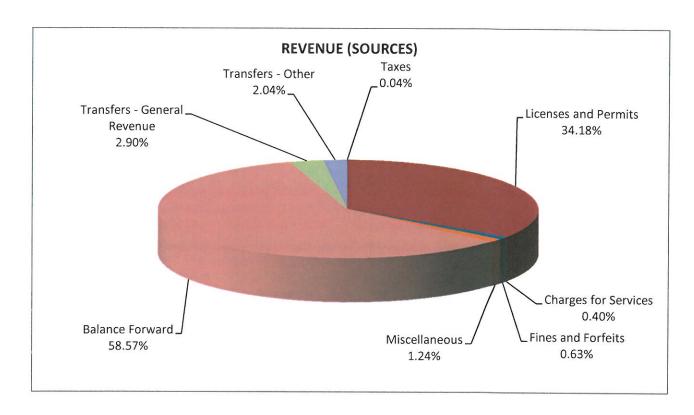
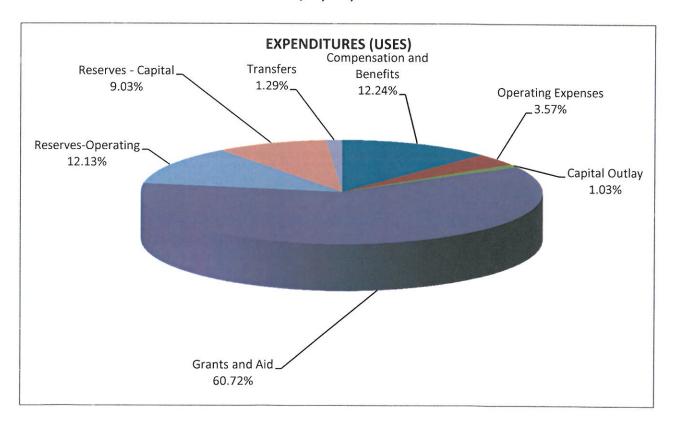


## PLANNING AND DEVELOPMENT DEPARTMENT



## ADOPTED BUDGET FY2016-2017 \$36,704,690



#### MISSION STATEMENT:

To serve the public by providing a full range of planning and development review services that meet State statutory obligations and the needs of the community in a professional, efficient and accountable manner.

#### **PROGRAMS AND SERVICES:**

#### ACCOMPLISHMENTS, INITIATIVES, TRENDS AND ISSUES AND SERVICE LEVEL IMPACTS:

#### **BUILDING CODE COMPLIANCE**

#### Accomplishments:

- Implemented Brevard's Advanced Service Site (BASS) to enable online permitting capabilities
- Processed approximately 16,000 building permit applications

#### Initiatives:

- Enhance and expand online permitting capabilities
- Increase the automation of application processing tasks

#### Trends and Issues:

Permitting activity continues to increase. Faced with ongoing recruitment challenges, staff is continually exploring technological enhancements and procedural changes in order to meet customer expectations.

### Service Level Impacts:

Online permitting capabilities will achieve staff efficiencies for handling the increasing workload.

#### CODE ENFORCEMENT

#### Accomplishments:

- Streamlined complaint intake process
- Partnered with local salvage companies for demolition and debris removal services to clean up chronic code enforcement properties including four unsafe structures, at nominal or no tax payer cost

#### Initiatives:

- Create Accela Citizen's Access for Code Enforcement
- Develop and implement use of I Phone or tablets for workflow and inspections

#### Trends and Issues:

Property maintenance issues continue to dominate the caseload. Life safety issues such as unsafe structures, unenclosed pools with stagnant water, and overgrowth that harbors vermin and mosquitos have blighted neighborhoods and jeopardized residents. Although there were four success stories this past year, County funding sources are insufficient to remedy life safety issues, such as by demolition or lot maintenance. In order to create such a funding source, the Board may consider requiring that a set percentage of each fine be placed in a fund that allows the County to address the most egregious property maintenance issues.

#### Service Level Impacts:

No Service Level Impacts are anticipated if the budget is adopted as submitted.

#### **IMPACT FEES and CASHIER**

#### Accomplishments:

- Implemented Brevard's Advanced Service Site (BASS) through Accela Citizens Access to allow customers to apply and pay for the expedited building permits 24 hours a day, 7 days a week (The first online payments were processed through Accela Citizen Access (BASS) in February)
- Acceptance of electronic checks (e-Payments) through BASS and over-the-phone transactions (This provides a cost savings to the citizens who elect to pay using an electronic check over a credit/debit card. There is no maximum dollar amount to be paid using an electronic check. There is a flat rate fee of \$2.00 to pay using an electronic check vs. a tiered convenience fee using a credit/debit card. This fee is charged by our credit card processing company)
- All receipt and building permits are being automatically uploaded to Accela Document Service in lieu of printing and storing the paper receipts saving time, money and storage space)
- For the customer's convenience we are accepting Commercial Impact Fee projects in pdf format vs. being hand delivered or mailed to our office

#### Initiatives:

- Expand the Accela Optimization project to allow on-line payments for all building permits through Brevard's Advanced Service Site (BASS)
- Continue issuing building permits at the cashier's window (This shortens the wait time for the in-house and overthe-phone customers)
- Continue to prepare all impact fee assessments within 3 business days

#### Trends and Issues:

There is a steady increase in impact fee assessments for both the unincorporated and incorporated areas of Brevard County. Anticipated sunset of the Transportation Impact Fee Moratorium on December 31, 2016 will result in an influx of permit applications prior to that date.

#### Service Level Impacts:

No Service Level Impacts are anticipated if the budget is adopted as submitted.

#### LICENSING REGULATION and ENFORCEMENT

#### Accomplishments:

- Collaborated with State of Florida Workers Compensation Fraud Unit, Department of Business and Professional Regulation and Brevard County Sheriff's Office in the operation targeting unlicensed contractors
- Investigated 448 consumer complaints against contractors and succeeded in recovering nearly \$40,000 for consumers as a result of our investigative efforts
- Participated in World Elder Abuse Awareness Day (WEEAD)
- Roll out and training for BASS Online Permitting Contractor Registration
- Conducted Contractor Licensing Educational presentations for neighborhood groups

#### Initiatives:

- Implement online contractor license renewal
- Continue to work with Brevard County Sheriff's Office Economic Crimes Division with cases related to unlicensed activity resulting in consumer harm and elder abuse
- Continue to provide presentations to Home Owners and organizations to educate the community on how to prevent from becoming a victim of unlicensed contracting and unscrupulous contractors
- Implement Ordinance changes to Chapter 22, Article VI, for licensing of demolition contractors and local licensing laws for compliance with State Regulation requirements

#### Trends and Issues:

Contractor Licensing is actively involved with the BREVARD COUNTY SHERIFFS OFFICE Economic Crimes Division in its effort to prevent consumer harm and elder abuse. We work closely with the State Regulatory Agencies, Workers Compensation Compliance and the Department of Business and Professional Regulation. Our continued efforts to educate the community have resulted in many consumers utilizing the Contractor Licensing Website when selecting a contractor to perform work in the various trades.

#### Service Level Impacts:

No Service Level Impacts are anticipated if the budget is adopted as submitted.

#### **PLANNING and ZONING**

### Accomplishments:

- Prepare ordinances to reinstate an administrative process for creation of flag lots outside of minor subdivisions; modify requirements for T-turnarounds at the end of roadways; and provide allowances for temporary package delivery storage units in GMS Zoning classifications
- Creation of a lot drainage review program to ensure implementation of lot drainage design requirements established by ordinance changes to Chapter 22 in 2015
- Updated ordinances establishing the North Merritt Island and Port St. John Dependent Special District Boards to expand their advisory review roles for Comprehensive Plan and Rezoning Applications

### Initiatives:

- Implement Lean Six Sigma Initiatives to streamline the development application process for site plans and subdivisions
- Complete Small Area Study for North Merritt Island and seek Board Approval and direction for citizen based recommendations
- Assist MIRA in amending their Master Plan with Mall Overlay Area

#### Trends and Issues:

- Evaluate impact upon zoning regulations due to State approval of "agri-tourism" exemptions
- Developing zoning regulations to respond to the recent interest in "tiny houses" and retrofitting of shipping containers for residential use
- Developing zoning regulations to address the increasing interest in distilleries/microbreweries

## Service Level Impacts:

No Service Level Impacts are anticipated if the budget is adopted as submitted.

# PLANNING AND DEVELOPMENT DEPARTMENT: DEPARTMENT SUMMARY

## **DEPARTMENT REVENUES AND EXPENDITURES**

|  |                  | Final                    | Adopted                  |                    |                   |
|--|------------------|--------------------------|--------------------------|--------------------|-------------------|
|  | Actual           | Budget                   | Budget                   |                    | %                 |
|  | FY2014-2015      | FY2015-2016              | FY2016-2017              | Difference         | Inc/(Dec)         |
|  |                  |                          |                          |                    |                   |
| REVENUES:                              |                  |                          |                          |                    |                   |
| Taxes                                  | \$18,045         | \$17,820                 | \$16,650                 | (\$1,170)          | (6.57%)           |
| Permits, Fees & Spec. Assess.          | \$7,989,148      | \$7,868,294              | \$13,205,804             | \$5,337,510        | 67.84%            |
| Intergovernmental                      | \$0              | \$0                      | \$0                      | \$0                | 0.00%             |
| Charges for Services                   | \$187,280        | \$172,500                | \$155,800                | (\$16,700)         | (9.68%)           |
| Fines and Forfeits                     | \$293,107        | \$268,050                | \$242,500                | (\$25,550)         | (9.53%)           |
| Miscellaneous                          | \$412,074<br>\$0 | \$436,188<br>(\$438,147) | \$479,175<br>(\$704,998) | \$42,987           | 9.86%             |
| Statutory Reduction Operating Revenues | \$8,899,654      | \$8,324,705              | \$13,394,931             | (\$266,851)        | 60.90%            |
| operating nevenues                     | \$8,833,034      | \$6,324,703              | \$15,594,931             | \$5,070,226        | 60.91%            |
| Balance Forward                        | \$16,536,926     | \$12,678,520             | \$21,496,778             | \$8,818,258        | 69.55%            |
| Transfers - General Revenue            | \$1,255,783      | \$1,319,173              | \$1,064,771              | (\$254,402)        | (19.28%)          |
| Transfers - Other                      | \$383,368        | \$672,143                | \$748,210                | \$76,067           | 11.32%            |
| Other Finance Source                   | \$0              | \$0                      | \$0                      | \$0                | 0.00%             |
| Non-Operating Revenues                 | \$18,176,077     | \$14,669,836             | \$23,309,759             | \$8,639,923        | 58.90%            |
| TOTAL REVENUES                         | \$27,075,732     | \$22,994,541             | \$36,704,690             | \$13,710,149       | 59.62%            |
| EXPENDITURES:                          |                  |                          |                          |                    |                   |
| Compensation and Benefits              | \$3,687,576      | \$4,431,501              | \$4,492,746              | \$61,245           | 1.38%             |
| Operating Expenses                     | \$841,813        | \$1,471,126              | \$1,309,506              | (\$161,620)        | (10.99%)          |
| Capital Outlay                         | \$38,713         | \$488,050                | \$377,000                | (\$111,050)        | (22.75%)          |
| Grants and Aid                         | \$8,760,467      | \$11,546,445             | \$22,285,807             | \$10,739,362       | 93.01%            |
| Operating Expenditures                 | \$13,328,569     | \$17,937,122             | \$28,465,059             | \$10,527,937       | 58.69%            |
|  | ¢o.              | 40                       | 4.0                      | 7 _                |                   |
| CIP                                    | \$0<br>\$0       | \$0<br>\$0               | \$0                      | \$0<br>\$0         | 0.00%             |
| Debt Service<br>Reserves-Operating     | \$0              | \$3,001,267              | \$0<br>\$4,451,842       | \$0<br>\$1,450,575 | 0.00%             |
| Reserves - Capital                     | \$0              | \$1,613,072              | \$3,315,260              | \$1,450,575        | 48.33%<br>105.52% |
| Reserves - Restricted                  | \$0              | \$1,013,072              | \$3,313,200              | \$1,702,188        | 0.00%             |
| Transfers                              | \$418,941        | \$443,080                | \$472,529                | \$29,449           | 6.65%             |
| Non-Operating Expenditures             | \$418,941        | \$5,057,419              | \$8,239,631              | \$3,182,212        | 62.92%            |
| TOTAL EXPENDITURES                     | \$13,747,511     | \$22,994,541             | \$36,704,690             | \$13,710,149       | 59.62%            |
| PERSONNEL:                             |                  |                          |                          |                    |                   |
| Full-time positions                    | 63.00            | 68.00                    | 64.00                    | (4.00)             | (5.88%)           |
| Part-time Positions                    | 2.00             | 2.00                     | 2.00                     | 0.00               | 0.00%             |
| Full-time Equivalent                   | 64.00            | 69.00                    | 65.00                    | (4.00)             | (5.80%)           |
| Temporary FTE                          | 0.00             | 0.00                     | 0.00                     | 0.00               | 0.00%             |
| Seasonal FTE                           | 0.00             | 0.00                     | 0.00                     | 0.00               | 0.00%             |



## **IMPACT FEES & CASHIER: PROGRAM PROFILE**

|                               | Astual             | Final                 | Adopted               |            |                |
|-------------------------------|--------------------|-----------------------|-----------------------|------------|----------------|
|                               | Actual FY2014-2015 | Budget<br>FY2015-2016 | Budget<br>FY2016-2017 | Difference | %<br>Inc/(Dec) |
|                               |                    |                       |                       | Difference | me/(bee/       |
| REVENUES:                     |                    |                       |                       |            |                |
| Taxes                         | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Permits, Fees & Spec. Assess. | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Intergovernmental             | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Charges for Services          | \$9,167            | \$9,500               | \$11,000              | \$1,500    | 15.79%         |
| Fines and Forfeits            | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Miscellaneous                 | \$1,415            | \$225                 | \$475                 | \$250      | 111.11%        |
| Statutory Reduction           | \$0                | (\$487)               | (\$574)               | (\$87)     | 17.86%         |
| Operating Revenues            | \$10,582           | \$9,238               | \$10,901              | \$1,663    | 18.00%         |
| Balance Forward               | \$172,875          | \$57,843              | \$55,374              | (\$2,469)  | (4.27%)        |
| Transfers - General Revenue   | \$2,966            | \$3,493               | \$4,061               | \$568      | 16.26%         |
| Transfers - Other             | \$384,049          | \$386,233             | \$479,071             | \$92,838   | 24.04%         |
| Other Finance Source          | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Non-Operating Revenues        | \$559,890          | \$447,569             | \$538,506             | \$90,937   | 20.32%         |
| TOTAL REVENUES                | \$570,472          | \$456,807             | \$549,407             | \$92,600   | 20.27%         |
| EXPENDITURES                  |                    |                       |                       |            |                |
| Compensation and Benefits     | \$222,558          | \$186,110             | \$185,682             | (\$428)    | (0.23%)        |
| Operating Expenses            | \$73,007           | \$58,023              | \$61,790              | \$3,767    | 6.49%          |
| Capital Outlay                | \$4,231            | \$0                   | \$3,000               | \$3,000    | 0.00%          |
| Grants and Aid                | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Operating Expenditures        | \$299,796          | \$244,133             | \$250,472             | \$6,339    | 2.60%          |
| CIP                           | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Debt Service                  | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Reserves-Operating            | \$0                | \$67,674              | \$153,935             | \$86,261   | 127.47%        |
| Reserves - Capital            | \$0                | \$0                   | \$0                   | \$0        | 0.00%          |
| Reserves - Restricted         | . \$0              | \$0                   | \$0                   | \$0        | 0.00%          |
| Transfers                     | \$130,000          | \$145,000             | \$145,000             | \$0        | 0.00%          |
| Non-Operating Expenditures    | \$130,000          | \$212,674             | \$298,935             | \$86,261   | 40.56%         |
| TOTAL EXPENDITURES            | \$429,796          | \$456,807             | \$549,407             | \$92,600   | 20.27%         |
| PERSONNEL:                    |                    |                       |                       |            |                |
| Full-time positions           | 4.00               | 4.00                  | 4.00                  | 0.00       | 0.00%          |
| Part-time Positions           | 0.00               | 0.00                  | 0.00                  | 0.00       | 0.00%          |
| Full-time Equivalent          | 4.00               | 4.00                  | 4.00                  | 0.00       | 0.00%          |
| Temporary FTE                 | 0.00               | 0.00                  | 0.00                  | 0.00       | 0.00%          |
| Seasonal FTE                  | 0.00               | 0.00                  | 0.00                  | 0.00       | 0.00%          |

# **IMPACT FEES & CASHIER: BUDGET VARIANCES**

| VARIANCE  | % VARIANCE   | EXPLANATION  |
|-----------|--|--|
| \$0       | 0.00%  |  |
| \$0       | 0.00%  |  |
| \$0       | 0.00%  |  |
| \$1,500   | 15.79%   | Collection of Solid Waste Impact Fees are expected to increase from the prior fiscal year  |
| \$0       | 0.00%  |  |
| \$250     | 111.11%  | Interest earned on higher fund balances  |
| (\$87)    | 17.86%   | Variance corresponds with change in Operating Revenue  |
| (\$2,469) | (4.27%)  | Revenues fell short of actual expenditures in FY2016   |
| \$568     | 16.26%   | Higher Central Cashier charges for collection of<br>Planning and Zoning, Code Enforcement and Map<br>Reproduction revenues                                   |
| \$92,838  | 24.04%   | Represents a rise in transfers for Impact Fee<br>Administration  |
| \$0       | 0.00%  |  |
|           | \$0<br>\$0<br>\$0<br>\$1,500<br>\$0<br>\$250<br>(\$87)<br>(\$2,469)<br>\$568 | \$0 0.00%<br>\$0 0.00%<br>\$0 0.00%<br>\$1,500 15.79%<br>\$0 0.00%<br>\$250 111.11%<br>(\$87) 17.86%<br>(\$2,469) (4.27%)<br>\$568 16.26%<br>\$92,838 24.04% |

## **IMPACT FEES & CASHIER: BUDGET VARIANCES**

| EXPENDITURES              | VARIANCE | % VARIANCE | EXPLANATION  |
|---------------------------|----------|------------|--|
| Compensation and Benefits | (\$428)  | (0.23%)    | Minor variance resulting from various rate changes   |
| Operating Expenses        | \$3,767  | 6.49%      | Expenses increase slightly for the Central Cashier, associated with the processing of building permits |
| Capital Outlay            | \$3,000  | 0.00%      | Appropriated to replace the Central Cashier's printer  |
| Grants and Aid            | \$0      | 0.00%      |  |
| CIP                       | \$0      | 0.00%      |  |
| Debt Service              | \$0      | 0.00%      |  |
| Reserves-Operating        | \$86,261 | 127.47%    | Revenues exceeding projected expenditures  |
| Reserves - Capital        | \$0      | 0.00%      |  |
| Reserves - Restricted     | \$0      | 0.00%      |  |
| Transfers                 | \$0      | 0.00%      |  |

# IMPACT FEES AND CASHIER PERFORMANCE MEASURES

| OBJECTIVE   | MEASURE                                   | ACTUAL<br>FY 2014-2015 | ESTIMATED<br>FY 2015-2016 | PROJECTED<br>FY 2016-2017 |
|---|---|------------------------|---------------------------|---------------------------|
| Provide Excellent Customer Service                          | Development Fee<br>Transactions Completed | 25,515                 | 26,280                    | 27,028                    |
| Provide Excellent Customer Service                          | Impact Fee Assessments<br>Completed       | 2,200                  | 2,266                     | 2,334                     |
| Enhance Staff Learning through on-site and on-line training | Training Hours Attended                   | 225                    | 275                       | 300                       |

## **CORRECTIONAL IMPACT FEES: PROGRAM PROFILE**

|   |                       | Final                 | Adopted               |                      |                   |
|---|-----------------------|-----------------------|-----------------------|----------------------|-------------------|
|   | Actual<br>FY2014-2015 | Budget<br>FY2015-2016 | Budget<br>FY2016-2017 | Difference           | %<br>Inc/(Dec)    |
| REVENUES:                               |                       |                       |                       | Difference           | ine/(bee/         |
|   |                       |                       |                       |                      |                   |
| Taxes                                   | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Permits, Fees & Spec. Assess.           | \$164,911             | \$153,050             | \$161,750             | \$8,700              | 5.68%             |
| Intergovernmental                       | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Charges for Services Fines and Forfeits | \$0<br>\$0            | \$0<br>\$0            | \$0<br>\$0            | \$0                  | 0.00%             |
| Miscellaneous                           | \$2,589               | \$3,000               | \$1,500               | \$0<br>(\$1,500)     | 0.00%             |
| Statutory Reduction                     | \$2,369               | (\$7,803)             | (\$8,163)             | (\$360)              | (50.00%)<br>4.61% |
| Operating Revenues                      | \$167,500             | \$148,247             | \$155,087             | \$6,840              | 4.61%             |
| Balance Forward                         | ¢260 F47              | ĠC42.054              | 4222.2                | /4                   |                   |
| Transfers - General Revenue             | \$369,547<br>\$0      | \$642,051<br>\$0      | \$300,215             | (\$341,836)          | (53.24%)          |
| Transfers - Other                       | \$0                   | \$0<br>\$0            | \$0<br>\$0            | \$0<br>\$0           | 0.00%<br>0.00%    |
| Other Finance Source                    | \$0                   | \$0                   | \$0                   | \$0<br>\$0           | 0.00%             |
| Non-Operating Revenues                  | \$369,547             | \$642,051             | \$300,215             | (\$341,836)          | (53.24%)          |
| TOTAL REVENUES                          | \$537,047             | \$790,298             | \$455,302             | (\$334,996)          | (42.39%)          |
| EXPENDITURES                            |                       |                       |                       |                      |                   |
| Compensation and Benefits               | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Operating Expenses                      | \$72                  | \$750                 | \$750                 | \$0                  | 0.00%             |
| Capital Outlay                          | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Grants and Aid                          | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Operating Expenditures                  | \$72                  | \$750                 | \$750                 | \$0                  | 0.00%             |
| CIP                                     | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Debt Service                            | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Reserves-Operating                      | \$0                   | \$0                   | \$0                   | \$0                  | 0.00%             |
| Reserves - Capital                      | \$0<br>\$0            | \$785,721             | \$450,508             | (\$335,213)          | (42.66%)          |
| Reserves - Restricted<br>Transfers      | \$0<br>\$4,921        | \$0<br>\$3,827        | \$0<br>\$4,044        | \$0<br>\$21.7        | 0.00%             |
| Non-Operating Expenditures              | \$4,921               | \$789,548             | \$454,552             | \$217<br>(\$334,996) | 5.67%<br>(42.43%) |
| TOTAL EXPENDITURES                      | \$4,993               | \$790,298             | \$455,302             | (\$334,996)          | (42.39%)          |
| PERSONNEL:                              |                       |                       |                       |                      |                   |
| Full-time positions                     | 0.00                  | 0.00                  | 0.00                  | 0.00                 | 0.00%             |
| Part-time Positions                     | 0.00                  | 0.00                  | 0.00                  | 0.00                 | 0.00%             |
| Full-time Equivalent                    | 0.00                  | 0.00                  | 0.00                  | 0.00                 | 0.00%             |
| Temporary FTE                           | 0.00                  | 0.00                  | 0.00                  | 0.00                 | 0.00%             |
| Seasonal FTE                            | 0.00                  | 0.00                  | 0.00                  | 0.00                 | 0.00%             |

# **CORRECTIONAL IMPACT FEES: BUDGET VARIANCES**

| REVENUES                      | VARIANCE    | % VARIANCE | EXPLANATION  |
|-------------------------------|-------------|------------|--|
| Taxes                         | \$0         | 0.00%      |  |
| Permits, Fees & Spec. Assess. | \$8,700     | 5.68%      | Anticipated increase in construction activity countywide                                     |
| Intergovernmental             | \$0         | 0.00%      |  |
| Charges for Services          | \$0         | 0.00%      |  |
| Fines and Forfeits            | \$0         | 0.00%      |  |
| Miscellaneous                 | (\$1,500)   | (50.00%)   | Lower interest earnings, funds are anticipated to be expended on eligible projects in FY2016 |
| Statutory Reduction           | (\$360)     | 4.61%      | Variance corresponds with change in Operating Revenue  |
| Balance Forward               | (\$341,836) | (53.24%)   | Funds being expended for eligible projects in FY2016   |
| Transfers - General Revenue   | \$0         | 0.00%      |  |
| Transfers - Other             | \$0         | 0.00%      |  |
| Other Finance Source          | \$0         | 0.00%      |  |

# **CORRECTIONAL IMPACT FEES: BUDGET VARIANCES**

| EXPENDITURES              | VARIANCE    | % VARIANCE | EXPLANATION  |
|---------------------------|-------------|------------|--|
| Compensation and Benefits | \$0         | 0.00%      |  |
| Operating Expenses        | \$0         | 0.00%      |  |
| Capital Outlay            | \$0         | 0.00%      | And the Control of th |
| Grants and Aid            | \$0         | 0.00%      |  |
| CIP                       | \$0         | 0.00%      |  |
| Debt Service              | \$0         | 0.00%      |  |
| Reserves-Operating        | \$0         | 0.00%      |  |
| Reserves - Capital        | (\$335,213) | (42.66%)   | Due to funds being expended for eligible projects in FY2016  |
| Reserves - Restricted     | \$0         | 0.00%      |  |
| Transfers                 | \$217       | 5.67%      | Due to Correctional Impact Fee collections   |



## **EDUCATION IMPACT FEES: PROGRAM PROFILE**

|   |                        | Final                  | Adopted                |                      |                  |
|---|------------------------|------------------------|------------------------|----------------------|------------------|
|   | Actual<br>FY2014-2015  | Budget<br>FY2015-2016  | Budget<br>FY2016-2017  | Difference           | %<br>Inc/(Dec)   |
| REVENUES:                                 |                        |                        |                        |                      | , (5.25)         |
|   |                        |                        |                        |                      |                  |
| Taxes                                     | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Permits, Fees & Spec. Assess.             | \$4,714,410            | \$4,566,690            | \$7,044,454            | \$2,477,764          | 54.26%           |
| Intergovernmental<br>Charges for Services | \$0<br>\$0             | \$0                    | \$0                    | \$0                  | 0.00%            |
| Fines and Forfeits                        | \$0                    | \$0<br>\$0             | \$0<br>\$0             | \$0<br>\$0           | 0.00%            |
| Miscellaneous                             | \$13,240               | \$33,600               | \$54,000               | \$20,400             | 0.00%<br>60.71%  |
| Statutory Reduction                       | \$0                    | (\$230,015)            | (\$354,923)            | (\$124,908)          | 54.30%           |
| Operating Revenues                        | \$4,727,650            | \$4,370,275            | \$6,743,531            | \$2,373,256          | 54.30%           |
| Balance Forward                           | \$9,902,753            | \$6,090,559            | \$14.706.720           | Ć0 706 474           | 440.004          |
| Transfers - General Revenue               | \$9,902,733            | \$0,090,339            | \$14,796,730<br>\$0    | \$8,706,171          | 142.95%          |
| Transfers - Other                         | \$0                    | \$0                    | \$0                    | \$0<br>\$0           | 0.00%<br>0.00%   |
| Other Finance Source                      | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Non-Operating Revenues                    | \$9,902,753            | \$6,090,559            | \$14,796,730           | \$8,706,171          | 142.95%          |
| TOTAL REVENUES                            | \$14,630,403           | \$10,460,834           | \$21,540,261           | \$11,079,427         | 105.91%          |
| EXPENDITURES                              |                        |                        |                        |                      |                  |
| Compensation and Benefits                 | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Operating Expenses                        | \$6,241                | \$25,000               | \$100,000              | \$75,000             | 300.00%          |
| Capital Outlay                            | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Grants and Aid                            | \$8,673,509            | \$10,321,666           | \$21,250,399           | \$10,928,733         | 105.88%          |
| Operating Expenditures                    | \$8,679,750            | \$10,346,666           | \$21,350,399           | \$11,003,733         | 106.35%          |
| CIP                                       | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Debt Service                              | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Reserves-Operating                        | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Reserves - Capital                        | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Reserves - Restricted                     | \$0                    | \$0                    | \$0                    | \$0                  | 0.00%            |
| Transfers  Non-Operating Expenditures     | \$191,305<br>\$191,305 | \$114,168<br>\$114,168 | \$189,862<br>\$189,862 | \$75,694<br>\$75,694 | 66.30%<br>66.30% |
| TOTAL EXPENDITURES                        | \$8,871,055            | \$10,460,834           | \$21,540,261           | \$11,079,427         | 105.91%          |
|   |                        | Accorded to Section 1  |                        | ,,,                  | 100.017.0        |
| PERSONNEL:                                |                        |                        |                        |                      |                  |
| Full-time positions                       | 0.00                   | 0.00                   | 0.00                   | 0.00                 | 0.00%            |
| Part-time Positions                       | 0.00                   | 0.00                   | 0.00                   | 0.00                 | 0.00%            |
| Full-time Equivalent                      | 0.00                   | 0.00                   | 0.00                   | 0.00                 | 0.00%            |
| Temporary FTE                             | 0.00<br>0.00           | 0.00                   | 0.00                   | 0.00                 | 0.00%            |
| Seasonal FTE                              | 0.00                   | 0.00                   | 0.00                   | 0.00                 | 0.00%            |

## **EDUCATION IMPACT FEES: BUDGET VARIANCES**

| REVENUES                      | VARIANCE    | % VARIANCE | EXPLANATION   |
|-------------------------------|-------------|------------|---|
| Taxes                         | \$0         | 0.00%      |   |
| Permits, Fees & Spec. Assess. | \$2,477,764 | 54.26%     | Above average collections in FY2016 that are expected to continue in FY2017   |
| Intergovernmental             | \$0         | 0.00%      |   |
| Charges for Services          | \$0         | 0.00%      |   |
| Fines and Forfeits            | \$0         | 0.00%      |   |
| Miscellaneous                 | \$20,400    | 60.71%     | Interest earnings resulting from higher fund balances,<br>the School Board did not draw down impact fees in<br>FY2016 |
| Statutory Reduction           | (\$124,908) | 54.30%     | Variance corresponds with change in Operating Revenue   |
| Balance Forward               | \$8,706,171 | 142.95%    | Accumulation of educational impact fees, the School<br>Board did not draw down educational impact fees in<br>FY2016   |
| Transfers - General Revenue   | \$0         | 0.00%      |   |
| Transfers - Other             | \$0         | 0.00%      |   |
| Other Finance Source          | \$0         | 0.00%      |   |
| Other Finance Source          | ŞU          | 0.00%      |   |

## **EDUCATION IMPACT FEES: BUDGET VARIANCES**

| EXPENDITURES              | VARIANCE     | % VARIANCE | EXPLANATION   |
|---------------------------|--------------|------------|---|
| Compensation and Benefits | \$0          | 0.00%      |   |
| Operating Expenses        | \$75,000     | 300.00%    | Higher allowance for prior year refunds in FY2017   |
| Capital Outlay            | \$0          | 0.00%      |   |
| Grants and Aid            | \$10,928,733 | 105.88%    | The School Board has not requested disbursement of collected educational impact fees since May 15, 2015 and is not expected to do so prior to the adoption of the FY2017 budget. Therefore, funds collected since then are being carried forward and will be available for disbursement to the School Board in FY2017 |
| CIP                       | \$0          | 0.00%      |   |
| Debt Service              | \$0          | 0.00%      |   |
| Reserves-Operating        | \$0          | 0.00%      |   |
| Reserves - Capital        | \$0          | 0.00%      |   |
| Reserves - Restricted     | \$0          | 0.00%      |   |
| Transfers                 | \$75,694     | 66.30%     | Anticipated collections of Educational Impact Fees in FY2017  |



## **EMERGENCY MEDICAL SERVICES IMPACT FEES: PROGRAM PROFILE**

|                               |                       | Final                 | Adopted                       |            |                |
|-------------------------------|-----------------------|-----------------------|-------------------------------|------------|----------------|
|                               | Actual<br>FY2014-2015 | Budget<br>FY2015-2016 | Budget<br>FY2016-201 <b>7</b> | Difference | %<br>Inc/(Dec) |
| REVENUES:                     | 112024 2013           | 112013-2010           | 112010-2017                   | Difference | ilic/(Dec)     |
| 1.2.2.1023.                   |                       |                       |                               |            |                |
| Taxes                         | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Permits, Fees & Spec. Assess. | \$88,533              | \$82,500              | \$88,500                      | \$6,000    | 7.27%          |
| Intergovernmental             | \$0                   | \$0                   | \$0                           | \$0,000    | 0.00%          |
| Charges for Services          | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Fines and Forfeits            | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Miscellaneous                 | \$2,706               | \$1,075               | \$825                         | (\$250)    | (23.26%)       |
| Statutory Reduction           | \$0                   | (\$4,179)             | (\$4,466)                     | (\$287)    | 6.87%          |
| Operating Revenues            | \$91,239              | \$79,396              | \$84,859                      | \$5,463    | 6.88%          |
| Balance Forward               | \$464,592             | \$144,258             | \$230,750                     | \$86,492   | 59.96%         |
| Transfers - General Revenue   | \$0                   | \$0                   | \$0                           | \$00,452   | 0.00%          |
| Transfers - Other             | (\$214,892)           | \$0                   | \$0                           | \$0        | 0.00%          |
| Other Finance Source          | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Non-Operating Revenues        | \$249,700             | \$144,258             | \$230,750                     | \$86,492   | 59.96%         |
| TOTAL REVENUES                | \$340,939             | \$223,654             | \$315,609                     | \$91,955   | 41.11%         |
| EXPENDITURES                  |                       |                       |                               |            |                |
| Compensation and Benefits     | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Operating Expenses            | \$39                  | \$750                 | \$0                           | (\$750)    | (100.00%)      |
| Capital Outlay                | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Grants and Aid                | \$32,997              | \$73,892              | \$45,883                      | (\$28,009) | (37.91%)       |
| Operating Expenditures        | \$33,036              | \$74,642              | \$45,883                      | (\$28,759) | (38.53%)       |
| CIP                           | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Debt Service                  | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Reserves-Operating            | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Reserves - Capital            | \$0                   | \$146,949             | \$267,513                     | \$120,564  | 82.04%         |
| Reserves - Restricted         | \$0                   | \$0                   | \$0                           | \$0        | 0.00%          |
| Transfers                     | \$2,935               | \$2,063               | \$2,213                       | \$150      | 7.27%          |
| Non-Operating Expenditures    | \$2,935               | \$149,012             | \$269,726                     | \$120,714  | 81.01%         |
| TOTAL EXPENDITURES            | \$35,971              | \$223,654             | \$315,609                     | \$91,955   | 41.11%         |
| PERSONNEL:                    |                       |                       |                               |            |                |
| Full-time positions           | 0.00                  | 0.00                  | 0.00                          | 0.00       | 0.00%          |
| Part-time Positions           | 0.00                  | 0.00                  | 0.00                          | 0.00       | 0.00%          |
| Full-time Equivalent          | 0.00                  | 0.00                  | 0.00                          | 0.00       | 0.00%          |
| Temporary FTE                 | 0.00                  | 0.00                  | 0.00                          | 0.00       | 0.00%          |
| Seasonal FTE                  | 0.00                  | 0.00                  | 0.00                          | 0.00       | 0.00%          |

## **EMERGENCY MEDICAL SERVICES IMPACT FEES: BUDGET VARIANCES**

| REVENUES                      | VARIANCE | % VARIANCE | EXPLANATION  |
|-------------------------------|----------|------------|--|
| Taxes                         | \$0      | 0.00%      |  |
| Permits, Fees & Spec. Assess. | \$6,000  | 7.27%      | Due to an anticipated uptick in construction activity countywide                                     |
| Intergovernmental             | \$0      | 0.00%      |  |
| Charges for Services          | \$0      | 0.00%      |  |
| Fines and Forfeits            | \$0      | 0.00%      |  |
| Miscellaneous                 | (\$250)  | (23.26%)   | Interest earnings on lower fund balances   |
| Statutory Reduction           | (\$287)  | 6.87%      | Variance corresponds with change in Operating Revenue  |
| Balance Forward               | \$86,492 | 59.96%     | Accumulation of Emergency Medical Services Impact<br>Fees pending appropriation to eligible projects |
| Transfers - General Revenue   | \$0      | 0.00%      |  |
| Transfers - Other             | \$0      | 0.00%      |  |
| Other Finance Source          | \$0      | 0.00%      |  |

# EMERGENCY MEDICAL SERVICES IMPACT FEES: BUDGET VARIANCES

| EXPENDITURES              | VARIANCE   | % VARIANCE | EXPLANATION   |
|---------------------------|------------|------------|---|
| Compensation and Benefits | \$0        | 0.00%      |   |
| Operating Expenses        | (\$750)    | (100.00%)  | Absence of an allowance for prior year refunds  |
| Capital Outlay            | \$0        | 0.00%      |   |
| Grants and Aid            | (\$28,009) | (37.91%)   | Anticipated lower level of Emergency Medical Services collections in the Viera DRI being available for impact fee reimbursement |
| CIP                       | \$0        | 0.00%      |   |
| Debt Service              | \$0        | 0.00%      |   |
| Reserves-Operating        | \$0        | 0.00%      |   |
| Reserves - Capital        | \$120,564  | 82.04%     | Due to the accumulation of Emergency Medical<br>Services Impact Fees pending appropriation to eligible<br>projects              |
| Reserves - Restricted     | \$0        | 0.00%      |   |
| Transfers                 | \$150      | 7.27%      | Higher level of Emergency Medical Services Impact Fee collections expected in FY2017  |



## FIRE RESCUE IMPACT FEES: PROGRAM PROFILE

|                               |                       | Final                 | Adopted               |            |                |
|-------------------------------|-----------------------|-----------------------|-----------------------|------------|----------------|
|                               | Actual<br>FY2014-2015 | Budget<br>FY2015-2016 | Budget<br>FY2016-2017 | Difference | %<br>!no//Doc) |
| REVENUES:                     | F12014-2013           | F12013-2010           | F12010-2017           | Difference | Inc/(Dec)      |
| REVENUES.                     |                       |                       |                       |            |                |
| Taxes                         | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Permits, Fees & Spec. Assess. | \$67,159              | \$74,500              | \$61,000              | (\$13,500) | (18.12%)       |
| Intergovernmental             | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Charges for Services          | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Fines and Forfeits            | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Miscellaneous                 | \$1,894               | \$1,000               | \$1,000               | \$0        | 0.00%          |
| Statutory Reduction           | \$0                   | (\$3,776)             | (\$3,100)             | \$676      | (17.90%)       |
| Operating Revenues            | \$69,053              | \$71,724              | \$58,900              | (\$12,824) | (17.88%)       |
| Balance Forward               | \$332,377             | \$151,370             | \$212,750             | \$61,380   | 40.55%         |
| Transfers - General Revenue   | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Transfers - Other             | (\$122,119)           | \$0                   | \$0                   | \$0        | 0.00%          |
| Other Finance Source          | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Non-Operating Revenues        | \$210,258             | \$151,370             | \$212,750             | \$61,380   | 40.55%         |
| TOTAL REVENUES                | \$279,311             | \$223,094             | \$271,650             | \$48,556   | 21.76%         |
| EXPENDITURES                  |                       |                       |                       |            |                |
| Compensation and Benefits     | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Operating Expenses            | \$54                  | \$750                 | \$0                   | (\$750)    | (100.00%)      |
| Capital Outlay                | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Grants and Aid                | \$35,935              | \$72,640              | \$40,000              | (\$32,640) | (44.93%)       |
| Operating Expenditures        | \$35,989              | \$73,390              | \$40,000              | (\$33,390) | (45.50%)       |
| CIP                           | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Debt Service                  | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Reserves-Operating            | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Reserves - Capital            | \$0                   | \$148,091             | \$230,125             | \$82,034   | 55.39%         |
| Reserves - Restricted         | \$0                   | \$0                   | \$0                   | \$0        | 0.00%          |
| Transfers                     | \$2,360               | \$1,613               | \$1,525               | (\$88)     | (5.46%)        |
| Non-Operating Expenditures    | \$2,360               | \$149,704             | \$231,650             | \$81,946   | 54.74%         |
| TOTAL EXPENDITURES            | \$38,349              | \$223,094             | \$271,650             | \$48,556   | 21.76%         |
| PERSONNEL:                    |                       |                       |                       |            |                |
| Full-time positions           | 0.00                  | 0.00                  | 0.00                  | 0.00       | 0.00%          |
| Part-time Positions           | 0.00                  | 0.00                  | 0.00                  | 0.00       | 0.00%          |
| Full-time Equivalent          | 0.00                  | 0.00                  | 0.00                  | 0.00       | 0.00%          |
| Temporary FTE                 | 0.00                  | 0.00                  | 0.00                  | 0.00       | 0.00%          |
| Seasonal FTE                  | 0.00                  | 0.00                  | 0.00                  | 0.00       | 0.00%          |

## FIRE RESCUE IMPACT FEES: BUDGET VARIANCES

| REVENUES                      | VARIANCE   | % VARIANCE | EXPLANATION   |
|-------------------------------|------------|------------|---|
| Taxes                         | \$0        | 0.00%      |   |
| Permits, Fees & Spec. Assess. | (\$13,500) | (18.12%)   | Below average Fire/Rescue Impact Fee collections in unincorporated Brevard County that are expected to continue in FY2017 |
| Intergovernmental             | \$0        | 0.00%      |   |
| Charges for Services          | \$0        | 0.00%      |   |
| Fines and Forfeits            | \$0        | 0.00%      |   |
| Miscellaneous                 | \$0        | 0.00%      |   |
| Statutory Reduction           | \$676      | (17.90%)   | Variance corresponds with change in Operating Revenue   |
| Balance Forward               | \$61,380   | 40.55%     | Accumulation of Fire/Rescue Impact Fee revenues pending appropriation to eligible projects                                |
| Transfers - General Revenue   | \$0        | 0.00%      |   |
| Transfers - Other             | \$0        | 0.00%      |   |
| Other Finance Source          | \$0        | 0.00%      |   |

## FIRE RESCUE IMPACT FEES: BUDGET VARIANCES

| EXPENDITURES              | VARIANCE   | % VARIANCE | EXPLANATION   |
|---------------------------|------------|------------|---|
| Compensation and Benefits | \$0        | 0.00%      |   |
| Operating Expenses        | (\$750)    | (100.00%)  | Represents the elimination of an allowance for prior year refunds   |
| Capital Outlay            | \$0        | 0.00%      |   |
| Grants and Aid            | (\$32,640) | (44.93%)   | Below average Fire/Rescue Impact Fee collections in the Viera DRI during FY2016; expected to continue into FY2017 |
| CIP                       | \$0        | 0.00%      |   |
| Debt Service              | \$0        | 0.00%      |   |
| Reserves-Operating        | \$0        | 0.00%      |   |
| Reserves - Capital        | \$82,034   | 55.39%     | Accumulation of Fire/Rescue Impact Fee revenues pending appropriation to eligible projects                        |
| Reserves - Restricted     | \$0        | 0.00%      |   |
| Transfers                 | (\$88)     | (5.46%)    | Due to lower Fire/Rescue Impact Fee collections in FY2017   |



## LIBRARY IMPACT FEES: PROGRAM PROFILE

|   |                       | Final                 | Adopted               |                  |                 |
|---|-----------------------|-----------------------|-----------------------|------------------|-----------------|
|   | Actual<br>FY2014-2015 | Budget<br>FY2015-2016 | Budget<br>FY2016-2017 | Difference       | %<br>Inc/(Dec)  |
| REVENUES:                                   |                       |                       |                       |                  |                 |
|   |                       |                       |                       |                  |                 |
| Taxes                                       | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Permits, Fees & Spec. Assess.               | \$76,586<br>\$0       | \$84,150              | \$99,300              | \$15,150         | 18.00%          |
| Intergovernmental<br>Charges for Services   | \$0                   | \$0<br>\$0            | \$0<br>\$0            | \$0<br>\$0       | 0.00%           |
| Fines and Forfeits                          | \$0                   | \$0                   | \$0                   | \$0<br>\$0       | 0.00%<br>0.00%  |
| Miscellaneous                               | \$1,337               | \$1,250               | \$1,500               | \$250            | 20.00%          |
| Statutory Reduction                         | \$0                   | (\$4,270)             | (\$5,040)             | (\$770)          | 18.03%          |
| Operating Revenues                          | \$77,923              | \$81,130              | \$95,760              | \$14,630         | 18.03%          |
| Balance Forward                             | \$192,845             | \$273,459             | \$396,353             | \$122,894        | 44.94%          |
| Transfers - General Revenue                 | \$0                   | \$0                   | \$0                   | \$122,854        | 0.00%           |
| Transfers - Other                           | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Other Finance Source                        | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Non-Operating Revenues                      | \$192,845             | \$273,459             | \$396,353             | \$122,894        | 44.94%          |
| TOTAL REVENUES                              | \$270,768             | \$354,589             | \$492,113             | \$137,524        | 38.78%          |
| EXPENDITURES                                |                       |                       |                       |                  |                 |
| Compensation and Benefits                   | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Operating Expenses                          | \$64                  | \$750                 | \$750                 | \$0              | 0.00%           |
| Capital Outlay                              | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Grants and Aid                              | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Operating Expenditures                      | \$64                  | \$750                 | \$750                 | \$0              | 0.00%           |
| CIP   | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Debt Service                                | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Reserves-Operating                          | \$0                   | \$0                   | \$0                   | \$0              | 0.00%           |
| Reserves - Capital<br>Reserves - Restricted | \$0<br>\$0            | \$351,735<br>\$0      | \$488,880<br>\$0      | \$137,145<br>\$0 | 38.99%          |
| Transfers                                   | \$3,220               | \$2,104               | \$2,483               | \$0<br>\$379     | 0.00%<br>18.01% |
| Non-Operating Expenditures                  | \$3,220               | \$353,839             | \$491,363             | \$137,524        | 38.87%          |
| TOTAL EXPENDITURES                          | \$3,284               | \$354,589             | \$492,113             | \$137,524        | 38.78%          |
| PERSONNEL:                                  |                       |                       |                       |                  |                 |
| Full-time positions                         | 0.00                  | 0.00                  | 0.00                  | 0.00             | 0.00%           |
| Part-time Positions                         | 0.00                  | 0.00                  | 0.00                  | 0.00             | 0.00%           |
| Full-time Equivalent                        | 0.00                  | 0.00                  | 0.00                  | 0.00             | 0.00%           |
| Temporary FTE                               | 0.00                  | 0.00                  | 0.00                  | 0.00             | 0.00%           |
| Seasonal FTE                                | 0.00                  | 0.00                  | 0.00                  | 0.00             | 0.00%           |

## LIBRARY IMPACT FEES: BUDGET VARIANCES

| REVENUES                      | VARIANCE  | % VARIANCE | EXPLANATION  |
|-------------------------------|-----------|------------|--|
| Taxes                         | \$0       | 0.00%      |  |
| Permits, Fees & Spec. Assess. | \$15,150  | 18.00%     | Anticipated increase in construction activity countywide                       |
| Intergovernmental             | \$0       | 0.00%      |  |
| Charges for Services          | \$0       | 0.00%      |  |
| Fines and Forfeits            | \$0       | 0.00%      |  |
| Miscellaneous                 | \$250     | 20.00%     | Interest earnings on higher fund balances                                      |
| Statutory Reduction           | (\$770)   | 18.03%     | Variance corresponds with change in Operating Revenue                          |
| Balance Forward               | \$122,894 | 44.94%     | Accumulation of Library Impact Fees pending appropriation to eligible projects |
| Transfers - General Revenue   | \$0       | 0.00%      |  |
| Transfers - Other             | \$0       | 0.00%      |  |
| Other Finance Source          | \$0       | 0.00%      |  |

# LIBRARY IMPACT FEES: BUDGET VARIANCES

| EXPENDITURES              | VARIANCE  | % VARIANCE | EXPLANATION  |
|---------------------------|-----------|------------|--|
| Compensation and Benefits | \$0       | 0.00%      |  |
| Operating Expenses        | \$0       | 0.00%      |  |
| Capital Outlay            | \$0       | 0.00%      |  |
| Grants and Aid            | \$0       | 0.00%      |  |
| CIP                       | \$0       | 0.00%      |  |
| Debt Service              | \$0       | 0.00%      |  |
| Reserves-Operating        | \$0       | 0.00%      |  |
| Reserves - Capital        | \$137,145 | 38.99%     | Accumulation of Library Impact Fees pending appropriation to eligible projects |
| Reserves - Restricted     | \$0       | 0.00%      |  |
| Transfers                 | \$379     | 18.01%     | Higher level of Library Impact Fee collections in FY2017                       |



## TRANSPORTATION IMPACT FEES: PROGRAM PROFILE

|                               |             | Final          | Adopted                     |                   |                     |
|-------------------------------|-------------|----------------|-----------------------------|-------------------|---------------------|
| 8                             | Actual      | Budget         | Budget                      |                   | %                   |
| REVENUES:                     | FY2014-2015 | FY2015-2016    | FY2016-2017                 | Difference        | Inc/(Dec)           |
| KEVENUES:                     |             |                |                             |                   |                     |
| Taxes                         | \$0         | ¢ <sub>0</sub> | 40                          | 4.0               | 2 32 33             |
| Permits, Fees & Spec. Assess. | \$0<br>\$0  | \$0<br>\$0     | \$0                         | \$0               | 0.00%               |
| Intergovernmental             | \$0         | \$0<br>\$0     | \$2,625,0 <b>0</b> 0<br>\$0 | \$2,625,000       | 0.00%               |
| Charges for Services          | \$0         | \$0            | \$0                         | \$0<br>\$0        | 0.00%               |
| Fines and Forfeits            | \$0         | \$0            | \$0                         | \$0<br>\$0        | 0.00%<br>0.00%      |
| Miscellaneous                 | \$17,315    | \$60           | \$20,625                    | \$20,565          | 34275.00%           |
| Statutory Reduction           | \$0         | (\$3)          | (\$132,281)                 | (\$132,278)       | 4409266.67%         |
| Operating Revenues            | \$17,315    | \$57           | \$2,513,344                 | \$2,513,287       | 4409275.44%         |
| Balance Forward               | \$3,273,859 | \$1,258,951    | ¢380.040                    | (6070.044)        | (50.040)            |
| Transfers - General Revenue   | \$3,273,839 | \$1,238,931    | \$380,040<br>\$0            | (\$878,911)       | (69.81%)            |
| Transfers - Other             | \$0         | \$6,510        | \$0<br>(\$65,625)           | \$0<br>(\$72,135) | 0.00%               |
| Other Finance Source          | \$0         | \$0,310        | \$03,023)                   | (\$72,133)        | (1108.06%)<br>0.00% |
| Non-Operating Revenues        | \$3,273,859 | \$1,265,461    | \$314,415                   | (\$951,046)       | (75.15%)            |
| TOTAL REVENUES                | \$3,291,174 | \$1,265,518    | \$2,827,759                 | \$1,562,241       | 123.45%             |
| EXPENDITURES                  |             |                |                             |                   |                     |
| Compensation and Benefits     | \$0         | \$0            | \$0                         | ćo                | 0.000/              |
| Operating Expenses            | \$0         | \$6,695        | \$0<br>\$0                  | \$0<br>(\$6,695)  | 0.00%<br>(100.00%)  |
| Capital Outlay                | \$0         | \$0,033        | \$0                         | \$0,093)          | 0.00%               |
| Grants and Aid                | \$18,026    | \$1,078,247    | \$949,525                   | (\$128,722)       | (11.94%)            |
| Operating Expenditures        | \$18,026    | \$1,084,942    | \$949,525                   | (\$135,417)       | (12.48%)            |
| CIP                           | \$0         | \$0            | \$0                         | \$0               | 0.00%               |
| Debt Service                  | \$0         | \$0            | \$0                         | \$0<br>\$0        | 0.00%               |
| Reserves-Operating            | \$0         | \$0            | \$0                         | \$0               | 0.00%               |
| Reserves - Capital            | \$0         | \$180,576      | \$1,878,234                 | \$1,697,658       | 940.13%             |
| Reserves - Restricted         | \$0         | \$0            | \$0                         | \$0               | 0.00%               |
| Transfers                     | \$0         | \$0            | \$0                         | \$0               | 0.00%               |
| Non-Operating Expenditures    | \$0         | \$180,576      | \$1,878,234                 | \$1,697,658       | 940.13%             |
| TOTAL EXPENDITURES            | \$18,026    | \$1,265,518    | \$2,827,759                 | \$1,562,241       | 123.45%             |
| PERSONNEL:                    |             |                |                             |                   |                     |
| Full-time positions           | 0.00        | 0.00           | 0.00                        | 0.00              | 0.00%               |
| Part-time Positions           | 0.00        | 0.00           | 0.00                        | 0.00              | 0.00%               |
| Full-time Equivalent          | 0.00        | 0.00           | 0.00                        | 0.00              | 0.00%               |
| Temporary FTE                 | 0.00        | 0.00           | 0.00                        | 0.00              | 0.00%               |
| Seasonal FTE                  | 0.00        | 0.00           | 0.00                        | 0.00              | 0.00%               |

## TRANSPORTATION IMPACT FEES: BUDGET VARIANCES

| REVENUES                      | VARIANCE    | % VARIANCE  | EXPLANATION   |
|-------------------------------|-------------|-------------|---|
| Taxes                         | \$0         | 0.00%       |   |
| Permits, Fees & Spec. Assess. | \$2,625,000 | 0.00%       | Collections increase due to the expiration of the Transportation Impact Fee Moratorium on December 31, 2016 |
| Intergovernmental             | \$0         | 0.00%       |   |
| Charges for Services          | \$0         | 0.00%       |   |
| Fines and Forfeits            | \$0         | 0.00%       |   |
| Miscellaneous                 | \$20,565    | 34275.00%   | Interest earned on accumulating fund balances   |
| Statutory Reduction           | (\$132,278) | 4409266.67% | Variance corresponds with change in Operating Revenue   |
| Balance Forward               | (\$878,911) | (69.81%)    | Expenditure of Transportation Impact Fees in<br>Grant/Valkaria during FY2016                                |
| Transfers - General Revenue   | \$0         | 0.00%       |   |
| Transfers - Other             | (\$72,135)  | (1108.06%)  | Intra-fund transfer for Impact Fee Administration   |
| Other Finance Source          | \$0         | 0.00%       |   |

## TRANSPORTATION IMPACT FEES: BUDGET VARIANCES

| EXPENDITURES              | VARIANCE    | % VARIANCE | EXPLANATION   |
|---------------------------|-------------|------------|---|
| Compensation and Benefits | \$0         | 0.00%      |   |
| Operating Expenses        | (\$6,695)   | (100.00%)  | Elimination of an allowance for prior year refunds  |
| Capital Outlay            | \$0         | 0.00%      |   |
| Grants and Aid            | (\$128,722) | (11.94%)   | Results from the elimination of Capital Contributions to Governments in FY2017 and the establishment of Aid to Private Organizations for transportation impact fee credits due to the Viera Company with resumption of the collection of Transportation Impact Fees |
| CIP                       | \$0         | 0.00%      |   |
| Debt Service              | \$0         | 0.00%      |   |
| Reserves-Operating        | \$0         | 0.00%      |   |
| Reserves - Capital        | \$1,697,658 | 940.13%    | Accumulation of Transportation Impact Fees pending appropriation to eligible projects   |
| Reserves - Restricted     | \$0         | 0.00%      |   |
| Transfers                 | \$0         | 0.00%      |   |



### LICENSING REGULATION & ENFORCEMENT: PROGRAM PROFILE

|                               |             | Final       | Adopted     |            |                |
|-------------------------------|-------------|-------------|-------------|------------|----------------|
|                               | Actual      | Budget      | Budget      |            | %              |
| DEVENUES                      | FY2014-2015 | FY2015-2016 | FY2016-2017 | Difference | Inc/(Dec)      |
| REVENUES:                     |             |             |             |            |                |
| Taxes                         | \$0         | \$0         | \$0         | ćo         | 0.000/         |
| Permits, Fees & Spec. Assess. | \$0<br>\$0  | \$0         | \$0         | \$0<br>\$0 | 0.00%<br>0.00% |
| Intergovernmental             | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Charges for Services          | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Fines and Forfeits            | \$99,279    | \$100,000   | \$100,000   | \$0        | 0.00%          |
| Miscellaneous                 | \$339,518   | \$367,750   | \$368,000   | \$250      | 0.07%          |
| Statutory Reduction           | \$0         | (\$23,388)  | (\$23,400)  | (\$12)     | 0.05%          |
| Operating Revenues            | \$438,797   | \$444,362   | \$444,600   | \$238      | 0.05%          |
| Balance Forward               | \$207,409   | \$321,893   | \$486,729   | \$164,836  | 51.21%         |
| Transfers - General Revenue   | \$107,067   | \$0         | \$100,725   | \$104,830  | 0.00%          |
| Transfers - Other             | (\$8,732)   | (\$8,768)   | (\$8,859)   | (\$91)     | 1.04%          |
| Other Finance Source          | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Non-Operating Revenues        | \$305,744   | \$313,125   | \$477,870   | \$164,745  | 52.61%         |
| TOTAL REVENUES                | \$744,541   | \$757,487   | \$922,470   | \$164,983  | 21.78%         |
| EXPENDITURES                  |             |             |             |            |                |
| Compensation and Benefits     | \$421,950   | \$279,327   | \$313,752   | \$34,425   | 12.32%         |
| Operating Expenses            | \$103,987   | \$125,257   | \$130,669   | \$5,412    | 4.32%          |
| Capital Outlay                | \$0         | \$60,604    | \$60,000    | (\$604)    | (1.00%)        |
| Grants and Aid                | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Operating Expenditures        | \$525,937   | \$465,188   | \$504,421   | \$39,233   | 8.43%          |
| CIP                           | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Debt Service                  | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Reserves-Operating            | \$0         | \$292,299   | \$418,049   | \$125,750  | 43.02%         |
| Reserves - Capital            | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Reserves - Restricted         | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Transfers                     | \$0         | \$0         | \$0         | \$0        | 0.00%          |
| Non-Operating Expenditures    | \$0         | \$292,299   | \$418,049   | \$125,750  | 43.02%         |
| TOTAL EXPENDITURES            | \$525,937   | \$757,487   | \$922,470   | \$164,983  | 21.78%         |
| PERSONNEL:                    |             |             |             |            |                |
| Full-time positions           | 7.00        | 8.00        | 8.00        | 0.00       | 0.00%          |
| Part-time Positions           | 0.00        | 0.00        | 0.00        | 0.00       | 0.00%          |
| Full-time Equivalent          | 7.00        | 8.00        | 8.00        | 0.00       | 0.00%          |
| Temporary FTE                 | 0.00        | 0.00        | 0.00        | 0.00       | 0.00%          |
| Seasonal FTE                  | 0.00        | 0.00        | 0.00        | 0.00       | 0.00%          |

### LICENSING REGULATION & ENFORCEMENT: BUDGET VARIANCES

| REVENUES                      | VARIANCE  | % VARIANCE | EXPLANATION   |
|-------------------------------|-----------|------------|---|
| Taxes                         | \$0       | 0.00%      |   |
| Permits, Fees & Spec. Assess. | \$0       | 0.00%      |   |
| Intergovernmental             | \$0       | 0.00%      |   |
| Charges for Services          | \$0       | 0.00%      |   |
| Fines and Forfeits            | \$0       | 0.00%      |   |
| Miscellaneous                 | \$250     | 0.07%      | Interest earnings on higher fund balances   |
| Statutory Reduction           | (\$12)    | 0.05%      | Variance corresponds with change in Operating Revenue   |
| Balance Forward               | \$164,836 | 51.21%     | Due to the accumulation of Licensing Regulation and Enforcement revenues in FY2016                    |
| Transfers - General Revenue   | \$0       | 0.00%      |   |
| Transfers - Other             | (\$91)    | 1.04%      | Higher charges from the Central Cashier for collection of Licensing Regulation & Enforcement revenues |
| Other Finance Source          | \$0       | 0.00%      |   |
|                               |           |            |   |

## LICENSING REGULATION & ENFORCEMENT: BUDGET VARIANCES

| EXPENDITURES              | VARIANCE  | % VARIANCE | EXPLANATION   |
|---------------------------|-----------|------------|---|
| Compensation and Benefits | \$34,425  | 12.32%     | Represents funding support for the Clerk to the Special Magistrate position in Central Services |
| Operating Expenses        | \$5,412   | 4.32%      | Due to anticipated increases in Other Contracted Services and Printing and Binding              |
| Capital Outlay            | (\$604)   | (1.00%)    | Results from a higher level of support for the Accela Optimization project                      |
| Grants and Aid            | \$0       | 0.00%      |   |
| CIP                       | \$0       | 0.00%      |   |
| Debt Service              | \$0       | 0.00%      |   |
| Reserves-Operating        | \$125,750 | 43.02%     | Accumulation of Licensing Regulation and Enforcement revenues in FY2017                         |
| Reserves - Capital        | \$0       | 0.00%      |   |
| Reserves - Restricted     | \$0       | 0.00%      |   |
| Transfers                 | \$0       | 0.00%      |   |

## LICENSING REGULATION AND ENFORCEMENT PERFORMANCE MEASURES

| OBJECTIVE   | MEASURE                    | ACTUAL<br>FY 2014-2015 | ESTIMATED<br>FY 2015-2016 | PROJECTED<br>FY 2016-2017 |
|---|----------------------------|------------------------|---------------------------|---------------------------|
| Enforce Licensing Regulations                               | Complaints Investigated    | 435                    | 448                       | 495                       |
| Enforce Licensing Regulations                               | Citations Issued           | 471                    | 500                       | 500                       |
| Enforce Licensing Regulations                               | License Renewals Processed | 4,115                  | 4,350                     | 4,600                     |
| Enhance Staff Learning through on-site and on-line training | Training Hours Attended    | 1,890                  | 2,000                     | 1,200                     |

## **BUILDING CODE: PROGRAM PROFILE**

|  |                      | Final              | Adopted              |                      | I              |
|--|----------------------|--------------------|----------------------|----------------------|----------------|
|  | Actual               | Budget             | Budget               |                      | %              |
|  | FY2014-2015          | FY2015-2016        | FY2016-2017          | Difference           | Inc/(Dec)      |
| REVENUES:  |                      |                    |                      |                      |                |
|  |                      |                    |                      |                      |                |
| Taxes  | \$18,045             | \$17,820           | \$16,650             | (\$1,170)            | (6.57%)        |
| Permits, Fees & Spec. Assess.  | \$2,597,229          | \$2,609,904        | \$2,785,800          | \$175,896            | 6.74%          |
| Intergovernmental Charges for Services   | \$0                  | \$0                | \$0                  | \$0                  | 0.00%          |
| Fines and Forfeits   | \$2,250<br>\$8,215   | \$2,000<br>\$8,050 | \$2,800              | \$800                | 40.00%         |
| Miscellaneous  | \$29,151             | \$25,228           | \$17,500<br>\$26,500 | \$9,450<br>\$1,373   | 117.39%        |
| Statutory Reduction  | \$0                  | (\$133,151)        | (\$142,463)          | \$1,272<br>(\$9,312) | 5.04%<br>6.99% |
| Operating Revenues   | \$2,654,889          | \$2,529,851        | \$2,706,787          | \$176,936            | 6.99%          |
| Balance Forward  | ¢1 205 706           | ¢2.000.400         | 40.000               |                      |                |
| Transfers - General Revenue  | \$1,395,796<br>\$0   | \$3,088,188<br>\$0 | \$3,922,117          | \$833,929            | 27.00%         |
| Transfers - Other  | \$20,590             | \$10,590           | \$0<br>\$10,590      | \$0<br>\$0           | 0.00%          |
| Other Finance Source   | \$0                  | \$10,330           | \$10,530             | \$0<br>\$0           | 0.00%<br>0.00% |
| Non-Operating Revenues   | \$1,416,386          | \$3,098,778        | \$3,932,707          | \$833,929            | 26.91%         |
| TOTAL REVENUES   | \$4,071,275          | \$5,628,629        | \$6,639,494          | \$1,010,865          | 17.96%         |
| EXPENDITURES   |                      |                    |                      |                      |                |
| Compensation and Benefits  | \$1,477,540          | \$2,050,956        | \$2,048,494          | (\$2,462)            | (0.12%)        |
| Operating Expenses   | \$361,440            | \$907,661          | \$670,110            | (\$237,551)          | (26.17%)       |
| Capital Outlay   | \$26,674             | \$325,743          | \$224,000            | (\$101,743)          | (31.23%)       |
| Grants and Aid   | \$0                  | \$0                | \$0                  | \$0                  | 0.00%          |
| Operating Expenditures   | \$1,865,653          | \$3,284,360        | \$2,942,604          | (\$341,756)          | (10.41%)       |
| CIP  | \$0                  | \$0                | \$0                  | \$0                  | 0.00%          |
| Debt Service   | \$0                  | \$0                | \$0                  | \$0                  | 0.00%          |
| Reserves-Operating   | \$0                  | \$2,220,882        | \$3,569,488          | \$1,348,606          | 60.72%         |
| Reserves - Capital   | \$0                  | \$0                | \$0                  | \$0                  | 0.00%          |
| Reserves - Restricted  | \$0                  | \$0                | \$0                  | \$0                  | 0.00%          |
| Transfers  Non-Operating Expenditures  | \$24,958<br>\$24,958 | \$123,387          | \$127,402            | \$4,015              | 3.25%          |
| The second secon |                      | \$2,344,269        | \$3,696,890          | \$1,352,621          | 57.70%         |
| TOTAL EXPENDITURES   | \$1,890,611          | \$5,628,629        | \$6,639,494          | \$1,010,865          | 17.96%         |
| PERSONNEL:   |                      |                    |                      |                      |                |
| Full-time positions  | 24.00                | 26.00              | 26.00                | 0.00                 | 0.00%          |
| Part-time Positions  | 1.00                 | 1.00               | 1.00                 | 0.00                 | 0.00%          |
| Full-time Equivalent   | 24.50                | 26.50              | 26.50                | 0.00                 | 0.00%          |
| Temporary FTE  | 0.00                 | 0.00               | 0.00                 | 0.00                 | 0.00%          |
| Seasonal FTE   | 0.00                 | 0.00               | 0.00                 | 0.00                 | 0.00%          |

## **BUILDING CODE: BUDGET VARIANCES**

| REVENUES                      | VARIANCE  | % VARIANCE | EXPLANATION   |
|-------------------------------|-----------|------------|---|
| Taxes                         | (\$1,170) | (6.57%)    | The Local Business Tax declines due to below average collections in FY2016 which are expected to continue in FY2017 |
| Permits, Fees & Spec. Assess. | \$175,896 | 6.74%      | Building permits increase due to higher anticipated construction activity in the unincorporated area in FY2017      |
| Intergovernmental             | \$0       | 0.00%      |   |
| Charges for Services          | \$800     | 40.00%     | Represents above average collections in FY2016 which are expected to continue in FY2017                             |
| Fines and Forfeits            | \$9,450   | 117.39%    | Represents above average collections in FY2016 which are expected to continue in FY2017                             |
| Miscellaneous                 | \$1,272   | 5.04%      | Due to higher interest earnings on higher fund balances   |
| Statutory Reduction           | (\$9,312) | 6.99%      | Variance corresponds with change in Operating Revenue   |
| Balance Forward               | \$833,929 | 27.00%     | Represents above average revenue collection and lower than expected expenditures on the Accela Upgrade project      |
| Transfers - General Revenue   | \$0       | 0.00%      |   |
| Transfers - Other             | \$0       | 0.00%      |   |
| Other Finance Source          | \$0       | 0.00%      |   |

### **BUILDING CODE: BUDGET VARIANCES**

| EXPENDITURES              | VARIANCE    | % VARIANCE | EXPLANATION   |
|---------------------------|-------------|------------|---|
| Compensation and Benefits | (\$2,462)   | (0.12%)    | Decline is due to the rate structure for recently vacated positions being reset to entry level of paygrade      |
| Operating Expenses        | (\$237,551) | (26.17%)   | Primarily due to a reduction in the budget for professional services associated with the Accela Upgrade project |
| Capital Outlay            | (\$101,743) | (31.23%)   | Reduction in funding support for the Accela Optimization project  |
| Grants and Aid            | \$0         | 0.00%      |   |
| CIP                       | \$0         | 0.00%      |   |
| Debt Service              | \$0         | 0.00%      |   |
| Reserves-Operating        | \$1,348,606 | 60.72%     | Accumulation of building permit revenues  |
| Reserves - Capital        | \$0         | 0.00%      |   |
| Reserves - Restricted     | \$0         | 0.00%      |   |
| Transfers                 | \$4,015     | 3.25%      | Increasing charges for the Central Cashier to collect Building Permit revenues                                  |

## BUILDING CODE PERFORMANCE MEASURES

| OBJECTIVE   | MEASURE                                | ACTUAL<br>FY 2014-2015 | ESTIMATED<br>FY 2015-2016 | PROJECTED<br>FY 2016-2017 |
|---|--|------------------------|---------------------------|---------------------------|
| Enforce Florida Building Code                               | Plan Reviews Completed                 | 9,711                  | 9,850                     | 10,000                    |
| Enforce Florida Building Code                               | Field Inspections Completed            | 27,341                 | 27,650                    | 28,500                    |
| Streamline Processes  | Building Permit Review Time            | 7.34 Days              | 7.00 Days                 | 7.00 Days                 |
| Prioritize Services   | Inspections Performed Next<br>Work Day | 100                    | 100                       | 100                       |
| Provide Excellent Customer Service                          | Permit Applications processed          | 15,100                 | 15,600                    | 16,000                    |
| Enhance Staff Learning through on-site and on-line training | Training Hours Attended                | 125                    | 150                       | 165                       |

### **CODE ENFORCEMENT: PROGRAM PROFILE**

|                                  |                    | Final               | Adopted     |            |           |
|----------------------------------|--------------------|---------------------|-------------|------------|-----------|
|                                  | Actual             | Budget              | Budget      |            | %         |
|                                  | FY2014-2015        | FY2015-2016         | FY2016-2017 | Difference | Inc/(Dec) |
| REVENUES:                        |                    |                     |             |            |           |
|                                  |                    |                     |             |            |           |
| Taxes                            | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Permits, Fees & Spec. Assess.    | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Intergovernmental                | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Charges for Services             | \$78,141           | \$66,000            | \$47,000    | (\$19,000) | (28.79%)  |
| Fines and Forfeits Miscellaneous | \$185,614<br>\$970 | \$160,000           | \$125,000   | (\$35,000) | (21.88%)  |
| Statutory Reduction              | \$970              | \$500<br>(\$11,335) | \$1,000     | \$500      | 100.00%   |
|                                  |                    | (\$11,325)          | (\$8,650)   | \$2,675    | (23.62%)  |
| Operating Revenues               | \$264,724          | \$215,175           | \$164,350   | (\$50,825) | (23.62%)  |
| Balance Forward                  | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Transfers - General Revenue      | \$230,247          | \$338,725           | \$355,989   | \$17,264   | 5.10%     |
| Transfers - Other                | \$326,299          | \$342,994           | \$342,444   | (\$550)    | (0.16%)   |
| Other Finance Source             | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Non-Operating Revenues           | \$556,546          | \$681,719           | \$698,433   | \$16,714   | 2.45%     |
| TOTAL REVENUES                   | \$821,271          | \$896,894           | \$862,783   | (\$34,111) | (3.80%)   |
| EXPENDITURES                     |                    |                     |             |            |           |
|                                  |                    |                     |             |            |           |
| Compensation and Benefits        | \$689,019          | \$724,086           | \$717,272   | (\$6,814)  | (0.94%)   |
| Operating Expenses               | \$124,444          | \$145,776           | \$145,511   | (\$265)    | (0.18%)   |
| Capital Outlay                   | \$7,808            | \$27,032            | \$0         | (\$27,032) | (100.00%) |
| Grants and Aid                   | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Operating Expenditures           | \$821,271          | \$896,894           | \$862,783   | (\$34,111) | (3.80%)   |
| CIP                              | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Debt Service                     | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Reserves-Operating               | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Reserves - Capital               | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Reserves - Restricted            | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Transfers                        | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| Non-Operating Expenditures       | \$0                | \$0                 | \$0         | \$0        | 0.00%     |
| TOTAL EXPENDITURES               | \$821,271          | \$896,894           | \$862,783   | (\$34,111) | (3.80%)   |
| PERSONNEL:                       |                    |                     |             |            |           |
| Full-time positions              | 12.00              | 12.00               | 12.00       | 0.00       | 0.00%     |
| Part-time Positions              | 0.00               | 0.00                | 0.00        | 0.00       | 0.00%     |
| Full-time Equivalent             | 12.00              | 12.00               | 12.00       | 0.00       | 0.00%     |
| Temporary FTE                    | 0.00               | 0.00                | 0.00        | 0.00       | 0.00%     |
| Seasonal FTE                     | 0.00               | 0.00                | 0.00        | 0.00       | 0.00%     |

## **CODE ENFORCEMENT: BUDGET VARIANCES**

| REVENUES                      | VARIANCE   | % VARIANCE | EXPLANATION   |
|-------------------------------|------------|------------|---|
| Taxes                         | \$0        | 0.00%      |   |
| Permits, Fees & Spec. Assess. | \$0        | 0.00%      |   |
| Intergovernmental             | \$0        | 0.00%      |   |
| Charges for Services          | (\$19,000) | (28.79%)   | Represents below average collection of Special<br>Magistrate Administrative Charges in FY2016 which is<br>expected to continue in FY2017                          |
| Fines and Forfeits            | (\$35,000) | (21,88%)   | Declines due to below average collections in FY2016 which is expected to continue in FY2017   |
| Miscellaneous                 | \$500      | 100.00%    | Anticipated increase in other licenses revenue in FY2017  |
| Statutory Reduction           | \$2,675    | (23.62%)   | Variance corresponds with change in Operating Revenue   |
| Balance Forward               | \$0        | 0.00%      |   |
| Transfers - General Revenue   | \$17,264   | 5.10%      | Offsets the decline in operating revenues such as<br>Charges for Services and Fines and Forfeits  |
| Transfers - Other             | (\$550)    | (0.16%)    | The transfer from Solid Waste Management for support of Code Enforcement declines slightly due to a reduction in Compensation and Benefits and Operating Expenses |
| Other Finance Source          | \$0        | 0.00%      |   |

## **CODE ENFORCEMENT: BUDGET VARIANCES**

| EXPENDITURES              | VARIANCE   | % VARIANCE | EXPLANATION  |
|---------------------------|------------|------------|--|
| Compensation and Benefits | (\$6,814)  | (0.94%)    | Reflects the Code Enforcement Manager and Code<br>Enforcement Supervisor salaries being reset to the<br>minimum of the paygrade due to vacancy |
| Operating Expenses        | (\$265)    | (0.18%)    | Due to a reduction in General Liability  |
| Capital Outlay            | (\$27,032) | (100.00%)  | Represents the absence of a vehicle replacement in FY2017  |
| Grants and Aid            | \$0        | 0.00%      |  |
| CIP                       | \$0        | 0.00%      |  |
| Debt Service              | \$0        | 0.00%      |  |
| Reserves-Operating        | \$0        | 0.00%      |  |
| Reserves - Capital        | \$0        | 0.00%      |  |
| Reserves - Restricted     | \$0        | 0.00%      |  |
| Transfers                 | \$0        | 0.00%      |  |

## CODE ENFORCEMENT PERFORMANCE MEASURES

| OBJECTIVE                                      | MEASURE                                 | ACTUAL<br>FY 2014-2015 | ESTIMATED<br>FY 2015-2016 | PROJECTED<br>FY 2016-2017 |
|--|---|------------------------|---------------------------|---------------------------|
|  | New Code Enforcement Cases<br>Processed | 2,082                  | 1,850                     | 1,950                     |
| Enforce Housing, Solid Waste & Zoning<br>Codes | Inspections Performed                   | 6,345                  | 6,500                     | 6,750                     |
|  | Special Magistrate Hearings             | 373                    | 375                       | 395                       |
| Provide Excellent Customer Service             | Title Search Responses                  | 15,796                 | 16,000                    | 16,500                    |

### PLANNING AND ZONING: PROGRAM PROFILE

|                               |                       | Final                 | Adopted     |                         |                   |
|-------------------------------|-----------------------|-----------------------|-------------|-------------------------|-------------------|
|                               | Actual<br>FY2014-2015 | Budget<br>FY2015-2016 | Budget      | D.111                   | %                 |
| REVENUES:                     | F12014-2015           | F12015-2016           | FY2016-2017 | Difference              | Inc/(Dec)         |
| REVENUES.                     |                       |                       |             |                         |                   |
| Taxes                         | \$0                   | \$0                   | \$0         | \$0                     | 0.000             |
| Permits, Fees & Spec. Assess. | \$280,320             | \$297,500             | \$340,000   | \$42,500                | 0.00%<br>14.29%   |
| Intergovernmental             | \$0                   | \$0                   | \$0         | \$42,300                | 0.00%             |
| Charges for Services          | \$97,722              | \$95,000              | \$95,000    | \$0                     | 0.00%             |
| Fines and Forfeits            | \$0                   | \$0                   | \$0         | \$0                     | 0.00%             |
| Miscellaneous                 | \$1,940               | \$2,500               | \$3,750     | \$1,250                 | 50.00%            |
| Statutory Reduction           | \$0                   | (\$19,750)            | (\$21,938)  | (\$2,188)               | 11.08%            |
| Operating Revenues            | \$379,982             | \$375,250             | \$416,812   | \$41,562                | 11.08%            |
| Balance Forward               | \$224,873             | \$649,948             | \$715,720   | ¢65, 770                | 10.120/           |
| Transfers - General Revenue   | \$915,504             | \$976,955             | \$704,721   | \$65,772<br>(\$272,234) | 10.12%            |
| Transfers - Other             | (\$1,828)             | (\$65,416)            | (\$9,411)   | \$56,005                | (27.87%)          |
| Other Finance Source          | \$0                   | \$0                   | \$0         | \$30,003                | (85.61%)<br>0.00% |
| Non-Operating Revenues        | \$1,138,549           | \$1,561,487           | \$1,411,030 | (\$150,457)             | (9.64%)           |
| TOTAL REVENUES                | \$1,518,531           | \$1,936,737           | \$1,827,842 | (\$108,895)             | (5.62%)           |
| EXPENDITURES                  |                       |                       |             |                         |                   |
|                               |                       |                       |             |                         |                   |
| Compensation and Benefits     | \$876,510             | \$1,191,022           | \$1,227,546 | \$36,524                | 3.07%             |
| Operating Expenses            | \$172,466             | \$199,714             | \$199,926   | \$212                   | 0.11%             |
| Capital Outlay                | \$0                   | \$74,671              | \$90,000    | \$15,329                | 20.53%            |
| Grants and Aid                | \$0                   | \$0                   | \$0         | \$0                     | 0.00%             |
| Operating Expenditures        | \$1,048,976           | \$1,465,407           | \$1,517,472 | \$52,065                | 3.55%             |
| CIP                           | \$0                   | \$0                   | \$0         | \$0                     | 0.00%             |
| Debt Service                  | \$0                   | \$0                   | \$0         | \$0                     | 0.00%             |
| Reserves-Operating            | \$0                   | \$420,412             | \$310,370   | (\$110,042)             | (26.17%)          |
| Reserves - Capital            | \$0                   | \$0                   | \$0         | \$0                     | 0.00%             |
| Reserves - Restricted         | \$0                   | \$0                   | \$0         | \$0                     | 0.00%             |
| Transfers                     | \$59,243              | \$50,918              | \$0         | (\$50,918)              | (100.00%)         |
| Non-Operating Expenditures    | \$59,243              | \$471,330             | \$310,370   | (\$160,960)             | (34.15%)          |
| TOTAL EXPENDITURES            | \$1,108,219           | \$1,936,737           | \$1,827,842 | (\$108,895)             | (5.62%)           |
| PERSONNEL:                    |                       |                       |             |                         |                   |
| Full-time positions           | 16.00                 | 18.00                 | 14.00       | (4.00)                  | (22.22%)          |
| Part-time Positions           | 1.00                  | 1.00                  | 1.00        | 0.00                    | 0.00%             |
| Full-time Equivalent          | 16.50                 | 18.50                 | 14.50       | (4.00)                  | (21.62%)          |
| Temporary FTE                 | 0.00                  | 0.00                  | 0.00        | 0.00                    | 0.00%             |
| Seasonal FTE                  | 0.00                  | 0.00                  | 0.00        | 0.00                    | 0.00%             |

## PLANNING AND ZONING: BUDGET VARIANCES

| REVENUES                      | VARIANCE    | % VARIANCE | EXPLANATION   |
|-------------------------------|-------------|------------|---|
| Taxes                         | \$0         | 0.00%      |   |
| Permits, Fees & Spec. Assess. | \$42,500    | 14.29%     | Subdivision and site plan processing revenue increases due to an expected increase in land development activity in FY2017   |
| Intergovernmental             | \$0         | 0.00%      |   |
| Charges for Services          | \$0         | 0.00%      |   |
| Fines and Forfeits            | \$0         | 0.00%      |   |
| Miscellaneous                 | \$1,250     | 50.00%     | Interest earnings on higher fund balances   |
| Statutory Reduction           | (\$2,188)   | 11.08%     | Variance corresponds with change in Operating Revenue   |
| Balance Forward               | \$65,772    | 10.12%     | Represents lower than expected expenditures for the Accela upgrade in FY2016  |
| Transfers - General Revenue   | (\$272,234) | (27.87%)   | Funds the transfer of four Geographic Information<br>Systems personnel to the Information Technology<br>Department and the elimination of Planning and<br>Zoning Support for IT Geographic Information Systems<br>personnel |
| Transfers - Other             | \$56,005    | (85.61%)   | Lower transfers to the Central Cashier for collection of land development revenues  |
| Other Finance Source          | \$0         | 0.00%      |   |

### PLANNING AND ZONING: BUDGET VARIANCES

| EXPENDITURES              | VARIANCE    | % VARIANCE | EXPLANATION  |
|---------------------------|-------------|------------|--|
| Compensation and Benefits | \$36,524    | 3.07%      | Creation of four new positions, offset by the transfer of<br>four Geographic Information Systems positions to the<br>Information Technology Department                             |
| Operating Expenses        | \$212       | 0.11%      | Due to travel and training associated with the Accela Upgrade project and consulting services for the Viera Phase 4 traffic methodology and review.                                |
| Capital Outlay            | \$15,329    | 20.53%     | Higher expenses associated with the Accela Optimization project  |
| Grants and Aid            | \$0         | 0.00%      |  |
| CIP                       | \$0         | 0.00%      |  |
| Debt Service              | \$0         | 0.00%      |  |
| Reserves-Operating        | (\$110,042) | (26.17%)   | Operating Expenses and Capital Outlay associated with<br>the Accela Optimization project as well as consulting<br>services for the Viera Phase 4 Traffic Methodology and<br>review |
| Reserves - Capital        | \$0         | 0.00%      |  |
| Reserves - Restricted     | \$0         | 0.00%      |  |
| Transfers                 | (\$50,918)  | (100.00%)  | Elimination of the transfer to the Information Technology Department for Accela support  |

## PLANNING AND ZONING PERFORMANCE MEASURES

| OBJECTIVE   | MEASURE                         | ACTUAL<br>FY 2014-2015 | ESTIMATED<br>FY 2015-2016 | PROJECTED<br>FY 2016-2017 |
|---|---------------------------------|------------------------|---------------------------|---------------------------|
| Enforce Land Development Code                               | Site Plans Reviewed             | 141                    | 165                       | 175                       |
| Emorce Land Development Code                                | Subdivisions Reviewed           | 61                     | 65                        | 70                        |
| Enforce Zoning Code   | Zoning Use Permits<br>Processed | 955                    | 980                       | 1,000                     |
| Provide Excellent Customer Service                          | Radius Packages Prepared        | 235                    | 245                       | 255                       |
| Enhance Staff Learning through on-site and on-line training | Training Hours Attended         | 80                     | 85                        | 90                        |

## PLANNING AND DEVELOPMENT DEPARTMENT TRAVEL A & B SUMMARY

| DESCRIPTION   | POSITION           | DESTINATION           | FUNDING<br>SOURCE      | TOTAL COST                |
|---|--------------------|-----------------------|------------------------|---------------------------|
| BUILDING CODE COMPLIANCE Attend BOAF Annual Conference                                | 2 staff            | Florida               | user fees              | \$2,000                   |
| TOTAL FOR PROGRAM:  |                    |                       |                        | \$2,000                   |
| CODE ENFORCEMENT Attend FACE Annual Conference TOTAL FOR PROGRAM:                     | 2 staff            | Florida               | user fees              | \$1,500<br><b>\$1,500</b> |
| PLANNING & ZONING Attend Accela Engage Conference Attend Accela Southeast Users Conf. | 4 staff<br>5 staff | California<br>Florida | user fees<br>user fees | \$20,000<br>\$5,000       |
| TOTAL FOR PROGRAM:  |                    |                       |                        | \$25,000                  |

# PLANNING AND DEVELOPMENT DEPARTMENT CAPITAL OUTLAY SUMMARY<sup>1</sup>

| DESCRIPTION                      | QUANTITY | UNIT COST | FUNDING SOURCE      | TOTAL COST |
|----------------------------------|----------|-----------|---------------------|------------|
| BUILDING CODE COMPLIANCE         |          |           |                     |            |
| Accela Optimization project      | 1        | \$180,000 | Permit Revenue      | \$180,000  |
| Replacement Vehicle              | 2        | \$22,000  | Permit Revenue      | \$44,000   |
| TOTAL FUNDED FOR PROGRAM:        |          |           |                     | \$224,000  |
| IMPACT FEES & CASHIER            |          |           |                     |            |
| Replacement Printer              | 1        | \$3,000   | Charges for Service | \$3,000    |
| TOTAL FUNDED FOR PROGRAM:        |          |           |                     | \$3,000    |
| LICENSING REGULATION & ENFORCEME | NT       |           |                     |            |
| Accela Optimization Project      | 1        | \$60,000  | Licensing Revenue   | \$60,000   |
| TOTAL FUNDED FOR PROGRAM:        |          |           |                     | \$60,000   |
| PLANNING & ZONING                |          |           |                     |            |
| Accela Optimization Project      | 1        | \$90,000  | Permit Revenue      | \$90,000   |
| TOTAL FUNDED FOR PROGRAM:        |          |           |                     | \$90,000   |
| TOTAL FUNDED FOR DEPARTMENT:     |          |           |                     | \$377,000  |

<sup>1)</sup> Equipment with a value in excess of \$1,000 (computers \$750). Approved items may be purchased using existing Public Sector Purchasing Cooperative contracts awarded through full and open competition when in the best interest of the County.