

# GENERAL GOVERNMENT SERVICES SUMMARY

#### MISSION STATEMENT:

General Government Services is comprised of three major functions which do not fit within the County's formal organization and are therefore administered by the Budget Office. These three functions are combined for presentation purposes only and are represented as General Government Operations, General Government Long-Term Debt, and Mandated Programs.

#### PROGRAMS AND SERVICES:

### ACCOMPLISHMENTS, INITIATIVES, TRENDS AND ISSUES AND SERVICE LEVEL IMPACTS:

#### **GENERAL GOVERNMENT OPERATIONS**

- General Fund appropriations include, but are not limited to, expenditures associated with: Community
  Redevelopment Payments, Internal Audit Expenses, Truth in Millage Law Notices, Unemployment Compensation,
  Economic Incentives, Value Adjustment Board, Employee Innovation, and other Non-Departmental expenses
- Management of General Fund Reserve and Contingency Account
- Distribution of General Fund financial resources to Operating Agencies, Charter Officers, Court Officers, Debt Service Funds, Capital Projects and other agencies as approved by the Board of County Commissioners
- Estimation and collection of one-time funding sources and the appropriation of funds received for capital repairs, improvements, other capital outlay, reserves or other one-time expenditures

#### Trends and Issues:

Brevard County government serves a population of approximately 569,000 constituents, making it Florida's 10<sup>th</sup> most populous county. With a geographic area that stretches approximately 72 miles from north to south and encompasses 1,557 square miles of land and inland waterways, Brevard County is faced with unique challenges in meeting the growing needs of its citizenry.

In 2017, the total property value in Brevard County increased by 8.06%, with approximately \$380 million recorded in new construction. Brevard County is the only county in the State of Florida with a Charter Cap limitation on ad valorem revenue growth. This restriction limits increases in ad valorem revenue to the lesser of 3% or the change in the consumer price index, which is 1.26% for FY 2017-2018, despite the rising costs of commodities and increased demand for services.

In order to support essential needs that have been identified for the upcoming year, the FY 2017-2018 General Government Operations budget includes increased transfers for the Sheriff's Office, Public Works, Facilities Management, Fire Rescue and the Medical Examiner. General Government operating reserves are budgeted slightly above the Board's policy goal of 10% of projected operating revenues. This was achieved due to increased revenues associated with General Countywide property taxes and major revenues, as well as Board directed reductions and the shifting of expenditures to other agencies when appropriate.

The FY 2017-2018 General Government Operations budget includes a grant agreement between the Board of County Commissioners and the Economic Development Council (EDC), as well as an economic incentive payment for Northrop Grumman for Project Blue.

# GENERAL GOVERNMENT SERVICES SUMMARY

Service Level Impacts:

Per Board direction, funding was reduced for the following General Government Operations: LEAD Brevard, the Brevard Cultural Alliance Grant, and memberships for the Foundation for Building (My Region) and the International City/County Manager Association.

#### GENERAL GOVERNMENT LONG-TERM DEBT SERVICE

- Appropriations for Long-Term Debt are associated with the following: Sales Tax Refunding and Improvement Bonds
  for the County Service Complex—Palm Bay and the Harry T. & Harriette V. Moore Justice Center, Sales Tax
  Refunding Revenue Bonds for improvements to the Detention Center, Non-Ad Valorem Revenue Notes associated
  with refinancing outstanding commercial paper, acquisition and construction of the Sheriff's North Precinct and
  the Elections Support Warehouse, the Countywide Energy Performance Contract, and commercial paper issued for
  the 800Mhz upgrade project, Mosquito Control helicopter purchase, and the Sheriff's Computer Aided Dispatch
  upgrades.
- Management of Debt Service Funds paid from the County's general revenues, as well as transfers from special revenue funds when those operations benefit from the issuance and refinancing of debt.

Trends and Issues:

Existing long-term debt requirements are constantly being revisited to take advantage of refinancing opportunities related to lower interest rates.

Service Level Impacts:

N/A

### MANDATED PROGRAMS

The General Government Mandates program was established to consolidate and account for unfunded mandates passed down by the State of Florida. Brevard County is required to fund these expenses using existing, limited General Fund revenues. Mandates include, but are not limited to, charges for Medicaid, Pretrial Juvenile Detention, Baker Act, Legal Aid, commission paid to the Tax Collector and Property Appraiser on behalf of the School Board and municipalities, East Central Florida Regional Planning Council, Child Protection, Indigent Burials, the Value Adjustment Board, Health Care Act, and Inmate Medical.

Trends and Issues:

In FY 2017-2018, the County's required contribution of the state's portion of matching funds required for the Medicaid program decreased. The savings is offset by anticipated increased costs of the Florida Regional Planning Council, as well as increases in School Board commission payments to the Tax Collector associated with increased ad valorem tax revenue.

Service Level Impacts:

N/A

## **GENERAL GOVERNMENT SERVICES: SUMMARY**

## **DEPARTMENT REVENUES AND EXPENDITURES**

		Final	Adopted		
	Actual FY2015-2016	Budget FY2016-2017	Budget FY2017-2018	Difference	% (Inc)/Dec
DEVENUES.					
REVENUES:	¢127.200.202	6147 422 055	6440,000,776		
Taxes	\$137,269,202	\$147,433,055	\$149,899,776	\$2,466,721	1.67%
Permits, Fees & Spec. Assess.	\$10,477,942	\$11,080,632	\$10,350,474	(\$730,158)	
Intergovernmental Charges for Services	\$35,837,293 \$5,988,636	\$39,289,376 \$5,892,651	\$42,110,427	\$2,821,051	7.18%
Fines and Forfeits	\$51,328	\$3,892,631	\$5,888,563 \$63,500	(\$4,088)	(0.07%)
Miscellaneous	\$1,646,521	\$1,777,474	\$1,075,000	\$20,000 (\$702,474)	45.98% (39.52%)
Statutory Reduction	\$1,040,321	(\$10,275,834)	(\$10,469,388)	(\$193,554)	1.88%
Operating Revenues	\$191,270,921	\$195,240,854	\$198,918,352	\$3,677,498	1.88%
Balance Forward	\$19,839,854	\$22,438,526	\$24,690,135	\$2,251,609	10.03%
Transfers - General Revenue	(\$117,107,944)	(\$118,313,437)	(\$120,708,067)	(\$2,394,630)	2.02%
Transfers - Other	(\$5,493,396)	(\$2,623,074)	(\$2,839,067)	(\$215,993)	8.23%
Other Finance Source	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	(\$102,761,487)	(\$98,497,985)	(\$98,856,999)	(\$359,014)	0.36%
TOTAL REVENUES	\$88,509,434	\$96,742,869	\$100,061,353	\$3,318,484	3.43%
EXPENDITURES:					
Compensation and Benefits	\$965,881	\$1,069,414	\$1,096,198	\$26,784	2.50%
Operating Expenses	\$18,087,658	\$21,897,060	\$21,279,388	(\$617,672)	(2.82%)
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Grants and Aid	\$2,986,050	\$2,200,050	\$2,016,050	(\$184,000)	(8.36%)
Operating Expenditures	\$22,039,590	\$25,166,524	\$24,391,636	(\$774,888)	(3.08%)
CIP	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$6,310,115	\$7,857,457	\$7,690,888	(\$166,569)	(2.12%)
Reserves-Operating	\$0	\$19,068,685	\$20,846,662	\$1,777,977	9.32%
Reserves - Capital	\$0	\$0	\$0	\$1,777,577	0.00%
Reserves - Restricted	\$0	\$0	\$0	\$0	0.00%
Transfers	\$37,906,813	\$44,650,203	\$47,132,167	\$2,481,964	5.56%
Non-Operating Expenditures	\$44,216,928	\$71,576,345	\$75,669,717	\$4,093,372	5.72%
TOTAL EXPENDITURES	\$66,256,518	\$96,742,869	\$100,061,353	\$3,318,484	3.43%
PERSONNEL:					
Full-time positions	0.00	0.00	0.00	0.00	0.00%
Part-time Positions	1.00	0.00	0.00	0.00	0.00%
Full-time Equivalent	0.75	0.00	0.00	0.00	0.00%
Temporary FTE	0.00	0.00	0.00	0.00	0.00%
Seasonal FTE	0.00	0.00	0.00	0.00	0.00%

## **GENERAL GOVERNMENT OPERATIONS: PROGRAM PROFILE**

## PROGRAM REVENUES AND EXPENDITURES

		Final	Adopted		
	Actual FY2015-2016	Budget FY2016-2017	Budget FY2017-2018	Difference	% (Inc)/Dec
REVENUES:					
Taxes	\$137,269,202	\$147,433,055	\$149,899,776	\$2,466,721	1.67%
Permits, Fees & Spec. Assess.	\$10,477,942	\$11,080,632	\$10,350,474	(\$730,158)	(6.59%
Intergovernmental	\$35,837,293	\$39,289,376	\$42,110,427	\$2,821,051	7.18%
Charges for Services	\$5,838,735	\$5,731,812	\$5,728,008	(\$3,804)	(0.07%)
Fines and Forfeits	\$51,328	\$43,500	\$63,500	\$20,000	45.98%
Miscellaneous	\$1,596,438	\$1,777,474	\$1,075,000	(\$702,474)	(39.52%
Statutory Reduction	\$0	(\$10,267,792)	(\$10,461,360)	(\$193,568)	1.89%
Operating Revenues	\$191,070,936	\$195,088,057	\$198,765,825	\$3,677,768	1.89%
Balance Forward	\$19,839,630	\$22,438,526	\$24,690,135	\$2,251,609	10.03%
Transfers - General Revenue	(\$142,613,359)		(\$146,514,487)	(\$1,952,791)	1.35%
Transfers - Other	(\$7,059,678)	(\$4,294,955)	(\$4,705,299)	(\$410,344)	9.55%
Other Finance Source	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	(\$129,833,407)	(\$126,418,125)	(\$126,529,651)	(\$111,526)	0.09%
TOTAL REVENUES	\$61,237,530	\$68,669,932	\$72,236,174	\$3,566,242	5.19%
EXPENDITURES					
Compensation and Benefits	\$965,881	\$1,069,414	\$1,096,198	\$26,784	2.50%
Operating Expenses	\$7,196,325	\$11,097,157	\$10,692,152	(\$405,005)	(3.65%)
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Grants and Aid	\$2,900,050	\$2,114,050	\$1,930,050	(\$184,000)	(8.70%)
Operating Expenditures	\$11,062,256	\$14,280,621	\$13,718,400	(\$562,221)	(3.94%)
CID	40	40	3.0		
CIP	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0 \$0	\$810,754	\$810,754	\$0	0.00%
Reserves-Operating Reserves - Capital	\$0 \$0	\$19,068,685	\$20,846,662	\$1,777,977	9.32%
Reserves - Capital Reserves - Restricted	\$0	\$0 \$0	\$0 \$0	\$0	0.00%
Transfers	\$27,918,170	\$34,509,872	\$0 \$36,860,358	\$0 \$2,350,486	0.00% 6.81%
Non-Operating Expenditures	\$27,918,170	\$54,389,311	\$58,517,774	\$4,128,463	7.59%
TOTAL EXPENDITURES	\$38,980,426	\$68,669,932	\$72,236,174	\$3,566,242	5.19%
PERSONNEL:	D 00 5				
Full-time positions	0.00	0.00	0.00	0.00	0.00%
Part-time Positions	1.00	0.00	0.00	0.00	0.00%
Full-time Equivalent	0.75	0.00	0.00	0.00	0.00%
Temporary FTE	0.00	0.00	0.00	0.00	0.00%
Seasonal FTE	0.00	0.00	0.00	0.00	0.00%

# **GENERAL GOVERNMENT OPERATIONS: BUDGET VARIANCES**

REVENUES	VARIANCE	% VARIANCE	EXPLANATION
Taxes	\$2,466,721	1.67%	Attributable to increased General Countywide Ad Valorem revenue associated with an increase in property valuations and new construction, offset by a decrease in Communication Services Tax collections
Permits, Fees & Spec. Assess.	(\$730,158)	(6.59%)	Beginning in FY17-18, fees associated with Zoning Applications, Comprehensive Plan Amendments, Concurrency/Consistency Review and Site Plan Reviews will be deposited directly into the Planning & Zoning program budget, and the General Fund transfer for that program is being reduced accordingly. This is combined with an anticipated reduction in FPL Franchise fees based on trends
Intergovernmental	\$2,821,051	7.18%	Primarily due to anticipated increases in Local 1/2 Cent Sales Tax and State Shared Revenues
Charges for Services	(\$3,804)	(0.07%)	Anticipated reduction in the sale of maps and publications, which is being shifted to Planning & Zoning
Fines and Forfeits	\$20,000	45.98%	Increase in Animal Control Fines based on prior year trends
Miscellaneous	(\$702,474)	(39.52%)	Due to nonrecurring Industrial Revenue Bonds budgeted in FY16-17, offset by an increase in interest earnings due to an anticipated higher fund balance
Statutory Reduction	(\$193,568)	1.89%	Corresponds with change in operating revenue
Balance Forward	\$2,251,609	10.03%	Based on projected FY 2016-2017 General Government revenues, expenditures and transfers
Transfers - General Revenue	(\$1,952,791)	1.35%	Increases in Intrafund transfers to General Fund departments are represented in this category. Increased transfers out include transfers to Charter Offices, transfers to General Fund Board Agencies to fund COLA, and funding for critical needs such as Facilities building repairs and Medical Examiner staffing, offset by decreases in transfers to Planning & Development and Housing & Human Services
Transfers - Other	(\$410,344)	9.55%	Primarily attributable to the FY 2016-2017 payoff of the commercial paper associated with the Sheriff's Criminal Investigations Building, combined with an anticipated decrease in excess fees received from the Tax Collector
Other Finance Source	\$0	0.00%	

# GENERAL GOVERNMENT OPERATIONS: BUDGET VARIANCES

EXPENDITURES	VARIANCE	% VARIANCE	EXPLANATION
Compensation and Benefits	\$26,784	2.50%	Slight increase in annual/sick leave payouts, offset by the shift of Historic Commission salaries to Library Services
Operating Expenses	(\$405,005)	(3.65%)	Attributable to Board directed reductions to LEAD Brevard and memberships , as well as nonrecurring contracted services, offset by increased TIF payments associated with increased incremental values in Community Redevelopment Agencies
Capital Outlay	\$0	0.00%	
Grants and Aid	(\$184,000)	(8.70%)	Due to completion of the Project Magellan economic incentive grant in FY 2016-2017, as well as a 20% reduction in grant funding to the Brevard Cultural Alliance
CIP	\$0	0.00%	
Debt Service	\$0	0.00%	
Reserves-Operating	\$1,777,977	9.32%	According to the County's Budget and Financial Policy, it shall be the goal of the Board that the Operating Reserves for General Governmental Funds be budgeted at no less than 10% of projected operating revenues. This budget establishes Reserves slightly above that level, at 10.49%
Reserves - Capital	\$0	0.00%	
Reserves - Restricted	\$0	0.00%	
Transfers	\$2,350,486	6.81%	Primarily due to an increase in transfers to Public Works for road resurfacing and reconstruction, as well as increases to Fire Rescue and Parks & Recreation to fund critical needs, offset by the elimination of the General Fund transfer to Law Library which will be funded by Library Services, and decreased transfers to debt service funds associated with 800MHz commercial paper which is being partially funded by Emergency Management

# GENERAL GOVERNMENT LONG-TERM DEBT: PROGRAM PROFILE

## PROGRAM REVENUES AND EXPENDITURES

	Actual	Final Budget	Adopted Budget		%
	FY2015-2016	FY2016-2017	FY2017-2018	Difference	(Inc)/Dec
REVENUES:					
Taxes	\$0	\$0	\$0	\$0	0.00%
Permits, Fees & Spec. Assess.	\$0	\$0	\$0	\$0	0.00%
Intergovernmental	\$0	\$0	\$0	\$0	0.00%
Charges for Services	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits	\$0	\$0	\$0	\$0	0.00%
Miscellaneous	\$2	\$0	\$0	\$0	0.00%
Statutory Reduction	\$0	\$0	\$0	\$0	0.00%
Operating Revenues	\$2	\$0	\$0	\$0	0.00%
Balance Forward	\$224	\$0	\$0	\$0	0.000/
Transfers - General Revenue	\$4,737,446	\$5,374,822	\$5,013,902	(\$360,920)	0.00%
Transfers - Other	\$1,566,282	\$1,671,881	\$1,866,232	\$194,351	(6.72%)
Other Finance Source	\$0	\$0	\$1,800,232	\$194,531	11.62% 0.00%
Non-Operating Revenues	\$6,303,952	\$7,046,703	\$6,880,134	(\$166,569)	(2.36%)
TOTAL REVENUES	\$6,303,953	\$7,046,703	\$6,880,134	(\$166,569)	(2.36%)
EXPENDITURES		WATER TO SERVICE TO SE	and the second s	,	
Compensation and Benefits	\$0	\$0	\$0	\$0	0.00%
Operating Expenses	\$0	\$0	\$0	\$0	0.00%
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Grants and Aid	\$0	\$0	\$0	\$0	0.00%
Operating Expenditures	\$0	\$0	\$0	\$0	0.00%
CIP	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$6,310,115	\$7,046,703	\$6,880,134	(\$166,569)	(2.36%)
Reserves-Operating	\$0	\$0	\$0,000,154	\$0	0.00%
Reserves - Capital	\$0	\$0	\$0	\$0 \$0	0.00%
Reserves - Restricted	\$0	\$0	\$0	\$0	0.00%
Transfers	\$0	\$0	\$0	\$0	0.00%
Non-Operating Expenditures	\$6,310,115	\$7,046,703	\$6,880,134	(\$166,569)	(2.36%)
TOTAL EXPENDITURES	\$6,310,115	\$7,046,703	\$6,880,134	(\$166,569)	(2.36%)
PERSONNEL:					
Full-time positions	0.00	0.00	0.00	0.00	0.00%
Part-time Positions	0.00	0.00	0.00	0.00	0.00%
Full-time Equivalent	0.00	0.00	0.00	0.00	0.00%
Temporary FTE	0.00	0.00	0.00	0.00	0.00%
Seasonal FTE	0.00	0.00	0.00	0.00	0.00%



# GENERAL GOVERNMENT LONG-TERM DEBT: BUDGET VARIANCES

REVENUES	VARIANCE	% VARIANCE	EXPLANATION
Taxes	\$0	0.00%	
Permits, Fees & Spec. Assess.	\$0	0.00%	
Intergovernmental	\$0	0.00%	
Charges for Services	\$0	0.00%	
Fines and Forfeits	\$0	0.00%	
Miscellaneous	\$0	0.00%	
Statutory Reduction	\$0	0.00%	
Balance Forward	\$0	0.00%	
Transfers - General Revenue	(\$360,920)	(6.72%)	Less General Fund support required to fund debt service primarily due to increased funding received from Emergency Management for the 800MHz commercial paper payment, as well as an overall decrease in debt payments based on amortization schedules
Transfers - Other	\$194,351	11.62%	Increased funding received primarily from Emergency Management for commercial paper payments associated with 800MHz
Other Finance Source	\$0	0.00%	

# GENERAL GOVERNMENT LONG-TERM DEBT: BUDGET VARIANCES

EXPENDITURES	VARIANCE	% VARIANCE	EXPLANATION
Compensation and Benefits	\$0	0.00%	
Operating Expenses	\$0	0.00%	
Capital Outlay	\$0	0.00%	
Grants and Aid	\$0	0.00%	
CIP	\$0	0.00%	
Debt Service	(\$166,569)	(2.36%)	Based on amortization schedules, and primarily due to a decrease in commercial paper debt service
Reserves-Operating	\$0	0.00%	
Reserves - Capital	\$0	0.00%	
Reserves - Restricted	\$0	0.00%	
Transfers	\$0	0.00%	

# GENERAL GOVERNMENT MANDATED PROGRAMS: PROGRAM PROFILE

## PROGRAM REVENUES AND EXPENDITURES

		Final	Adopted		
	Actual FY2015-2016	Budget FY2016-2017	Budget FY2017-2018	Difference	% (Inc)/Dec
REVENUES:					
Taxes	60	¢0	40		
l	\$0 \$0	\$0 \$0	\$0	\$0	0.00%
Permits, Fees & Spec. Assess.	\$0 \$0	\$0 \$0	\$0	\$0	0.00%
Intergovernmental Charges for Services	\$149,901	\$0	\$0	\$0	0.00%
Fines and Forfeits	\$149,901	\$160,839	\$160,555	(\$284)	(0.18%
Miscellaneous	\$50,082	\$0 \$0	\$0	\$0	0.00%
Statutory Reduction	\$30,082	(\$8,042)	\$0 (\$8,028)	\$0 \$1.4	0.00%
Operating Revenues	\$199,983	\$152,797	\$152,527	\$14 (\$270)	(0.17%)
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Balance Forward	\$0	\$0	\$0	\$0	0.00%
Transfers - General Revenue	\$20,767,968	\$20,873,437	\$20,792,518	(\$80,919)	(0.39%)
Transfers - Other	\$0	\$0	\$0	\$0	0.00%
Other Finance Source	\$0	\$0	\$0	\$0	0.00%
Non-Operating Revenues	\$20,767,968	\$20,873,437	\$20,792,518	(\$80,919)	(0.39%)
TOTAL REVENUES	\$20,967,951	\$21,026,234	\$20,945,045	(\$81,189)	(0.39%)
EXPENDITURES					
Compensation and Benefits	\$0	\$0	\$0	\$0	0.00%
Operating Expenses	\$10,891,334	\$10,799,903	\$10,587,236	(\$212,667)	(1.97%)
Capital Outlay	\$0	\$0	\$0	\$0	0.00%
Grants and Aid	\$86,000	\$86,000	\$86,000	\$0	0.00%
Operating Expenditures	\$10,977,334	\$10,885,903	\$10,673,236	(\$212,667)	(1.95%)
CID	40	40			
CIP	\$0	\$0	\$0	\$0	0.00%
Debt Service	\$0 \$0	\$0 \$0	\$0	\$0	0.00%
Reserves-Operating Reserves - Capital	\$0	\$0 \$0	\$0	\$0	0.00%
Reserves - Restricted	\$0	\$0	\$0	\$0	0.00%
Transfers	\$9,988,643	\$10,140,331	\$0 \$10,271,809	\$0	0.00%
Non-Operating Expenditures	\$9,988,643	\$10,140,331	\$10,271,809	\$131,478 \$131,478	1.30% 1.30%
TOTAL EXPENDITURES	\$20,965,977	\$21,026,234	\$20,945,045	(\$81,189)	(0.39%)
	<b>+ - - - - - - - - - -</b>	<del>+</del>	\$20,010,040	(501,105)	(0.3976)
PERSONNEL:					
Full-time positions	0.00	0.00	0.00	0.00	0.00%
Part-time Positions	0.00	0.00	0.00	0.00	0.00%
Full-time Equivalent	0.00	0.00	0.00	0.00	0.00%
Temporary FTE	0.00	0.00	0.00	0.00	0.00%
Seasonal FTE	0.00	0.00	0.00	0.00	0.00%



# GENERAL GOVERNMENT MANDATED PROGRAMS: BUDGET VARIANCES

REVENUES	VARIANCE	% VARIANCE	EXPLANATION
Taxes	\$0	0.00%	
Permits, Fees & Spec. Assess.	\$0	0.00%	
Intergovernmental	\$0	0.00%	
Charges for Services	(\$284)	(0.18%)	Anticipated reduction in \$65 court cost fee which partially funds the Legal Aid mandate
Fines and Forfeits	\$0	0.00%	
Miscellaneous	\$0	0.00%	
Statutory Reduction	\$14	(0.17%)	Corresponds with change in operating revenue
Balance Forward	\$0	0.00%	
Transfers - General Revenue	(\$80,919)	(0.39%)	Primarily due to decreases in Medicaid and Pre-Trial Detention of Juveniles, offset by anticipated increased commissions paid to the Tax Collector on behalf of the School Board
Transfers - Other	\$0	0.00%	
Other Finance Source	\$0	0.00%	

# GENERAL GOVERNMENT MANDATED PROGRAMS: BUDGET VARIANCES

EXPENDITURES	VARIANCE	% VARIANCE	EXPLANATION
Compensation and Benefits	\$0	0.00%	
Operating Expenses	(\$212,667)	(1.97%)	Primarily due to a decrease in Medicaid and Pre-Trial Detention of Juveniles, offset by an increase in funding to the East Central Florida Regional Planning Council
Capital Outlay	\$0	0.00%	
Grants and Aid	\$0	0.00%	
CIP	\$0	0.00%	
Debt Service	\$0	0.00%	
Reserves-Operating	\$0	0.00%	
Reserves - Capital	\$0	0.00%	
Reserves - Restricted	\$0	0.00%	
Transfers	\$131,478	1.30%	Anticipate increase in commissions paid to the Tax Collector on behalf of the School Board

