

**PARKS AND RECREATION DEPARTMENT  
SUMMARY**

**MISSION STATEMENT:**

To contribute to the quality of life in Brevard County by providing leisure activities reflecting the interest and values of the citizens and visitors.

**PROGRAMS AND SERVICES:**

**ACCOMPLISHMENTS, INITIATIVES, TRENDS AND ISSUES AND SERVICE LEVEL IMPACTS:**

***North Area Park Operations:***

- Recreation operations
- Park maintenance
- Campground operations and maintenance
- Countywide operations and administration

**Accomplishments:**

- Installed new Musco control lighting at Singleton tennis courts
- Completed hurricane repairs at Statham Park and Veterans Memorial Pier, Titusville
- Installed multiple playground structures
- Completed Fox Lake kitchen upgrades
- Parrish Park trailhead design and the F D O T landscaping project will be complete

**Initiatives:**

- Continue to emphasize and grow social media footprint
- Expand North Area Parks Operations community partnerships
- Continue to provide a variety of social activities for individuals with intellectual and physical disabilities
- Provide quality sports fields for athletics and associated activities, utilizing effective turf management programs
- Replaced playgrounds and upgrade plans of two sites per year

**Trends and Issues:**

- The North Area supports three Neighborhood Strategy Areas with minimal revenue collection
- The North Area utilizes multiple cooperative agreements to provide athletic, educational and passive experiences to the public
- Manatee Hammock campground was impacted by the loss of revenue from site rentals due to COVID-19
- North Area operations was impacted by the loss of revenue from programs and rentals due to COVID-19

#### Service Level Impacts:

- No programs, organized athletics or rentals were offered to patrons started March 20, 2020 due to COVID-19
- On May 28, 2020, Recreation partners were allowed to start playing once a reopening plan is submitted and approved by Parks
- Summer camps have been approved to open with limited minimum and maximum capacities
- Rental are allowed for activities of 50 people or less at outdoor pavilions effective June 5, 2020
- Manatee Hammock Campground is open for 100% capacity effective June 5, 2020

#### ***Central Area Park Operations:***

- Recreation operations
- Park maintenance

#### Accomplishments:

- Completed 8 roofing projects throughout central area parks
- All community centers and facilities received new exterior paint
- Provided 29,541 meals in our community centers county wide through the Summer Food Service program
- Installed multiple voice activated alarm systems at Travis and Kiwanis Island community centers
- Crossover repairs in central area were completed
- Kiwanis Island community center floor was replaced

#### Initiatives:

- Continue to aggressively pursue revenue enhancement opportunities within the Park and Recreation system
- Provide quality sports fields for athletics and associated activities, utilizing effective turf management programs
- Continue to emphasize and grow social media footprint
- Continue to provide a variety of social activities for individuals with intellectual and physical disabilities

#### Trends and Issues:

- The Central Area supports three Neighborhood Strategy Areas with minimal revenue collection
- The Central Area utilizes multiple cooperative agreements to provide athletic, educational and passive experiences to the public
- Central Area operations are being impacted by the loss of revenue from programs and rentals due to COVID-19, these impacts at this point cannot be determined as it is unknown when programs and rentals will be phased back into operation

#### Service Level Impacts:

- No programs, organized athletics or rentals were offered to patrons started March 20, 2020 due to COVID-19
- On May 28, 2020, Recreation partners were allowed to start playing once a reopening plan is submitted and approved by Parks
- Summer camps have been approved to open with limited minimum and maximum capacities
- Rental are allowed for activities of 50 people or less at outdoor pavilions effective June 5, 2020

#### ***South Area Park Operations:***

- Recreation operations
- Park maintenance
- Campground operations and maintenance

#### Accomplishments:

- Installed multiple playground structures
- Installed four new scoreboards and Musco Control lighting at Max K. Rodes Park
- Installed a fuel dispensing system at Max K. Rodes Park
- Rebuilt multiple hurricane damaged beach crossovers
- Completed shoreline restoration and rebuilt piers at Fisherman's Landing and Rotary Park at Suntimee
- Lake Washington and Jorgenson's Landing dock repairs were completed

#### Initiatives:

- Events held with record number of attendees at South Beaches Community Center, Rodes Park Community Center, and Erna Nixon Park included Moonlight Stroll, Boo at the Beach, and Breakfast with Santa
- International Cooking for home schooled children sold out each month at Rodes Park Community Center, serving approximately 500 children
- Hosted an area wide Pickleball tournament for seniors
- Continue to provide a variety of social activities for individuals with intellectual and physical disabilities

#### Trends and Issues:

- The South Area utilizes multiple cooperative agreements to provide athletic, educational and passive experiences to the public
- Wickham Park and Long Point Park campgrounds were impacted by the loss of revenue from site rentals due to COVID-19
- South Area operations were impacted by the loss of revenue from programs and rentals due to COVID-19

#### Service Level Impacts:

- No programs, organized athletics or rentals were offered to patrons started March 20, 2020 due to COVID-19
- On May 28, 2020, Recreation partners were allowed to start playing once a reopening plan is submitted and approved by Parks
- Summer camps have been approved to open with limited minimum and maximum capacities
- Rental are allowed for activities of 50 people or less at outdoor pavilions effective June 5, 2020
- Wickham Park and Longpoint campgrounds are open for 100% capacity effective June 5, 2020

#### ***Environmentally Endangered Lands:***

- Manage acquired conservation lands
- Maintain and manage passive recreation opportunities on Environmentally Endangered Lands managed property
- Provide environmental education opportunities at Environmentally Endangered Lands operated education centers

#### Accomplishments:

- 871 acres were treated with prescribed fire
- 6 miles of fire lines were improved
- 167 acres of habitat was restored
- 717 acres were treated for invasive exotic plant species
- 70,950 visitors came to Environmentally Endangered Lands education centers

#### Initiatives:

- Focus on preparation and implementation of prescribed fires on Environmentally Endangered Lands managed property
- Continue to control the invasion of exotic species
- Maintain public use trails and facilities
- Continue to advocate for the development of a long-term funding plan

#### Trends and Issues:

- Referendum sunsets in 2024 with no current plan for future funding
- Capital equipment resource replacement is restricted by revenue limitations
- Due to COVID-19, the Education Centers were closed

#### Service Level Impacts:

No programs or rentals were offered to patrons.

**PARKS AND RECREATION DEPARTMENT: SUMMARY**

<b>Parks and Recreation Department Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Taxes Revenue	\$28,990,483	\$31,834,530	\$31,308,183	-\$526,347	-1.65%
Permits, Fees & Special Assessment Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$2,413,748	\$853,677	\$548,526	-\$305,151	-35.75%
Charges for Services Revenue	\$4,279,241	\$4,175,376	\$4,351,791	\$176,415	4.23%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$2,166,091	\$4,257,855	\$1,647,044	\$2,610,811	-61.32%
Statutory Reduction	\$0	-\$2,056,073	-\$1,892,780	\$163,293	-7.94%
<b>Total Operating Revenues</b>	<b>\$37,849,563</b>	<b>\$39,065,365</b>	<b>\$35,962,764</b>	<b>\$3,102,601</b>	<b>-7.94%</b>
Balance Forward Revenue	\$23,390,469	\$24,697,712	\$23,810,087	-\$887,625	-3.59%
Transfers - General Revenue	\$14,752,515	\$14,693,949	\$13,874,949	-\$819,000	-5.57%
Transfers - Other Revenue	\$297,596	\$1,075,440	\$413,871	-\$661,569	-61.52%
Other Finance Source Revenue	\$0	\$5,822,152	\$4,450,000	\$1,372,152	-23.57%
<b>Total Non-Operating Revenues</b>	<b>\$38,440,580</b>	<b>\$46,289,253</b>	<b>\$42,548,907</b>	<b>\$3,740,346</b>	<b>-8.08%</b>
<b>TOTAL REVENUES</b>	<b>\$76,290,143</b>	<b>\$85,354,618</b>	<b>\$78,511,671</b>	<b>\$6,842,947</b>	<b>-8.02%</b>
Compensation and Benefits Expense	\$15,449,587	\$17,150,367	\$17,444,584	\$294,217	1.72%
Operating Expense	\$15,293,404	\$24,330,675	\$17,822,648	\$6,508,027	-26.75%
Capital Outlay Expense	\$1,070,935	\$2,274,991	\$3,000,109	\$725,118	31.87%
<b>Operating Expenditures</b>	<b>\$31,813,926</b>	<b>\$43,756,033</b>	<b>\$38,267,341</b>	<b>\$5,488,692</b>	<b>-12.54%</b>
C I P Expense	\$7,175,393	\$15,917,985	\$14,527,477	\$1,390,508	-8.74%
Debt Service Expense	\$10,324,783	\$10,283,921	\$10,284,983	\$1,062	0.01%
Reserves-Operating Expense	\$0	\$442,208	\$168,295	-\$273,913	-61.94%

<b>Parks and Recreation Department Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Reserves - Capital Expense	\$0	\$2,607,330	\$2,388,533	-\$218,797	-8.39%
Reserves - Restricted Expense	\$0	\$9,640,481	\$10,819,060	\$1,178,579	12.23%
Grants and Aid Expense	\$350,000	\$0	\$0	\$0	0.00%
Transfers Expense	\$1,601,883	\$2,706,660	\$2,055,982	-\$650,678	-24.04%
<b><i>Total Non-Operating Expenses</i></b>	<b>\$19,452,059</b>	<b>\$41,598,585</b>	<b>\$40,244,330</b>	<b>-</b> <b>\$1,354,255</b>	<b>-3.26%</b>
<b><i>TOTAL EXPENDITURES</i></b>	<b>\$51,265,985</b>	<b>\$85,354,618</b>	<b>\$78,511,671</b>	<b>-</b> <b>\$6,842,947</b>	<b>-8.02%</b>

**PARKS AND RECREATION DEPARTMENT: NORTH PARKS OPERATIONS**

<b>North Parks Operations Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Taxes Revenue	\$4,004,804	\$4,220,131	\$4,327,738	\$107,607	2.55%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$207,810	\$559,237	\$323,263	-\$235,974	-42.20%
Charges for Services Revenue	\$1,274,746	\$1,151,700	\$1,303,909	\$152,209	13.22%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$594,598	\$2,023,793	\$458,800	\$1,564,993	-77.33%
Statutory Reduction	\$0	-\$397,743	-\$320,686	\$77,057	-19.37%
<b>Total Operating Revenues</b>	<b>\$6,081,959</b>	<b>\$7,557,118</b>	<b>\$6,093,024</b>	<b>\$1,464,094</b>	<b>-19.37%</b>
Balance Forward Revenue	\$5,542,452	\$4,613,986	\$3,664,378	-\$949,608	-20.58%
Transfers - General Revenue	\$4,632,910	\$4,828,472	\$4,414,472	-\$414,000	-8.57%
Transfers - Other Revenue	\$27,398	\$342,269	\$27,300	-\$314,969	-92.02%
Other Finance Source Revenue	\$0	\$5,822,152	\$4,450,000	\$1,372,152	-23.57%
<b>Non-Operating Revenues</b>	<b>\$10,202,760</b>	<b>\$15,606,879</b>	<b>\$12,556,150</b>	<b>\$3,050,729</b>	<b>-19.55%</b>
<b>TOTAL REVENUES</b>	<b>\$16,284,719</b>	<b>\$23,163,997</b>	<b>\$18,649,174</b>	<b>\$4,514,823</b>	<b>-19.49%</b>
Compensation and Benefits Expense	\$4,374,158	\$4,832,481	\$4,961,784	\$129,303	2.68%
Operating Expense	\$5,588,614	\$7,321,155	\$5,545,246	\$1,775,909	-24.26%
Capital Outlay Expense	\$270,114	\$720,548	\$572,357	-\$148,191	-20.57%
<b>Operating Expenses</b>	<b>\$10,232,886</b>	<b>\$12,874,184</b>	<b>\$11,079,387</b>	<b>\$1,794,797</b>	<b>-13.94%</b>
C I P Expense	\$1,924,866	\$7,785,089	\$5,966,661	\$1,818,428	-23.36%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$150,000	\$150,000	\$0	0.00%

<b>North Parks Operations Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Reserves - Capital Expense	\$0	\$1,241,781	\$965,881	-\$275,900	-22.22%
Reserves - Restricted Expense	\$0	\$612,813	\$0	-\$612,813	-100.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$481,765	\$500,130	\$487,245	-\$12,885	-2.58%
<b><i>Non-Operating Expenses</i></b>	<b>\$2,406,631</b>	<b>\$10,289,813</b>	<b>\$7,569,787</b>	<b>\$2,720,026</b>	<b>-26.43%</b>
<b><i>TOTAL EXPENSES</i></b>	<b>\$12,639,516</b>	<b>\$23,163,997</b>	<b>\$18,649,174</b>	<b>\$4,514,823</b>	<b>-19.49%</b>

## NORTH PARKS OPERATIONS: BUDGET VARIANCES

North Parks Operations Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$107,607	2.55%	Attributable to increases in property values and new construction
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	-\$235,974	-42.20%	Due to spending of Grant funds for Parrish Park
Charges for Services Revenue	\$152,209	13.22%	Anticipated increase in camping revenue at Manatee Hammock
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$1,564,993	-77.33%	Decrease associated with not budgeting Insurance reimbursements from hurricane related damages
Statutory Reduction	\$77,057	-19.37%	Variance corresponds with change in Operating Revenue
Balance Forward Revenue	-\$949,608	-20.58%	Associated with the completion of multiple large projects
Transfers - General Revenue	-\$414,000	-8.57%	Decrease is associated with completion of projects that were funded by the General Fund
Transfers - Other Revenue	-\$314,969	-92.02%	Decrease associated with the elimination of the North Parks Referendum capital fund in FY 19/20
Other Finance Source Revenue	\$1,372,152	-23.57%	Decrease related to loan from RISK for hurricane repairs
Compensation and Benefits Expense	\$129,303	2.68%	Attributable to Cost of Living Adjustments and F R S rate increases
Operating Expense	\$1,775,909	-24.26%	Decrease associated with completion of large maintenance projects
Capital Outlay Expense	-\$148,191	-20.57%	Decrease in capital equipment budget after large purchases such

North Parks Operations Program Revenue and Expense Category	Variance	% Variance	Explanation
			as a dump truck were purchased in FY 19/20
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$1,818,428	-23.36%	Completion of hurricane related projects related to the temporary loan from Risk and other projects such as Manatee Hammock registration building
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	-\$275,900	-22.22%	Reduction in reserves from Brevard Boating Improvement Program for general repair and maintenance to boating facilities
Reserves - Restricted Expense	-\$612,813	-100.00%	Reduction in restricted reserve due to funds that are set aside to repay the RISK loan for hurricane repairs
Transfers Expense	-\$12,885	-2.58%	Due to refinancing of the ConEd debt payment

**PARKS AND RECREATION DEPARTMENT: CENTRAL PARKS OPERATIONS**

<b>Central Parks Operations Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Taxes Revenue	\$3,722,746	\$3,955,711	\$4,057,746	\$102,035	2.58%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$109,370	\$253,614	\$225,263	-\$28,351	-11.18%
Charges for Services Revenue	\$434,083	\$396,400	\$426,000	\$29,600	7.47%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$392,584	\$976,686	\$273,000	-\$703,686	-72.05%
Statutory Reduction	\$0	-\$279,120	-\$249,102	\$30,018	-10.75%
<b>Total Operating Revenues</b>	<b>\$4,658,782</b>	<b>\$5,303,291</b>	<b>\$4,732,907</b>	<b>-\$570,384</b>	<b>-10.76%</b>
Balance Forward Revenue	\$3,020,917	\$1,978,790	\$3,094,973	\$1,116,183	56.41%
Transfers - General Revenue	\$5,765,920	\$5,421,760	\$5,016,760	-\$405,000	-7.47%
Transfers - Other Revenue	-\$42,671	\$6,200	\$6,200	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
<b>Non-Operating Revenues</b>	<b>\$8,744,166</b>	<b>\$7,406,750</b>	<b>\$8,117,933</b>	<b>\$711,183</b>	<b>9.60%</b>
<b>TOTAL REVENUES</b>	<b>\$13,402,948</b>	<b>\$12,710,041</b>	<b>\$12,850,840</b>	<b>\$140,799</b>	<b>1.11%</b>
Compensation and Benefits Expense	\$3,995,150	\$4,597,869	\$4,672,667	\$74,798	1.63%
Operating Expense	\$3,912,266	\$5,684,360	\$4,163,561	\$1,520,799	-26.75%
Capital Outlay Expense	\$526,142	\$583,700	\$1,002,123	\$418,423	71.68%
<b>Operating Expenses</b>	<b>\$8,433,558</b>	<b>\$10,865,929</b>	<b>\$9,838,351</b>	<b>\$1,027,578</b>	<b>-9.46%</b>
C I P Expense	\$2,433,822	\$1,624,230	\$2,794,684	\$1,170,454	72.06%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$350,000	\$0	\$0	\$0	0.00%

<b>Central Parks Operations Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Transfers Expense	\$206,780	\$219,882	\$217,805	-\$2,077	-0.94%
<b><i>Non-Operating Expenses</i></b>	<b>\$2,990,601</b>	<b>\$1,844,112</b>	<b>\$3,012,489</b>	<b>\$1,168,377</b>	<b>63.36%</b>
<b><i>TOTAL EXPENSES</i></b>	<b>\$11,424,159</b>	<b>\$12,710,041</b>	<b>\$12,850,840</b>	<b>\$140,799</b>	<b>1.11%</b>

## CENTRAL PARKS OPERATIONS: BUDGET VARIANCES

Central Parks Operations Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$102,035	2.58%	Increases in property values and new construction
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	-\$28,351	-11.18%	Decrease is associated with not budgeting for hurricane reimbursements
Charges for Services Revenue	\$29,600	7.47%	Anticipated increase in revenue from programs offered
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$703,686	-72.05%	Decrease associated with not budgeting Insurance reimbursements from hurricane related damages
Statutory Reduction	\$30,018	-10.75%	Variance corresponds with change in Operating Revenue
Balance Forward Revenue	\$1,116,183	56.41%	Increase directly associated with receipt of insurance and FEMA reimbursements
Transfers - General Revenue	-\$405,000	-7.47%	Decrease is related to a one time general fund transfer of \$405,000 that was utilized for repairs in the Central Area
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$74,798	1.63%	Attributable to Cost of Living Adjustment and F R S rate increases
Operating Expense	\$1,520,799	-26.75%	Related to aligning funds correctly for projects that are capital related
Capital Outlay Expense	\$418,423	71.68%	Associated with the use of operating funds in FY 20/21 to purchase needed capital equipment
Grants and Aid Expense	\$0	0.00%	

<b>Central Parks Operations Program Revenue and Expense Category</b>	<b>Variance</b>	<b>% Variance</b>	<b>Explanation</b>
C I P Expense	\$1,170,454	72.06%	Related to aligning funds correctly for projects that are capital related
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	-\$2,077	-0.94%	Due to refinancing of the ConEd debt payment

**PARKS AND RECREATION DEPARTMENT: SOUTH PARKS OPERATIONS**

<b>South Parks Operations Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Taxes Revenue	\$6,573,195	\$6,948,030	\$7,144,697	\$196,667	2.83%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$2,086,327	\$40,826	\$0	-\$40,826	-100.00%
Charges for Services Revenue	\$2,570,000	\$2,625,701	\$2,621,432	-\$4,269	-0.16%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$779,392	\$1,110,019	\$708,195	-\$401,824	-36.20%
Statutory Reduction	\$0	-\$536,230	-\$523,717	\$12,513	-2.33%
<b>Total Operating Revenues</b>	<b>\$12,008,913</b>	<b>\$10,188,346</b>	<b>\$9,950,607</b>	<b>-\$237,739</b>	<b>-2.33%</b>
Balance Forward Revenue	\$6,592,151	\$7,935,381	\$4,681,308	\$3,254,073	-41.01%
Transfers - General Revenue	\$4,353,685	\$4,443,717	\$4,443,717	\$0	0.00%
Transfers - Other Revenue	\$212,842	\$621,396	\$271,871	-\$349,525	-56.25%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
<b>Non-Operating Revenues</b>	<b>\$11,158,678</b>	<b>\$13,000,494</b>	<b>\$9,396,896</b>	<b>\$3,603,598</b>	<b>-27.72%</b>
<b>TOTAL REVENUES</b>	<b>\$23,167,592</b>	<b>\$23,188,840</b>	<b>\$19,347,503</b>	<b>\$3,841,337</b>	<b>-16.57%</b>
Compensation and Benefits Expense	\$5,405,733	\$5,937,245	\$5,997,276	\$60,031	1.01%
Operating Expense	\$5,195,442	\$9,191,394	\$5,825,162	\$3,366,232	-36.62%
Capital Outlay Expense	\$247,885	\$730,000	\$1,171,029	\$441,029	60.41%
<b>Operating Expenses</b>	<b>\$10,849,060</b>	<b>\$15,858,639</b>	<b>\$12,993,467</b>	<b>\$2,865,172</b>	<b>-18.07%</b>
C I P Expense	\$2,683,748	\$6,322,666	\$5,696,132	-\$626,534	-9.91%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$292,208	\$18,295	-\$273,913	-93.74%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%

<b>South Parks Operations Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$403,134	\$715,327	\$639,609	-\$75,718	-10.59%
<b><i>Non-Operating Expenses</i></b>	<b>\$3,086,882</b>	<b>\$7,330,201</b>	<b>\$6,354,036</b>	<b>-\$976,165</b>	<b>-13.32%</b>
<b><i>TOTAL EXPENSES</i></b>	<b>\$13,935,942</b>	<b>\$23,188,840</b>	<b>\$19,347,503</b>	<b>\$3,841,337</b>	<b>-16.57%</b>

## SOUTH PARKS OPERATIONS PROGRAM: BUDGET VARIANCES

South Parks Operations Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	\$196,667	2.83%	Increases in property values and new construction
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	-\$40,826	-100.00%	Due to completion of a Grant related project
Charges for Services Revenue	-\$4,269	-0.16%	Due to minor adjustment in anticipated program revenue
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$401,824	-36.20%	Anticipated increase in interest accrued
Statutory Reduction	\$12,513	-2.33%	Variance corresponds with change in Operating Revenue
Balance Forward Revenue	\$3,254,073	-41.01%	Decrease associated with the completion of multiple repair projects and loss of program and rental revenue due to Covid-19 in FY 19/20
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	-\$349,525	-56.25%	Decrease associated with the elimination of the South Parks Referendum capital fund in FY 19/20
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$60,031	1.01%	Attributable to Cost of Living Adjustment and F R S rate increases
Operating Expense	\$3,366,232	-36.62%	Completion of large repair projects such as Long Point shoreline, Rodes Park field renovation. Additionally, transferring funds to CIP for accurate classifications for projects
Capital Outlay Expense	\$441,029	60.41%	Capital purchases increasing due to the age of existing equipment

<b>South Parks Operations Program Revenue and Expense Category</b>	<b>Variance</b>	<b>% Variance</b>	<b>Explanation</b>
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$626,534	-9.91%	Due to completion of multiple CIP projects in FY 19/20
Debt Service Expense	\$0	0.00%	
Reserves-Operating Expense	-\$273,913	-93.74%	Reserves being utilized from South Parks Referendum capital fund for projects at Wickham park
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	-\$75,718	-10.59%	Associated with decrease of funds transferred to Wickham park

**PARKS AND RECREATION DEPARTMENT: ENVIRONMENTALLY ENDANGERED LANDS**

<b>Environmentally Endangered Lands Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018-2019</b>	<b>Final Budget F Y 2019-2020</b>	<b>Adopted Budget F Y 2020-2021</b>	<b>Difference</b>	<b>% Change</b>
Taxes Revenue	\$5,477,638	\$5,862,066	\$4,929,508	-\$932,558	-15.91%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$10,241	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$412	\$1,575	\$450	-\$1,125	-71.43%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$244,517	\$100,857	\$152,549	\$51,692	51.25%
Statutory Reduction	\$0	-\$298,226	-\$254,125	\$44,101	-14.79%
<b>Total Operating Revenues</b>	<b>\$5,732,809</b>	<b>\$5,666,272</b>	<b>\$4,828,382</b>	<b>-\$837,890</b>	<b>-14.79%</b>
Balance Forward Revenue	\$6,759,077	\$7,106,175	\$7,294,715	\$188,540	2.65%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$37,239	\$35,575	\$38,500	\$2,925	8.22%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
<b>Non-Operating Revenues</b>	<b>\$6,796,316</b>	<b>\$7,141,750</b>	<b>\$7,333,215</b>	<b>\$191,465</b>	<b>2.68%</b>
<b>TOTAL REVENUES</b>	<b>\$12,529,125</b>	<b>\$12,808,022</b>	<b>\$12,161,597</b>	<b>-\$646,425</b>	<b>-5.05%</b>
Compensation and Benefits Expense	\$1,674,546	\$1,782,772	\$1,812,857	\$30,085	1.69%
Operating Expense	\$583,192	\$2,133,291	\$2,288,204	\$154,913	7.26%
Capital Outlay Expense	\$26,794	\$240,743	\$254,600	\$13,857	5.76%
<b>Operating Expenses</b>	<b>\$2,284,531</b>	<b>\$4,156,806</b>	<b>\$4,355,661</b>	<b>\$198,855</b>	<b>4.78%</b>
C I P Expense	\$26,945	\$186,000	\$70,000	-\$116,000	-62.37%
Debt Service Expense	\$2,916,894	\$2,920,296	\$2,914,121	-\$6,175	-0.21%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$1,365,549	\$1,422,652	\$57,103	4.18%
Reserves - Restricted Expense	\$0	\$3,952,955	\$3,168,070	-\$784,885	-19.86%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$195,618	\$226,416	\$231,093	\$4,677	2.07%

<b>Environmentally Endangered Lands Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
<i>Non-Operating Expenses</i>	<b>\$3,139,457</b>	<b>\$8,651,216</b>	<b>\$7,805,936</b>	<b>-\$845,280</b>	<b>-9.77%</b>
<b><i>TOTAL EXPENSES</i></b>	<b>\$5,423,988</b>	<b>\$12,808,022</b>	<b>\$12,161,597</b>	<b>-\$646,425</b>	<b>-5.05%</b>

## ENVIRONMENTALLY ENDANGERED LANDS PROGRAM: BUDGET VARIANCES

Environmentally Endangered Lands Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	-\$932,558	-15.91%	Decrease related to less revenue necessary for future debt service payments
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	-\$1,125	-71.43%	Decrease in anticipated program fees
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$51,692	51.25%	Due to an increase in anticipated interest
Statutory Reduction	\$44,101	-14.79%	Variance corresponds with change in Operating Revenue
Balance Forward Revenue	\$188,540	2.65%	Increase associated with prior year collection of ad valorem tax for the debt service payment
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$2,925	8.22%	Related to anticipated returned funds from to Property Appraiser and Tax Collector
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$30,085	1.69%	Attributable to Cost of Living Adjustment and F R S rate increases
Operating Expense	\$154,913	7.26%	Increase anticipated in Fire Line Installation and Exotic plant removal
Capital Outlay Expense	\$13,857	5.76%	Purchase of new computers as current laptops are Macintosh and not supported by IT
Grants and Aid Expense	\$0	0.00%	
C I P Expense	-\$116,000	-62.37%	Completion of two projects in FY 19/20

<b>Environmentally Endangered Lands Program Revenue and Expense Category</b>	<b>Variance</b>	<b>% Variance</b>	<b>Explanation</b>
Debt Service Expense	-\$6,175	-0.21%	Minimal decrease in debt service is from minor change in the annual debt service payment
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$57,103	4.18%	Residual funds from two projects competed that is held in reserve until future projects are identified
Reserves - Restricted Expense	-\$784,885	-19.86%	Due to utilization of reserves for debt service payment
Transfers Expense	\$4,677	2.07%	Due to increase in transfers to the Property Appraiser and Tax Collector offices for services provided

**PARKS AND RECREATION DEPARTMENT: DEBT MANAGEMENT**

<b>Debt Management Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018-2019</b>	<b>Final Budget F Y 2019-2020</b>	<b>Adopted Budget F Y 2020-2021</b>	<b>Difference</b>	<b>% Change</b>
Taxes Revenue	\$9,212,101	\$10,848,592	\$10,848,494	-\$98	0.00%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$137,872	\$44,500	\$54,500	\$10,000	22.47%
Statutory Reduction	\$0	-\$544,654	-\$545,150	-\$496	0.09%
<b>Total Operating Revenues</b>	<b>\$9,349,973</b>	<b>\$10,348,438</b>	<b>\$10,357,844</b>	<b>\$9,406</b>	<b>0.09%</b>
Balance Forward Revenue	\$785,378	\$2,475,311	\$5,074,713	\$2,599,402	105.01%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$62,788	\$70,000	\$70,000	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
<b>Non-Operating Revenues</b>	<b>\$848,166</b>	<b>\$2,545,311</b>	<b>\$5,144,713</b>	<b>\$2,599,402</b>	<b>102.13%</b>

<b>Debt Management Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
<b><i>TOTAL REVENUES</i></b>	<b>\$10,198,139</b>	<b>\$12,893,749</b>	<b>\$15,502,557</b>	<b>\$2,608,808</b>	<b>20.23%</b>
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$350	\$475	\$475	\$0	0.00%
Capital Outlay Expense	\$0	\$0	\$0	\$0	0.00%
<b><i>Operating Expenses</i></b>	<b>\$350</b>	<b>\$475</b>	<b>\$475</b>	<b>\$0</b>	<b>0.00%</b>
C I P Expense	\$0	\$0	\$0	\$0	0.00%
Debt Service Expense	\$7,407,889	\$7,363,625	\$7,370,862	\$7,237	0.10%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$5,074,713	\$7,650,990	\$2,576,277	50.77%
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$314,587	\$454,936	\$480,230	\$25,294	5.56%
<b><i>Non-Operating Expenses</i></b>	<b>\$7,722,476</b>	<b>\$12,893,274</b>	<b>\$15,502,082</b>	<b>\$2,608,808</b>	<b>20.23%</b>
<b><i>TOTAL EXPENSES</i></b>	<b>\$7,722,826</b>	<b>\$12,893,749</b>	<b>\$15,502,557</b>	<b>\$2,608,808</b>	<b>20.23%</b>

## DEBT MANAGEMENT PROGRAM: BUDGET VARIANCES

Debt Management Program Revenue and Expense Category	Variance	% Variance	Explanation
Taxes Revenue	-\$98	0.00%	Related to minimal adjustment in millage for debt service payments
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	\$10,000	22.47%	Due to the recognition of anticipated interest
Statutory Reduction	-\$496	0.09%	Variance corresponds with change in Operating Revenue
Balance Forward Revenue	\$2,599,402	105.01%	Related to revenue collected in prior fiscal years and set aside in reserves for future debt service requirements
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	\$0	0.00%	
Capital Outlay Expense	\$0	0.00%	
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$7,237	0.10%	Minimal increase in debt service is from minor changes in the annual debt service payments for the three Parks Referendum debts
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$2,576,277	50.77%	To cover future debt service payments
Transfers Expense	\$25,294	5.56%	Due to increase in transfers to the Property Appraiser and Tax

**Debt Management Program  
Revenue and Expense Category**

**Variance**

**%  
Variance**

**Explanation**

Collector offices for services  
provided

**PARKS AND RECREATION DEPARTMENT: REFERENDUM CAPITAL PROJECTS**

<b>Referendum Capital Projects Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Taxes Revenue	\$0	\$0	\$0	\$0	0.00%
Permits, Fees & Special Assessments Revenue	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Revenue	\$0	\$0	\$0	\$0	0.00%
Charges for Services Revenue	\$0	\$0	\$0	\$0	0.00%
Fines and Forfeits Revenue	\$0	\$0	\$0	\$0	0.00%
Miscellaneous Revenue	\$17,127	\$2,000	\$0	-\$2,000	-100.00%
Statutory Reduction	\$0	-\$100	\$0	\$100	-100.00%
<b>Total Operating Revenues</b>	<b>\$17,127</b>	<b>\$1,900</b>	<b>\$0</b>	<b>-\$1,900</b>	<b>100.00%</b>
Balance Forward Revenue	\$690,494	\$588,069	\$0	-\$588,069	-100.00%
Transfers - General Revenue	\$0	\$0	\$0	\$0	0.00%
Transfers - Other Revenue	\$0	\$0	\$0	\$0	0.00%
Other Finance Source Revenue	\$0	\$0	\$0	\$0	0.00%
<b>Non-Operating Revenues</b>	<b>\$690,494</b>	<b>\$588,069</b>	<b>\$0</b>	<b>-\$588,069</b>	<b>100.00%</b>
<b>TOTAL REVENUES</b>	<b>\$707,621</b>	<b>\$589,969</b>	<b>\$0</b>	<b>-\$589,969</b>	<b>100.00%</b>
Compensation and Benefits Expense	\$0	\$0	\$0	\$0	0.00%
Operating Expense	\$13,540	\$0	\$0	\$0	0.00%
Capital Outlay Expense	\$0	\$0	\$0	\$0	0.00%
<b>Operating Expenses</b>	<b>\$13,540</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>
C I P Expense	\$106,012	\$0	\$0	\$0	0.00%
Debt Service Expense	\$0	\$0	\$0	\$0	0.00%
Reserves-Operating Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Capital Expense	\$0	\$0	\$0	\$0	0.00%
Reserves - Restricted Expense	\$0	\$0	\$0	\$0	0.00%

<b>Referendum Capital Projects Program Revenue &amp; Expense Category</b>	<b>Actual F Y 2018- 2019</b>	<b>Final Budget F Y 2019- 2020</b>	<b>Adopted Budget F Y 2020- 2021</b>	<b>Difference</b>	<b>% Change</b>
Grants and Aid Expense	\$0	\$0	\$0	\$0	0.00%
Transfers Expense	\$0	\$589,969	\$0	-\$589,969	-100.00%
<b><i>Non-Operating Expenses</i></b>	<b>\$106,012</b>	<b>\$589,969</b>	<b>\$0</b>	<b>-\$589,969</b>	<b>- 100.00%</b>
<b><i>TOTAL EXPENSES</i></b>	<b>\$119,552</b>	<b>\$589,969</b>	<b>\$0</b>	<b>-\$589,969</b>	<b>- 100.00%</b>

**REFERENDUM CAPITAL PROJECTS PROGRAM: BUDGET VARIANCES**

<b>Referendum Capital Projects Program Revenue &amp; Expense Category</b>	<b>Variance</b>	<b>% Variance</b>	<b>Explanation</b>
Taxes Revenue	\$0	0.00%	
Permits, Fees & Special Assessments Revenue	\$0	0.00%	
Intergovernmental Revenue	\$0	0.00%	
Charges for Services Revenue	\$0	0.00%	
Fines and Forfeits Revenue	\$0	0.00%	
Miscellaneous Revenue	-\$2,000	-100.00%	The Referendum Capital Projects program is being closed out and residual funds were transferred to the appropriate operating budgets
Statutory Reduction	\$100	-100.00%	Variance corresponds with change in Operating Revenue
Balance Forward Revenue	-\$588,069	-100.00%	The Referendum Capital Projects program is being closed out and residual funds were transferred to the appropriate operating budgets
Transfers - General Revenue	\$0	0.00%	
Transfers - Other Revenue	\$0	0.00%	
Other Finance Source Revenue	\$0	0.00%	
Compensation and Benefits Expense	\$0	0.00%	
Operating Expense	\$0	0.00%	
Capital Outlay Expense	\$0	0.00%	
Grants and Aid Expense	\$0	0.00%	
C I P Expense	\$0	0.00%	
Debt Service Expense	\$0	0.10%	
Reserves-Operating Expense	\$0	0.00%	
Reserves - Capital Expense	\$0	0.00%	
Reserves - Restricted Expense	\$0	0.00%	
Transfers Expense	-\$589,969	-100.00%	The Referendum Capital Projects program is being closed out and

**Referendum Capital Projects  
Program Revenue & Expense  
Category**

**Variance**

**%  
Variance**

**Explanation**

residual funds were transferred to  
the appropriate operating budgets

**PARKS AND RECREATION DEPARTMENT  
PERFORMANCE MEASURES**

<b>PROGRAM</b>	<b>OBJECTIVE</b>	<b>MEASURE</b>	<b>ACTUAL FY 2018- 2019</b>	<b>ESTIMATED FY 2019-2020</b>	<b>PROJECTED FY 2020-2021</b>
North Area Parks Operations	Effective Volunteer Program	Volunteer Involvement Hours	244,541	101,892	122,270
North Area Parks Operations	Enhance staff learning through on-site training	Training Hours Received	2,194	2,000	2,215
North Area Parks Operations	Maximize Youth Camp Attendance	Attendance for Youth Day Camps	12,534	1,520	12,659
North Area Parks Operations	Maximize camp site rentals at Manatee Hammock	Camp sites rented	85%	50%	85%
Central Area Parks Operations	Effective Volunteer Program	Volunteer Involvement Hours	163,300	68,041	81,650
Central Area Parks Operations	Enhance staff learning through on-site training	Training Hours Received	1,651	1,500	1,667
Central Area Parks Operations	Maximize Youth Camp Attendance	Attendance for Youth Day Camps	15,842	1,200	16,000
South Area Parks Operations	Effective Volunteer Program	Volunteer Involvement Hours	355,395	90,015	177,697
South Area Parks Operations	Enhance staff learning through on-site training	Training Hours Received	2,392	2,416	2,440
South Area Parks Operations	Maximize Youth Camp Attendance	Attendance for Youth Day Camps	19,323	4,575	19,516
South Area Parks Operations	Maximize camp site rentals at Long Point	Camp sites rented	58%	50%	60%

<b>PROGRAM</b>	<b>OBJECTIVE</b>	<b>MEASURE</b>	<b>ACTUAL F Y 2018- 2019</b>	<b>ESTIMATED F Y 2019-2020</b>	<b>PROJECTED F Y 2020-2021</b>
South Area Parks Operations	Maximize camp site rentals at Wickham Park	Camp sites rented	96%	50%	96%
Environmentally Endangered Lands	Effective Volunteer Program	Volunteer Involvement Hours	11,198	4,666	5,599
Environmentally Endangered Lands	Enhance staff learning through on-site training	Training Hours Received	608	614	620

**PARKS AND RECREATION DEPARTMENT  
FISCAL YEAR 2020-2021 TRAVEL A&B SUMMARY**

<b>Program Name</b>	<b>Description</b>	<b>Position</b>	<b>Destination</b>	<b>Funding Source</b>	<b>Total Cost</b>
Parks Administration	National Playground Safety Training	Parks Safety and Environmental Coordinator	T B D	General Fund	\$865
North Area Parks Operations	National Playground Safety Training	2 Maintenance Staff	T B D	Recreation District 1 M S T U, User Fees	\$1,730
Central Area Parks Operations	National Playground Safety Training	3 Maintenance Staff	T B D	User Fees	\$2,595
South Area Parks Operations	National Playground Safety Training	2 Maintenance Staff	T B D	South Brevard Special Recreation District, User Fees	\$1,730
Central Area Parks Operations	Summer Food Training	Recreation Coordinator I	T B D	User Fees	\$200
North Area Parks Operations	Summer Food Training	Recreation Coordinator I	T B D	User Fees	\$200
South Area Parks Operations	Summer Food Training	Recreation Coordinator I	T B D	User Fees	\$200
Environmentally Endangered Lands	Land Management Meetings	Program Manager	Tallahassee, FL	Environmentally Endangered Lands Ad Valorem	\$1,500
<b>Total Funded For Department</b>					<b>\$9,020</b>

**PARKS AND RECREATION DEPARTMENT  
FISCAL YEAR 2020-2021 CAPITAL OUTLAY SUMMARY**

<b>Program Name</b>	<b>Description</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Funding Source</b>	<b>Total Cost</b>
Environmentally Endangered Lands	Trailer	2	\$4,500	Bond Proceeds	\$9,000
Environmentally Endangered Lands	Kubota Tractor or equivalent	1	\$40,000	Bond Proceeds	\$40,000
Environmentally Endangered Lands	John Deere Fire Line Tractor or equivalent	1	\$105,000	Bond Proceeds	\$105,000
Environmentally Endangered Lands	Ford F-250 4x4 Pickup Truck	1	\$36,000	Bond Proceeds	\$36,000
Environmentally Endangered Lands	Mavic Unmanned Aerial System or equivalent	2	\$1,300	Bond Proceeds	\$2,600
Environmentally Endangered Lands	Fecon Tree Shear or equivalent	1	\$25,000	Bond Proceeds	\$25,000
Environmentally Endangered Lands	John Deere Root Rake Attachment	1	\$25,000	Bond Proceeds	\$25,000
Environmentally Endangered Lands	Laptop Computer	6	\$2,000	Bond Proceeds	\$12,000
Parks Administration	Computers	2	\$2,000	General Fund / Balance Forward	\$4,000
North Area Parks Operations	Utility Cart	1	\$12,000	User Fees	\$12,000
North Area Parks Operations	Dump Trailer	1	\$7,000	User Fees / Balance Forward	\$7,000
North Area Parks Operations	Toro Mower	1	\$17,000	User Fees / Balance Forward	\$17,000

<b>Program Name</b>	<b>Description</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Funding Source</b>	<b>Total Cost</b>
North Area Parks Operations	Shed	1	\$10,000	User Fees / Balance Forward	\$10,000
North Area Parks Operations	Wi-Fi Equipment for Manatee Hammock Campground	1	\$10,000	User Fees / Balance Forward	\$10,000
North Area Parks Operations	A D A Swimming Pool Lift	1	\$5,000	User Fees / Balance Forward	\$5,000
North Area Parks Operations	40 Foot Boom Lift	1	\$60,000	Recreation District 1 M S T U / User Fees / Balance Forward	\$60,000
North Area Parks Operations	Chevy 3/4 Ton Pick-up Truck	3	\$31,000	Recreation District 1 M S T U / User Fees	\$93,000
North Area Parks Operations	Chevy Full-Size Pick-up Truck	2	\$26,949	Recreation District 1 M S T U / User Fees / Balance Forward	\$53,898
North Area Parks Operations	Kubota Tractor or equivalent	3	\$31,000	Recreation District 1 M S T U / User Fees / Balance Forward	\$93,000
North Area Parks Operations	Concrete Grinder	1	\$4,000	Recreation District 1 M S T U / User Fees	\$4,000
North Area Parks Operations	Turf Aerator	1	\$2,500	Recreation District 1 M S T U / User Fees	\$2,500
North Area Parks Operations	Sports Turf Renovator	2	\$14,000	Recreation District 1 M S T U / User Fees / Balance Forward	\$28,000
North Area Parks Operations	Shed	1	\$25,000	Recreation District 1 M S T U / User Fees / Balance Forward	\$25,000

<b>Program Name</b>	<b>Description</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Funding Source</b>	<b>Total Cost</b>
North Area Parks Operations	Ice Machine	2	\$4,500	Recreation District 1 M S T U / User Fees / Balance Forward	\$9,000
North Area Parks Operations	Chevy Passenger Van	1	\$30,000	Recreation District 1 M S T U / User Fees	\$30,000
North Area Parks Operations	Cargo Van	1	\$30,959	Recreation District 1 M S T U / User Fees / Balance Forward	\$30,959
North Area Parks Operations	Computers	4	\$1,000	Recreation District 1 M S T U / User Fees / Balance Forward	\$4,000
North Area Parks Operations	Shed	2	\$25,000	North Brevard Special Recreation District / Balance Forward	\$50,000
North Area Parks Operations	Ice Machine	1	\$4,500	North Brevard Special Recreation District	\$4,500
North Area Parks Operations	Utility Cart	1	\$15,000	Port Saint John Canaveral Groves M S T U / Balance Forward	\$15,000
North Area Parks Operations	Ice Machine	1	\$4,500	Port Saint John Canaveral Groves M S T U / Balance Forward	\$4,500
Central Area Parks Operations	Toro Mower	5	\$24,000	User Fees	\$120,000
Central Area Parks Operations	Toro Cart	3	\$9,500	User Fees	\$28,500
Central Area Parks Operations	Enclosed Utility Trailer	2	\$8,000	User Fees	\$16,000

<b>Program Name</b>	<b>Description</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Funding Source</b>	<b>Total Cost</b>
Central Area Parks Operations	Sod Cutter	2	\$6,500	User Rees	\$13,000
Central Area Parks Operations	Floor Buffer	4	\$3,000	User Fees	\$12,000
Central Area Parks Operations	Boom Axe Tractor Attachment	1	\$5,000	User Fees	\$5,000
Central Area Parks Operations	Chevy Passenger Van	1	\$27,859	Merritt Island Recreation M S T U / Balance Forward	\$27,859
Central Area Parks Operations	Computers	4	\$1,200	Merritt Island Recreation M S T U / Balance Forward	\$4,800
Central Area Parks Operations	Toro Mower	1	\$28,000	Merritt Island Recreation M S T U / Balance Forward	\$28,000
Central Area Parks Operations	Toro Sweeper	1	\$30,000	Merritt Island Recreation M S T U / Balance Forward	\$30,000
Central Area Parks Operations	Floor Lift	1	\$20,000	Merritt Island Recreation M S T U / Balance Forward	\$20,000
Central Area Parks Operations	Sod Cutter	2	\$6,500	Merritt Island Recreation M S T U / Balance Forward	\$13,000
Central Area Parks Operations	Dump Trailer	1	\$6,900	Merritt Island Recreation M S T U / Balance Forward	\$6,900
Central Area Parks Operations	Chevy Pick-up Truck	4	\$30,000	Merritt Island Recreation M S T U / Balance Forward	\$120,000

Program Name	Description	Quantity	Unit Cost	Funding Source	Total Cost
Central Area Parks Operations	Chevy Equinox	2	\$30,000	Merritt Island Recreation M S T U / Balance Forward	\$60,000
Central Area Parks Operations	Chevy Cargo Van	1	\$30,000	Merritt Island Recreation M S T U / Balance Forward	\$30,000
Central Area Parks Operations	Chevy Cargo Van	3	\$26,192	Recreation District 4 Special District / Balance Forward	\$78,576
Central Area Parks Operations	Chevy Passenger Van	1	\$30,000	Merritt Island Recreation M S T U / Balance Forward	\$30,000
Central Area Parks Operations	Commercial Electric Range	1	\$14,000	Merritt Island Recreation M S T U	\$14,000
Central Area Parks Operations	Chevy Pick-up Truck	2	\$30,000	Recreation District 4 Special District / Balance Forward	\$60,000
Central Area Parks Operations	Chevy Mid-Size Pick-up truck	1	\$25,088	Recreation District 4 Special District / Balance Forward	\$25,088
Central Area Parks Operations	Chevy Cargo Van	2	\$30,000	Recreation District 4 Special District / Balance Forward	\$60,000
Central Area Parks Operations	Toro Mower	1	\$30,000	Recreation District 4 Special District / Balance Forward	\$30,000
Central Area Parks Operations	Toro Mower	4	\$22,500	Recreation District 4 Special District	\$90,000
Central Area Parks Operations	Toro Cart	2	\$9,500	Recreation District 4 Special District	\$19,000
Central Area Parks Operations	Commercial Electric Range	1	\$14,000	Recreation District 4 Special District	\$14,000

<b>Program Name</b>	<b>Description</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Funding Source</b>	<b>Total Cost</b>
Central Area Parks Operations	Hot Food Table	1	\$5,000	Recreation District 4 Special District	\$5,000
Central Area Parks Operations	Cold Food Table	1	\$3,000	Recreation District 4 Special District	\$3,000
Central Area Parks Operations	Warming Cabinet	1	\$6,000	Recreation District 4 Special District	\$6,000
Central Area Parks Operations	Computers	2	\$1,200	Recreation District 4 Special District	\$2,400
Central Area Parks Operations	Towable LED Light Towers	2	\$15,000	Recreation District 4 Special District	\$30,000
South Area Parks Operations	Commercial Stove	1	\$6,000	South Brevard Special Recreation District / User Fees / Balance Forward	\$6,000
South Area Parks Operations	Commercial Refrigerator	1	\$6,000	South Brevard Special Recreation District / User Fees / Balance Forward	\$6,000
South Area Parks Operations	Commercial Freezer	1	\$5,500	South Brevard Special Recreation District / User Fees / Balance Forward	\$5,500
South Area Parks Operations	Ice Machine	1	\$5,000	South Brevard Special Recreation District / User Fees / Balance Forward	\$5,000
South Area Parks Operations	Stainless Steel Kitchen Counters	1	\$15,000	South Brevard Special Recreation District / User Fees / Balance Forward	\$15,000
South Area Parks Operations	Desk System for new Disabilities Building	1	\$10,000	South Brevard Special Recreation District / User Fees / Balance Forward	\$10,000

<b>Program Name</b>	<b>Description</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Funding Source</b>	<b>Total Cost</b>
South Area Parks Operations	Automated External Defibrillator	1	\$4,000	South Brevard Special Recreation District / User Fees / Balance Forward	\$4,000
South Area Parks Operations	Gym Bleachers	1	\$25,000	South Brevard Special Recreation District / User Fees	\$25,000
South Area Parks Operations	Commercial Stove	1	\$5,000	South Brevard Special Recreation District / User Fees	\$5,000
South Area Parks Operations	Shed	1	\$5,000	South Brevard Special Recreation District / User Fees	\$5,000
South Area Parks Operations	Toro Mower	2	\$85,000	South Brevard Special Recreation District / User Fees	\$170,000
South Area Parks Operations	Kubota Tractor or equivalent	3	\$38,333	South Brevard Special Recreation District / User Fees	\$115,000
South Area Parks Operations	Toro Sand Pro or equivalent	1	\$25,000	South Brevard Special Recreation District / User Fees	\$25,000
South Area Parks Operations	Club Cart or equivalent	7	\$15,000	South Brevard Special Recreation District / User Fees	\$105,000
South Area Parks Operations	Mobile Stage	1	\$45,000	South Brevard Special Recreation District / User Fees	\$45,000
South Area Parks Operations	Trailer	2	\$10,000	South Brevard Special Recreation District / User Fees	\$20,000
South Area Parks Operations	Enclosed Utility Trailer	2	\$7,000	South Brevard Special Recreation District / User Fees	\$14,000
South Area Parks Operations	Dump Trailer	1	\$45,000	South Brevard Special Recreation District / User Fees	\$45,000

<b>Program Name</b>	<b>Description</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Funding Source</b>	<b>Total Cost</b>
South Area Parks Operations	Ice Machine	2	\$5,000	South Brevard Special Recreation District / User Fees	\$10,000
South Area Parks Operations	Bobcat or equivalent	1	\$70,000	South Brevard Special Recreation District / User Fees	\$70,000
South Area Parks Operations	Metal Equipment Cover	2	\$7,500	South Brevard Special Recreation District / User Fees	\$15,000
South Area Parks Operations	Chevy Pick-up Truck	2	\$28,000	South Brevard Special Recreation District / User Fees	\$56,000
South Area Parks Operations	Chevy 3/4 Ton Pick-up Truck	3	\$35,000	South Brevard Special Recreation District / User Fees	\$105,000
South Area Parks Operations	Chevy Passenger Van	3	\$27,743	South Brevard Special Recreation District / User Fees	\$83,229
South Area Parks Operations	Dump Body Truck	1	\$75,000	South Brevard Special Recreation District / User Fees	\$75,000
South Area Parks Operations	Laptop Computer	3	\$2,100	South Brevard Special Recreation District / User Fees	\$6,300
South Area Parks Operations	Shed	1	\$5,000	South Brevard Special Recreation District / User Fees	\$5,000
South Area Parks Operations	Chevy Pick-up Truck with dump body beds	2	\$60,000	South Brevard Special Recreation District / User Fees	\$120,000
<b>Total Funded For Department</b>					<b>\$3,000,109</b>

***Special Note:***

In accordance with Brevard County Board of County Commissioners' Policy BCC-24, Procurement, this form satisfies Directive III. E. 4., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

**PARKS AND RECREATION DEPARTMENT  
FISCAL YEAR 2020-2021 CAPITAL IMPROVEMENTS PROGRAM**

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
Environmentally Endangered Lands	Pine Island Conservation Area Restroom	Bond Proceeds	\$70,000
North Area Parks Operations	Kennedy Point Seawall Repairs	Other Finance Sources	\$250,000
North Area Parks Operations	Rotary Park Boardwalk and Dock Repairs	Other Finance Sources	\$1,400,000
North Area Parks Operations	Space View Boardwalk and Dock Repairs	Other Finance Sources	\$2,800,000
North Area Parks Operations	Parrish Park Trailhead	North Brevard Special Recreation District	\$40,000
North Area Parks Operations	Parrish Park Trailhead	Grant	\$100,000
North Area Parks Operations	Port Saint John Basketball Court Relocation	General Fund / Balance Forward	\$85,000
North Area Parks Operations	Wuesthoff Exercise Trail Equipment	General Fund	\$80,000
North Area Parks Operations	Fay Park Playground Replacement	General Fund	\$110,000
North Area Parks Operations	William J Manzo Park Playground Replacement	General Fund	\$110,000
North Area Parks Operations	Fox Lake Park Playground Replacement	General Fund	\$176,661
North Area Parks Operations	Sand Point Park Valencenti Roof Replacement	General Fund	\$170,000
North Area Parks Operations	Titusville Veteran's Memorial Pier Lighting	Recreation District 1 M S T U / Balance Forward	\$140,000
North Area Parks Operations	Gibson Athletic Field Lighting Controller Upgrades	North Brevard Special Recreation District	\$35,000

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
North Area Parks Operations	Space Coast Communities Sports Complex Field Lighting Controller Upgrades	Port Saint John Canaveral Groves M S T U / Balance Forward	\$25,000
North Area Parks Operations	Isaac Campbell Sr. Park Basketball Court Shade	Recreation District 1 M S T U / Balance Forward	\$120,000
North Area Parks Operations	Manatee Hammock Swimming Pool Renovations	User Fees/Balance Forward	\$250,000
North Area Parks Operations	Singleton Tennis Court Parking Upgrades	General Fund/Balance Forward	\$75,000
Central Area Parks Operations	Dick Blake Park Playground Replacement	General Fund	\$75,000
Central Area Parks Operations	Junny Rios Park Playground Replacement	General Fund	\$75,000
Central Area Parks Operations	Carl Anderson Park Playground Replacement	General Fund	\$75,000
Central Area Parks Operations	Cocoa Manor Park Playground Replacement	General Fund	\$75,000
Central Area Parks Operations	Woody Simpson Gym Floor Replacement	General Fund	\$200,000
Central Area Parks Operations	Woody Simpson Gym Roof Replacement	General Fund	\$129,934
Central Area Parks Operations	Manatee Cove Playground Replacement	Merritt Island Recreation M S T U	\$80,000
Central Area Parks Operations	Rotary Park Pavilion Roof Replacement	Merritt Island Recreation M S T U / Balance Forward	\$120,000
Central Area Parks Operations	McKnight Park Playground Replacement	Recreation District 4 Special District	\$80,000

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
Central Area Parks Operations	Fern and Prospect Park Playground Replacement	Recreation District 4 Special District/ Balance Forward	\$60,000
Central Area Parks Operations	McLarty Park Roadway Paving	Recreation District 4 Special District/ Balance Forward	\$200,000
Central Area Parks Operations	McLarty Community Center Roof Replacement	Recreation District 4 Special District/ Balance Forward	\$120,000
Central Area Parks Operations	Provost Park Athletic Field Lighting	Recreation District 4 Special District/ Balance Forward	\$250,000
Central Area Parks Operations	Leroy Wright Park Pavilion	Recreation District 4 Special District/ Balance Forward	\$59,750
Central Area Parks Operations	Kiwanis Island Community Center Voice Evacuation Fire Alarm System	Merritt Island Recreation M S T U/ Balance Forward	\$45,000
Central Area Parks Operations	Rotary Nature Center Siding Replacement	Merritt Island Recreation M S T U/ Balance Forward	\$75,000
Central Area Parks Operations	Watts Park Playground Replacement	Merritt Island Recreation M S T U/ Balance Forward	\$60,000
Central Area Parks Operations	Kiwanis Island Park Playground Replacement	Merritt Island Recreation M S T U/ Balance Forward	\$125,000

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
Central Area Parks Operations	Travis Community Center Voice Evacuation Fire Alarm System	Recreation District 4 Special District/Balance Forward	\$47,259
Central Area Parks Operations	F. Burton Smith Pavilion Siding Replacement	Recreation District 4 Special District/Balance Forward	\$77,741
Central Area Parks Operations	McKnight Park Athletic Field Lighting	Recreation District 4 Special District/Balance Forward	\$275,000
Central Area Parks Operations	Bourbeau Park Roadway Improvements	Recreation District 4 Special District/Balance Forward	\$150,000
Central Area Parks Operations	Cocoa West Park Playground Replacement	Recreation District 4 Special District/Balance Forward	\$125,000
Central Area Parks Operations	Joe Lee Smith Park Playground Swings	Recreation District 4 Special District/Balance Forward	\$15,000
Central Area Parks Operations	Stradley Park Roadway Improvements	Recreation District 4 Special District/Balance Forward	\$200,000
South Area Parks Operations	Max K. Rodes Park Voice Evacuation Fire Alarm System	South Brevard Special Recreation District	\$90,000

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
South Area Parks Operations	Lake Washington Seawall Repair	South Brevard Special Recreation District / User Fees / Balance Forward	\$165,000
South Area Parks Operations	Wickham Park Disabilities Building	South Brevard Special Recreation District	\$631,000
South Area Parks Operations	Wickham Park Disabilities Building	South Brevard Special Recreation District / Balance Forward	\$450,990
South Area Parks Operations	Howard E. Futch Covered Playground Replacement	South Brevard Special Recreation District / Balance Forward	\$200,000
South Area Parks Operations	Police Foundation Park Covered Playground Replacement	South Brevard Special Recreation District	\$200,000
South Area Parks Operations	South Mainland Community Park Covered Playground Replacement	South Brevard Special Recreation District	\$250,000
South Area Parks Operations	Grant Community Park Playground Replacement	South Brevard Special Recreation District / Balance Forward	\$75,000
South Area Parks Operations	Wickham Park Restroom Replacement	South Brevard Special Recreation District / User Fees / Balance Forward	\$1,171,000

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
South Area Parks Operations	Max K. Rodes Park Athletic Field Lighting	South Brevard Special Recreation District / User Fees	\$250,000
South Area Parks Operations	Long Point Maintenance Storage Structure	South Brevard Special Recreation District / Balance Forward	\$450,000
South Area Parks Operations	Wickham Park Road Paving	South Brevard Special Recreation District / User Fees	\$550,000
South Area Parks Operations	Wickham Park Pavilion	South Brevard Special Recreation District / User Fees	\$350,000
South Area Parks Operations	Long Point Pump House	South Brevard Special Recreation District / Balance Forward	\$300,000
South Area Parks Operations	Canova Beach Crossover Replacement	South Brevard Special Recreation District / Balance Forward	\$137,436
South Area Parks Operations	Max K. Rodes Park Boardwalk Replacement	South Brevard Special Recreation District	\$275,000
South Area Parks Operations	Max K. Rodes Park Field Drainage	South Brevard Special Recreation District	\$50,706

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
South Area Parks Operations	South Mainland Community Center Voice Evacuation Fire Alarm System	South Brevard Special Recreation District/ Balance Forward	\$100,000
<b>Total Funded For Department</b>			<b>\$14,527,477</b>

**PARKS AND RECREATION DEPARTMENT  
FISCAL YEAR 2020-2021 CAPITAL IMPROVEMENTS PROGRAM**

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
Central Area Parks Operations	Travis Center Kitchen Addition	Unfunded	\$500,000
North Area Parks Operations	Port Saint John Boat Ramp Chemical Restroom	Unfunded	\$140,000
North Area Parks Operations	Homer Powell Nature Center Improvements	Unfunded	\$140,000
North Area Parks Operations	Singleton Tennis Court Restroom Replacement	Unfunded	\$150,000
Central Area Parks Operations	Travis Center Parking Lot Repaving	Unfunded	\$150,000
Central Area Parks Operations	Stradley Park Sewer Line Installation	Unfunded	\$300,000
Central Area Parks Operations	Rotary Park Sewer Line Installation	Unfunded	\$300,000
Central Area Parks Operations	McKnight Park Baseball Restroom and Storage Building Replacement	Unfunded	\$200,000
Central Area Parks Operations	Kiwanis Island Softball Restroom and Concession Building Replacement	Unfunded	\$250,000
Central Area Parks Operations	McKnight Park Softball Restroom and Concession Building Replacement	Unfunded	\$250,000
Central Area Parks Operations	McLarty Park Baseball Restroom and Concession Building Replacement	Unfunded	\$250,000
Central Area Parks Operations	Provost Park Soccer and Rugby Restroom and Concession Building Replacement	Unfunded	\$250,000
Central Area Parks Operations	Stradley Park Softball Restroom and Concession Building Replacement	Unfunded	\$250,000
Central Area Parks Operations	Stradley Park Little League Restroom and Concession Building Replacement	Unfunded	\$250,000

<b>Program Name</b>	<b>Description</b>	<b>Funding Source</b>	<b>Total Cost</b>
Central Area Parks Operations	Stradley Park Football Restroom and Concession Building Replacement	Unfunded	\$250,000
North Area Parks Operations	Parrish Park Titusville Boat Ramp Chemical Restroom	Unfunded	\$140,000
<b>Total Unfunded For Department</b>			<b>\$3,770,000</b>