spants and Aid Expense Spants and Aid Expense Spants	Transfers - Other Revenue	\$0	0.00%	
Expense Operating Expenses - \$589,218		\$0	0.00%	
Capital Outlay Expense \$1,772 0.00% Increase is due to the cost of equipment needed in FY 20. Grants and Aid Expense \$0 0.00% C I P Expense \$0 0.00% Debt Service Expense \$0 0.00% Reserves-Operating Expense \$25,000 12.50% The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Transfers Expense \$18,855 97.38% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	•	\$0	0.00%	
Grants and Aid Expense \$0 0.00% C I P Expense \$0 0.00% Debt Service Expense \$0 0.00% Reserves-Operating Expense \$25,000 12.50% Reserves - Capital Expense \$18,855 97.38% towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Transfers Expense \$1,364 25.74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	Operating Expenses	- \$589,218	(90.44%)	·
C I P Expense \$0 0.00% Debt Service Expense \$0 0.00% Reserves-Operating Expense \$25,000 12.50% The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Transfers Expense \$1,364 25.74% Solution Collector and Property Appraiser for the tax roll associated with billing the MSTU	Capital Outlay Expense	\$1,772	0.00%	• •
Debt Service Expense \$0 0.00% Reserves-Operating Expense \$25,000 12.50% The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Transfers Expense \$1,364 25.74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	Grants and Aid Expense	\$0	0.00%	
Reserves-Operating Expense \$25,000 12.50% The increase is due to funds set aside in the event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Transfers Expense \$1,364 25.74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	C I P Expense	\$0	0.00%	
Reserves-Operating Expense \$25,000 12.50% event of an emergency. Funds are being saved for the contribution towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Transfers Expense \$1,364 25.74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	Debt Service Expense	\$0	0.00%	
Reserves - Capital Expense \$18,855 97.38% towards the purchase of a large piece of equipment. Reserves - Restricted Expense \$0 0.00% Transfers Expense \$1,364 25.74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	Reserves-Operating Expense	\$25,000	12.50%	
Transfers Expense \$1,364 25.74% Increase to the fees charged by the Tax Collector and Property Appraiser for the tax roll associated with billing the MSTU	Reserves - Capital Expense	\$18,855	97.38%	towards the purchase of a large piece of
Transfers Expense \$1,364 25.74% Collector and Property Appraiser for the tax roll associated with billing the MSTU	Reserves - Restricted Expense	\$0	0.00%	
based on historical experiatores.	Transfers Expense	\$1,364	25.74%	Collector and Property Appraiser for the

PUBLIC WORKS DEPARTMENT

PROGRAM	OBJECTIVE	MEASURE	ACTUAL F Y 2017- 2018	ESTIMATED F Y 2018-2019	PROJECTED F Y 2019-2020
Facilities Management	Plan & Maintain Infrastructure and Improve the Transportation Network	Planned & Preventive Work Orders	1,144	1,041	1,150
Facilities Management	Plan & Maintain Infrastructure and Improve the Transportation Network	Unplanned & Emergency Work Orders	2,189	1,700	1,800
Facilities Management	Plan & Maintain Infrastructure and Improve the Transportation Network	Building Assessments Performed	7	8	7
Facilities Management	Plan & Maintain Infrastructure and Improve the Transportation Network	Capital Improvement Projects Completed	6	5	7
Facilities Management	Enhance the Employee Innovation Program	Training Hours Attended	207	225	225
Facilities Management	Enhance the Employee Innovation Program	Percentage of Employee Evaluations Completed On- Time	60%	60%	70%
Facilities Management	Meet Financial & Budget Requirements	Average Cost per Square Feet	\$5.69	\$6.10	\$6.50

PUBLIC WORKS DEPARTMENT

PROGRAM SERVICE CHANGE JUSTIFICATION

Program: Road and Bridge

Service Change Title: Drainage Crew Expansion Initiative

Location/Area: Countywide

Level	Is it Mandated?	References
Federal Law	NO	
State Statute	NO	
Voter Referendum	NO	
County Ordinance	NO	
County Policy/Administrative Order	NO	

Service Change Description:

During Mid-Year adjustments, General fund dollars were allocated to purchase the equipment for an additional crew; however, no additional funds were allocated for needed positions.

Justification of Need/Alternative Funding Statement:

With the six (6) positions the additional Drainage Ditch Crew will be able to operate efficiently; and therefore, maintain additional miles of canals, ditches, and swales Countywide.

Outcome of Service Change:

The Drainage Crew will augment the current drainage crews and will allow drainage maintenance to be on a three (3) to five (5) year cleaning cycle. The County maintains an inventory of more than 700 miles of canals, ditches, and swales Countywide. Ditches, swales, and canals are being discovered frequently; therefore, the drainage inventory continues to grow annually.

Fiscal Impact

Funding source: General Fund

Expenditure Type	Is this recurring?	Total
Compensation and Benefits	YES	\$273,250
Operating Expenses	NO	\$0
Capital Outlay	NO	\$0
Total Expenditures		\$273.250

Revenues Generated as a result of this Service Change: \$0

Personnel Impact: 6

PUBLIC WORKS DEPARTMENT TRAVEL A&B SUMMARY

THATEL AGD SON				Funding	Total
Program Name	Description	Position	Destination	Source	Cost
Engineering	Professional Continuing Education, FEMA Training Travel	Flood Plain Administrator	Emmitsburg, MD	User Fees	\$375
Engineering	Professional Continuing Education, FEMA Training Meal Ticket	Flood Plain Administrator	Emmitsburg, MD	User Fees	\$75
Engineering	FFMA Annual Conference Training & Travel Expenses (State)	Flood Plain Administrator	Emmitsburg, MD	User Fees	\$1,100
Engineering	ASFPM Annual Conference Training & Travel Expenses (National)	Flood Plain Administrator	Phoenix, AZ	User Fees	\$850
Total Funded For	Department				\$2,400

PUBLIC WORKS DEPARTMENT CAPITAL OUTLAY SUMMARY

CAPITAL OUTLAT SO	DIVIIVIARY			- "	
Duograma Nome	Description	Ougatitus	Unit	Funding	Total Cost
Program Name	Description	Quantity	Cost	Source	Total Cost
Road and Bridge	Intel NUC Core I-7 Processor for 55 Inch Monitor	3	\$1,000	User Fees/ General Fund	\$3,000
Road and Bridge	Dell PC Work Station	4	\$2,500	User Fees/ General Fund	\$10,000
Road and Bridge	Stihl 14 Inch Demo Saw	2	\$1,300	User Fees/ General Fund	\$2,600
Road and Bridge	Wacker/PDT3A 3 inch Mud Hog Pump	1	\$1,600	User Fees/ General Fund	\$1,600
Road and Bridge	Chevrolet 3500 with Utility Body and Crane	1	\$60,000	User Fees/ General Fund	\$60,000
Road and Bridge	Chevrolet 3500 with Utility Body and Crane	1	\$64,000	User Fees/ General Fund	\$64,000
Road and Bridge	Self Contained Herbicide Spray Unit 100 Gallon Skid Sprayer	1	\$6,000	User Fees/ General Fund	\$6,000
Road and Bridge	Self Contained Herbicide Spray Unit 55 Gallon Skid Sprayer	1	\$3,000	User Fees/ General Fund	\$3,000
Road and Bridge	Road Grader 120M	1	\$240,000	MSTU	\$240,000
Road and Bridge	Bobcat T-650 Skid Loader	1	\$44,200	MSTU	\$44,200
Road and Bridge	24 inch Asphalt Planner (Attachment for T-650)	1	\$13,600	MSTU	\$13,600
Road and Bridge	LL300N Self Leveling Laser with HL 450 Receiver	4	\$1,200	MSTU	\$4,800
Road and Bridge	Automatic Level	2	\$1,202	MSTU	\$2,403
Road and Bridge	Stihl TS700 14 Inch Cut quick Saw	4	\$1,300	MSTU	\$5,200
Road and Bridge	Bobcat T-650 Skid Loader	1	\$7,800	MSTU	\$7,800
Road and Bridge	24 inch Asphalt Planner (Attachment for T-650)	1	\$2,400	MSTU	\$2,400
Road and Bridge	VMS Message Boards	2	\$26,000	MSTU	\$52,000
Road and Bridge	Bush Hog 3810 Mower Deck	1	\$18,000	MSTU	\$18,000
Road and Bridge	72 Inch Toro Rear Discharge Z-Turn	1	\$12,000	MSTU	\$12,000
Road and Bridge	Power Swivel for 85 Trac Hoe	1	\$10,000	MSTU	\$10,000
Road and Bridge	Kobelco SK 17 Mini Track Hoe	1	\$25,000	MSTU	\$25,000
Road and Bridge	Mack GU 813 Tri Axle Dump Truck with 18 yard Ox Body	1	\$165,000	MSTU	\$165,000
Facilities	Computers	7	\$2,000	General Fund	\$14,000
Facilities	7,000 lb. Trailer for New Lift	1	\$10,000	General Fund	\$10,000

Program Name	Description	Quantity	Unit Cost	Funding Source	Total Cost
Facilities	Chevrolet Express Van	3	\$28,000	General Fund	\$84,000
Facilities	2019 Chevrolet Silverado 4500HD	1	\$42,000	General Fund	\$42,000
Facilities	Chevrolet Equinox	1	\$23,000	General Fund	\$23,000
Facilities	Boiler	1	\$10,000	General Fund	\$10,000
Facilities	Plastic Sign Engraver	1	\$15,000	General Fund	\$15,000
Facilities	Boom Lift	1	\$39,695	General Fund	\$39,695
Facilities	Chevy Cargo Van	1	\$26,721	General Fund	\$26,721
Transportation Construction	Chevrolet 1500 4X4 Pickup Extended Cab	1	\$32,000	Local Option Gas Tax	\$32,000
Transportation Construction	Laptop	4	\$2,300	Local Option Gas Tax	\$9,200
Transportation Construction	Desktop Computers	7	\$2,286	Local Option Gas Tax	\$16,000
Traffic Operations	Bucket Truck	1	\$120,268	User Fees	\$120,268
Traffic Operations	Bucket Truck	1	\$125,000	User Fees	\$125,000
Traffic Operations	Traffic Sign Laminator 65 Inches	1	\$15,000	User Fees	\$15,000
Traffic Operations	Computers	10	\$2,000	User Fees	\$20,000
Traffic Operations	2500 HD Crew Cab Pickup with Sign Rack	1	\$40,000	User Fees	\$40,000
Survey & Mapping	Dell Precision Work Stations	4	\$2,400	User Fees/ General Fund	\$9,600
Survey & Mapping	Chevrolet Silverado 1500 Crew Cab, Four Wheel Drive with Fiberglass Cab High Topper with Side Windows	1	\$30,000	User Fees/ General Fund	\$30,000
Survey & Mapping	Chevrolet Silverado 1500 Crew Cab, Four Wheel Drive with Fiberglass Cab High Topper with Side Windows	1	\$30,000	User Fees/ General Fund	\$30,000
Engineering	Chevrolet 1500 4X4 Pickup Extended Cab	1	\$32,000	User Fees	\$32,000
Engineering Total Funded For D	Laptop epartment	1	\$2,300	User Fees	\$2,300 \$1,498,387

PUBLIC WORKS DEPARTMENT CAPITAL OUTLAY SUMMARY

CAFITAL OUTLAT 30	WIWANT			Funding	
Program Name	Description	Quantity	Unit Cost	Source	Total Cost
Road and Bridge	Mack Lube Fuel Truck Chevrolet 2500 Single	1	\$235,000	Unfunded	\$3,000
Road and Bridge	Cab 4 by 4 Utility Bed with Pipe Rack	1	\$32,000	Unfunded	\$32,000
Road and Bridge	Kubota R530 Loader	1	\$60,000	Unfunded	\$60,000
Road and Bridge	Marsh Master MM-1LX	1	\$120,000	Unfunded	\$120,000
Road and Bridge	Wacker/BPU-4045 Plate Compactor	2	\$8,000	Unfunded	\$16,000
Road and Bridge	Wacker/DPU-6555 Plate Compactor	1	\$13,000	Unfunded	\$13,000
Road and Bridge	Pipe Plugs 18-36	2	\$3,000	Unfunded	\$6,000
Road and Bridge	Pipe Plugs 42-60	2	\$6,000	Unfunded	\$12,000
Road and Bridge	Large Trench Box 2 by 8 Feet	1	\$35,000	Unfunded	\$35,000
Road and Bridge	Chevrolet 1500 4 by 4 Extended Cab Pickup Truck	1	\$28,000	Unfunded	\$28,000
Road and Bridge	Freightliner M2 2-Ton Flat Bed Dump Truck	1	\$100,000	Unfunded	\$100,000
Road and Bridge	Kobelco Excavator SK270SR	1	\$180,000	Unfunded	\$180,000
Road and Bridge	Kobelco Excavator SK270SR	1	\$180,000	Unfunded	\$180,000
Road and Bridge	Mack Water Truck-4500 Gallons	1	\$195,000	Unfunded	\$195,000
Road and Bridge	Mack Tri Axle Dump Truck 18-21 Yards	1	\$165,000	Unfunded	\$165,000
Road and Bridge	Kobelco Excavator SK350LC	1	\$265,000	Unfunded	\$265,000
Road and Bridge	Cat 950M Wheel Loader	1	\$265,000	Unfunded	\$265,000
Road and Bridge	Hamm Roller 10 Ton Single Drum	1	\$150,000	Unfunded	\$150,000
Road and Bridge	Cat 12M Motor Grader	1	\$260,000	Unfunded	\$260,000
Road and Bridge	Mixer (Soil Stabilizer) RS- 350	1	\$435,000	Unfunded	\$435,000
Road and Bridge	Thompson 6 Inch Pump with Silent Running PKG.	1	\$50,000	Unfunded	\$50,000
Road and Bridge	BS-60/4AS- Jumping Jack Compactor	2	\$3,100	Unfunded	\$6,200
Road and Bridge	LL300N Self Leveling Laser with HL 450 Receiver	1	\$1,200	Unfunded	\$1,200

Program Name	Description	Quantity	Unit Cost	Funding Source	Total Cost
Road and Bridge	Top Con Pipe Lazer L5 Series	1	\$4,000	Unfunded	\$4,000
Road and Bridge	Freightliner Flat Bed	1	\$100,000	Unfunded	\$84,000
Road and Bridge	Vermeer Chipper	1	\$45,000	Unfunded	\$42,000
Road and Bridge	Chevrolet 2500 4 by 4 Crew Cab	1	\$32,000	Unfunded	\$23,000
Road and Bridge	F-550 Flat Bed Crew Cab	1	\$65,000	Unfunded	\$10,000
Road and Bridge	Jumping Jack Wacker Neuson	1	\$3,000	Unfunded	\$15,000
Road and Bridge	Sweeper with Hopper (Attachment for T-650)	1	\$3,060	Unfunded	\$39,695
Road and Bridge	Grapple Bucket (Attachment for T-650)	1	\$4,500	Unfunded	\$3,825
Road and Bridge	10 Ton Trailer (Bobcat Transport)	1	\$10,000	Unfunded	\$8,500
Road and Bridge	12 Inch Submersible Pump	1	\$90,000	Unfunded	\$76,500
Road and Bridge	Asphalt Mini-Paver	1	\$160,000	Unfunded	\$32,000
Road and Bridge	Mack GU813 Dual Axle 10 Year Cement Mixer	1	\$175,000	Unfunded	\$35,000
Road and Bridge	Chevrolet 4 Door 4 by 4 1500	1	\$32,000	Unfunded	\$6,400
Road and Bridge	Road Tec Soil Stabilizer Mixer	1	\$430,000	Unfunded	\$86,000
Road and Bridge	Hamm Roller/Compactor Model H7	1	\$140,000	Unfunded	\$28,000
Road and Bridge	Mack Water Truck-4500 Gallons	1	\$200,000	Unfunded	\$40,000
Road and Bridge	Freightliner Altec LR7-60 Bucket Truck	1	\$225,000	Unfunded	\$45,000
Road and Bridge	Sweeper with Hopper (Attachment for T-650)	1	\$3,600	Unfunded	\$540
Road and Bridge	Grapple Bucket (Attachment for T-650)	1	\$4,500	Unfunded	\$675
Road and Bridge	10 Ton Trailer (Bobcat Transport)	1	\$10,000	Unfunded	\$1,500
Road and Bridge	12 Inch Submersible Pump 4 by 4 Chayrolat 1500	1	\$90,000	Unfunded	\$13,500
Road and Bridge	4 by 4 Chevrolet 1500 Pickup Truck with Double Cab	1	\$30,000	Unfunded	\$30,000
Road and Bridge	Asphalt Mini-Paver	1	\$160,000	Unfunded	\$32,000
Road and Bridge	Mack GU813 Dual Axle 10 Year Cement Mixer	1	\$175,000	Unfunded	\$35,000

Duoguose Noses	Description	Oug-stitu-	linit Cost	Funding	Total Cart
Program Name	Description	Quantity	Unit Cost	Source	Total Cost
Road and Bridge	Chevrolet 4 Door 4 by 4 1500	1	\$32,000	Unfunded	\$6,400
Road and Bridge	Road Tec Soil Stabilizer Mixer Hamm	1	\$430,000	Unfunded	\$86,000
Road and Bridge	Roller/Compactor Model H7	1	\$140,000	Unfunded	\$28,000
Road and Bridge	Mack Water Truck-4500 Gallons	1	\$200,000	Unfunded	\$40,000
Road and Bridge	Freightliner Altec LR7-60 Bucket Truck Mack GU 813 Tri Axle	1	\$225,000	Unfunded	\$45,000
Road and Bridge	Dump Truck with 18 yard Ox Body	1	\$165,000	Unfunded	\$89,100
Road and Bridge	Korbelco SK300 Long Reach	1	\$280,000	Unfunded	\$280,000
Road and Bridge	Asphalt Mini-Paver	1	\$160,000	Unfunded	\$32,000
Road and Bridge	Mack GU813 Dual Axle 10 Year Cement Mixer	1	\$175,000	Unfunded	\$35,000
Road and Bridge	Chevrolet 4 Door 4 by 4 1500	1	\$32,000	Unfunded	\$6,400
Road and Bridge	Road Tec Soil Stabilizer Mixer Hamm	1	\$430,000	Unfunded	\$86,000
Road and Bridge	Roller/Compactor Model H7	1	\$140,000	Unfunded	\$28,000
Road and Bridge	Mack Water Truck-4500 Gallons	1	\$200,000	Unfunded	\$40,000
Road and Bridge	Freightliner Altec LR7-60 Bucket Truck	1	\$225,000	Unfunded	\$45,000
Road and Bridge	Chevrolet 4 Door 4 by 4 1500	1	\$28,000	Unfunded	\$28,000
Road and Bridge	Freightliner 2 Ton Flat Bed Dump Truck 16 Foot	1	\$100,000	Unfunded	\$100,000
Road and Bridge	Asphalt Mini-Paver	1	\$160,000	Unfunded	\$32,000
Road and Bridge	Mack GU813 Dual Axle 10 Year Cement Mixer	1	\$175,000	Unfunded	\$35,000
Road and Bridge	Chevrolet 4 Door 4 by 4 1500	1	\$32,000	Unfunded	\$6,400
Road and Bridge	Road Tec Soil Stabilizer Mixer Hamm	1	\$430,000	Unfunded	\$86,000
Road and Bridge	Roller/Compactor Model H7	1	\$140,000	Unfunded	\$28,000

				Funding	
Program Name	Description	Quantity	Unit Cost	Source	Total Cost
Road and Bridge	Mack Water Truck-4500 Gallons	1	\$200,000	Unfunded	\$40,000
Road and Bridge	Freightliner Altec LR7-60 Bucket Truck	1	\$225,000	Unfunded	\$45,000
Road and Bridge	Mack GU 813 Tri Axle Dump Truck with 18 yard Ox Body	1	\$165,000	Unfunded	\$75,900
Road and Bridge	Asphalt Mini-Paver	1	\$160,000	Unfunded	\$32,000
Road and Bridge	Mack GU813 Dual Axle 10 Year Cement Mixer	1	\$175,000	Unfunded	\$35,000
Road and Bridge	Chevrolet 4 Door 4 by 4 1500	1	\$32,000	Unfunded	\$6,400
Road and Bridge	Road Tec Soil Stabilizer Mixer	1	\$430,000	Unfunded	\$86,000
Road and Bridge	Hamm Roller/Compactor Model H7	1	\$140,000	Unfunded	\$28,000
Road and Bridge	Mack Water Truck-4500 Gallons	1	\$200,000	Unfunded	\$40,000
Road and Bridge	Freightliner Altec LR7-60 Bucket Truck	1	\$225,000	Unfunded	\$45,000
Facilities	Chevrolet Express Vans	10	\$28,000	Unfunded	\$280,000
Facilities	Dryer	1	\$10,000	Unfunded	\$10,000
Facilities	Computers	10	\$2,000	Unfunded	\$20,000
Facilities	Chevrolet Equinox	4	\$23,000	Unfunded	\$92,000
Total Unfunded For Department \$5,267,13				\$5,267,135	

PUBLIC WORKS DEPARTMENT CAPITAL IMPROVEMENTS PROGRAM

Program Name	Description	Funding Source	Total Cost
Road and Bridge	Roadway Resurfacing	Constitutional Gas Tax Local Option Gas Tax General Fund Ad Valorem	\$9,686,250
Road and Bridge	Road Reconstruction	General Fund	\$3,425,463
Road and Bridge	Sea Ray Drive Bridge Repair/Replacement	Gas Tax	\$4,000,000
Road and Bridge	Wickham Road Shop Modular	User Fees General Fund	\$175,178
Transportation Construction	Angel Avenue Drainage Improvements	Constitutional Gas Tax	\$101,600
Transportation Construction	Aurora Road Sidewalk	Constitutional Gas Tax	\$901,415
Transportation Construction	Babcock Street Improvements	Transportation Reimbursement Constitutional Gas Tax	\$3,000,000
Transportation Construction	Carpenter Road Sidewalk	Impact Fees	\$754,669
Transportation Construction	Cone Road Infrastructure Improvements	Local Option Gas Tax Transportation Reimbursement	\$850,000
Transportation Construction	Grissom Road & Fay Boulevard Intersection Improvements	Impact Fees	\$536,383
Transportation Construction	Hollywood Boulevard Widening Project	Constitutional Gas Tax	\$686,000
Transportation Construction	John Rodes Boulevard Sidewalk	Grant	\$99,750
Transportation Construction	N. Banana River Drive Boardwalk	Local Option Gas Tax Constitutional Gas Tax	\$268,442
Transportation Construction	Pineda Overpass Project	Grant	\$10,450,000
Transportation Construction	Riverside Drive Sidewalk	Impact Fees	\$613,718
Transportation Construction	Sheridan Road Sidewalk Phase II	Constitutional Gas Tax	\$570,000
Transportation Construction	Silver Pines Construction	Transportation Reimbursement	\$1,023,942
Transportation Construction	SOIRL - Muck Removal	Ad Valorem	\$100,000
Transportation Construction	SR 50 & Sykes Creek Parkway Intersection Improvements	Local Option Gas Tax	\$550,000

Program Name	Description	Funding Source	Total Cost
Transportation Construction	St. Johns Heritage Parkway	Transportation Reimbursement Grant	\$8,181,080
Transportation Construction	St. Johns Heritage Parkway and Ellis Road 4- Lane Project	Grant	\$997,500
Transportation Construction	Traffic Management/Operations Center	Pineda Extension TMC	\$3,297,792
Transportation Construction	Valkaria Road & Wyoming Road Intersection Improvements	Local Option Gas Tax Constitutional Gas Tax	\$2,453,377
Transportation Construction	Teal Drainage and Dirt Road Paving	Municipal Service Taxing Unit	\$89,000
Transportation Construction	Raven Drainage and Dirt Road Paving	Municipal Service Taxing Unit	\$89,000
Transportation Construction	Homestead Avenue Pipe Replacement	Constitutional Gas Tax	\$401,049
Transportation Construction	West Hall Road Outfall Improvements	Transportation Reimbursement	\$250,000
Facilities Management	Replace Electronic Door Controls Detention Center	General Fund	\$322,925
Facilities Management	Replace Underground Chiller Piping at Vassar B. Carlton Historic Courthouse	General Fund	\$154,869
Facilities Management	HAVC Replacement at Harry T. and Harriette V. Moore Justice Center	General Fund	\$440,000
Facilities Management	Harry T. and Harriette V. Moore Justice Center Roof Replacement	General Fund	\$1,680,000
Facilities Management	South Animal Shelter Humidity Issues	General Fund	\$161,460
Facilities Management	BCGC - Viera Building A Chiller	General Fund	\$199,784
Facilities Management	BCGC - Viera Building E Humidity Issues	General Fund	\$75,320
Facilities Management	Vassar B. Carlton Historic Courthouse Repair Exterior Building Envelope	General Fund	\$175,000

Program Name	Description	Funding Source	Total Cost
Facilities Management	CSC Melbourne Multiple Projects (HVAC, Roof, Site Drainage)	General Fund	\$470,000
Facilities Management	CSC Titusville HVAC Improvements	General Fund	\$250,000
Facilities Management	County Detention Center Kitchen Steam Boiler and Piping	General Fund	\$200,000
Facilities Management	Melbourne Courthouse Parking Lots and Access Road Improvements	General Fund	\$200,000
Facilities Management	Brevard County Detention Center Inmate Showers Refurbishment	General Fund	\$348,723
Total Funded For Department			\$58,229,689

PUBLIC WORKS DEPARTMENT CAPITAL IMPROVEMENTS PROGRAM

CAI TIAL IVII NO VEIVELLI	3 i nodinaw	Funding	
Program Name	Description	Source	Total Cost
Road and Bridge	Maintenance Roadway Improvements (D1)	Unfunded	\$36,983,500
Road and Bridge	Maintenance Roadway Improvements (D2)	Unfunded	\$30,671,500
Road and Bridge	Maintenance Roadway Improvements (D3)	Unfunded	\$26,029,000
Road and Bridge	Maintenance Roadway Improvements (D4)	Unfunded	\$30,830,000
Road and Bridge	Maintenance Roadway Improvements (D5)	Unfunded	\$35,835,602
Transportation Construction	Capacity Roadway Improvements (D1)	Unfunded	\$69,085,135
Transportation Construction	Capacity Roadway Improvements (D2)	Unfunded	\$16,126,174
Transportation Construction	Capacity Roadway Improvements (D3)	Unfunded	\$142,056,727
Transportation Construction	Capacity Roadway Improvements (D4)	Unfunded	\$36,059,462
Transportation Construction	Capacity Roadway Improvements (D5)	Unfunded	\$132,241,690
Traffic Operations	Traffic Operations (Countywide)	Unfunded	\$21,517,912
Facilities	Countywide Architectural Modifications	Unfunded	\$6,865,000
Facilities	Countywide Electrical Modifications	Unfunded	\$2,640,000
Facilities	Countywide Fire Suppression Modifications	Unfunded	\$90,000
Facilities	Countywide HVAC Modifications	Unfunded	\$4,624,000
Facilities	Countywide Pavement and Grounds Modifications	Unfunded	\$4,875,000
Facilities	Countywide Plumbing Modifications	Unfunded	\$1,510,000
Facilities	Countywide Roof Modifications	Unfunded	\$2,400,000
Facilities	Countywide Structural Modification	Unfunded	\$440,000
Total Unfunded For Department			\$600,880,702