

# Operating and Capital Budget

Adopted FY 2023-2024





This page left intentionally blank



**INTRODUCTION**

How to Read and Use This Budget Document..... 4  
 Brevard County Government Organizational Chart..... 5  
 Brevard County Government County Officials..... 6  
 Acknowledgments ..... 7

**BUDGET MESSAGE** ..... 10

**GENERAL INFORMATION**

General Information Regarding Brevard ..... 24  
 Basic Information on Property Taxes ..... 30  
 Millages and Taxable Property Values ..... 31  
 Budget Philosophy and Development Process ..... 32  
 Budget Calendar ..... 34  
 Budget Development and Implementation..... 35

**BUDGET AND FINANCIAL POLICIES** ..... 38

**FINANCIAL INDICATORS AND MAJOR REVENUES**

Financial Indicators ..... 50  
 Major Revenues ..... 64

**BUDGET SUMMARIES**

Sources of Funds by Category ..... 79  
 Summary of Revenue, Expenditures and Changes in Fund Balance ..... 80  
 Summary by Fund Type ..... 84  
 Department – Fund Relationship..... 85  
 Budget by Agency ..... 87  
 Expenditure Summary of All Funds ..... 88  
 Budgeted Sources and Usage by Fund Type..... 94  
 Summary of Budgeted Positions ..... 95

**BOARD AGENCIES**

Board of County Commissioners..... 99  
 Budget Office..... 103  
 Central Services Department ..... 109  
 County Attorney ..... 123  
 County Manager..... 130  
 Emergency Management Office..... 135  
 Fire Rescue Department..... 149  
 General Government Services..... 175  
 Housing and Human Services Department..... 189  
 Human Resources Office..... 204  
 Information Technology Department ..... 219  
 Library Services Department..... 225  
 Mosquito Control Department ..... 234  
 Natural Resources Management Department ..... 243  
 Parks and Recreation Department..... 266

# TABLE OF CONTENTS

|  |     |
|--|-----|
| Planning and Development Department .....                    | 286 |
| Public Safety Services Office .....                          | 318 |
| Public Works Department .....                                | 329 |
| Solid Waste Management Department .....                      | 381 |
| Space Coast Government Television/Communications Office..... | 392 |
| Tourism Development Office.....                              | 398 |
| Transit Services Department.....                             | 410 |
| UF/Brevard County Extension Services .....                   | 418 |
| Utility Services Department.....                             | 427 |
| Valkaria Airport .....                                       | 442 |

## CHARTER OFFICERS

|                                  |     |
|----------------------------------|-----|
| Clerk to the Board .....         | 451 |
| Property Appraiser's Office..... | 454 |
| Sheriff's Office.....            | 457 |
| Supervisor of Elections.....     | 480 |
| Tax Collector .....              | 483 |

## COURT OPERATIONS

|                                     |     |
|-------------------------------------|-----|
| Judicial Branch Administration..... | 488 |
| Judicial Support .....              | 498 |
| Law Library .....                   | 515 |
| State Attorney .....                | 520 |

## OUTSIDE AGENCIES

|  |     |
|--|-----|
| Melbourne-Tillman Water Control District.....          | 525 |
| Merritt Island Redevelopment Agency .....              | 532 |
| North Brevard Economic Development Zone.....           | 541 |
| Space Coast Transportation Planning Organization ..... | 551 |
| Titusville-Cocoa Airport Authority.....                | 555 |

## DEBT SERVICE

|  |     |
|--|-----|
| Financial Management.....                | 559 |
| Future Debt Service Requirements .....   | 562 |
| Debt Service Amortization Schedules..... | 564 |

## CAPITAL IMPROVEMENT PROGRAM

|   |     |
|---|-----|
| Introduction.....                             | 578 |
| Emergency Management Department .....         | 584 |
| Fire Rescue Department.....                   | 587 |
| Housing and Human Services Department.....    | 593 |
| General Government.....                       | 596 |
| Judicial Support.....                         | 598 |
| Library Services Department.....              | 601 |
| Melbourne-Tillman Water Control District..... | 615 |
| Merritt Island Redevelopment Agency .....     | 616 |
| Mosquito Control Department .....             | 626 |



|   |     |
|---|-----|
| Natural Resources Management Department ..... | 628 |
| North Brevard Economic Development Zone.....  | 709 |
| Parks and Recreation Department.....          | 711 |
| Public Works Department .....                 | 786 |
| Solid Waste Management Department .....       | 880 |
| Tourism Development Office.....               | 892 |
| Transit Services Department.....              | 895 |
| Utility Services Department.....              | 899 |
| Valkaria Airport .....                        | 946 |

**APPENDICIES**

|                                    |     |
|------------------------------------|-----|
| Florida Statutes Information ..... | 950 |
| Glossary.....                      | 951 |



## How to Read and Use This Budget Document

The Adopted Budget for Brevard County for the Fiscal Year 2023- 2024 includes the following major components:

### **The Budget Message**

The Budget Message provides an overview of the Budget, highlights the County's response to the needs of the community and the direction provided by the Board of County Commissioners, and other factors affecting the development of the Budget.

### **General Information**

This section provides general and historical information about the County and its budgets plus basic information about property. A description of the budget preparation philosophy and process, historical information, descriptions of the services provided, and a description of the budget structure and governmental (fund) accounting are included.

### **Budget and Financial Policies**

The Budget and Financial Policies adopted by Brevard County, Board of County Commissioners are provided here.

### **Financial Indicators and Major Revenues**

Brief historical summaries of key financial indicators based on the County's Comprehensive Annual Financial Reports are presented here. Additionally, brief descriptions and histories of the County's major sources of revenue are included.

### **Budget Summaries**

The County's total budget is summarized by revenue sources, appropriations by category, and fund. Also included are Budgeted Employee Positions and charts depicting the summaries.

### **Department, Office, and Agency Budgets**

Included in each segment is an organizational/functional chart of each department, office or agency. This is followed by a Departmental Summary, which provides an overview of the Department's mission and budget and a list of the programs provided by the agency. A summary of the Department's budget is followed by Program Profiles of the various programs which comprise the departmental operations. Included in the Program Profile is a summary of the budget for that program and a listing of the major services included in the program. Also included are performance measures, major service level impacts (if any), listings of proposed travel, capital outlay and budgeted capital improvement projects.

The various departments, offices or agencies are presented in alphabetical order within several broad categories which include: *Board of County Commissioners* directed agencies; the operating agencies which comprise the *Charter Officers* of the County; the operating entities which comprise the County-funded portion of *Court Operations*; and the *Outside Agencies* which comprise the subordinate component units of the County government of Brevard County, Florida, as well as those private agencies which provide services which might otherwise be direct functions of the County.

### **Capital Improvement Program**

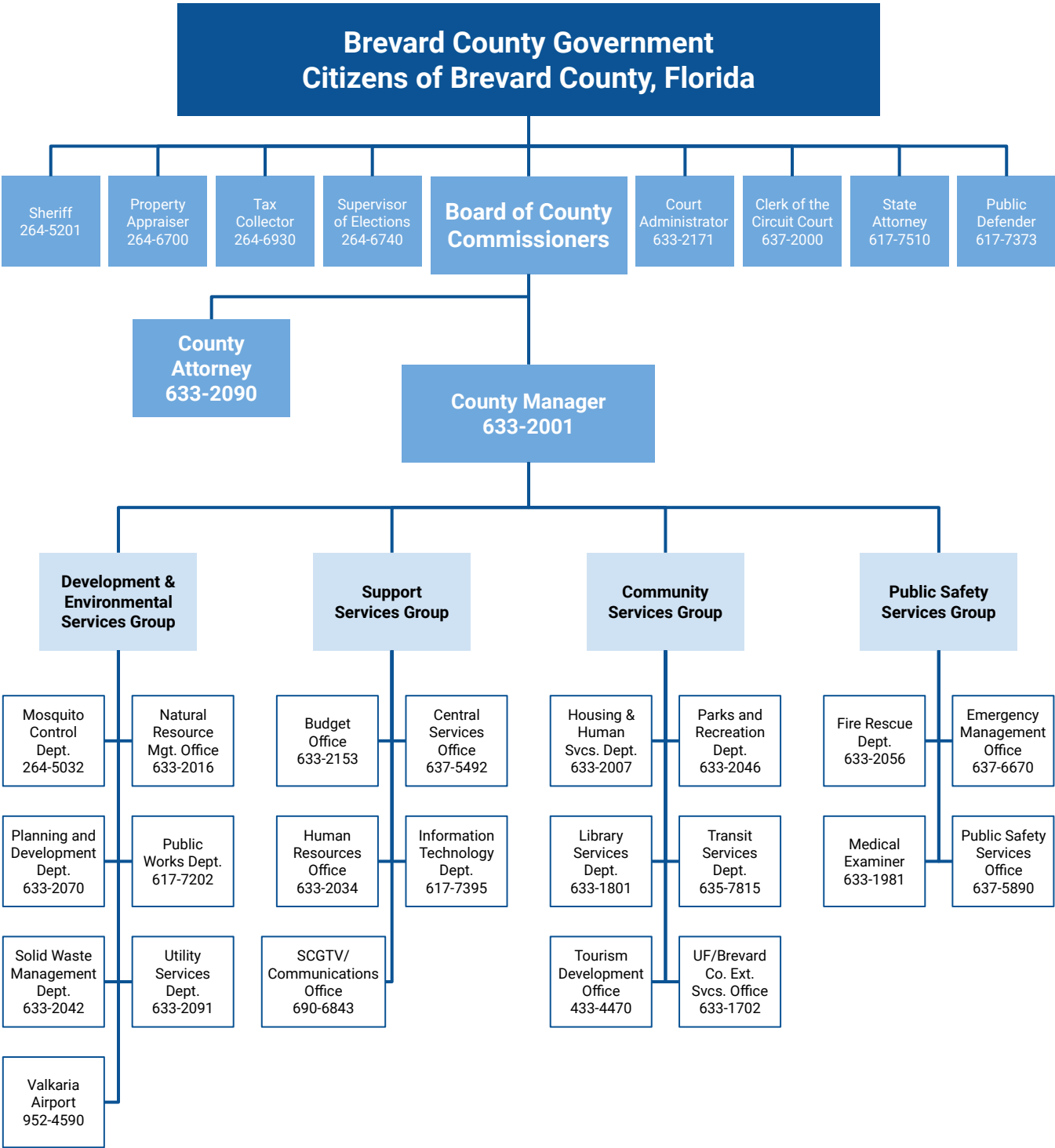
The County's detailed CIP is provided here.

### **Appendices**

The appendix includes a Glossary of Terms and Florida Statute citations.



# Brevard County Government Organization Chart





## Brevard County Government County Officials

### Board of County Commissioners

Rita Pritchett, Chair  
Tom Goodson, Vice-Chair  
John Tobia  
Rob Feltner  
Jason Steele

District 1  
District 2  
District 3  
District 4  
District 5

### Charter Officers

Rachel Sadoff  
Dana Blickley  
Wayne Ivey  
Tim Bobanic  
Lisa Cullen

Clerk of the Circuit Court  
Property Appraiser  
Sheriff  
Supervisor of Elections  
Tax Collector

### Staff

Frank Abbate  
Morris Richardson

County Manager  
County Attorney





## Acknowledgements

Special recognition should be given to the following for their efforts in the development and preparation of the FY 2023- 2024 Budget for Brevard County, Florida:

The Board of County Commissioners, for their continuous involvement in and direction of the budget process.

Frank Abbate, County Manager and County Budget Officer, for his direction and support.

Assistant County Manager John Denninghoff and Assistant County Manager Jim Liesenfelt, for their early participation and efforts within their areas of control.

Department Directors, Agency Managers, Charter Officers and their Staffs, for their efforts in the development of their respective portions of this budget.

The Clerk Finance Department, for technical information and assistance.

The Current Budget Office Staff:

|                  |   |
|------------------|---|
| Jill Hayes       | Budget Director                                     |
| Chelsea McDowell | SAP Business Analyst                                |
| Keith Neterer    | Budget Manager                                      |
| Jake Morris      | Budget Analyst                                      |
| Gaell Francois   | Budget Analyst-Intern                               |
| Kristen Johnson  | Fiscal Analyst                                      |
| Boris Soudakoff  | Administrative Assistant to the Department Director |



This page left intentionally blank





# Budget Message



## Acknowledgements



### Board of County Commissioners

#### FRANK ABBATE, COUNTY MANAGER

2725 Judge Fran Jamieson Way, Building C, Room 301

Viera, FL 32940 Fax: 321.633.2155

[frank.abbate@brevardfl.gov](mailto:frank.abbate@brevardfl.gov)

#### OFFICE OF THE COUNTY MANAGER

Phone: 321.633.2001

[www.brevardfl.gov](http://www.brevardfl.gov)

TO: THE BOARD OF COUNTY COMMISSIONERS  
FROM: FRANK ABBATE, COUNTY MANAGER  
SUBJ: THE FISCAL YEAR 2023-2024 ADOPTED BUDGET  
DATE: OCTOBER 1, 2023

I am pleased to present for the Board's review and consideration the County Manager's adopted budget for Fiscal Year 2023-24 and 5-year Capital Improvement Program. This adopted budget reflects Brevard County's continued commitment to structural sustainability, while providing a high level of service to citizens and reducing property tax rates. Because of fiscally responsible decision making and careful planning, Brevard County remains well positioned to make further advances in the areas of public safety, infrastructure, employee compensation, recruitment, retention, and environmental resilience.

In 2017, a strategic vision for the long-term betterment of our community took root, centered upon the following core initiatives:

- Delivering Responsive Services to the Public
- Developing Countywide Infrastructure Strategies
- Reversing the Decline in Road Conditions
- Investing in Employees
- Enhancing Public Safety Services

This adopted budget provides continued growth for these initiatives.

Implementing the vision has not been without its challenges. In recent years, Brevard County has demonstrated resiliency in navigating the fiscal uncertainties associated with the public health emergency, two major hurricanes, escalating capital and operating costs, supply chain challenges, a tight labor market, and changing workforce expectations. Despite these challenges, this adopted budget boldly advances our vision and core initiatives while reducing property tax rates, avoiding a tax increase, and working within the 3% charter cap, a limitation unique to Brevard County.



## Responsive Services to the Public

This adopted budget reflects the County's commitment to providing responsive services to our community. A few examples include using technology to improve online building permitting processes, centralized online legal advertisements and public notices, and providing an online application for the County's advisory boards

Responsive emergency services are being enhanced through the following public safety initiatives:

- To further reduce the risk of ocean drownings, the Board expanded Brevard's Ocean Rescue program coverage in 2023 with the addition of two full-time towers at the Indialantic Boardwalk and Spessard Holland Beach Park North. This enabled the County to extend its coverage by opening additional seasonal towers at Spessard Holland Beach Park South and Juan Ponce De León Landing. At the Board's direction, County staff is continuing its efforts to negotiate interlocal agreements with beachside municipalities to appropriately fund ocean rescue services.
- Fiscal Year 2023-24 marks the first full budget year where the County will have automatic aid agreements in place with every municipal fire department. This increases fire rescue capabilities and delivers quicker response times to citizens countywide.
- Fire Rescue is also utilizing Lean Six Sigma to review processes, reduce costs, and improve outcomes. One successfully completed project improved the outcome of cardiac arrest events. BCFR was able to identify numerous activities that required adjusting, incorporating, or removal from the cardiac arrest resuscitation protocol. This project improved cardiac arrest outcomes, and positioned BCFR to provide training to several municipal agencies in high performance cardiopulmonary resuscitation (CPR).

Brevard County's Lean Six Sigma improvement initiatives provide County employees the opportunity to enhance customer service. To date, employee teams have completed and implemented 38 projects, with 15 more projects underway. The Planning and Development Department has embraced the Lean Six Sigma process. Their projects have improved customer service and expedited the application and permitting processes. For example, one project resulted in reducing the process lead time for the development application process by 25%.

This adopted budget also furthers the Board's efforts to address the affordable and workforce housing crisis by leveraging state and federal funds (recurring and non-recurring) to create more opportunities for homeownership, maintain existing housing, and to create new affordable housing programs through our Housing and Human Services Department.

## Countywide Infrastructure & Capital Investment Strategies

### Emergency Operations Center

Construction is progressing as planned at Brevard County's new 44,000-square-foot Emergency Operations Center (EOC), with an expected opening date of June 2024. The new center was designed to withstand Category 5 hurricane strength winds and will be equipped with the latest technology, providing a critical command center for the County's disaster response efforts. When activated, the EOC will house over 200 leaders from various organizations, including County staff, the Brevard County Sheriff's Office, the Florida Health Department, municipal representatives, federal partners, Military and National Guard, Brevard County Schools, the National Weather Service, the State of Florida Emergency Management, interested media, and private partners such as communications and utility companies. This will enable quick and responsive decision-making to allocate resources and services to our citizens.

## Acknowledgements

### Fire Rescue

This budget provides funding for an aggressively proactive investment in replacing or renovating aging infrastructure, with seven fire station projects slated for commencement or completion during the next 18 months:

| Project                     | Details  |
|-----------------------------|--|
| Station 88 (Palm Bay)       | Replacement with new modular rescue station      |
| Station 49 (Viera)          | New fire rescue station                          |
| Station 40 (Merritt Island) | Replacement with new fire rescue station         |
| Station 23 (Titusville)     | Replacement with new modular rescue station      |
| Station 86 (Barefoot Bay)   | Replacement with new fire rescue station         |
| Station 42 (Merritt Island) | Replacement with new fire rescue station         |
| Station 44 (Cocoa)          | Major renovation and rebuild fire rescue station |

### Capital Equipment

The County is taking a proactive approach to acquiring capital equipment by funding items such as heavy equipment, ambulances, fire engines, generators, vehicles, and transit buses ahead of traditional delivery times. This practice addresses long lead times and avoids inflationary price increases by securing equipment at current rates. Planning ahead and locking in prices ensures the timely availability of equipment while minimizing operational disruptions and ultimately enhances the delivery of essential services to the community. As an example, with an eye to the future, this adopted budget locks in pricing for two fire engines and four ambulances above and beyond the department's scheduled capital replacement program, saving an average of 20% on each purchase – a strategy being used to help offset nationwide inflation rates.

**Traffic Management Center** – Construction of this facility is anticipated to begin in FY 2023-24, with the facility becoming operational in FY 2024-25. When complete, the Traffic Management Center will greatly enhance the operational efficiency of traffic signals, maximizing the capacity of the County's transportation network through cost-effective intelligent transportation systems technology.

### Additional Long-Term Phased Infrastructure Investments

The toll from aging infrastructure also requires a long-term commitment of resources to maximize the useful life of these assets. With a long-term, multi-year funding strategy contemplated, this adopted budget prioritizes and undertakes major critical infrastructure improvements in a phased approach as outlined herein:

- Brevard County Detention Center**– Infrastructure upgrades at the Detention Center are a key component of this adopted budget. Partnering with the Sheriff's Office to identify the most critical needs, the County has set-aside initial funding for a multi-year phased approach to replace cell doors and locks, refurbish plumbing chaises, improve the smoke evacuation system, restore kitchen equipment, as well as HVAC and roofing upgrades. Investing in these critical repairs and refurbishments will ensure that our detention facility operates efficiently and effectively, contributing to its overall safety and security.



- **Facilities** - This budget continues to increase the investment in proactive facilities maintenance. Over the past seven years, the County has continued to incrementally increase these investments to provide safer functional facilities. As part of this commitment, an additional \$5 million has been provided for the replacement of outdated building components with more efficient systems. This has reduced costly repairs and mitigated risks at numerous County buildings through the replacement of failing systems such as building weather envelopes, roofs, elevators, HVAC equipment, and plumbing requirements with upgrades throughout County facilities. This budget continues to support this initiative with significantly increased funding to address previously unfunded critical facility needs. Additionally, several critical staff positions are being allocated to help manage this increased workload.
- **Wickham Road and Bridge and Fleet Services Facilities** – Engineering and design for a replacement building for the Road and Bridge Heavy Equipment Repair Facility, which was taken down last year due to its blighted and unsafe condition, is underway. Phase 1 construction is projected to start this fall, with subsequent planned phases to include consolidation with Central Fleet Services. Additionally, American Rescue Plan Act (ARPA) funding has also been allocated to plan for the future revitalization of Road and Bridge Shops at Lake Road (Cocoa), Cone Road (Merritt Island), and Flake Road (Titusville).
- **Parks & Recreation** – this adopted budget continues to invest in Park’s infrastructure throughout the County utilizing General, MSTU, Brevard Boating Improvement and ARPA funds. The following Parks will see significant capital projects in FY 2023-24:

- |                                       |                                  |
|---------------------------------------|----------------------------------|
| ● Sand Point Park                     | ● Mitchell Ellington Park        |
| ● Manatee Hammock Campground          | ● McKnight Family Sports Complex |
| ● Fox Lake Park                       | ● Kiwanis Island Park            |
| ● Chain of Lakes Park                 | ● Kelly Park - East              |
| ● Parrish Park Trailhead - Titusville | ● Don Mo Stradley Memorial Park  |
| ● South Beach Community Park          | ● Viera Regional Park            |
| ● Long Point Park                     | ● Police Foundation Park         |
| ● Flutie Athletic Complex             | ● Max K. Rodes Park              |
| ● Hoover Athletic Complex             | ● Canova Beach Park              |
| ● Wickham Park                        | ● South Beach Crossovers         |

These initiatives focus on enhancing playgrounds, campsite amenities, renovations of athletic fields, improvements to pavilions and concession stands, dock renovations, parking lot improvements, beach crossovers, continued HVAC upgrades, restroom improvements and building repairs.

Additionally, Merritt Island Redevelopment Agency was assisted in submission of a State Grant to fund the construction of the Merritt Island Veteran’s Central Amphitheater. They were awarded a grant for \$1 million to begin the final phases of construction during FY 2023-24. Parks and Recreation will be providing oversight of this facility.

**Environmental Infrastructure**

**Save Our Indian River Lagoon** – This adopted budget continues expanding efforts to “clean” the Indian River Lagoon. As of Spring 2023, the Save Our Indian River Lagoon (SOIRL) Program has completed 76 of the most cost-effective projects to reduce nitrogen and phosphorus pollution in the Indian River Lagoon. An additional 25 projects are currently under construction with 45 more in design or permitting.

The SOIRL Program received a dramatic increase in funding from the Florida Legislature this session, with support from the Governor. The program also secured grants from several new and expanded state programs primarily for

## Acknowledgements

water projects, wastewater projects and/or improved resilience. Nearly \$30 million has been awarded to the County for SOIRL projects this year. Through cooperation with partnering departments, programs, utilities, municipalities, and non-governmental partners, over \$53 million in grant awards have been announced this year that will benefit the lagoon in Brevard.

During the 2023 Legislative session, in response to the Governor's Executive Order 23-06, the state created a new Indian River Lagoon Protection Program with \$100 million a year dedicated for the Indian River Lagoon. Program details will be developed by the state. Local match provided by the half-cent sales tax remains critical to leveraging grant funds. Grant funded projects provide a combination of immediate and long-term water quality improvements for the lagoon. Local and state dedicated funding programs allow the planning and implementation of large, multi-year projects that can provide greater benefits and return on investment than smaller projects. Multiple large sewer infrastructure projects are anticipated to progress from design to construction during FY 2023-24.

## Utility Services

This adopted budget reflects the Board's commitment to address long-term utility infrastructure, improving water quality, system reliability, and capacity needs. Focusing on the Board's direction to meet the State's environmental compliance mandates and provide for expected growth, Utility Services has begun its 10-year improvement program, including:

- Sewer and manhole assessment and lining
- Treatment plant upgrades
- Force main assessment
- Valve exercising
- Air release valve assessment and replacement
- Private lateral smoke testing
- Water system unidirectional flushing program

This improvement program will be achieved through the previously approved utility rate structure, ARPA funding and State grants.

## Solid Waste

Under this adopted budget, County staff has secured bonds to finance the Solid Waste Department's Capital Improvement Program to ensure long-term disposal capacity. This initiative will fund projects such as the expansion of waste processing areas and construction of a replacement transfer station at the Mockingbird Way Mulching Facility, construction of Cell 3 of the Class I South Landfill at the Central Disposal Facility, and construction of a Class III solid waste facility at the US192 property.

Progress continues at the US192 property, with a new entrance having been constructed to accommodate on-site construction. Geotechnical investigations, artesian well abandonment, and invasive vegetation removal is ongoing. The project is on track for major earthwork and infrastructure construction to begin in early 2024.

Construction of Cell 2 of the South Landfill at the Central Disposal Facility has been completed, ensuring further Class I solid waste disposal capacity for Brevard County. Design and permitting of Cell 3 is currently underway.

## Mosquito Control

Under this adopted budget, Mosquito Control will continue to enhance its mosquitofish hatchery and stocking program to increase biological control opportunities countywide. Environmental projects have been initiated and grant funding secured to improve water quality and ecology, fish and wildlife conditions, and shoreline resiliency adjacent to the Indian River Lagoon, including a seagrass nursery and transplanting project, native plantings and oyster deployment, and water circulation upgrades.





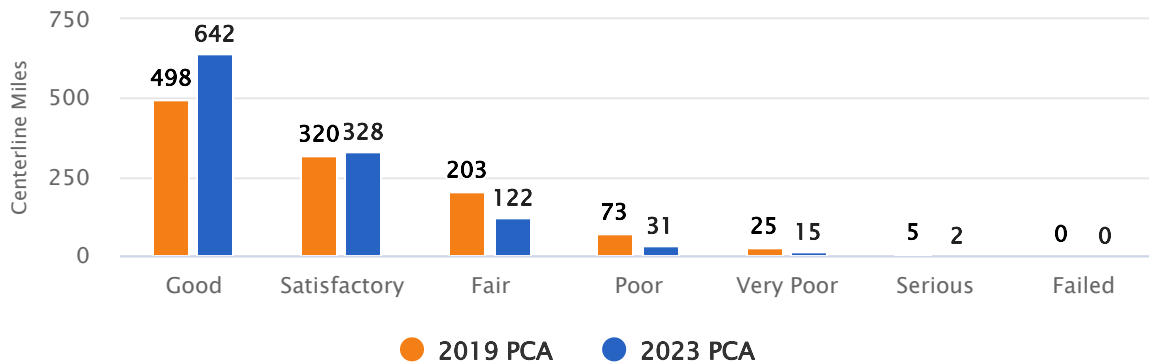
Mosquito Control will also be implementing a more robust aerial and ground operations program by investing in critical helicopter maintenance measures and utilizing contingency aerial and drone support contracts to better manage heightened mosquito activity and disease risk during unforeseen events, such as the recent hurricanes. The Department has identified the specific niche that Unmanned Aerial Systems (UAS) or drones provide in Mosquito Control inspection and treatment operations as well as their benefits as a backup for helicopters when feasible.

Finally, ARPA funding is being utilized to purchase laboratory equipment to assist in pesticide resistance and efficacy testing as well as mosquito-borne virus monitoring.

### Reversing the Decline in Road Conditions

This budget reflects continuing investments in the Board’s long-term commitment to improve the County’s transportation network. Since 2017, the County has reconstructed, resurfaced, or treated over 585 miles of County-maintained roads, reducing the overall backlog by 84%. Requests for pothole repairs have declined 76% over the past three years. These measurements indicate a significant improvement in the health of our road infrastructure and reflect the Board’s long-term vision. With fewer roads at risk of falling into reconstruction, Public Works is continuing its pilot program to add preservation treatments to the County’s newest roads in order to maintain them at a higher level for a longer period of time and, most importantly, more cost-effectively extend their service life. Continued investment is essential to maintaining the hard-fought progress made over the past six years.

#### Pavement Condition Assessment Countywide



In FY 2023-24, with the assistance of FDOT funding, the County plans to start construction on a new building in order to further consolidate its Traffic Engineering team with its field operations staff, co-locate the Space Coast Transportation Planning Organization, and to create the space to significantly scale up its Traffic Management Center’s (TMC) capabilities. The TMC is anticipated to require 24/7 monitoring as the County’s population continues to grow and will have sufficient space to be able to co-locate and integrate municipal partners, FDOT, and others in one location for major traffic events affecting Brevard County.

### Investment in Employees

Employees are a critical component in delivering efficient and responsive service to our residents. Hiring strategies, including minimum wage and salary adjustments, targeted recruitment efforts, training, career ladders, internships, and succession planning are being used to attract and retain quality employees.

Public and private employers are challenged in attracting and retaining employees in today’s labor market characterized by low unemployment rates, job openings outpacing qualified applicant pools and rising wages. To

## Acknowledgements

retain and recruit employees and to ensure compliance with statutory requirements for incremental steps associated with minimum wage requirements, the Board previously approved a cost-of-living adjustment of the greater of \$1 per hour or 5.38% effective October 2022. To further this effort a cost-of-living adjustment of the greater of \$1 per hour or 5% has been included in the FY 2023-24 Adopted Budget.

In order to retain employees, the County has enhanced career path opportunities and created additional career ladder programs over the last several years, reclassifying certain positions to better align with job duties. Currently 361 employees are now classified under 42 different career ladder options.

Succession planning creates an effective process for recognizing, developing, and retaining talent. By enhancing our selection of qualified leaders, we are continuing our efforts to provide a roadmap to enhance continuity of services to our community. This has resulted in 64 employees graduating from the EDP (Employee Development Program) and 9 additional employees graduating from the 1st PPL (Personal Professional & Leadership) program this year. In addition, there is a high demand to participate in the ELI program (Executive Leadership Institute). The most recent ELI class has 32 members participating from across County, Constitutional Offices and other local governmental agencies, which is a program record with an additional class scheduled to begin in FY 2023-24.

As a result of all of these efforts, County vacancies have stabilized over the past twelve months from 474 full-and-part-time positions (FTEs) in March 2022 to 377.25 FTEs by the end of May 2023. There remains more to be done in FY 2023-24 to return to our long-term typical vacancy rate of 240 FTEs. Such efforts are exemplified by initiatives in Fire Rescue as outlined below.

To enhance Fire Rescue recruiting efforts, a partnership between Brevard Schools, Brevard County Fire Rescue, and Eastern Florida State College created the Brevard Public Schools Fire Academy, which began classes in August 2022 at Palm Bay Magnet School. In addition to this program, BCFR's implementation of a sponsorship program to award scholarships to students pursuing studies in Fire Services has resulted in hiring 12 sponsorship recipients, with an additional 10 students projected to graduate during 2023. This budget builds on previous successes in the sponsorship initiative for fire academy recruits by funding 38 candidates during FY 2023-24. New recruits will be utilized to add staffing needed to support Station 49 and fill positions necessary to reduce overtime.

## Public Safety Services

The critical nature of public safety services and the Board's commitment to those services are outlined throughout this adopted budget and budget message. Specifically, these initiatives are addressed as responsive services to the public, as well as countywide infrastructure to improvements related to the EOC, fire rescue stations and the detention center. Beyond enhancing responsiveness to the public and infrastructure improvements, the following outlines additional initiatives related to public safety services.

### Consolidated Dispatch

Located in the new Emergency Operations Center set to open in 2024, a new consolidated dispatch center will become operational toward the end of the fiscal year. The center will provide modern communications capabilities for both police and fire/medical responses in a more efficient manner by eliminating call transfers. With a single consolidated dispatch call center, law enforcement and fire/medical response will have agency interoperability. This will lead to quicker dispatch of emergency first responder services.

### Courthouse Expansion, Security and Partnership with Sheriff's Office

With respect to the expansion of County facilities, the State of Florida recently provided an additional \$5.5M in its budget to help facilitate an expansion at the Harry T. and Harriette V. Moore Justice Center (MJC) in Viera. The Sheriff's Office has committed an additional \$250K from his initial budget submittal to supplement security upgrades at the MJC. A study to look at operational efficiencies and evaluate growing requests for additional space is being developed with design and construction targeted to begin in FY 2023-24.



## Community Services

### Tourism

Tourist spending related tax collection continues to lead the way. The County's Tourism Development Tax (TDT) is expected to reach new heights in FY 2023-24. The TDT will continue to pay for capital facilities projects previously approved by the Board, including finishing a \$4 million project at Lori Wilson Park. Beach funds are allocated to complete major repairs of the South Beaches that were damaged during Hurricanes Ian and Nicole. The TDT also continues funding cultural and sports grants for small and large events, awarding organizations through a competitive grant application process. A portion of the tax is also provided to the Brevard Zoo, which was recently ranked No. 3 for "Best Zoos" in North America by USA Today's 10 Best Reader's Choice Awards. Efforts to promote local, national, and international travel through promotion and marketing remain a significant focus for the Tourism Office. The marketing and promotions plan includes the expansion into new source markets in the North, Southeast, and Florida markets. Additional funds that become available will be allocated to the summer period, with the flexibility of the allocation being key should market conditions change.

### Transit Services

Transit Services continues to meet daily service needs despite the nationwide shortage of qualified bus drivers while avoiding service reductions seen in other jurisdictions. Transit continues to implement an intelligent transportation system (ITS) and application, allowing customers to track their bus on its route, be alerted when their bus will arrive at their specified stop, and providing an option for mobile fare payment via an app. This adopted budget also includes additional transit amenity and bus stop upgrades in Merritt Island, Cocoa, Melbourne, and the Cocoa Transit Terminal to improve rider accessibility, as well as funding to begin replacing the fare collection system with updated equipment, allowing contactless fare payment.

### Golf Brevard

As a not-for-profit contractor, Golf Brevard has proven itself as a valued partner, providing high quality services at both Spessard Holland and Habitat golf courses without Parks & Recreation frontline resources supporting these operations. Under a new 10-year operational contract executed between Golf Brevard and the Board, Valkaria Airport will benefit significantly from increased revenues under a new lease agreement. Additionally, under the initial maintenance and operating agreement, Golf Brevard paid off the transitional loan to the County early and has invested approximately \$1.5 million in a new irrigation system at The Habitat Golf Course.

### Library Services

Library Services will be focusing on expanding their creative lab, actively participating in community events, and increasing the use of the mobile library. With an additional Collection Development Librarian and a Library Services Training Coordinator, this adopted budget invests in high demand electronic materials and improved access to in-demand, newly published bestsellers.

### Grants

During FY 2023-24 County staff will continue to pursue outside grant funding opportunities to bring major prioritized capital projects to completion.

The Public Works Department has been working on the Ellis Road widening project for several years. With the recent announcement of the Infrastructure for Rebuilding American (INFRA) grant, staff in coordination with the Space Coast Transportation Office (SCTPO) are preparing a submission package to seek the remaining funding necessary to complete this project. The current estimate for the grant package is \$51 million.

## Acknowledgements

Public Works, Parks and Recreation, and Library Services Departments partnered to submit a grant application for the United States Department of Transportation Charging and Fueling Infrastructure Grant opportunity to fund the placement of Electric Vehicle Charging stations at different County-owned locations throughout Brevard County. The total grant funding request for this project is \$4.96 million.

Recognizing the significance of the interconnectedness between our region's military installations and local governments that support military mission capabilities to support installation resilience, County staff from the County Manager's Office, as well as our Utility Services Department, will continue working closely with the Economic Development Commission of Florida's Space Coast (EDC) and the East Central Florida Regional Planning Council to partner with the Military Installation Resilience Review (MIRR) program. Cape Canaveral Space Force water treatment options provides one such opportunity.

Under this initiative, we will continue discussions with the Department of the Air Force for Energy, Installations, and Environment (SAF/IE) to develop a proposed regional wastewater treatment facility that would service Cape Canaveral Space Force Station, Kennedy Space Center, and adjacent communities in Brevard County. The SAF/IE has verbally committed to the regional wastewater facility and vocally stated a "shared sense of urgency" to make the project a reality. A feasibility study has been initiated to consider a facility location and to determine capital construction and operation costs. From a County Staff perspective, a Port St. John facility is most promising. A second feasibility study will consider grants and funding opportunities, stakeholder alignment, communities served, and environmental feasibility.



## Budget Summary

Brevard County's Adopted Fiscal Year 2023-2024 Budget is \$2,042,281,887. When compared to the Fiscal Year 2022-2023 Final Budget of \$2,044,103,842, this represents a decrease of .09%, or (\$1,821,955).

### Property Valuations and Property Tax Revenue

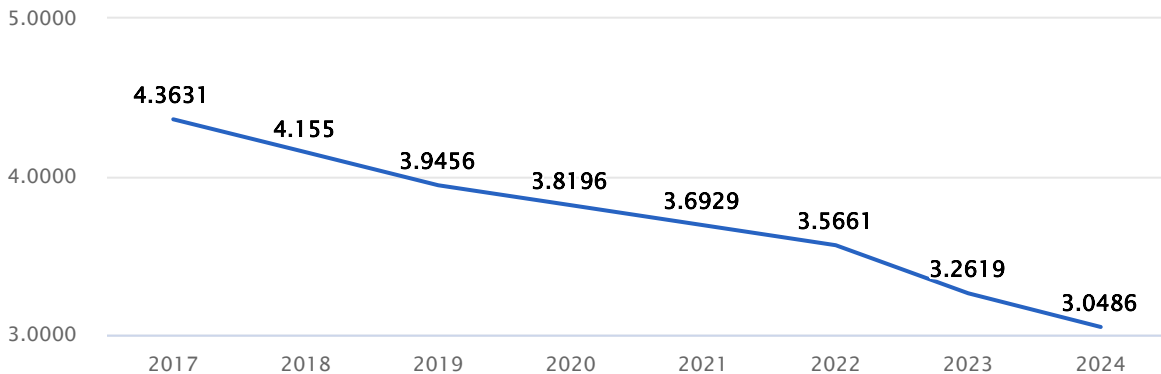
In the Brevard County Charter, property tax revenues are limited to an increase that is the lesser of 3% or the percentage change in the Consumer Price Index which is 8% for Fiscal Year 2023-2024. This limitation excludes ad valorem revenues associated with new construction and is not applicable to voter-approved millage rates. The adopted Fiscal Year 2023-2024 millage rates were established in accordance with the County's Charter, and tax rates associated with voter-approved referendums are set within the mandated rate structures.

Brevard County is the Taxing Authority of 25 individual Taxing Districts, which include 20 operating districts and five voter-approved debt districts. The aggregate adopted millage rate which represents all operational millages is 4.6383, which represents a 6.82% decrease from the Fiscal Year 2022-2023 aggregate rate of 4.9777.

The aggregate adopted millage rate of 4.6383 is equal to the aggregate rolled-back rate therefore, according to Truth in Millage (TRIM) requirements established by the State of Florida, the final Budget Hearing was not advertised as a tax increase under this budget proposal.

While property values increase, a reduction in millage rates is required to comply with the limitation in ad valorem revenue growth set forth in the Brevard County Charter. For the tenth consecutive year, the adopted General Countywide property tax rate has been reduced from the prior year rate as depicted in the graph below. The Adopted Fiscal Year 2023-2024 General Fund millage rate of 3.0486 is a 6.54% decrease from the Fiscal Year 2022-2023 millage rate of 3.2619. The combined effect of increased property values, new construction, and the reduction in the general countywide property tax rate has resulted in increased general ad valorem revenue of \$10M for Fiscal Year 2023-2024.

### General Fund Millage Rates



The following chart depicts the change in all 25 taxing district millage rates, along with the property tax revenue variances from Fiscal Year 2022-2023 to Fiscal Year 2023-2024.

| <b>Tax District or Unit</b>             | <b>FY 2022-2023<br/>Adopted</b> | <b>FY 2023-2024<br/>Adopted</b> | <b>FY 2023-2024<br/>Revenue Change</b> |
|---|---------------------------------|---------------------------------|--|
| General Revenue – Countywide            | 3.2619                          | 3.0486                          | \$10,001,591                           |
| Library District                        | 0.3763                          | 0.3467                          | \$840,283                              |
| Mosquito Control District               | 0.1527                          | 0.1427                          | \$464,395                              |
| Fire Control MSTU                       | 0.5458                          | 0.5115                          | \$742,867                              |
| Recreation District #1 MSTU             | 0.4818                          | 0.4430                          | \$114,739                              |
| Recreation Dist. #4 O & M               | 0.5775                          | 0.5277                          | \$118,122                              |
| TICO Airport Authority                  | -                               | -                               | -                                      |
| Law Enforcement MSTU                    | 0.9660                          | 0.9031                          | \$1,189,213                            |
| Road & Bridge Dist. #1 MSTU             | 0.5531                          | 0.5167                          | \$108,770                              |
| Road & Bridge Dist. #2 MSTU             | 0.1914                          | 0.1745                          | \$44,551                               |
| Road & Bridge Dist. #3 MSTU             | 0.2160                          | 0.2003                          | \$30,301                               |
| Road & Bridge Dist. #4 MSTU             | 0.2407                          | 0.2290                          | \$110,120                              |
| Road & Bridge Dist. #5 MSTU             | 0.3215                          | 0.3056                          | \$28,273                               |
| Rd & Brdge Dist #4 MSTU N Beaches       | 0.2090                          | 0.1948                          | \$5,512                                |
| Rd & Brdge Dist #4 MSTU MISo.           | 0.1098                          | 0.1032                          | \$1,020                                |
| Environ. Endangered Land ('04)          | 0.0522                          | 0.0488                          | \$159,885                              |
| PSJ/CanGroves Recreation MSTU           | 0.2984                          | 0.2724                          | \$11,051                               |
| N. Brevard Special Recreation Dist.     | 0.1872                          | 0.1728                          | \$33,732                               |
| Merritt Island Recreation MSTU          | 0.2684                          | 0.2395                          | \$29,720                               |
| S. Brevard Special Recreation Dist.     | 0.2469                          | 0.2286                          | \$380,850                              |
| Sub – Total Operating                   |                                 |                                 | \$14,414,997                           |
| Environ. Endangered Land ('04)          | 0.0425                          | 0.0163                          | \$(1,314,232)                          |
| PSJ/CanGroves Recreation MSTU           | -                               | -                               | \$-                                    |
| N. Brevard Special Recreation Dist.     | 0.2390                          | 0.2128                          | \$2,014                                |
| Merritt Island Recreation MSTU          | 0.1046                          | 0.0914                          | \$1,487                                |
| S. Brevard Special Recreation Dist.     | 0.0391                          | 0.0345                          | \$(1,687)                              |
| Sub – Total Debt Service                |                                 |                                 | \$(1,312,418)                          |
| <b>Total Operating and Debt Service</b> |                                 |                                 | <b>\$13,102,579</b>                    |

All operating taxing districts, including General Revenue – Countywide, Law Enforcement MSTU, Fire Control MSTU, seven Road and Bridge District MSTUs, the Library District, Mosquito Control District, and voter-approved Parks and Recreation taxing districts are in compliance with charter cap provisions.



## General Government Highlights

The overall increase in General Government revenue is primarily due to Ad Valorem Taxes as well as other major revenues increasing given the strong economic recovery. The General Government budget also reflects Balance Forward projections associated with higher than anticipated revenue collections in the current year, as well as delays in capital projects and vacancies in general fund supported agencies. Significant Balance Forward is being allocated to fund critical multi-year infrastructure projects throughout the County. The following chart provides an overview of General Government revenues and expenditures.

### General Government Summary of Revenues and Expenditures

|                                       | FY 2022-2023<br>Budget | FY 2023-2024<br>Budget | Variance          | % Variance   |
|---------------------------------------|------------------------|------------------------|-------------------|--------------|
| <b>Revenue:</b>                       |                        |                        |                   |              |
| General Fund Current Year AV Taxes    | 176,036,025            | 186,037,616            | 10,001,591        | 5.68%        |
| Half Cent Sales Tax                   | 34,271,170             | 37,012,152             | 2,740,982         | 8.00%        |
| State Shared Revenue                  | 13,337,870             | 16,711,867             | 3,373,997         | 25.30%       |
| FPL Franchise Fee                     | 11,773,485             | 12,796,890             | 1,023,405         | 8.69%        |
| Communications Svc Tax                | 5,969,674              | 5,992,877              | 23,203            | 0.39%        |
| Other Operating Revenue               | 11,509,851             | 12,211,041             | 701,190           | 6.09%        |
| 5% Statutory Reduction                | (12,644,476)           | (13,605,684)           | (961,208)         | 7.60%        |
| Balance Forward                       | 50,805,297             | 59,470,665             | 8,665,368         | 17.06%       |
| Non-Operating Revenue                 | 3,722,387              | 4,739,438              | 1,017,051         | 27.32%       |
| <b>Total General Gov Revenues:</b>    | <b>294,781,283</b>     | <b>321,366,862</b>     | <b>26,585,579</b> | <b>9.02%</b> |
| <b>Expenditures:</b>                  |                        |                        |                   |              |
| Charter Offices                       | 127,228,383            | 137,723,237            | 10,494,854        | 8.25%        |
| Mandates                              | 23,118,918             | 25,065,696             | 1,946,778         | 8.42%        |
| Court Operations                      | 3,392,675              | 3,740,136              | 347,461           | 10.24%       |
| General Government Operating Reserves | 26,279,236             | 28,159,294             | 1,880,058         | 7.15%        |
| General Government Capital Reserves   | 966,935                | 3,137,606              | 2,170,671         | 224.49%      |
| TIF Payments                          | 11,345,704             | 11,276,246             | (69,458)          | (0.61%)      |
| General Government Debt               | 3,170,029              | 3,099,553              | (70,476)          | (2.22%)      |
| Public Safety, Roads & Infrastructure | 55,893,305             | 64,370,859             | 8,477,554         | 15.17%       |
| County Agency Transfers               | 43,386,098             | 44,794,235             | 1,408,137         | 3.25%        |
| <b>Total General Gov Expenditures</b> | <b>294,781,283</b>     | <b>321,366,862</b>     | <b>26,585,579</b> | <b>9.02%</b> |

General Government Reserves are made up of two categories, Operating Reserves and Capital Reserves. Operating Reserves are set aside to provide options for responding to emergencies, as well as working capital to provide necessary cash flow before ad valorem taxes are collected. The Budget and Financial Policy establishes a goal to maintain an operating reserve of no less than 10% of projected operating revenues. The proposed budget establishes General Government Operating Reserves at 10.4% of projected operating revenue or \$28,159,294, which is equal to the current reserve level on a percentage basis. Capital Reserves have been increased to set-aside funding due to the rising cost of construction projects.

## Conclusion

This adopted budget seeks to build upon and strengthen the foundation needed for Brevard County to be a strong, vibrant and resilient community. This foundation is dependent upon long-term investments that best protect and support Brevard's community and resources. The vision shared in this message would not be attainable without the dedication of County staff and the strong support received from the Board of County Commissioners. The Budget Office staff, Assistant County Managers, Department and Office Directors and their management and financial personnel have been instrumental and deserve to be recognized for their commitment in developing this adopted budget.

CC:

Charter Officers

County Attorney

Assistant County Managers

Budget Director

All Department and Office Directors







## General Information



### General Information

#### Geography

Brevard County, Florida, encompasses 1,557 square miles on the Atlantic Ocean near the mid-point of the Florida peninsula. Of the total area, 1,018 square miles is land, with the remaining 539 square miles representing inland waterways. The County is approximately 72 miles from north to south and approximately 20 miles inland from the Atlantic Ocean, with the St. Johns River forming its western boundary. The County is bordered on the north by Volusia County, on the west by Orange and Osceola Counties and on the south by Indian River County. The County is located approximately halfway between Jacksonville and Miami, Florida. The City of Titusville, the County seat, is 40 miles east of Orlando.

In 2022, the County had an estimated population of 630,693 and a labor force of 300,191. The local diversified economy includes manufacturing of electronic equipment, the Kennedy Space Center, citrus production, agriculture and tourism. Major private employers include: Health First, Inc., Harris Corporation, Northrop Grumman Corporation, Parrish Medical Center and Rockwell Collins, Inc.

#### Form of Government

Brevard County was established by an act of the state legislature in 1854, incorporating all of what had been St. Lucie County and became the 25th of the 67 counties in the State of Florida. The Constitution of Florida gives the power of home rule to chartered local governments. A charter gives to a community the direct constitutional power to pass its own local laws, and to restructure and establish a government responsive to the needs and wishes of its citizens without the permission of the State Legislature. In November, 1994, the voters of Brevard County adopted the County's Home Rule Charter. On January 1, 1995, all authority of the Charter became effective.

The Board of County Commissioners is composed of a five-member Board. The Board of County Commissioners is the legislative and governing body of the County. There are five County Commission electoral districts. Each district will elect one Commissioner. The Commission itself elects a Chair and Vice-Chair who serves as a presiding officer.

The Board of County Commissioners appoints a County Manager and a County Attorney. The County Manager is responsible for the administration of the County government. The County Attorney is responsible for the legal services for County government.

In addition, the Charter provides for the elected County Officers of: the Sheriff, the Property Appraiser, the Tax Collector, the Clerk of the Courts, and the Supervisor of Elections.

#### Services Funded

The County funds essentially all services normally provided by a large urban county including, but not limited to:

- |  |  |
|--|--|
| Affordable Housing                       | Fire Protection                          |
| Agriculture and Extension Services       | Geographic Research Services             |
| Airports                                 | Health and Social Services               |
| Circuit and County Courts                | Law Enforcement                          |
| Comprehensive Planning/Control           | Law Library with Public Access           |
| Conservation and Resource Management     | Legislative Services                     |
| Consumer Protection Services             | Mosquito Control                         |
| Court Alternative Services               | Parks and Recreation Facilities/Services |
| Economic Development Services            | Protective Inspections                   |
| Emergency 9-1-1 Communications           | Public Communications Services           |
| Emergency Management                     | Public Elections                         |
| Emergency Medical and Ambulance Services | Public Library System                    |
| Facilities Support                       | Public Records Management                |



|                                   |                            |
|-----------------------------------|----------------------------|
| Public Transportation             | Tax Collections            |
| Road Construction and Maintenance | Tourism Development        |
| Solid Waste Management Services   | Urban Redevelopment        |
| Surface Water Quality Improvement | Water/Wastewater Utilities |

In addition to providing support for its own direct service agencies, the County's Facilities Construction program, Facilities Management program, Human Resources Office, Purchasing Services, Risk Management and Self-Insurance program, Information Technology, and Fleet Services provide services to other governmental agencies on a fee-for-services basis.

### Service Contracts to Private Sector or Not-For-Profit Agencies

In order for Brevard County to reduce costs, the County has looked to the private sector and community-based organizations to provide goods and services in a more cost effective manner. This has enabled the County to save money and to re-allocate resources in an effort to meet the growing demands of the community. The following services are currently being purchased by the County:

- 24-Hour Crisis Line
- Alcohol-Drug Abuse Treatment Services
- Auditing Services
- Automotive Body Repair/Paint
- Banking Services
- Biomedical Waste Collection
- Building Maintenance (pest Control, Electrical HVAC, Mechanical, Plumbing Services)
- Building Security Service
- Contractor Licensing Testing
- Countywide Non-Emergency Ambulance Services
- Debt Collection Services
- Deceased Removal and Transport Services
- Developmental Disabled Services
- Engineering Materials Testing
- Facilities Design and Construction
- Food Concession - Golf Courses
- Fuel Island Repair and Inspection Services
- Garbage Collection
- Golf Course Maintenance
- Indigent Dental and Primary Health Care
- Janitorial Services
- Laboratory Analysis of Water Quality
- Laboratory Services
- Landscaping, Lawn and Retention Pond Maintenance
- Landfill Stormwater Collection and Gas Systems
- Repair
- Library System Courier Services
- Mail Courier and TDC Fulfillment Services
- Medicaid Public Transit
- Mulching of Lawn Trash
- Printing and Publications
- Processing of Library Materials
- Professional Engineering Services for Coastal, Environmental Civil and Stormwater Dredging Services
- Radio Maintenance
- Recreation Instruction
- Recycling Collection
- Right-of-Way Mowing
- Road Design and Construction
- Space Coast Area Transit Marketing Services
- Space Coast Area Transit Van Pooling
- Space Coast Area Transit Vehicle Maintenance
- Services for Elderly and Alzheimer's Patients (Meals, Chore Service, Home Repair)
- Spouse Abuse Shelter Operation
- Temporary Employment Services
- Tourism Development Advertising, Website and Promotional Services
- Towing Services
- Traffic Signal Installation
- Traffic Striping

## General Information

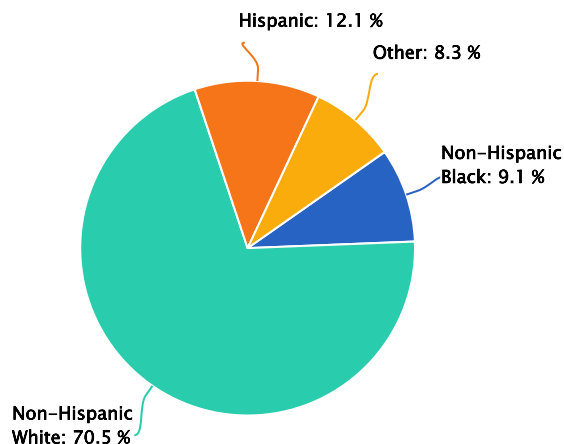
### Population

Brevard is the tenth most populous of Florida's 67 counties with approximately 2.8% of the State's total population. As of 2022, Brevard County had a population density of 607.6 citizens per square mile.

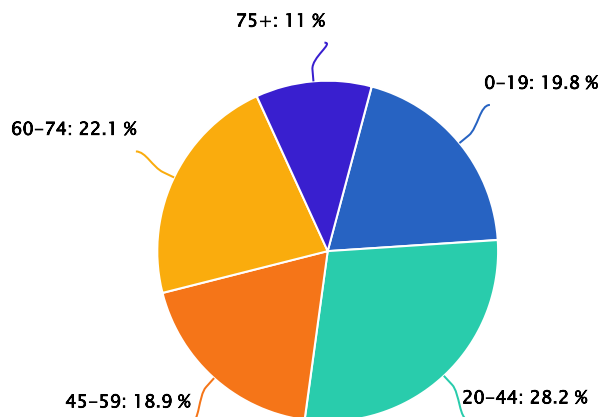
| Year | Brevard county Population | Brevard County Annual Increase | Florida Population | Florida Annual Increase |
|------|---------------------------|--------------------------------|--------------------|-------------------------|
| 2013 | 550,290                   | 0.63%                          | 19,317,568         | 1.14%                   |
| 2014 | 556,885                   | 1.20%                          | 19,552,860         | 1.22%                   |
| 2015 | 565,992                   | 1.64%                          | 19,893,297         | 1.74%                   |
| 2016 | 577,338                   | 2.00%                          | 20,271,272         | 1.90%                   |
| 2017 | 588,265                   | 1.89%                          | 20,612,436         | 1.68%                   |
| 2018 | 596,849                   | 1.46%                          | 20,984,400         | 1.80%                   |
| 2019 | 601,942                   | 0.85%                          | 21,299,325         | 1.50%                   |
| 2020 | 606,612                   | 0.78%                          | 21,538,187         | 1.12%                   |
| 2021 | 616,628                   | 1.65%                          | 21,781,128         | 1.13%                   |
| 2022 | 630,693                   | 2.28%                          | 22,244,823         | 2.13%                   |

Source: Office of Economic and Demographic Research and the U.S. Census Bureau

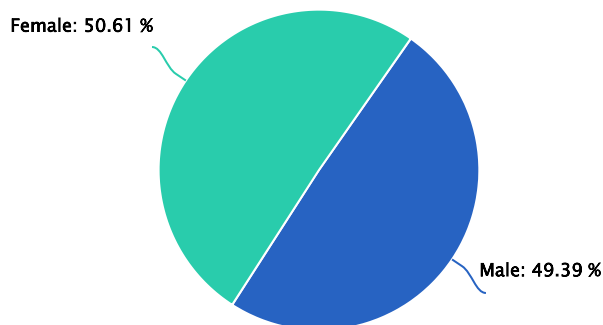
Population by Race



Population by Age



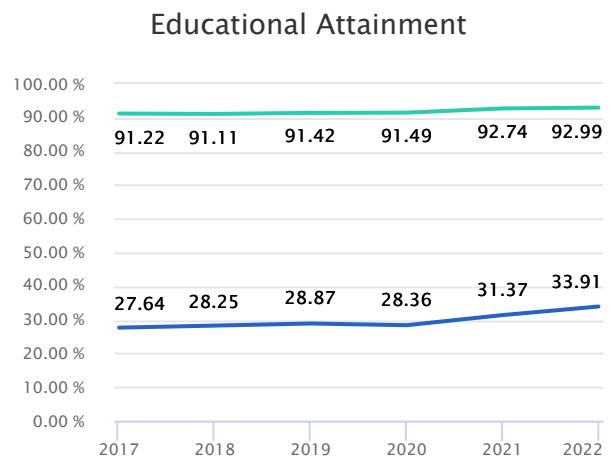
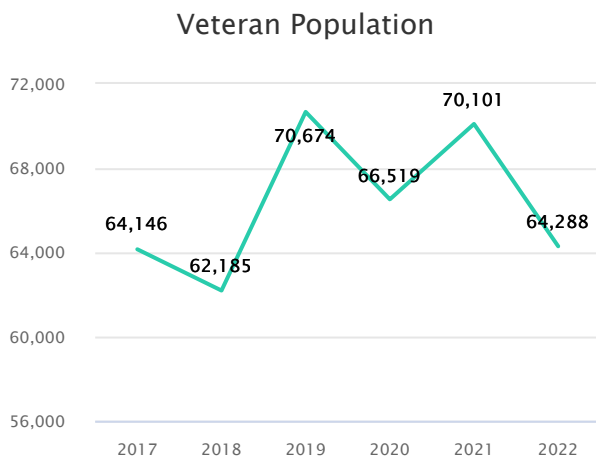
Population by Gender



Brevard is comprised of 16 cities and towns and the unincorporated area. The 2022 estimated populations for the cities and towns are:

| City/Town       | Population | City/Town            | Population |
|-----------------|------------|----------------------|------------|
| Palm Bay        | 126,748    | Cape Canaveral       | 9,988      |
| Melbourne       | 87,007     | Indian Harbour Beach | 8,978      |
| Titusville      | 49,493     | Grant-Valkaria       | 4,677      |
| Rockledge       | 28,500     | Melbourne Beach      | 3,237      |
| West Melbourne  | 28,857     | Malabar              | 3,019      |
| Cocoa           | 19,892     | Indialantic          | 2,998      |
| Cocoa Beach     | 11,385     | Palm Shores          | 1,198      |
| Satellite Beach | 11,393     | Melbourne Village    | 680        |

Source: Florida Office of Economic and Demographic Research



Source: U.S. Census Bureau

### Property Values

The County's taxable assessed valuations for countywide tax purposes for the last ten years have been as follows:

| Fiscal Year | Countywide Taxable Property Value | Change From Prior Year | New Construction in Current Year |
|-------------|-----------------------------------|------------------------|----------------------------------|
| 2013-2014   | \$25,739,437,081                  | \$(253,621,617)        | \$201,639,416                    |
| 2014-2015   | \$27,982,368,405                  | \$2,242,931,324        | \$1,083,389,416                  |
| 2015-2016   | \$29,651,180,137                  | \$1,668,811,732        | \$398,657,471                    |
| 2016-2017   | \$31,906,496,454                  | \$2,255,316,317        | \$510,486,362                    |
| 2017-2018   | \$34,564,221,486                  | \$2,657,725,032        | \$380,108,570                    |
| 2018-2019   | \$37,698,498,609                  | \$3,134,277,123        | \$582,744,368                    |
| 2019-2020   | \$40,644,928,032                  | \$2,946,429,423        | \$788,095,051                    |
| 2020-2021   | \$43,680,399,262                  | \$3,035,471,230        | \$879,478,491                    |
| 2021-2022   | \$46,797,090,575                  | \$3,116,691,313        | \$1,006,607,727                  |
| 2022-2023   | \$53,967,327,257                  | \$7,170,236,682        | \$1,272,538,444                  |
| 2023-2024   | \$61,023,950,677                  | \$7,056,623,420        | \$1,549,935,449                  |

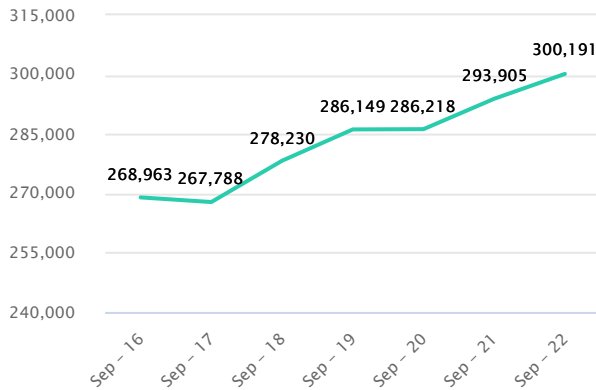
## General Information

### Economic Overview

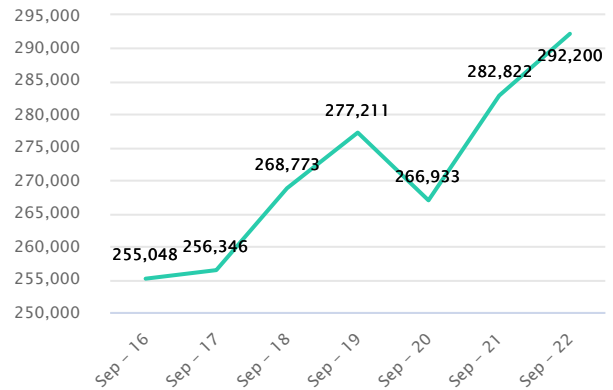
According to the 2021-2022 Annual Report published by the Economic Development Commission, Florida's Space Coast, The Space Coast has the "2nd fastest growing tech sector in the U.S.", as reported by the Bureau of Labor Statistics.

### Labor Statistics

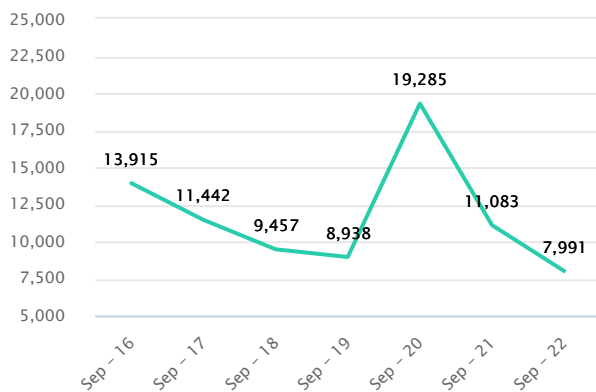
Labor Force



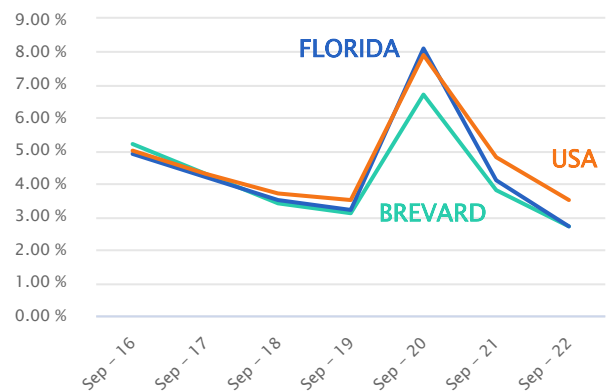
Employment



Unemployment



Unemployment Rate



Source: U.S. Bureau of Labor Statistics



### Employment by Industry

The following table represents the County's 2022 non-agricultural employment by industry:

| Industry                          | 2022 Employment<br>(add 000's) | % of Employment |
|-----------------------------------|--------------------------------|-----------------|
| Education & Health Services       | 35.12                          | 15.60%          |
| Trade, Transportation & Utilities | 37.82                          | 16.80%          |
| Professional & Business Services  | 34.89                          | 15.50%          |
| Leisure & Hospitality             | 26.79                          | 11.90%          |
| Government                        | 27.92                          | 12.40%          |
| Manufacturing                     | 29.27                          | 13.00%          |
| Construction                      | 16.88                          | 7.50%           |
| Financial Activities              | 8.33                           | 3.70%           |
| Other Services                    | 6.08                           | 2.70%           |
| Information                       | 1.80                           | 0.80%           |
| Natural Resources & Mining        | 0.23                           | 0.10%           |
| Total Brevard County              | 225.12                         | 100%            |

#### Top County Employers

| Employer                              | # of Employees |
|---------------------------------------|----------------|
| Brevard County School Board           | 9,310          |
| Harris Corporation                    | 6,547          |
| Holmes Medical Center                 | 3,649          |
| Publix Super Markets                  | 3,514          |
| Northrop Grumman Corporation          | 2,700          |
| Brevard County Board of Commissioners | 2,424          |
| Department of the Air Force           | 2,182          |
| NASA Kennedy Space Center             | 1,957          |
| Health First Medical Group            | 1,775          |
| Rockwell Collins Inc                  | 1,516          |

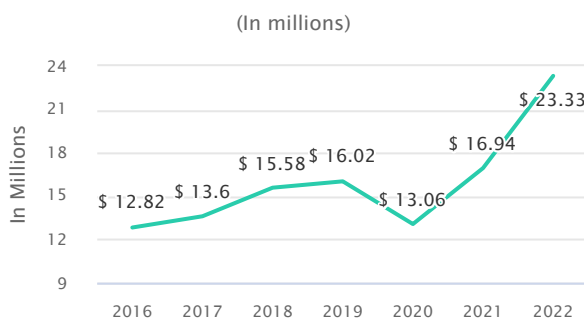
#### Top County Taxpayers

| Taxpayer                                 | Taxes         |
|--|---------------|
| Florida Power & Light Company            | \$ 25,939,451 |
| L3Harris Technologies                    | \$ 3,857,819  |
| Walmart Stores, Inc.                     | \$ 3,443,128  |
| City of Melbourne Airport Authority      | \$ 2,758,263  |
| Steward, LLC                             | \$ 1,989,768  |
| Health First Physicians Real Estate, LLC | \$ 1,978,087  |
| Oleander Power Project, Ltd.             | \$ 1,482,604  |
| Blue Origin, LLC                         | \$ 1,335,918  |
| Publix Super Markets, Inc.               | \$ 1,247,488  |
| Florida East Coast Railway LLC           | \$ 1,196,072  |

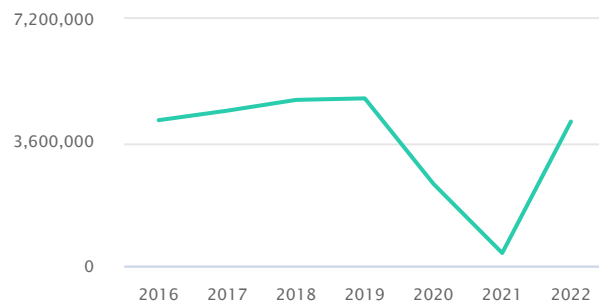
Source: Florida Department of Economic Opportunity, Bureau of Workforce Statistics and Economic Research & Brevard County Comprehensive Annual Financial Report 2022

### Tourism

#### Tourism Development Tax



#### Port Canaveral Total Passengers



Source: Port Canaveral Comprehensive Annual Financial Reports, Brevard County Budget Books

### Basic Information on Property Taxes

In Florida the assessed value and related taxable value of all property is determined as of January 1st of each year. Ad valorem taxes are levied by the various taxing authorities on a millage basis. One (1) mill is equal to \$1.00 per \$1,000 of taxable value. The amount of taxes on each property is determined by multiplying the taxable assessed value of the property divided by 1,000 by the millage levied. See the example given below.

#### Exemptions

In Florida, property taxes cannot be levied against the entire assessed value of the property, if a property exemption has been granted. Some of the more frequently used exemptions are:

**Homestead** – For all permanent residents of Florida, the first \$25,000 of value of an owner-occupied residence is exempt.

**Additional Homestead Exemption** – Every property that receives an ad valorem homestead exemption is also entitled to an additional exemption of up to \$25,000. The additional exemption is applied to the assessed value greater than \$50,000. This additional exemption does not apply to school taxing districts.

**Government** – All property owned by a government is exempt.

**Widowed Persons** – In addition to any other exemptions, an additional \$500 in value is exempt if the residential owner is a widowed permanent resident.

**Disability** – In addition to any other exemptions, an additional \$500 in value is exempt for totally and permanently disabled or blind residents.

**Disabled Veteran** – In addition to other exemptions, an additional \$5,000 exemption for Veterans with a service connected disability rate between 10% and 100%.

**Institutional** – All properties of non-profit organizations used for literary, scientific, educational or charitable purposes are exempt.

**Senior Citizen** – In addition to all other exemptions, income eligible senior citizens may receive an exemption, not to exceed \$25,000, from the local governing body.

#### Computing Property Taxes

To compute the property tax on a parcel, you need to know three factors: the assessed value as determined by the Property Appraiser; the amount of the value which is not subject to the tax, also known as exemptions; and the millage rate at which the property tax is to be levied. For example:

A single-family residence in unincorporated Brevard County with a median taxable value of \$150,000 and entitled to the Homestead Exemption (\$25,000) and the Additional Homestead Exemption (\$25,000).

|  |           |
|--|-----------|
| Taxable Property Value                     | \$100,000 |
| Divide the Taxable Property Value by 1,000 | \$100     |

Then multiply this result by the millage to be levied. For example, using a countywide aggregate millage rate of 4.6383 the countywide property tax for this property would be:

$$\$100.00 \times 4.6383 \text{ mills} = \$463.83$$

The General Countywide, Library District, Mosquito Control and Environmentally Endangered Lands millages (tax rates) are assessed on all taxable property valuations in Brevard County. Millages for Fire Control, Law Enforcement and Road and Bridge (by Commission District) are assessed on properties in the unincorporated areas of the County. Recreation District millages are geographically levied.





Millages And Taxable Property Values FY 2023-2024  
Certified June 28, 2023

| Tax District or Unit                    | Voted Mileage | FY 2023-2024 Rolled-Back Millage Rates | FY 2022-2023 Adopted Millages | FY 2023-2024 Estimated Gross Taxable Property Value | FY 2023-2024 New Construction Gross Taxable Property Value | FY 2023-2024 Adopted Millage Rates | FY 2023-2024 Adopted Millage Rates Compared to FY2022-2023 | FY 2023-2024 Adopted Tax Revenues | FY 2023-2024 Revenue Compared to FY2022-2023 | FY 2023-2024 New Construction Gross Tax Revenues |
|---|---------------|--|-------------------------------|---|--|------------------------------------|--|-----------------------------------|--|--|
| General Revenue - Countywide            | v             | 2.9756                                 | 3.2619                        | \$61,023,950,677                                    | \$1,549,935,449  | 3.0486                             | (6.54%)  | \$186,037,616                     | \$10,001,591                                 | \$4,725,133                                      |
| Library District                        | v             | 0.3419                                 | 0.3763                        | \$61,354,344,526                                    | \$1,546,197,939  | 0.3467                             | (7.87%)  | \$21,271,551                      | \$840,284                                    | \$536,067  |
| Mosquito Control District               | v             | 0.1387                                 | 0.1527                        | \$61,354,344,526                                    | \$1,546,197,939  | 0.1427                             | (6.55%)  | \$8,755,265                       | \$464,394                                    | \$220,642  |
| Fire Control MSTU                       |               | 0.4970                                 | 0.5458                        | \$29,423,095,586                                    | \$617,046,636  | 0.5115                             | (6.28%)  | \$15,049,913                      | \$742,867                                    | \$315,619  |
| Recreation District #1 MSTU             | v             | 0.4369                                 | 0.4818                        | \$7,639,857,989                                     | \$149,580,182  | 0.4430                             | (8.05%)  | \$3,384,457                       | \$114,739                                    | \$66,264   |
| Recreation Dist. #4 O & M               |               | 0.5227                                 | 0.5775                        | \$6,194,764,494                                     | \$134,939,350  | 0.5277                             | (8.62%)  | \$3,268,977                       | \$118,122                                    | \$71,207   |
| TICO Airport Authority                  |               | -                                      | -                             | \$24,538,095,122                                    | \$369,664,734  | -                                  |  | \$-                               | \$-  | \$-  |
| Law Enforcement MSTU                    |               | 0.8773                                 | 0.9660                        | \$26,954,878,926                                    | \$548,865,638  | 0.9031                             | (6.51%)  | \$24,342,951                      | \$1,189,213                                  | \$495,681  |
| Road & Bridge Dist. #1 MSTU             |               | 0.5018                                 | 0.5531                        | \$4,943,609,977                                     | \$69,253,395   | 0.5167                             | (6.58%)  | \$2,554,363                       | \$108,770                                    | \$35,783   |
| Road & Bridge Dist. #2 MSTU             |               | 0.1698                                 | 0.1914                        | \$6,779,377,296                                     | \$61,535,369   | 0.1745                             | (8.83%)  | \$1,183,001                       | \$44,551                                     | \$10,738   |
| Road & Bridge Dist. #3 MSTU             |               | 0.1944                                 | 0.2160                        | \$2,843,377,801                                     | \$71,207,198   | 0.2003                             | (7.27%)  | \$569,529                         | \$30,300                                     | \$14,263   |
| Road & Bridge Dist. #4 MSTU             |               | 0.2222                                 | 0.2407                        | \$8,041,560,071                                     | \$254,275,029  | 0.2290                             | (4.86%)  | \$1,841,517                       | \$110,120                                    | \$58,229   |
| Road & Bridge Dist. #5 MSTU             |               | 0.2972                                 | 0.3215                        | \$2,189,491,572                                     | \$29,983,039   | 0.3056                             | (4.95%)  | \$669,109                         | \$28,273                                     | \$9,163  |
| Rd & Brdge Dist #4 MSTU N Beaches       |               | 0.1890                                 | 0.2090                        | \$902,704,171                                       | \$2,310,220  | 0.1948                             | (6.79%)  | \$175,847                         | \$5,512                                      | \$450  |
| Rd & Brdge Dist #4 MSTU MISo.           | v             | 0.1001                                 | 0.1098                        | \$241,243,902                                       | \$3,019,936  | 0.1032                             | (6.01%)  | \$24,896                          | \$1,020                                      | \$312  |
| Environ. Endangered Land ('04)          | v             | 0.0474                                 | 0.0522                        | \$61,354,344,526                                    | \$1,546,197,939  | 0.0488                             | (6.51%)  | \$2,994,092                       | \$159,885                                    | \$75,454   |
| PSJ/CanGroves Recreation MSTU           | v             | 0.2684                                 | 0.2984                        | \$2,117,578,887                                     | \$10,442,953   | 0.2724                             | (8.71%)  | \$576,828                         | \$11,052                                     | \$2,845  |
| N. Brevard Special Recreation Dist.     | v             | 0.1707                                 | 0.1872                        | \$4,942,151,805                                     | \$126,911,249  | 0.1728                             | (7.69%)  | \$854,004                         | \$33,731                                     | \$21,930   |
| Merritt Island Recreation MSTU          | v             | 0.2368                                 | 0.2684                        | \$5,211,421,044                                     | \$50,009,146   | 0.2395                             | (10.77%)   | \$1,248,135                       | \$29,720                                     | \$11,977   |
| S. Brevard Special Recreation Dist.     |               | 0.2254                                 | 0.2469                        | \$36,070,683,142                                    | \$1,161,168,711  | 0.2286                             | (7.41%)  | \$8,245,758                       | \$380,850                                    | \$265,443  |
| <b>Sub - Total Operating</b>            |               |  |                               |   |  |                                    |  | <b>\$283,047,809</b>              | <b>\$14,414,994</b>                          | <b>\$6,937,200</b>                               |
| Environ. Endangered Land ('04)          | v             | n/a                                    | 0.0425                        | \$61,604,679,686                                    | \$1,546,197,939  | 0.0163                             | (61.65%)   | \$1,004,156                       | \$(1,314,232)                                | \$25,203   |
| PSJ/CanGroves Recreation MSTU           | v             | n/a                                    | -                             | \$2,117,578,887                                     | \$10,442,953   | -                                  |  | \$-                               | \$-  | \$-  |
| N. Brevard Special Recreation Dist.     | v             | n/a                                    | 0.239                         | \$4,944,680,423                                     | \$126,911,249  | 0.2128                             | (10.96%)   | \$1,052,228                       | \$2,014                                      | \$27,007   |
| Merritt Island Recreation MSTU          | v             | n/a                                    | 0.1046                        | \$5,211,421,044                                     | \$50,009,146   | 0.0914                             | (12.62%)   | \$476,324                         | \$1,487                                      | \$4,571  |
| S. Brevard Special Recreation Dist.     | v             | n/a                                    | 0.0391                        | \$36,227,638,742                                    | \$1,161,168,711  | 0.0345                             | (11.76%)   | \$1,249,854                       | \$(1,687)                                    | \$40,060   |
| <b>Sub - Total Debt Service</b>         |               |  |                               |   |  |                                    |  | <b>\$3,782,562</b>                | <b>\$(1,312,418)</b>                         | <b>\$96,841</b>                                  |
| <b>Total Operating and Debt Service</b> |               |  |                               |   |  |                                    |  | <b>\$286,830,371</b>              | <b>\$13,102,576</b>                          | <b>\$7,034,041</b>                               |

|  |         |
|--|---------|
| Aggregate FY 2022-2023 (CURRENT) Operating Millage                               | 4.9777  |
| Aggregate FY 2023-2024 ROLLED BACK/FORWARD Operating Millage                     | 4.6383  |
| Aggregate FY 2023-2024 Adopted Operating Millage                                 | 4.6383  |
| Percent Change from FY 2023-2024 Aggregate ROLLED BACK/FORWARD Operating Millage | -%      |
| Percent Change from Aggregate FY 2022-2023 (CURRENT) Operating Millage           | (6.82%) |

### Budget Philosophy and Development Process

#### General Philosophy

The Brevard County government is committed to enhancing and ensuring the quality of life of Brevard's residents and guests by funding governmental services which provide for the health, safety and education and social needs of our community. We also seek to protect the environment and conserve our valuable natural resources while attracting a diverse, enduring economic base and to provide the needed infrastructure to support the desired quality lifestyle. County leadership strives to accomplish this vision within limited available resources and only as a last resort consider increasing taxes or fees.

#### Statutory Requirements

Brevard County's Budget is based upon a fiscal year beginning October 1 and ending September 30. Fiscal Year 2023-2024 begins October 1, 2023, and ends September 30, 2024. The County's Budget is developed in accordance with Chapters 129 and 200 of the Florida Statutes. Chapter 129, Florida Statutes, provides directions for budget development; and Chapter 200, Florida Statutes, provides specific direction for the annual levy of property taxes. Additionally, the County complies with requirements of the Brevard County's Charter.

#### Budget Composition

The County's Budget represents the planned disposition of all available financial resources at the program level within all governmental and proprietary funds. The budget is adopted by the Board of County Commissioners as the financial plan for the County's operational and capital needs for the fiscal year.

#### Basis of Accounting

The basis of accounting refers to the recognition of transactions (primarily revenue and expenditures) for financial reporting purposes in accordance with generally accepted accounting principles (GAAP). Brevard County's budget utilizes a basis for accounting that is the same as that used for actual results as depicted in the Comprehensive Annual Financial Report at the fund level.

The County's basis for accounting for its Governmental Funds (General, Special Revenue, Debt Service, and Capital Projects) is the modified accrual basis, which utilizes a hybrid mix of cash and accrual basis accounting. Revenues are recognized in the accounting period in which they become measurable and available to pay for current liabilities. Expenditures are recognized in the accounting period in which services or goods are received and liabilities are incurred and will be paid with currently available resources.

The County's Proprietary Funds (Enterprise and Internal Service) use the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized in the accounting period in which they are incurred.

#### Basis of Budgeting

As indicated above, the County's basis of budgeting is the same as the basis for accounting. As a result, Governmental Funds budgets are prepared using a modified accrual basis of accounting and Proprietary Funds budgets utilize the accrual basis of accounting except that the acquisition of assets and payment of liabilities are budgeted in the same manner as expenditures.

Other differences between the basis of budgeting and the basis of accounting for Proprietary Funds include; depreciation and other non-cash expenditures are not budgeted; the liability for accumulated employee unpaid sick and annual leave and other post-employment benefits (OPEB) is recorded in its entirety in Comprehensive Annual Financial Report's Statement of Net Assets, whereas the budget reflects only the current year liability as an appropriation.



## Budget Control

Budget control is maintained by an encumbrance system wherein purchase orders or contracts reduce budget balances prior to the release of funds to vendors. Purchase orders or contracts which exceed account balances are not released until budget adjustments are made and approved. All appropriations, including encumbrances, lapse at the end of the fiscal year.

Provision is made in the budget on a fund-by-fund basis for a five percent reduction in the estimated revenue of Governmental Funds as required by Florida Statutes before such estimated revenue is deemed available for appropriation.

Florida Statutes, Chapter 129, requires that 100% of each fund's net expendable assets be recognized on the receipt side of the budget. Any net expendable assets to be retained by that fund at the end of the budget year must be reserved on the appropriation side of the budget. This has the effect of requiring that fund balances are included in the budget on the receipt side as "balance forward" and on the appropriation side as a reserve.

### Fiscal Year 2023-2024 Budget Development Calendar

| Date  | Event  |
|---|--|
| February 13, 2023   | Budget Office and Departments to Review, Analyze, and Validate ZPERCOST for Personnel Expenditure Estimating   |
| February 13, 2023   | Budget Office and Departments Begin Forecasting Revenues and Expenditures  |
| March 8, 2023   | Departments Submit Internal Fees/Charges to Budget Office for Review and Budget Prep Inclusion   |
| March 8, 2023   | Budget Kick-Off: 2:00 p.m., Florida Room   |
| March 10, 2023  | Mid-Year Budget Supplement BCRs Due to the Budget Office   |
| March 10, 2023-March 16, 2023                               | PAS actions and ZOVERTIME to be completed and processed prior to Budget Office posting Personnel Cost Plan in SAP  |
| March 17, 2023  | Budget Office Posts Personnel Cost Plan in SAP   |
| March 27, 2023  | Cost Allocation Plan: Budget Office Analyzes and Formulates Charges; Final Cost Allocation Plan Distributed to Departments Upon County Management Review     |
| March 30, 2023  | Budget Office Submits Mid-Year Supplement Ad to Florida Today for March 31st Publication   |
| March 31, 2023  | SAP Open for Budget Entry, Version 94  |
| April 4, 2023   | Mid-Year Budget Supplement Agenda and BCRs to Board for approval   |
| May 1, 2023   | Requested Budget Due for all Departments: Includes Complete SAP Entry, Budget Forms, and CIP Uploaded to Gravity   |
| May 15, 2023 - May 26, 2023                                 | Assistant County Managers review Budget Packages and request meetings as necessary; Required changes made to SAP and Budget Documents                        |
| May 22, 2023 - May 26, 2023; or June 7, 2023 - June 9, 2023 | Department Budget Meetings with County Management (Departments, Constitutional Officers and Court Operations) - Revise Requested Budget Packages as Required |
| June 1, 2023  | Submission of Property Appraiser's, Clerk's, Supervisor of Election and Sheriff's budgets  |
| June 1, 2023  | Preliminary Certified Tax Roll Received from Property Appraiser  |
| July 1, 2023  | Receive Certification of Property Values from Property Appraiser   |
| July 14, 2023   | Recommended FY 2023-2024 Budget (Operating and CIP) submitted to County Commissioners  |
| July 25, 2023   | Board sets Tentative FY 2023-2024 Ad Valorem Millages and Provides Public Hearing dates to the Property Appraiser  |
| August 1, 2023  | Submission of the Tax Collector's budget   |
| August 9, 2023  | Changes to Operating and CIP Budgets Completed in SAP and Applicable Budget Forms Revised  |
| August 10, 2023   | Melbourne-Tillman Water Control District Meeting: Budget Approval  |
| August 22, 2023   | Agenda Reports for Fee and Assessment Resolutions Due to the Budget Office for Departments Present at the First Public Hearing (Sept. 5, 2023)               |
| August 24, 2023   | Property Appraiser mails TRIM Notices to Homeowners  |
| August 25, 2023   | Distribution of the Revised Tentative Operating and Capital Improvement Budget Changes   |
| September 5, 2023   | First Public Budget Hearing 5:30 P.M. Board Room   |
| September 9, 2023 - September 13, 2023                      | Prepare Ad for Second Public Hearing   |
| September 15, 2023  | Publish Budget Hearing Ad for Final Public Hearing   |
| September 19, 2023  | Final Public Budget Hearing 5:30 p.m. Board Room   |
| September 22, 2023  | Millage Resolutions Provided Electronically by Clerk's Office to Florida DOR, Property Appraiser and Tax Collector   |
| October 1, 2023   | Implementation of the Adopted Budget   |

\* Dates are subject to change by County Manager



## Budget Development and Implementation

### Introduction

The budget is the ultimate policy document. It is, in its simplest form, the application of resources to the priorities of the organization. The development, approval, and execution of Brevard County's Annual Budget is essentially a year-round process that involves the understanding of financial forecasts and legislative impacts; review of property valuation and CPI change impacts; alignment of Board priorities and direction emanating from committees, budget workshops and other input; analysis of community opinion received through social media; and recognition of the service needs and requests from the County's stakeholders and Charter Officers.

The development of the budget includes not only the alignment of resources to meet the Boards' priorities, but to also achieve the overarching mission and vision of the organization.

### Development

The FY 2023-2024 Budget Manual and other budget development instructions were provided to all County agencies in March 2023, and the official Budget Kick-Off took place on March 8, 2023. Concurrently, in the March to May time period, all operating agencies developed their respective FY 2023-2024 requested budgets. Simultaneously, the Budget Office reviewed and established revenue estimates for all major sources of revenue not directly related to specific programs. Brevard County utilizes a blended approach to budget development that incorporates multiple budgeting methodologies, thus mitigating the limitation of each method. The budgeting methods that are utilized are; program, performance, line-item and zero based budgeting. The development of budgets includes analyzing historical trends and current service levels, incorporating required program/service level changes, requests for new or reduction in positions, travel appropriations, capital outlay requests and capital improvement projects, and implementation of program/mission information along with outcome measurements.

The County Manager, as head of the Executive Department, and County Budget Officer, conducted a review of all the requested budgets on an agency-by-agency basis in June 2023. After adjustments, updating revenue estimates and other changes as required, a proposed balanced budget was delivered to the Board of County Commissioners on July 14, 2023, within the guidelines as required by Chapter 129, Florida Statutes. Included in this Adopted Budget were recommended ad valorem tax rates based on the Property Appraiser's certifications of taxable property values, which were received on June 22, 2023.

The Board of County Commissioners approved the proposed ad valorem tax rates at a public hearing on July 25 2023. A copy of the proposed tax rates were provided to the Property Appraiser, along with a schedule of the public hearings on the Budget that would be conducted in September. In late August, the Property Appraiser provided a notice of proposed taxes and scheduled public hearings on the budget to each taxpayer.

Refinements in revenue estimates and program appropriations continued through September. The Board held its first public hearing on the budget and millage rates on September 5, 2023, at which the Board approved a tentative budget and rates. On September 19, 2023, the Board held its final public hearing, at which time the final FY 2023-2024 property tax rates, operating and capital budgets were adopted.

The FY 2023- 2024 Adopted Budget became effective October 1, 2023.

### Budget Changes after Adoption and Implementation

Florida Statutes direct that adoption of the Budget provides for regulation of the expenditures for and by the County and that the itemized expenditures have the effect of fixing the appropriations. The Budget shall not be amended, altered or exceeded except as provided by Florida Statutes.

Florida Statutes provide that the Budget may be amended at any time within the fiscal year at any regular meeting of the Board, as follows:

1. Appropriations may be decreased in any fund or specific appropriations may be increased, provided there is a corresponding decrease in another appropriation within the same fund so that the total appropriations for that fund are not increased.
2. Appropriations for a reserve account may be decreased and the appropriations for expenditures increased by a corresponding amount in the same fund.

## Budget Development and Implementation

3. A reserve for future construction, acquisition or improvement may be decreased and the funds specifically appropriated for the purpose for which the reserve was established.
4. A receipt from a source not anticipated in the Budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may be appropriated by the Board and expended for that purpose. This may be in addition to the appropriations already provided for in the Budget for that fund. Such receipts and appropriations shall be added to the budget of the proper fund.
5. Increases to the receipts of enterprise or internal service funds may be appropriated by the Board and expended for any lawful purpose of that fund. This may be in addition to the appropriations already provided for in the Budget for that fund.

Other changes which increase the appropriations for any fund are referred to as budget supplements. These increases in appropriations are approved by the Board after one public hearing. This procedure is generally followed by the County upon completion of the annual audit and reconciliation of the prior year annual financial statements.



BOARD OF COUNTY COMMISSIONERS



A photograph of an alligator in a swampy environment. The alligator is positioned horizontally across the middle of the frame, with its head on the left and its body extending towards the right. The background is filled with dark, tangled tree roots and some green foliage. The alligator's skin is dark and textured, with visible scales. A white rectangular border is superimposed over the image, framing the text.

# **Budget and Financial Policies**



### Budget and Financial Policies

|                    |                       |
|--------------------|-----------------------|
| <b>NUMBER:</b>     | <b>BCC-21</b>         |
| <b>CANCELS:</b>    | <b>April 28, 2015</b> |
| <b>APPROVED:</b>   | <b>May 26, 2016</b>   |
| <b>ORIGINATOR:</b> | <b>Budget Office</b>  |
| <b>REVIEW:</b>     | <b>May 26, 2017</b>   |

#### Objectives

1. **Provide clear direction to Staff in managing the County's finances and developing the County's Annual Operating and Capital Improvement budget.**
2. **Provide sound, careful planning and long-term financial management.**
3. **Raise Moody's Investment Service and Standard and Poor's current rating of Brevard County to the highest rate possible.**
4. **Comply with standards set by the Government Finance Officers Association (GFOA) for budget development and financial management.**

#### Definitions and References

**Reference:** Florida Statutes Chapters 129.06, 129.021 and 218.415; BCC Policy Number 49.

##### Definitions:

Administrative Budget Change. Administrative change to properly align funding resources in the budget that were approved by the Board or under the County Manager approval authority.

Available Funds. Cash and equivalent units not needed for the support of day-to-day activities or the capital requirements of the County in the immediate future.

Budget. A plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing such expenditures. The "given period of time" is one fiscal year as defined below.

Budget amendment – Regular. A change resulting in an increase or decrease in the total of a fund resulting from the receipt of revenue from a source not anticipated in the adopted budget and where the appropriations are for a specific purpose related to the receipt. Any change to the total budget of an Enterprise or Proprietary Fund is also an amendment.

Budget amendment - Supplement. A change in the total of a fund whenever the increase or decrease does not meet the criteria for classification as a regular budget amendment as given above. A public hearing, after advertisement, is required for the final approval of a supplement.

Balance carried forward. Net current assets available from the prior fiscal year which are brought forward into the current fiscal year to support appropriations. Net current assets are frequently the same as unreserved fund balance.

Capital improvement plan. A five-year expenditure plan for major projects costing \$35,000 or more. The financial resources which support the project expenditures are also identified in this plan.

Custodial Agreement. An agreement with a bank or financial institution for the storage of a customer's investments for safekeeping.





Debt service. The amount of money dedicated annually to repay the interest, principal and other related expenditures due on bonds, leases, and other forms of short and long-term debt.

Donations. Any monies, tangible personal property, and /or services offered for County use and control.

Fiscal year. A twelve-month period to which the accounting and budget period apply. In Florida, the fiscal year for counties begins on October first and ends on September 30th of the subsequent calendar year.

Fund balance. The difference between assets and liabilities reported in a governmental fund. The Governmental Accounting Standards Board (GASB) has defined the five primary reporting fund balance categories:

- a) Assigned – Includes spendable fund balance amounts established by the Board of County Commissioners that are intended to be used for specific purposes that are neither considered restricted or committed.
- b) Non-spendable – Amounts that are not in a spendable form (such as inventory and prepaid expenses) or are required to be maintained intact.
- c) Committed – Amounts that can be used only for the specific purposes determined by a formal action (resolution or ordinance) of the Board of County Commissioners, the County's highest level of decision-making authority.
- d) Restricted – Amounts that can be spent only for specific purposes stipulated by (a) external resource providers such as creditors (by debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.
- e) Unassigned – Unassigned fund balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those specific purposes.

Intrafund transfer. A transfer of financial resources between funds or subfunds which are aggregated into a single reporting unit in the Comprehensive Annual Financial Report. In other words, a transfer between two funds of a similar type that are both parts of a department or program that is reported as a discrete financial component of the County's annual financial report.

Interfund transfer. A transfer of financial resources from one fund to another where the funds are presented as parts of separate reporting units in the Comprehensive Annual Financial Report. In other words, a transfer between two funds that are of different types or that are not part of the same department or program as reported in the County's annual financial report.

Line-item transfer. A transfer of financial resources from one expenditure line to another that does not change the budget in a fund.

Material event. Events regarding a Brevard County bond issue, for which the County is the borrower, when such events would be considered material to a prudent investor. Material events include, but are not limited to, principal and interest payment delinquencies; non-payment related defaults; unscheduled draws on debt service reserves reflecting financial difficulties; unscheduled draws on credit enhancements reflecting financial difficulties; substitution of credit or liquidity providers, or their failure to perform; adverse tax opinions or events affecting the tax-exempt status of the security; modifications to the rights of security holders; bond calls; defeasance; release, substitution or sale of property securing repayment of the securities; and rating changes.

Private activity bonds. Private activity bonds are allocated by the State for private activities having a public benefit which must be induced (initiated) by a government agency.

Pro forma. A projection of future revenues, expenditures and cash flows based upon projections and estimates of underlying economic, statistical and financial factors.

Proprietary funds. A term for the accounting segregation into separate funds for the income-producing or commercial-type activities of the County that may be either enterprise or internal service funds.

Reserves. Accounts used to designate certain portions of a fund or types of net assets as being unappropriated for expenditures or as legally required to be set aside for specific purposes. There are three primary reserve categories:

## Budget and Financial Policies

- a) Operating Reserves – Stabilization funds used to address cash flow integrity, temporary cash flow shortages, emergencies, unanticipated economic downturns and one-time opportunities. These stabilization funds are typically known as unrestricted reserves.
- b) Restricted Reserves – A specific amount reserved in the budget in accordance with statutes or contractual obligations such as bond covenants.
- c) Capital Reserves – A specific amount reserved in the budget for capital improvements or acquisitions scheduled for subsequent fiscal years.

Revenue bonds. Bonds which are repaid in principal, interest and other costs from the earnings of a proprietary fund or a specifically identified non-ad valorem revenue source.

Tangible Personal Property. All furniture, equipment, fixtures, and other property (excluding real estate or money) of a non-consumable nature and a normal expected life of one year or more.

## Directives

### 1. Financial Planning. The County will establish financial planning practices to:

- a) Provide the foundation of good public policy which is decision-making that provides the maximum public benefit for the least amount of public investment.
- b) Provide that the annual operating budget and Capital Improvement Plan (CIP) for Brevard County shall be developed by the Budget Office. The Budget Office, with assistance from operating departments/offices and information maintained by the Clerk Finance Department in the County's accounting system, will provide estimated revenues and other financing sources in the Budget. The budget will be developed under the direction of the County Manager and adopted by the Board of County Commissioners as provided by Florida Statutes.
  - i. The annual capital outlay budget shall be developed by the Budget Office in conjunction with all departments and shall be included in the annual operating budget.
  - ii. The Capital Improvement Plan shall be a five-year plan for the acquisition and improvement of capital assets in all areas of County operations. This plan shall be coordinated with the annual operating budget and shall conform to the Brevard County Comprehensive Plan.
  - iii. The start-up and continuing operational costs associated with the construction and implementation of capital improvement projects shall be estimated and disclosed as part of a financial impact statement before a capital improvement project is authorized and funded by the Board of County Commissioners.
- c) Provide that the Board of County Commissioners in developing a budget will attempt to balance the needs of the community with the County's limited financial resources. It is the Board's policy to recognize the true cost of these needs and to reflect these needs in a realistic and financially sound budget. Provide that the County will strive to better utilize its resources through the use of productivity or efficiency enhancements and privatization whenever such enhancements are more cost-effective and meet service requirements. At the same time, it shall be recognized that the costs of such enhancements should not exceed the gain in expected benefits.
- d) Provide that expenditures which support mandated programs and necessary local programs as determined by the Board of County Commissioners will be given priority over other County activities or non-mandated service programs. The source and level of funding will be determined by the Board as provided by Federal or State law.
- e) Provide that the County Manager or his designee shall be the County Budget Officer of Brevard County and will carry out the duties set forth in Chapter 129, Florida Statutes.
- f) Provide that the responsibility for the establishment and monitoring of accounting systems and custodian of the Board's funds shall lie with the Clerk Finance Department.
- g) Provide that the Budget and Financial Policies shall be reviewed annually by the Board of County Commissioners prior to the budget workshops to ensure that the policies are consistent with the objectives of the Board and are applicable to current State law and financial trends.
- h) Provide that the identification of all costs (indirect, direct, recurring and non-recurring costs) associated with each service; program or project shall be disclosed to the Board of County Commissioners.



- i) Provide that formal budgets shall not be adopted for non-expendable trust and agency funds. Budgets are not necessary for funds of a custodial nature.
  - j) Provide that flexible budgets shall be adopted for the Board's proprietary funds. The adopted proprietary fund budgets shall serve as a management guide and are not intended to be all-inclusive since the demand for goods and services determines the level of revenues and expenditures. Consequently, changes in amounts budgeted can be made using the budget amendment approval process.
  - k) Provide that the budgetary comparisons presented within the County's Comprehensive Annual Financial Report (CAFR) will be presented at the functional level within each reported fund.
2. **Accounting and Reporting. The County will establish accounting, reporting and control systems to:**
- a) Ensure the Clerk Finance Department maintains accounting, reporting and control practices in conformance with the Uniform Accounting System of the State of Florida and Generally Accepted Accounting Principles (GAAP). In case of a conflict between State law and GAAP, State law shall prevail.
  - b) Provide that no later than 60 days after the close of each fiscal quarter, the Budget Office, utilizing information maintained in the County's accounting system by the Clerk Finance Department, will submit to the Board a Quarterly Budget and Financial Report that includes a summary of activity for all funds, departments and/or programs with variances from budgets. The County Manager will recommend corrective action when applicable.
  - c) Provide that the Budget Office, with assistance from operating departments/offices, will submit a Mid-year and an Annual Report to the Board for each budgeted capital project within the fiscal year no later than 60 days after the close of each fiscal quarter. The report will provide current budget, year-to-date expenditures, progress made toward project completion, projected cash flows and any developing trend or problem.
  - d) Ensure the annual financial and compliance audits of the County's financial records are conducted by an independent firm of certified public accountants whose findings and opinions are published and available for public review.
  - e) A request for proposals (RFP) for independent auditing services shall be advertised no more often than every three years. This will allow for three year contracts plus renewal options, as appropriate.
  - f) Ensure that annually the Clerk Finance Department will seek the Government Finance Officers Association (GFOA) Certificate of Achievement in Financial Reporting, and the Budget Office will seek the GFOA's Distinguished Budget Presentation Award.
  - g) Florida Statutes Section 129.021 requires that all County Departments/Offices and Charter Officers submit their budgets in sufficient detail as required by the Board of County Commissioners. This shall mean that all County departments/offices and Charter Officers will submit their budgets on the forms provided by the Budget Office.
  - h) The Budget Office will submit a detailed list of proposed capital outlay items and equipment to be included in the annual operating budget as defined in III.A.2.a. above. This list will be reviewed and approved by the Board of County Commissioners during the public hearings on the annual Budget.
  - i) Board approval of the Annual Operating Budget and Capital Improvement Plan shall also serve as approval for County departments/offices to advertise formal solicitation of bids and proposals, and award the low bid for tangible items, projects and equipment when funding is available. Changes affecting the scope or mission related to award for tangible items, projects and equipment exceeding \$100,000, approved in the Annual Operating Budget and Capital Improvement Plan, shall require subsequent approval by the Board of County Commissioners.
  - j) Require all County department, office and agency directors who spend bond revenue for bonds issued or refinanced after July 3, 1995, to perform due diligence reviews of financial information and operating information initially presented to bond buyers in the final official statement and to report findings to the Clerk Finance Director for inclusion in the County's annual disclosure required by Code of Federal Regulation 240.15c2-12, and require all department, office and program managers to report any potential material event for the same bond issues to the County Attorney's Office for immediate review. The County Attorney's Office will report the potential material events to the County Manager's Office, Budget Office, Clerk Finance Director and the County's financial advisor, disclosure and bond counsels. After review, the County Attorney's Office, the County Manager's Office, Budget Office, Clerk Finance Director, and the County's financial advisor,

## Budget and Financial Policies

disclosure and bond counsels will make a finding as to the materiality. A determination shall be reported to the Board.

3. **Debt Financing. The Board of County Commissioners will establish debt financing policies to:**
- a) Direct the County Manager to assemble appropriate staff to address the Board's immediate financing needs, oversee the County's investments, and to develop a long range financing plan for the County. The County Manager and Clerk Finance Director will be advised on technical matters by the Board's financial advisor, bond counsel, disclosure counsel, or any other professional or firm necessary for the County Manager and Clerk Finance Director to exercise sound financial management of the Board's funds.
  - b) The County Manager in conjunction with the Clerk Finance Director and the County's financial advisor, as applicable, will:
    - i. Analyze the current debt structure, cash reserves and investments of the Board.
    - ii. Develop a long-range financing plan for the Board.
    - iii. Recommend and propose debt financing projects, refundings and size of the debt issues to the Board when applicable.
    - iv. Develop Request For Proposals (RFP's) to obtain underwriters, bond counsel, financial advisors or other professionals necessary to conduct the committee's business.
    - v. Determine if competitive or negotiated bond sales are in the Board's best interest, and to make a recommendation to the Board on the appropriate method to be used to market County bonds.
    - vi. Review the Financial Advisor's cost/benefit analysis of credit enhancements and accordingly transmit its recommendation to the Board for action.
    - vii. Negotiate fees and expenses charged by the financial advisor, bond counsel, underwriting firms and other professionals or firms.
  - c) Ensure that capital projects financed through the issuance of debt will not be financed for a period that exceeds the useful life of the project or the life of the supporting revenue source.
  - d) Ensure that interest and cost will be capitalized only as relating to the construction of facilities, and will be limited to those expenses encumbered prior to the actual operation of the facility or its improvement. The County Manager, and the Clerk Finance Director and the County's Financial Advisor, Bond and Disclosure Counsels shall have sufficient time (a minimum of ten days) to analyze, review and recommend each proposal to issue bonds for the Board, the Board's Authorities or Private Activity Bonds. If ten days are insufficient to review any bond proposal, the review period may be extended.
  - e) Annually, and no later than 60 days after the comprehensive annual financial report is released by the County's independent auditors, staff will report on the County's debt capacity. The County report will consider, but not necessarily be limited to, the following elements in determining the County's debt capacity:
    - i. Net general long-term debt per capita annual general fund revenue.
    - ii. Total general fund debt/total general fund revenue ratio.
    - iii. Debt service for general fund-related debt as a percentage of general fund operating revenue.
    - iv. Outstanding debt payable from the general fund as a percentage of general fund operating revenue.
    - v. Debt service for general fund-related debt as a percentage of general fund non-ad valorem revenue.
    - vi. Total debt outstanding as a percentage of total taxable property values.
    - vii. Rate of debt repayment.
    - viii. Non - ad valorem revenue remaining unpledged after annual debt service requirements.
    - ix. Annual personal income per capita.
    - x. Comparative analysis of these factors (where available) to the experience of similar Florida counties.
  - f) Establishes an objective for the refinancing of any bonded debt issue a present value interest savings equal to four percent (4.0%) or greater. Savings of a smaller rate may be presented to the Board for consideration when other compelling factors provide that a good business purpose exists for the refinancing.
  - g) The County Manager, in conjunction with the Clerk's Finance Director, will evaluate compliance with Federal Income Tax and bond arbitrage regulations on an annual basis and correct non-compliance in a timely manner. The financial records substantiating compliance will be maintained in Clerk's Finance and the



respective County Department. The County Department and County Manager will manage the capital planning program, the anticipated cost of capital and timing of financing needs to fund capital requirements. The annual financial compliance and continuing disclosure reports will be managed in the Clerk's Finance.

4. **Private Activity Revenue Bond Financing.** Inducement for Private Activity Bond financing will be considered for local and new prospective business expansion and relocation as a means to promote the diversification and expansion of the local economy, and the construction, renovation or acquisition of facilities for non-profit and community-based organizations. Private activity revenue bond financing will be subject to the following conditions:
- a) Information and application requirements of the County are to be completely and accurately met. All health care, housing, educational, industrial development or similar non-governmental purpose bonds which are subject to approval by authorities, agencies or instrumentalities of Brevard County should be submitted for review to the County Manager prior to seeking Board approval. The County Manager may request such information from the proposing party as it deems necessary and shall present a recommendation to the Commission to approve the issue or decline to participate. Requests to the Board to induce industrial revenue bonds will also be forwarded to Brevard County's designated Economic Development Agency for review and recommendation.
  - b) Unless waived by the Board, the sponsors of private activity bonds will agree to cover staff time and costs associated with assessing the feasibility of a project by the Board's financial advisor and bond counsel before the project is submitted to the Board for final approval. In addition, such agencies will have the option of utilizing the County's independent financial advisor and bond counsel to assist such agencies in the structuring, pricing and sale of such bonds or using other such service providers. The expenses of these service providers shall be the sole responsibility of the private party on whose behalf the bonds are being issued.
  - c) Unless waived by the Board, the sponsors of the private activity bonds will agree to pay a fee of 1/4 of 1 percent of the bond issue. This fee is independent of all other issuance costs and will be used by the County to defray the costs it incurred as part of the issue. The fee will be deposited in the County's General Fund.
  - d) The Board will not consider a project consisting of land acquisition, construction, renovation and/or equipment purchases, which have begun prior to private activity bond financing approval.
  - e) The project must comply with all Federal, State and local laws with regard to private activity revenue bond financing eligibility. The Board will only approve financing/refinancing proposals that either economically benefit or improve health, education and welfare of citizens in Brevard County.
  - f) Except in unusual circumstances, the Board will give priority consideration to private activity financing to industrial or manufacturing projects which expand the local economic base and create private employment.
  - g) The financial pro forma for the project and corresponding economic assumptions will be reviewed and analyzed by staff to determine project feasibility before the project is approved by the Board of County Commissioners.
  - h) It shall not be construed or interpreted that this policy legally or fiscally obligates the Board of County Commissioners for any private activity bonds induced pursuant to this policy.
  - i) The County will authorize only those bonds of such agencies which shall bear a rating from a national statistical rating service of at least investment grade (such rating being generally BBB or higher); provided, however, that unrated bonds may be approved by the Commission, provided that they are sold only to institutional investors in minimum denominations of \$100,000. In the event of a sale to institutional investors of unrated securities, it shall be desirable, to the extent possible, for underwriters of such securities to obtain from such institutional investors a letter or certificate to the effect that (a) they are financially sophisticated institutional purchasers of bonds who have adequate opportunity to review the offering, that they have had access to such financial or such other information as they might have requested, and that they are satisfied with the disclosures made to them in connection with the offering and sale of such securities, and (b) that neither the County nor its agencies shall have any liability to such purchasers in relation to the offering or sale of such securities.
  - j) Escrow Accounts and other investment instruments for all bond issues shall be competitively bid; provided, however, that if the purchasing agency determines that it is in the best interest of the County to negotiate such purchase, the purchase of such investment instrument may be negotiated. In the event of a negotiated

## Budget and Financial Policies

purchase, the purchasing agency shall submit a report to the Board of County Commissioners which sets forth (1) a description of the securities, (2) the price paid, (3) the compensation, including markup, paid to the seller of the securities, and (4) the reasons for the determination to negotiate the purchase.

- k) The Bond Counsel for the party sponsoring the proposed bonds shall confirm in writing within ten days to the Clerk Finance Director that all conditions, stipulations and requirements directed by the Board of County Commissioners were met after the sale of the bonds.

5. **Short-Term/Variable Rate Financing.** "Short-term/variable rate debt" includes bank lines of credit, commercial paper, equipment leases (less than \$1M), and similar instruments which mature or have a planned reissuance within 12 months or less from the date of their initial issuance, or which bear an interest rate which is not fixed for the entire duration of the proposed indebtedness.

Short-term/variable rate financings will be considered for: (1) equipment or facilities (for example, computer or telephone systems) having a short useful life (less than 5 years), (2) capital projects having small capital outlays (between \$250,000 and \$3,000,000 or an amount which has been authorized by the Board), where the cost of issuing fixed debt is high relative to the capital needs, (3) interim financing of start-up costs of large capital projects (for example, architectural and engineering design costs), and (4) in lieu of issuing fixed rate debt when long-term, fixed interest rates are deemed too high.

In all situations, prior to the issuance of short-term debt, the staff must identify for the Board of County Commissioners the revenue source(s) reserved or obligated for the repayment of such debt and the plan for the repayment of the indebtedness, including specifically the amortization schedule of the principal and the final payment date.

6. **Revenues. The County will establish revenue policies to:**

- a) Provide that the County seek out and maintain a diversified revenue system to protect it from fluctuations in any one revenue source.
- b) Provide that fees and/or user fees charged in proprietary funds will be calculated at a level which will support all direct and indirect costs of operations unless otherwise waived by the Board of County Commissioners.

7. **Amending the Budget. The Board of County Commissioners authorizes the actions as listed below and for amending of the annual budget to incorporate the actions authorized:**

- a) Requests for all regular budget amendments, transfers of funds or supplement budget amendments will first be reviewed by the director(s) of the requesting department, office or agency, followed by a second review by the Budget Office, prior to submission to the County Manager and/or the Board of County Commissioners, as set forth by the following provisions of this policy.
- b) Intrafund transfers, interfund transfers, and line item changes greater than \$100,000 must be approved by the Board of County Commissioners.
- c) The County Manager (or designee) is authorized to approve intrafund transfers, interfund transfers and line item changes that do not exceed \$100,000.
- d) An Assistant County Manager (or designee) is authorized to approve intrafund transfers, interfund transfers and line item changes that do not exceed \$50,000.
- e) The Budget Director (or designee) is authorized to approve intrafund transfers, interfund transfers and line item changes that do not exceed \$25,000.
- f) The Budget Director (or designee) is authorized to approve administrative changes to correctly post budget activity that was approved by the Board or was approved by the County Manager as provided for by County policies and procedures.
- g) All requests that change funds in reserves must be approved by the Board of County Commissioners unless said funds were accrued pursuant to previously approved Capital Improvement Plan projects.
- h) The County Manager is authorized to approve State and Federal Grants where no match or financial contribution by the County is required.
- i) The County Manager is authorized to accept donations, excluding real property, on behalf of the Board of County Commissioners that have a value of \$100,000 or less. The County shall not appraise gifts for income tax purposes.



- j) Department/office directors are authorized to accept donations, excluding real property, on behalf of the Board of County Commissioners that have a value of \$35,000 or less. The County shall not appraise gifts for income tax purposes.

#### 8. Reserve Accounts.

- a) Reserve accounts will be established to provide the following :
  - i. Funding for authorized mid-year increases to adopted levels of service.
  - ii. Funding for unexpected increases in the cost of providing existing levels of service.
  - iii. Temporary and non-recurring funding for unexpected projects.
  - iv. Funding of a local match for public or private grants.
  - v. Funding to offset losses in revenue caused by actions of other governmental bodies.
  - vi. Funding to accommodate unexpected program changes and mandates from other governmental bodies.
- b) Requests for use of funds from reserve accounts must be approved by the Board of County Commissioners unless said funds were accrued pursuant to previously approved Capital Improvement Plan projects. The County Manager may authorize the use of reserve funds for projects approved by the Board of County Commissioners within its Capital Improvement Plan. The Board will use the procedures and evaluation criteria as set forth in this policy. Unless waived by the Board, such requests will be evaluated to:
  - i. Ensure consistency with other Board policies.
  - ii. Determine the urgency of the request.
  - iii. Review the scope of services to be provided.
  - iv. Consider the short-term and long-term financial impact of the request.
  - v. Review alternative methods of funding or providing the services.
  - vi. Identify possible duplication of services with other agencies.
  - vii. Identify and evaluate efforts to secure non-County funding.
  - viii. Determine why funding was not sought during the normal budget cycle.
  - ix. Review the impact of withholding funding or delaying funding to the next fiscal year.
- c) It shall be the goal of the Board that the operating or unrestricted reserves for general governmental and other funds, as appropriate, be budgeted at no less than ten percent (10%) of projected operating revenues for the ensuing fiscal year.

#### 9. Fund Balance Accounts.

- a) Fund balance accounts will be reported in the Comprehensive Annual Financial Report (CAFR) in the following manner:
  - i. Restricted Fund Balance – Fund balance will be reported in the General Fund for reserves set aside for qualifying prior-year constraints. Restricted amounts that can be spent only for specific purposes stipulated by (a) external resource providers such as creditors (by debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation will be budgeted and reported as such in special revenue funds, capital project funds or debt service funds.
  - ii. Committed Fund Balance – Commitment of fund balance for financial statement reporting purposes may be made for such purposes including, but not limited to, a) accumulating resources pursuant to stabilization arrangements that are specific and non-recurring; b) for setting aside amounts for specific non-recurring projects; and/or c) establishing reserves for disasters, including but not limited to hurricanes, tropical storms, tsunamis, flooding, wildfires, terrorist activity and other natural or man-made disasters.

Commitment of fund balance for financial statement reporting purposes may be made from time-to-time by resolution of the Board of County Commissioners. Commitments may be changed or lifted only by the Board of County Commissioners taking the same formal action that imposed the constraint originally (resolution). The use (appropriation) of committed fund balances will be considered in conjunction with

## Budget and Financial Policies

the annual budget adoption process approved by resolution of the Board of County Commissioners during the fiscal year.

- iii. Assigned Fund Balance – Assignment of fund balance for financial statement reporting purposes may be a) made for a specific purpose that is narrower than the general purposes of the government itself; and/or b) used to reflect the appropriation by budget amendment of a portion of existing unassigned fund balance to eliminate a projected deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balance shall reflect the Board's intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balance may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project/reserve for which it was assigned.

- iv. Non-spendable Fund Balance – Non-spendable fund balance is established to report items that are not expected to be converted to cash such as inventory and prepaid items; items not currently in cash form such as the long-term amount of loans and notes receivable as well as property acquired for resale; and, items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.
  - v. Unassigned Fund Balance – Fund balance reported as unassigned is the residual classification for the funds and represents spendable fund balance that has not been restricted, committed or assigned to specific purposes within the general fund.
- b) The County generally uses restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents/contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Unless specifically approved otherwise by the BCC, the County would first use committed fund balance, followed by assigned fund balance and then unassigned fund balance when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.
  - c) The County will strive to maintain an unrestricted fund balance in its General Fund at a level sufficient to maintain adequate cash flow and to eliminate the need for short-term borrowing. The planned fund balance shall be no less than ten percent (10%) of the general operating revenues and shall be separate from all other reserve accounts.
  - d) In the event fund balance is not sufficient to maintain adequate cash flow in any County funding source, the County Manager may authorize the use of temporary loans from other agency funds to support cash flow before seeking outside short-term borrowing. The interest rate on the temporary loan will be no less than the rate of the County Consolidated Interest Earning Rate (CCIER).
  - e) Provide that the County Manager will provide an update to the Board of County Commissioners on the cost and use of any temporary loans that have been authorized by the County Manager.

### 10. Quarterly-Year Funding Requests from Outside Agencies. Board Intent:

- a) All requests for funding, which can legitimately be planned, should be made through the normal budget cycle.
- b) The initial disposition of the Board may be to disapprove or delay all requests made outside the normal budget cycle.
- c) The financial impact on the present and future resources of the County must be disclosed for any request for funds.
- d) Requests for funding during the fiscal year shall not be submitted directly to the Board but shall be referred to the County Manager for administrative review and analysis of the financial impact.





**Reservation of Authority**

The authority to issue and/or revise this policy is reserved for the Board of County Commissioners.

Attest:



Scott Ellis, Clerk



Jim Barfield, Chair

BOARD OF COUNTY COMMISSIONERS  
BREVARD COUNTY, FLORIDA

As approved by the Board on May 26, 2016



This page left intentionally blank



A photograph of an alligator in a swampy environment. The alligator is the central focus, with its head and body visible. It is surrounded by dense, dark vegetation and water. The lighting is somewhat dim, creating a moody atmosphere. The alligator's scales are clearly visible, and its long snout is prominent. The background is filled with tangled roots and branches, typical of a swamp or marsh.

## **Financial Indicators and Major Revenues**

### Introduction

As recommended by the Government Finance Officers Association (GFOA), the International City/County Management Association (ICMA) and good management practices, the Brevard County Budget Office monitors and uses several economic, demographic and financial indicators in the budget development and financial monitoring process. In most instances, there is either a direct or an indirect correlation between the following economic and demographic information and the County's budget.

### Economic and Demographic Information

Some of the indicators monitored on a periodic basis by the Budget Office are viewed as indications of community needs. These indicators have an impact upon the budget development process. Community needs indicators include Population, Unemployment, Personal Income per Capita, Taxable Sales, Consumer Price Index, and Taxable Property Values. The historical information and discussion concerning the meaning of each indicator can be found in the accompanying charts.

#### Population

Brevard County's population grew from 556,885 in 2014 to 616,628 in 2021. It is currently the tenth most populous county in the State, with an estimated population of 630,693 in 2022. According to the University of Central Florida's Institute for Economic Competitiveness, Brevard County's rate of population growth should slightly exceed the State's growth rate over the next few years.

#### Unemployment

Although the number of retired citizens is increasing in Brevard County, a majority of its citizens participate in the workforce. Unemployment rates, therefore, often have an effect upon Counties' financial decision-making processes. Unemployment in the Brevard County area decreased to 2.7% in 2022, rebounding from the 4.0% seen in the previous year, largely due to the ongoing recovery of economic impacts of the COVID-19 pandemic.

#### Personal Income

Counties generally monitor Personal Income per capita as a means of measuring residents' ability to fund the services provided by Counties. From 2012 to 2022, personal income per capita (Constant) in Brevard County grew 7.18% from \$18,107 to \$19,408. During that same period, the Consumer Price Index grew 27.47%. The difference of these growth rates implies that the residents' ability to pay for services has not outpaced inflation.

#### Taxable Sales

Taxable sales of products and services in Brevard County are a key indicator of the economic health of the County. Also, as part of the County's General revenues, the County receives one-half of one-cent of Florida's Sales Used Tax; therefore, this indicator has a direct impact upon the County's General Fund budget. Collections in Fiscal Year 2012-2013 totaled \$20.8 million and estimated to collect \$33.2 million in Fiscal Year 2022-2023. This reflects an improvement of \$12.4 million during this period.

#### Consumer Price Index

The Consumer Price Index (CPI) is used by the County as a standard against which the price increases in the goods and services purchased by the County are measured. Additionally, the CPI is used as a guideline in determining levels of pay raises for County employees. It is frequently used as part of the measure of increase in certain revenue and expenditure levels when financial forecasts of county activity are made.

The National Consumer Price Index-U (All Urban Consumers – U. S. City Average) for the 2013 calendar year was 232.95 (Average of all months). For Calendar year 2022, that same index was 292.65 (average of all months), which is a total change of 25.62%.



## Taxable Property Values

Taxable property values and the rate of new construction activity are key indicators monitored by the Budget Office. Property tax revenues are the single most significant source of revenue for the general government activities of the County. Changes in property values and the resulting changes in tax rates are the primary considerations in the budget development process. Property values continue to rise following their low during the economic downturn, starting in 2014.

## Other Measurements

Several measurements of local activity and a few national indicators are also monitored by the Budget Office. Local airport activity, Port Canaveral activity, and NASA tour attendance are taken as indicators of local economic health. On a national basis, the year-end Dow Jones Industrial Average (DJIA) is watched. Mortgage financing and refinancing is measured on a statewide and local basis. There had been a correlation between the year-end DJIA and mortgage activity and the level of State Shared Revenue received by the County. However, this correlation has been lost with the recent legislative changes in the elements of the State Shared Revenue format.

## Financial Indicators

### Revenue and Expenditure Indicators

The Budget Office examines a number of financial indicators related to the financial condition of the County as reported in its Comprehensive Annual Financial Report annually. These indicators include Revenues per Capita, General-Countywide Property Tax Revenues, Intergovernmental Revenues, Expenditures per Capita, Fund Balances, Number of Full-Time Employees, and Long-Term Debt. These “indicators” are presented in the accompanying charts. Most of the indicators also present per capita information and adjustments for inflation so that the reader may see the appropriate trends adjusted for inflation’s effect.

### Fund Balance

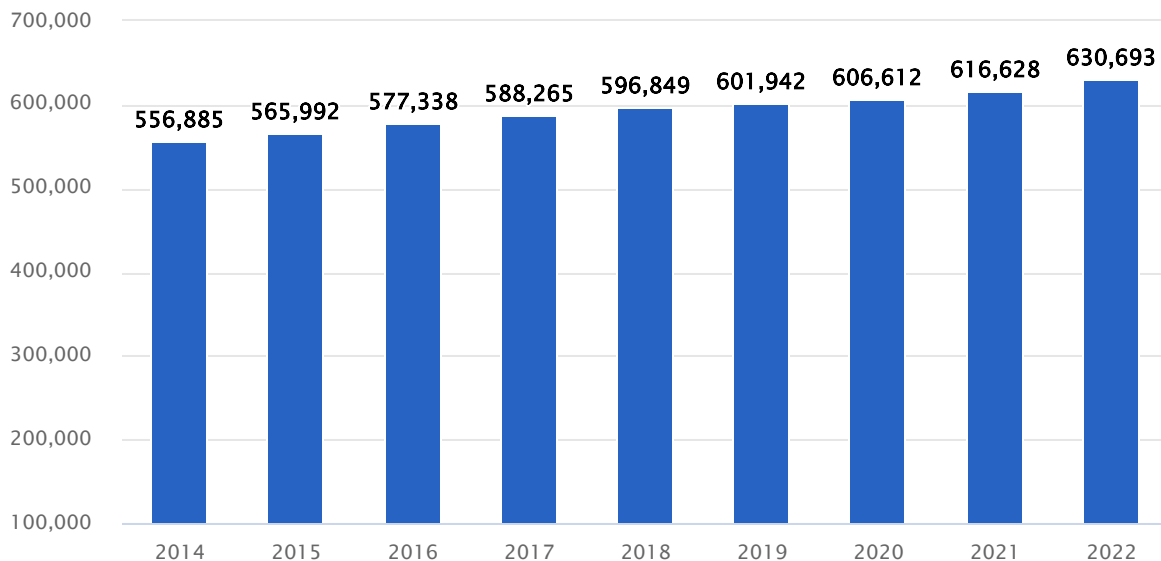
The County’s Fund Balance is used to provide governmental agencies with funds necessary to meet their cash flow requirements at the beginning of each fiscal year.

The County’s Fund Balance also includes funds which have been brought forward from prior year capital projects, as well as funds retained because of the County’s debt reserve requirements.

The General Fund Balance at September 30, 2022 was \$99 million, an increase of \$14.2 million from the prior year. The Government Finance Officers’ Association (GFOA) recommends that governments maintain unreserved fund balance in the General Fund of no less than 5 to 15 percent of General Fund operating revenues. While rating agencies and creditors have provided minimum guidelines for fund balance for Florida governments, a variety of factors must be considered when evaluating the adequacy of fund balance in the General Fund. Some of these considerations are: the timing of revenue collections, transfers to Charter Officers, the limited ability to increase property taxes, and investment earnings of Fund Balance.

## Introduction

Population of Brevard County, Florida



### Description:

Changes in population can directly affect County revenues and the cost of services provided. With proper planning, increasing population is generally considered positive. A population decrease may appear, at first glance, to relieve the pressure for governmental expenditures. However, a local government, faced with a population decline, is rarely capable of reducing expenditures proportionally to the population loss. Many costs, such as debt service and governmental mandates cannot be reduced in the short term. Also, the reduction is often composed of middle and upper-income households with the remaining base likely to be the poor and aged, who depend the most on government services. Ultimately, the biggest challenge would be reacting to a rapid population change, in either direction.

### Warning Trend:

Rapid change in population

### Formula:

Population

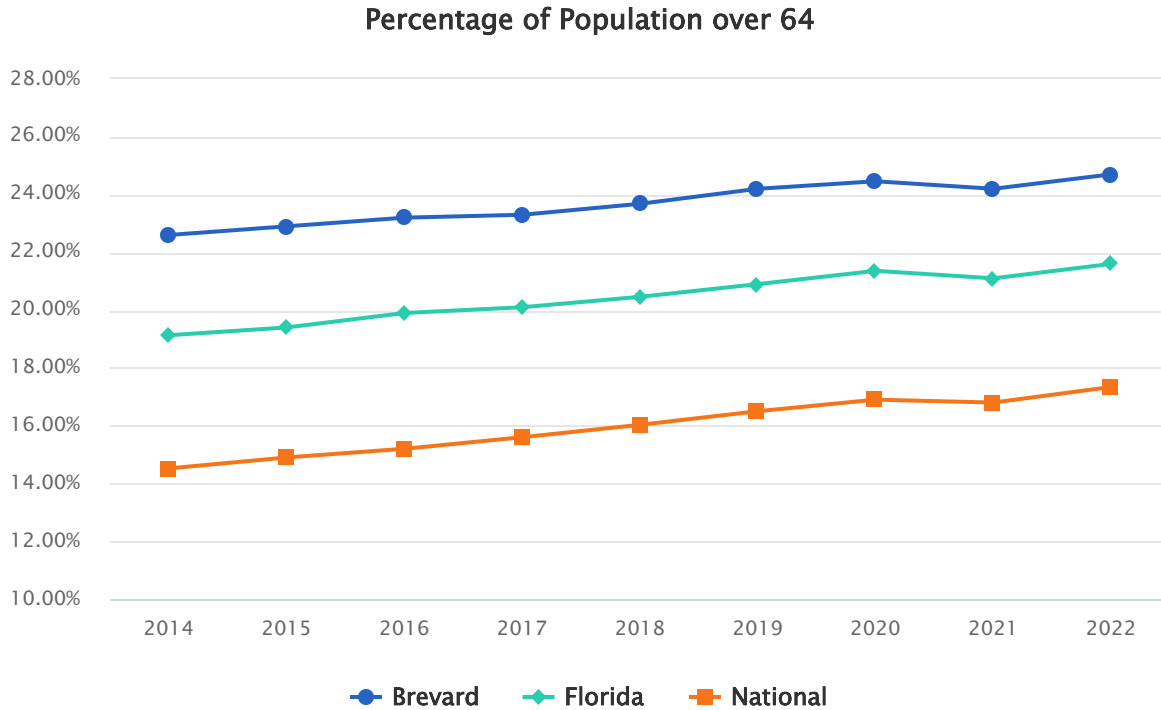
### Source:

United States Census Bureau

### Analysis:

There have been no dramatic changes in Brevard County's population since 2014. The total increase this period was 73,808, which represents a 13.25% overall increase.





**Description:**

The percentage of individuals living in the community who are over 64 is a measure of the community’s needs. This group typically needs more services than the average working individual. Comparisons to the State of Florida and the Nation, as a whole, may indicate that Brevard County spends more on a pro rata basis on public services for older citizens than either the state or the federal governments.

**Warning Trend:**

Increasing percentage of population over 64

**Formula:**

Population over 64/Population

**Source:**

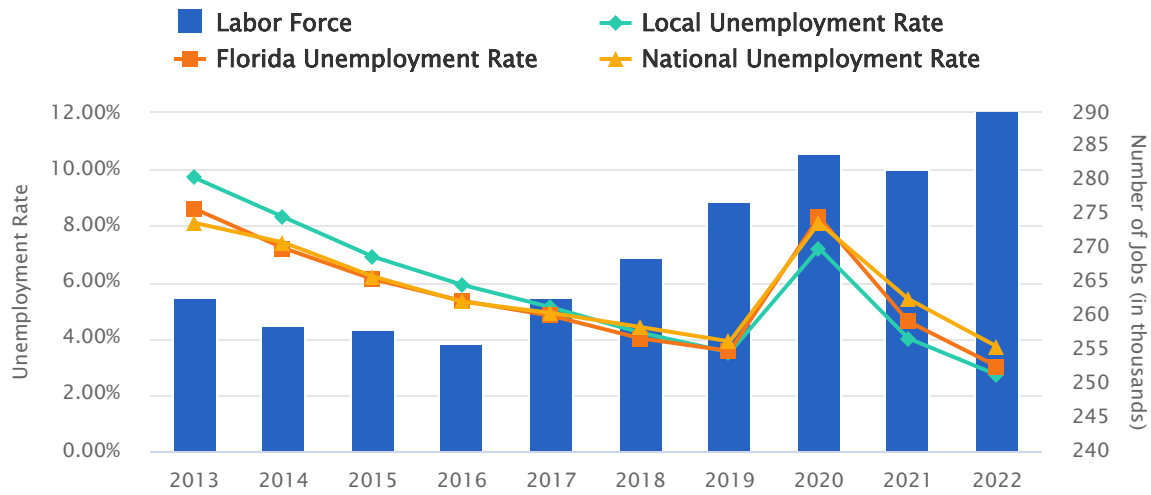
United States Census Bureau

**Analysis:**

The warning trend for this indicator has been observed as the percentage of Brevard County’s population that is over 64 consistently exceeds the percentage at the State and National levels. Since 2014, Brevard’s population has increased 13.25% while during the same period, the over 64 population has increased by 23.78%. A contributing factor to the higher over 64 population is the location of Patrick Air Force Base along the east coast of Brevard County which has been attractive to retired military families.

## Introduction

### Employment Base



|                                   |      |      |      |      |      |      |      |      |      |      |
|-----------------------------------|------|------|------|------|------|------|------|------|------|------|
| <b>Labor Force</b>                | 263  | 259  | 258  | 256  | 263  | 269  | 277  | 284  | 282  | 297  |
| <b>Local Unemployment Rate</b>    | 9.7% | 8.3% | 6.9% | 5.9% | 5.1% | 4.2% | 3.5% | 7.2% | 4.0% | 2.7% |
| <b>Florida Unemployment Rate</b>  | 8.6% | 7.2% | 6.1% | 5.3% | 4.8% | 4.0% | 3.6% | 8.3% | 4.6% | 3.0% |
| <b>National Unemployment Rate</b> | 8.1% | 7.4% | 6.2% | 5.3% | 4.9% | 4.4% | 3.9% | 8.1% | 5.4% | 3.7% |

#### Description:

The unemployment rate and number of jobs in the community are considered together because they are closely related and are referred to as the employment base. A growing, diverse, employment base may provide a cushion against short-term fluctuations or downturns in individual business sectors. A decline in the base, measured by the unemployment rate, can indicate the early signs of an overall decline in economic activity and a decline in government revenues as well.

#### Warning Trend:

Increasing rate of local unemployment and/or a decline in the labor force.

#### Formula:

Brevard County, State of Florida and National unemployment rates and the number of jobs within a community.

#### Source:

University of Central Florida, United States Bureau of Labor Statistics

#### Analysis:

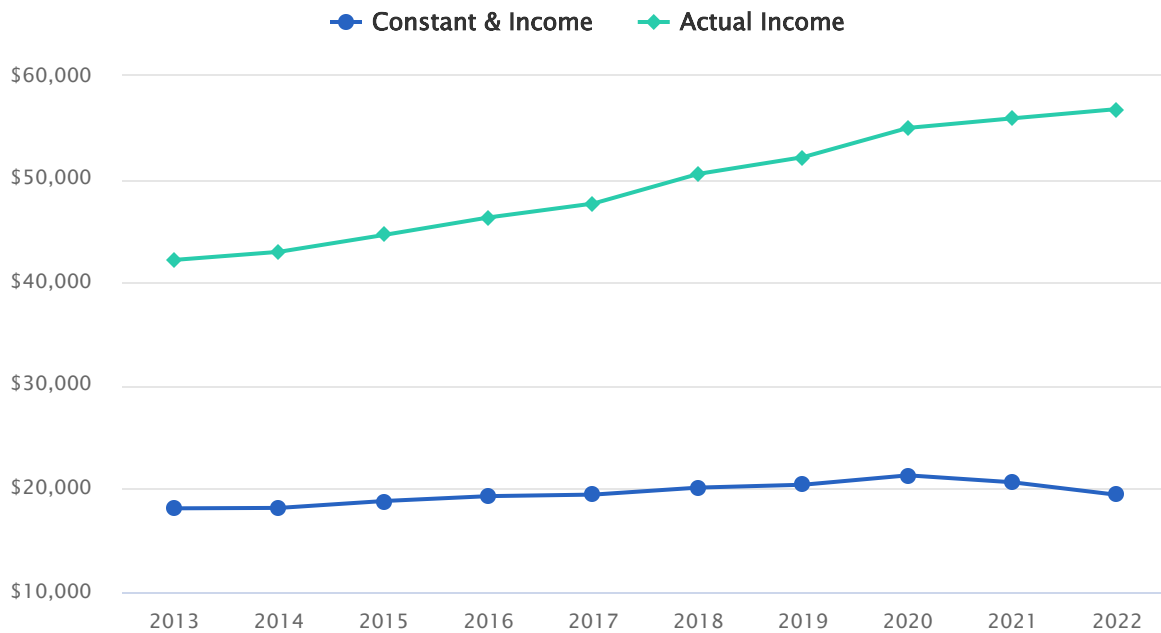
Since 2012, the National, State and Brevard County unemployment rates have declined for seven consecutive years. Brevard County unemployment rates in 2020 did increase to 7.2% largely due to the economic impact of the COVID-19 pandemic. Despite this increase, Brevard County did remain under both the State and National Unemployment rates. Unemployment rates in Brevard have since rebounded to 2.7% in 2022.





Personal Income Per Capita

(Actual and Constant Dollars)



|                              |          |          |          |          |          |          |          |          |          |          |
|------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>Constant &amp; Income</b> | \$18,107 | \$18,149 | \$18,816 | \$19,290 | \$19,439 | \$20,117 | \$20,395 | \$21,305 | \$20,630 | \$19,408 |
| <b>Actual Income</b>         | \$42,179 | \$42,965 | \$44,597 | \$46,297 | \$47,648 | \$50,515 | \$52,140 | \$54,970 | \$55,900 | \$56,800 |

**Description:**

Credit rating firms use per capita income as an important measure of a local government’s ability to satisfy its financial obligations. Personal income per capita is one measure of a community’s ability to pay taxes. Generally, the higher the per capita income, the more property tax and sales tax the County can generate. If income is evenly distributed, higher per capita income may mean a lower dependency on government services. A decline in per capita income causes a drop in consumer purchasing power and can provide advance notice that businesses, particularly in the retail sector, may result in a decline that may ripple through the rest of the local economy.

**Warning Trend:**

Decline in the level, or growth rate, of personal income per capita (constant dollars\*)

**Formula:**

Personal income (actual dollars or constant dollars\*)/Population

**Source:**

Institute for Economic Competitiveness, College of Business Administration, University of Central Florida

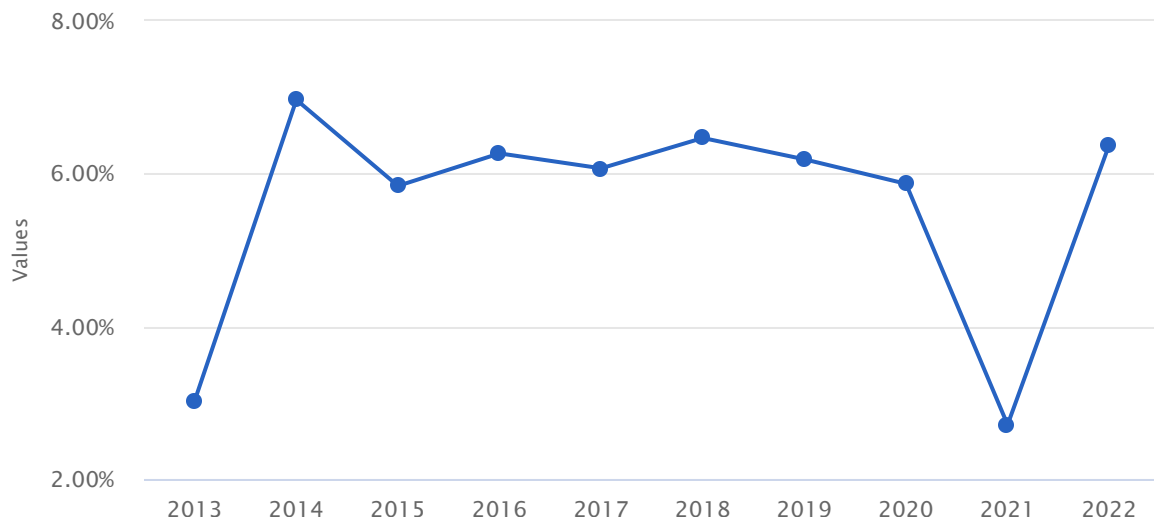
**Analysis:**

Brevard County’s Personal Income per Capita (constant dollars) experienced continual growth from 2013 through 2020 and has slightly decreased since then likely due to economic impacts from COVID-19. Despite that, Personal Income per Capita (Constant Dollars) has experienced a 7.18% increase from 2013 to 2022.

\* Constant dollars are actual dollars adjusted for the rate of inflation. This permits for useful comparisons over time.

## Introduction

Percentage Change in Property Value



| % Change | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------|------|------|------|------|------|------|------|------|------|------|
|          | 3.03 | 6.97 | 5.84 | 6.27 | 6.07 | 6.47 | 6.19 | 5.87 | 2.71 | 6.38 |

### Description:

Changes in property value are an important indicator for Brevard County because countywide general revenue property taxes account for approximately 65% of the County's General Fund operating revenues. As a result of this reliance on general revenue property taxes, the effects of declining property values are significant for the County.

### Warning Trend:

Substantial growth, or increase, in the assessed value of County property (constant dollars\*)

### Formula:

Change in property value (constant dollars)/Property value in prior year (constant dollars\*)

### Source:

United States Bureau of Labor Statistics (CPI)  
Brevard County Property Appraiser (Property Values)

### Analysis:

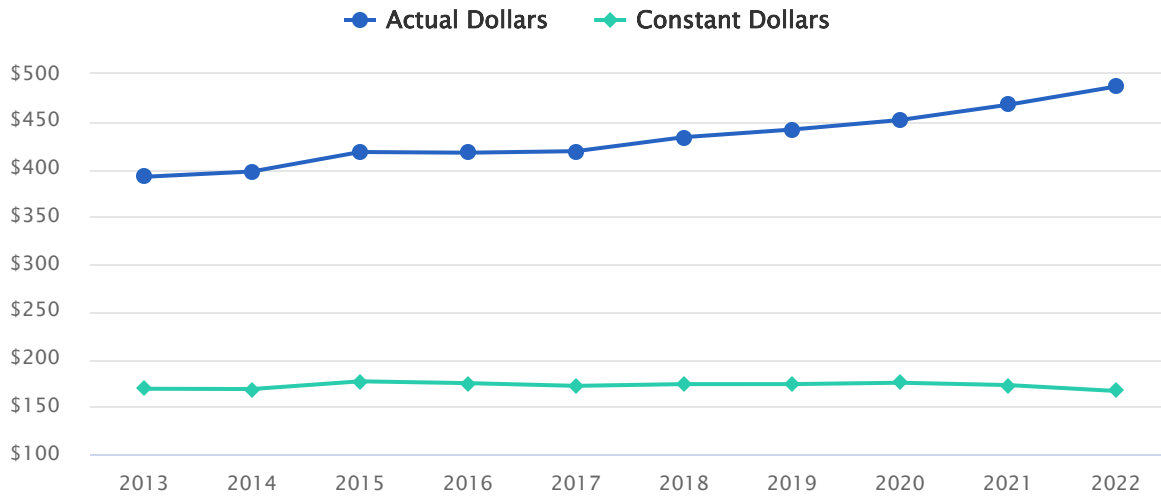
Year 2013 marked the first time since 2007 that Brevard County's assessed property values increased in constant dollars. This trend has resumed in 2022 with a 6.38% increase, in property value, from 2021.

\* Constant dollars are actual dollars adjusted for the rate of inflation. This permits for useful comparisons over time.



General Fund Operating Revenues Per Capita

(Actual and Constant Dollars)



|                         |          |          |          |          |          |          |          |          |          |          |
|-------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>Actual Dollars</b>   | \$391.79 | \$397.37 | \$417.88 | \$417.16 | \$418.77 | \$433.52 | \$441.53 | \$451.57 | \$467.62 | \$486.81 |
| <b>Constant Dollars</b> | \$168.69 | \$168.37 | \$176.51 | \$174.59 | \$171.74 | \$173.58 | \$173.57 | \$175.02 | \$172.57 | \$166.34 |

**Description:**

Per capita revenue depicts changes in the County’s revenue relative to changes in the population size. As population increases, it might be expected that revenues and the need for services would increase proportionately and, therefore, that the level of per capita revenues would remain at least stable in constant dollar terms. If the per capita revenues are decreasing, the County may be unable to maintain existing service levels.

**Warning Trend:**

Decreasing net operating revenues per capita (constant dollars\*)

**Formula:**

Net operating revenues (current dollars or constant dollars\*)/Population

**Source:**

- United States Bureau of Labor Statistics (CPI)
- Brevard County Comprehensive Annual Financial Report (Operating revenues)
- United States Census Bureau (Population)

**Analysis:**

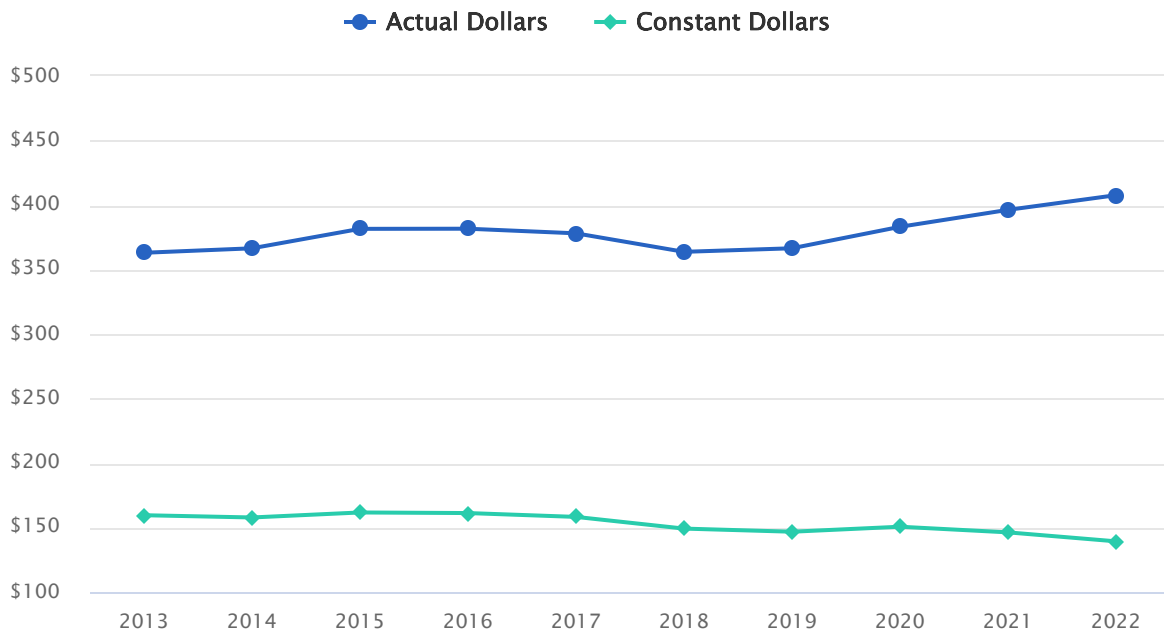
This indicator is being watched. From 2014 through 2020 General Fund Operating Revenue per Capita (constant dollars) increased consistently. However, declines in 2021 and 2022 per capita revenue has resulted in General Fund Operating Revenue per capita that is currently 1.2% less than what was recorded in 2014 (constant dollars).

\* Constant dollars are actual dollars adjusted for the rate of inflation. This permits for useful comparisons over time.

## Introduction

### General Fund Operating Expenditures Per Capita

(Actual and Constant Dollars)



|                         |          |          |          |          |          |          |          |          |          |          |
|-------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>Actual Dollars</b>   | \$362.96 | \$366.43 | \$381.52 | \$381.61 | \$378.04 | \$363.69 | \$366.46 | \$383.09 | \$396.24 | \$407.60 |
| <b>Constant Dollars</b> | \$159.52 | \$157.77 | \$161.65 | \$161.20 | \$158.22 | \$149.15 | \$146.73 | \$150.60 | \$146.23 | \$139.28 |

#### Description:

Per capita expenditures depict changes in the County's expenditures relative to changes in the population size. Increasing per capita expenditures may indicate that the cost of providing services is outstripping the County's ability to pay, especially if spending is increasing faster than the County's tax base. If the increase is greater than would be expected from continued inflation and/or the addition of new services, it may be an indicator of declining productivity.

#### Warning Trend:

Increasing net operating expenditures per capita (constant dollars\*)

#### Formula:

Net operating expenditures (actual dollars or constant dollars\*)/Population

#### Source:

United States Bureau of Labor Statistics (CPI)

Brevard County Comprehensive Annual Financial Report (Operating expenditures)

United States Census Bureau (Population)

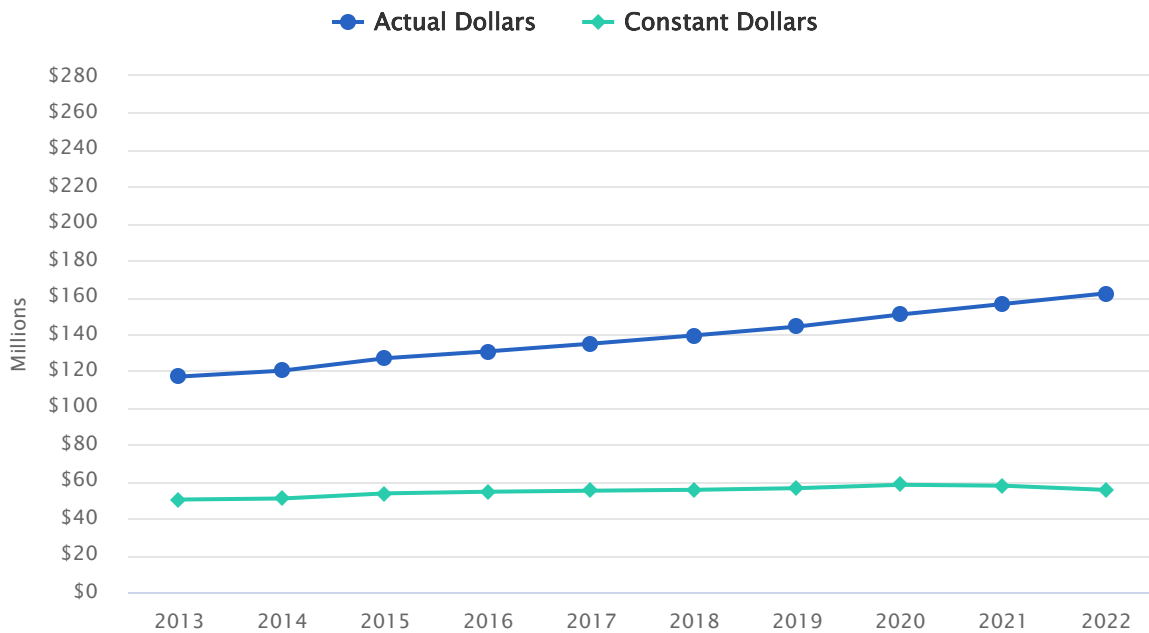
#### Analysis:

Although the Expenditures per Capita (in constant dollars) increased from 2014 to 2015, there has been a steady decline since 2013. 2019 was the only year expenditures per capita have increased year over year since 2014. However, The 2022 Expenditures per Capita in constant dollars represent a 12.69% decrease from 2013.



General-County-Wide Property Tax Revenue

(Actual and Constant Dollars in Millions of Dollars)



|                         |          |          |          |          |          |          |          |          |          |          |
|-------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>Actual Dollars</b>   | \$116.89 | \$120.12 | \$126.87 | \$130.59 | \$134.77 | \$139.25 | \$144.04 | \$150.58 | \$156.31 | \$162.10 |
| <b>Constant Dollars</b> | \$50.18  | \$50.73  | \$53.54  | \$54.41  | \$54.99  | \$55.47  | \$56.32  | \$58.18  | \$57.69  | \$55.39  |

**Description:**

General-County-Wide Property Tax Revenues, including both current and prior year, are considered separately from other revenue sources because of the County’s reliance on this revenue source. Approximately 61% of the General Fund’s operating revenues are derived from the General-County-Wide Property Tax Revenue. A decline or a diminished growth rate in taxes may be linked to a number of sources such as an overall decline in property values, a decline in the local or nation economic health, the transfer of taxable property to exempt organizations, etc.

**Warning Trend:**

Decline in property tax revenue (constant dollars\*)

**Formula:**

Property tax revenue (actual and constant dollars\*)

**Source:**

United States Bureau of Labor Statistics (CPI)  
 Brevard County Comprehensive Annual Financial Report

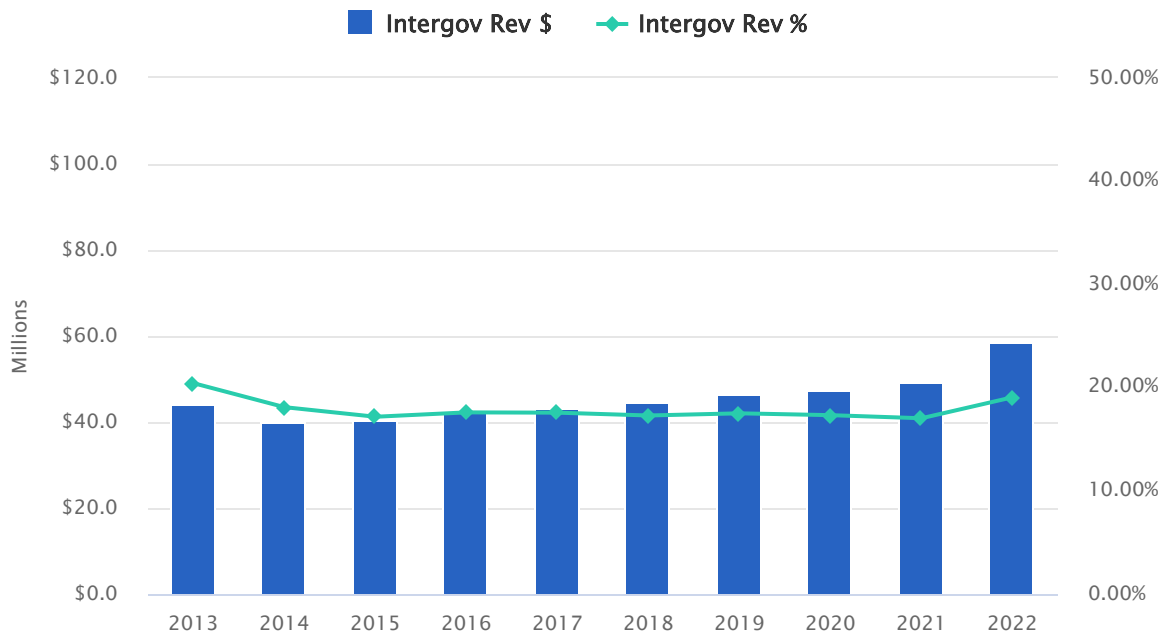
**Analysis:**

General County-Wide Property Tax Revenue (Constant Dollars) has increased steadily from 2013 through 2020 and has begun to slightly decrease in 2021 and 2022. 2022 General County-Wide Property Tax Revenue (Constant Dollars) has decreased 3.98% when compared to 2021.

## Introduction

### General Fund Intergovernmental Revenues

(in millions and as a percentage of GF operating revenue)



|                        |         |         |         |         |         |         |         |         |         |         |
|------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>Intergov Rev \$</b> | \$44.04 | \$40.06 | \$40.62 | \$42.38 | \$43.28 | \$44.76 | \$46.53 | \$47.48 | \$49.09 | \$58.53 |
| <b>Intergov Rev %</b>  | 20.43%  | 18.10%  | 17.18%  | 17.60%  | 17.57%  | 17.30%  | 17.51%  | 17.33%  | 17.03%  | 19.06%  |

#### Description:

Intergovernmental operating revenues are received from other governmental entities. An overdependence on these sources may have a negative impact on the County when these other entities struggle with their own budget issues and as a result reduce or eliminate payments to local governments. The reduction of intergovernmental funds may leave the County with the dilemma of cutting programs or funding them with general fund revenues.

#### Warning Trend:

Changing amount of intergovernmental operating revenues as a percentage of gross operating revenue

#### Formula:

Intergovernmental operating revenues/Gross operating revenue

#### Source:

Brevard County Comprehensive Annual Financial Report (Operating revenues)

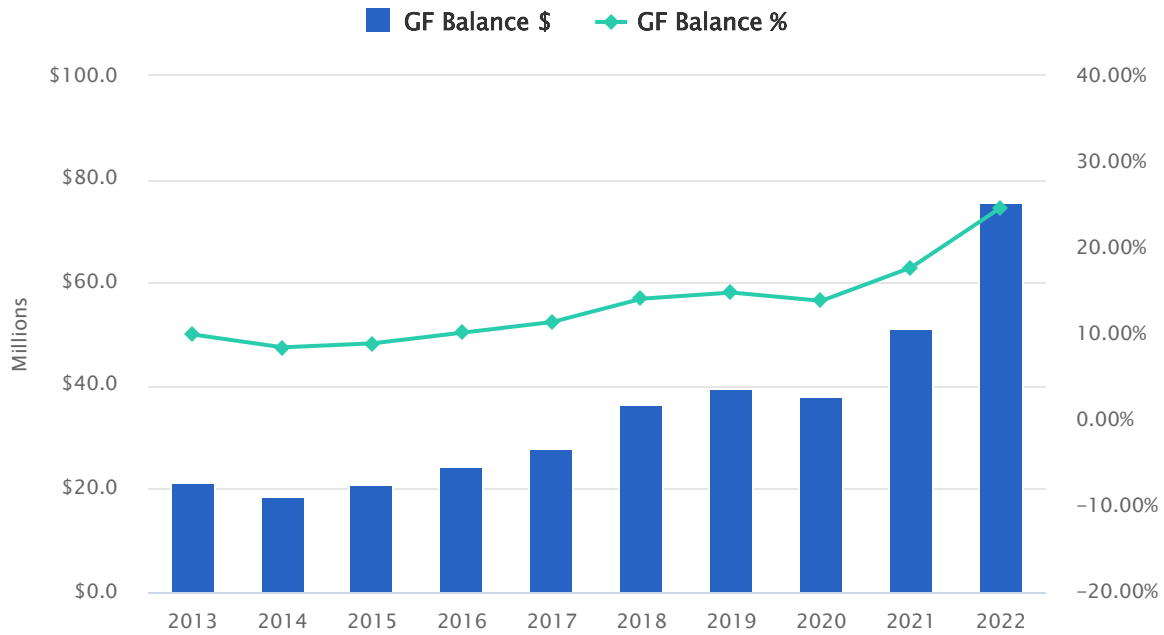
#### Analysis:

During the periods analyzed, a warning trend was not evident as Intergovernmental Revenue as a percent of gross operating revenues for the General Fund has remained stable between 2013 and 2022 fluctuating between a high of just over 20% and a low of just over 17%. Due to Federal aid associated with the Coronavirus pandemic, local governments, including Brevard County, have received additional non-recurring intergovernmental revenue in the last few fiscal years as a result of the CARES Act and the American Rescue Plan Act.



General Fund Balance

(in millions and as a percentage of Operating Revenues)



|               |         |         |         |         |         |         |         |         |         |         |
|---------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| GF Balance \$ | \$21.43 | \$18.70 | \$21.08 | \$24.45 | \$28.06 | \$36.50 | \$39.39 | \$37.96 | \$50.98 | \$75.40 |
| GF Balance %  | 9.94%   | 8.45%   | 8.91%   | 10.15%  | 11.39%  | 14.11%  | 14.82%  | 13.86%  | 17.74%  | 24.72%  |

**Description:**

Fund Balances are often thought of as reserves, although “fund balance” on a government’s annual report is not always synonymous with “available for appropriations.” The size of the County’s General Fund Assigned and Unassigned fund balances can affect its ability to withstand financial emergencies that may result from natural disasters, revenue shortfalls or unanticipated maintenance costs. These balances may also affect the County’s ability to manage cash flows prior to receipt of Property Taxes and to accumulate funds for capital purchases without having to borrow.

**Warning Trend:**

Increasing unreserved funds balances as a percentage of net operating revenues

**Formula:**

Unreserved fund balances/Net operating revenues

**Source:**

Brevard County Comprehensive Annual Financial Report

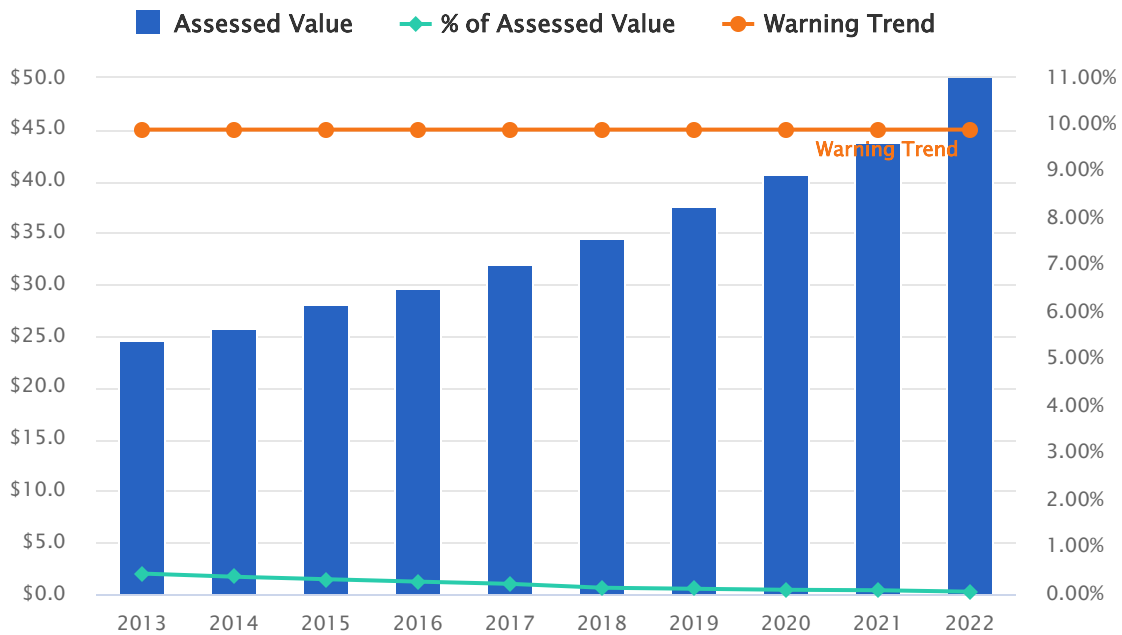
**Analysis:**

Beginning with FY 2011, Government Accounting Standards reporting requirements have changed and previous classifications of Reserved and Unreserved Fund Balances have been replaced with more finite classifications of Non-spendable, Restricted, Committed, Assigned and Unassigned. For purposes of this analysis, the Unassigned has been deemed to be the equivalent of Unreserved. The Government Finance Officers’ Association (GFOA) had recommended that governments should maintain an Unreserved Fund Balance of between 5% and 15% of General Fund operating revenues. Despite recent fluctuations, the County continues to maintain the GFOA guideline.

## Introduction

### Net Direct Debt

(as a percentage of assessed property valuation)



|                            |         |         |         |         |         |         |         |         |         |         |
|----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>Assessed Value</b>      | \$25.74 | \$27.98 | \$29.65 | \$31.91 | \$34.56 | \$37.70 | \$40.74 | \$43.08 | \$46.79 | \$54.00 |
| <b>% of Assessed Value</b> | 0.44%   | 0.37%   | 0.32%   | 0.26%   | 0.22%   | 0.13%   | 0.11%   | 0.09%   | 0.07%   | 0.05%   |
| <b>Warning Trend</b>       | 10.00%  | 10.00%  | 10.00%  | 10.00%  | 10.00%  | 10.00%  | 10.00%  | 10.00%  | 10.00%  | 10.00%  |

#### Description:

Net Direct Debt is bonded debt for which the County has pledged its full faith and credit including Ad Valorem Tax revenues. Net debt excludes debt that would be repaid from sources separate from general tax revenues. Therefore, an increase in net direct bonded long term debt as a percentage of assessed valuation can mean that the County's ability to repay is diminishing.

#### Warning Trend:

Increasing net direct bonded long-term debt as a percentage of assessed valuation

#### Formula:

Net direct bonded long-term debt/Assessed valuation

#### Source:

Brevard County Comprehensive Annual Financial Report

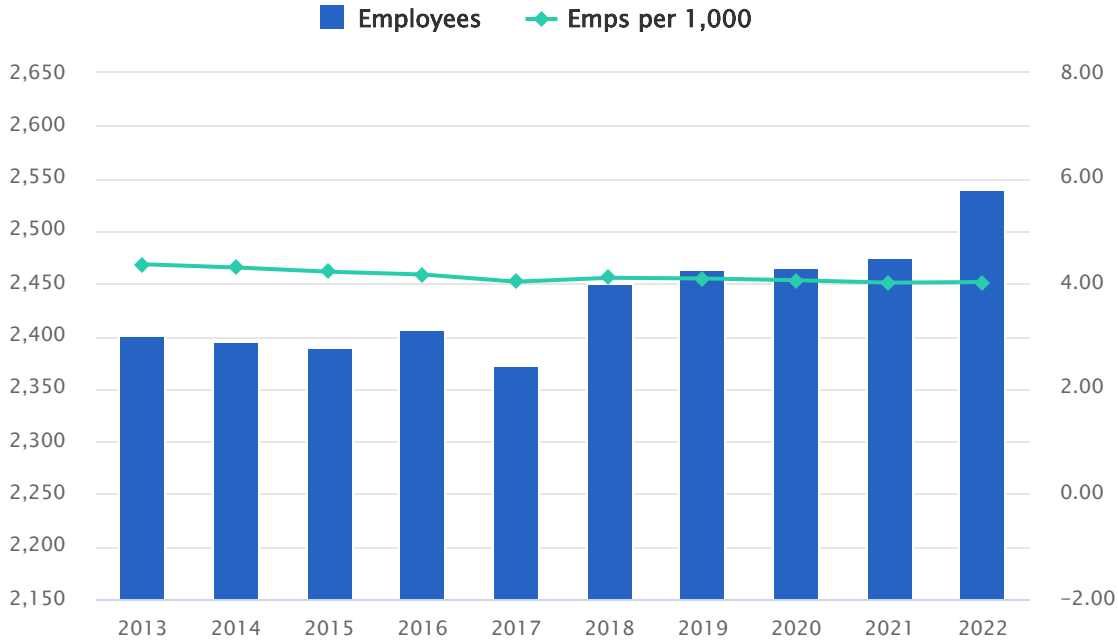
#### Analysis:

According to the International City/County Management Association (ICMA), one of the warning signals for Net Direct Debt is debt exceeding 10% of assessed property valuation. Brevard County's Net Direct Debt (General Obligation Bonds) as a percentage of assessed property valuation continues to remain well below 1%.





Employees per 1,000 population



|                       |          |          |          |          |          |          |          |          |          |          |
|-----------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>Employees</b>      | 2,401.75 | 2,396.00 | 2,389.50 | 2,407.00 | 2,372.25 | 2,451.00 | 2,464.50 | 2,465.50 | 2,475.25 | 2,539.25 |
| <b>Emps per 1,000</b> | 4.36     | 4.30     | 4.22     | 4.17     | 4.03     | 4.11     | 4.09     | 4.06     | 4.01     | 3.98     |

**Description:**

Personnel costs are a major portion of the County’s operating budget. Tracking the changes in the number of Brevard County Board of County Commissioners employees to population is a good way to track changes in expenditures. An increase in Employees per capita might indicate that expenditures are rising faster than revenues, that the County is becoming more labor intensive or that productivity is declining.

**Warning Trend:**

Increasing number of Brevard County Board of County Commissioner employees per capita

**Formula:**

Number of County employees as of October 1/Population

**Source:**

Brevard County Adopted Budget  
 United States Census Bureau

**Analysis:**

Since 2012 operational efficiencies have been implemented and employee productivity has increased, and service levels to the public have been decreased. Furthermore, the number of Brevard County Board of County Commissioners employees per capita has decreased by 7.75% since 2013 despite increasing population.

## Major Revenue Sources

### Major Revenue Sources

The operating revenue sources whose histories are summarized below and on the following pages represent the major sources of revenues for Brevard County. These revenues, in the aggregate, represent approximately 55.27% of the County's budgeted total budgeted operating revenues for FY 2023-2024.

This presentation outlines the procedures followed by the Budget Office in forecasting various key revenue sources during the budget development process.

Revenue forecasts are developed by the Budget Office through the review of historical trends of the various revenue sources, input from the operating departments responsible for collecting the revenue, the County Finance Department, and current or estimated economic information provided by Federal, State, local and private sources.

Major sources of information in the projection of County revenues (such as the Half-Cent Sales Tax distribution, State Shared Revenues, and various gas taxes) are received from the Florida Legislature's Office of Economic and Demographic Research and the Office of Tax Research (OTR), Florida Department of Revenue. These offices provide information concerning those revenues which are collected and distributed by the State.

| Revenue Source                | FY 2017-2018<br>Actual<br>Collections | FY 2018-2019<br>Actual<br>Collections | FY 2019-2020<br>Actual<br>Collections | FY 2020-2021<br>Actual<br>Collections | FY 2021-2022<br>Actual<br>Collections | FY 2022-2023<br>Collections<br>To Date* | FY 2023-2024<br>Adopted<br>Budget |
|-------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---|-----------------------------------|
| Property Taxes – Current      | \$223,872,746                         | \$232,616,345                         | \$244,084,124                         | \$251,455,412                         | \$260,328,868                         | \$264,394,675                           | \$287,467,151                     |
| State Shared Revenues         | \$11,828,523                          | \$12,474,440                          | \$10,636,030                          | \$13,501,400                          | \$17,262,303                          | \$17,986,026                            | \$16,711,867                      |
| Local Half-Cent Sales Tax     | \$27,846,789                          | \$27,917,722                          | \$29,057,709                          | \$30,787,001                          | \$34,573,809                          | \$33,272,142                            | \$37,012,152                      |
| Franchise Fees & Comm Svc Tax | \$20,704,464                          | \$20,800,879                          | \$20,394,022                          | \$21,339,488                          | \$24,232,758                          | \$23,901,786                            | \$23,284,108                      |
| Building Permits              | \$5,233,259                           | \$4,932,153                           | \$5,719,718                           | \$5,910,374                           | \$6,234,435                           | \$6,056,478                             | \$5,676,134                       |
| County Gas Tax                | \$4,392,464                           | \$4,930,670                           | \$4,798,606                           | \$4,633,940                           | \$5,358,698                           | \$5,368,420                             | \$5,299,608                       |
| SOIRL Half-Cent Sales Tax     | \$46,644,484                          | \$47,447,853                          | \$46,836,109                          | \$53,821,334                          | \$63,910,418                          | \$55,366,196                            | \$68,724,435                      |
| Constitutional Gas Tax        | \$6,889,790                           | \$7,196,478                           | \$7,265,536                           | \$7,344,484                           | \$7,620,075                           | \$7,144,078                             | \$7,478,387                       |
| Local Option Gas Tax          | \$10,419,679                          | \$11,661,172                          | \$10,816,245                          | \$11,383,092                          | \$12,272,092                          | \$12,193,731                            | \$12,269,088                      |
| Tourist Development Tax       | \$15,582,944                          | \$16,023,918                          | \$13,058,021                          | \$16,937,061                          | \$23,330,657                          | \$25,539,563                            | \$27,000,000                      |
| Water/Wastewater Fees         | \$40,056,080                          | \$41,466,838                          | \$43,057,986                          | \$43,961,161                          | \$46,532,612                          | \$48,649,694                            | \$57,172,978                      |
| Solid Waste Disposal Fees     | \$23,634,368                          | \$24,091,559                          | \$24,642,886                          | \$25,041,539                          | \$25,261,211                          | \$28,305,457                            | \$30,201,996                      |
| <b>Total Revenue</b>          | <b>\$437,105,590</b>                  | <b>\$451,560,027</b>                  | <b>\$460,366,992</b>                  | <b>\$486,116,286</b>                  | <b>\$526,917,936</b>                  | <b>\$528,178,246</b>                    | <b>\$578,297,904</b>              |



### Property Taxes

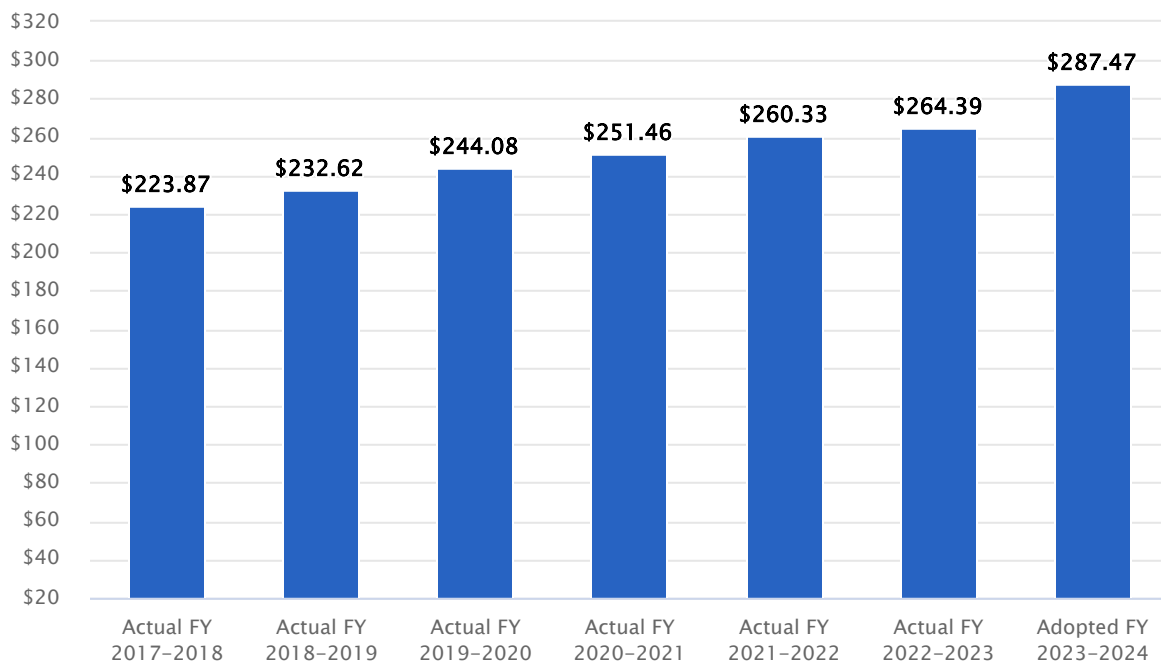
Property taxes, which are more specifically called ad valorem taxes, are based on the value of the property. The County levies countywide property taxes to support services provided to all county property owners regardless of whether the property is located in a municipality or not. These services include, but are not limited to, Agriculture and Extension Services, Alternative Sentencing Services, Clerk of Courts and Court Services, County Attorney, County Commission, County Manager, Detention Facility, Dispute Resolution, Emergency Management, Family and Children Services, Library Services, Medicaid, Medical Examiner, Mosquito Control, Ocean Lifeguards, Parks and Recreation, Pretrial Diversion and Release, Probation, Road and Bridge Maintenance, Property Appraiser’s Office, the Sheriff’s Office, Supervisor of Elections’ Office, Tax Collector’s Office and Veterans Services.

The County also levies separate ad valorem taxes on property in various geographic areas of the County for specific benefits funded by these taxes to those residents. These Municipal Services Taxing Units (MSTU’s), or special districts, include services for Law Enforcement, Fire Control, District #1 Recreation, Recreation District #4, the Titusville-Cocoa Airport Authority and seven Road and Bridge MSTU’s. Additionally, eight operating and debt service levies for the Port St John/Canaveral Groves Recreation Facilities MSTU, the North and South Brevard Recreation Special Districts and the Merritt Island Recreation MSTU were voter-approved in the districts affected. The County also levies an operating and debt service voter-approved property taxes countywide in support of the Environmentally Endangered Lands program.

Final Property tax collections in FY 2022-2023 totaled \$264,394,675. Budgeted Property tax collections for FY 2023-2024 are estimated at \$287,467,151. This represents an increase of \$23.1 million or 8.73% from the County’s FY 2022-2023 collections, however, Typically Brevard County collects about 96% of budgeted Property taxes.

### Property Taxes

(in Millions)



## Major Revenue Sources

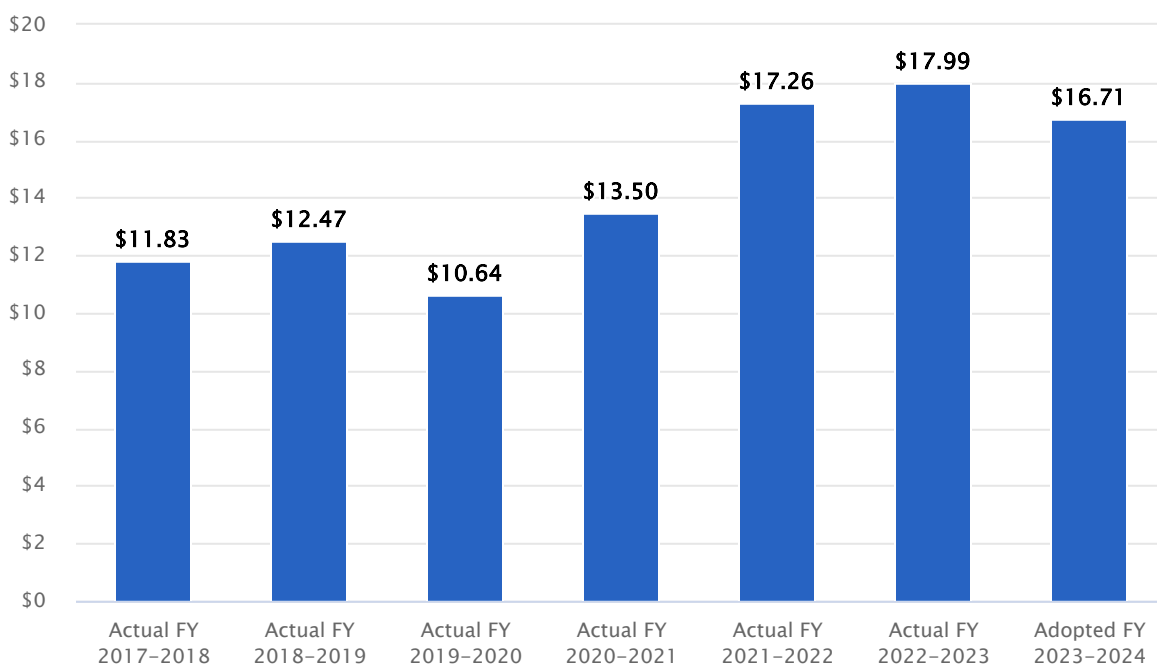
### State Shared Revenues

The Florida Revenue Sharing Act of 1972 was an attempt by the Legislature to ensure a minimum level of parity across units of local government. Currently, the Revenue Sharing Trust Fund for Counties receives 2.9% of the net cigarette tax collections and 2.0603% of sales and use tax collections. The sales and use tax collections provide approximately 96% of the total revenue shared with counties, with the cigarette tax collections making up the small remaining portion. These funds are collected and distributed to Counties on a monthly basis by the Florida Department of Revenue.

The County's actual receipts from State Revenue Sharing for the FY 2021-2022 were \$17,262,303. The actual collections to date for FY 2022-2023 are \$17,986,026 with the budgeted amount for FY 2023-2024 at \$16,711,867 based on the forecast of collection trends.

### State Shared Revenues

(in Millions)



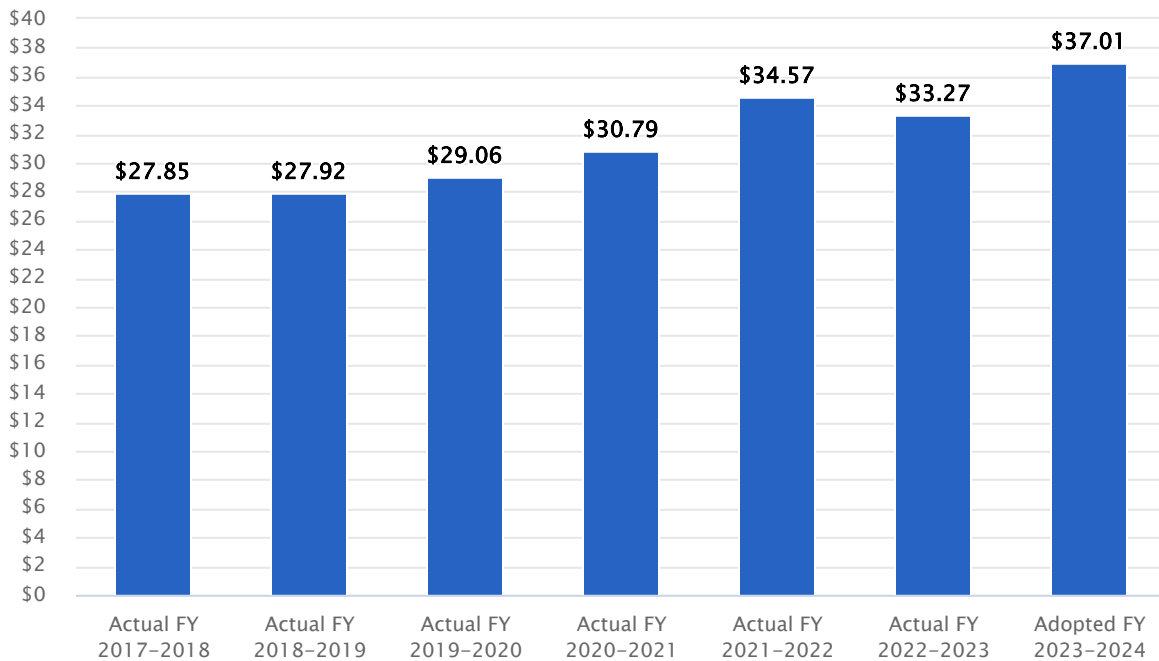
Local Half-Cent Sales Tax

In October, 1982 Brevard County began receiving a distribution of funds equal to one-half of the fifth cent sales tax remitted to the State by local retail sales establishments. These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Increases in the local government half-cent sales tax are sensitive to increases in the County’s population and the Consumer Price Index (CPI).

The County’s actual receipts from half-cent sales tax receipts for the FY 2021-2022 were \$34,573,809. For FY 2022-2023 the actual collections to date are \$33,272,142 with the FY 2023-2024 budgeted amount at \$37,012,152. Beginning in FY 2012-2013, the State of Florida reduced the amount of sales tax remitted to the County by the monthly Medicaid billing. The Budget Office will continue to forecast and report on the gross amount of sales tax distribution.

Local Half-Cent Sales Tax

(in Millions)



## Major Revenue Sources

### Franchise Fees and Communications Services Tax

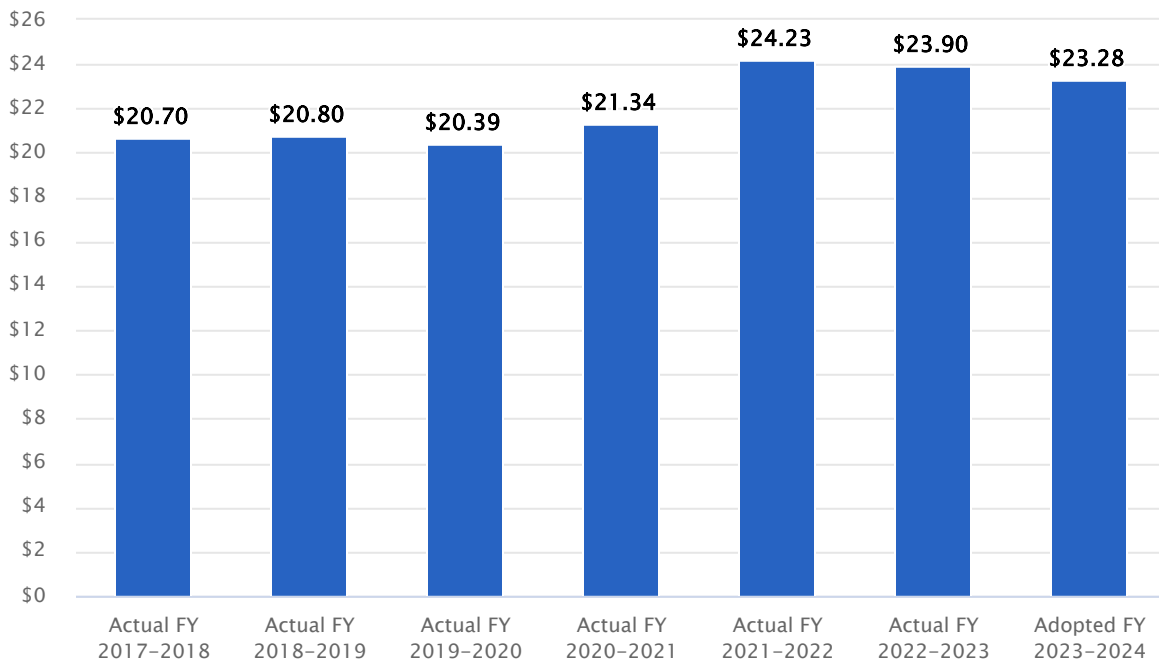
Franchise fees are charged by Counties for the use of publicly owned rights-of-way for power and telecommunications companies to construct, operate, and maintain power, telephone and cable television transmission lines or related components and for the sale of electric power and cable television services in the unincorporated areas.

The franchise fees charged to Florida Power and Light (FPL) are levied in accordance with a 30-year franchise agreement. Franchise fees are charged at a rate equal to 5.9% of the gross charges for the sale of electric power.

The County's actual receipts from Franchise fee revenues for the FY 2021-2022 were \$24,232,758. For FY 2022-2023 the actual collections to date are \$23,901,786, with the FY 2023-2024 budgeted amount at \$23,284,108.

### Franchise Fees and Communications Services Tax

(in Millions)



### Building Permit Fees

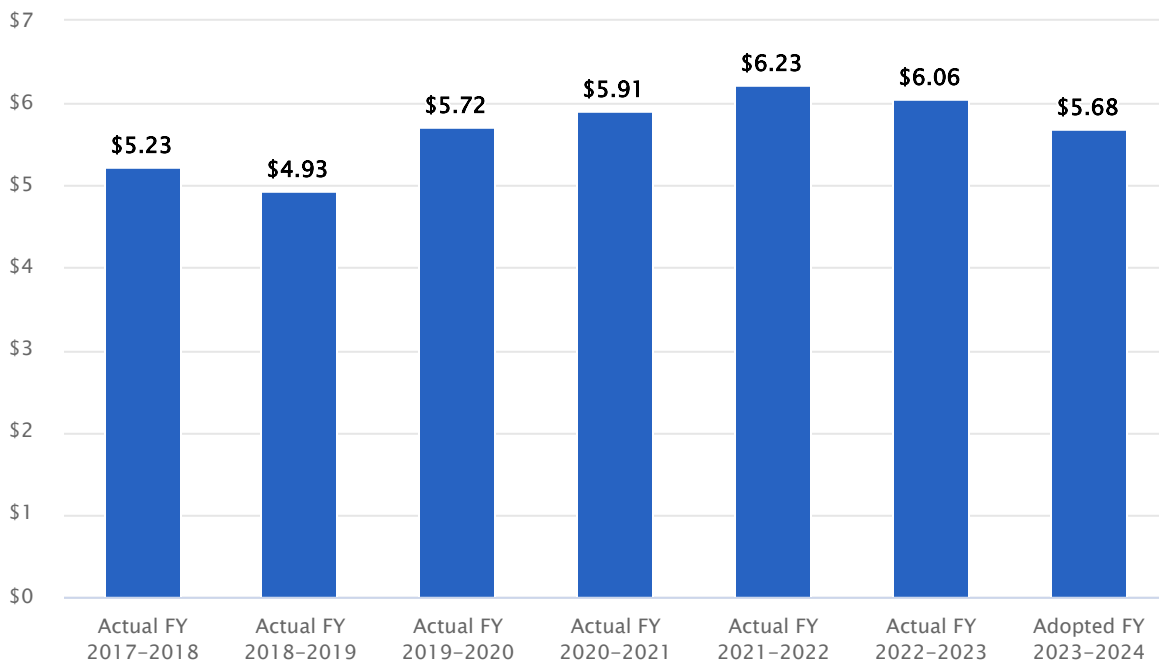
Building permit revenue is derived from fees paid by developers of residential and commercial property. These fees are intended to offset the cost of permit review and inspections ensure that construction meets local, State, and Federal building code requirements. The County collects permit fees only for development occurring in the unincorporated areas of Brevard County.

Building permit revenue is sensitive to housing development and other economic factors. This revenue is also sensitive to inflation in that all permit fees are based upon the value of the work being performed except single-family dwellings, whose permit fees are based on a square footage computation. Thus, while permit fees are somewhat sensitive to inflation (because of construction costs), the level of sensitivity is difficult to measure. Other economic factors such as interest and employment rates have a greater impact upon this revenue source.

The County’s actual receipts from Building permit revenue for the FY 2021-2022 were \$6,234,435. For FY 2022-2023 the actual collections to date are \$6,056,478, with the FY 2023-2024 budgeted amount at \$5,676,134.

### Building Permit Fees

(in Millions)



## Major Revenue Sources

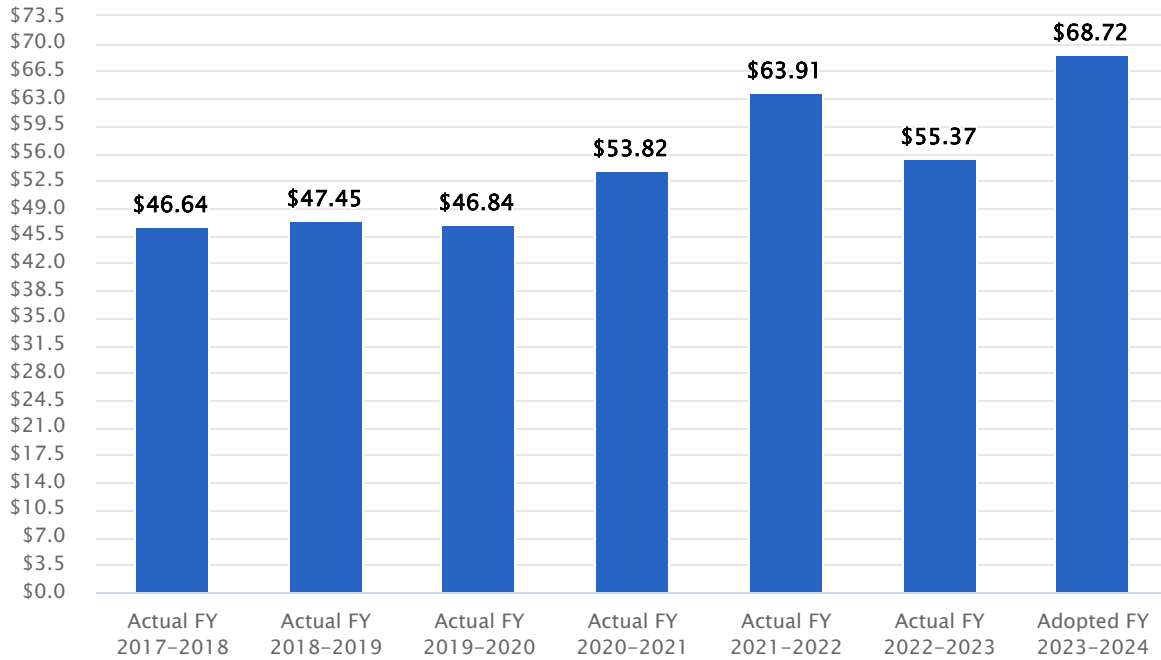
### SAVE OUR INDIAN RIVER LAGOON HALF-CENT SALES TAX

The Save Our Indian River Lagoon Half-Cent Sales Tax is a half-cent sales tax that Brevard County residents voted to impose on themselves in 2016. The program is designed to address excess nitrogen and phosphorus pollution to the Indian River Lagoon through various projects to reduce pollution inputs, remove legacy loads of pollution, and restore natural filtration systems. It is estimated that the plan will bring in up to \$586 million in revenue over 10 years to fund projects that will reduce or remove over 1.3 million pounds of excess nitrogen and 106 thousand pounds of phosphorus annually from the Indian River Lagoon.

The County's actual receipts from the Save Our Indian River Lagoon Tax for FY 2021-2022 were \$63,910,418. For FY 2022-2023, the actual collections to date are \$55,366,196, with the FY 2023-2024 revenue budgeted at \$68,724,435.

### County Gas Tax

(in Millions)





### Gas Taxes

All gas taxes; the Constitutional Gas Tax, County Gas Tax, and Local Option Gas Tax, are imposed on a unit (gallon) basis and are therefore not sensitive to inflation factors. The single major predictor of fuel utilization increase in Brevard County is the estimated increase in population. This population factor is generally used by County agencies in estimating gas tax revenues on a preliminary basis. This resource is also used in the final determination of this revenue estimate.

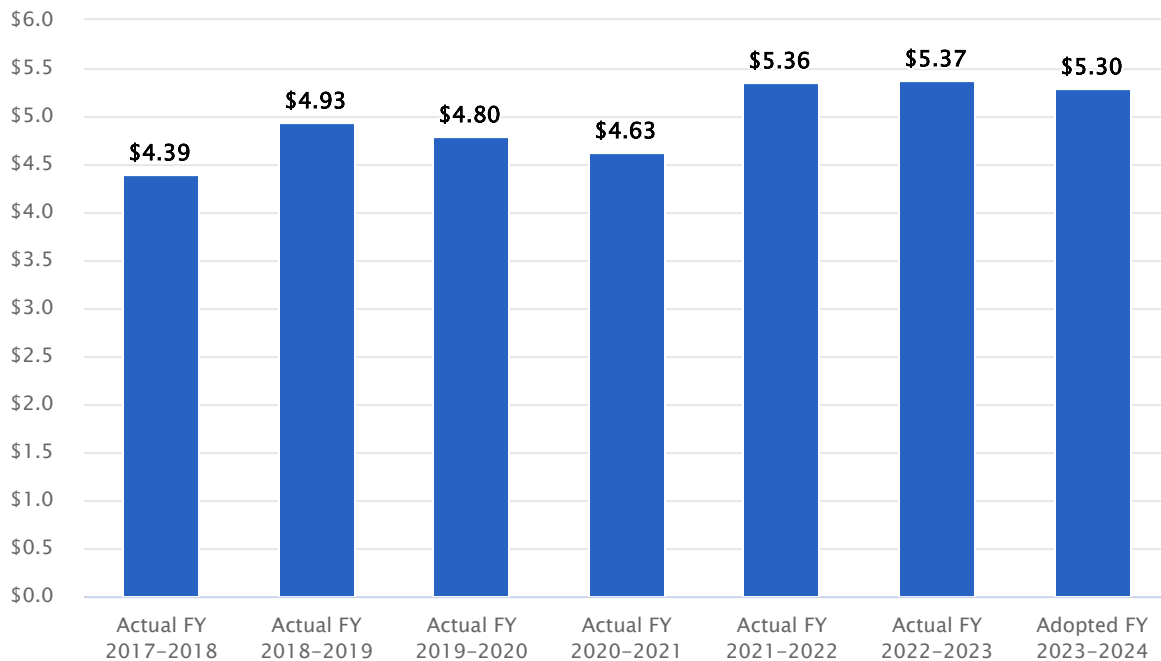
### County Gas Tax

The County Gas Tax is a one-cent tax imposed on every gallon of motor fuel and special fuel sold at the wholesale level. Use of the proceeds is restricted to transportation expenditures. The tax is administered by the Florida Department of Revenue, which distributes the proceeds on a monthly basis. The gas tax can be used to purchase rights-of-way, construction, reconstruction, operation, maintenance, and repair of transportation facilities including roads and bridges. The gas tax can also be used to reduce bonded indebtedness. The gas tax received by Brevard County is used to fund the operations of the County's Road and Bridge Program.

The County's actual receipts from County Gas Tax revenue for the FY 2021-2022 were \$5,358,698. For FY 2022-2023 the actual collections to date are \$5,368,420, with the FY 2023-2024 budgeted amount at \$5,299,608.

### County Gas Tax

(in Millions)



## Major Revenue Sources

### Constitutional Gas Tax

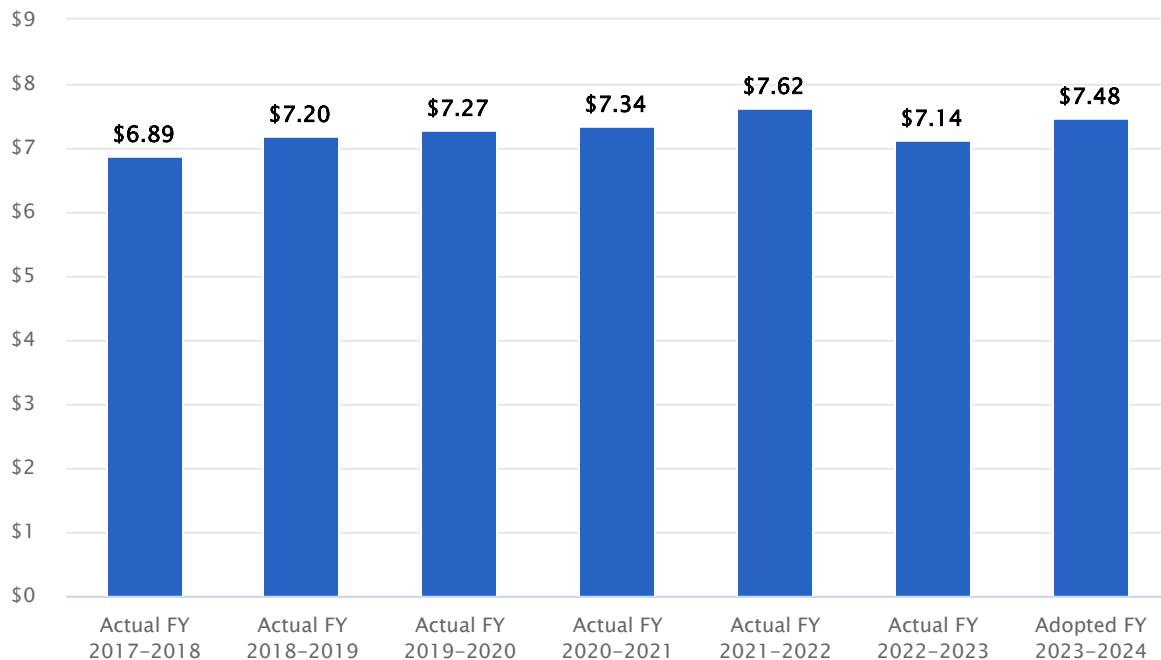
The Constitutional Gas Tax is a two-cent tax imposed on every gallon of motor fuel and special fuel sold at the wholesale level. Use of the proceeds is restricted to the acquisition, construction, and maintenance of roads. The tax is administered by the Florida Department of Revenue and distributed by the State Board of Administration (SBA).

The distribution formula is comprised of: the ratio of county area to state area; ratio of county population to state population; and the ratio of total Constitutional Gas Tax collected in each county to the total collected statewide during the previous fiscal year. This distribution is divided into an 80% portion and a 20% portion. The SBA uses the 80% portion to fund debt service requirements of bond issues pledging Constitutional Gas Tax receipts. If there is a surplus from the 80% portion, it is distributed to the various counties on a monthly basis. If the SBA determines that the 80% portion is not sufficient to cover required debt service, it will withhold the difference from the 20% portion. Otherwise, the 20% portion is distributed directly to the counties. Brevard's 80% and 20% portions have been pledged for debt service payments on the County's Constitutional Fuel Tax Revenue Bonds, Series 2000 and Series 2005. The debt service for both bonds approximates \$3,120,438 annually. These tax funds and the related \$39,735,000 for the Series 2000 and \$25,525,000 for Series 2005 original bond sale proceeds are used for road improvements.

The County's actual receipts from Constitutional Gas Tax revenues for the FY 2021-2022 were \$7,620,075. For FY 2022-2023 the actual collections to date are \$7,144,078, with the FY 2023-2024 budgeted amount at \$7,478,387.

### Constitutional Gas Tax

(in Millions)



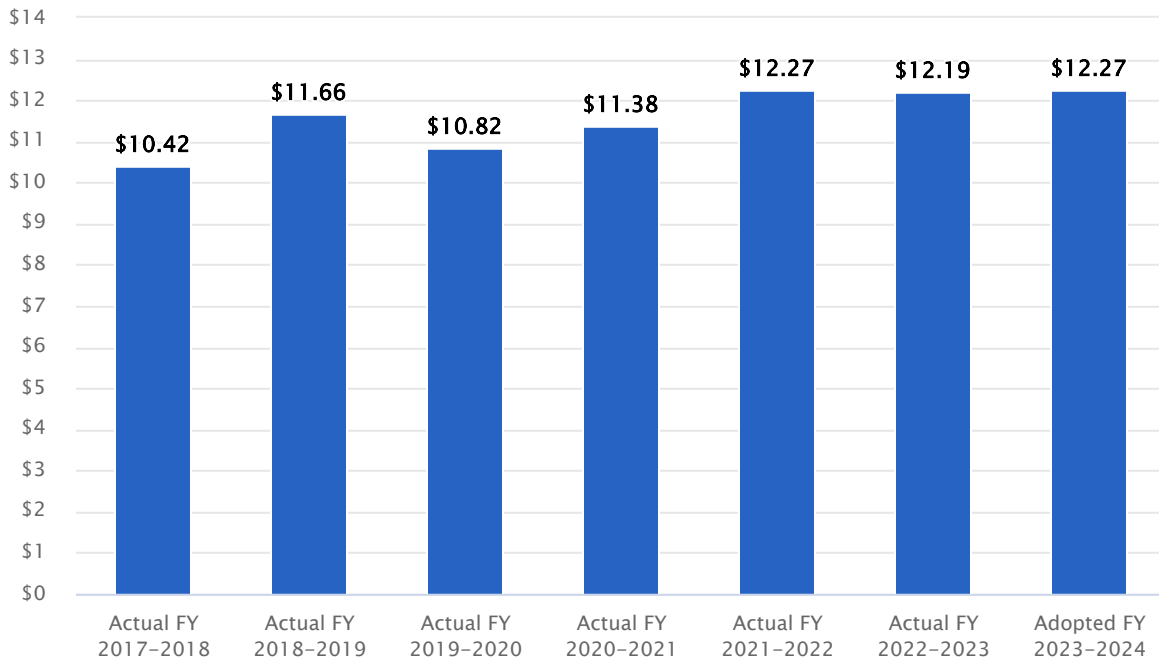
### Local Option Gas Tax

The Local Option Gas Tax is a six-cent tax imposed on every gallon of motor fuel and special fuel sold at the retail level. Use of the proceeds is restricted to transportation expenditures. The tax is administered by the Florida Department of Revenue, which distributes the proceeds monthly to the County and the various municipalities within the County based on an interlocal agreement.

The County's actual receipts from Local Option Gas Tax revenues for the FY 2021-2022 were \$12,272,092. For FY 2022-2023 the actual collections to date are \$12,193,731, with the FY 2023-2024 budgeted amount at \$12,269,088.

### Local Option Gas Tax

(in Millions)



## Major Revenue Sources

### Tourist Development Tax

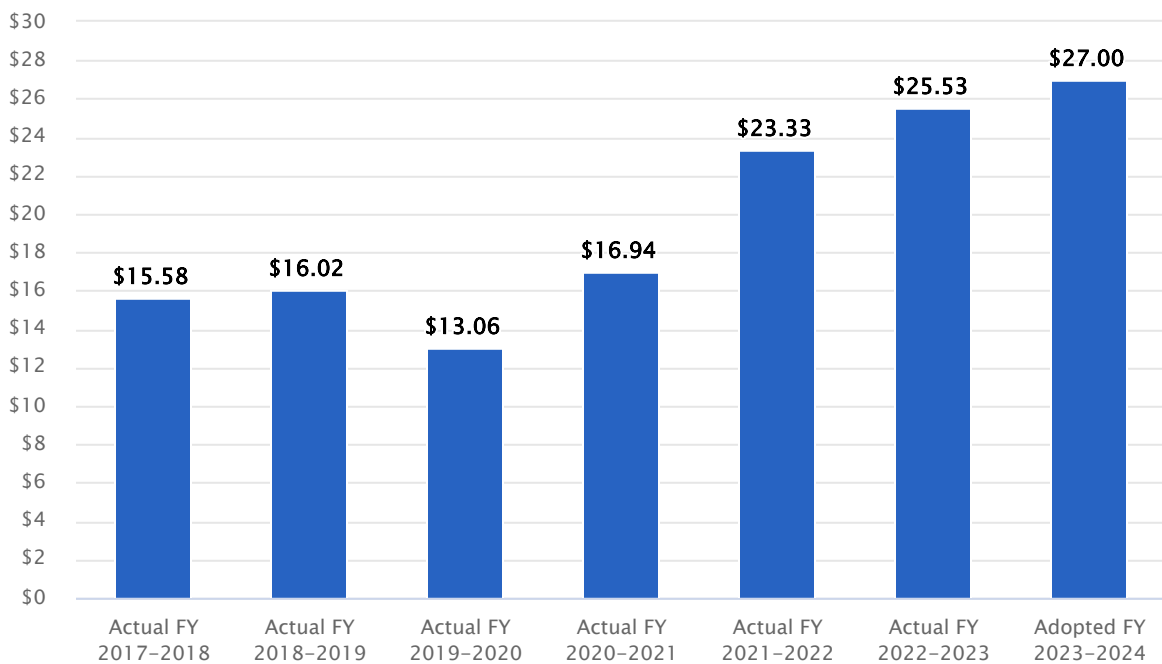
The Tourist Development Tax is a 5% tax levied on any rental or lease of six months or less for accommodations in hotels, motels or other temporary living quarters. Expenditures are restricted to the financing and operation of tourist-related facilities (including convention centers, sports stadiums, and auditoriums), beach improvements, promotion and/or advertisement of tourism, and to fund tourist promotion bureaus.

Tourist Development Tax revenues are estimated using historical information and tourist market information. This revenue is sensitive to the CPI, but not to population increases.

The County's actual receipts from Tourist Development Tax revenue for the FY 2021-2022 were \$23,330,657. For FY 2022-2023 the actual collections to date are \$25,539,563 with the FY 2023-2024 budgeted amount at \$27,000,000.

### Tourist Development Tax

(in Millions)



### Water/Wastewater Fees

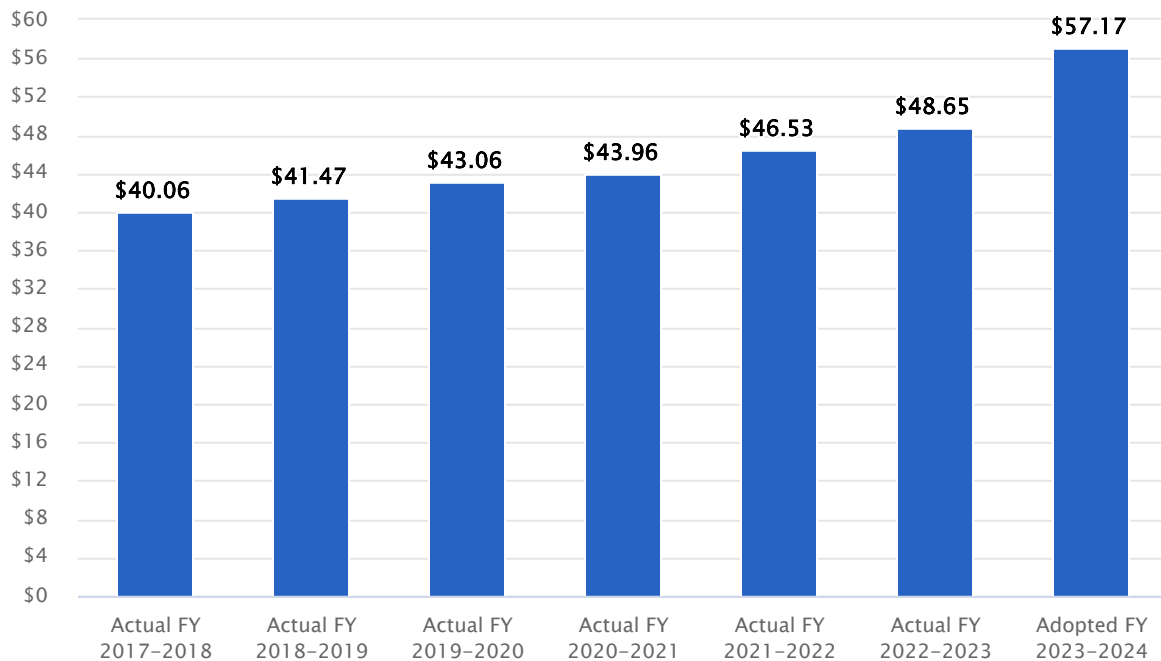
The Water/Wastewater program provides protection of the health, safety and welfare of the public, as well as certain environmental conditions, through the operation and maintenance of the County-owned water supply, treatment and distribution system, and the County-owned wastewater collection, treatment and disposal system. Water/Wastewater fees are charged to users of the County's water/wastewater system. Brevard County currently provides water/wastewater services to unincorporated areas of north Brevard and wastewater services to unincorporated areas of central and south Brevard.

The estimation of Water/Wastewater fees revenues is based on historical collection data, population growth and development plans, as well as other current factors, which would affect the demand for services.

The County's actual receipts from Water/Wastewater fee revenue for the FY 2021-2022 were \$46,532,612. For FY 2022-2023 the actual collections to date are \$48,649,694, while the FY 2023-2024 budgeted amount is \$57,172,978.

### Water/Wastewater Fees

(in Millions)



## Major Revenue Sources

### Solid Waste Disposal Fees

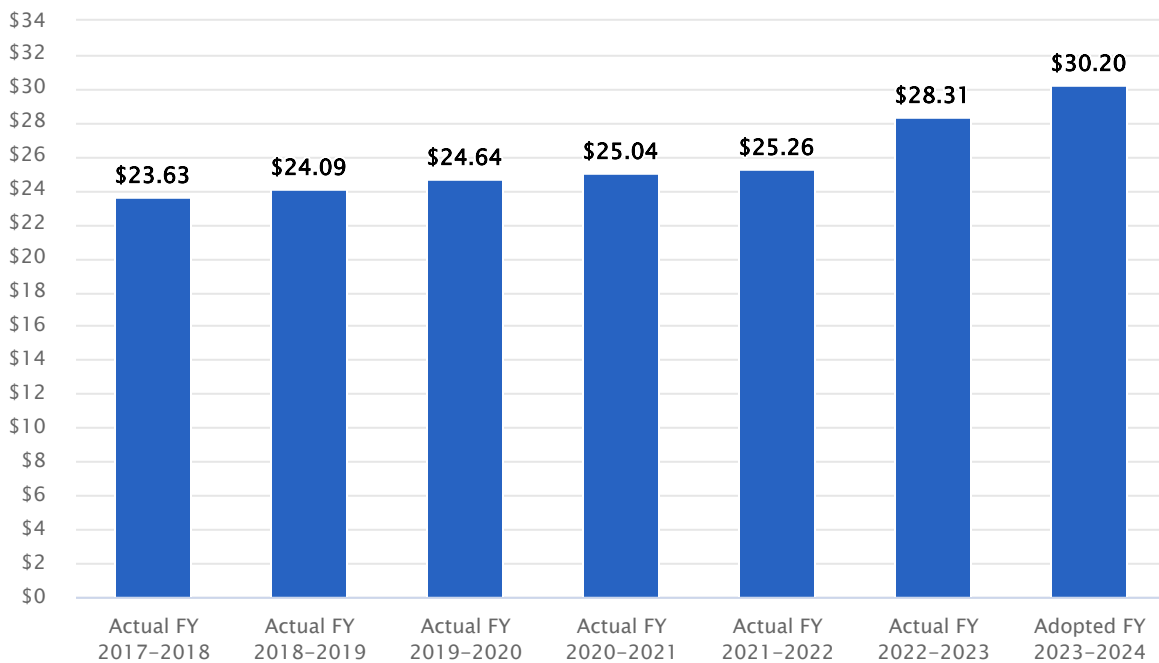
The Solid Waste Management Department administers and provides an efficient and environmentally sound solid waste management system for the County’s residents. This system includes operational facilities for the transfer and disposal of all solid waste generated in Brevard County, including volume reduction, hazardous waste, and yard trash mulching facilities. Solid Waste disposal fees are charged to the users of the County’s landfill, and assessments are charged to all improved property owners for solid waste disposal.

The Solid Waste disposal assessment was unchanged from FY 1999-2004. Effective October 1, 2020, a new Collection and Recycling contract was implemented. New collection rates take effect October 1, 2020.

The County’s actual receipts from Solid Waste disposal fee revenue for the FY 2021-2022 were \$25,261,211. For FY 2022-2023 the actual collections to date are \$28,305,457, while the FY 2023-2024 budgeted amount is \$30,201,996.

### Solid Waste Disposal Fees

(in Millions)





This page left intentionally blank





**Budget Summaries**

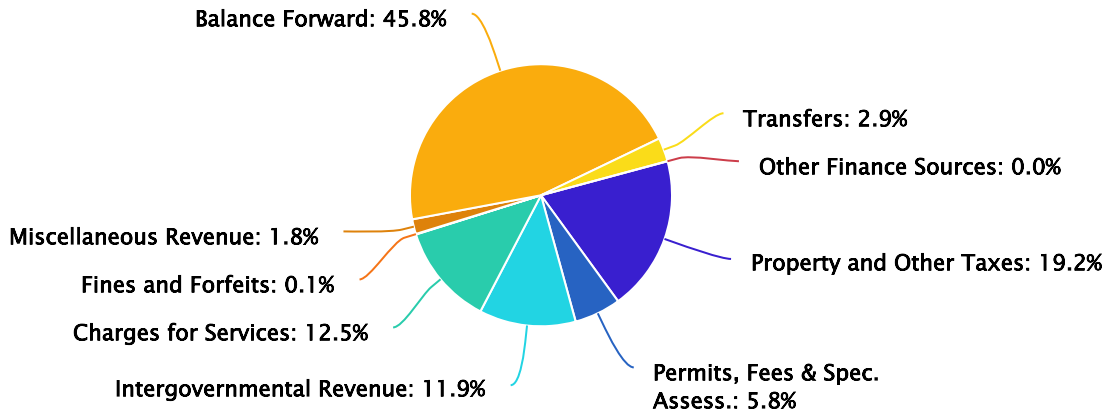




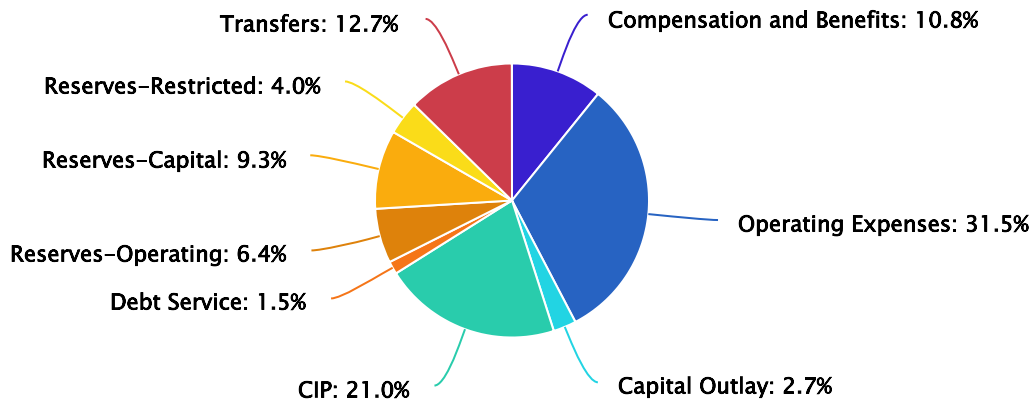
**Budget FY 2023-2024**

\$2,042,281,887

**Sources of Funds by Category**



**Expenditures by Category**



# BUDGET SUMMARIES

## Summary of Revenue, Expenditures and Changes in Fund Balance

### Summary of Revenue, Expenditures and Changes in Fund Balance

|   | Total All Funds         |                         |                         | General Funds         |                       |                       |
|---|-------------------------|-------------------------|-------------------------|-----------------------|-----------------------|-----------------------|
|   | FY 2022<br>Actual       | FY 2023<br>Projected    | FY 2024<br>Adopted      | FY 2022<br>Actual     | FY 2023<br>Projected  | FY 2024<br>Adopted    |
| <b>Revenues</b>                         |                         |                         |                         |                       |                       |                       |
| Taxes                                   | \$ 374,264,068          | \$ 378,463,096          | \$ 410,077,939          | \$ 168,655,463        | \$ 182,753,699        | \$ 192,729,449        |
| Permits, Fees & Spec. Assess.           | \$ 124,559,820          | \$ 127,792,870          | \$ 123,226,936          | \$ 22,545,074         | \$ 20,019,348         | \$ 21,514,798         |
| Intergovernmental Revenue               | \$ 136,543,776          | \$ 331,338,308          | \$ 255,004,969          | \$ 53,494,783         | \$ 49,769,793         | \$ 54,881,401         |
| Charges for Services                    | \$ 216,552,084          | \$ 252,409,564          | \$ 267,875,826          | \$ 21,960,249         | \$ 35,276,149         | \$ 38,943,763         |
| Fines and Forfeits                      | \$ 1,698,192            | \$ 1,589,532            | \$ 1,480,916            | \$ 658,286            | \$ 643,594            | \$ 656,008            |
| Miscellaneous Revenue                   | \$ 30,269,192           | \$ 27,392,840           | \$ 39,110,546           | \$ 8,216,624          | \$ 7,100,965          | \$ 7,800,805          |
| Statutory Reduction                     | \$ -                    | \$ (51,347,267)         | \$ (50,513,059)         | \$ -                  | \$ (14,777,365)       | \$ (15,893,468)       |
| <b>Total Operating Revenues</b>         | <b>\$ 883,887,132</b>   | <b>\$ 1,067,638,943</b> | <b>\$ 1,046,264,073</b> | <b>\$ 275,530,479</b> | <b>\$ 280,786,183</b> | <b>\$ 300,632,756</b> |
| Balance Forward                         | \$ 743,978,130          | \$ 810,160,502          | \$ 935,807,230          | \$ 80,225,846         | \$ 87,724,880         | \$ 116,515,277        |
| Transfers                               | \$ 77,866,612           | \$ 86,068,083           | \$ 59,710,584           | \$ 11,130,604         | \$ 22,329,572         | \$ 5,681,875          |
| Other Finance Sources                   | \$ 1,773,307            | \$ 80,236,314           | \$ 500,000              | \$ 57,071             | \$ 2,582,492          | \$ -                  |
| <b>Total Non-Operating Revenues</b>     | <b>\$ 823,618,049</b>   | <b>\$ 976,464,899</b>   | <b>\$ 996,017,814</b>   | <b>\$ 91,413,521</b>  | <b>\$ 112,636,944</b> | <b>\$ 122,197,152</b> |
| <b>Total Revenues</b>                   | <b>\$ 1,707,505,181</b> | <b>\$ 2,044,103,842</b> | <b>\$ 2,042,281,887</b> | <b>\$ 366,944,000</b> | <b>\$ 393,423,127</b> | <b>\$ 422,829,908</b> |
| <b>Expenditures</b>                     |                         |                         |                         |                       |                       |                       |
| Compensation and Benefits               | \$ 163,635,380          | \$ 202,041,288          | \$ 221,026,229          | \$ 31,566,230         | \$ 37,877,276         | \$ 42,655,373         |
| Operating Expenses                      | \$ 394,367,546          | \$ 658,031,119          | \$ 643,708,845          | \$ 52,740,447         | \$ 79,061,863         | \$ 77,521,218         |
| Capital Outlay                          | \$ 25,197,867           | \$ 59,205,789           | \$ 55,737,666           | \$ 1,329,242          | \$ 3,418,562          | \$ 3,538,418          |
| <b>Total Operating Expenditures</b>     | <b>\$ 583,200,793</b>   | <b>\$ 919,278,196</b>   | <b>\$ 920,472,740</b>   | <b>\$ 85,635,919</b>  | <b>\$ 120,357,701</b> | <b>\$ 123,715,009</b> |
| CIP                                     | \$ 116,475,542          | \$ 413,074,551          | \$ 428,880,103          | \$ 3,926,744          | \$ 36,150,312         | \$ 41,888,840         |
| Debt Service                            | \$ 26,834,002           | \$ 51,360,805           | \$ 31,149,256           | \$ 151,594            | \$ 803,437            | \$ 800,644            |
| Reserves-Operations                     | \$ -                    | \$ 111,196,878          | \$ 131,524,312          | \$ -                  | \$ 33,242,172         | \$ 35,265,033         |
| Reserves-Capital                        | \$ -                    | \$ 202,471,506          | \$ 189,874,263          | \$ -                  | \$ 1,333,750          | \$ 3,210,487          |
| Reserves-Restricted                     | \$ -                    | \$ 77,835,676           | \$ 81,405,457           | \$ -                  | \$ -                  | \$ -                  |
| Transfers                               | \$ 231,629,607          | \$ 266,459,034          | \$ 258,975,756          | \$ 184,002,347        | \$ 199,108,559        | \$ 217,949,895        |
| <b>Total Non-Operating Expenditures</b> | <b>\$ 374,939,151</b>   | <b>\$ 1,122,398,450</b> | <b>\$ 1,121,809,147</b> | <b>\$ 188,080,685</b> | <b>\$ 270,638,230</b> | <b>\$ 299,114,899</b> |
| <b>Total Expenditures</b>               | <b>\$ 958,139,944</b>   | <b>\$ 2,041,676,646</b> | <b>\$ 2,042,281,887</b> | <b>\$ 273,716,603</b> | <b>\$ 390,995,931</b> | <b>\$ 422,829,908</b> |



Summary of Revenue, Expenditures and Changes in Fund Balance

Summary of Revenue, Expenditures and Changes in Fund Balance

In Thousands of Dollars

|   | Special Revenue Funds |                         |                         | Debt Service Funds   |                      |                      |
|---|-----------------------|-------------------------|-------------------------|----------------------|----------------------|----------------------|
|   | FY 2022 Actual        | FY 2023 Projected       | FY 2024 Adopted         | FY 2022 Actual       | FY 2023 Projected    | FY 2024 Adopted      |
| <b>Revenues</b>                         |                       |                         |                         |                      |                      |                      |
| Property Taxes                          | \$ 192,819,542        | \$ 190,577,426          | \$ 213,529,428          | \$ 12,789,063        | \$ 5,131,971         | \$ 3,819,062         |
| Permits, Fees & Spec. Assess.           | \$ 95,838,893         | \$ 102,987,577          | \$ 96,799,349           | \$ -                 | \$ -                 | \$ -                 |
| Intergovernmental Revenue               | \$ 68,971,647         | \$ 172,505,472          | \$ 98,390,739           | \$ -                 | \$ -                 | \$ -                 |
| Charges for Services                    | \$ 27,878,662         | \$ 32,251,383           | \$ 32,637,676           | \$ -                 | \$ -                 | \$ -                 |
| Fines and Forfeits                      | \$ 1,039,906          | \$ 945,938              | \$ 824,908              | \$ -                 | \$ -                 | \$ -                 |
| Miscellaneous Revenue                   | \$ 11,801,281         | \$ 11,589,177           | \$ 19,511,774           | \$ 178,848           | \$ 208,500           | \$ 141,000           |
| Statutory Reduction                     | \$ -                  | \$ (25,135,034)         | \$ (23,027,678)         | \$ -                 | \$ (267,024)         | \$ (198,003)         |
| <b>Total Operating Revenues</b>         | <b>\$ 398,349,931</b> | <b>\$ 485,721,939</b>   | <b>\$ 438,666,196</b>   | <b>\$ 12,967,910</b> | <b>\$ 5,073,447</b>  | <b>\$ 3,762,059</b>  |
| Balance Forward                         | \$ 442,444,289        | \$ 507,190,156          | \$ 575,846,090          | \$ 12,434,751        | \$ 16,408,715        | \$ 12,875,101        |
| Transfers                               | \$ 48,444,031         | \$ 39,624,776           | \$ 43,467,698           | \$ 5,629,650         | \$ 5,937,345         | \$ 5,642,145         |
| Other Finance Sources                   | \$ 770,019            | \$ -                    | \$ 500,000              | \$ -                 | \$ -                 | \$ -                 |
| <b>Total Non-Operating Revenues</b>     | <b>\$ 491,658,339</b> | <b>\$ 546,814,932</b>   | <b>\$ 619,813,788</b>   | <b>\$ 18,064,401</b> | <b>\$ 22,346,060</b> | <b>\$ 18,517,246</b> |
| <b>Total Revenues</b>                   | <b>\$ 890,008,271</b> | <b>\$ 1,032,536,871</b> | <b>\$ 1,058,479,984</b> | <b>\$ 31,032,311</b> | <b>\$ 27,419,507</b> | <b>\$ 22,279,305</b> |
| <b>Expenditures</b>                     |                       |                         |                         |                      |                      |                      |
| Compensation and Benefits               | \$ 101,130,517        | \$ 121,854,316          | \$ 133,344,351          | \$ -                 | \$ -                 | \$ -                 |
| Operating Expenses                      | \$ 184,493,946        | \$ 373,218,466          | \$ 377,991,033          | \$ 350               | \$ 350               | \$ 350               |
| Capital Outlay                          | \$ 13,209,086         | \$ 33,751,136           | \$ 26,769,064           | \$ -                 | \$ -                 | \$ -                 |
| <b>Total Operating Expenditures</b>     | <b>\$ 298,833,548</b> | <b>\$ 528,823,918</b>   | <b>\$ 538,104,448</b>   | <b>\$ 350</b>        | <b>\$ 350</b>        | <b>\$ 350</b>        |
| CIP                                     | \$ 60,690,563         | \$ 209,817,290          | \$ 230,978,997          | \$ -                 | \$ -                 | \$ -                 |
| Debt Service                            | \$ 6,529,893          | \$ 8,723,567            | \$ 6,389,890            | \$ 14,161,593        | \$ 14,446,797        | \$ 14,238,309        |
| Reserves-Operations                     | \$ -                  | \$ 40,432,746           | \$ 87,229,624           | \$ -                 | \$ -                 | \$ -                 |
| Reserves-Capital                        | \$ -                  | \$ 176,105,665          | \$ 151,010,641          | \$ -                 | \$ -                 | \$ -                 |
| Reserves-Restricted                     | \$ -                  | \$ 5,152,846            | \$ 7,582,666            | \$ -                 | \$ 12,580,360        | \$ 7,704,950         |
| Transfers                               | \$ 43,729,324         | \$ 63,480,839           | \$ 37,183,718           | \$ 425,848           | \$ 392,000           | \$ 335,696           |
| <b>Total Non-Operating Expenditures</b> | <b>\$ 110,949,780</b> | <b>\$ 503,712,953</b>   | <b>\$ 520,375,536</b>   | <b>\$ 14,587,441</b> | <b>\$ 27,419,157</b> | <b>\$ 22,278,955</b> |
| <b>Total Expenditures</b>               | <b>\$ 409,783,328</b> | <b>\$ 1,032,536,871</b> | <b>\$ 1,058,479,984</b> | <b>\$ 14,587,791</b> | <b>\$ 27,419,507</b> | <b>\$ 22,279,305</b> |

# BUDGET SUMMARIES

## Summary of Revenue, Expenditures and Changes in Fund Balance

### Summary of Revenue, Expenditures and Changes in Fund Balance

In Thousands of Dollars

|   | Capital Project Funds |                      |                      | Enterprise Funds      |                       |                       |
|---|-----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|
|   | FY 2022<br>Actual     | FY 2023<br>Projected | FY 2024<br>Adopted   | FY 2022<br>Actual     | FY 2023<br>Projected  | FY 2024<br>Adopted    |
| <b>Revenues</b>                         |                       |                      |                      |                       |                       |                       |
| Property Taxes                          | \$ -                  | \$ -                 | \$ -                 | \$ -                  | \$ -                  | \$ -                  |
| Permits, Fees & Spec. Assess.           | \$ -                  | \$ -                 | \$ -                 | \$ 6,175,853          | \$ 4,785,945          | \$ 4,912,789          |
| Intergovernmental Revenue               | \$ 165,136            | \$ 174,000           | \$ 174,000           | \$ 13,912,210         | \$ 107,939,043        | \$ 100,608,829        |
| Charges for Services                    | \$ -                  | \$ -                 | \$ -                 | \$ 97,690,631         | \$ 110,502,671        | \$ 119,996,119        |
| Fines and Forfeits                      | \$ -                  | \$ -                 | \$ -                 | \$ -                  | \$ -                  | \$ -                  |
| Miscellaneous Revenue                   | \$ 175,550            | \$ 53,700            | \$ 52,200            | \$ 3,251,085          | \$ 5,590,498          | \$ 8,365,185          |
| Statutory Reduction                     | \$ -                  | \$ (11,385)          | \$ (11,310)          | \$ -                  | \$ (11,156,459)       | \$ (11,382,600)       |
| <b>Total Operating Revenues</b>         | <b>\$ 340,686</b>     | <b>\$ 216,315</b>    | <b>\$ 214,890</b>    | <b>\$ 121,029,779</b> | <b>\$ 217,661,698</b> | <b>\$ 222,500,322</b> |
| Balance Forward                         | \$ 12,504,948         | \$ 20,399,885        | \$ 23,412,027        | \$ 141,148,545        | \$ 134,318,359        | \$ 169,654,138        |
| Transfers                               | \$ 8,068,115          | \$ 13,400,000        | \$ -                 | \$ 1,900,349          | \$ 2,082,527          | \$ 2,145,003          |
| Other Finance Sources                   | \$ -                  | \$ -                 | \$ -                 | \$ 946,217            | \$ 77,653,822         | \$ -                  |
| <b>Total Non-Operating Revenues</b>     | <b>\$ 20,573,063</b>  | <b>\$ 33,799,885</b> | <b>\$ 23,412,027</b> | <b>\$ 143,995,111</b> | <b>\$ 214,054,708</b> | <b>\$ 171,799,141</b> |
| <b>Total Revenues</b>                   | <b>\$ 20,913,749</b>  | <b>\$ 34,016,200</b> | <b>\$ 23,626,917</b> | <b>\$ 265,024,891</b> | <b>\$ 431,716,406</b> | <b>\$ 394,299,463</b> |
| <b>Expenditures</b>                     |                       |                      |                      |                       |                       |                       |
| Compensation and Benefits               | \$ -                  | \$ -                 | \$ -                 | \$ 26,706,445         | \$ 37,384,465         | \$ 39,479,970         |
| Operating Expenses                      | \$ 32,010             | \$ 351,435           | \$ 262,035           | \$ 74,942,355         | \$ 117,657,874        | \$ 101,096,521        |
| Capital Outlay                          | \$ 57,286             | \$ 2,052,263         | \$ 335,000           | \$ 9,974,515          | \$ 18,495,975         | \$ 23,910,184         |
| <b>Total Operating Expenditures</b>     | <b>\$ 89,296</b>      | <b>\$ 2,403,698</b>  | <b>\$ 597,035</b>    | <b>\$ 111,623,314</b> | <b>\$ 173,538,314</b> | <b>\$ 164,486,675</b> |
| CIP                                     | \$ 293,306            | \$ 30,545,139        | \$ 21,916,092        | \$ 51,564,929         | \$ 136,561,810        | \$ 134,096,174        |
| Debt Service                            | \$ -                  | \$ -                 | \$ -                 | \$ 5,990,922          | \$ 27,387,004         | \$ 9,720,413          |
| Reserves-Operations                     | \$ -                  | \$ -                 | \$ -                 | \$ -                  | \$ 37,521,960         | \$ 9,029,655          |
| Reserves-Capital                        | \$ -                  | \$ 1,067,363         | \$ 1,113,790         | \$ -                  | \$ 23,964,728         | \$ 34,539,345         |
| Reserves-Restricted                     | \$ -                  | \$ -                 | \$ -                 | \$ -                  | \$ 29,264,954         | \$ 38,920,754         |
| Transfers                               | \$ 721                | \$ -                 | \$ -                 | \$ 3,471,368          | \$ 3,477,636          | \$ 3,506,447          |
| <b>Total Non-Operating Expenditures</b> | <b>\$ 294,027</b>     | <b>\$ 31,612,502</b> | <b>\$ 23,029,882</b> | <b>\$ 61,027,218</b>  | <b>\$ 258,178,092</b> | <b>\$ 229,812,788</b> |
| <b>Total Expenditures</b>               | <b>\$ 383,323</b>     | <b>\$ 34,016,200</b> | <b>\$ 23,626,917</b> | <b>\$ 172,650,532</b> | <b>\$ 431,716,406</b> | <b>\$ 394,299,463</b> |



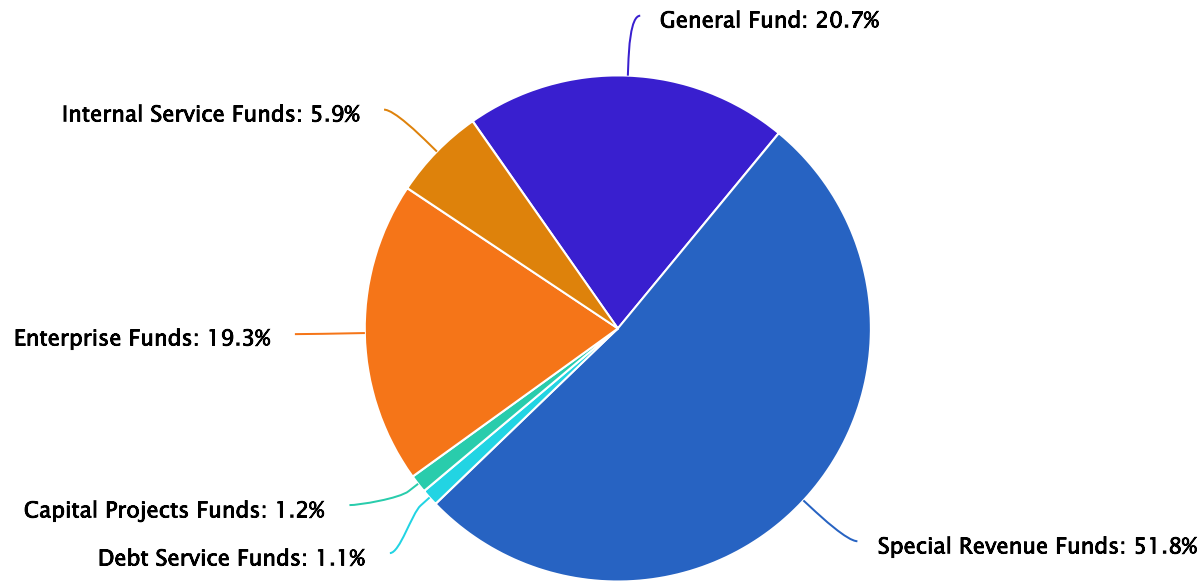
Summary of Revenue, Expenditures and Changes in Fund Balance

In Thousands of Dollars

|   | Internal Service Funds |                       |                       |
|---|------------------------|-----------------------|-----------------------|
|   | FY 2022<br>Actual      | FY 2023<br>Projected  | FY 2024<br>Adopted    |
| <b>Revenues</b>                         |                        |                       |                       |
| Property Taxes                          | \$ -                   | \$ -                  | \$ -                  |
| Permits, Fees & Spec. Assess.           | \$ -                   | \$ -                  | \$ -                  |
| Intergovernmental Revenue               | \$ -                   | \$ 950,000            | \$ 950,000            |
| Charges for Services                    | \$ 69,022,542          | \$ 74,379,361         | \$ 76,298,268         |
| Fines and Forfeits                      | \$ -                   | \$ -                  | \$ -                  |
| Miscellaneous Revenue                   | \$ 6,645,804           | \$ 2,850,000          | \$ 3,239,582          |
| Statutory Reduction                     | \$ -                   | \$ -                  | \$ -                  |
| <b>Total Operating Revenues</b>         | <b>\$ 75,668,347</b>   | <b>\$ 78,179,361</b>  | <b>\$ 80,487,850</b>  |
| Balance Forward                         | \$ 55,219,751          | \$ 44,118,507         | \$ 37,504,597         |
| Transfers                               | \$ 2,693,863           | \$ 2,693,863          | \$ 2,773,863          |
| Other Finance Sources                   | \$ -                   | \$ -                  | \$ -                  |
| <b>Total Non-Operating Revenues</b>     | <b>\$ 57,913,614</b>   | <b>\$ 46,812,370</b>  | <b>\$ 40,278,460</b>  |
| <b>Total Revenues</b>                   | <b>\$ 133,581,961</b>  | <b>\$ 124,991,731</b> | <b>\$ 120,766,310</b> |
| <b>Expenditures</b>                     |                        |                       |                       |
| Compensation and Benefits               | \$ 4,232,188           | \$ 4,925,231          | \$ 5,546,535          |
| Operating Expenses                      | \$ 82,158,439          | \$ 87,741,131         | \$ 86,837,688         |
| Capital Outlay                          | \$ 627,739             | \$ 1,487,853          | \$ 1,185,000          |
| <b>Total Operating Expenditures</b>     | <b>\$ 87,018,366</b>   | <b>\$ 94,154,215</b>  | <b>\$ 93,569,223</b>  |
| CIP                                     | \$ -                   | \$ -                  | \$ -                  |
| Debt Service                            | \$ -                   | \$ -                  | \$ -                  |
| Reserves-Operations                     | \$ -                   | \$ -                  | \$ -                  |
| Reserves-Capital                        | \$ -                   | \$ -                  | \$ -                  |
| Reserves-Restricted                     | \$ -                   | \$ 30,837,516         | \$ 27,197,087         |
| Transfers                               | \$ -                   | \$ -                  | \$ -                  |
| <b>Total Non-Operating Expenditures</b> | <b>\$ -</b>            | <b>\$ 30,837,516</b>  | <b>\$ 27,197,087</b>  |
| <b>Total Expenditures</b>               | <b>\$ 87,018,366</b>   | <b>\$ 124,991,731</b> | <b>\$ 120,766,310</b> |

### Summary by Fund Type

FY 2023-2024  
Total Budget All Funds  
\$2,042,281,887



Department – Fund Relationship

|                                      | Governmental Funds |            |              |             | Proprietary Funds        |                      |                  |           | Internal Svc Funds                  |                 | Component Units |           |                       |
|--------------------------------------|--------------------|------------|--------------|-------------|--------------------------|----------------------|------------------|-----------|-------------------------------------|-----------------|-----------------|-----------|-----------------------|
|                                      | Gen'l Funds        | Emerg Svcs | Transp Trust | Grant Funds | Non Major Spec Rev Funds | Non Major Debt Funds | Solid Waste Mgmt | Water Res | Barefoot Bay Water & Sewer District | Non Major Funds | Info Tech       | Risk Mgmt | MIRA NBEDZ TICO MTWCD |
| <b>Board Agencies</b>                |                    |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Board of County Commissioners        | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Budget Office                        | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Central Services                     | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| County Attorney                      | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| County Manager                       | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Emergency Management Office          | x                  | x          |              | x           |                          | x                    |                  |           |                                     |                 |                 |           |                       |
| Fire Rescue Department               |                    |            |              | x           |                          |                      |                  |           |                                     |                 |                 |           |                       |
| General Government Services          | x                  |            |              | x           |                          | x                    |                  |           |                                     |                 |                 |           |                       |
| Housing and Human Services           | x                  |            |              | x           | x                        |                      |                  |           |                                     |                 |                 |           |                       |
| Human Resources Office               | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 | x         |                       |
| Information Technology               |                    |            |              |             |                          |                      |                  |           |                                     |                 | x               |           |                       |
| Library Services Department          |                    |            |              | x           | x                        |                      |                  |           |                                     |                 |                 |           |                       |
| Natural Resources Management         | x                  |            |              | x           | x                        |                      |                  |           |                                     |                 |                 |           |                       |
| Parks and Recreation Department      | x                  |            |              | x           | x                        | x                    |                  |           |                                     | x               |                 |           |                       |
| Planning and Development             | x                  |            | x            |             | x                        |                      |                  |           |                                     |                 |                 |           |                       |
| Public Safety Department             | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Public Works Department              | x                  |            |              | x           |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Solid Waste Department               | x                  |            | x            | x           | x                        | x                    |                  |           |                                     |                 |                 |           |                       |
| Space Coast Government Television    | x                  |            |              |             |                          |                      | x                |           |                                     | x               |                 |           |                       |
| Tourism Development Office           |                    |            |              |             | x                        | x                    |                  |           |                                     |                 |                 |           |                       |
| Transit Services Department          |                    |            |              |             |                          |                      |                  |           |                                     | x               |                 |           |                       |
| UF/Brevard County Extension Services | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Utility Services                     |                    |            |              |             |                          |                      |                  | x         | x                                   |                 |                 |           |                       |
| Valkaria Airport                     | x                  |            |              | x           |                          |                      |                  |           |                                     |                 |                 |           |                       |
| <b>Charter Officers</b>              |                    |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Clerk to the Board                   | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Property Appraiser                   | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                 |           |                       |
| Sheriff                              | x                  |            |              |             | x                        | x                    |                  |           |                                     |                 |                 |           |                       |
| Supervisor of Elections              | x                  |            |              | x           |                          |                      |                  |           |                                     |                 |                 |           |                       |

## Department – Fund Relationship

### Department – Fund Relationship

|                                     | Governmental Funds |            |              |             |                          | Proprietary Funds    |                  |           |                                     |                 | Internal Svc Funds |           | Component Units       |
|-------------------------------------|--------------------|------------|--------------|-------------|--------------------------|----------------------|------------------|-----------|-------------------------------------|-----------------|--------------------|-----------|-----------------------|
|                                     | Gen'l Funds        | Emerg Svcs | Transp Trust | Grant Funds | Non Major Spec Rev Funds | Non Major Debt Funds | Solid Waste Mgmt | Water Res | Barefoot Bay Water & Sewer District | Non Major Funds | Info Tech          | Risk Mgmt | MIRA NBEDZ TICO MTWCD |
| Tax Collector                       | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                    |           |                       |
| <b>Court Operations</b>             |                    |            |              |             |                          |                      |                  |           |                                     |                 |                    |           |                       |
| Judicial Branch Administration      | x                  |            |              |             | x                        |                      |                  |           |                                     |                 |                    |           |                       |
| Judicial Support                    | x                  |            |              |             | x                        |                      |                  |           |                                     |                 |                    |           |                       |
| Law Library                         |                    |            |              |             | x                        |                      |                  |           |                                     |                 |                    |           |                       |
| State Attorney                      | x                  |            |              |             |                          |                      |                  |           |                                     |                 |                    |           |                       |
| <b>Outside Agencies</b>             |                    |            |              |             |                          |                      |                  |           |                                     |                 |                    |           |                       |
| Melbourne-Tillman Water Control     |                    |            |              |             |                          |                      |                  |           |                                     |                 |                    |           | x                     |
| Merritt Island Redevelopment Agency |                    |            |              |             |                          |                      |                  |           |                                     |                 |                    |           | x                     |
| North Brevard Economic Develop Zone |                    |            |              |             |                          |                      |                  |           |                                     |                 |                    |           | x                     |
| Space Coast Transportation Planning |                    |            |              |             | x                        |                      |                  |           |                                     |                 |                    |           |                       |
| Titusville-Cocoa Airport Authority  |                    |            |              |             |                          |                      |                  |           |                                     |                 |                    |           | x                     |





Budget by Agency

| Brevard County                                   | FY 2023-2024<br>Adopted Budget |   | FY 2023-2024<br>Adopted Budget |
|--|--------------------------------|---|--------------------------------|
| Board of County Commissioners                    | \$2,137,015                    | Clerk to the Board                          | \$2,333,980                    |
| Budget Office                                    | \$748,578                      | Property Appraiser's Office                 | \$2,402,309                    |
| Central Services                                 | \$6,610,349                    | Sheriff's Office                            | \$178,483,062                  |
| County Attorney                                  | \$2,239,688                    | Supervisor of Elections                     | \$7,820,283                    |
| County Manager's Office                          | \$1,459,137                    | Tax Collector's Office                      | \$3,652,214                    |
| Emergency Management                             | \$37,522,979                   | <b><i>Constitutional Officers Total</i></b> | <b>\$194,691,848</b>           |
| Fire Rescue Department                           | \$122,779,099                  |   |                                |
| General Government Services                      | \$206,488,656                  |   |                                |
| Housing and Human Services                       | \$40,769,128                   |   |                                |
| Human Resources Office                           | \$113,111,831                  | Judicial Branch Administration              | \$540,231                      |
| Information Technology Department                | \$8,563,154                    | Judicial Support                            | \$6,735,412                    |
| Library Services Department                      | \$35,063,014                   | Law Library Office                          | \$444,307                      |
| Mosquito Control                                 | \$13,601,406                   | State Attorney's Office                     | \$378,635                      |
| Natural Resources                                | \$417,705,183                  | <b><i>Court Operations Total</i></b>        | <b>\$8,098,585</b>             |
| Parks and Recreation Department                  | \$101,817,128                  |   |                                |
| Planning and Development Department              | \$98,684,111                   |   |                                |
| Public Safety                                    | \$5,676,717                    |   |                                |
| Public Works Department                          | \$162,765,194                  |   |                                |
| Solid Waste Management Department                | \$142,744,406                  | Melbourne-Tillman Water Control District    | \$4,705,804                    |
| Space Coast Government Television/Communications | \$531,587                      | Merritt Island Redevelopment Agency (MIRA)  | \$7,348,927                    |
| Tourism Development Office                       | \$68,500,203                   | North Brevard Economic Development Zone     | \$11,182,968                   |
| Transit Services Department                      | \$42,714,039                   | Titusville-Cocoa Airport Authority          | \$3,747,851                    |
| UF/Brevard County Extension Services Office      | \$1,161,610                    | Transportation Planning Office              | \$3,264,889                    |
| Utility Services Department                      | \$171,180,803                  | <b><i>Outside Agencies Total</i></b>        | <b>\$30,250,439</b>            |
| Valkaria Airport                                 | \$4,666,000                    |   |                                |
| <b><i>Board Agency Total</i></b>                 | <b>\$1,809,241,015</b>         | <b><i>Brevard County Total</i></b>          | <b>\$2,042,281,887</b>         |

# BUDGET SUMMARIES

## Expenditure Summary of All Funds

### Expenditure Summary of All Funds

| Fund                          | Description              | Actual<br>FY 2021-2022 | Final<br>Budget<br>FY 2022-2023 | Adopted<br>Budget<br>FY 2023-2024 | Percent<br>Increase/<br>(Decrease) |
|-------------------------------|--------------------------|------------------------|---------------------------------|-----------------------------------|------------------------------------|
| <b>General Fund</b>           |                          | 273,716,603            | 393,423,127                     | 422,829,908                       | 7.47%                              |
| <b>Special Revenue Funds</b>  |                          | 409,783,328            | 1,032,536,871                   | 1,058,479,984                     | 2.51%                              |
| <b>Debt Service Funds</b>     |                          | 14,587,791             | 27,419,507                      | 22,279,305                        | (18.75%)                           |
| <b>Capital Projects Funds</b> |                          | 383,323                | 34,016,200                      | 23,626,917                        | (30.54%)                           |
| <b>Enterprise Funds</b>       |                          | 172,650,532            | 431,716,406                     | 394,299,463                       | (8.67%)                            |
| <b>Internal Service Funds</b> |                          | 87,018,366             | 124,991,731                     | 120,766,310                       | (3.38%)                            |
| <b>Totals – All Funds</b>     |                          | <b>958,139,944</b>     | <b>2,044,103,842</b>            | <b>2,042,281,887</b>              | <b>(0.09%)</b>                     |
| 0001                          | General Revenue          | 230,610,290            | 312,111,519                     | 342,161,417                       | 9.63%                              |
| 0002                          | General Rev Uninc        | 10,370,002             | 17,614,695                      | 18,459,753                        | 4.80%                              |
| 0003                          | Supv of Elections        | 6,285,167              | 7,105,373                       | 7,820,283                         | 10.06%                             |
| 0004                          | Natural Resources        | 2,448,479              | 3,922,776                       | 4,392,250                         | 11.97%                             |
| 0005                          | Emergency Management     | 589,410                | 1,011,742                       | 958,013                           | (5.31%)                            |
| 0009                          | Central Cashier          | 316,643                | 430,223                         | 483,820                           | 12.46%                             |
| 0012                          | Fine & Forfeiture        | 158,257                | 355,028                         | 378,635                           | 6.65%                              |
| 0014                          | Judicial Programs        | 13,576                 | 136,942                         | 129,293                           | (5.59%)                            |
| 0016                          | Central Parks            | 6,548,103              | 9,257,302                       | 9,444,964                         | 2.03%                              |
| 0017                          | Wickham Park             | 1,696,140              | 2,834,652                       | 2,947,851                         | 3.99%                              |
| 0020                          | Valkaria Airport         | 892,089                | 1,150,905                       | 1,168,000                         | 1.49%                              |
| 0021                          | Co-Wide Parks & Rec      | 3,478                  | 47,980                          | 46,347                            | (3.40%)                            |
| 0022                          | Manatee Hammock Park     | 1,010,854              | 2,642,335                       | 2,796,530                         | 5.84%                              |
| 0023                          | Long Point Park D/3      | 1,060,509              | 2,702,729                       | 2,983,003                         | 10.37%                             |
| 0027                          | Permitting & Enforce     | 530,904                | 1,544,172                       | 1,475,338                         | (4.46%)                            |
| 0030                          | Land Development         | 1,671,741              | 4,250,322                       | 4,150,936                         | (2.34%)                            |
| 0031                          | 800 Mhz Operating        | 1,505,222              | 2,089,911                       | 3,128,474                         | 49.69%                             |
| 0032                          | Beach Coastal Mgmt       | 572,491                | 664,016                         | 268,087                           | (59.63%)                           |
| 0033                          | Eng Review/Inspect       | 1,565,479              | 4,116,435                       | 4,616,183                         | 12.14%                             |
| 0034                          | Boating & Waterways      | -                      | -                               | 236,910                           |                                    |
| 0035                          | Affordable Housing       | 47,984                 | 564,859                         | 669,359                           | 18.50%                             |
| 0036                          | Public Safety Fund       | 3,639,714              | -                               | -                                 |                                    |
| 0037                          | District 2 Comm Alloc    | 835,315                | 15,000                          | -                                 | (100.00%)                          |
| 0038                          | District 4 Comm Alloc    | -                      | -                               | -                                 |                                    |
| 0040                          | ARPA Revenue Replacement | 1,344,758              | 18,854,211                      | 14,114,462                        | (25.14%)                           |
| <b>Totals – General Fund</b>  |                          | <b>273,716,603</b>     | <b>393,423,127</b>              | <b>422,829,908</b>                | <b>7.47%</b>                       |
| 1010                          | North Parks              | 9,163,287              | 16,019,592                      | 16,445,298                        | 2.66%                              |
| 1011                          | PSJ/CAN Groves MSTU      | 571,987                | 622,020                         | 600,442                           | (3.47%)                            |
| 1019                          | Parks South Area Ope     | 11,245,253             | 20,998,945                      | 24,489,972                        | 16.62%                             |
| 1020                          | MI Parks Ref MSTU        | 1,368,914              | 2,533,784                       | 2,266,499                         | (10.55%)                           |
| 1030                          | Parks & Rec D/4          | 3,480,360              | 5,627,505                       | 5,405,799                         | (3.94%)                            |
| 1040                          | Library System Endow     | -                      | 5,910                           | 11,980                            | 102.71%                            |
| 1041                          | S Brevard/Micco Libr     | 4,498                  | 211,781                         | 228,328                           | 7.81%                              |
| 1042                          | Cape Canaveral Endow     | -                      | 8,785                           | 10,113                            | 15.12%                             |
| 1043                          | Cocoa Libr Endow         | 5,359                  | 87,808                          | 90,347                            | 2.89%                              |
| 1044                          | Cocoa Beach Libr End     | 30,920                 | 651,900                         | 613,602                           | (5.87%)                            |
| 1045                          | EAU Gallie Libr End      | 294                    | 13,180                          | 21,628                            | 64.10%                             |
| 1046                          | W Melbourne Libr End     | -                      | 82,602                          | 86,127                            | 4.27%                              |
| 1047                          | Melbourne Libr End       | 43                     | 25,145                          | 30,918                            | 22.96%                             |
| 1048                          | Merritt Isl Libr End     | -                      | 3,429                           | 4,762                             | 38.87%                             |
| 1049                          | N Brevard Libr End       | 30                     | 209,456                         | 216,902                           | 3.55%                              |



**Expenditure Summary of All Funds**

| <b>Fund</b> | <b>Description</b>        | <b>Actual<br/>FY 2021-2022</b> | <b>Final<br/>Budget<br/>FY 2022-2023</b> | <b>Adopted<br/>Budget<br/>FY 2023-2024</b> | <b>Percent<br/>Increase/<br/>(Decrease)</b> |
|-------------|---------------------------|--------------------------------|--|--|---|
| 1050        | Satellite Bch Endow       | 9,786                          | 21,801                                   | 23,240                                     | 6.60%                                       |
| 1051        | Stone Comm Libr End       | -                              | 1,338                                    | 2,073                                      | 54.93%                                      |
| 1052        | Mims/Scottsmoor End       | -                              | 6,241                                    | 7,448                                      | 19.34%                                      |
| 1053        | Suntree Libr Endow        | 9,935                          | 20,686                                   | 24,119                                     | 16.60%                                      |
| 1054        | FT Degroodt Libr End      | -                              | 220                                      | 1,758                                      | 699.09%                                     |
| 1055        | PT St John Libr End       | -                              | 36,514                                   | 34,008                                     | (6.86%)                                     |
| 1056        | Talking Books Endow       | -                              | 6,369                                    | 7,059                                      | 10.83%                                      |
| 1058        | Palm Bay/ PT Mal End      | -                              | 4,094                                    | 5,443                                      | 32.95%                                      |
| 1059        | Homebound Endowment       | -                              | 122                                      | 125  | 2.46%                                       |
| 1060        | Melb Bch Libr End         | 258                            | 35,378                                   | 37,405                                     | 5.73%                                       |
| 1061        | Mobile Library Endow      | -                              | 14,149                                   | 14,555                                     | 2.87%                                       |
| 1062        | Creative Lab Endowme      | -                              | 3,896                                    | 4,004                                      | 2.77%                                       |
| 1070        | Library Services          | 17,938,226                     | 31,208,804                               | 33,236,070                                 | 6.50%                                       |
| 1075        | Library Impact Fee        | 19,969                         | 754,467                                  | 1,050,687                                  | 39.26%                                      |
| 1080        | Building Code Compl       | 4,789,891                      | 15,871,083                               | 17,510,246                                 | 10.33%                                      |
| 1090        | Mosquito Ctrl-Local       | 7,337,453                      | 13,246,972                               | 13,593,406                                 | 2.62%                                       |
| 1110        | Surface Water Impvmt      | 2,625,194                      | 3,538,035                                | 3,537,806                                  | (0.01%)                                     |
| 1111        | Surface Water MSBU-1      | 824,163                        | 7,795,317                                | 11,095,531                                 | 42.34%                                      |
| 1112        | Surface Water MSBU-2      | 2,109,114                      | 6,194,120                                | 4,787,554                                  | (22.71%)                                    |
| 1113        | Surface Water MSBU-3      | 163,596                        | 2,563,519                                | 2,639,518                                  | 2.96%                                       |
| 1114        | Surface Water MSBU-4      | 476,160                        | 5,177,902                                | 5,771,745                                  | 11.47%                                      |
| 1115        | Surface Water MSBU-5      | 161,819                        | 1,888,739                                | 2,042,726                                  | 8.15%                                       |
| 1131        | Road & Bridge MSTU-1      | 2,749,940                      | 5,511,014                                | 5,153,166                                  | (6.49%)                                     |
| 1132        | Road & Bridge MSTU-2      | 1,097,380                      | 2,619,627                                | 2,390,139                                  | (8.76%)                                     |
| 1133        | Road & Bridge MSTU-3      | 408,098                        | 1,593,636                                | 1,358,378                                  | (14.76%)                                    |
| 1134        | Road & Bridge MSTU-4      | 1,419,917                      | 5,379,167                                | 4,252,011                                  | (20.95%)                                    |
| 1135        | Road & Bridge MSTU-5      | 504,235                        | 1,912,942                                | 1,779,268                                  | (6.99%)                                     |
| 1136        | Road & Brdg MSTU-4MI      | 45,713                         | 244,434                                  | 262,338                                    | 7.32%                                       |
| 1137        | Road & Brdg MSTU-4Bch     | 131,457                        | 1,155,704                                | 242,223                                    | (79.04%)                                    |
| 1138        | R&B Dist 2 Dredging       | 83,893                         | 401,520                                  | 528,907                                    | 31.73%                                      |
| 1159        | West Melb Cra Roads       | -                              | 866,095                                  | 839,637                                    | (3.05%)                                     |
| 1160        | Logt/Engineer Proj        | 2,186,328                      | 11,026,117                               | 17,815,119                                 | 61.57%                                      |
| 1161        | Logt-Bonds                | 5,415,472                      | 6,315,738                                | 5,411,407                                  | (14.32%)                                    |
| 1162        | Pineda Cswy Exten         | 1,924,333                      | 8,191,940                                | 9,422,251                                  | 15.02%                                      |
| 1163        | Logt Bonds 2005           | -                              | -  | -  |   |
| 1167        | Sea Ray Bridge Proj       | 591,153                        | 7,587,049                                | 8,323,853                                  | 9.71%                                       |
| 1168        | Transportation Reimb      | 1,129,002                      | 1,550,080                                | 1,782,599                                  | 15.00%                                      |
| 1170        | 5th & 6th Gas Tax         | 657,379                        | 10,388,522                               | 8,893,146                                  | (14.39%)                                    |
| 1176        | Cgt Bonds Debt Serv       | -                              | -  | -  |   |
| 1180        | Countywide Rd & Brdg      | 28,256,516                     | 39,420,352                               | 36,857,742                                 | (6.50%)                                     |
| 1182        | W Melb-S Wickham Rd       | -                              | -  | -  |   |
| 1184        | St Johns Heritage Parkway | -                              | -  | -  |   |
| 1189        | Cocoa-Intlocal Agree      | -                              | -  | -  |   |
| 1192        | Melb-Wickham Rd           | -                              | -  | -  |   |
| 1200        | Impact Fee Administr      | 98,326                         | 142,197                                  | 169,674                                    | 19.32%                                      |
| 1208        | Transp Impact Fee D8      | 221                            | 1,578,961                                | 2,148,272                                  | 36.06%                                      |
| 1209        | Transp Impact Fee D9      | 418,827                        | 1,028,414                                | 1,977,195                                  | 92.26%                                      |
| 1211        | Transp Imp Fee Nml        | 1,931                          | 9,932,961                                | 11,823,511                                 | 19.03%                                      |
| 1212        | Transp Imp Fee Cml        | 5,972,224                      | 13,459,361                               | 17,672,466                                 | 31.30%                                      |
| 1213        | Transp Imp Fee Sml        | 1,074                          | 7,996,721                                | 10,953,768                                 | 36.98%                                      |
| 1228        | Transp Impact Fee D8      | -                              | 635,312                                  | 648,423                                    | 2.06%                                       |
| 1229        | Transp Impact Fee D9      | 201,137                        | 2,357,239                                | 1,949,145                                  | (17.31%)                                    |

# BUDGET SUMMARIES

## Expenditure Summary of All Funds

### Expenditure Summary of All Funds

| Fund | Description                          | Actual<br>FY 2021-2022 | Final<br>Budget<br>FY 2022-2023 | Adopted<br>Budget<br>FY 2023-2024 | Percent<br>Increase/<br>(Decrease) |
|------|--------------------------------------|------------------------|---------------------------------|-----------------------------------|------------------------------------|
| 1230 | Trn Imp Fee Proj Nml                 | 305,790                | 2,882,769                       | 1,549,574                         | (46.25%)                           |
| 1231 | Trn Imp Fee Proj Cml                 | 113,062                | 3,032,388                       | 2,844,620                         | (6.19%)                            |
| 1232 | Trn Imp Fee Proj Sml                 | 39,766                 | 189,975                         | 175,885                           | (7.42%)                            |
| 1255 | Efif North                           | 4,548,619              | 5,493,177                       | 4,842,993                         | (11.84%)                           |
| 1256 | Efif South                           | 19,072,332             | 21,455,685                      | 17,626,017                        | (17.85%)                           |
| 1260 | Soirl Trust Fund                     | 53,344,651             | 301,908,917                     | 370,116,252                       | 22.59%                             |
| 1310 | Fire/Rescue Imp Fee                  | 61,943                 | 641,238                         | 686,487                           | 7.06%                              |
| 1313 | Emerg Svc Imp Fee D3                 | 23,890                 | 81,785                          | 88,517                            | 8.23%                              |
| 1320 | Correctional Imp Fee                 | 20,572                 | 2,365,760                       | 2,922,667                         | 23.54%                             |
| 1330 | Emrg Srvc Imp Fee MI                 | 57,711                 | 906,766                         | 1,101,100                         | 21.43%                             |
| 1331 | Em Srv Imp Fee-Viera                 | 43,436                 | 77,741                          | 65,223                            | (16.10%)                           |
| 1350 | Fire Assessment                      | 28,161,201             | 59,781,679                      | 62,424,453                        | 4.42%                              |
| 1351 | Ems                                  | 31,653,851             | 44,654,233                      | 47,157,199                        | 5.61%                              |
| 1352 | Hhs Emergency Fund                   | 176,914                | -                               | -                                 |                                    |
| 1354 | Fire Referendum Mstu                 | 14,518,548             | -                               | -                                 |                                    |
| 1355 | EMS Public Safety Su                 | -                      | 5,222,805                       | 2,704,408                         | (48.22%)                           |
| 1356 | Fire Rescue ARPA Revenue Replacement | 460,643                | 8,052,110                       | 8,239,511                         | 2.33%                              |
| 1360 | Public Safety Is                     | 993,080                | -                               | -                                 |                                    |
| 1361 | Dispatch                             | 2,018,173              | 2,136,860                       | 2,253,528                         | 5.46%                              |
| 1362 | Ocean Rescue                         | -                      | -                               | -                                 |                                    |
| 1363 | Haz Mat                              | -                      | -                               | -                                 |                                    |
| 1370 | Driver Education Saf                 | 313,327                | 828,936                         | 846,230                           | 2.09%                              |
| 1380 | E-911 Improvements                   | 3,298,081              | 10,438,777                      | 11,065,883                        | 6.01%                              |
| 1382 | 800 Mhz Surcharge                    | 495,829                | 1,239,415                       | 630,581                           | (49.12%)                           |
| 1383 | 800 Mhz Reconfig                     | 4,362                  | 132,494                         | 108,877                           | (17.82%)                           |
| 1384 | Eoc Project                          | -                      | 143,581                         | 268,368                           | 86.91%                             |
| 1392 | Solicitation Assesmt                 | -                      | 5,424                           | 6,085                             | 12.19%                             |
| 1394 | Crime Prevention                     | 47,466                 | 21,750                          | 21,750                            | -%                                 |
| 1395 | Drug Abuse Trust                     | 39,209                 | 77,613                          | 61,506                            | (20.75%)                           |
| 1396 | Environmental Trust                  | -                      | 204,622                         | 212,090                           | 3.65%                              |
| 1400 | Court Related Tech                   | 1,676,104              | 2,166,566                       | 1,763,475                         | (18.61%)                           |
| 1401 | Crim Just Education                  | 74,000                 | 74,000                          | 79,478                            | 7.40%                              |
| 1402 | State Court Facil                    | 3,532,571              | 4,282,929                       | 4,347,918                         | 1.52%                              |
| 1403 | St Ct Local Reqments                 | 257,873                | 290,852                         | 307,871                           | 5.85%                              |
| 1404 | Legal Aid                            | 256,500                | 256,500                         | 256,500                           | -%                                 |
| 1405 | Law Library                          | 376,411                | 428,875                         | 444,307                           | 3.60%                              |
| 1406 | Juv Alt Programs                     | 284,821                | 311,193                         | 316,148                           | 1.59%                              |
| 1407 | Crossing Guard Surch                 | 519,464                | 664,993                         | 688,385                           | 3.52%                              |
| 1408 | Teen Court Court Cst                 | 197,936                | 210,611                         | 192,881                           | (8.42%)                            |
| 1410 | Sheriff Co-Wide Mstu                 | 25,077,083             | 29,431,059                      | 30,643,489                        | 4.12%                              |
| 1412 | Sheriff Can Port Ath                 | -                      | 303,000                         | -                                 | (100.00%)                          |
| 1414 | Sheriff Education Tr                 | 24,000                 | 24,000                          | 27,458                            | 14.41%                             |
| 1415 | Sheriff Conf Prop Tr                 | 661,543                | 203,529                         | 109,890                           | (46.01%)                           |
| 1416 | Inmate Comm/Welfare                  | -                      | 2,217,689                       | 1,179,886                         | (46.80%)                           |
| 1417 | Spay/Neuter Trust                    | -                      | 10,000                          | 135,000                           | 1250.00%                           |
| 1418 | Animal Control Fines                 | -                      | 10,443                          | 56,335                            | 439.45%                            |
| 1419 | SH- Fed Forf - Justice               | -                      | 263,675                         | 263,675                           | -%                                 |
| 1420 | SH- Fed Forf - Treasury              | 1,385                  | -                               | -                                 |                                    |
| 1440 | Tourist Dev Tax                      | 2,257,423              | 1,729,000                       | 1,971,000                         | 14.00%                             |
| 1441 | TDC - Promo/Adv                      | 8,121,446              | 13,761,808                      | 15,343,555                        | 11.49%                             |
| 1442 | TDC - Beach Impvmt                   | 2,307,626              | 26,077,031                      | 23,967,250                        | (8.09%)                            |
| 1443 | TDC - Conventions                    | 5,100,703              | 9,391,831                       | 13,928,310                        | 48.30%                             |



Expenditure Summary of All Funds

| Fund   | Description                        | Actual<br>FY 2021-2022 | Final<br>Budget<br>FY 2022-2023 | Adopted<br>Budget<br>FY 2023-2024 | Percent<br>Increase/<br>(Decrease) |
|--|------------------------------------|------------------------|---------------------------------|-----------------------------------|------------------------------------|
| 1444   | TDC - Disaster (\$300K)            | -                      | 1,282,542                       | 1,313,687                         | 2.43%                              |
| 1445   | TDC - Information Ct               | 339,882                | 428,651                         | 795,480                           | 85.58%                             |
| 1446   | TDC - Cultural/Spec Ev             | 512,307                | 1,023,751                       | 1,909,860                         | 86.56%                             |
| 1447   | TDC - Zoo 3Rd Cent                 | 1,107,045              | 817,475                         | 1,185,375                         | 45.00%                             |
| 1448   | 4th Cent Tourist Tax               | 807,935                | 472,597                         | 530,145                           | 12.18%                             |
| 1450   | TDC 4Th Cent Capital               | 200,952                | 2,088,514                       | 2,270,750                         | 8.73%                              |
| 1470   | CDBG                               | 579,696                | 3,646,218                       | 3,189,934                         | (12.51%)                           |
| 1472   | Home Grant                         | 2,142,759              | 4,237,350                       | 3,716,367                         | (12.30%)                           |
| 1473   | Weatherization Grant               | 302,611                | 318,000                         | 650,935                           | 104.70%                            |
| 1474   | Nsp Grant                          | -                      | 289,838                         | -                                 | (100.00%)                          |
| 1475   | Nsp-3 Grant                        | -                      | -                               | -                                 |                                    |
| 1477   | Health Dept Sec 108                | 452,143                | 117,590                         | 105,908                           | (9.93%)                            |
| 1478   | W Canaveral Sec 108                | 429,488                | 125,574                         | 114,556                           | (8.77%)                            |
| 1479   | HOME ARPA                          | -                      | 1,083,902                       | 3,921,308                         | 261.78%                            |
| 1490   | Ship Trust Fund                    | 679,326                | 4,220,958                       | 9,381,210                         | 122.25%                            |
| 1491   | FHOP                               | -                      | -                               | -                                 |                                    |
| 1492   | FHFC-Coronavirus Relief            | -                      | -                               | -                                 |                                    |
| 1493   | FHFC-CRF 2.0                       | 7,558,248              | 1,774,047                       | -                                 | (100.00%)                          |
| 1494   | ERA ARPA                           | -                      | 5,752,744                       | 4,686,564                         | (18.53%)                           |
| 1510   | Mira                               | 784,918                | 5,772,456                       | 7,348,927                         | 27.31%                             |
| 1520   | Nbedz                              | 3,443,086              | 13,625,237                      | 11,182,968                        | (17.92%)                           |
| 1610   | Eels-Ad Valorem                    | 2,623,907              | 4,053,166                       | 4,391,085                         | 8.34%                              |
| 1612   | Mgmt Endowment-Eels                | 32,035                 | 784,162                         | 779,422                           | (0.60%)                            |
| 1620   | Hospital Non-Ad Valorem Assessment | 10,148,419             | 12,483,637                      | 11,021,246                        | (11.71%)                           |
| 1630   | Opiod Settlement Cty               | -                      | -                               | 509,459                           |                                    |
| 1631   | Opiod Settlement Reg               | -                      | -                               | 6,572,895                         |                                    |
| 1700   | Grants Fund                        | 28,290,140             | 59,573,662                      | 29,276,288                        | (50.86%)                           |
| 1701   | Supv of Elec Grants                | -                      | -                               | -                                 |                                    |
| 1702   | Soe Grant Match                    | -                      | -                               | -                                 |                                    |
| 1720   | Coronavirus Relief Funds           | 423,025                | -                               | -                                 |                                    |
| 1730   | American Rescue Plan Act           | 21,045,839             | 65,138,561                      | 17,714,230                        | (72.81%)                           |
| 7999   | SCTPO                              | 1,709,160              | 2,553,444                       | 3,264,889                         | 27.86%                             |
| <b>Totals – Special Revenue Funds</b>        |                                    | <b>409,783,328</b>     | <b>1,032,536,871</b>            | <b>1,058,479,984</b>              | <b>2.51%</b>                       |
| 2030   | Ltd Adval Tax 91&93                | 2,978,243              | 5,069,257                       | 3,077,930                         | (39.28%)                           |
| 2040   | North Parks Ref Debt               | 1,404,523              | 2,810,436                       | 2,468,600                         | (12.16%)                           |
| 2042   | MI Parks Ref Debt                  | 982,850                | 2,660,034                       | 2,194,947                         | (17.48%)                           |
| 2044   | South Parks Ref Debt               | 3,642,422              | 10,492,038                      | 8,425,563                         | (19.70%)                           |
| 2049   | Non Ad Ref Val 2018                | -                      | -                               | -                                 |                                    |
| 2072   | Tdc Rev Bond 2018A                 | 560,838                | 1,073,785                       | 1,087,016                         | 1.23%                              |
| 2090   | Sales Tax Bonds                    | 255,546                | 255,228                         | -                                 | (100.00%)                          |
| 2110   | Sales Tax Bonds 01                 | 589,938                | 589,518                         | 583,718                           | (0.98%)                            |
| 2112   | Sales Tax Revenue Bond Series 2005 | 1,077,495              | 1,076,225                       | 1,017,698                         | (5.44%)                            |
| 2179   | C Paper Arb A-46-1                 | -                      | -                               | -                                 |                                    |
| 2199   | Riolindo Dredg Msbu                | -                      | -                               | -                                 |                                    |
| 2200   | Treasure Ln li Pav D               | -                      | -                               | -                                 |                                    |
| 2250   | Nonadv Rev Note 2010               | -                      | -                               | -                                 |                                    |
| 2260   | Nonadv Rev Note 2012               | 394,594                | 391,324                         | 397,775                           | 1.65%                              |
| 2290   | Non Ad Val Ser 2014                | 1,075,954              | 1,097,254                       | 1,118,080                         | 1.90%                              |
| 2300   | Non Ad Val Ser 2018A               | 1,625,389              | 1,904,408                       | 1,907,978                         | 0.19%                              |
| <b>Totals – Long-Term Debt Service Funds</b> |                                    | <b>14,587,791</b>      | <b>27,419,507</b>               | <b>22,279,305</b>                 | <b>(18.75%)</b>                    |

# BUDGET SUMMARIES

## Expenditure Summary of All Funds

### Expenditure Summary of All Funds

| Fund                                  | Description                    | Actual<br>FY 2021-2022 | Final<br>Budget<br>FY 2022-2023 | Adopted<br>Budget<br>FY 2023-2024 | Percent<br>Increase/<br>(Decrease) |
|---------------------------------------|--------------------------------|------------------------|---------------------------------|-----------------------------------|------------------------------------|
| 3021                                  | N Precinct / Soe               | -                      | -                               | -                                 |                                    |
| 3022                                  | 800 Mhz Improvements           | 721                    | 721                             | -                                 | (100.00%)                          |
| 3026                                  | EOC Construction               | 286,353                | 30,474,760                      | 20,000,000                        | (34.37%)                           |
| 3050                                  | Valkaria Airport               | -                      | -                               | -                                 |                                    |
| 3113                                  | Bbip/P&R Countywide            | 7,647                  | 1,723,960                       | 1,911,409                         | 10.87%                             |
| 3140                                  | North Parks Ref Proj           | -                      | -                               | -                                 |                                    |
| 3143                                  | South Parks Ref Proj           | -                      | -                               | -                                 |                                    |
| 3152                                  | Merritt Island/Beach           | -                      | 410,619                         | 416,092                           | 1.33%                              |
| 3154                                  | Pr D/3 Beach&Riverfr           | -                      | -                               | -                                 |                                    |
| 3216                                  | Eels-South                     | -                      | 790,840                         | 805,714                           | 1.88%                              |
| 3219                                  | Ltd Ad Valorem 2004            | 88,602                 | 615,300                         | 493,702                           | (19.76%)                           |
| 3301                                  | Tourism Bond Project           | -                      | -                               | -                                 |                                    |
| <b>Totals – Capital Project Funds</b> |                                | <b>383,323</b>         | <b>34,016,200</b>               | <b>23,626,917</b>                 | <b>(30.54%)</b>                    |
| 4010                                  | Solid Waste Mgmt O&M           | 22,612,523             | 30,774,952                      | 37,568,635                        | 22.08%                             |
| 4011                                  | Solid Waste R&R                | 27,094,729             | 11,075,664                      | 1,750,000                         | (84.20%)                           |
| 4013                                  | Solid Waste Impact             | 3,262,109              | 1,821,526                       | 5,005,950                         | 174.82%                            |
| 4014                                  | Swmd Landfill Escrow           | 8,465,084              | 37,157,321                      | 38,647,798                        | 4.01%                              |
| 4016                                  | Swmd 2023 Bond CIP             | -                      | 50,169,822                      | 28,669,267                        | (42.86%)                           |
| 4017                                  | Swmd Bond Ser 2016             | -                      | 19,945,786                      | 3,682,894                         | (81.54%)                           |
| 4018                                  | Swmd Debt Service              | 865,487                | 1,581,234                       | 1,762,791                         | 11.48%                             |
| 4019                                  | Swmd Debt Serv 2023            | -                      | -                               | 2,492,000                         |                                    |
| 4021                                  | Solid Waste 2023 Bond Reserve  | -                      | 3,684,000                       | -                                 | (100.00%)                          |
| 4110                                  | Solid Wst Collection           | 21,029,879             | 26,706,873                      | 23,165,071                        | (13.26%)                           |
| 4130                                  | Scat/Transit                   | 3,159,091              | 5,657,178                       | 7,964,630                         | 40.79%                             |
| 4135                                  | Scat Grants                    | 4,040,498              | 5,196,445                       | 5,203,615                         | 0.14%                              |
| 4136                                  | Scat Capital                   | 9,849,633              | 30,903,686                      | 29,206,670                        | (5.49%)                            |
| 4140                                  | Scat/Transit Capital           | -                      | 210,348                         | 339,124                           | 61.22%                             |
| 4150                                  | Water Resources O&M            | 35,182,854             | 58,769,526                      | 67,987,959                        | 15.69%                             |
| 4151                                  | Water Resources Imp            | 875,181                | 18,153,020                      | 18,602,760                        | 2.48%                              |
| 4152                                  | Water Res R&R Reserv           | -                      | 1,500,000                       | 1,500,000                         | -%                                 |
| 4153                                  | Water Resources Cip            | 12,151,306             | 63,263,412                      | 63,655,377                        | 0.62%                              |
| 4154                                  | Water Resources Deposits       | -                      | -                               | -                                 |                                    |
| 4158                                  | Wr Util Bonds D/S              | 1,471,160              | 1,596,218                       | 1,600,669                         | 0.28%                              |
| 4163                                  | Wr Fdep Project                | 2,225,747              | 1,900,000                       | -                                 | (100.00%)                          |
| 4164                                  | Wr Fdep Loan                   | 2,588,891              | 5,763,430                       | 5,763,428                         | (0.00%)                            |
| 4165                                  | Countywide Utility ARPA        | 13,254,893             | 35,792,182                      | 27,733,092                        | (22.52%)                           |
| 4250                                  | Wr Barefoot Bay Util           | 2,673,770              | 5,535,941                       | 6,071,226                         | 9.67%                              |
| 4251                                  | Wr Barefoot Bay Debt           | 954,697                | 1,883,574                       | 1,956,441                         | 3.87%                              |
| 4252                                  | Barefoot Bay Con Fee           | -                      | 606,962                         | 756,577                           | 24.65%                             |
| 4254                                  | Barefoot Bay Constr            | 677,651                | 2,344,000                       | 3,176,326                         | 35.51%                             |
| 4255                                  | Barefoot Bay Customer Deposits | -                      | -                               | -                                 |                                    |
| 4257                                  | BFB 2009A Debt                 | 106,803                | 108,938                         | 110,040                           | 1.01%                              |
| 4265                                  | Barefoot Bay ARPA              | -                      | 1,182,000                       | 1,182,000                         | -%                                 |
| 4311                                  | Parks Golf Courses             | 108,546                | 317,787                         | 291,468                           | (8.28%)                            |
| 4320                                  | SHGC O&M                       | -                      | -                               | -                                 |                                    |
| 4330                                  | Habitat Golf Course            | -                      | -                               | -                                 |                                    |
| 4800                                  | Melb-Tillman Water             | -                      | 5,012,079                       | 4,705,804                         | (6.11%)                            |
| 4820                                  | 4820 Tico Airport Auth         | -                      | 3,102,502                       | 3,747,851                         | 20.80%                             |
| <b>Totals – Enterprise Funds</b>      |                                | <b>172,650,532</b>     | <b>431,716,406</b>              | <b>394,299,463</b>                | <b>(8.67%)</b>                     |
| 5011                                  | Communications                 | 6,943,957              | 8,996,863                       | 8,563,154                         | (4.82%)                            |



**Expenditure Summary of All Funds**

| <b>Fund</b>                            | <b>Description</b> | <b>Actual<br/>FY 2021-2022</b> | <b>Final<br/>Budget<br/>FY 2022-2023</b> | <b>Adopted<br/>Budget<br/>FY 2023-2024</b> | <b>Percent<br/>Increase/<br/>(Decrease)</b> |
|--|--------------------|--------------------------------|--|--|---|
| 5050                                   | Risk Management    | 13,890,784                     | 28,724,868                               | 26,892,156                                 | (6.38%)                                     |
| 5051                                   | Employee Benefits  | 66,183,625                     | 87,270,000                               | 85,311,000                                 | (2.24%)                                     |
| 6500                                   | Agency Fund        | -                              | -  | -  |   |
| <b>Totals – Internal Service Funds</b> |                    | 87,018,366                     | 124,991,731                              | 120,766,310                                | (3.38%)                                     |
| <b>Grand Total</b>                     |                    | <b>958,139,944</b>             | <b>2,044,103,842</b>                     | <b>2,042,281,887</b>                       | <b>(0.09%)</b>                              |

# BUDGET SUMMARIES

## FY 2023-2024 Budgeted Sources and Usage by Fund Type

### FY 2023-2024 Budgeted Sources and Usage by Fund Type

|                               | General Fund         | Special Revenue Fund | Debt Service Fund   | Capital Project Fund | Enterprise Fund      | Internal Service Fund | Total All Funds        |
|-------------------------------|----------------------|----------------------|---------------------|----------------------|----------------------|-----------------------|------------------------|
| <b>Sources Of Funds</b>       |                      |                      |                     |                      |                      |                       |                        |
| Taxes                         | 183,092,977          | 202,852,957          | 3,628,109           | -                    | -                    | -                     | 389,574,042            |
| Permits, Fees & Spec Assess.  | 20,439,058           | 91,959,382           | -                   | -                    | 4,667,150            | -                     | 117,065,589            |
| Intergovernmental             | 52,137,331           | 93,471,202           | -                   | 165,300              | 95,578,388           | 950,000               | 242,302,221            |
| Charges for Services          | 36,996,575           | 31,005,792           | -                   | -                    | 113,996,313          | 76,298,268            | 258,296,948            |
| Fines and Forfeits            | 623,208              | 783,663              | -                   | -                    | -                    | -                     | 1,406,870              |
| Miscellaneous Revenue         | 7,410,765            | 18,536,185           | 133,950             | 49,590               | 7,946,926            | 3,239,582             | 37,316,998             |
| General Fund Transfers        | 15,381,914           | 42,361,843           | 3,714,281           | -                    | 2,145,003            | 2,773,863             | 66,376,904             |
| Other Transfers               | (9,700,039)          | 1,105,855            | 1,927,864           | -                    | -                    | -                     | (6,666,320)            |
| Other Finance Sources         | -                    | 500,000              | -                   | -                    | -                    | -                     | 500,000                |
| <b>Total Sources Of Funds</b> | <b>\$306,381,788</b> | <b>\$482,576,878</b> | <b>\$9,404,204</b>  | <b>\$214,890</b>     | <b>\$224,333,779</b> | <b>\$83,261,713</b>   | <b>\$1,106,173,252</b> |
| <b>Uses Of Funds</b>          |                      |                      |                     |                      |                      |                       |                        |
| Compensation and Benefits     | 42,655,373           | 133,344,351          | -                   | -                    | 39,479,970           | 5,546,535             | 221,026,229            |
| Operating Expenses            | 76,041,609           | 178,323,790          | 350                 | 262,035              | 101,096,521          | 86,837,688            | 442,561,993            |
| Capital (CIP & Cap Outlay)    | 45,427,258           | 257,748,061          | -                   | 22,251,092           | 158,006,358          | 1,185,000             | 484,617,769            |
| Other Uses of Funds           | 2,280,253            | 206,057,133          | 14,238,309          | -                    | 9,720,413            | -                     | 232,296,108            |
| Transfers                     | 217,949,895          | 37,183,718           | 335,696             | -                    | 3,506,447            | -                     | 258,975,756            |
| <b>Total Uses Of Funds</b>    | <b>\$384,354,388</b> | <b>\$812,657,053</b> | <b>\$14,574,355</b> | <b>\$22,513,127</b>  | <b>\$311,809,709</b> | <b>\$93,569,223</b>   | <b>\$1,639,477,855</b> |
| Net Inc/(Dec) in Fund Balance | (77,972,600)         | (330,080,175)        | (5,170,151)         | (22,298,237)         | (87,475,930)         | (10,307,510)          | (533,304,603)          |
| <b>Beginning Fund Balance</b> | <b>116,515,277</b>   | <b>575,846,090</b>   | <b>12,875,101</b>   | <b>23,412,027</b>    | <b>169,654,138</b>   | <b>37,504,597</b>     | <b>935,807,230</b>     |
| <b>Ending Fund Balance</b>    | <b>\$38,542,677</b>  | <b>\$245,765,915</b> | <b>\$7,704,950</b>  | <b>\$1,113,790</b>   | <b>\$82,178,208</b>  | <b>\$27,197,087</b>   | <b>\$402,502,627</b>   |
| Fund Balance Change as a %    | (66.92%)             | (57.32%)             | (40.16%)            | (95.24%)             | (51.56%)             | (27.48%)              | (56.99%)               |

#### Significant Changes in Fund Balances:

**Gen Funds:** General Fund components will utilize \$77.97 Million of Fund Balances primarily for: General Government, \$28.17 Million to fund General Revenue supported agencies Operating Expenses; Public Works, \$16.24 Million to fund Transportation and Facilities projects; Parks and Recreation, \$13.2 Million for Operating Expenses and CIP; Sheriff's Office, \$8.5 Million for necessary Public Safety upgrades; Tourism Development, \$1.97 Million; Natural Resources Management Department, \$1.06 Million for Operating Expenses and Capital Outlay.

**Spec Rev:** The fund components will utilize \$330.08 Million in Fund Balances for CIP Projects, Operating, and Grants: Natural Resources Management Department, \$171 Million; Public Works Department, \$47.07 Million; Tourism Development, \$33.8 Million; Parks and Recreation, \$22.29 Million; Fire Rescue, \$20.12 Million; Library Services, \$10.9 Million; Housing and Human Services, \$5.35 Million; Emergency Management, \$4.97 Million; Merritt Island Redevelopment Agency, \$4.5 Million; Brevard County Sheriff's Office, \$3.8 Million; North Brevard Economic Development Zone, \$2.9 Million; General Government, \$2.68 Million; Mosquito Control, \$1.19 Million; Judicial Support, \$1.02 Million; Planning and Development, (\$2.53 Million).

**Debt Svc:** Parks and Recreation Debt Service Fund Balance decreases by \$5.17 Million in accordance with property taxes associated with voter-approved projects.

**Cap Proj:** The fund components will utilize \$22.30 million of Fund Balances for the following: Emergency Management, \$20 Million for CIP Projects and Machinery and Equipment; Parks and Recreation \$2.3 Million for CIP Projects and Operating Expenses.

**Ent Fund:** The fund components will utilize \$87.48 million of Fund Balance for the following approved CIP and operating: Utility Services, \$46.08 Million; Solid Waste, \$39.06 Million; Transit, \$1.67 Million; Melbourne-Tillman Water Control District, \$368K; Parks & Recreation, \$152K.

**Int Svc:** The fund components utilize \$10.31 Million of Fund Balance for the following: Human Resources, \$10 Million; Information Technology, \$300K.





Position Count by Agency

| Program  | Personnel Type                        | FY 2022       | FY 2023       | FY 2024       | Change        |
|--|---------------------------------------|---------------|---------------|---------------|---------------|
| <b>Board of County Commissioners Total</b>               | <b>Full-time Equivalent</b>           | <b>20.50</b>  | <b>20.50</b>  | <b>18.50</b>  | <b>(2.00)</b> |
| <b>Budget Office Total</b>                               | <b>Full-time Equivalent</b>           | <b>6.00</b>   | <b>6.00</b>   | <b>5.00</b>   | <b>(1.00)</b> |
| <b>Budget Office Temporary Total</b>                     | <b>Temporary Full-time Equivalent</b> | <b>0.25</b>   | <b>0.50</b>   | <b>0.50</b>   | <b>-</b>      |
| Asset Management   | Full-time Equivalent                  | 8.00          | 8.00          | 8.00          | -             |
| Fleet Services   | Full-time Equivalent                  | 9.00          | 9.00          | 9.00          | -             |
| Purchasing Services                                      | Full-time Equivalent                  | 11.00         | 11.00         | 12.00         | 1.00          |
| <b>Central Services Department Total</b>                 | <b>Full-time Equivalent</b>           | <b>28.00</b>  | <b>28.00</b>  | <b>29.00</b>  | <b>1.00</b>   |
| <b>County Attorney Total</b>                             | <b>Full-time Equivalent</b>           | <b>15.00</b>  | <b>15.00</b>  | <b>15.00</b>  | <b>-</b>      |
| <b>County Attorney Temporary Total</b>                   | <b>Temporary Full-time Equivalent</b> | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| <b>County Manager Total</b>                              | <b>Full-time Equivalent</b>           | <b>8.00</b>   | <b>8.00</b>   | <b>8.00</b>   | <b>-</b>      |
| 800 MegaHertz  | Full-time Equivalent                  | 4.00          | 4.00          | 4.00          | -             |
| Emergency Management Operations                          | Full-time Equivalent                  | 8.00          | 8.00          | 10.00         | 2.00          |
| Enhanced 9 1 1 Administration                            | Full-time Equivalent                  | 6.00          | 6.00          | 6.00          | -             |
| <b>Emergency Management Office Total</b>                 | <b>Full-time Equivalent</b>           | <b>18.00</b>  | <b>18.00</b>  | <b>20.00</b>  | <b>2.00</b>   |
| Dispatch   | Full-time Equivalent                  | 26.00         | 26.00         | 26.00         | -             |
| Emergency Medical Services                               | Full-time Equivalent                  | 176.00        | 176.00        | 176.00        | -             |
| Fire Prevention  | Full-time Equivalent                  | 13.00         | 13.00         | 13.00         | -             |
| Fire Rescue Operations                                   | Full-time Equivalent                  | 369.00        | 369.00        | 391.00        | 22.00         |
| Ocean Rescue   | Full-time Equivalent                  | 18.00         | 18.00         | 30.00         | 12.00         |
| <b>Fire Rescue Department Total</b>                      | <b>Full-time Equivalent</b>           | <b>602.00</b> | <b>602.00</b> | <b>636.00</b> | <b>34.00</b>  |
| <b>Fire Rescue Department Temporary Total</b>            | <b>Temporary Full-time Equivalent</b> | <b>25.00</b>  | <b>25.25</b>  | <b>25.25</b>  | <b>-</b>      |
| Community Resources                                      | Full-time Equivalent                  | 17.00         | 17.00         | 17.00         | -             |
| Housing  | Full-time Equivalent                  | 20.00         | 20.00         | 24.00         | 4.00          |
| Veteran's Services                                       | Full-time Equivalent                  | 5.00          | 5.00          | 5.00          | -             |
| <b>Housing and Human Services Department Total</b>       | <b>Full-time Equivalent</b>           | <b>42.00</b>  | <b>42.00</b>  | <b>46.00</b>  | <b>4.00</b>   |
| Employee Benefits  | Full-time Equivalent                  | 6.00          | 6.00          | 7.00          | 1.00          |
| Employee Relations                                       | Full-time Equivalent                  | 2.00          | 2.00          | 2.00          | -             |
| Personnel Technical Services                             | Full-time Equivalent                  | 10.00         | 10.00         | 10.00         | -             |
| Risk Management  | Full-time Equivalent                  | 12.00         | 12.00         | 14.00         | 2.00          |
| <b>Human Resources Office Total</b>                      | <b>Full-time Equivalent</b>           | <b>30.00</b>  | <b>30.00</b>  | <b>33.00</b>  | <b>3.00</b>   |
| <b>Information Technology Department Total</b>           | <b>Full-time Equivalent</b>           | <b>47.00</b>  | <b>47.00</b>  | <b>42.00</b>  | <b>(5.00)</b> |
| <b>Information Technology Department Temporary Total</b> | <b>Temporary Full-time Equivalent</b> | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| <b>Library Services Department Total</b>                 | <b>Full-time Equivalent</b>           | <b>216.25</b> | <b>216.25</b> | <b>218.00</b> | <b>1.75</b>   |

## Position Count by Agency

### Position Count by Agency

| Program  | Personnel Type                        | FY 2022       | FY 2023       | FY 2024       | Change        |
|--|---------------------------------------|---------------|---------------|---------------|---------------|
| <b>Mosquito Control Department Total</b>                   | <b>Full-time Equivalent</b>           | <b>50.00</b>  | <b>50.00</b>  | <b>50.50</b>  | <b>0.50</b>   |
| Environmental Resources Management                         | Full-time Equivalent                  | 13.00         | 13.00         | 15.50         | 2.50          |
| Environmental Remediation and Compliance                   | Full-time Equivalent                  | 14.00         | 14.00         | 15.00         | 1.00          |
| Stormwater Utility   | Full-time Equivalent                  | 21.00         | 21.00         | 24.50         | 3.50          |
| Beaches, Boating, and Waterways                            | Full-time Equivalent                  | 4.00          | 4.00          | 3.00          | (1.00)        |
| Save Our Indian River Lagoon                               | Full-time Equivalent                  | 6.00          | 6.00          | 14.00         | 8.00          |
| <b>Natural Resources Management Department Total</b>       | <b>Full-time Equivalent</b>           | <b>58.00</b>  | <b>58.00</b>  | <b>72.00</b>  | <b>14.00</b>  |
| Central Area Park Operations                               | Full-time Equivalent                  | 87.50         | 87.50         | 87.50         | -             |
| North Area Park Operations                                 | Full-time Equivalent                  | 102.00        | 102.00        | 99.00         | (3.00)        |
| South Area Park Operations                                 | Full-time Equivalent                  | 114.00        | 114.00        | 111.00        | (3.00)        |
| Environmentally Endangered Lands                           | Full-time Equivalent                  | 26.00         | 26.00         | 26.00         | -             |
| <b>Parks and Recreation Department Total</b>               | <b>Full-time Equivalent</b>           | <b>329.50</b> | <b>329.50</b> | <b>323.50</b> | <b>(6.00)</b> |
| Building Code Compliance                                   | Full-time Equivalent                  | 45.50         | 45.50         | 44.00         | (1.50)        |
| Code Enforcement   | Full-time Equivalent                  | 12.00         | 12.00         | 13.00         | 1.00          |
| Licensing Regulation & Enforcement                         | Full-time Equivalent                  | 9.00          | 9.00          | 9.00          | -             |
| Land Development   | Full-time Equivalent                  | 20.00         | 20.00         | 22.00         | 2.00          |
| Impact Fees & Cashier's Office                             | Full-time Equivalent                  | 5.00          | 5.00          | 5.00          | -             |
| <b>Planning and Development Department Total</b>           | <b>Full-time Equivalent</b>           | <b>91.50</b>  | <b>91.50</b>  | <b>93.00</b>  | <b>1.50</b>   |
| <b>Planning and Development Department Temporary Total</b> | <b>Temporary Full-time Equivalent</b> | <b>-</b>      | <b>0.25</b>   | <b>0.75</b>   | <b>0.50</b>   |
| Public Safety Services Office                              | Full-time Equivalent                  | 5.00          | 5.00          | 5.00          | -             |
| Medical Examiner's Office                                  | Full-time Equivalent                  | 17.00         | 17.00         | 18.00         | 1.00          |
| School Crossing Guards                                     | Full-time Equivalent                  | 25.25         | 25.25         | 25.75         | 0.50          |
| <b>Public Safety Services Office Total</b>                 | <b>Full-time Equivalent</b>           | <b>47.25</b>  | <b>47.25</b>  | <b>48.75</b>  | <b>1.50</b>   |
| Survey and Mapping   | Full-time Equivalent                  | 15.50         | 15.50         | 17.50         | 2.00          |
| Engineering  | Full-time Equivalent                  | 27.00         | 27.00         | 28.00         | 1.00          |
| Transportation Construction Management                     | Full-time Equivalent                  | 15.00         | 15.00         | 14.00         | (1.00)        |
| Traffic Operations   | Full-time Equivalent                  | 18.00         | 18.00         | 19.00         | 1.00          |
| Road and Bridge  | Full-time Equivalent                  | 189.50        | 189.50        | 182.50        | (7.00)        |
| Facilities Management                                      | Full-time Equivalent                  | 50.00         | 50.00         | 59.00         | 9.00          |
| <b>Public Works Department Total</b>                       | <b>Full-time Equivalent</b>           | <b>315.00</b> | <b>315.00</b> | <b>320.00</b> | <b>5.00</b>   |
| Disposal   | Full-time Equivalent                  | 150.00        | 150.00        | 152.00        | 2.00          |
| Collection and Recycling                                   | Full-time Equivalent                  | -             | -             | -             | -             |
| <b>Solid Waste Management Department Total</b>             | <b>Full-time Equivalent</b>           | <b>150.00</b> | <b>150.00</b> | <b>152.00</b> | <b>2.00</b>   |



Position Count by Agency

| Program  | Personnel Type                        | FY 2022  | FY 2023  | FY 2024  | Change |
|--|---------------------------------------|----------|----------|----------|--------|
| <b>Solid Waste Management Department Temporary Total</b> | <b>Temporary Full-time Equivalent</b> | -        | -        | 1.00     |        |
| <b>Space Coast Government Television Office Total</b>    | <b>Full-time Equivalent</b>           | 4.00     | 4.00     | 5.00     | 1.00   |
| <b>Tourism Development Office Total</b>                  | <b>Full-time Equivalent</b>           | 15.50    | 15.50    | 16.50    | 1.00   |
| <b>Tourism Development Office Temporary Total</b>        | <b>Temporary Full-time Equivalent</b> | 0.25     | 0.25     | 0.25     | -      |
| <b>Transit Services Department Total</b>                 | <b>Full-time Equivalent</b>           | 148.75   | 148.75   | 149.75   | 1.00   |
| Agriculture Extension Services                           | Full-time Equivalent                  | 15.00    | 15.00    | 15.00    | -      |
| Soil Conservation and Resource Management                | Full-time Equivalent                  | 1.00     | 1.00     | 1.00     | -      |
| <b>U F/Brevard County Extension Services Total</b>       | <b>Full-time Equivalent</b>           | 16.00    | 16.00    | 16.00    | -      |
| County Water and Wastewater                              | Full-time Equivalent                  | 174.00   | 174.00   | 176.00   | 2.00   |
| Barefoot Bay Water and Wastewater                        | Full-time Equivalent                  | 13.50    | 13.50    | 14.50    | 1.00   |
| <b>Utility Services Department Total</b>                 | <b>Full-time Equivalent</b>           | 187.50   | 187.50   | 190.50   | 3.00   |
| <b>Utility Services Department Temporary Total</b>       | <b>Temporary Full-time Equivalent</b> | -        | 0.25     | -        | (0.25) |
| <b>Valkaria Airport Total</b>                            | <b>Full-time Equivalent</b>           | 3.50     | 3.50     | 3.50     | -      |
| <b>Board Agency Total</b>                                | <b>F T E and Temporary Total</b>      | 2,474.75 | 2,475.25 | 2,539.25 | 64.00  |
|  |                                       |          |          |          | -      |
| <b>North Brevard Economic Development Zone Total</b>     | <b>Full-time Equivalent</b>           | 3.00     | 3.00     | 3.00     | -      |
| <b>Merritt Island Redevelopment Agency Total</b>         | <b>Full-time Equivalent</b>           | 2.75     | 2.75     | 2.75     | -      |
| <b>Transportation Planning Organization Total</b>        | <b>Full-time Equivalent</b>           | 10.00    | 10.00    | 10.00    | -      |
| <b>Outside Agency Total</b>                              | <b>F T E and Temporary Total</b>      | 15.75    | 15.75    | 15.75    | -      |
|  |                                       |          |          |          | -      |
| <b>Judicial Branch Administration Total</b>              | <b>Full-time Equivalent</b>           | 4.50     | 4.50     | 4.50     | -      |
| <b>Judicial Support Total</b>                            | <b>Full-time Equivalent</b>           | 10.00    | 10.00    | 10.00    | -      |
| <b>Law Library Total</b>                                 | <b>Full-time Equivalent</b>           | 3.00     | 3.00     | 3.00     | -      |
| <b>State Attorney Total</b>                              | <b>Full-time Equivalent</b>           | 2.00     | 2.00     | 1.00     | (1.00) |
| <b>Court Operations Total</b>                            | <b>F T E and Temporary Total</b>      | 19.50    | 19.50    | 18.50    | (1.00) |



## **Board Agencies**



## Board of County Commissioners

### Mission Statement

The Board of County Commissioners, as established by the County Charter, is elected by the citizens to serve as the policy making legislative body for Brevard County, Florida.

### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Board of County Commissioners:

- District 1: 7101 S Highway 1, Titusville, Florida
- District 2: 2575 North Courtenay Parkway, Suite 200, Merritt Island, Florida
- District 3: 2539 Palm Bay Road N E, Palm Bay, Florida
- District 4: 2725 Judge Fran Jamieson Way, Building C – Suite 214, Viera, Florida
- District 5: 490 Centre Lake Drive, Suite 175, Palm Bay, Florida

##### Accomplishments:

- Provided overall policy direction for all County's operations
- Established standards and levels of service for public safety, growth management, culture and recreation, and environmental and human services
- Made appointments to subordinate special boards and committees serving various purposes of the County

##### Initiatives:

- Create policies which promote effectiveness and efficiency
- Promote policies which encourage the development of public/private partnerships
- Develop policies which express the value of County Services

##### Trends and Issues:

- The budget for the Board of County Commissioners is comprised of the budget of the five commissioner's offices and is established in accordance with Board Policy BCC-43.
- The Board of County Commissioners governs and services a County which has:
  - 1,557 square miles in area (1,018 square miles of land area and 539 miles of waterways)
  - Population of 630,693 in 2022 as estimated by the Census Bureau

##### Service Level Impacts:

Not Applicable

# BOARD AGENCIES

## Board of County Commissioners

### Summary

| Board of County Commissioners Department<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference       | % Change     |
|--|------------------------|------------------------------|--------------------------------|------------------|--------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Permits, Fees & Special Assessment Revenue                             | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Intergovernmental Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Charges for Services Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Fines and Forfeits Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Miscellaneous Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Statutory Reduction  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| <b>Total Operating Revenues</b>  | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>       | <b>-%</b>    |
| Balance Forward Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Transfers - General Revenue  | \$1,667,561            | \$2,017,785                  | \$2,137,015                    | \$119,230        | 5.91%        |
| Transfers - Other Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Other Finance Source Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| <b>Non-Operating Revenues</b>  | <b>\$1,667,561</b>     | <b>\$2,017,785</b>           | <b>\$2,137,015</b>             | <b>\$119,230</b> | <b>5.91%</b> |
| <b>Total Revenues</b>  | <b>\$1,667,561</b>     | <b>\$2,017,785</b>           | <b>\$2,137,015</b>             | <b>\$119,230</b> | <b>5.91%</b> |
| Compensation and Benefits Expense                                      | \$1,615,002            | \$1,844,194                  | \$1,990,653                    | \$146,459        | 7.94%        |
| Operating Expense  | \$50,969               | \$173,376                    | \$146,362                      | \$(27,014)       | (15.58%)     |
| Capital Outlay Expense   | \$2,497                | \$215                        | \$-                            | \$(215)          | (100.00%)    |
| <b>Operating Expenses</b>  | <b>\$1,668,467</b>     | <b>\$2,017,785</b>           | <b>\$2,137,015</b>             | <b>\$119,230</b> | <b>5.91%</b> |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Reserves-Operating Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Reserves - Capital Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Reserves - Restricted Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Grants and Aid Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%           |
| <b>Non-Operating Expenses</b>  | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>       | <b>-%</b>    |
| <b>Total Expenses</b>  | <b>\$1,668,467</b>     | <b>\$2,017,785</b>           | <b>\$2,137,015</b>             | <b>\$119,230</b> | <b>5.91%</b> |



**Budget Variances**

| <b>Board of County Commissioners Revenue and Expense Category</b> | <b>Difference</b> | <b>% Change</b> | <b>Explanation</b>  |
|---|-------------------|-----------------|---|
| Taxes Revenue   | \$-               | -%              |   |
| Permits, Fees & Special Assessment Revenue                        | \$-               | -%              |   |
| Intergovernmental Revenue   | \$-               | -%              |   |
| Charges for Services Revenue                                      | \$-               | -%              |   |
| Fines and Forfeits Revenue  | \$-               | -%              |   |
| Miscellaneous Revenue   | \$-               | -%              |   |
| Statutory Reduction   | \$-               | -%              |   |
| Balance Forward Revenue   | \$-               | -%              |   |
| Transfers - General Revenue                                       | \$119,230         | 5.91%           | Primarily attributable to increases in Compensation and Benefits offset by a reduction in Operating Expenses related to Contracted Services costs |
| Transfers - Other Revenue   | \$-               | -%              |   |
| Other Finance Source Revenue                                      | \$-               | -%              |   |
| Compensation and Benefits Expense                                 | \$146,459         | 7.94%           | Attributable to Cost of Living Adjustments, F R S rate increases, increases in Health Insurance expenses and merit increases                      |
| Operating Expense   | \$(27,014)        | (15.58%)        | Attributable to district specific allocations of office budgets in accordance with Board Policy BCC-43  |
| Capital Outlay Expense  | \$(215)           | (100.00%)       | Attributable to the completed purchases of Capital Outlay in Fiscal Year 2022   |
| Grants and Aid Expense  | \$-               | -%              |   |
| C I P Expense   | \$-               | -%              |   |
| Debt Service Expense  | \$-               | -%              |   |
| Reserves-Operating Expense  | \$-               | -%              |   |
| Reserves - Capital Expense  | \$-               | -%              |   |
| Reserves - Restricted Expense                                     | \$-               | -%              |   |
| Transfers Expense   | \$-               | -%              |   |

# BOARD AGENCIES

## Board of County Commissioners

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description | Position                | Destination | Funding Source | Total Cost     |
|------------------------------------|-------------|-------------------------|-------------|----------------|----------------|
| Board of County Commissioners      | Various     | Commissioners and Staff | T B D       | General Fund   | \$5,500        |
| <b>Total Funded For Department</b> |             |                         |             |                | <b>\$5,500</b> |





## Budget Office

### Mission Statement:

Support Brevard County Government through budgetary oversight and fiscal management to ensure optimal resource allocation consistent with the vision and priorities set forth by the Board of County Commissioners.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Budget Office:

- Prepare, administer, and monitor the annual Operating and five-year Capital Improvement Program budgets
- Formulate annual property tax rates which comply with the State of Florida's "Truth-In-Millage (T R I M)" law, the County's Home Rule Charter and the Board's Budget and Financial Policies
- Develop systems, policies and procedures related to the budget, budget preparation activities, and the presentation of final budget documents to the Board of County Commissioners
- Provide the County Manager with the tentative and adopted budgets and financial reports, summarizing activities of all funds, departments and programs, and highlighting budget variances
- Coordinate and implement the County's Central Service Cost Allocation Plans and Indirect Cost calculations
- Ensure budget compliance with the state statutes, regulations and local ordinances
- Liaison to the Citizens' Budget Review Committee

##### Accomplishments:

- Facilitated and monitored the American Rescue Plan Act funds including the tracking of program expenditures, coordinating with various stakeholders, verifying funding requests for eligibility, and completing reporting requirements
- Expanded the use of the Budget Development Software to enhance the presentation and accuracy of the Annual Budget Book while also increasing efficiency of the budget book creation process
- Assisted with long-range strategic planning in collaboration with County Agencies including Solid Waste, Public Works and Utility Services in an effort to proactively identify and adapt to future year challenges
- Assisted with Legal Ad billing process

##### Initiatives:

- Develop budget and management recommendations that support Board policies and priorities, and optimize the utilization of resources
- Continue to administer the American Rescue Plan funds, while identifying and tracking eligible expenditures and coordinating with agencies to establish mechanisms to properly utilize funding and implement the direction of the Board of County Commissioners
- Expand the usage of the newly implemented budget development software to all County Departments and launch training programs to ensure the transition to the software is seamless and efficient
- Continue progress with the F E M A Public Assistance process to ensure maximum reimbursements are received for Hurricanes Matthew, Irma, and Dorian
- Facilitate discussions with the Citizens Budget Review Committee to identify opportunities to gain efficiencies and enhance transparency

## Budget Office

### **Trends and Issues:**

The Budget Office is responsible for the development of the annual Operating and five year Capital Improvement Program budgets. Through coordination with departments and County Management, we strive to present a budget that adheres to the vision and guidance of the Brevard County Board of County Commissioners while maximizing limited resources. This is accomplished through formulating recommendations based on solid data and thorough analysis of the County's various funding sources and expenditures.

### **Service Level Impacts:**

Not Applicable



Summary

| Budget Office Revenue & Expense Category   | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change     |
|--|------------------------|------------------------------|--------------------------------|-----------------|--------------|
| Taxes Revenue                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Permits, Fees & Special Assessment Revenue | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Intergovernmental Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Charges for Services Revenue               | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Fines and Forfeits Revenue                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Miscellaneous Revenue                      | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Statutory Reduction                        | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Total Operating Revenues</b>            | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| Balance Forward Revenue                    | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers - General Revenue                | \$597,531              | \$726,775                    | \$748,578                      | \$21,803        | 3.00%        |
| Transfers - Other Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Other Finance Source Revenue               | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Revenues</b>              | <b>\$597,531</b>       | <b>\$726,775</b>             | <b>\$748,578</b>               | <b>\$21,803</b> | <b>3.00%</b> |
| <b>Total Revenues</b>                      | <b>\$597,531</b>       | <b>\$726,775</b>             | <b>\$748,578</b>               | <b>\$21,803</b> | <b>3.00%</b> |
| Compensation and Benefits Expense          | \$587,521              | \$708,250                    | \$728,846                      | \$20,596        | 2.91%        |
| Operating Expense                          | \$11,613               | \$16,025                     | \$17,232                       | \$1,207         | 7.53%        |
| Capital Outlay Expense                     | \$1,532                | \$2,500                      | \$2,500                        | \$-             | -%           |
| <b>Operating Expenses</b>                  | <b>\$600,667</b>       | <b>\$726,775</b>             | <b>\$748,578</b>               | <b>\$21,803</b> | <b>3.00%</b> |
| C I P Expense                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Debt Service Expense                       | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves-Operating Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Capital Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Restricted Expense              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Grants and Aid Expense                     | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers Expense                          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Expenses</b>              | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| <b>Total Expenses</b>                      | <b>\$600,667</b>       | <b>\$726,775</b>             | <b>\$748,578</b>               | <b>\$21,803</b> | <b>3.00%</b> |

## Budget Office

### Budget Variances

| Budget Office Revenue and Expense Category | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue                              | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue | \$-        | -%       |   |
| Intergovernmental Revenue                  | \$-        | -%       |   |
| Charges for Services Revenue               | \$-        | -%       |   |
| Fines and Forfeits Revenue                 | \$-        | -%       |   |
| Miscellaneous Revenue                      | \$-        | -%       |   |
| Statutory Reduction                        | \$-        | -%       |   |
| Balance Forward Revenue                    | \$-        | -%       |   |
| Transfers - General Revenue                | \$21,803   | 3.00%    | Increase attributable to Cost of Living Adjustments and an increase in personnel rates                  |
| Transfers - Other Revenue                  | \$-        | -%       |   |
| Other Finance Source Revenue               | \$-        | -%       |   |
| Compensation and Benefits Expense          | \$20,596   | 2.91%    | Attributable to Cost of Living Adjustments, FRS Rate increases, and increased Health Insurance premiums |
| Operating Expense                          | \$1,207    | 7.53%    | Increase in General Liability insurance as well as training and educational reimbursements              |
| Capital Outlay Expense                     | \$-        | -%       |   |
| Grants and Aid Expense                     | \$-        | -%       |   |
| C I P Expense                              | \$-        | -%       |   |
| Debt Service Expense                       | \$-        | -%       |   |
| Reserves-Operating Expense                 | \$-        | -%       |   |
| Reserves - Capital Expense                 | \$-        | -%       |   |
| Reserves - Restricted Expense              | \$-        | -%       |   |
| Transfers Expense                          | \$-        | -%       |   |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>                                    | <b>Position</b> | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|-----------------|--------------------|-----------------------|-------------------|
| Budget Office                      | Florida Government Finance Officers Annual Conference | Budget Director | TBD                | General Fund          | \$1,200           |
| <b>Total Funded For Department</b> |   |                 |                    |                       | <b>\$1,200</b>    |

## Budget Office

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description           | Quantity | Unit Cost | Funding Source | Total Cost     |
|------------------------------------|-----------------------|----------|-----------|----------------|----------------|
| Budget Office                      | Computer Replacements | 2        | \$1,250   | General Fund   | \$2,500        |
| <b>Total Funded For Department</b> |                       |          |           |                | <b>\$2,500</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Central Services Department

### Mission Statement

Contributing to enhancing and ensuring Brevard's quality of life by acquiring and maintaining cost-effective and quality goods and services to support the County; providing accurate accounting and reporting of all County-owned real and tangible property; and providing cost-effective fuel supplies and maintenance of County fleet automobiles and small trucks.

### Programs and Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Asset Management:

- Capital asset accountability; annual physical inventories; County vehicle and boat registration
- Construction and infrastructure recording and reconciliation
- Surplus property collection, redistribution, and disposal
- Oversight and maintenance of the Asset Module in the County's financial system

##### Accomplishments:

- Successful completion of Fiscal Year 2022 annual inventory of 28,515 capital assets.
- Full compliance, with the audit performed by the County's External Auditors, with the accurate recording of the County's assets in the financial records for 2022
- The Board approved the revision to Board Policy BCC-23, "Safeguard of County-Owned Property" and revised Administrative Order AO-24, "Accountability of County-Owned Property."
- Continued success in Asset Management training of new County Employees in the New Employee Orientation class, as well as the advanced training of maintenance and life cycle of assets within the Partners in Stewardship Phase III Employee Development Training.
- Increased the number of visitors to the Asset Management's surplus warehouse and repurposing of assets throughout the County as a direct response to the training initiatives.
- Incorporated a process for maximizing surplus sale revenues utilizing the reserve bid option on assets that have a depreciable value on the GovDeals auction platform.

##### Initiatives:

- Assist, and provide input where necessary, in the planning and implementation of the Asset Panda tracking program for items deemed as "attractive items."
- Encourage growth and development of staff through professional development courses and Career Ladder progression
- Establish more use of the GovDeals Virtual Warehouse feature which will allow departments to view and request surplus assets online
- Continue developing the Asset Management Standard Operation Procedure (SOP) to utilize for cross-training of staff to ensure a smooth transition when career employees retire.

##### Trends and Issues:

- Attracting and maintaining a qualified workforce, along with increasing staff knowledge, continues to be essential in order to maintain the current expected level of service.

## Central Services Department

- The Department will continue to explore avenues to generate revenue with surplus equipment and land sales, however, the revenues received are based on the quality of the equipment being surplus and current market conditions.
- Due to supply chain issues and long lead times on replacement vehicles, it is anticipated that surplus assets will trend down and may impact our anticipated revenue from surplus sales.

### Service Level Impacts:

Continued turnover rates of staff within the County and inexperience that come with new employees have attributed to increased time in locating assets during department inventories..

### Fleet Services:

- Vehicle, heavy equipment, and generator repair and maintenance
- Fuel acquisition and fuel site operation
- Emergency generator repair and maintenance

### Accomplishments:

- Began active fuel tank monitoring with SkyBitz to automatically access, record and transmit real-time fuel data from the County's remote fuel storage tanks using wireless hardware and sensors. The monitoring devices inside the storage tanks use precise sensors and an application to digitally monitor the tank's status for accurate data that can be used to forecast deliveries or respond to automated alerts with the fuel tanks are running low.
- To ensure the operation and readiness of the County's facilities during emergencies and power loss, continue to automate the annual generator maintenance and semi-annual generator inspection process.
- Installation of remote emergency readiness generators to fuel sites in case of power loss or emergencies.
- Provided an onsite mechanic to travel to locations for repairs to heavy equipment, generators, and pumps in various locations within the County.

### Initiatives:

- Actively notify customers when vehicles are due for scheduled preventative maintenance using mileage collected at fuel sites.
- Working with the Public Works Department for a state-of-the-art automotive and heavy equipment repair facility.

### Trends and Issues:

- Fuel prices have increased significantly this fiscal year which has resulted in substantially higher costs in fuel and oil, for County departments, offices, and agencies. Fleet Services continues to place importance on achieving the most economical means to procure fuel and oil.

### Service Level Impacts:

- Receiving the NAPA Autotech training course will enhance Fleet technicians' understanding of vehicle systems which will positively impact the time it takes to provide repairs and service on vehicles, this efficiency should be very noticeable to customers who would be receiving their vehicles back in a reduced amount of time
- The increasing number of County owned generators is significantly increasing the time that the Heavy Mechanic III assigned to generator maintenance and repair is out of the Fleet shop

### Grant Management:

- Implement and maintain meaningful grant oversight and coordination for the County.
- Increasing grant-related revenue.
- Limiting the County's exposure to grant-related liability.
- Improve the efficiency and impact of programs and services funded through grants.





**Accomplishments:**

- Provided general management and monitoring of the County's grant awards.
- Identified grant opportunities that meet the County's goals and objectives.
- Assisted with quarterly reporting and grant reimbursements for Natural Resources Management Department's grant-funded projects.
- Ensure timely quarterly reporting for the American Rescue Plan Act (ARPA) projects
- Tracked ARPA expenses for reporting
- Interfaced with Federal Emergency Management Agency (FEMA) personnel regarding Hurricanes Ian and Nicole
- Continued work on closing out Hurricanes Matthew, Irma, and Dorian projects with the State of Florida Department of Emergency Management (FDEM) contractors.

**Initiatives:**

- Continue to research newly announced grant funding opportunities
- Forward applicable grant opportunities to County departments and offices
- Continue to research ARPA and FEMA regulations to ensure compliance

**Trends and Issues:**

- Semi-annual reviews of the County's grants to determine that grant contracts and documentation have contracts uploaded into the Contract Management system, required reimbursements have been requested, and grant monitoring reports are submitted timely.

**Service Level Impacts:**

- Obtain accurate documentation will help ensure a timelier reimbursement process
- Utilizing the Grant Implementation Plan before departments and offices submit grants will ensure that multiple applications are not competing against each other
- Implementation of the Grants Management AO will guide departments and offices with an approach to administering grants consistently throughout the County.

**Purchasing Services:**

- Administering the County's Procurement Program with the issuance of various solicitations such as Bids, Quotes, Requests for Proposals, and Requests for Qualifications.
- Performing contract administration functions
- Ensuring compliance with all Federal, State, and local laws and regulations for procurement and contracting, in soliciting County's services, materials, and supplies.
- Oversight and maintenance of the County's Financial System Purchasing Module

**Accomplishments:**

- To ensure compliance with the solicitation of projects funded by the United States Department of Treasury's American Rescue Plan Act (ARPA) Final Bill, and the County's Administrative Order AO-65, "American Rescue Plan Act" Purchasing Services was able to competitively bid up to \$36.2 million in ARPA projects.
- Competitively solicited 188 bids that were advertised and awarded in FY 2021-22, this represents a 39 percent increase from the prior year.
- The Board approved the revision of Board Policies BCC-25 and BCC-26. The revisions in these Board's Policies have streamlined the procurement process to provide greater efficiencies.
- Purchasing Services consolidated our bidding platform to a single platform. This is less confusing to potential vendors and eliminated vendors' costs to join the platform.
- Successful implementation of electronic bidding for Invitation to Quotes and Invitations to Bid through VendorLink, with the ability to offer electronic bidding options; electronic bidding with the options of remote

## Central Services Department

submission; Purchasing has seen an increase in bid participation from new vendors submitting electronic bid submissions

- Completed 240 internal reviews of the County's contracts for compliance with contract provisions.
- Provided Procurement Training opportunities for County employees
- Purchasing Services received an award of Excellence in Public Procurement from the Florida Association of Public Procurement Official

### Initiatives:

- Continued development and update Phase III Employment Development Program Stewardship class to provide a holistic overview of the taxpayer dollar, from identification of needed goods and services via the procurement process to the life cycle and accountability of the County's assets.
- Developed a career ladder for Procurement Analyst level progression; for continued staff retention and advancement which is integral to succession planning
- Continue internal training sessions for Purchasing Services staff, regarding legal requirements and Standard Operating Procedures for governances of the County's purchasing processes, as well as participate in purchasing webinars and in-person conferences
- To ensure the timely procurement of individual department and office requirements, Purchasing Services meet to discuss requirements for the upcoming fiscal year such as projects that will be competitively procured, Capital Improvement Projects, grant funding, term re-solicitations, etc.

### Trends and Issues:

- The number of competitive solicitations has been increasing over the past fiscal year. Purchasing Services is estimated to competitively solicit 195 in FY 2022-23. This is a 25 percent increase in the number of solicitations over the prior fiscal year.
- Review and recommend updates to the Board's Ordinances, Purchasing Policies, Administrative Orders, and the Purchasing Manual to align purchasing programs with Federal, State Statutes, and other relative pronouncements that the County must follow.

### Service Level Impacts:

Purchasing Services has experienced an increase in requests for competitive bids for projects funded by APRA.



Summary

| Central Services Department Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change     |
|--|---------------------|---------------------------|-----------------------------|------------------|--------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Permits, Fees & Special Assessment Revenue             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Intergovernmental Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Charges for Services Revenue                           | \$4,465,825         | \$4,887,428               | \$5,188,308                 | \$300,880        | 6.16%        |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Miscellaneous Revenue                                  | \$210,291           | \$176,614                 | \$95,000                    | \$(81,614)       | (46.21%)     |
| Statutory Reduction                                    | \$-                 | \$(253,202)               | \$(264,165)                 | \$(10,963)       | 4.33%        |
| <b>Total Operating Revenues</b>                        | <b>\$4,676,116</b>  | <b>\$4,810,840</b>        | <b>\$5,019,143</b>          | <b>\$208,303</b> | <b>4.33%</b> |
| Balance Forward Revenue                                | \$115,279           | \$184,476                 | \$285,476                   | \$101,000        | 54.75%       |
| Transfers - General Revenue                            | \$960,207           | \$1,306,877               | \$1,305,730                 | \$(1,147)        | (0.09%)      |
| Transfers - Other Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Total Non-Operating Revenues</b>                    | <b>\$1,075,486</b>  | <b>\$1,491,353</b>        | <b>\$1,591,206</b>          | <b>\$99,853</b>  | <b>6.70%</b> |
| <b>Total Revenues</b>                                  | <b>\$5,751,602</b>  | <b>\$6,302,193</b>        | <b>\$6,610,349</b>          | <b>\$308,156</b> | <b>4.89%</b> |
| Compensation and Benefits Expense                      | \$1,605,554         | \$1,986,315               | \$2,066,537                 | \$80,222         | 4.04%        |
| Operating Expense                                      | \$3,898,590         | \$4,238,191               | \$4,510,312                 | \$272,121        | 6.42%        |
| Capital Outlay Expense                                 | \$-                 | \$77,687                  | \$33,500                    | \$(44,187)       | (56.88%)     |
| <b>Operating Expenditures</b>                          | <b>\$5,504,144</b>  | <b>\$6,302,193</b>        | <b>\$6,610,349</b>          | <b>\$308,156</b> | <b>4.89%</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves-Operating Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Total Non-Operating Expenses</b>                    | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| <b>Total Expenditures</b>                              | <b>\$5,504,144</b>  | <b>\$6,302,193</b>        | <b>\$6,610,349</b>          | <b>\$308,156</b> | <b>4.89%</b> |

### Asset Management

| Asset Management Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change     |
|---|------------------------|------------------------------|--------------------------------|-----------------|--------------|
| Taxes Revenue                                       | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Permits, Fees & Special Assessment Revenue          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Intergovernmental Revenue                           | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Charges for Services Revenue                        | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Fines and Forfeits Revenue                          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Miscellaneous Revenue                               | \$209,614              | \$95,000                     | \$95,000                       | \$-             | -%           |
| Statutory Reduction                                 | \$-                    | \$(4,750)                    | \$(4,750)                      | \$-             | -%           |
| <b>Total Operating Revenues</b>                     | <b>\$209,614</b>       | <b>\$90,250</b>              | <b>\$90,250</b>                | <b>\$-</b>      | <b>-%</b>    |
| Balance Forward Revenue                             | \$28,785               | \$52,538                     | \$51,371                       | \$(1,167)       | (2.22%)      |
| Transfers - General Revenue                         | \$380,740              | \$556,183                    | \$576,450                      | \$20,267        | 3.64%        |
| Transfers - Other Revenue                           | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Other Finance Source Revenue                        | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Revenues</b>                       | <b>\$409,525</b>       | <b>\$608,721</b>             | <b>\$627,821</b>               | <b>\$19,100</b> | <b>3.14%</b> |
| <b>Total Revenues</b>                               | <b>\$619,139</b>       | <b>\$698,971</b>             | <b>\$718,071</b>               | <b>\$19,100</b> | <b>2.73%</b> |
| Compensation and Benefits Expense                   | \$505,610              | \$593,671                    | \$624,873                      | \$31,202        | 5.26%        |
| Operating Expense                                   | \$54,796               | \$77,819                     | \$93,198                       | \$15,379        | 19.76%       |
| Capital Outlay Expense                              | \$-                    | \$27,481                     | \$-                            | \$(27,481)      | (100.00%)    |
| <b>Operating Expenses</b>                           | <b>\$560,406</b>       | <b>\$698,971</b>             | <b>\$718,071</b>               | <b>\$19,100</b> | <b>2.73%</b> |
| C I P Expense                                       | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Debt Service Expense                                | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves-Operating Expense                          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Capital Expense                          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Restricted Expense                       | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Grants and Aid Expense                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers Expense                                   | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Expenses</b>                       | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| <b>Total Expenses</b>                               | <b>\$560,406</b>       | <b>\$698,971</b>             | <b>\$718,071</b>               | <b>\$19,100</b> | <b>2.73%</b> |



Asset Management: Budget Variances

| Asset Management Program Revenue And Expense Category | Difference | % Change  | Explanation   |
|---|------------|-----------|---|
| Taxes Revenue   | \$-        | -%        |   |
| Permits, Fees & Special Assessment Revenue            | \$-        | -%        |   |
| Intergovernmental Revenue                             | \$-        | -%        |   |
| Charges for Services Revenue                          | \$-        | -%        |   |
| Fines and Forfeits Revenue                            | \$-        | -%        |   |
| Miscellaneous Revenue                                 | \$-        | -%        |   |
| Statutory Reduction                                   | \$-        | -%        |   |
| Balance Forward Revenue                               | \$(1,167)  | (2.22%)   | Balance Forward decreased slightly due to decrease in sale of surplus assets being carried forward in FY23-24   |
| Transfers - General Revenue                           | \$20,267   | 3.64%     | General Fund transfer increase to maintain Asset Management current level of services   |
| Transfers - Other Revenue                             | \$-        | -%        |   |
| Other Finance Source Revenue                          | \$-        | -%        |   |
| Compensation and Benefits Expense                     | \$31,202   | 5.26%     | Compensation and Benefits set at a level to maintain the current staffing level   |
| Operating Expense                                     | \$15,379   | 19.76%    | Operating Expenses increased to replace the box on the box truck that isn't repairable  |
| Capital Outlay Expense                                | \$(27,481) | (100.00%) | Capital Outlay Expense decreased by eliminating the purchase of a new vehicle due to a return of a vehicle from another County agency that is in satisfactory condition to meet the needs of Asset Management |
| Grants and Aid Expense                                | \$-        | -%        |   |
| C I P Expense   | \$-        | -%        |   |
| Debt Service Expense                                  | \$-        | -%        |   |
| Reserves-Operating Expense                            | \$-        | -%        |   |
| Reserves - Capital Expense                            | \$-        | -%        |   |
| Reserves - Restricted Expense                         | \$-        | -%        |   |
| Transfers Expense                                     | \$-        | -%        |   |

### Fleet Services

| Fleet Services Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference       | % Change      |
|---|------------------------|------------------------------|--------------------------------|------------------|---------------|
| Taxes Revenue                                     | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue        | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Intergovernmental Revenue                         | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Charges for Services Revenue                      | \$4,465,787            | \$4,887,428                  | \$5,188,308                    | \$300,880        | 6.16%         |
| Fines and Forfeits Revenue                        | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Miscellaneous Revenue                             | \$297                  | \$81,614                     | \$-                            | \$(81,614)       | (100.00%)     |
| Statutory Reduction                               | \$-                    | \$(248,452)                  | \$(259,415)                    | \$(10,963)       | 4.41%         |
| <b>Total Operating Revenues</b>                   | <b>\$4,466,084</b>     | <b>\$4,720,590</b>           | <b>\$4,928,893</b>             | <b>\$208,303</b> | <b>4.41%</b>  |
| Balance Forward Revenue                           | \$86,494               | \$131,938                    | \$234,105                      | \$102,167        | 77.44%        |
| Transfers - General Revenue                       | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Transfers - Other Revenue                         | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Other Finance Source Revenue                      | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| <b>Non-Operating Revenues</b>                     | <b>\$86,494</b>        | <b>\$131,938</b>             | <b>\$234,105</b>               | <b>\$102,167</b> | <b>77.44%</b> |
| <b>Total Revenues</b>                             | <b>\$4,552,578</b>     | <b>\$4,852,528</b>           | <b>\$5,162,998</b>             | <b>\$310,470</b> | <b>6.40%</b>  |
| Compensation and Benefits Expense                 | \$545,325              | \$668,761                    | \$741,389                      | \$72,628         | 10.86%        |
| Operating Expense                                 | \$3,817,432            | \$4,135,561                  | \$4,390,109                    | \$254,548        | 6.16%         |
| Capital Outlay Expense                            | \$-                    | \$48,206                     | \$31,500                       | \$(16,706)       | (34.66%)      |
| <b>Operating Expenses</b>                         | <b>\$4,362,757</b>     | <b>\$4,852,528</b>           | <b>\$5,162,998</b>             | <b>\$310,470</b> | <b>6.40%</b>  |
| C I P Expense                                     | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Debt Service Expense                              | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Reserves-Operating Expense                        | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Reserves - Capital Expense                        | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Reserves - Restricted Expense                     | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Grants and Aid Expense                            | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Transfers Expense                                 | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| <b>Non-Operating Expenses</b>                     | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>       | <b>-%</b>     |
| <b>Total Expenses</b>                             | <b>\$4,362,757</b>     | <b>\$4,852,528</b>           | <b>\$5,162,998</b>             | <b>\$310,470</b> | <b>6.40%</b>  |



## Fleet Services: Budget Variances

| Fleet Services Program Revenue And Expense Category | Difference | % Change  | Explanation  |
|---|------------|-----------|--|
| Taxes Revenue                                       | \$0        | -%        |  |
| Permits, Fees & Special Assessment Revenue          | \$0        | -%        |  |
| Intergovernmental Revenue                           | \$0        | -%        |  |
| Charges for Services Revenue                        | \$300,880  | 6.16%     | The increase in Charges for Services reflects the increase in fuel costs and the increase in the repair to older vehicles.   |
| Fines and Forfeits Revenue                          | \$0        | -%        |  |
| Miscellaneous Revenue                               | -\$81,614  | (100.00%) | Due to a one-time settlement agreement in FY23 that was used to upgrade the electrical at all fuel sites and purchase generators to be used when electricity is lost |
| Statutory Reduction                                 | -\$10,963  | 4.41%     | Statutory Reduction has increased due to an increase in the revenue projection for FY 2023-24.   |
| Balance Forward Revenue                             | \$102,167  | 77.44%    | Balance Forward has increased over the prior fiscal year due to the vehicle repair activity of maintaining an older vehicle fleet.                                   |
| Transfers - General Revenue                         | \$0        | -%        |  |
| Transfers - Other Revenue                           | \$0        | -%        |  |
| Other Finance Source Revenue                        | \$0        | -%        |  |
| Compensation and Benefits Expense                   | \$72,628   | 10.86%    | Compensation and Benefits reflect maintaining the current level of staffing  |
| Operating Expense                                   | \$254,548  | 6.16%     | This increase reflects a projected increase in fuel costs and parts.   |
| Capital Outlay Expense                              | -\$16,706  | (34.66%)  | Requesting the replacement of a vehicle lift   |
| C I P Expense                                       | \$0        | -%        |  |
| Debt Service Expense                                | \$0        | -%        |  |
| Reserves-Operating Expense                          | \$0        | -%        |  |
| Reserves - Capital Expense                          | \$0        | -%        |  |
| Reserves - Restricted Expense                       | \$0        | -%        |  |
| Grants and Aid Expense                              | \$0        | -%        |  |
| Transfers Expense                                   | \$0        | -%        |  |

### Purchasing Services

| Purchasing Services Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference        | % Change       |
|--|------------------------|------------------------------|--------------------------------|-------------------|----------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue             | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Intergovernmental Revenue                              | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Charges for Services Revenue                           | \$38                   | \$-                          | \$-                            | \$-               | -%             |
| Fines and Forfeits Revenue                             | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Miscellaneous Revenue                                  | \$380                  | \$-                          | \$-                            | \$-               | -%             |
| Statutory Reduction                                    | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Total Operating Revenues</b>                        | <b>\$418</b>           | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>        | <b>-%</b>      |
| Balance Forward Revenue                                | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers - General Revenue                            | \$579,467              | \$750,694                    | \$729,280                      | \$(21,414)        | (2.85%)        |
| Transfers - Other Revenue                              | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Other Finance Source Revenue                           | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Non-Operating Revenues</b>                          | <b>\$579,467</b>       | <b>\$750,694</b>             | <b>\$729,280</b>               | <b>\$(21,414)</b> | <b>(2.85%)</b> |
| <b>Total Revenues</b>                                  | <b>\$579,885</b>       | <b>\$750,694</b>             | <b>\$729,280</b>               | <b>\$(21,414)</b> | <b>(2.85%)</b> |
| Compensation and Benefits Expense                      | \$554,619              | \$723,883                    | \$700,275                      | \$(23,608)        | (3.26%)        |
| Operating Expense                                      | \$26,361               | \$24,811                     | \$27,005                       | \$2,194           | 8.84%          |
| Capital Outlay Expense                                 | \$-                    | \$2,000                      | \$2,000                        | \$-               | -%             |
| <b>Operating Expenses</b>                              | <b>\$580,980</b>       | <b>\$750,694</b>             | <b>\$729,280</b>               | <b>\$(21,414)</b> | <b>(2.85%)</b> |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Debt Service Expense                                   | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves-Operating Expense                             | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves - Capital Expense                             | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves - Restricted Expense                          | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Grants and Aid Expense                                 | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers Expense                                      | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Non-Operating Expenses</b>                          | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>        | <b>-%</b>      |
| <b>Total Expenses</b>                                  | <b>\$580,980</b>       | <b>\$750,694</b>             | <b>\$729,280</b>               | <b>\$(21,414)</b> | <b>(2.85%)</b> |





## Purchasing Services: Budget Variances

| Purchasing Services Program Revenue And Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue               | \$-        | -%       |  |
| Intergovernmental Revenue                                | \$-        | -%       |  |
| Charges for Services Revenue                             | \$-        | -%       |  |
| Fines and Forfeits Revenue                               | \$-        | -%       |  |
| Miscellaneous Revenue                                    | \$-        | -%       |  |
| Statutory Reduction                                      | \$-        | -%       |  |
| Balance Forward Revenue                                  | \$-        | -%       |  |
| Transfers - General Revenue                              | \$(21,414) | (2.85%)  | Transfer from the General Fund decreased due to unfunding a position in FY2023-24                                  |
| Transfers - Other Revenue                                | \$-        | -%       |  |
| Other Finance Source Revenue                             | \$-        | -%       |  |
| Compensation and Benefits Expense                        | \$(23,608) | (3.26%)  | Compensation and Benefits decrease due to unfunding a position in FY2023-24  |
| Operating Expense  | \$2,194    | 8.84%    | Operating Expense increase to fund education reimbursement for employees seeking to continue their college classes |
| Capital Outlay Expense                                   | \$-        | -%       |  |
| Grants and Aid Expense                                   | \$-        | -%       |  |
| C I P Expense  | \$-        | -%       |  |
| Debt Service Expense                                     | \$-        | -%       |  |
| Reserves-Operating Expense                               | \$-        | -%       |  |
| Reserves - Capital Expense                               | \$-        | -%       |  |
| Reserves - Restricted Expense                            | \$-        | -%       |  |
| Transfers Expense  | \$-        | -%       |  |

### Performance Measures

| Program             | Objective   | Measure   | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|---------------------|---|---|------------------------|---------------------------|---------------------------|
| Asset Management    | Effective use of the County's surplus equipment               | Revenue Generated from surplus equipment sales and returned to the County's coffers | \$876,390              | \$1,000,000               | \$500,000                 |
| Asset Management    | Effective use of employees devoted to surplus equipment sales | Revenue Generated per surplus equipment sales                                       | 38,103                 | 37,037                    | 35,714                    |
| Fleet Services      | Effective and Efficient Operations                            | Average Days Work Orders are Open   | 2                      | 2                         | 2                         |
| Fleet Services      | Prioritize Services   | Vehicle Work Orders Completed   | 2,712                  | 2,820                     | 2,700                     |
| Purchasing Services | Responsive to Public Records Requests Fulfillment             | Public Records Request Fulfillment  | 72                     | 159                       | 170                       |
| Purchasing Services | Effective and Efficient Operations                            | Average Number of Days for R F Q Solicitations (Solicitation to Award)              | 83                     | 50                        | 45                        |
| Purchasing Services | Effective and Efficient Operations                            | Average Number of Days for R F P Solicitations (Solicitation to Award)              | 86                     | 45                        | 40                        |
| Purchasing Services | Effective and Efficient Operations                            | Average Number of Days for IT B Solicitations (Solicitation to Award)               | 63                     | 40                        | 37                        |
| Purchasing Services | Efficient Use of County funds                                 | Number of grants monitor to determine if funds are reimbursed timely                | N/A                    | 65                        | 70                        |
| Purchasing Services | Effective and Efficient Operations                            | Finding Grant opportunities for the County  | N/A                    | 25                        | 30                        |
| Purchasing Services | Monitor the County's contract compliance                      | Internal reviews of the County's contracts  | 240                    | 278                       | 290                       |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>   | <b>Position</b> | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|--|-----------------|--------------------|-----------------------|-------------------|
| Purchasing Services                | Florida Association of Public Procurement Official Annual Conference | 3               | Orlando, Florida   | General Fund          | \$1,050           |
| <b>Total Funded For Department</b> |  |                 |                    |                       | <b>\$1,050</b>    |

## Central Services Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description          | Quantity | Unit Cost | Funding Source | Total Cost      |
|------------------------------------|----------------------|----------|-----------|----------------|-----------------|
| Fleet Services                     | Dell Rugged Computer | 1        | \$3,500   | User Fees      | \$3,500         |
| Fleet Services                     | 2 Post Vehicle Lift  | 1        | \$28,000  | User Fees      | \$28,000        |
| Purchasing Services                | Computer             | 1        | \$2,000   | General Fund   | \$2,000         |
| <b>Total Funded For Department</b> |                      |          |           |                | <b>\$33,500</b> |

**Special Note:**

In Accordance With Brevard County Board Of County Commissioners' Policy Bcc-25, Procurement, This Form Satisfies Directive Iii. H. 5., Requiring A Detailed List Of Approved Capital Outlay Items And Equipment To Be Reviewed And Approved By The Board During The Budget Process.



## County Attorney

### Mission Statement:

To act as legal advisor to the Board of County Commissioners and Brevard County's Records Management Liaison Officer for the State of Florida. In addition, the County Attorney's Office tracks public record requests and assists department records custodians with responses.

### Programs And Services:

#### Accomplishments, Initiatives, Trends, Issues And Service Level Impacts:

##### County Attorney:

The County Attorney's Office provides legal advice to the Board of County Commissioners and over twenty County departments to ensure compliance with state and federal law and local ordinances. As an illustration, the County Attorney's Office:

- Provides legal advice to staff in interpreting ordinances, statutes and Board policy
- Negotiates, reviews, prepares, interprets, edits and provides advice on the administration of contracts as well as other legal documents in regard to County business
- Provides legal advice to minimize or limit exposure of the County to financial liability
- Represents the County in litigation in state and federal courts and administrative proceedings
- As the County's Records Management Liaison Office for the State of Florida Records Management Program, the County Attorney provides advice on records management activities for all County Departments.
- Oversees a large number of public records requests on behalf of the County involving many hours of researching, compiling reports, and responding to requests, corresponding with requesters and County department records custodians, and providing legal advice regarding requests
- Directs, assists and oversees litigation handled by outside counsel

##### Accomplishments:

- Prevailed in litigation initiated by the Clerk of Court regarding the proper interpretation and application of the Charter cap on growth in ad valorem tax revenues, thus avoiding a potential decrease of \$25 million in FY 2023-2024 revenue.
- Assisted in resolving the dispute with the Town of Malabar regarding the Malabar Scrub Sanctuary through a combination of litigation, administrative proceedings, negotiations, and successful navigation of the Florida Governmental Conflict Resolution Act, ultimately resulting in the negotiation and drafting of an interlocal agreement approved by the County Commission and Town Council.
- Provided legal guidance and assisted in implementing the County's publicly accessible website for posting legal ads and public notices in lieu of newspaper publication, including preparation of a comprehensive matrix addressing legal requirements for all advertisements and notices published by County government.
- Provided legal services and support related to monthly meetings and/or hearings of the Board of Adjustment, Code Enforcement Special Magistrate, Contractor Licensing Board, Merritt Island Redevelopment Agency, North Brevard Economic Development Zone, Planning and Zoning Board, Save Our Lagoon Citizen Oversight Committee, Tourist Development Council, among others.
- Oversaw responses to 2,385 public records requests in calendar year 2022 –an increase of 349 requests (17%) over 2021.
- Drafted/reviewed over 480 contracts, grants, and other agreements.
- Drafted, reviewed, and/or researched numerous ordinances on various subjects including, but not limited to: publication of legal advertisements and public notices on the County's website; establishment of a Workforce and Supportive Housing Trust Fund as required by a voter-approved Charter amendment; amendment of the

## County Attorney

County's tourist development budget plan to authorize the use of tourist development tax revenues for certain public facilities; revisions to the Utilities Department's fats, oils, and grease management plan; revisions to the County's regulation of contractors; clarification of joinder requirements for binding development plans; establishment of term limits and revisions to spending authorization for the Barefoot Bay Recreation District Board of Trustees pursuant to voter-approved referenda; revisions to requirements applicable to sewer lift stations, vacuum stations, and other utility infrastructure elements; revisions to tiny home regulations; revisions to the Tourist Development Council composition, terms, and chair to conform to state law; placing and extending a moratorium on the land application of Class B biosolids; pedestrian safety; establishing a landscape irrigation ordinance in order to qualify for certain St. Johns River Water Management District grant funds; and numerous site-specific comprehensive plan amendments.

- Assisted in negotiating and drafting an interlocal agreement with the School Board to secure three million dollars of improvements at school athletic fields.
- Convinced the City of Satellite Beach to abandon a proposed parking fee program at Pelican Beach and Hightower Beach parks which would have violated restrictions set forth in the deeds of those respective parks from the County to the City.
- Prevailed in several "fitness to own" cases on behalf of the Brevard County Sheriff's Office Animal Services.
- Represented the County's interests in numerous foreclosure, bankruptcy, garnishment, and probate matters, as well as in state administrative proceedings.
- Interfaced with bond counsel and financial advisors, reviewed bond resolutions, and assisted and oversaw bond counsel efforts in a bond validation proceeding.
- Assisted in negotiating and drafting a landfill gas purchase and lease agreement to generate long term revenue and reduce County maintenance costs at the Central Disposal Facility.
- Assisted in negotiating and drafting long term leases and operating agreements with Golf Brevard for the Spessard Holland and Habitat golf courses.
- Provided full-time onsite legal support at the Emergency Operations Center through two major hurricane events, and provided legal counsel to the Board Chair, the Policy Group, and County management on emergency-related matters including declarations of a local state of emergency.
- Ensured that FEMA eligibility rules were adhered to in order to maintain FDEM public assistance eligibility related to post-disaster private property debris removal operations.
- Assisted MIRA in the implementation of a \$500,000 EPA Brownfield Grant.
- Researching and providing legal opinions on numerous issues related to uses of tourist development tax funds.
- Terminated agreements with PACE program providers, participated in a Florida Association of County Attorneys task force regarding strategies and legal remedies when one such agency refused cease and desist its operations on the basis of a bond validation proceeding where the County was not a party and was not notified, and drafted a lawsuit to prevent the provider from continuing its PACE operations in Brevard County.
- Researched issues relating to a potential incorporation of Merritt Island including legal requirements, assisted in preparation of an RFP to retain a consultant for the required feasibility study, and negotiated and drafted a contract with the Board-selected consultant.
- Provided legal advice regarding ARPA funding eligibility and requirements.
- Researched and provided legal opinions and advice on numerous ethics questions for members of various boards and County officers.
- Reviewed and negotiated leases and licenses for cell towers with Emergency Management, including ground license agreement for installation of underground fiber in Palm Shores/Linear Park.
- Reviewed and assisted in preparing procurement documents for bids, RFPs, and RFQs, and represented the County in challenges to procurement awards.
- Researched and provided legal advice on First Amendment issues.
- Developed contract addenda to standardize certain vendor contracts for various County departments.
- Researched and provided legal guidance on a variety of environmental issues, including matters related to EPA/PFAS/CERCLA changes and the potential impact to the Natural Resources Management Department.

- Presented trainings on the Public Records Act, Government in the Sunshine Law, and ethics for new employees and various boards and committees.
- Assisted in negotiation and preparation of agreements between the County and FDOT regarding SR 528 widening and stormwater mitigation/credit issues.
- Coordinated and negotiated with the Brevard County Sheriff's Office (BCSO) regarding the consolidation of dispatch services under BCSO, including preparation of an interlocal agreement and related personnel and union implications.
- Assisted the Public Safety Group and County management in preparing the 2023 Ocean Rescue Assessment and researching and responding to numerous lifeguard related legal inquiries.
- Assisted Brevard County Fire Rescue and Human Resources departments in matters related to the new Florida Medicaid provider minimum wage requirement, including related labor union issues.
- Researched legal issues and drafted/reviewed documents related to the Sea Ray Bridge FEMA appeal.
- Between June 2022 and June 2023, provided legal advice on approximately 75 land acquisition matters including multiple real estate property closings, many involving the acquisition of properties under a FEMA flood hazard mitigation program.
- Provided legal support regarding the consideration and passage of the EELS bond referendum and charter amendments recommended by the Charter Review Commission.
- Continued legal efforts to advance and implement the settlement of the national opioid litigation through the State opioid settlement plan.
- Provided legal support to the Natural Resources Management Department resulting in an amendment to the Project Partnership Agreement with the U.S. Army Corps of Engineers relating to beach nourishment.
- Provided legal support on several major road widening and right-of-way procurement efforts, including the Ellis Road and Hollywood Boulevard projects.
- Provided legal guidance related to proposed and enacted legislation relative to impacts on County government.

#### Initiatives:

- Assisted with revisions to BCC policies and Administrative Orders, as required.
- Initiated improvements to the County's public records request system as the coordinator of that system.

#### Trends and Issues:

- Aging document management software with limited support may require migration to a new platform or other solutions.

#### Service Level Impacts:

The County Attorney's Office provides key legal services to the Board of County Commissioners, County departments and staff regarding day-to-day County business and operations, as well as litigation. In addition, the County Attorney's Office monitors and oversees public records requests and operates the Central Cocoa Library public records retention program. The office provides these services with a staff of 14 people, which reflects a smaller staff than 25 years ago.

### Summary

| County Attorney Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change     |
|--|------------------------|------------------------------|--------------------------------|-----------------|--------------|
| Taxes Revenue                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Permits, Fees & Special Assessment Revenue | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Intergovernmental Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Charges for Services Revenue               | \$926                  | \$-                          | \$-                            | \$-             | -%           |
| Fines and Forfeits Revenue                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Miscellaneous Revenue                      | \$2,720                | \$-                          | \$-                            | \$-             | -%           |
| Statutory Reduction                        | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Total Operating Revenues</b>            | <b>\$3,646</b>         | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| Balance Forward Revenue                    | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers - General Revenue                | \$1,655,234            | \$2,146,900                  | \$2,239,688                    | \$92,788        | 4.32%        |
| Transfers - Other Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Other Finance Source Revenue               | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Revenues</b>              | <b>\$1,655,234</b>     | <b>\$2,146,900</b>           | <b>\$2,239,688</b>             | <b>\$92,788</b> | <b>4.32%</b> |
| <b>Total Revenues</b>                      | <b>\$1,658,881</b>     | <b>\$2,146,900</b>           | <b>\$2,239,688</b>             | <b>\$92,788</b> | <b>4.32%</b> |
| Compensation and Benefits Expense          | \$1,565,679            | \$1,984,671                  | \$2,109,309                    | \$124,638       | 6.28%        |
| Operating Expense                          | \$94,293               | \$152,229                    | \$120,379                      | \$(31,850)      | (20.92%)     |
| Capital Outlay Expense                     | \$4,165                | \$10,000                     | \$10,000                       | \$-             | -%           |
| <b>Operating Expenses</b>                  | <b>\$1,664,138</b>     | <b>\$2,146,900</b>           | <b>\$2,239,688</b>             | <b>\$92,788</b> | <b>4.32%</b> |
| C I P Expense                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Debt Service Expense                       | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves-Operating Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Capital Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Restricted Expense              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Grants and Aid Expense                     | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers Expense                          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Expenses</b>              | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| <b>Total Expenses</b>                      | <b>\$1,664,138</b>     | <b>\$2,146,900</b>           | <b>\$2,239,688</b>             | <b>\$92,788</b> | <b>4.32%</b> |





## Budget Variances

| County Attorney Revenue And Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue                                | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue   | \$-        | -%       |  |
| Intergovernmental Revenue                    | \$-        | -%       |  |
| Charges for Services Revenue                 | \$-        | -%       |  |
| Fines and Forfeits Revenue                   | \$-        | -%       |  |
| Miscellaneous Revenue                        | \$-        | -%       |  |
| Statutory Reduction                          | \$-        | -%       |  |
| Balance Forward Revenue                      | \$-        | -%       |  |
| Transfers - General Revenue                  | \$92,788   | 4.32%    | Increase attributable to Cost and Living Adjustments and an increase in personnel rates  |
| Transfers - Other Revenue                    | \$-        | -%       |  |
| Other Finance Source Revenue                 | \$-        | -%       |  |
| Compensation and Benefits Expense            | \$124,638  | 6.28%    | Increase attributable to Cost and Living Adjustments and an increase in personnel rates as well as the cost associated with staffing changes |
| Operating Expense                            | \$(31,850) | (20.92%) | Decrease in Legal Services cost as temporary staff has been hired into permanent position  |
| Capital Outlay Expense                       | \$-        | -%       |  |
| Grants and Aid Expense                       | \$-        | -%       |  |
| C I P Expense                                | \$-        | -%       |  |
| Debt Service Expense                         | \$-        | -%       |  |
| Reserves-Operating Expense                   | \$-        | -%       |  |
| Reserves - Capital Expense                   | \$-        | -%       |  |
| Reserves - Restricted Expense                | \$-        | -%       |  |
| Transfers Expense                            | \$-        | -%       |  |

## County Attorney

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description  | Position                      | Destination | Funding Source | Total Cost     |
|------------------------------------|--|-------------------------------|-------------|----------------|----------------|
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | County Attorney               | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Deputy County Attorney        | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Attorney III                  | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Attorney III                  | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Attorney III                  | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Attorney II                   | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Attorney II                   | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Attorney I                    | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Law Clerk                     | T B D       | General Fund   | \$1,000        |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Litigation Support Specialist | T B D       | General Fund   | \$250          |
| County Attorney                    | Continuing Legal Education, Litigation And County Legal Representation | Legal Office Administrator    | T B D       | General Fund   | \$250          |
| <b>Total Funded For Department</b> |  |                               |             |                | <b>\$9,500</b> |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>                | <b>Description</b>                                    | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|-----------------|------------------|-----------------------|-------------------|
| County Attorney                    | Miscellaneous Hardware And/Or Software Under \$10,000 | T B D           | T B D            | General Fund          | \$10,000          |
| <b>Total Funded For Department</b> |   |                 |                  |                       | <b>\$10,000</b>   |

**Special Note:**

In Accordance With Brevard County Board Of County Commissioners' Policy Bcc-25, Procurement, This Form Satisfies Directive Iii. H. 5., Requiring A Detailed List Of Approved Capital Outlay Items And Equipment To Be Reviewed And Approved By The Board During The Budget Process.



### County Manager

#### Mission Statement:

To provide professional leadership to effectively and efficiently implement the Board of County Commissioners' policies and directives, to maximize the productivity of the County's workforce and resources, and to strategically plan for the future to ensure a high quality of life for residents, businesses, and visitors.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### County Manager:

- Implements and manages all of the Board of County Commissioners' policies and directives to provide sound management of County programs and finances
- Provides executive leadership to County government, which maximizes the productivity of the County's workforce and resources, while strategically planning for the future
- Oversees the development and implementation of a balanced operating and capital improvement budget that ensures transparent and stable public services and programs
- Serves as the liaison with the Sheriff, Judiciary, State Attorney, Public Defender, Property Appraiser, Supervisor of Election, Tax Collector, and Clerk of the County and Circuit Courts, municipalities, business and private interests and others on issues of mutual concerns
- Oversees and monitors the County's economic development initiatives
- Coordinates the preparation of the agendas for the Board of County Commissioners' meetings and workshops, and develops an annual calendar for meetings and workshops
- Coordinates the Legislative activities of the County Commission

##### Accomplishments:

- Continued to address critical countywide infrastructure maintenance and repair needs, to include deferred facilities maintenance
- Prioritized the funding for maintenance, drainage, reconstruction, and enhancement of the County's road systems to address the backlog of roads classified as "at risk" and accomplished the completion of 60 miles of road resurfacing and 7 miles of road reconstruction
- Completed second year of pilot Preservation Program – rejuvenated 50 miles of paved roads
- Continued to implement changes to insurance plan design in 2023 in order to reduce the increase in plan costs, while providing employees with additional flexibility with Health Reimbursement Account (HRA) credits, lower deductibles, and specialist office visit copays
- Initiated construction of the new 44,000 square-foot Emergency Operations Center (EOC) with the completion of the foundation, exterior tilt walls, roof, and all trades construction underway
- Commenced financing and bonding of all needed Solid Waste capital improvement projects (CIP) including US 192 Solid Waste facility, Central Disposal Facility (CDF) cell 2 completion, CDF cells 3 through 5 design, waste gas collection construction, Mockingbird replacement construction, and Sarno Road Landfill closure
- Partnered with Brevard Public Schools to support their Public Safety Telecommunicator (9-1-1 dispatchers) vocational program at Titusville High School, Rockledge High School, and Palm Bay Magnet School



**Initiatives:**

- Continue to promote inclusiveness and responsiveness, and nurture and provide a transparent environment
- Continue Lean Six Sigma initiatives for continuous improvement processes in order to deliver more efficient and effective services, building upon the initiatives completed in FY 23
- Continue to address funding for maintenance, drainage, reconstruction, and enhancement of the County's road system
- Continue to undertake critical countywide infrastructure maintenance and repair needs, including deferred facilities maintenance
- Continue to accelerate Indian River Lagoon restoration by leveraging local sales tax dollars with matching funds from local, State and Federal partners
- Administer the remainder of the 1st and 2nd Tranches of the American Rescue Plan funds, while tracking program expenditures, coordinating with various stakeholders, and verifying funding requests for eligibility
- Continue to develop and deploy succession planning efforts and career ladders to assist with County staff recruitment and retention efforts and also help to enhance the transfer of institutional knowledge
- Continue to partner with Brevard Public Schools to support their Career and Technical Education Firefighting Program at Palm Bay High School and work to expand to other schools throughout the County
- Continue to utilize the Brevard County Fire Rescue Sponsorship Program as a supplemental method for recruitment in Fire Rescue

**Trends and Issues:**

- Continue efforts to achieve improvement in water quality and clarity of the Indian River Lagoon
- Develop a multi-faceted effort to improve sanitary sewer system maintenance and performance to reduce discharge to the Indian River Lagoon
- Continue to process applications for the Emergency Rental Assistance Program
- Continue to allocate funding to those Departments with critical and deferred maintenance requirements
- Continue to maximize leveraging of funds to enhance programs and services for residents and communities within Brevard County
- Significant cost increases are being seen in all projects which will result in fewer projects being completed with higher completion costs
- Continue to pursue strategic initiatives designed to improve the economic assets of the region
- Establish a legal advertisement process transitioning notices of meetings to the County's website in coordination with departments, charter officers, and municipalities
- Pursuing dialogue with municipalities to enhance and expand the level of service provided for Ocean Lifeguard/Ocean Rescue Services
- Continue to work with the Brevard County Sheriff's Office to provide a Unified Communications Center providing fire, rescue, and law enforcement emergency dispatch services

**Service Level Impacts:**

Not Applicable

## County Manager

### Summary

| County Manager Revenue & Expense Category  | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change     |
|--|------------------------|------------------------------|--------------------------------|-----------------|--------------|
| Taxes Revenue                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Permits, Fees & Special Assessment Revenue | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Intergovernmental Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Charges for Services Revenue               | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Fines and Forfeits Revenue                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Miscellaneous Revenue                      | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Statutory Reduction                        | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Total Operating Revenues</b>            | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| Balance Forward Revenue                    | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers - General Revenue                | \$1,130,231            | \$1,381,670                  | \$1,459,137                    | \$77,467        | 5.61%        |
| Transfers - Other Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Other Finance Source Revenue               | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Revenues</b>              | <b>\$1,130,231</b>     | <b>\$1,381,670</b>           | <b>\$1,459,137</b>             | <b>\$77,467</b> | <b>5.61%</b> |
| <b>Total Revenues</b>                      | <b>\$1,130,231</b>     | <b>\$1,381,670</b>           | <b>\$1,459,137</b>             | <b>\$77,467</b> | <b>5.61%</b> |
| Compensation and Benefits Expense          | \$1,109,545            | \$1,354,271                  | \$1,429,454                    | \$75,183        | 5.55%        |
| Operating Expense                          | \$17,528               | \$22,549                     | \$26,183                       | \$3,634         | 16.12%       |
| Capital Outlay Expense                     | \$4,163                | \$4,850                      | \$3,500                        | \$(1,350)       | (27.84%)     |
| <b>Operating Expenses</b>                  | <b>\$1,131,236</b>     | <b>\$1,381,670</b>           | <b>\$1,459,137</b>             | <b>\$77,467</b> | <b>5.61%</b> |
| C I P Expense                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Debt Service Expense                       | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves-Operating Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Capital Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Restricted Expense              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Grants and Aid Expense                     | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers Expense                          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Expenses</b>              | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| <b>Total Expenses</b>                      | <b>\$1,131,236</b>     | <b>\$1,381,670</b>           | <b>\$1,459,137</b>             | <b>\$77,467</b> | <b>5.61%</b> |



## Budget Variances

| County Manager's Office Revenue and Expense |            |          |   |
|---|------------|----------|---|
| Category                                    | Difference | % Change | Explanation   |
| Taxes Revenue                               | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue  | \$-        | -%       |   |
| Intergovernmental Revenue                   | \$-        | -%       |   |
| Charges for Services Revenue                | \$-        | -%       |   |
| Fines and Forfeits Revenue                  | \$-        | -%       |   |
| Miscellaneous Revenue                       | \$-        | -%       |   |
| Statutory Reduction                         | \$-        | -%       |   |
| Balance Forward Revenue                     | \$-        | -%       |   |
| Transfers - General Revenue                 | \$77,467   | 5.61%    | Variance due to Cost of Living Adjustments and other personnel rate increases   |
| Transfers - Other Revenue                   | \$-        | -%       |   |
| Other Finance Source Revenue                | \$-        | -%       |   |
| Compensation and Benefits Expense           | \$75,183   | 5.55%    | Variance due to Cost of Living Adjustments and other personnel rate increases   |
| Operating Expense                           | \$3,634    | 16.12%   | Slight increase in operating expenses   |
| Capital Outlay Expense                      | \$(1,350)  | (27.84%) | Due to less planned capital purchases based on current capital replacement plan |
| Grants and Aid Expense                      | \$-        | -%       |   |
| C I P Expense                               | \$-        | -%       |   |
| Debt Service Expense                        | \$-        | -%       |   |
| Reserves-Operating Expense                  | \$-        | -%       |   |
| Reserves - Capital Expense                  | \$-        | -%       |   |
| Reserves - Restricted Expense               | \$-        | -%       |   |
| Transfers Expense                           | \$-        | -%       |   |

## County Manager

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description      | Quantity | Unit Cost | Funding Source | Total Cost     |
|------------------------------------|------------------|----------|-----------|----------------|----------------|
| County Manager                     | Laptop Computer  | 1        | \$1,500   | General Fund   | \$1,500        |
| County Manager                     | Desktop Computer | 1        | \$1,000   | General Fund   | \$1,000        |
| <b>Total Funded For Department</b> |                  |          |           |                | <b>\$2,500</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.





## Emergency Management Office

### Mission Statement:

To provide public safety for the county's residents and visitors through an organized response to, and recovery from, natural and human-caused emergencies and disasters, systematically utilizing appropriate technology, planning, mitigation, and preparedness education; and providing efficient administration and management of the countywide public safety 800 MHz radio system and countywide E-911 system.

### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Emergency Management Operations:

##### Accomplishments:

- Construction of the new 44,000sqft. Emergency Operations Center (EOC) is underway with the completion of the foundation and exterior tilt walls in place. Expectation for occupancy prior to the 2024 Hurricane Season.
- Created and implemented new EOC information-sharing products that are easy to read and properly convey necessary and relevant information.
- Activated the Brevard County EOC 45 times this fiscal year in support of launch operations up from 24 last fiscal year.
- Activated the Brevard County EOC in response to Hurricane Ian for a total of 7 days supporting 229 shelter residents, coordinated distribution of 87K sandbags, collected 174K cubic yards of debris, and disseminated 4 Situation Reports providing up-to-date and relevant data on Hurricane Ian response operations.
- Activated the Brevard County EOC in response to Hurricane Nicole for a total of 5 days supporting 238 shelter residents, coordinated distribution of 54K sandbags, collected 91K cubic yards of debris, and disseminated 5 Situation Reports providing up-to-date and relevant data on Hurricane Nicole response operations.
- Supported two Disaster Recovery Centers for Hurricanes Ian and Nicole for 79 days serving 561 residents.
- Created and disseminated weekly Hurricane Recovery Roundups providing up-to-date and relevant recovery data on Hurricanes Ian and Nicole to our EOC partners.
- Completed a space launch support operation refresh; updating plans, policies, procedures, and products to better reflect the new pace of the space industry.
- Created and implemented a career ladder for emergency management coordinators in an effort to increase staff recruitment and retention.

##### Initiatives:

- Reinvigorate the Local Mitigation Strategy focusing on updating procedures, refreshing the project list, and prioritizing leveraging Hazard Mitigation Grant Program (HMGP) grant dollars from Hurricanes Ian and Nicole.
- Refine the various emergency management technological platforms (WebEOC, AlertBrevard, BEST Application, and Crisis Track) to increase capabilities and offer a better user experience.
- Review and update the Brevard disaster shelter program to include shelter worker and shelter manager training and recruitment.
- Engage with partners to update Brevard County's Comprehensive Emergency Management Plan (CEMP) in accordance with Florida Statutes and the Florida Division of Emergency Management's (FDEM) CEMP Crosswalk.
- Begin working to implement the National Qualification System (NQS) by identifying critical EOC positions and establishing the baseline training and experience needed for EOC personnel to fill them.

## Emergency Management Office

- Plan for and execute the transition of blue sky and gray sky operations from the current EOC to the new EOC minimizing impacts as much as possible.

### Trends and Issues:

- Space launches continue to increase in frequency and grow in complexity; the strain on local resources and support systems will only intensify as we currently average 1 launch every 4.4 days, a 32% increase from last year.
- The Federal Emergency Management Agency (FEMA) and Florida Division of Emergency Management (FDEM) are beginning to implement the National Qualification System (NQS), a foundational guideline for creating minimum qualifications for personnel who respond to disasters. Adoption of NQS is a FEMA requirement for grant funding. It is unclear what additional requirements FDEM will add and how that will impact Brevard County.
- The State of Florida has been removing local authority and autonomy in regard to emergency management programs by including more state-centric requirements in the Emergency Management Assistance Grant (EMPA) and Emergency Management Performance Grant (EMPG) Scopes of Work. These are the primary grants used to fund critical local programs, but should state priorities continue to take a larger portion of allowable expenses, alternative funding will be necessary to maintain current capabilities.
- Volatility of FDEM statewide contracts such as the Everbridge Mass Notification System and WebEOC Mission and Information Sharing Platform is becoming more frequent. These programs are heavily leveraged by the Operations Division with no cost to Brevard County. Should programs such as these end, general revenue dollars will be needed to ensure we continue to have these statutorily required capabilities.
- Recruitment and retention of experienced emergency managers continues to be a challenge given the surge in private sector positions and competitiveness within the public sector.

### Service Level Impacts:

Not Applicable

### 800 MHz:

#### Accomplishments:

- Secured all of the funding for the P25 System upgrade, with municipalities financial support.
- Completed a microwave link between Rockledge and Palm Bay that allows the radio system to operate as a stand-alone network, independently from any private carrier.
- Finalized the inter-operational radio communication plan with Volusia, Orange, Osceola, and Indian River.

#### Initiatives:

- Continue upgrading the 800 MHz radio sites to Project 25 (P25) Phase 2, completing the Brevard County adoption of the P25 standards by the end of 2025.
- Complete a microwave link between Volusia and Brevard County that allows radio users to roam seamlessly between the two networks.

### Trends and Issues:

- Increases in materials and labor prices, combined with delays in the supply chain, are making it harder to maintain key support systems for the 800 MHz radio system, resulting in the need to acquire and store extra equipment to have on hand when repairs/replacements are needed, safeguarding system reliability.
- Public safety radio systems are increasingly more dependent on networking equipment and connectivity to the internet to maintain functionality, increasing the risk of cyber-attacks.
- Brevard's fast-paced expansion of urban surface boundaries requires continual investments and enhancement to the radio system to ensure coverage grows correspondingly.
- FirstNet will expand the capabilities and coverage of the public safety radio networks. The integration between the two networks is the next step to plan for.

**Service Level Impacts:**

Not Applicable

**9-1-1 Administration:****Accomplishments:**

- Implemented a new process to track the number of address assignment requests and the status of each request.
- Partnered with Brevard Public Schools to support their existing Public Safety Telecommunicator (9-1-1 call takers) vocational program at Titusville High School, Rockledge High School, and Palm Bay Magnet School.
- Provided a platform for Public Safety Telecommunicators to request and receive incident-based imagery with a voice 9-1-1 call.
- Offering an alternate 9-1-1 call-handling solution to PSAPs as part of their continuity of operations plan. Additionally, the devices can be deployed if an agency chooses to address its staffing issues with a work-from-home option.

**Initiatives:**

- Evaluate all Address Assignment processes through Lean Six Sigma to increase efficiency and allow for an accurate status of projects.
- Implement a cybersecurity solution to monitor, analyze, and mitigate suspicious activity on the call-handling equipment so potential bad actors can be identified before overwhelming 9-1-1 centers with prank calls or compromising the 9-1-1 system.
- Install voice and IP recording equipment at the two 9-1-1 host sites. Installing recorders at remote locations will offer PSAP personnel access to recordings of 9-1-1 and administrative phone calls regardless of the status of their local recorder or the location of the Telecommunicator who processed the call.
- Collaborate with regional counties to make the sharing and boundary mitigation of 9-1-1 GIS data possible through a GIS repository.

**Trends and Issues:**

- The Florida Legislature is considering enacting changes to the primary statute that governs County 9-1-1 programs (HB745/SB1418) that would increase the number of organizations and activities which would be eligible for 9-1-1 funding. If passed, this would result in a larger group of organizations pulling from a diminishing funding source that is already limited, at a time when technology advancements are raising the costs to operate the 9-1-1 system; a path that would not be sustainable.
- Increasingly, new devices, applications, and platforms are being developed to expand the options that the public has for calling 9-1-1. While these advancements are positive, 9-1-1 infrastructure must maintain the capability to capture information from all of the sources and route it through one centralized system in order to ensure seamless integration from “call maker” to “call taker”. As options grow, continuous investments in the expansion of 9-1-1 infrastructure will be necessary, resulting in a perpetual increase of system operating costs.
- Brevard’s rapid growth of new construction, especially as it relates to the number of new subdivisions being built, has substantially amplified the volume of new address assignments needed, resulting in longer wait times for residents/builders to receive their final address. While steps are being taken to promote efficiencies, identify innovations, and reduce obstacles, the sheer quantity of new requests will continue to challenge the timely delivery of services.

**Service Level Impacts:**

Not Applicable

### Summary

| Emergency Management Office Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference            | % Change        |
|--|------------------------|------------------------------|--------------------------------|-----------------------|-----------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Permits, Fees & Special Assessment Revenue             | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Intergovernmental Revenue                              | \$3,794,011            | \$5,767,134                  | \$5,065,451                    | \$(701,683)           | (12.17%)        |
| Charges for Services Revenue                           | \$1,340,784            | \$1,471,650                  | \$2,602,388                    | \$1,130,738           | 76.83%          |
| Fines and Forfeits Revenue                             | \$296,438              | \$250,000                    | \$250,000                      | \$-                   | -%              |
| Miscellaneous Revenue                                  | \$816,539              | \$571,332                    | \$578,361                      | \$7,029               | 1.23%           |
| Statutory Reduction                                    | \$-                    | \$(403,005)                  | \$(424,734)                    | \$(21,729)            | 5.39%           |
| <b>Total Operating Revenues</b>                        | <b>\$6,247,773</b>     | <b>\$7,657,111</b>           | <b>\$8,071,466</b>             | <b>\$414,355</b>      | <b>5.41%</b>    |
| Balance Forward Revenue                                | \$17,392,522           | \$26,138,288                 | \$28,638,360                   | \$2,500,072           | 9.56%           |
| Transfers - General Revenue                            | \$5,110,625            | \$1,992,918                  | \$813,153                      | \$(1,179,765)         | (59.20%)        |
| Transfers - Other Revenue                              | \$3,632,541            | \$12,200,000                 | \$-                            | \$(12,200,000)        | (100.00%)       |
| Other Finance Source Revenue                           | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| <b>Total Non-Operating Revenues</b>                    | <b>\$26,135,688</b>    | <b>\$40,331,206</b>          | <b>\$29,451,513</b>            | <b>\$(10,879,693)</b> | <b>(26.98%)</b> |
| <b>Total Revenues</b>                                  | <b>\$32,383,460</b>    | <b>\$47,988,317</b>          | <b>\$37,522,979</b>            | <b>\$(10,465,338)</b> | <b>(21.81%)</b> |
| Compensation and Benefits Expense                      | \$1,342,558            | \$1,677,495                  | \$1,837,063                    | \$159,568             | 9.51%           |
| Operating Expense                                      | \$4,108,230            | \$5,644,171                  | \$5,728,824                    | \$84,653              | 1.50%           |
| Capital Outlay Expense                                 | \$467,027              | \$6,429,096                  | \$5,324,270                    | \$(1,104,826)         | (17.18%)        |
| <b>Operating Expenditures</b>                          | <b>\$5,917,814</b>     | <b>\$13,750,762</b>          | <b>\$12,890,157</b>            | <b>\$(860,605)</b>    | <b>(6.26%)</b>  |
| C I P Expense  | \$286,353              | \$31,028,101                 | \$21,373,631                   | \$(9,654,470)         | (31.12%)        |
| Debt Service Expense                                   | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Reserves-Operating Expense                             | \$-                    | \$2,992,745                  | \$3,065,244                    | \$72,499              | 2.42%           |
| Reserves - Capital Expense                             | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Reserves - Restricted Expense                          | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Grants and Aid Expense                                 | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Transfers Expense                                      | \$239,592              | \$216,709                    | \$193,947                      | \$(22,762)            | (10.50%)        |
| <b>Total Non-Operating Expenses</b>                    | <b>\$525,945</b>       | <b>\$34,237,555</b>          | <b>\$24,632,822</b>            | <b>\$(9,604,733)</b>  | <b>(28.05%)</b> |
| <b>Total Expenditures</b>                              | <b>\$6,443,759</b>     | <b>\$47,988,317</b>          | <b>\$37,522,979</b>            | <b>\$(10,465,338)</b> | <b>(21.81%)</b> |

## Emergency Management Operations

| Emergency Management Operations Program<br>Revenue & Expense Category | Actual<br>FY 2018-2019 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference            | % Change        |
|---|------------------------|------------------------------|--------------------------------|-----------------------|-----------------|
| Taxes Revenue   | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Permits, Fees & Special Assessment Revenue                            | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Intergovernmental Revenue   | \$520,246              | \$2,586,227                  | \$1,434,509                    | \$(1,151,718)         | (44.53%)        |
| Charges for Services Revenue  | \$8,359                | \$7,000                      | \$8,000                        | \$1,000               | 14.29%          |
| Fines and Forfeits Revenue  | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Miscellaneous Revenue   | \$300,240              | \$177,683                    | \$182,851                      | \$5,168               | 2.91%           |
| Statutory Reduction   | \$-                    | \$(138,545)                  | \$(81,195)                     | \$57,350              | (41.39%)        |
| <b>Total Operating Revenues</b>                                       | <b>\$828,845</b>       | <b>\$2,632,365</b>           | <b>\$1,544,165</b>             | <b>\$(1,088,200)</b>  | <b>(41.34%)</b> |
| Balance Forward Revenue   | \$9,424,992            | \$17,380,151                 | \$20,350,281                   | \$2,970,130           | 17.09%          |
| Transfers - General Revenue   | \$4,992,190            | \$1,874,483                  | \$694,718                      | \$(1,179,765)         | (62.94%)        |
| Transfers - Other Revenue   | \$3,631,820            | \$12,200,000                 | \$-                            | \$(12,200,000)        | (100.00%)       |
| Other Finance Source Revenue  | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| <b>Non-Operating Revenues</b>   | <b>\$18,049,002</b>    | <b>\$31,454,634</b>          | <b>\$21,044,999</b>            | <b>\$(10,409,635)</b> | <b>(33.09%)</b> |
| <b>Total Revenues</b>   | <b>\$18,877,847</b>    | <b>\$34,086,999</b>          | <b>\$22,589,164</b>            | <b>\$(11,497,835)</b> | <b>(33.73%)</b> |
| Compensation and Benefits Expense                                     | \$487,236              | \$642,788                    | \$735,323                      | \$92,535              | 14.40%          |
| Operating Expense   | \$332,554              | \$571,420                    | \$466,650                      | \$(104,770)           | (18.34%)        |
| Capital Outlay Expense  | \$30,938               | \$1,842,178                  | \$11,000                       | \$(1,831,178)         | (99.40%)        |
| <b>Operating Expenses</b>   | <b>\$850,728</b>       | <b>\$3,056,386</b>           | <b>\$1,212,973</b>             | <b>\$(1,843,413)</b>  | <b>(60.31%)</b> |
| C I P Expense   | \$286,353              | \$31,028,101                 | \$21,373,631                   | \$(9,654,470)         | (31.12%)        |
| Debt Service Expense  | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Reserves-Operating Expense  | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Reserves - Capital Expense  | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Reserves - Restricted Expense   | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Grants and Aid Expense  | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Transfers Expense   | \$2,463                | \$2,512                      | \$2,560                        | \$48                  | 1.91%           |
| <b>Non-Operating Expenses</b>   | <b>\$288,816</b>       | <b>\$31,030,613</b>          | <b>\$21,376,191</b>            | <b>\$(9,654,422)</b>  | <b>(31.11%)</b> |
| <b>Total Expenses</b>   | <b>\$1,139,544</b>     | <b>\$34,086,999</b>          | <b>\$22,589,164</b>            | <b>\$(11,497,835)</b> | <b>(33.73%)</b> |

### Emergency Management Operations: Budget Variances

| Emergency Management Operations Program Revenue and Expense Category | Difference     | % Change  | Explanation  |
|--|----------------|-----------|--|
| Taxes Revenue  | \$-            | -%        |  |
| Permits, Fees & Special Assessment Revenue                           | \$-            | -%        |  |
| Intergovernmental Revenue  | \$(1,151,718)  | (44.53%)  | Due to ongoing construction of the new Emergency Operations Center and small decrease in awards in EMPG and EMPA from the state  |
| Charges for Services Revenue   | \$1,000        | 14.29%    | Increase in the number of healthcare CEMPs being reviewed  |
| Fines and Forfeits Revenue   | \$-            | -%        |  |
| Miscellaneous Revenue  | \$5,168        | 2.91%     | Due to a new tower license executed in FY23 and balance forward funds from tower licensing income for construction of the new EOC  |
| Statutory Reduction  | \$57,350       | (41.39%)  | Variance corresponds with the change in Operating Revenue  |
| Balance Forward Revenue  | \$2,970,130    | 17.09%    | Increase due to Funding received for EOC construction  |
| Transfers - General Revenue  | \$(1,179,765)  | (62.94%)  | Associated with the transfer of General Fund dollars in the prior year for the construction of the new EOC building  |
| Transfers - Other Revenue  | \$(12,200,000) | (100.00%) | Due to the transfer of Public Safety dollars in the prior year to fund the construction of the EOC building  |
| Other Finance Source Revenue   | \$-            | -%        |  |
| Compensation and Benefits Expense                                    | \$92,535       | 14.40%    | Due to the Cost of Living Adjustment, Florida Retirement System, Health Insurance, and a new Emergency Management Coordinator 1 position with associated personnel rates |
| Operating Expense  | \$(104,770)    | (18.34%)  | Due to moving into new EOC next year and repair needs dropping   |
| Capital Outlay Expense   | \$(1,831,178)  | (99.40%)  | Decrease due to New Emergency Operation Center construction and what is being spent  |
| Grants and Aid Expense   | \$-            | -%        |  |
| C I P Expense  | \$(9,654,470)  | (31.12%)  | Due to construction progress and what has been spent on the new Emergency Operation Center   |
| Debt Service Expense   | \$-            | -%        |  |
| Reserves-Operating Expense   | \$-            | -%        |  |
| Reserves - Capital Expense   | \$-            | -%        |  |
| Reserves - Restricted Expense  | \$-            | -%        |  |
| Transfers Expense  | \$48           | 1.91%     | Associated with the Debt Service for the Energy Performance Improvement Loan   |



## 800 Megahertz

| 800 Megahertz Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change        |
|--|------------------------|------------------------------|--------------------------------|--------------------|-----------------|
| Taxes Revenue                                    | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue       | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Intergovernmental Revenue                        | \$983                  | \$-                          | \$-                            | \$-                | -%              |
| Charges for Services Revenue                     | \$1,148,182            | \$1,253,070                  | \$2,419,812                    | \$1,166,742        | 93.11%          |
| Fines and Forfeits Revenue                       | \$296,438              | \$250,000                    | \$250,000                      | \$-                | -%              |
| Miscellaneous Revenue                            | \$447,460              | \$316,649                    | \$320,510                      | \$3,861            | 1.22%           |
| Statutory Reduction                              | \$-                    | \$(90,986)                   | \$(149,516)                    | \$(58,530)         | 64.33%          |
| <b>Total Operating Revenues</b>                  | <b>\$1,893,064</b>     | <b>\$1,728,733</b>           | <b>\$2,840,806</b>             | <b>\$1,112,073</b> | <b>64.33%</b>   |
| Balance Forward Revenue                          | \$1,622,057            | \$1,648,190                  | \$941,508                      | \$(706,682)        | (42.88%)        |
| Transfers - General Revenue                      | \$85,618               | \$85,618                     | \$85,618                       | \$-                | -%              |
| Transfers - Other Revenue                        | \$721                  | \$-                          | \$-                            | \$-                | -%              |
| Other Finance Source Revenue                     | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| <b>Non-Operating Revenues</b>                    | <b>\$1,708,396</b>     | <b>\$1,733,808</b>           | <b>\$1,027,126</b>             | <b>\$(706,682)</b> | <b>(40.76%)</b> |
| <b>Total Revenues</b>                            | <b>\$3,601,459</b>     | <b>\$3,462,541</b>           | <b>\$3,867,932</b>             | <b>\$405,391</b>   | <b>11.71%</b>   |
| Compensation and Benefits Expense                | \$429,663              | \$407,293                    | \$426,801                      | \$19,508           | 4.79%           |
| Operating Expense                                | \$876,583              | \$953,672                    | \$1,234,800                    | \$281,128          | 29.48%          |
| Capital Outlay Expense                           | \$462,759              | \$1,824,879                  | \$1,967,444                    | \$142,565          | 7.81%           |
| <b>Operating Expenses</b>                        | <b>\$1,769,005</b>     | <b>\$3,185,844</b>           | <b>\$3,629,045</b>             | <b>\$443,201</b>   | <b>13.91%</b>   |
| C I P Expense                                    | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Debt Service Expense                             | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves-Operating Expense                       | \$-                    | \$62,500                     | \$47,500                       | \$(15,000)         | (24.00%)        |
| Reserves - Capital Expense                       | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves - Restricted Expense                    | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Grants and Aid Expense                           | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Transfers Expense                                | \$237,129              | \$214,197                    | \$191,387                      | \$(22,810)         | (10.65%)        |
| <b>Non-Operating Expenses</b>                    | <b>\$237,129</b>       | <b>\$276,697</b>             | <b>\$238,887</b>               | <b>\$(37,810)</b>  | <b>(13.66%)</b> |
| <b>Total Expenses</b>                            | <b>\$2,006,133</b>     | <b>\$3,462,541</b>           | <b>\$3,867,932</b>             | <b>\$405,391</b>   | <b>11.71%</b>   |

### 800 Megahertz: Budget Variances

| 800 Megahertz Program Revenue and Expense Category | Difference  | % Change | Explanation  |
|--|-------------|----------|--|
| Taxes Revenue                                      | \$-         | -%       |  |
| Permits, Fees & Special Assessment Revenue         | \$-         | -%       |  |
| Intergovernmental Revenue                          | \$-         | -%       |  |
| Charges for Services Revenue                       | \$1,166,742 | 93.11%   | Due to the municipalities contribution as a one-time fee to the P25 Project  |
| Fines and Forfeits Revenue                         | \$-         | -%       |  |
| Miscellaneous Revenue                              | \$3,861     | 1.22%    | Due to the annual escalations included in the contracts  |
| Statutory Reduction                                | \$(58,530)  | 64.33%   | Variance corresponds with change in Operating Revenue due one-time fee from the municipalities contribution to the P25 Project   |
| Balance Forward Revenue                            | \$(706,682) | (42.88%) | Due to the utilization of fund for the necessary Project 25 (P25) upgrades   |
| Transfers - General Revenue                        | \$-         | -%       |  |
| Transfers - Other Revenue                          | \$-         | -%       |  |
| Other Finance Source Revenue                       | \$-         | -%       |  |
| Compensation and Benefits Expense                  | \$19,508    | 4.79%    | Due to the cost of living and FRS adjustments  |
| Operating Expense                                  | \$281,128   | 29.48%   | Due to the increases of replacement parts, material and labor associated with maintenance of the radio system. Examples AC systems, antennas, Tower Top Amplifier, and the maintenance labor fees increases in connection with the Consumer Price Index. |
| Capital Outlay Expense                             | \$142,565   | 7.81%    | Due to the status of the P25 Project   |
| C I P Expense                                      | \$-         | -%       |  |
| Debt Service Expense                               | \$-         | -%       |  |
| Reserves-Operating Expense                         | \$(15,000)  | (24.00%) | Due to the need of funds for the P25 upgrades  |
| Reserves - Capital Expense                         | \$-         | -%       |  |
| Reserves - Restricted Expense                      | \$-         | -%       |  |
| Grants and Aid Expense                             | \$-         | -%       |  |
| Transfers Expense                                  | \$(22,810)  | (10.65%) | Due with the payment schedule of the accumulated interest on the commercial paper loan   |





Enhanced 9-1-1 Administration

| Enhanced 9-1-1 Administration Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|--|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue                       | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Intergovernmental Revenue  | \$3,272,782         | \$3,180,907               | \$3,630,942                 | \$450,035        | 14.15%        |
| Charges for Services Revenue                                     | \$184,243           | \$211,580                 | \$174,576                   | \$(37,004)       | (17.49%)      |
| Fines and Forfeits Revenue                                       | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue  | \$68,840            | \$77,000                  | \$75,000                    | \$(2,000)        | (2.60%)       |
| Statutory Reduction  | \$-                 | \$(173,474)               | \$(194,023)                 | \$(20,549)       | 11.85%        |
| <b>Total Operating Revenues</b>                                  | <b>\$3,525,864</b>  | <b>\$3,296,013</b>        | <b>\$3,686,495</b>          | <b>\$390,482</b> | <b>11.85%</b> |
| Balance Forward Revenue  | \$6,345,473         | \$7,109,947               | \$7,346,571                 | \$236,624        | 3.33%         |
| Transfers - General Revenue                                      | \$32,817            | \$32,817                  | \$32,817                    | \$-              | -%            |
| Transfers - Other Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Other Finance Source Revenue                                     | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Revenues</b>                                    | <b>\$6,378,290</b>  | <b>\$7,142,764</b>        | <b>\$7,379,388</b>          | <b>\$236,624</b> | <b>3.31%</b>  |
| <b>Total Revenues</b>  | <b>\$9,904,154</b>  | <b>\$10,438,777</b>       | <b>\$11,065,883</b>         | <b>\$627,106</b> | <b>6.01%</b>  |
| Compensation and Benefits Expense                                | \$425,659           | \$627,414                 | \$674,939                   | \$47,525         | 7.57%         |
| Operating Expense  | \$2,899,093         | \$4,119,079               | \$4,027,374                 | \$(91,705)       | (2.23%)       |
| Capital Outlay Expense   | \$(26,670)          | \$2,762,039               | \$3,345,826                 | \$583,787        | 21.14%        |
| <b>Operating Expenses</b>  | <b>\$3,298,081</b>  | <b>\$7,508,532</b>        | <b>\$8,048,139</b>          | <b>\$539,607</b> | <b>7.19%</b>  |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                                       | \$-                 | \$2,930,245               | \$3,017,744                 | \$87,499         | 2.99%         |
| Reserves - Capital Expense                                       | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Restricted Expense                                    | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Expenses</b>                                    | <b>\$-</b>          | <b>\$2,930,245</b>        | <b>\$3,017,744</b>          | <b>\$87,499</b>  | <b>2.99%</b>  |
| <b>Total Expenses</b>  | <b>\$3,298,081</b>  | <b>\$10,438,777</b>       | <b>\$11,065,883</b>         | <b>\$627,106</b> | <b>6.01%</b>  |

### Enhanced 9-1-1 Administration: Budget Variances

| Enhanced 9-1-1 Administration Program Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue                         | \$-        | -%       |  |
| Intergovernmental Revenue  | \$450,035  | 14.15%   | Due to the increase of the residential population within the county and corresponding revenue  |
| Charges for Services Revenue                                       | \$(37,004) | (17.49%) | Reduced the projection for fees collected out of an abundance of caution due to a possible slow in development/construction (rising interest rates, high construction costs, ect.)   |
| Fines and Forfeits Revenue   | \$-        | -%       |  |
| Miscellaneous Revenue  | \$(2,000)  | (2.60%)  | Due to reimbursements from the State of Florida for conference attendance, as a result of 9-1-1 statute changes and corresponding impacts to state funding approaches, reduced state stipend for conference participation from previous levels to zero in the likely event they decide to no longer fund |
| Statutory Reduction  | \$(20,549) | 11.85%   | Corresponds with change in Operating Revenue   |
| Balance Forward Revenue  | \$236,624  | 3.33%    | Attributable to the NG911 upgrade that has not been completed  |
| Transfers - General Revenue  | \$-        | -%       |  |
| Transfers - Other Revenue  | \$-        | -%       |  |
| Other Finance Source Revenue                                       | \$-        | -%       |  |
| Compensation and Benefits Expense                                  | \$47,525   | 7.57%    | Due to the Cost of Living Adjustment, Florida Retirement System, and Health Insurance benefits   |
| Operating Expense  | \$(91,705) | (2.23%)  | Decrease due to the NG911 upgrade that is ongoing and not yet completed  |
| Capital Outlay Expense   | \$583,787  | 21.14%   | Increased for enhancements to the NG911 system   |
| Grants and Aid Expense   | \$-        | -%       |  |
| C I P Expense  | \$-        | -%       |  |
| Debt Service Expense   | \$-        | -%       |  |
| Reserves-Operating Expense   | \$87,499   | 2.99%    | Increase to ensure sustainability of the 911 system if there is a change to the 911 fee distribution   |
| Reserves - Capital Expense   | \$-        | -%       |  |
| Reserves - Restricted Expense                                      | \$-        | -%       |  |
| Transfers Expense  | \$-        | -%       |  |

**Performance Measures**

| <b>Program</b>                  | <b>Objective</b>   | <b>Measure</b>  | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY<br/>2023-2024</b> |
|---------------------------------|--|---|--------------------------------|-----------------------------------|---------------------------------------|
| Emergency Management Operations | Deliver Excellent Customer Service                                     | Emergency Management Outreach Activity                    | 3                              | 12                                | 12                                    |
| Emergency Management Operations | Community/Government/Non-Profit Partnerships                           | Emergency Management Partner Meetings                     | 4                              | 4                                 | 4                                     |
| Emergency Management Operations | Ensure EOC readiness for disasters                                     | EOC Exercises   | 1                              | 1                                 | 1                                     |
| 800 MegaHertz                   | Safety and Safeguard of Life and Property                              | 800 MegaHertz Channels out of Service Monthly             | 0                              | 3                                 | 3                                     |
| 800 MegaHertz                   | Safety and Safeguard of Life and Property                              | Queued Calls Monthly                                      | -                              | 2                                 | 2                                     |
| 800 MegaHertz                   | Plan and Maintain Infrastructure and Improve the Radio System          | Deficiencies found during Preventive Maintenance Annually | 1                              | 2                                 | 2                                     |
| Enhanced 9-1-1 Services         | Safety and Safeguard of Life and Property                              | Enhanced 9-1-1 Telephone Calls                            | 321,773                        | 347,000                           | 365,000                               |
| Enhanced 9-1-1 Services         | Plan and Maintain Infrastructure and Improve the Transportation System | Enhanced 9-1-1 Geographic Information Systems Maps        | 9,000                          | 11,000                            | 12,000                                |
| Enhanced 9-1-1 Services         | Plan and Update Infrastructure and Promote Economic Development        | Addresses Assigned  | 9,000                          | 11,000                            | 12,000                                |

# BOARD AGENCIES

## Emergency Management Office

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description  | Position               | Destination | Funding Source          | Total Cost      |
|------------------------------------|--|------------------------|-------------|-------------------------|-----------------|
| Emergency Management Operations    | FEPA Annual Workshop 2024                                      | (4) EM Staff           | Florida     | Grant                   | \$4,000         |
| Emergency Management Operations    | FEPA Mid-Year Workshop 2024                                    | (2) EM Staff           | Florida     | Grant                   | \$1,800         |
| Emergency Management Operations    | FEPA Mid-Year Workshop 2024                                    | (2) EM Staff           | Florida     | Grant                   | \$1,800         |
| Emergency Management Operations    | Task Force Meetings  | EM Staff               | TBD         | Grant                   | \$2,825         |
| Emergency Management Operations    | State Planning Meetings  | EM Staff               | Florida     | Grant                   | \$1,875         |
| Emergency Management Operations    | Governor's Hurricane Conference 2024                           | (3) EM Staff           | Florida     | Grant                   | \$3,750         |
| Emergency Management Operations    | State Planning Meetings  | EM Staff               | Florida     | Grant                   | \$1,875         |
| Emergency Management Operations    | Exercise Support/Training                                      | EM Staff               | Florida     | Grant                   | \$750           |
| Enhanced 9-1-1 Admin               | Florida NENA Symposium 2024/911 Coordinator's Meeting (Spring) | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$4,000         |
| Enhanced 9-1-1 Admin               | Florida NENA Conference 2023/911 Coordinator's Meeting (Fall)  | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$4,000         |
| Enhanced 9-1-1 Admin               | Florida APCO Conference 2024                                   | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$2,000         |
| Enhanced 9-1-1 Admin               | APCO Conference 2024   | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$8,000         |
| Enhanced 9-1-1 Admin               | NENA Conference 2024   | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$8,000         |
| Enhanced 9-1-1 Admin               | NENA Standards & Best Practices Conference 2024                | 9-1-1 Staff            | TBD         | 9-1-1 Surcharge         | \$8,000         |
| Enhanced 9-1-1 Admin               | 2024 FGFOA Annual Conference                                   | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$2,000         |
| Enhanced 9-1-1 Admin               | 2023 FGFOA School of Government Finance                        | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$2,100         |
| Enhanced 9-1-1 Admin               | FGFOA Boot Camp  | 9-1-1 Staff            | Florida     | 9-1-1 Surcharge         | \$2,100         |
| Enhanced 9-1-1 Admin               | ESRI Conference 2024   | 9-1-1 Staff            | TBD         | 9-1-1 Surcharge         | \$10,000        |
| Address Assignment                 | Florida NENA Conference 2023                                   | Addressing Coordinator | Florida     | Address Assignment Fees | \$2,000         |
| Address Assignment                 | Florida NENA Symposium 2024/911 Coordinator's Meeting (Spring) | Addressing Coordinator | Florida     | Address Assignment Fees | \$2,000         |
| Address Assignment                 | Vendor Conference  | Address Assig Staff    | TBD         | Address Assignment Fees | \$8,000         |
| <b>Total Funded For Department</b> |  |                        |             |                         | <b>\$80,875</b> |



## Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description                   | Quantity | Unit Cost   | Funding Source            | Total Cost         |
|------------------------------------|-------------------------------|----------|-------------|---------------------------|--------------------|
| 800 Megahertz                      | Computer Equipment            | 2        | \$1,489     | General Fund              | \$2,978            |
| 800 Megahertz                      | Operation Equipment           | 1        | \$4,110     | General Fund              | \$5,000            |
| 800 Megahertz                      | Office Equipment & Furniture  | 1        | \$16,000    | Radio System<br>User Fees | \$16,000           |
| 9-1-1 Administration               | 9-1-1 Upgrades to NG911       | 1        | \$2,486,470 | Wireless 911 BD<br>Dist   | \$2,485,580        |
| 9-1-1 Administration               | 9-1-1 Recorders Upgrade       | 1        | \$250,000   | Wireless 911 BD<br>Dist   | \$250,000          |
| 9-1-1 Administration               | Office Equipment & Furniture  | 1        | \$50,000    | Wireless 911 BD<br>Dist   | \$50,000           |
| 9-1-1 Administration               | 9-1-1 EOC Migration Equipment | 1        | \$500,000   | Wireless 911 BD<br>Dist   | \$500,000          |
| Address Assignment                 | Office Equipment & Furniture  | 1        | \$55,000    | Address Assign<br>Rev.    | \$55,000           |
| Address Assignment                 | Computer Equipment            | 2        | \$2,178     | Address Assign<br>Rev.    | \$4,356            |
| Emergency Operations               | Computer Equipment            | 2        | \$1,500     | General Fund              | \$3,000            |
| Emergency Operations               | Machinery & Equipment         | 1        | \$8,000     | FPL Grant                 | \$8,000            |
| <b>Total Funded For Department</b> |                               |          |             |                           | <b>\$3,379,914</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

## Emergency Management Office

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                          | Description                                    | Funding Source  | Total Cost          |
|---------------------------------------|--|---|---------------------|
| Emergency Management                  | Construction of the New Operations Center      | Public Safety/<br>General Funds                         | \$21,373,631        |
| Emergency Management, 800 MHz Program | P25 Upgrade, P25 Radio Frequency Sites Upgrade | 12.50 Surcharge,<br>Radio System<br>User Fees &<br>ARPA | \$2,032,233         |
| <b>Total Funded For Department</b>    |  |   | <b>\$23,405,864</b> |



## Fire Rescue Department

### Mission Statement:

To meet and exceed the needs of the community through the highest level of emergency response and prevention services.

### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Fire Operations:

- Fire suppression, hazmat mitigation, technical rescue, advanced life support first responder medical.

##### Accomplishments:

- Completed Insurance Service Office (ISO) evaluation, upgraded to an ISO 3.
- All municipalities now have Automatic Aid Fire Agreements.

##### Initiatives:

- Applied for Assistance to Firefighters Grant (AFG) for battery powered hydraulic extrication tools.

##### Trends and Issues:

- Employee Health and Wellness, including the physical and mental well being of our personnel

##### Service Level Impacts:

Not applicable.

##### Emergency Medical Services:

- County wide Advanced life-support and ambulance transport

##### Accomplishments:

- Achieved American Heart Association Mission Life Silver-Plus Status (Excellence in Stroke Care).
- Employee recognition (86) for exceptional line-of-duty performance. Supported 32 special events.
- Completed Lean Six Sigma Improving Cardiac Arrest Outcomes project.
- Trained 300 residents and 67 Brevard County employees in Cardiopulmonary Resuscitation.

##### Initiatives:

- Began EleGARD Neuroprotective Heads-up CPR training – State funded study.
- Care and Share Narcan and put roughly 1000-1200 Nasal Narcan kits into community members' hands.

##### Trends and Issues:

- Increased delays in patient transfers between EMS crews and hospital staff.
- Growth in population results in increased service requirements.

##### Service Level Impacts:

- Increased delays in patient transfers between EMS crews and hospital staff.

## Fire Rescue Department

### Fire Prevention:

- Fire safety inspections, plans review, public education and fire investigation.

### Accomplishments:

- 9,000 fire inspections, 2,700 new construction inspections, 3,750 plans review, 85 scene investigations.
- Facilitated with 160 Public education events, providing fire safety education to over 20,000 citizens.
- FEMA Fire Prevention and Safety grant to purchase and install smoke alarms in the homes of citizens.

### Initiatives:

- Reprogramming the core education of the youth fire-setting prevention and intervention program.
- Develop a quality assurance program for inspections and plan review.

### Trends and Issues:

- New construction has increased demand on new construction fire inspections.

### Service Level Impacts:

Not applicable.

### Dispatch Services:

- Intake of E 9 1 1 calls and effective and efficient dispatching of emergency response units.

### Accomplishments:

- Implemented new response plan in conjunction with new Computer Aided Dispatch.

### Initiatives:

- Developing Standard operational plan and guidelines in dispatch center aside of dispatching protocols
- Monthly Quality Assurance call review by Training Coordinator to increase efficiency.

### Trends and Issues:

- Not applicable.

### Service Level Impacts:

Not applicable.

### Ocean Rescue:

- Provide protective life-safety services to area beaches for our residents and visitors.

### Accomplishments:

- Expanding Ocean Rescue services after BOCC approval.
- Ocean Rescue was given special recognition by the Florida Beach Patrol Chiefs association for their efforts during Covid-19 and being one of the few beaches that remained open.
- Ocean Rescue services resulted in zero drowning fatalities in lifeguard protected areas during operational hours.

### Initiatives:

- Continue to train with municipalities to enhance and promote efficiency in water rescue deployment.
- Introduced new recruiting methods including Ocean rescue staff placed in schools for recruiting and promoting ocean safety.





**Trends and Issues:**

- A decrease in seasonal lifeguard applicants and qualified candidates.
- Lifeguard stations are aging and require a continuation of replacements or hardened facilities.

**Service Level Impacts:**

Not applicable.

**Support Services (Supply, Fleet, Facilities):**

- Provide support services for the entire Fire Rescue department.

**Accomplishments:**

- Station 67 completed. Station 88 anticipated completion by September 2023.
- Station 86 design work for replacement station completed
- Replaced 1 Fire Engine, 1 Water Tender, District Chief Vehicle, Fleet Service Truck

**Initiatives:**

- Station 26 and 62 scheduled for comprehensive remodel.
- Stations 40, 42, 49 and 86 new construction programmed into FY24 budget.
- Replacement generator for Fleet to include three phase power for emergency contingency.
- Increase maintenance projects to recover infrastructure integrity and improve living conditions.

**Trends and Issues:**

- Manufacturer and operating costs are exceeding predictive modeling of the 7-year plan.
- Vehicle replacement has become critical. Manufacturing lead times have dramatically increased.
- Fleet and fuel costs have shown to be directly relative to the current economy post COVID.
- Aging facilities continue to remain vulnerable to costly on-going repairs and construction delays.

**Service Level Impacts:**

Not applicable.

**Professional Development:**

- Hiring and onboarding of new hire personnel, employee training and development, Human Resources.

**Accomplishments:**

- Funded college credit courses for 27 personnel to become Fire Officer I certified
- Onboarded three (3) New Hire Orientation classes & completed one started previous year

**Initiatives:**

- Applied for Staffing for Adequate Fire and Emergency Response Grant (SAFER) – Staffing
- Innovated new-hire orientation process in order to conduct six new hire classes
- Designed and implemented a leadership academy to develop new company officers

**Trends and Issues:**

- Ability to hire/maintain paramedic certified personnel has become challenging.
- Applicant numbers have decreased, however sponsorship applications have increased.

**Service Level Impacts:**

Not Applicable

## Fire Rescue Department

### Summary

| Fire Rescue Department Revenue & Expense Category | Actual FY 2021-2022  | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|---|----------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue                                     | \$13,214,219         | \$14,331,900              | \$15,074,767                | \$742,867            | 5.18%           |
| Permits, Fees & Special Assessment Revenue        | \$33,120,636         | \$35,433,337              | \$37,057,951                | \$1,624,614          | 4.58%           |
| Intergovernmental Revenue                         | \$390,829            | \$208,260                 | \$135,433                   | \$(72,827)           | (34.97%)        |
| Charges for Services Revenue                      | \$19,322,263         | \$19,507,014              | \$20,229,444                | \$722,430            | 3.70%           |
| Fines and Forfeits Revenue                        | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                             | \$3,188,743          | \$4,088,432               | \$5,580,347                 | \$1,491,915          | 36.49%          |
| Statutory Reduction                               | \$-                  | \$(3,617,840)             | \$(3,846,649)               | \$(228,809)          | 6.32%           |
| <b>Total Operating Revenues</b>                   | <b>\$69,236,690</b>  | <b>\$69,951,103</b>       | <b>\$74,231,293</b>         | <b>\$4,280,190</b>   | <b>6.12%</b>    |
| Balance Forward Revenue                           | \$19,783,750         | \$34,954,932              | \$31,399,818                | \$(3,555,114)        | (10.17%)        |
| Transfers - General Revenue                       | \$13,040,188         | \$14,887,531              | \$17,069,143                | \$2,181,612          | 14.65%          |
| Transfers - Other Revenue                         | \$518,090            | \$78,529                  | \$78,845                    | \$316                | 0.40%           |
| Other Finance Source Revenue                      | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| <b>Total Non-Operating Revenues</b>               | <b>\$33,342,028</b>  | <b>\$49,920,992</b>       | <b>\$48,547,806</b>         | <b>\$(1,373,186)</b> | <b>(2.75%)</b>  |
| <b>Total Revenues</b>                             | <b>\$102,578,718</b> | <b>\$119,872,095</b>      | <b>\$122,779,099</b>        | <b>\$2,907,004</b>   | <b>2.43%</b>    |
| Compensation and Benefits Expense                 | \$56,476,236         | \$62,706,202              | \$69,925,613                | \$7,219,411          | 11.51%          |
| Operating Expense                                 | \$12,337,818         | \$16,480,924              | \$18,045,965                | \$1,565,041          | 9.50%           |
| Capital Outlay Expense                            | \$4,264,269          | \$9,664,686               | \$7,228,307                 | \$(2,436,379)        | (25.21%)        |
| <b>Operating Expenditures</b>                     | <b>\$73,078,323</b>  | <b>\$88,851,812</b>       | <b>\$95,199,885</b>         | <b>\$6,348,073</b>   | <b>7.14%</b>    |
| C I P Expense                                     | \$3,528,603          | \$9,677,884               | \$15,152,243                | \$5,474,359          | 56.57%          |
| Debt Service Expense                              | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Reserves-Operating Expense                        | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense                        | \$-                  | \$18,747,254              | \$8,744,453                 | \$(10,002,801)       | (53.36%)        |
| Reserves - Restricted Expense                     | \$-                  | \$1,450,615               | \$2,536,615                 | \$1,086,000          | 74.86%          |
| Grants and Aid Expense                            | \$14,133             | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense                                 | \$1,361,352          | \$1,144,530               | \$1,145,903                 | \$1,373              | 0.12%           |
| <b>Total Non-Operating Expenses</b>               | <b>\$4,904,087</b>   | <b>\$31,020,283</b>       | <b>\$27,579,214</b>         | <b>\$(3,441,069)</b> | <b>(11.09%)</b> |
| <b>Total Expenditures</b>                         | <b>\$77,982,410</b>  | <b>\$119,872,095</b>      | <b>\$122,779,099</b>        | <b>\$2,907,004</b>   | <b>2.43%</b>    |

## Fire Rescue Operations

| Fire Rescue Operations Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change       |
|---|------------------------|------------------------------|--------------------------------|--------------------|----------------|
| Taxes Revenue   | \$13,214,219           | \$14,331,900                 | \$15,074,767                   | \$742,867          | 5.18%          |
| Permits, Fees & Special Assessment Revenue                | \$33,120,636           | \$35,433,337                 | \$37,057,951                   | \$1,624,614        | 4.58%          |
| Intergovernmental Revenue                                 | \$163,762              | \$92,459                     | \$51,564                       | \$(40,895)         | (44.23%)       |
| Charges for Services Revenue                              | \$16,208               | \$6,176                      | \$10,464                       | \$4,288            | 69.43%         |
| Fines and Forfeits Revenue                                | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Miscellaneous Revenue                                     | \$343,986              | \$230,717                    | \$1,279,607                    | \$1,048,890        | 454.62%        |
| Statutory Reduction                                       | \$-                    | \$(2,504,731)                | \$(2,616,448)                  | \$(111,717)        | 4.46%          |
| <b>Total Operating Revenues</b>                           | <b>\$46,858,811</b>    | <b>\$47,589,858</b>          | <b>\$50,857,905</b>            | <b>\$3,268,047</b> | <b>6.87%</b>   |
| Balance Forward Revenue                                   | \$5,010,541            | \$19,601,999                 | \$19,165,983                   | \$(436,016)        | (2.22%)        |
| Transfers - General Revenue                               | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Transfers - Other Revenue                                 | \$(226,154)            | \$(1,017,719)                | \$(1,043,176)                  | \$(25,457)         | 2.50%          |
| Other Finance Source Revenue                              | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| <b>Non-Operating Revenues</b>                             | <b>\$4,784,387</b>     | <b>\$18,584,280</b>          | <b>\$18,122,807</b>            | <b>\$(461,473)</b> | <b>(2.48%)</b> |
| <b>Total Revenues</b>                                     | <b>\$51,643,198</b>    | <b>\$66,174,138</b>          | <b>\$68,980,712</b>            | <b>\$2,806,574</b> | <b>4.24%</b>   |
| Compensation and Benefits Expense                         | \$31,138,982           | \$32,270,869                 | \$35,763,107                   | \$3,492,238        | 10.82%         |
| Operating Expense   | \$5,836,576            | \$7,283,227                  | \$8,169,484                    | \$886,257          | 12.17%         |
| Capital Outlay Expense                                    | \$2,754,248            | \$2,577,355                  | \$1,537,543                    | \$(1,039,812)      | (40.34%)       |
| <b>Operating Expenses</b>                                 | <b>\$39,729,806</b>    | <b>\$42,131,451</b>          | <b>\$45,470,134</b>            | <b>\$3,338,683</b> | <b>7.92%</b>   |
| C I P Expense   | \$1,680,497            | \$7,928,388                  | \$13,794,015                   | \$5,865,627        | 73.98%         |
| Debt Service Expense                                      | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves-Operating Expense                                | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Capital Expense                                | \$-                    | \$13,524,449                 | \$6,040,045                    | \$(7,484,404)      | (55.34%)       |
| Reserves - Restricted Expense                             | \$-                    | \$1,450,615                  | \$2,536,615                    | \$1,086,000        | 74.86%         |
| Grants and Aid Expense                                    | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Transfers Expense   | \$1,356,057            | \$1,139,235                  | \$1,139,903                    | \$668              | 0.06%          |
| <b>Non-Operating Expenses</b>                             | <b>\$3,036,554</b>     | <b>\$24,042,687</b>          | <b>\$23,510,578</b>            | <b>\$(532,109)</b> | <b>(2.21%)</b> |
| <b>Total Expenses</b>                                     | <b>\$42,766,361</b>    | <b>\$66,174,138</b>          | <b>\$68,980,712</b>            | <b>\$2,806,574</b> | <b>4.24%</b>   |

## Fire Rescue Department

### Fire Rescue Operations: Budget Variances

| Fire Rescue Operations Program Revenue and Expense Category | Difference    | % Change | Explanation  |
|---|---------------|----------|--|
| Taxes Revenue   | \$742,867     | 5.18%    | Increase attributable to increased property values and new construction in Fire Control MSTU.  |
| Permits, Fees & Special Assessment Revenue                  | \$1,624,614   | 4.58%    | Increase attributable to CPI increase and new construction in Fire Assessment.   |
| Intergovernmental Revenue                                   | \$(40,895)    | (44.23%) | Projection based on Firefighters Supplemental Compensation, as applied to cost distribution.   |
| Charges for Services Revenue                                | \$4,288       | 69.43%   | Projected revenue of Hazmat recovery fees based on 3 year average.   |
| Fines and Forfeits Revenue                                  | \$-           | -%       |  |
| Miscellaneous Revenue                                       | \$1,048,890   | 454.62%  | Increase reflects Viera Corp one-time reimbursements in support of Station 49.   |
| Statutory Reduction   | \$(111,717)   | 4.46%    | Variance corresponds with change in Operating Revenues   |
| Balance Forward Revenue                                     | \$(436,016)   | (2.22%)  | Decrease reflects ARPA revenue replacement funds received and expenses projected to be completed in FY23.  |
| Transfers - General Revenue                                 | \$-           | -%       |  |
| Transfers - Other Revenue                                   | \$(25,457)    | 2.50%    | Projected decrease in transfers to Fire Prevention.  |
| Other Finance Source Revenue                                | \$-           | -%       |  |
| Compensation and Benefits Expense                           | \$3,492,238   | 10.82%   | Includes new floater and Station 49 positions as approved for 7-year plan, FRS & Medicaid mandates, negotiated salaries, increase to benefits and the hiring of additional field personnel to reduce overtime. |
| Operating Expense   | \$886,257     | 12.17%   | Increase due to inflation of operating expenses including utilities, fuel, uniforms, small tools, goods and services.  |
| Capital Outlay Expense                                      | \$(1,039,812) | (40.34%) | Reflects advance purchase of engines due to manufacturer delays, Sta 44 scope reduced. Includes credit Capital and CIP credit for Support Fund.  |
| Grants and Aid Expense                                      | \$-           | -%       |  |
| C I P Expense   | \$5,865,627   | 73.98%   | Appropriates funding for Stations 40, 42, 44 and 86.   |
| Debt Service Expense  | \$-           | -%       |  |
| Reserves-Operating Expense                                  | \$-           | -%       |  |
| Reserves - Capital Expense                                  | \$(7,484,404) | (55.34%) | Decrease reflects the obligating of ARPA funds towards the construction of Stations 40 and 42. Increase to Capital Reserves.   |
| Reserves - Restricted Expense                               | \$1,086,000   | 74.86%   | Continue to increase to emergency disaster reserves. Merges Fire Assessment and MSTU reserves.   |
| Transfers Expense   | \$668         | 0.06%    | Variance corresponds with projected external transfers.  |



## Emergency Medical Services

| Emergency Medical Services Program<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference           | % Change        |
|--|------------------------|------------------------------|--------------------------------|----------------------|-----------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue                       | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Intergovernmental Revenue  | \$225,114              | \$114,881                    | \$82,949                       | \$(31,932)           | (27.80%)        |
| Charges for Services Revenue                                     | \$17,786,688           | \$18,179,507                 | \$18,826,611                   | \$647,104            | 3.56%           |
| Fines and Forfeits Revenue                                       | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Miscellaneous Revenue  | \$2,822,134            | \$3,848,849                  | \$4,291,654                    | \$442,805            | 11.50%          |
| Statutory Reduction  | \$-                    | \$(1,046,553)                | \$(1,160,082)                  | \$(113,529)          | 10.85%          |
| <b>Total Operating Revenues</b>                                  | <b>\$20,833,936</b>    | <b>\$21,096,684</b>          | <b>\$22,041,132</b>            | <b>\$944,448</b>     | <b>4.48%</b>    |
| Balance Forward Revenue  | \$14,773,209           | \$15,352,933                 | \$12,233,835                   | \$(3,119,098)        | (20.32%)        |
| Transfers - General Revenue                                      | \$11,134,610           | \$12,405,510                 | \$13,918,206                   | \$1,512,696          | 12.19%          |
| Transfers - Other Revenue  | \$(1,232,311)          | \$(1,735,454)                | \$(1,620,587)                  | \$114,867            | (6.62%)         |
| Other Finance Source Revenue                                     | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                                    | <b>\$24,675,508</b>    | <b>\$26,022,989</b>          | <b>\$24,531,454</b>            | <b>\$(1,491,535)</b> | <b>(5.73%)</b>  |
| <b>Total Revenues</b>  | <b>\$45,509,444</b>    | <b>\$47,119,673</b>          | <b>\$46,572,586</b>            | <b>\$(547,087)</b>   | <b>(1.16%)</b>  |
| Compensation and Benefits Expense                                | \$20,881,233           | \$24,986,663                 | \$27,821,421                   | \$2,834,758          | 11.35%          |
| Operating Expense  | \$5,774,488            | \$8,559,576                  | \$9,254,269                    | \$694,693            | 8.12%           |
| Capital Outlay Expense   | \$1,323,672            | \$6,601,133                  | \$5,434,260                    | \$(1,166,873)        | (17.68%)        |
| <b>Operating Expenses</b>  | <b>\$27,979,394</b>    | <b>\$40,147,372</b>          | <b>\$42,509,950</b>            | <b>\$2,362,578</b>   | <b>5.88%</b>    |
| C I P Expense  | \$1,848,106            | \$1,749,496                  | \$1,358,228                    | \$(391,268)          | (22.36%)        |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves-Operating Expense                                       | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves - Capital Expense                                       | \$-                    | \$5,222,805                  | \$2,704,408                    | \$(2,518,397)        | (48.22%)        |
| Reserves - Restricted Expense                                    | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Grants and Aid Expense   | \$14,133               | \$-                          | \$-                            | \$-                  | -%              |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Non-Operating Expenses</b>                                    | <b>\$1,862,238</b>     | <b>\$6,972,301</b>           | <b>\$4,062,636</b>             | <b>\$(2,909,665)</b> | <b>(41.73%)</b> |
| <b>Total Expenses</b>  | <b>\$29,841,632</b>    | <b>\$47,119,673</b>          | <b>\$46,572,586</b>            | <b>\$(547,087)</b>   | <b>(1.16%)</b>  |

### Emergency Medical Services

| Emergency Medical Services Program Revenue and Expense Category | Difference   | % Change | Explanation  |
|---|--------------|----------|--|
| Taxes Revenue   | \$0          | 0.00%    |  |
| Permits, Fees & Special Assessment Revenue                      | \$0          | 0.00%    |  |
| Intergovernmental Revenue                                       | -\$31,932    | -27.80%  | Projected amount for Firefighter Supplemental Compensation.  |
| Charges for Services Revenue                                    | \$647,104    | 3.56%    | Projected increase in EMS Billing revenue.   |
| Fines and Forfeits Revenue                                      | \$0          | 0.00%    |  |
| Miscellaneous Revenue   | \$442,805    | 11.50%   | Projected increase in Managed Care Organization (Medicaid) funds and one-time Viera Corp reimbursements for Station 49.  |
| Statutory Reduction   | -\$113,529   | 10.85%   | Variance corresponds with the change in projected Operating Revenue  |
| Balance Forward Revenue   | -\$3,119,098 | -20.32%  | Public Safety funds reduced from prior fiscal year being allocated in support of the 7-year plan.  |
| Transfers - General Revenue                                     | \$1,512,696  | 12.19%   | Increased revenues to support new personnel, compensation and benefit increases programmed for FY24.   |
| Transfers - Other Revenue                                       | \$114,867    | -6.62%   | Decrease is due to revised cost distribution plan to Dispatch and Support Services.  |
| Other Finance Source Revenue                                    | \$0          | 0.00%    |  |
| Compensation and Benefits Expense                               | \$2,834,758  | 11.35%   | Includes new floater and Station 49 positions as approved for 7-year plan, FRS & Medicaid mandates, negotiated salaries, increase to benefits and the hiring of additional field personnel to reduce overtime. |
| Operating Expense   | \$694,693    | 8.12%    | Increase due to inflation of operating expenses including utilities, fuel, uniforms, medical supplies and services.  |
| Capital Outlay Expense  | -\$1,166,873 | -17.68%  | Decrease reflects 4 additional ambulances purchased ahead in FY23 due to manufacturing delays.   |
| Grants and Aid Expense  | \$0          | 0.00%    |  |
| C I P Expense   | -\$391,268   | -22.36%  | Represents the completion of 2 stations in FY23. Supports the construction and replacement of Station 23.  |
| Debt Service Expense  | \$0          | 0.00%    |  |
| Reserves-Operating Expense                                      | \$0          | 0.00%    |  |
| Reserves - Capital Expense                                      | -\$2,518,397 | -48.22%  | Reduces Public Safety Funds to support operational and capital expenses.   |
| Reserves - Restricted Expense                                   | \$0          | 0.00%    |  |
| Transfers Expense   | \$0          | 0.00%    |  |



Dispatch

| Dispatch Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change     |
|---|---------------------|---------------------------|-----------------------------|------------------|--------------|
| Taxes Revenue                               | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Permits, Fees & Special Assessment Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Intergovernmental Revenue                   | \$303               | \$-                       | \$-                         | \$-              | -%           |
| Charges for Services Revenue                | \$9,500             | \$9,500                   | \$9,500                     | \$-              | -%           |
| Fines and Forfeits Revenue                  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Miscellaneous Revenue                       | \$5,679             | \$1,200                   | \$1,200                     | \$-              | -%           |
| Statutory Reduction                         | \$-                 | \$(535)                   | \$(535)                     | \$-              | -%           |
| <b>Total Operating Revenues</b>             | <b>\$15,482</b>     | <b>\$10,165</b>           | <b>\$10,165</b>             | <b>\$-</b>       | <b>-%</b>    |
| Balance Forward Revenue                     | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers - General Revenue                 | \$11,616            | \$10,367                  | \$7,370                     | \$(2,997)        | (28.91%)     |
| Transfers - Other Revenue                   | \$1,976,555         | \$2,116,328               | \$2,235,993                 | \$119,665        | 5.65%        |
| Other Finance Source Revenue                | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Revenues</b>               | <b>\$1,988,171</b>  | <b>\$2,126,695</b>        | <b>\$2,243,363</b>          | <b>\$116,668</b> | <b>5.49%</b> |
| <b>Total Revenues</b>                       | <b>\$2,003,653</b>  | <b>\$2,136,860</b>        | <b>\$2,253,528</b>          | <b>\$116,668</b> | <b>5.46%</b> |
| Compensation and Benefits Expense           | \$1,593,559         | \$1,891,318               | \$2,051,567                 | \$160,249        | 8.47%        |
| Operating Expense                           | \$413,381           | \$245,542                 | \$200,561                   | \$(44,981)       | (18.32%)     |
| Capital Outlay Expense                      | \$11,233            | \$-                       | \$1,400                     | \$1,400          | -%           |
| <b>Operating Expenses</b>                   | <b>\$2,018,173</b>  | <b>\$2,136,860</b>        | <b>\$2,253,528</b>          | <b>\$116,668</b> | <b>5.46%</b> |
| C I P Expense                               | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Debt Service Expense                        | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves-Operating Expense                  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Capital Expense                  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Restricted Expense               | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Grants and Aid Expense                      | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers Expense                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Expenses</b>               | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| <b>Total Expenses</b>                       | <b>\$2,018,173</b>  | <b>\$2,136,860</b>        | <b>\$2,253,528</b>          | <b>\$116,668</b> | <b>5.46%</b> |

### Dispatch: Budget Variances

| Dispatch Program Revenue and Expense Category | Difference | % Change | Explanation  |
|---|------------|----------|--|
| Taxes Revenue                                 | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue    | \$-        | -%       |  |
| Intergovernmental Revenue                     | \$-        | -%       |  |
| Charges for Services Revenue                  | \$-        | -%       |  |
| Fines and Forfeits Revenue                    | \$-        | -%       |  |
| Miscellaneous Revenue                         | \$-        | -%       |  |
| Statutory Reduction                           | \$-        | -%       |  |
| Balance Forward Revenue                       | \$-        | -%       |  |
| Transfers - General Revenue                   | \$(2,997)  | (28.91%) | General revenue is assessed by call volume ratios. Fire Rescue had increase in cost allocation as a result of increased call volume. |
| Transfers - Other Revenue                     | \$119,665  | 5.65%    | Increase in revenue corresponds reflects cost distribution based on functional area call volume.                                     |
| Other Finance Source Revenue                  | \$-        | -%       |  |
| Compensation and Benefits Expense             | \$160,249  | 8.47%    | Increase due to negotiated salaries and increased cost to benefits including FRS.  |
| Operating Expense                             | \$(44,981) | (18.32%) | Transferred a portion of operating expenses to Support Fund as part of budgetary realignment.  |
| Capital Outlay Expense                        | \$1,400    | -%       | Requested a one-time purchase of a laptop in the event of office evacuation.   |
| Grants and Aid Expense                        | \$-        | -%       |  |
| C I P Expense                                 | \$-        | -%       |  |
| Debt Service Expense                          | \$-        | -%       |  |
| Reserves-Operating Expense                    | \$-        | -%       |  |
| Reserves - Capital Expense                    | \$-        | -%       |  |
| Reserves - Restricted Expense                 | \$-        | -%       |  |
| Transfers Expense                             | \$-        | -%       |  |





## Fire Prevention

| Fire Prevention Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget<br>FY 2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference        | % Change       |
|--|------------------------|------------------------------|--------------------------------|-------------------|----------------|
| Taxes Revenue                                      | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue         | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Intergovernmental Revenue                          | \$1,650                | \$920                        | \$920                          | \$-               | -%             |
| Charges for Services Revenue                       | \$1,371,164            | \$1,166,608                  | \$1,237,646                    | \$71,038          | 6.09%          |
| Fines and Forfeits Revenue                         | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Miscellaneous Revenue                              | \$1,521                | \$-                          | \$-                            | \$-               | -%             |
| Statutory Reduction                                | \$-                    | \$(58,377)                   | \$(61,929)                     | \$(3,552)         | 6.08%          |
| <b>Total Operating Revenues</b>                    | <b>\$1,374,335</b>     | <b>\$1,109,151</b>           | <b>\$1,176,637</b>             | <b>\$67,486</b>   | <b>6.08%</b>   |
| Balance Forward Revenue                            | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers - General Revenue                        | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers - Other Revenue                          | \$-                    | \$550,500                    | \$506,615                      | \$(43,885)        | (7.97%)        |
| Other Finance Source Revenue                       | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Non-Operating Revenues</b>                      | <b>\$-</b>             | <b>\$550,500</b>             | <b>\$506,615</b>               | <b>\$(43,885)</b> | <b>(7.97%)</b> |
| <b>Total Revenues</b>                              | <b>\$1,374,335</b>     | <b>\$1,659,651</b>           | <b>\$1,683,252</b>             | <b>\$23,601</b>   | <b>1.42%</b>   |
| Compensation and Benefits Expense                  | \$1,178,537            | \$1,384,412                  | \$1,470,105                    | \$85,693          | 6.19%          |
| Operating Expense                                  | \$113,938              | \$143,322                    | \$151,947                      | \$8,625           | 6.02%          |
| Capital Outlay Expense                             | \$69,342               | \$126,622                    | \$55,200                       | \$(71,422)        | (56.41%)       |
| <b>Operating Expenses</b>                          | <b>\$1,361,816</b>     | <b>\$1,654,356</b>           | <b>\$1,677,252</b>             | <b>\$22,896</b>   | <b>1.38%</b>   |
| C I P Expense                                      | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Debt Service Expense                               | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves-Operating Expense                         | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves - Capital Expense                         | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves - Restricted Expense                      | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Grants and Aid Expense                             | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers Expense                                  | \$5,295                | \$5,295                      | \$6,000                        | \$705             | 13.31%         |
| <b>Non-Operating Expenses</b>                      | <b>\$5,295</b>         | <b>\$5,295</b>               | <b>\$6,000</b>                 | <b>\$705</b>      | <b>13.31%</b>  |
| <b>Total Expenses</b>                              | <b>\$1,367,111</b>     | <b>\$1,659,651</b>           | <b>\$1,683,252</b>             | <b>\$23,601</b>   | <b>1.42%</b>   |

## Fire Rescue Department

### Fire Prevention: Budget Variances

| Fire Prevention Program Revenue and Expense Category | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue  | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue           | \$-        | -%       |   |
| Intergovernmental Revenue                            | \$-        | -%       |   |
| Charges for Services Revenue                         | \$71,038   | 6.09%    | Reflects projected increase in fee-based revenues for new construction.   |
| Fines and Forfeits Revenue                           | \$-        | -%       |   |
| Miscellaneous Revenue                                | \$-        | -%       |   |
| Statutory Reduction                                  | \$(3,552)  | 6.08%    | Variance corresponds with change in Operating Revenue   |
| Balance Forward Revenue                              | \$-        | -%       |   |
| Transfers - General Revenue                          | \$-        | -%       |   |
| Transfers - Other Revenue                            | \$(43,885) | (7.97%)  | Projected decreased in fund transfers from Fire Operations.   |
| Other Finance Source Revenue                         | \$-        | -%       |   |
| Compensation and Benefits Expense                    | \$85,693   | 6.19%    | Increase due to FRS mandates, negotiated salaries and benefits.   |
| Operating Expense                                    | \$8,625    | 6.02%    | Reflects projected increase in operating expenses due to inflation and required purchase of new addition Fire Code books. |
| Capital Outlay Expense                               | \$(71,422) | (56.41%) | Decreased number of vehicles to be purchased from prior year.   |
| Grants and Aid Expense                               | \$-        | -%       |   |
| C I P Expense  | \$-        | -%       |   |
| Debt Service Expense                                 | \$-        | -%       |   |
| Reserves-Operating Expense                           | \$-        | -%       |   |
| Reserves - Capital Expense                           | \$-        | -%       |   |
| Reserves - Restricted Expense                        | \$-        | -%       |   |
| Transfers Expense                                    | \$705      | 13.31%   | Reflects cost increase projected by Central Cashier.  |



Ocean Rescue

| Ocean Rescue Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|---|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue                                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Intergovernmental Revenue                       | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Charges for Services Revenue                    | \$138,703           | \$145,223                 | \$145,223                   | \$-              | -%            |
| Fines and Forfeits Revenue                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue                           | \$15,423            | \$7,666                   | \$7,886                     | \$220            | 2.87%         |
| Statutory Reduction                             | \$-                 | \$(7,644)                 | \$(7,655)                   | \$(11)           | 0.14%         |
| <b>Total Operating Revenues</b>                 | <b>\$154,126</b>    | <b>\$145,245</b>          | <b>\$145,454</b>            | <b>\$209</b>     | <b>0.14%</b>  |
| Balance Forward Revenue                         | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers - General Revenue                     | \$1,893,962         | \$2,471,654               | \$3,143,567                 | \$671,913        | 27.18%        |
| Transfers - Other Revenue                       | \$-                 | \$164,874                 | \$-                         | \$(164,874)      | (100.00%)     |
| Other Finance Source Revenue                    | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Revenues</b>                   | <b>\$1,893,962</b>  | <b>\$2,636,528</b>        | <b>\$3,143,567</b>          | <b>\$507,039</b> | <b>19.23%</b> |
| <b>Total Revenues</b>                           | <b>\$2,048,088</b>  | <b>\$2,781,773</b>        | <b>\$3,289,021</b>          | <b>\$507,248</b> | <b>18.23%</b> |
| Compensation and Benefits Expense               | \$1,683,924         | \$2,172,940               | \$2,819,413                 | \$646,473        | 29.75%        |
| Operating Expense                               | \$199,435           | \$249,257                 | \$269,704                   | \$20,447         | 8.20%         |
| Capital Outlay Expense                          | \$105,774           | \$359,576                 | \$199,904                   | \$(159,672)      | (44.41%)      |
| <b>Operating Expenses</b>                       | <b>\$1,989,133</b>  | <b>\$2,781,773</b>        | <b>\$3,289,021</b>          | <b>\$507,248</b> | <b>18.23%</b> |
| C I P Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Debt Service Expense                            | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Capital Expense                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Restricted Expense                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense                          | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense                               | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Expenses</b>                   | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>     |
| <b>Total Expenses</b>                           | <b>\$1,989,133</b>  | <b>\$2,781,773</b>        | <b>\$3,289,021</b>          | <b>\$507,248</b> | <b>18.23%</b> |

### Ocean Rescue: Budget Variances

| Ocean Rescue Program Revenue and Expense Category | Difference  | % Change  | Explanation   |
|---|-------------|-----------|---|
| Taxes Revenue                                     | \$-         | -%        |   |
| Permits, Fees & Special Assessment Revenue        | \$-         | -%        |   |
| Intergovernmental Revenue                         | \$-         | -%        |   |
| Charges for Services Revenue                      | \$-         | -%        |   |
| Fines and Forfeits Revenue                        | \$-         | -%        |   |
| Miscellaneous Revenue                             | \$220       | 2.87%     | Increase reflects 3-year average in actuals.  |
| Statutory Reduction                               | \$(11)      | 0.14%     | Variance corresponds with change in Operating Revenue.  |
| Balance Forward Revenue                           | \$-         | -%        |   |
| Transfers - General Revenue                       | \$671,913   | 27.18%    | Increased request reflects funds needed to support salary increases and operational needs along with the annualization of expanded lifeguard services that occurred in FY2023       |
| Transfers - Other Revenue                         | \$(164,874) | (100.00%) | Decrease reflects one-time fund transfer in FY23 from Public Safety Funds to support additional lifeguard towers, jet ski and beach vehicle.  |
| Other Finance Source Revenue                      | \$-         | -%        |   |
| Compensation and Benefits Expense                 | \$646,473   | 29.75%    | Increase reflects proposed salary and benefit increases, FRS changes and health insurance increases, along with annualization of expanded lifeguard services that occurred in FY23. |
| Operating Expense                                 | \$20,447    | 8.20%     | Reflects projected increase in operating expenses due to inflation. Included operating supplies, general liability, repair and maintenance.   |
| Capital Outlay Expense                            | \$(159,672) | (44.41%)  | Decrease reflects one-time capital purchases in FY23.   |
| Grants and Aid Expense                            | \$-         | -%        |   |
| C I P Expense                                     | \$-         | -%        |   |
| Debt Service Expense                              | \$-         | -%        |   |
| Reserves-Operating Expense                        | \$-         | -%        |   |
| Reserves - Capital Expense                        | \$-         | -%        |   |
| Reserves - Restricted Expense                     | \$-         | -%        |   |
| Transfers Expense                                 | \$-         | -%        |   |



Performance Measures

| Program                    | Objective   | Measure  | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-<br>2024 |
|----------------------------|---|--|------------------------|---------------------------|-------------------------------|
| Fire Rescue Operations     | Fulfill Workload Requirements                                       | Calls with emergency response  | 86,750                 | 91,000                    | 95,000                        |
| Fire Rescue Operations     | Fulfill Workload Requirements                                       | Structure fires, wildland fires, and other fires   | 1,266                  | 1,400                     | 1,550                         |
| Fire Rescue Operations     | Fulfill Workload Requirements                                       | Non-emergency calls  | 7,673                  | 8,500                     | 9,300                         |
| Fire Rescue Operations     | Fulfill Workload Requirements                                       | Emergency Medical Services and Rescue Calls  | 78,050                 | 86,000                    | 94,000                        |
| Fire Rescue Operations     | Improve effectiveness   | Fire Suppression unit's response time is 4 minutes or less for a structure fire call (National Fire Protection Association-1710 Guideline) | 36.00%                 | 60.00%                    | 60.00%                        |
| Fire Rescue Operations     | Develop Workforce   | Training Hours provided annually   | 148,050                | 131,496                   | 131,496                       |
| Emergency Medical Services | Fulfill Workload Requirements                                       | Emergency Response calls (excludes cancelled calls)  | 64,275                 | 66,203                    | 68,189                        |
| Emergency Medical Services | Fulfill Workload Requirements                                       | EMS Transports   | 55,401                 | 57,063                    | 58,774                        |
| Emergency Medical Services | Increase Customer Satisfaction                                      | Customer surveys with a minimum overall score of 4 out of 5  | 92.00%                 | 94.00%                    | 96.00%                        |
| Emergency Medical Services | Improve effectiveness   | EMS Personnel achieve spontaneous circulation when treating cardiac arrest patients  | 278                    | 286                       | 295                           |
| Fire Prevention            | Fulfill Workload Requirements                                       | Annual fire and safety inspections   | 8,000                  | 9,000                     | 9,000                         |
| Fire Prevention            | Fulfill Workload Requirements                                       | New Construction Plans reviewed  | 3,700                  | 3,750                     | 3,750                         |
| Fire Prevention            | Fulfill Workload Requirements                                       | New Construction Inspections   | 2,500                  | 2,700                     | 2,700                         |
| Fire Prevention            | Community Outreach  | Fire Prevention and Public Education Programs/Events facilitated   | 115                    | 160                       | 160                           |
| Dispatch Services          | Fulfill Workload Requirements                                       | Phone Calls processed by Communiation Center   | 186,622                | 205,000                   | 225,000                       |
| Dispatch Services          | Fulfill Workload Requirements                                       | Units Dispatched   | 204,213                | 225,000                   | 247,000                       |
| Dispatch Services          | Improve effectiveness   | 9-1-1 Emergency Calls answered within 20 seconds per NENA Call Answering Recommendation 56-005   | 99.00%                 | 99.00%                    | 99.00%                        |
| Dispatch Services          | Improve effectiveness   | Average ring time of all incoming calls in the Communication Center within 10 seconds  | 96.00%                 | 96.00%                    | 96.00%                        |
| Ocean Rescue               | Safeguard Life, Safety, and Property; Maintaining Levels of Service | Patrons who visit a lifeguard protected beach  | 4,230,000              | 5,000,000                 | 6,000,000                     |
| Ocean Rescue               | Improve effectiveness   | Ocean/Water Rescues  | 606                    | 700                       | 600                           |
| Ocean Rescue               | Improve effectiveness   | Preventive contacts made to reduce rescues (warnings)  | 71,000                 | 80,000                    | 80,000                        |

# BOARD AGENCIES

## Fire Rescue Department

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description  | Position  | Destination      | Funding Source                                 | Total Cost      |
|------------------------------------|--|---|------------------|--|-----------------|
| Dispatch                           | Emergency Medical Dispatch & Emergency Fire Dispatch Certification | Dispatchers   | Local, FL        | User Fees, General Fund, Fire Assessment       | \$10,250        |
| Dispatch                           | Computer Aided Dispatch User Group (Tyler Tech)                    | 2 CAD Programmers                                   | T B D            | User Fees, General Fund, Fire Assessment       | \$5,500         |
| Fire Prevention                    | Florida Fire Marshall & Inspectors Association Conference          | Fire Marshal, Assistant Fire Marshal, and Inspector | T B D, FL        | User Fees, Fire Assessment, MSTU               | \$2,740         |
| Fire Prevention                    | National Fire Academy  | 7 Inspectors  | NFA, Maryland    | User Fees, Fire Assessment, MSTU               | \$2,506         |
| Fire Prevention                    | Florida Building Advisory Committee                                | Assistant Fire Marshal                              | T B D, FL        | User Fees, Fire Assessment                     | \$1,000         |
| Fire Operations                    | National Fire Academy  | 3 Officers  | NFA, Maryland    | User Fees, General Fund, Fire Assessment, MSTU | \$2,864         |
| Fire Operations                    | FDIC Training Instructor Conference                                | 2 Instructors                                       | Indianapolis, IN | User Fees, Fire Assessment, MSTU, General Fund | \$2,000         |
| Fire Operations                    | Blue Card Incident Command   | 2 District Chiefs                                   | TBD              | User Fees, Fire Assessment, MSTU, General Fund | \$13,000        |
| Fire Operations                    | Florida Fire East Conference                                       | 8 Officers  | TBD              | User Fees, General Fund, Fire Assessment, MSTU | \$3,000         |
| Fire Operations                    | Orlando Fire Conference  | 8 Instructors                                       | Orlando, FL      | User Fees, General Fund, Fire Assessment, MSTU | \$3,000         |
| Emergency Medical Services         | Emergency Cardiac Care Update Conference                           | Assistant Chief                                     | T B D            | User Fees, General Fund                        | \$2,900         |
| Emergency Medical Services         | Florida State Emergency Medical Service                            | Assistant Chief                                     | T B D            | User Fees, General Fund                        | \$2,200         |
| Fire Operations                    | Florida Government Finance Officer Association                     | Finance Asst. Chief & Finance Manager               | T B D            | User Fees, General Fund, Fire Assessment, MSTU | \$3,500         |
| Fire Operations                    | All Hazards Incident Management Conference                         | Assistant Chief                                     | TBD              | User Fees, General Fund, Fire Assessment, MSTU | \$4,500         |
| <b>Total Funded For Department</b> |  |   |                  |  | <b>\$58,960</b> |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b> | <b>Description</b>   | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>                             | <b>Total Cost</b> |
|---------------------|--|-----------------|------------------|---|-------------------|
| Fire Operations     | Fire Engine  | 2               | \$735,000        | Fire Assessment, MSTU                             | \$1,470,000       |
| Fire Operations     | Brush Truck (Sta 49 Carried from FY23)                                 | 1               | \$201,995        | Fire Assessment, MSTU, Impact Fees                | \$201,995         |
| Fire Operations     | 20" Fire Ventilation Exhaust Fans                                      | 5               | \$4,800          | General Fund, Fire Assessment, M S T U, User Fees | \$24,000          |
| Fire Operations     | Self Contained Breathing Apparatus Air Compressor and Air Fill Station | 1               | \$39,600         | Fire Assessment, MSTU                             | \$39,600          |
| Fire Operations     | Extrication Tools (Complete Set)                                       | 1               | \$38,562         | Fire Assessment, MSTU                             | \$38,562          |
| Fire Operations     | Extrication Tools (Complete Set E49)                                   | 1               | \$38,562         | Fire Assessment, MSTU, Impact Fees                | \$38,562          |
| Fire Operations     | Self Contained Breathing Apparatus Air Packs (Sta 49)                  | 6               | \$7,580          | Fire Assessment, MSTU, Impact Fees                | \$45,480          |
| Fire Operations     | Thermal Image Camera (E49)   | 1               | \$7,800          | Fire Assessment, MSTU, Impact Fees                | \$7,800           |
| Fire Operations     | Mobile Radios Dual-head (E49)  | 1               | \$8,500          | Fire Assessment, MSTU, Impact Fees                | \$8,500           |
| Fire Operations     | 800 mHZ Portable Radios (E49)  | 3               | \$3,750          | Fire Assessment, MSTU, Impact Fees                | \$11,250          |
| Fire Operations     | Piston Intake Valves (PIV)   | 3               | \$1,790          | General Fund, Fire Assessment, M S T U, User Fees | \$5,370           |
| Fire Operations     | 800mHZ Mobile Radios   | 6               | \$8,500          | Fire Assessment, MSTU                             | \$51,000          |
| Fire Operations     | Respirator Fit Testing Machine for Self Contained Breathing Apparatus  | 1               | \$11,000         | General Fund, Fire Assessment, M S T U, User Fees | \$11,000          |
| Fire Operations     | Special Operations Drone Unmanned Aerial Vehicle                       | 1               | \$2,500          | Fire Assessment, M S T U, User Fees               | \$2,500           |

## Fire Rescue Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name    | Description                               | Quantity | Unit Cost | Funding Source                                    | Total Cost |
|-----------------|---|----------|-----------|---|------------|
| Fire Operations | Pro-Pak Portable Foam System              | 6        | \$1,005   | Fire Assessment, MSTU                             | \$6,030    |
| Fire Operations | River Rescue Boat                         | 1        | \$80,000  | Fire Assessment, MSTU                             | \$80,000   |
| Fire Operations | River Rescue Air Boat                     | 1        | \$100,000 | Fire Assessment, MSTU                             | \$100,000  |
| Fire Operations | Bunker Gear (New Hires and Replacement)   | 190      | \$3,605   | Fire Assessment, MSTU                             | \$684,950  |
| Fire Operations | Bunker Gear (New Hires) Carried from FY23 | 30       | \$3,500   | Fire Assessment, MSTU                             | \$105,000  |
| Fire Operations | Generators for Fire Apparatus             | 6        | \$1,320   | Fire Assessment, MSTU                             | \$7,920    |
| Fire Operations | Thermal Imaging Cameras                   | 3        | \$6,500   | Fire Assessment, MSTU                             | \$19,500   |
| Fire Operations | Portable Beds for Emergency Deployments   | 4        | \$500     | Fire Assessment, MSTU                             | \$2,000    |
| Fire Operations | Paratech Hydraulic Struts                 | 2        | \$4,600   | Fire Assessment, MSTU                             | \$9,200    |
| Fire Operations | VHF Mobile Radios                         | 10       | \$1,100   | Fire Assessment, MSTU                             | \$11,000   |
| Fire Operations | Type 6 Brush Truck Pump/Motor             | 6        | \$6,200   | Fire Assessment, MSTU                             | \$37,200   |
| Fire Operations | Type 6 Brush Truck (Chasis, Tank & Pump)  | 1        | \$100,000 | Fire Assessment, MSTU                             | \$100,000  |
| Fire Operations | District Chief Vehicles                   | 3        | \$68,000  | Fire Assessment, MSTU                             | \$204,000  |
| Fire Operations | Mustang Gas Clamp                         | 1        | \$5,500   | MSTU, User Fees                                   | \$5,500    |
| Fire Operations | Multi-Gas Detector                        | 4        | \$5,500   | MSTU, User Fees                                   | \$22,000   |
| Fire Operations | Multi-Threat HazMat Suits                 | 4        | \$3,500   | MSTU, User Fees                                   | \$14,000   |
| Fire Operations | Forcible Entry Door Prop                  | 1        | \$10,000  | General Fund, Fire Assessment, M S T U, User Fees | \$10,000   |
| Fire Operations | Connex Boxes                              | 3        | \$10,000  | General Fund, Fire Assessment, M S T U, User Fees | \$30,000   |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b> | <b>Description</b>   | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>   | <b>Total Cost</b> |
|---------------------|--|-----------------|------------------|---|-------------------|
| Fire Operations     | Drill Yard Lighting with Poles   | 10              | \$2,500          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$25,000          |
| Fire Operations     | Generators for Service Vehicles  | 3               | \$1,500          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$4,500           |
| Fire Operations     | Heavy Duty Transmission Jack Set   | 1               | \$10,700         | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$10,700          |
| Fire Operations     | Fleet Facility Replacement Generator   | 1               | \$150,000        | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$150,000         |
| Fire Operations     | Staff Laptops  | 16              | \$1,250          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$20,000          |
| Fire Operations     | FRC Confernce Room Projectors/<br>Monitors   | 2               | \$6,000          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$12,000          |
| Fire Operations     | Mapping Drone Unmanned Aerial<br>Vehicle   | 1               | \$2,200          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$2,200           |
| Fire Operations     | Desktops   | 10              | \$700            | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$7,000           |
| Fire Operations     | Desktops with keyboards (Sta 49)   | 3               | \$778            | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees,<br>Impact Fees | \$2,334           |
| Fire Operations     | Panasonic electronic Patient Care<br>Report & Mobile Data Terminal<br>computers (Sta 49) | 4               | \$3,400          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees,<br>Impact Fees | \$13,600          |
| Fire Operations     | Ice Machine Replacements   | 4               | \$3,700          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees                 | \$14,800          |

## Fire Rescue Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name    | Description                             | Quantity | Unit Cost | Funding Source   | Total Cost |
|-----------------|---|----------|-----------|--|------------|
| Fire Operations | Commercial Portable Air Condition Units | 3        | \$3,500   | General Fund, Fire Assessment, M S T U, User Fees              | \$10,500   |
| Fire Operations | Cardio Exercise Equipment               | 3        | \$5,450   | General Fund, Fire Assessment, M S T U, User Fees              | \$16,350   |
| Fire Operations | Fuel Convault (Sta 49)                  | 1        | \$40,000  | General Fund, Fire Assessment, M S T U, User Fees, Impact Fees | \$40,000   |
| Fire Operations | Station Generator (Sta 49)              | 1        | \$100,900 | General Fund, Fire Assessment, M S T U, User Fees, Impact Fees | \$100,900  |
| Fire Operations | Ice Machine (Sta 49)                    | 1        | \$3,700   | General Fund, Fire Assessment, M S T U, User Fees, Impact Fees | \$3,700    |
| Fire Operations | Capital Station Appliances (various)    | 10       | \$2,300   | General Fund, Fire Assessment, M S T U, User Fees              | \$23,000   |
| Fire Operations | Station Generator Replacement           | 1        | \$82,000  | General Fund, Fire Assessment, M S T U, User Fees              | \$82,000   |
| Fire Operations | Trailer for Scissor Lift                | 1        | \$10,900  | General Fund, Fire Assessment, M S T U, User Fees              | \$10,900   |
| Fire Operations | Van for Repair Technician               | 1        | \$57,000  | General Fund, Fire Assessment, M S T U, User Fees              | \$57,000   |
| Fire Operations | Command Staff Vehicle - Fire 1          | 1        | \$65,000  | General Fund, Fire Assessment, M S T U, User Fees              | \$65,000   |
| Fire Operations | Fire Rescue Asset Management Van        | 1        | \$53,000  | General Fund, Fire Assessment, M S T U, User Fees              | \$53,000   |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>       | <b>Description</b>                                  | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>   | <b>Total Cost</b> |
|---------------------------|---|-----------------|------------------|---|-------------------|
| Fire Operations           | Fleet Service Truck                                 | 1               | \$89,205         | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees | \$89,205          |
| Fire Operations           | Pickup Truck with Utility Body                      | 1               | \$67,000         | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees | \$67,000          |
| Fire Operations           | Supply Van  | 1               | \$43,000         | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees | \$43,000          |
| Fire Operations           | Temporary Fire Station                              | 1               | \$200,000        | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees | \$200,000         |
| Dispatch                  | Dispatch Laptop                                     | 1               | \$1,400          | General Fund,<br>Fire<br>Assessment,<br>M S T U,<br>User Fees | \$1,400           |
| Fire Prevention           | Interactive Display                                 | 1               | \$10,500         | Fire<br>Assessment,<br>User Fees                              | \$10,500          |
| Fire Prevention           | Field Computers                                     | 3               | \$1,567          | Fire<br>Assessment,<br>User Fees                              | \$4,700           |
| Fire Prevention           | Fire Inspector Vehicle                              | 1               | \$40,000         | Fire<br>Assessment,<br>User Fees                              | \$40,000          |
| Emergency Medical Service | Rescue Units 2022 Ford F-350 Standard Cab           | 2               | \$205,160        | General Fund,<br>User Fees                                    | \$410,320         |
| Emergency Medical Service | Rescue Units 2022 Ford F-450 Crew Cab               | 2               | \$202,360        | General Fund,<br>User Fees                                    | \$404,720         |
| Emergency Medical Service | Rescue Units 2023 Ford F-350 Standard Cab           | 2               | \$229,810        | General Fund,<br>User Fees                                    | \$459,620         |
| Emergency Medical Service | Rescue Units 2023 Ford F-350 Crew Cab               | 2               | \$257,845        | General Fund,<br>User Fees                                    | \$515,690         |
| Emergency Medical Service | Rescue Units 2023 Ford F-450 Crew Cab, 4x2 (Sta 49) | 1               | \$245,145        | General Fund,<br>User Fees,<br>Impact Fees                    | \$245,145         |
| Emergency Medical Service | Equipment Shed                                      | 1               | \$8,000          | General Fund,<br>User Fees                                    | \$8,000           |
| Emergency Medical Service | Station Recliners                                   | 19              | \$1,000          | General Fund,<br>User Fees                                    | \$19,000          |
| Emergency Medical Service | Stryker Power Load Sys.(Sta 49)                     | 1               | \$30,000         | General Fund,<br>User Fees,<br>Impact Fees                    | \$30,000          |
| Emergency Medical Service | Dual Head Mobile Radio                              | 3               | \$8,500          | General Fund,<br>User Fees                                    | \$25,500          |
| Emergency Medical Service | Dual Head Mobile Radio (Sta 49)                     | 1               | \$8,500          | General Fund,<br>User Fees                                    | \$8,500           |

## Fire Rescue Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description  | Quantity | Unit Cost | Funding Source                       | Total Cost         |
|------------------------------------|--|----------|-----------|--------------------------------------|--------------------|
| Emergency Medical Service          | Portable Radios  | 6        | \$3,750   | General Fund, User Fees              | \$22,500           |
| Emergency Medical Service          | Portable Radios (Sta 49)                                     | 2        | \$3,750   | General Fund, User Fees, Impact Fees | \$7,500            |
| Emergency Medical Service          | Life Pak 15  | 1        | \$35,000  | General Fund, User Fees              | \$35,000           |
| Emergency Medical Service          | Life Pak 15 (Sta 49)   | 2        | \$35,000  | General Fund, User Fees              | \$70,000           |
| Emergency Medical Service          | Station Generator (Sta 88)                                   | 1        | \$82,000  | General Fund, User Fees              | \$82,000           |
| Emergency Medical Service          | Stryker Stretcher (Sta 49)                                   | 1        | \$28,000  | General Fund, User Fees, Impact Fees | \$28,000           |
| Emergency Medical Service          | Stryker Stairchair (Sta 49)                                  | 1        | \$4,800   | General Fund, User Fees, Impact Fees | \$4,800            |
| Emergency Medical Service          | LUCAS Device (Sta 49)  | 2        | \$21,000  | General Fund, User Fees, Impact Fees | \$42,000           |
| Emergency Medical Service          | Panasonic electronic Patient Care Report Community Paramedic | 1        | \$3,400   | General Fund, User Fees              | \$3,400            |
| Emergency Medical Service          | VScan GE Ultrasound  | 3        | \$5,000   | General Fund, User Fees              | \$15,000           |
| Emergency Medical Service          | VScan GE Ultrasound (Sta 49)                                 | 1        | \$5,000   | General Fund, User Fees, Impact Fees | \$5,000            |
| Emergency Medical Service          | Ventilator (Sta 49)  | 1        | \$2,500   | General Fund, User Fees, Impact Fees | \$2,500            |
| Ocean Rescue                       | Rescue Sled  | 1        | \$2,800   | General Fund, User Fees              | \$2,800            |
| Ocean Rescue                       | Utility Terrain Vehicle                                      | 3        | \$16,868  | General Fund, User Fees              | \$50,604           |
| Ocean Rescue                       | Jet Ski  | 1        | \$17,000  | General Fund, User Fees              | \$17,000           |
| Ocean Rescue                       | All-Terrain Vehicle - 4 Wheeler                              | 1        | \$10,000  | General Fund, User Fees              | \$10,000           |
| Ocean Rescue                       | Unmanned Aerial Vehicle (Drone)                              | 1        | \$2,500   | General Fund, User Fees              | \$2,500            |
| Ocean Rescue                       | Enclosed Lifeguard Tower                                     | 2        | \$55,000  | General Fund, User Fees              | \$110,000          |
| Ocean Rescue                       | Automated External Defibrillators (AED)                      | 2        | \$3,500   | General Fund, User Fees              | \$7,000            |
| <b>Total Funded For Department</b> |  |          |           |                                      | <b>\$7,228,307</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                         | Description  | Quantity | Unit Cost   | Funding Source | Total Cost         |
|--------------------------------------|--|----------|-------------|----------------|--------------------|
| Fire Prevention                      | Fire Inspector Vehicle                             | 2        | \$40,000    | Unfunded       | \$80,000           |
| Fire Operations                      | Scott 4.5 Self-Contained Breathing Apparatus packs | 242      | \$8,500     | Unfunded       | \$2,057,000        |
| Support Operations                   | Training Vehicles                                  | 1        | \$35,000    | Unfunded       | \$35,000           |
| Fire Operations                      | Hazmat/Heavy Rescue                                | 1        | \$1,100,000 | Unfunded       | \$1,100,000        |
| Ocean Rescue                         | Ocean Rescue Pickup Truck                          | 1        | \$72,000    | Unfunded       | \$72,000           |
| <b>Total Unfunded For Department</b> |  |          |             |                | <b>\$3,344,000</b> |

## Fire Rescue Department

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description   | Funding Source   | Total Cost          |
|------------------------------------|---|--|---------------------|
| Emergency Medical Services         | Station 23 Replacement  | General Fund, User Fees  | \$900,000           |
| Fire Operations                    | Station 62 Remodeling   | Fire Assessment, General Fund, M S T U, User Fees                | \$494,015           |
| Fire Operations                    | Station 44 Planning & Engineering                             | Fire Assessment, General Fund, M S T U, User Fees                | \$900,000           |
| Fire Operations                    | Station 86 Land Acquisition, Construction & Engineering       | Fire Assessment, General Fund, M S T U, User Fees                | \$4,150,000         |
| Fire Operations                    | Station 40 Architecture, Design, Engineering and Construction | ARPA Revenue Replacement Funds                                   | \$3,250,000         |
| Fire Operations                    | Station 42 Architecture, Design, Engineering and Construction | ARPA Revenue Replacement Funds, Fire Assessment, MSTU, User Fees | \$5,000,000         |
| Fire Operations                    | Critical Capital Infrastructure Improvements                  | General Fund   | \$458,228           |
| <b>Total Funded For Department</b> |   |  | <b>\$15,152,243</b> |



## Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                         | Description   | Funding Source | Total Cost          |
|--------------------------------------|---|----------------|---------------------|
| Emergency Services                   | Station 85  | Unfunded       | \$1,300,000         |
| Fire Operations                      | Station 64 Replacement  | Unfunded       | \$6,000,000         |
| Fire Operations                      | Fleet Services Land Acquisition and Engineering<br>Building Replacement | Unfunded       | \$4,000,000         |
| <b>Total Unfunded For Department</b> |   |                | <b>\$11,300,000</b> |

### Program Service Change Justification

**Program: Fire Rescue Fire Operations**

**Service Change Title: Salaries / Equipment**

**Location/Area: South Viera / County-wide**

| Level                              | Is it Mandated? | References     |
|------------------------------------|-----------------|----------------|
| Federal Law                        | No              | Not Applicable |
| State Statute                      | No              | Not Applicable |
| Voter Referendum                   | No              | Not Applicable |
| County Ordinance                   | No              | Not Applicable |
| County Policy/Administrative Order | No              | Not Applicable |

**Service Change Description:**

Fire Rescue requests to add 15 personnel for Station 49. FR requests increasing the floater pool with 15 additional personnel per the 7-year plan.

**Justification of Need/Alternative Funding Statement:**

Fire Rescue requests to add 15 personnel for the anticipated opening of Station 49. Additionally, FR requests increasing the floater pool with 15 additional personnel funded per the 7-year plan. Station 49 capital outlay is anticipated to be \$1,587,477, Capital Outlay is predominantly to be covered by impact fees recovered by the Viera Corporation.

**Outcome of Service Change:**

Expansion of fire rescue services to the south Viera corridor will significantly enhance response times. Increase to floater pool will aid towards the reduction of overtime.

**Fiscal Impact \$4,649,958**

**Funding source:** General Fund, Fire Assessment, M S T U, User Fees, Impact Fees

| Expenditure Type          | Is this recurring? | Total       |
|---------------------------|--------------------|-------------|
| Compensation and Benefits | Yes                | \$2,819,214 |
| Operating Expenses        | Yes                | \$243,267   |
| Capital Outlay            | No                 | \$1,587,477 |

**Total Expenditures: \$4,649,958**

**Revenues Generated as a result of this Service Change: \$0**

**Personnel Impact: 30**





## General Government Services

### Mission Statement:

General Government Services is comprised of several major functions which do not fit within the County's formal organization, and are therefore administered by the Budget Office. These functions are combined for presentation purposes only and are represented as General Government Operations, General Government Long-Term Debt, Mandated Programs, and the Public Health Emergency Program.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### General Government Operations:

- General Fund appropriations include, but are not limited to, expenditures associated with: Community Redevelopment Payments, Internal Audit Expenses, Truth in Millage Law Notices, Unemployment Compensation, Economic Incentives, Value Adjustment Board, Employee Innovation, and other Non-Departmental expenses
- Management of General Fund Reserve and Contingency Account
- Distribution of General Fund financial resources to Operating Agencies, Charter Officers, Court Officers, Debt Service Funds, Capital Projects and other agencies as approved by the Board of County Commissioners
- Local Provider Participation Fund, a non-ad valorem special assessment that allows nonpublic hospitals in the jurisdiction to access available federal dollars
- Estimation and collection of one-time funding sources and the appropriation of funds received for capital repairs, improvements, other capital outlay, reserves or other one-time expenditures

##### Trends and Issues:

- Brevard County government serves a population of approximately 627,544 constituents, making it Florida's 10th most populous county. With a geographic area that stretches approximately 72 miles from north to south and encompasses 1,557 square miles of land and inland waterways, Brevard County is faced with unique challenges in meeting the growing needs of its citizenry.
- In 2023, the total property value in Brevard County increased by 13.01%, with approximately \$1.5 billion recorded in new construction. Brevard County is the only county in the State of Florida with a Charter Cap limitation on ad valorem revenue growth. This restriction limits increases in ad valorem revenue to the lesser of 3% or the change in the Consumer Price Index, which is 8% for F Y 2023-2024, despite the rising costs of commodities and increased demand for services.
- In order to support essential needs that have been identified for the upcoming year, the F Y 2023-2024 General Government Operations budget includes increased transfers to Charter Officers and County Agencies in order to enhance funding for key priorities identified by the Board of County Commissioners, including public safety, infrastructure, and cost of living adjustments. General Government operating reserves are budgeted slightly above the Board's policy goal of 10% of projected operating revenues.

##### Service Level Impacts:

Not Applicable

##### General Government Long-Term Debt:

- Appropriations for Long-Term Debt are associated with the following: Sales Tax Refunding and Improvement Bonds for the County Service Complex–Palm Bay and the Harry T. & Harriette V. Moore Justice Center, Sales Tax Refunding Revenue Bonds for improvements to the Detention Center, Non-Ad Valorem Revenue Notes associated with refinancing outstanding commercial paper, acquisition and construction of the Sheriff's

## General Government Services

North Precinct and the Elections Support Warehouse, the Countywide Energy Performance Contract, and commercial paper issued for the 800Mhz upgrade project, Mosquito Control helicopter purchase, and the Sheriff's Computer Aided Dispatch upgrades.

- Management of Debt Service Funds paid from the County's general revenues, as well as transfers from special revenue funds when those operations benefit from the issuance and refinancing of debt.

### Trends and Issues:

- Existing long-term debt requirements are constantly being revisited to take advantage of refinancing opportunities related to lower interest rates.

### Service Level Impacts:

Not Applicable

### Mandated Programs:

- The General Government Mandates program was established to consolidate and account for unfunded mandates passed down by the State of Florida. Brevard County is required to fund these expenses using existing, limited General Fund revenues. Mandates include, but are not limited to, charges for Medicaid, Pretrial Juvenile Detention, Baker Act, Legal Aid, commissions paid to the Tax Collector and Property Appraiser on behalf of the School Board and municipalities, East Central Florida Regional Planning Council, Child Protection, Indigent Burials, the Value Adjustment Board, Health Care Act, and Inmate Medical.

### Trends and Issues:

- In FY 2023-2024, the County's required contribution of the State's portion of matching funds required for the Medicaid program increased slightly, as well as slightly increased costs associated with the School Board commission payments to the Tax Collector resulting from increased ad valorem tax revenue.

### Service Level Impacts:

Not Applicable

### Public Health Emergency Program:

- On May 20, 2021 Brevard County received the first tranche of funding from the Coronavirus State Fiscal Recovery Fund (CLFRF) under the American Rescue Plan Act (ARPA) in the amount of \$58,460,088.50, and on June 9, 2022 the County received the second tranche of ARPA funding in the amount of \$58,460,088.50. ARPA guidance provides the following general uses with respect to Counties: 1) To respond to the public health emergency with respect to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality; 2) Respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers that are performing such essential work, or providing grant to eligible employers that have eligible workers who perform essential work; 3) For the provision of government services to the extent of the reduction in revenue due to COVID-19 relative to revenues collected in the most recent full fiscal year of the County prior to the emergency; 4) To make necessary investments in water, sewer, or broadband infrastructure.

### Trends and Issues:

- ARPA funds can be used for expenditures from March 3, 2021 through December 31, 2024 and can only be spent on what was obligated. Any funds not spent on what was obligated by December 31, 2026 must be returned to the U.S. Department of the Treasury
- The U.S. Department of the Treasury issued the Final Rule effective April 1, 2022, which improves the revenue loss calculation, expands eligible capital expenditure projects, creates new eligible water and sewer projects, restores public sector capacity, and provides continuation of assistance to impacted communities



- The first tranche was allocated as follows: \$44 million for various water swerve infrastructure projects; \$8.5 million for Fire Rescue operations and equipment through revenue replacement; \$2 million for vaccine incentives; \$1.7 million for various nonprofits
- The second tranche was allocated as follows: \$12.2 million in ARPA funding to fully fund construction of a new Emergency Operations Center; \$3.6 million for COVID related medical claim reimbursements; \$1.87 million for Property Appraiser GIS; \$1.2 million for Public Safety Radio Upgrades, and \$39.6 million for Water and Sewer Infrastructure, Negative Economic Impacts - Assistance to Households; Public Health; and Revenue Replacement, as approved by the Board on October 26, 2022.

**Service Level Impacts:**

Not Applicable

## General Government Services

### Summary

| General Government Services Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference            | % Change        |
|--|------------------------|------------------------------|--------------------------------|-----------------------|-----------------|
| Taxes Revenue  | \$168,606,092          | \$182,705,699                | \$192,680,493                  | \$9,974,794           | 5.46%           |
| Permits, Fees & Special Assessment Revenue             | \$23,696,388           | \$23,017,656                 | \$21,573,935                   | \$(1,443,721)         | (6.27%)         |
| Intergovernmental Revenue                              | \$71,315,869           | \$155,948,967                | \$103,772,266                  | \$(52,176,701)        | (33.46%)        |
| Charges for Services Revenue                           | \$7,744,641            | \$8,300,855                  | \$8,696,878                    | \$396,023             | 4.77%           |
| Fines and Forfeits Revenue                             | \$91,150               | \$108,000                    | \$88,000                       | \$(20,000)            | (18.52%)        |
| Miscellaneous Revenue                                  | \$4,973,315            | \$1,559,550                  | \$1,935,000                    | \$375,450             | 24.07%          |
| Statutory Reduction                                    | \$-                    | \$(18,461,034)               | \$(16,504,890)                 | \$1,956,144           | (10.60%)        |
| <b>Total Operating Revenues</b>                        | <b>\$276,427,455</b>   | <b>\$353,179,693</b>         | <b>\$312,241,682</b>           | <b>\$(40,938,011)</b> | <b>(11.59%)</b> |
| Balance Forward Revenue                                | \$73,149,946           | \$52,625,297                 | \$68,364,855                   | \$15,739,558          | 29.91%          |
| Transfers - General Revenue                            | \$(148,696,247)        | \$(150,784,224)              | \$(164,786,373)                | \$(14,002,149)        | 9.29%           |
| Transfers - Other Revenue                              | \$3,796,210            | \$(4,710,713)                | \$(9,331,508)                  | \$(4,620,795)         | 98.09%          |
| Other Finance Source Revenue                           | \$57,071               | \$-                          | \$-                            | \$-                   | -%              |
| <b>Total Non-Operating Revenues</b>                    | <b>\$(71,693,021)</b>  | <b>\$(102,869,640)</b>       | <b>\$(105,753,026)</b>         | <b>\$(2,883,386)</b>  | <b>2.80%</b>    |
| <b>Total Revenues</b>                                  | <b>\$204,734,434</b>   | <b>\$250,310,053</b>         | <b>\$206,488,656</b>           | <b>\$(43,821,397)</b> | <b>(17.51%)</b> |
| Compensation and Benefits Expense                      | \$1,566,168            | \$2,043,133                  | \$2,307,457                    | \$264,324             | 12.94%          |
| Operating Expense                                      | \$28,726,023           | \$29,463,077                 | \$30,737,966                   | \$1,274,889           | 4.33%           |
| Capital Outlay Expense                                 | \$1,813,345            | \$7,582,925                  | \$2,336,307                    | \$(5,246,618)         | (69.19%)        |
| <b>Operating Expenditures</b>                          | <b>\$109,007,385</b>   | <b>\$39,089,135</b>          | <b>\$35,381,730</b>            | <b>\$(3,707,405)</b>  | <b>(9.48%)</b>  |
| C I P Expense  | \$18,230,171           | \$68,461,907                 | \$54,920,285                   | \$(13,541,622)        | (19.78%)        |
| Debt Service Expense                                   | \$5,019,196            | \$5,313,957                  | \$5,025,249                    | \$(288,708)           | (5.43%)         |
| Reserves-Operating Expense                             | \$-                    | \$29,907,966                 | \$28,159,294                   | \$(1,748,672)         | (5.85%)         |
| Reserves - Capital Expense                             | \$-                    | \$966,935                    | \$3,137,606                    | \$2,170,671           | 224.49%         |
| Reserves - Restricted Expense                          | \$-                    | \$-                          | \$-                            | \$-                   | -%              |
| Grants and Aid Expense                                 | \$11,784,472           | \$13,834,687                 | \$12,217,291                   | \$(1,617,396)         | (11.69%)        |
| Transfers Expense                                      | \$73,973,546           | \$92,735,466                 | \$67,647,201                   | \$(25,088,265)        | (27.05%)        |
| <b>Total Non-Operating Expenses</b>                    | <b>\$109,007,385</b>   | <b>\$211,220,918</b>         | <b>\$171,106,926</b>           | <b>\$(40,113,992)</b> | <b>(18.99%)</b> |
| <b>Total Expenditures</b>                              | <b>\$218,014,769</b>   | <b>\$250,310,053</b>         | <b>\$206,488,656</b>           | <b>\$(43,821,397)</b> | <b>(17.51%)</b> |

## General Government Operations

| General Government Operations Program<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference           | % Change     |
|---|------------------------|------------------------------|--------------------------------|----------------------|--------------|
| Taxes Revenue   | \$168,606,092          | \$182,705,699                | \$192,680,493                  | \$9,974,794          | 5.46%        |
| Permits, Fees & Special Assessment Revenue                          | \$23,696,388           | \$23,017,656                 | \$21,573,935                   | \$(1,443,721)        | (6.27%)      |
| Intergovernmental Revenue   | \$53,205,468           | \$48,588,790                 | \$54,688,769                   | \$6,099,979          | 12.55%       |
| Charges for Services Revenue  | \$7,605,890            | \$8,159,051                  | \$8,573,291                    | \$414,240            | 5.08%        |
| Fines and Forfeits Revenue  | \$91,150               | \$108,000                    | \$88,000                       | \$(20,000)           | (18.52%)     |
| Miscellaneous Revenue   | \$4,970,538            | \$1,559,550                  | \$1,935,000                    | \$375,450            | 24.07%       |
| Statutory Reduction   | \$-                    | \$(13,206,510)               | \$(14,044,536)                 | \$(838,026)          | 6.35%        |
| <b>Total Operating Revenues</b>                                     | <b>\$258,175,526</b>   | <b>\$250,932,236</b>         | <b>\$265,494,952</b>           | <b>\$14,562,716</b>  | <b>5.80%</b> |
| Balance Forward Revenue   | \$56,474,621           | \$52,610,297                 | \$62,153,718                   | \$9,543,421          | 18.14%       |
| Transfers - General Revenue   | \$(161,607,137)        | \$(177,676,458)              | \$(193,566,350)                | \$(15,889,892)       | 8.94%        |
| Transfers - Other Revenue   | \$(6,242,041)          | \$(11,754,354)               | \$(10,642,476)                 | \$1,111,878          | (9.46%)      |
| Other Finance Source Revenue  | \$57,071               | \$-                          | \$-                            | \$-                  | -%           |
| <b>Non-Operating Revenues</b>                                       | <b>\$(111,317,486)</b> | <b>\$(136,820,515)</b>       | <b>\$(142,055,108)</b>         | <b>\$(5,234,593)</b> | <b>3.83%</b> |
| <b>Total Revenues</b>   | <b>\$146,858,040</b>   | <b>\$114,111,721</b>         | <b>\$123,439,844</b>           | <b>\$9,328,123</b>   | <b>8.17%</b> |
| Compensation and Benefits Expense                                   | \$1,566,168            | \$2,043,133                  | \$2,307,457                    | \$264,324            | 12.94%       |
| Operating Expense   | \$14,622,969           | \$16,472,133                 | \$17,293,760                   | \$821,627            | 4.99%        |
| Capital Outlay Expense  | \$260,625              | \$942,925                    | \$555,581                      | \$(387,344)          | (41.08%)     |
| <b>Operating Expenses</b>   | <b>\$16,449,762</b>    | <b>\$19,458,191</b>          | <b>\$20,156,798</b>            | <b>\$698,607</b>     | <b>3.59%</b> |
| C I P Expense   | \$-                    | \$5,831,963                  | \$9,331,963                    | \$3,500,000          | 60.01%       |
| Debt Service Expense  | \$-                    | \$-                          | \$-                            | \$-                  | -%           |
| Reserves-Operating Expense  | \$-                    | \$26,279,236                 | \$28,159,294                   | \$1,880,058          | 7.15%        |
| Reserves - Capital Expense  | \$-                    | \$966,935                    | \$3,137,606                    | \$2,170,671          | 224.49%      |
| Reserves - Restricted Expense                                       | \$-                    | \$-                          | \$-                            | \$-                  | -%           |
| Grants and Aid Expense  | \$11,398,469           | \$13,733,687                 | \$12,131,291                   | \$(1,602,396)        | (11.67%)     |
| Transfers Expense   | \$46,952,176           | \$47,841,709                 | \$50,522,892                   | \$2,681,183          | 5.60%        |
| <b>Non-Operating Expenses</b>                                       | <b>\$58,350,645</b>    | <b>\$94,653,530</b>          | <b>\$103,283,046</b>           | <b>\$8,629,516</b>   | <b>9.12%</b> |
| <b>Total Expenses</b>   | <b>\$74,800,407</b>    | <b>\$114,111,721</b>         | <b>\$123,439,844</b>           | <b>\$9,328,123</b>   | <b>8.17%</b> |

### General Government Operations: Budget Variances

| General Government Operations Program Revenue and Expense Category | Difference     | % Change | Explanation  |
|--|----------------|----------|--|
| Taxes Revenue  | \$9,974,794    | 5.46%    | Attributable to increased General Ad Valorem revenue associated with increases in property valuations and new construction   |
| Permits, Fees & Special Assessment Revenue                         | \$(1,443,721)  | (6.27%)  | Anticipated slight decrease in anticipated Local Provider Participation assessment due to funds being carried-forward, offset by slight increase in the F P L Franchise Fee Collection |
| Intergovernmental Revenue  | \$6,099,979    | 12.55%   | Increases in the Local 1/2 Cent Sales Tax and State Shared Revenues  |
| Charges for Services Revenue                                       | \$414,240      | 5.08%    | Primarily attributable to increased Indirect Cost charges to non-General Fund supported agencies   |
| Fines and Forfeits Revenue   | \$(20,000)     | (18.52%) | Based on trends associated with animal control fines   |
| Miscellaneous Revenue  | \$375,450      | 24.07%   | Primarily due to increased Interest Revenue  |
| Statutory Reduction  | \$(838,026)    | 6.35%    | Variance corresponds with change in Operating Revenue  |
| Balance Forward Revenue  | \$9,543,421    | 18.14%   | Revenues higher than anticipated in FY22-23 due primarily to economic recovery, as well as funds being carried-forward for critical non-recurring projects                             |
| Transfers - General Revenue  | \$(15,889,892) | 8.94%    | Associated with intrafund transfers to Charter Officers and General Fund Board Agencies  |
| Transfers - Other Revenue  | \$1,111,878    | (9.46%)  | Based on increased transfers to support Countywide programs and services   |
| Other Finance Source Revenue                                       | \$-            | -%       |  |
| Compensation and Benefits Expense                                  | \$264,324      | 12.94%   | Associated with increased leave payouts and set-aside for future requirements  |
| Operating Expense  | \$821,627      | 4.99%    | Primarily due to increases in required TIF payments, as well as increased indirect cost charges  |
| Capital Outlay Expense   | \$(387,344)    | (41.08%) | Attributable to progress being made with the Clerk of Court Case Management System; funding from prior year is being carried-forward in accordance with project timeline.              |
| Grants and Aid Expense   | \$(1,602,396)  | (11.67%) | Slight decrease in anticipated Hospital Direct Pay associated with Local Provider Participation Funds  |
| C I P Expense  | \$3,500,000    | 60.01%   | Funding established for critical multi-year infrastructure projects throughout the County  |
| Debt Service Expense   | \$-            | -%       |  |
| Reserves-Operating Expense   | \$1,880,058    | 7.15%    | Operating Reserves at 10.4% of projected operating revenue   |
| Reserves - Capital Expense   | \$2,170,671    | 224.49%  | Increased to set-aside funding due to the rising cost of construction projects   |
| Reserves - Restricted Expense                                      | \$-            | -%       |  |
| Transfers Expense  | \$2,681,183    | 5.60%    | Based on General Fund support to Countywide programs and services  |



Long Term Debt

| General Government Long Term Debt Services<br>Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change       |
|--|------------------------|------------------------------|--------------------------------|--------------------|----------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Permits, Fees & Special Assessment Revenue                                       | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Intergovernmental Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Charges for Services Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Fines and Forfeits Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Miscellaneous Revenue  | \$2                    | \$-                          | \$-                            | \$-                | -%             |
| Statutory Reduction  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| <b>Total Operating Revenues</b>  | <b>\$2</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>         | <b>-%</b>      |
| Balance Forward Revenue  | \$232                  | \$-                          | \$-                            | \$-                | -%             |
| Transfers - General Revenue  | \$3,464,949            | \$3,773,316                  | \$3,714,281                    | \$(59,035)         | (1.56%)        |
| Transfers - Other Revenue  | \$1,554,247            | \$1,540,641                  | \$1,310,968                    | \$(229,673)        | (14.91%)       |
| Other Finance Source Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| <b>Non-Operating Revenues</b>  | <b>\$5,019,428</b>     | <b>\$5,313,957</b>           | <b>\$5,025,249</b>             | <b>\$(288,708)</b> | <b>(5.43%)</b> |
| <b>Total Revenues</b>  | <b>\$5,019,430</b>     | <b>\$5,313,957</b>           | <b>\$5,025,249</b>             | <b>\$(288,708)</b> | <b>(5.43%)</b> |
| Compensation and Benefits Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Operating Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Capital Outlay Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| <b>Operating Expenses</b>  | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>         | <b>-%</b>      |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Debt Service Expense   | \$5,019,196            | \$5,313,957                  | \$5,025,249                    | \$(288,708)        | (5.43%)        |
| Reserves-Operating Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Capital Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Restricted Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Grants and Aid Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| <b>Non-Operating Expenses</b>  | <b>\$5,019,196</b>     | <b>\$5,313,957</b>           | <b>\$5,025,249</b>             | <b>\$(288,708)</b> | <b>(5.43%)</b> |
| <b>Total Expenses</b>  | <b>\$5,019,196</b>     | <b>\$5,313,957</b>           | <b>\$5,025,249</b>             | <b>\$(288,708)</b> | <b>(5.43%)</b> |

### General Government Long Term Debt: Budget Variances

| General Government Long Term Debt Program<br>Revenue and Expense Category | Difference  | % Change | Explanation                                 |
|---|-------------|----------|---|
| Taxes Revenue   | \$-         | -%       |   |
| Permits, Fees & Special Assessment Revenue                                | \$-         | -%       |   |
| Intergovernmental Revenue   | \$-         | -%       |   |
| Charges for Services Revenue  | \$-         | -%       |   |
| Fines and Forfeits Revenue  | \$-         | -%       |   |
| Miscellaneous Revenue   | \$-         | -%       |   |
| Statutory Reduction   | \$-         | -%       |   |
| Balance Forward Revenue   | \$-         | -%       |   |
| Transfers - General Revenue   | \$(59,035)  | (1.56%)  | Based on debt amortization schedules        |
| Transfers - Other Revenue   | \$(229,673) | (14.91%) | Associated with debt amortization schedules |
| Other Finance Source Revenue  | \$-         | -%       |   |
| Compensation and Benefits Expense   | \$-         | -%       |   |
| Operating Expense   | \$-         | -%       |   |
| Capital Outlay Expense  | \$-         | -%       |   |
| Grants and Aid Expense  | \$-         | -%       |   |
| C I P Expense   | \$-         | -%       |   |
| Debt Service Expense  | \$(288,708) | (5.43%)  | Based on amortization schedules             |
| Reserves-Operating Expense  | \$-         | -%       |   |
| Reserves - Capital Expense  | \$-         | -%       |   |
| Reserves - Restricted Expense   | \$-         | -%       |   |
| Transfers Expense   | \$-         | -%       |   |





Mandates

| General Government Mandates Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|--|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue                     | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Intergovernmental Revenue                                      | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Charges for Services Revenue                                   | \$138,751           | \$141,804                 | \$123,587                   | \$(18,217)         | (12.85%)        |
| Fines and Forfeits Revenue                                     | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Miscellaneous Revenue  | \$1,736             | \$-                       | \$-                         | \$-                | -%              |
| Statutory Reduction  | \$-                 | \$(7,090)                 | \$(6,179)                   | \$911              | (12.85%)        |
| <b>Total Operating Revenues</b>                                | <b>\$140,487</b>    | <b>\$134,714</b>          | <b>\$117,408</b>            | <b>\$(17,306)</b>  | <b>(12.85%)</b> |
| Balance Forward Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - General Revenue                                    | \$21,561,012        | \$23,118,918              | \$25,065,696                | \$1,946,778        | 8.42%           |
| Transfers - Other Revenue                                      | \$5,000             | \$-                       | \$-                         | \$-                | -%              |
| Other Finance Source Revenue                                   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>                                  | <b>\$21,566,012</b> | <b>\$23,118,918</b>       | <b>\$25,065,696</b>         | <b>\$1,946,778</b> | <b>8.42%</b>    |
| <b>Total Revenues</b>  | <b>\$21,706,499</b> | <b>\$23,253,632</b>       | <b>\$25,183,104</b>         | <b>\$1,929,472</b> | <b>8.30%</b>    |
| Compensation and Benefits Expense                              | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Operating Expense  | \$9,966,302         | \$10,035,944              | \$10,626,969                | \$591,025          | 5.89%           |
| Capital Outlay Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Operating Expenses</b>                                      | <b>\$9,966,302</b>  | <b>\$10,035,944</b>       | <b>\$10,626,969</b>         | <b>\$591,025</b>   | <b>5.89%</b>    |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense                                     | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Capital Expense                                     | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Restricted Expense                                  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense   | \$86,000            | \$86,000                  | \$86,000                    | \$-                | -%              |
| Transfers Expense  | \$12,042,231        | \$13,131,688              | \$14,470,135                | \$1,338,447        | 10.19%          |
| <b>Non-Operating Expenses</b>                                  | <b>\$12,128,231</b> | <b>\$13,217,688</b>       | <b>\$14,556,135</b>         | <b>\$1,338,447</b> | <b>10.13%</b>   |
| <b>Total Expenses</b>  | <b>\$22,094,533</b> | <b>\$23,253,632</b>       | <b>\$25,183,104</b>         | <b>\$1,929,472</b> | <b>8.30%</b>    |

### General Government Mandates: Budget Variances

| General Government Mandates Program<br>Revenue and Expense Category | Difference  | % Change | Explanation  |
|---|-------------|----------|--|
| Taxes Revenue   | \$-         | -%       |  |
| Permits, Fees & Special Assessment Revenue                          | \$-         | -%       |  |
| Intergovernmental Revenue   | \$-         | -%       |  |
| Charges for Services Revenue  | \$(18,217)  | (12.85%) | Anticipated decrease in court revenues that support Legal Aid  |
| Fines and Forfeits Revenue  | \$-         | -%       |  |
| Miscellaneous Revenue   | \$-         | -%       |  |
| Statutory Reduction   | \$911       | (12.85%) | Corresponds with change in Operating Revenue   |
| Balance Forward Revenue   | \$-         | -%       |  |
| Transfers - General Revenue   | \$1,946,778 | 8.42%    | Primarily due to anticipated increased commissions paid to the Tax Collector and Property Appraiser on behalf of the School Board and municipalities |
| Transfers - Other Revenue   | \$-         | -%       |  |
| Other Finance Source Revenue  | \$-         | -%       |  |
| Compensation and Benefits Expense                                   | \$-         | -%       |  |
| Operating Expense   | \$591,025   | 5.89%    | Primarily due to anticipated decrease in Medicaid  |
| Capital Outlay Expense  | \$-         | -%       |  |
| Grants and Aid Expense  | \$-         | -%       | Primarily due to decrease in Juvenile Pe-Trial detention mandate   |
| C I P Expense   | \$-         | -%       |  |
| Debt Service Expense  | \$-         | -%       |  |
| Reserves-Operating Expense  | \$-         | -%       |  |
| Reserves - Capital Expense  | \$-         | -%       |  |
| Reserves - Restricted Expense                                       | \$-         | -%       |  |
| Transfers Expense   | \$1,338,447 | 10.19%   | Anticipated increase in commissions paid to the Tax Collector and Property Appraiser on behalf of the School Board and municipalities                |



Public Health Emergency

| General Government Public Health Emergency Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference            | % Change        |
|---|---------------------|---------------------------|-----------------------------|-----------------------|-----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Permits, Fees & Special Assessment Revenue                                    | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Intergovernmental Revenue   | \$18,110,401        | \$107,360,177             | \$49,083,497                | \$(58,276,680)        | (54.28%)        |
| Charges for Services Revenue  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Fines and Forfeits Revenue  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Miscellaneous Revenue   | \$1,039             | \$-                       | \$-                         | \$-                   | -%              |
| Statutory Reduction   | \$-                 | \$(5,247,434)             | \$(2,454,175)               | \$2,793,259           | (53.23%)        |
| <b>Total Operating Revenues</b>   | <b>\$18,111,440</b> | <b>\$102,112,743</b>      | <b>\$46,629,322</b>         | <b>\$(55,483,421)</b> | <b>(54.34%)</b> |
| Balance Forward Revenue   | \$16,675,093        | \$15,000                  | \$6,211,137                 | \$6,196,137           | 41307.58%       |
| Transfers - General Revenue   | \$(12,115,071)      | \$-                       | \$-                         | \$-                   | -%              |
| Transfers - Other Revenue   | \$8,479,003         | \$5,503,000               | \$-                         | \$(5,503,000)         | (100.00%)       |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| <b>Non-Operating Revenues</b>   | <b>\$13,039,025</b> | <b>\$5,518,000</b>        | <b>\$6,211,137</b>          | <b>\$693,137</b>      | <b>12.56%</b>   |
| <b>Total Revenues</b>   | <b>\$31,150,465</b> | <b>\$107,630,743</b>      | <b>\$52,840,459</b>         | <b>\$(54,790,284)</b> | <b>(50.91%)</b> |
| Compensation and Benefits Expense   | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Operating Expense   | \$4,136,752         | \$2,955,000               | \$2,817,237                 | \$(137,763)           | (4.66%)         |
| Capital Outlay Expense  | \$1,552,720         | \$6,640,000               | \$1,780,726                 | \$(4,859,274)         | (73.18%)        |
| <b>Operating Expenses</b>   | <b>\$5,689,473</b>  | <b>\$9,595,000</b>        | <b>\$4,597,963</b>          | <b>\$(4,997,037)</b>  | <b>(52.08%)</b> |
| C I P Expense   | \$18,230,171        | \$62,629,944              | \$45,588,322                | \$(17,041,622)        | (27.21%)        |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Reserves-Operating Expense  | \$-                 | \$3,628,730               | \$-                         | \$(3,628,730)         | (100.00%)       |
| Reserves - Capital Expense  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Reserves - Restricted Expense   | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Grants and Aid Expense  | \$300,003           | \$15,000                  | \$-                         | \$(15,000)            | (100.00%)       |
| Transfers Expense   | \$14,979,139        | \$31,762,069              | \$2,654,174                 | \$(29,107,895)        | (91.64%)        |
| <b>Non-Operating Expenses</b>   | <b>\$33,509,313</b> | <b>\$98,035,743</b>       | <b>\$48,242,496</b>         | <b>\$(49,793,247)</b> | <b>(50.79%)</b> |
| <b>Total Expenses</b>   | <b>\$39,198,786</b> | <b>\$107,630,743</b>      | <b>\$52,840,459</b>         | <b>\$(54,790,284)</b> | <b>(50.91%)</b> |

### Public Health Emergency: Budget Variances

| Public Health Emergency Program Revenue and Expense Category | Difference     | % Change  | Explanation   |
|--|----------------|-----------|---|
| Taxes Revenue  | \$-            | -%        |   |
| Permits, Fees & Special Assessment Revenue                   | \$-            | -%        |   |
| Intergovernmental Revenue                                    | \$(58,276,680) | (54.28%)  | Based on anticipated spending associated with American Rescue Plan Act Funds in FY22-23 |
| Charges for Services Revenue                                 | \$-            | -%        |   |
| Fines and Forfeits Revenue                                   | \$-            | -%        |   |
| Miscellaneous Revenue  | \$-            | -%        |   |
| Statutory Reduction  | \$2,793,259    | (53.23%)  | Corresponds with operating revenue  |
| Balance Forward Revenue                                      | \$6,196,137    | 41307.58% | Associated with ARPA Revenue Replacement projects being carried-forward                 |
| Transfers - General Revenue                                  | \$-            | -%        |   |
| Transfers - Other Revenue                                    | \$(5,503,000)  | (100.00%) | Revenue replacement funds transferred in prior fiscal year                              |
| Other Finance Source Revenue                                 | \$-            | -%        |   |
| Compensation and Benefits Expense                            | \$-            | -%        |   |
| Operating Expense  | \$(137,763)    | (4.66%)   | In accordance with projections for approved ARPA expenditures                           |
| Capital Outlay Expense                                       | \$(4,859,274)  | (73.18%)  | Completion of ARPA Capital Equipment Purchases in FY2022-2023                           |
| Grants and Aid Expense                                       | \$(15,000)     | (100.00%) | FY22-23 final payment of Public Safety Funds grants to non-profits                      |
| C I P Expense  | \$(17,041,622) | (27.21%)  | Based on anticipated progression made in ARPA infrastructure projects in FY22-23        |
| Debt Service Expense   | \$-            | -%        |   |
| Reserves-Operating Expense                                   | \$(3,628,730)  | (100.00%) | American Rescue Plan Act set-aside funds have been allocated based on Board direction   |
| Reserves - Capital Expense                                   | \$-            | -%        |   |
| Reserves - Restricted Expense                                | \$-            | -%        |   |
| Transfers Expense  | \$(29,107,895) | (91.64%)  | Associated with FY22-23 Transfer of ARPA Revenue Replacement Funds                      |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>                | <b>Description</b>     | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|------------------------|-----------------|------------------|-----------------------|-------------------|
| General Government Operations      | Case Management System | 1               | \$555,581        | General Fund          | \$555,581         |
| <b>Total Funded For Department</b> |                        |                 |                  |                       | <b>\$555,581</b>  |

**Special Note:**

In accordance with Brevard County Board of County Commissioners’ Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                    | Description  | Funding Source     | Total Cost          |
|---------------------------------|--|--------------------|---------------------|
| Public Health Emergency         | Cherokee/Bayfield Remedial Stormwater              | ARPA - 1st Tranche | \$324,827           |
| Public Health Emergency         | Devonshire/Yorkshire Stormwater Improvements       | ARPA - 1st Tranche | \$212,788           |
| Public Health Emergency         | Oklahoma Stormwater                                | ARPA - 1st Tranche | \$125,098           |
| Public Health Emergency         | Stormwater Projects North - Scottsmoor 1           | ARPA - 1st Tranche | \$475,000           |
| Public Health Emergency         | Flounder Creek Pond D1                             | ARPA - 1st Tranche | \$152,000           |
| Public Health Emergency         | Basin 2258 Ditch Outfall Denitrification D5        | ARPA - 1st Tranche | \$89,000            |
| Public Health Emergency         | Septic Removal - North - South Beaches A           | ARPA - 1st Tranche | \$1,246,896         |
| Public Health Emergency         | Micco Central Stormwater                           | ARPA - 1st Tranche | \$802,500           |
| Public Health Emergency         | Ruby St Stormwater Sediment Treatment System       | ARPA - 1st Tranche | \$547,036           |
| Public Health Emergency         | Hoover and Ocean Park Stormwater Improvements D5   | ARPA - 1st Tranche | \$260,000           |
| Public Health Emergency         | Viera Wetlands Improvements 1                      | ARPA - 1st Tranche | \$1,000,000         |
| Public Health Emergency         | Mims Waterline Replacement Phase 3                 | ARPA - 1st Tranche | \$517,670           |
| Public Health Emergency         | Mims Waterline Replacement Phase 4-7               | ARPA - 1st Tranche | \$1,484,227         |
| Public Health Emergency         | Lift Station C8 9 & 10                             | ARPA - 1st Tranche | \$3,429,000         |
| Public Health Emergency         | Lift Station F 04                                  | ARPA - 1st Tranche | \$604,000           |
| Public Health Emergency         | Lift Station M-16                                  | ARPA - 1st Tranche | \$2,000,000         |
| Public Health Emergency         | Lift Station V 03                                  | ARPA - 1st Tranche | \$1,727,028         |
| Public Health Emergency         | Lift Station S 27                                  | ARPA - 1st Tranche | \$720,000           |
| Public Health Emergency         | South Brevard WWTP Land acquisition                | ARPA - 1st Tranche | \$2,000,000         |
| Public Health Emergency         | South Brevard WTP Land acquisition                 | ARPA - 1st Tranche | \$1,000,000         |
| Public Health Emergency         | Suntree Booster Station                            | ARPA - 1st Tranche | \$1,750,000         |
| Public Health Emergency         | Lift Station S 26                                  | ARPA - 1st Tranche | \$400,000           |
| Public Health Emergency         | Viera Wetlands Improvements 2                      | ARPA - 1st Tranche | \$500,000           |
| Public Health Emergency         | Lift Station B 03                                  | ARPA - 1st Tranche | \$500,000           |
| Public Health Emergency         | Sewer and Manhole Lining                           | ARPA - 1st Tranche | \$1,010,985         |
| Public Health Emergency         | Chlorine and Ammonia Feed Systems                  | ARPA - 1st Tranche | \$1,182,000         |
| Public Health Emergency         | Titusville Causeway Beach Restoration              | ARPA - 1st Tranche | \$417,237           |
| Public Health Emergency         | Basin Treatment Planning - Stormwater              | ARPA - 1st Tranche | \$400,000           |
| Public Health Emergency         | P25 Backbone Equipment                             | ARPA - 2nd Tranche | \$1,200,000         |
| Public Health Emergency         | Affordable Housing                                 | ARPA - 2nd Tranche | \$2,000,000         |
| Public Health Emergency         | Mosquito Control Entomology Lab Equipment          | ARPA - 2nd Tranche | \$115,700           |
| Public Health Emergency         | Lift Station N 07                                  | ARPA - 2nd Tranche | \$800,000           |
| Public Health Emergency         | Lift Station N 08                                  | ARPA - 2nd Tranche | \$305,000           |
| Public Health Emergency         | Lift Station N 13                                  | ARPA - 2nd Tranche | \$430,000           |
| Public Health Emergency         | Port Saint John Inflow and Infiltration Prevention | ARPA - 2nd Tranche | \$1,000,000         |
| <b>Total Funded For Program</b> |  |                    | <b>\$61,158,713</b> |

## Housing and Human Services Department

### Mission Statement:

To Serve, Empower, and Enhance Brevard county.

### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues, and Service Level Impacts:

#### Community Resources:

- Coordinates and effectuates County and Department grant support functions such as Community Development Block Grant Neighborhood Strategy Area planning, Brevard Commission on Aging, Together in Partnership, and the Community Action Board.
- Provides eligibility determinations and coordinates placement of liens and mortgages for all housing programs administered by the department.
- Oversees request for proposal processes for housing projects and the Community Block Development Block Grant program.
- Provides direct assistance to low-income families to meet their needs through the Community Action Agency (Low Income Home Energy Assistance, Family Self-Sufficiency, and Emergency Services).
- Responsible for satisfying all planning and reporting requirements from grant funding sources.

#### Accomplishments:

- Approximately 18,535 Brevard residents have been or are being impacted through Community Development Block Grant projects or public service activities.
- 6,373 individuals and families sought assistance (an approximate 16.5% increase from last fiscal year) through the Community Action Agency's programs. The Community Action Agency served 5,626 individuals and families (approximately 11% above last fiscal year) with approximately \$4.1 million in Federal, State, and local funds (including approximately \$1.3 million in COVID related funds).
- Completed residential HVAC replacement program, for income eligible households, through the Low-Income Home Energy Assistance Program American Rescue Plan (LIHEAP ARP), which was funded through the Florida Department Economic Opportunity (DEO). 125 households received replacement HVAC units and where necessary duct replacements

#### Initiatives:

- Continue to seek avenues to expand (digital) community outreach and marketing initiatives to increase awareness of and accessibility to services.
- Implement service contracts associated with Opioid Settlement funds.
- Close out Community Development Block Grant – Coronavirus program.
- Solicit new infrastructure projects under the Community Development Block Grant program for implementation in FY 25-26.

#### Trends and Issues:

- Data is showing that the number of residents seeking services are returning to pre-COVID levels and it is anticipated that these numbers will continue to increase as COVID related funding is expended and inflationary and other financial effects continue to negatively impact households who had previously been on the cusp of eligibility in previous years. If this continues, the possibility increases that the department's ability to serve clients could be hampered (due to insufficient funds).

#### Service Level Impacts:

The majority of non-COVID related funds in Community Resources are from Federal and State (pass through) grants. Impacts on staffing for the Department have the potential to impact service delivery as non-COVID and COVID related

## Housing and Human Services Department

funding allocations decline over the next fiscal year. Additionally, a previously stable funding source supporting the Community Action Agency through the Department of Economic Opportunity (DEO) has experienced unprecedented disruptions (discontinuing services for the first time while DEO addressed statewide spending authority) during FY 22-23. These disruptions are causing changes to contracting in the next fiscal year, which could have an impact on the provision of services (specifically requiring local agencies to adopt quotas to extend funding).

### Housing:

- Coordinates and manages Brevard County's First Time Homebuyer Program, Repair / Rehabilitation / Reconstruction Program, Purchase Assistance Program (First Time Home Buyer), and Weatherization Assistance Program.
- These programs provide direct services to income eligible individuals and families through state and federal funds.
- Provides Request for Proposal processes which addresses locally identified affordable housing issues (for example: special needs populations, homelessness, workforce housing, etc.).

### Accomplishments:

- An additional allocation of Emergency Rental Assistance Program (ERA2) funds (\$6.5 million) from the American Rescue Plan Act (ARPA) were allocated to the department with approximately \$5.7 million provided as an advance. The Department has contracted with six community not-for-profit agencies (solicited through a Request for Proposal process) to provide direct services to eligible residents.
- 58 residents received assistance through the First Time Homebuyer Program (counseling, down payment, closing costs), Weatherization, or Rehabilitation, Repair, Reconstruction programs with \$846,936 expended and a total of \$2.8 million obligated.
- Updated Departmental Policies regarding the Purchase Assistance Program and the Repair, Rehabilitation, and Reconstruction Program to primarily adjust for increase in construction costs and the real estate market.
- Completed the HOME-ARP planning process.
- Completed a Request for Proposal process to identify agencies to administer the Purchase Assistance Program utilizing ARPA and other federal funds.
- Coordinated, with the HOME Consortium (Palm Bay, Melbourne, Cocoa, and Titusville), a Housing Summit to educate local advocates, agencies, and governmental partners on topics surrounding affordable housing.

### Initiatives:

- Implement the HOME-ARP plan as approved by the Board of County Commissioners.
- Complete a Request for Proposal process for the creation of affordable housing using State (SHIP) and/or Federal (HOME) funding for approximately \$1.5 million.
- Continue to maximize leveraging of funds to enhance programs and services for residents and communities within Brevard County.
- Explore additional funding and partnership opportunities (public and private) to enhance affordable housing within the County.
- Coordinate implementation of the Live Local Act (LLA) with stakeholders (internal and external) including facilitating application(s) to the State Apartment Incentive Loan (SAIL) program.

### Trends and Issues:

- With the passing of the LLA, it is anticipated that developers will have increased interest in the development of affordable housing. It is also anticipated that available local funding will lag requests.
- There is potential impact to Brevard's share of sales tax revenue due to a provision of the Live Local Act which provides sales tax relief for building materials for certain affordable housing developments.
- Additionally, the LLA could have an impact on property tax revenues if existing housing units are converted to affordable housing to take advantage of new property tax exemptions.

### Service Level Impacts:

The LLA includes a number of unfunded mandates (specifically ongoing monitoring), which will require the adoption of fees for affordable housing developers (if approved by the Board of County Commissioners), which are not



prohibited by the Act. As COVID related funding decreases, the Department's focus will transition to opioid settlement fund processes.

#### Veterans' Services:

- Nationally accredited as veteran claims representatives by the United States Department of Veteran Affairs, the Florida Department of Veteran Affairs, the American Legion, the Disabled American Veterans, and the Veterans of Foreign Wars.
- Provides direct assistance for veterans and families, to assure they receive the full benefits earned by the veteran's military service.
- Assists eligible surviving family members in receiving the benefits they are entitled to.
- Assists with the completion of required claim forms, verification of forms and supporting documentation, and submission to cognizant state or federal agency.

#### Accomplishments:

- Per data from the United States Department of Veteran Affairs, payments awarded to clients in Brevard exceeded \$608 million during FY 21-22.
- Veteran Service Officers completed 11,892 contacts with clients during FY 21-22, this is 64% increase from last fiscal year, but still approximately 9% below pre-COVID contacts (FY 19-20). It is anticipated that VSO contacts will meet or exceed 12,000 during FY 23-24.

#### Initiatives:

- Complete semi-annual certifications for all Veteran Services Officers (VSO).
- Continue to expand (digitally) community outreach and initiatives to increase awareness of and accessibility to mental health services in order to decrease instances of suicide.

#### Trends and Issues:

- Brevard County continues to have the 7th largest Veteran population in the State of Florida. This population (including family members and surviving spouses) continues to grow and has unique needs.
- Brevard County has more than 17,000 veterans with unique situations (e.g., Post-Traumatic Stress Disorder and increasing suicide levels).
- A continuing shift in Veteran demographics has resulted in increased assistance for Veterans with service connected disabilities, low-income Veterans, and survivor's pensions.
- Due to the military departments continued focus on transition assistance, more Post-911 era veterans are seeking claims assistance.

#### Service Level Impacts:

The number of Veterans seeking claim assistance appear to be returning to pre-COVID levels and it is anticipated that the numbers will continue to increase during FY23-24. Currently staffing levels are the minimum required to maintain current level of service. Federal changes to the veteran claim system have had a positive impact on local veterans.

#### Miscellaneous Services:

- Administers the following State Mandated services: Medicaid Match, Baker Act Match, Juvenile Justice Match, Health Care Responsibilities Act, Hospitalization of Arrestees, the Child Protection Team, Americans with Disabilities Act, and Indigent Burials.
- Provides administration and oversight of the County's Disaster Shelters.
- Contract oversight and finance and auditing services for Federal, State, and local funding sources.

#### Accomplishments:

- Participated in numerous meetings, trainings, and exercises to support the Emergency Management Department and the Department of Health.
- Utilized Community Development Block Grant – Coronavirus funds to procure materials to support sheltering (for example: oxygen concentrators and cots).

#### Initiatives:

## Housing and Human Services Department

- Continue to work with the Emergency Management Department and the Department of Health to analyze the staffing of shelters based upon changing requirements from Federal, State, and local sources.
- Continue to plan for and implement strategies to maximize available funds to benefit eligible residents of Brevard during disasters.

### **Trends and Issues:**

- A continuing issue for HHS, is the ongoing monitoring (and corresponding staff) that is required by funding sources related to projects during their affordability periods (up to 30 years).

### **Service Level Impacts:**

Rules and regulations related to the myriad funding sources utilized by the Department continue to evolve and change over time for established programs, which requires ongoing training for dedicated staff. Additionally, newer funding sources (such as Opioid Settlement funds) have not identified all the monitoring and reporting requirements that will be required, which will impact funded agencies and staff.



## Summary

| Housing and Human Services Department<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference           | % Change        |
|---|------------------------|------------------------------|--------------------------------|----------------------|-----------------|
| Taxes Revenue   | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue                          | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Intergovernmental Revenue   | \$18,457,817           | \$30,481,864                 | \$33,451,255                   | \$2,969,391          | 9.74%           |
| Charges for Services Revenue  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Fines and Forfeits Revenue  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Miscellaneous Revenue   | \$1,593,013            | \$38,922                     | \$128,922                      | \$90,000             | 231.23%         |
| Statutory Reduction   | \$-                    | \$(1,526,039)                | \$(1,679,009)                  | \$(152,970)          | 10.02%          |
| <b>Total Operating Revenues</b>                                     | <b>\$20,050,830</b>    | <b>\$28,994,747</b>          | <b>\$31,901,168</b>            | <b>\$2,906,421</b>   | <b>10.02%</b>   |
| Balance Forward Revenue   | \$1,852,801            | \$2,370,294                  | \$6,088,140                    | \$3,717,846          | 156.85%         |
| Transfers - General Revenue   | \$2,138,059            | \$2,668,993                  | \$2,779,820                    | \$110,827            | 4.15%           |
| Transfers - Other Revenue   | \$1,705,540            | \$294,460                    | \$-                            | \$(294,460)          | (100.00%)       |
| Other Finance Source Revenue  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Total Non-Operating Revenues</b>                                 | <b>\$5,696,400</b>     | <b>\$5,333,747</b>           | <b>\$8,867,960</b>             | <b>\$3,534,213</b>   | <b>66.26%</b>   |
| <b>Total Revenues</b>   | <b>\$25,747,230</b>    | <b>\$34,328,494</b>          | <b>\$40,769,128</b>            | <b>\$6,440,634</b>   | <b>18.76%</b>   |
| Compensation and Benefits Expense                                   | \$2,170,058            | \$3,684,777                  | \$3,959,570                    | \$274,793            | 7.46%           |
| Operating Expense   | \$15,207,179           | \$20,465,858                 | \$28,252,329                   | \$7,786,471          | 38.05%          |
| Capital Outlay Expense  | \$-                    | \$4,500                      | \$16,500                       | \$12,000             | 266.67%         |
| <b>Operating Expenditures</b>                                       | <b>\$17,377,237</b>    | <b>\$24,155,135</b>          | <b>\$32,228,399</b>            | <b>\$8,073,264</b>   | <b>33.42%</b>   |
| C I P Expense   | \$154,169              | \$1,164,847                  | \$1,131,920                    | \$(32,927)           | (2.83%)         |
| Debt Service Expense  | \$881,631              | \$243,164                    | \$220,464                      | \$(22,700)           | (9.34%)         |
| Reserves-Operating Expense  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves - Capital Expense  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves - Restricted Expense                                       | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Grants and Aid Expense  | \$3,463,318            | \$8,764,823                  | \$7,187,820                    | \$(1,577,003)        | (17.99%)        |
| Transfers Expense   | \$515                  | \$525                        | \$525                          | \$-                  | -%              |
| <b>Total Non-Operating Expenses</b>                                 | <b>\$4,499,632</b>     | <b>\$10,173,359</b>          | <b>\$8,540,729</b>             | <b>\$(1,632,630)</b> | <b>(16.05%)</b> |
| <b>Total Expenditures</b>   | <b>\$21,876,870</b>    | <b>\$34,328,494</b>          | <b>\$40,769,128</b>            | <b>\$6,440,634</b>   | <b>18.76%</b>   |

### Housing

| Housing Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|--|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue                              | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Intergovernmental Revenue                  | \$5,105,049         | \$9,452,851               | \$12,974,500                | \$3,521,649        | 37.25%          |
| Charges for Services Revenue               | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Fines and Forfeits Revenue                 | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Miscellaneous Revenue                      | \$1,576,582         | \$15,000                  | \$105,000                   | \$90,000           | 600.00%         |
| Statutory Reduction                        | \$-                 | \$(473,393)               | \$(653,976)                 | \$(180,583)        | 38.15%          |
| <b>Total Operating Revenues</b>            | <b>\$6,681,631</b>  | <b>\$8,994,458</b>        | <b>\$12,425,524</b>         | <b>\$3,431,066</b> | <b>38.15%</b>   |
| Balance Forward Revenue                    | \$1,852,801         | \$1,894,934               | \$6,088,140                 | \$4,193,206        | 221.29%         |
| Transfers - General Revenue                | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - Other Revenue                  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Other Finance Source Revenue               | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>              | <b>\$1,852,801</b>  | <b>\$1,894,934</b>        | <b>\$6,088,140</b>          | <b>\$4,193,206</b> | <b>221.29%</b>  |
| <b>Total Revenues</b>                      | <b>\$8,534,432</b>  | <b>\$10,889,392</b>       | <b>\$18,513,664</b>         | <b>\$7,624,272</b> | <b>70.02%</b>   |
| Compensation and Benefits Expense          | \$214,317           | \$548,586                 | \$505,993                   | \$(42,593)         | (7.76%)         |
| Operating Expense                          | \$1,165,429         | \$7,603,122               | \$16,205,034                | \$8,601,912        | 113.14%         |
| Capital Outlay Expense                     | \$-                 | \$-                       | \$4,500                     | \$4,500            | -%              |
| <b>Operating Expenses</b>                  | <b>\$1,379,746</b>  | <b>\$8,151,708</b>        | <b>\$16,715,527</b>         | <b>\$8,563,819</b> | <b>105.06%</b>  |
| C I P Expense                              | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Debt Service Expense                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense                 | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Capital Expense                 | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Restricted Expense              | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense                     | \$1,821,623         | \$2,737,684               | \$1,798,137                 | \$(939,547)        | (34.32%)        |
| Transfers Expense                          | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Expenses</b>              | <b>\$1,821,623</b>  | <b>\$2,737,684</b>        | <b>\$1,798,137</b>          | <b>\$(939,547)</b> | <b>(34.32%)</b> |
| <b>Total Expenses</b>                      | <b>\$3,201,369</b>  | <b>\$10,889,392</b>       | <b>\$18,513,664</b>         | <b>\$7,624,272</b> | <b>70.02%</b>   |

Housing: Budget Variances

| Housing Program Revenue and Expense Category | Difference  | % Change | Explanation  |
|--|-------------|----------|--|
| Taxes Revenue                                | \$-         | -%       |  |
| Permits, Fees & Special Assessment Revenue   | \$-         | -%       |  |
| Intergovernmental Revenue                    | \$3,521,649 | 37.25%   | Primarily due to the new HOME ARPA Grant and the Weatherization Infrastructure grant.  |
| Charges for Services Revenue                 | \$-         | -%       |  |
| Fines and Forfeits Revenue                   | \$-         | -%       |  |
| Miscellaneous Revenue                        | \$90,000    | 600.00%  | This variance is due to the increase in interest revenue for SHIP funds received in FY 23.   |
| Statutory Reduction                          | \$(180,583) | 38.15%   | This variance corresponds with the change in Operating Revenue   |
| Balance Forward Revenue                      | \$4,193,206 | 221.29%  | Primarily due to an increase in State Housing Initiative Program (SHIP) grant funding received in FY 23 and recognizing previous year's carryforward in order to implement the creation of affordable housing through a Request for Proposal process next fiscal year. |
| Transfers - General Revenue                  | \$-         | -%       |  |
| Transfers - Other Revenue                    | \$-         | -%       |  |
| Other Finance Source Revenue                 | \$-         | -%       |  |
| Compensation and Benefits Expense            | \$(42,593)  | (7.76%)  | Due to a combination of Cost of Living Adjustments, increase in F R S rates and fringe benefits, as well as, changes in the department-wide labor distribution.  |
| Operating Expense                            | \$8,601,912 | 113.14%  | This variance is primarily due to an increase in State Housing Initiative Program (SHIP) Grant, as well as, a new HOME ARPA and Weatherization Infrastructure Grant.   |
| Capital Outlay Expense                       | \$4,500     | -%       | This variance is due to purchasing computers.  |
| Grants and Aid Expense                       | \$(939,547) | (34.32%) | This variance is due to decrease in Aid to Government Agencies within the HOME Grant carryforward for the Cities allocation.   |
| C I P Expense                                | \$-         | -%       |  |
| Debt Service Expense                         | \$-         | -%       |  |
| Reserves-Operating Expense                   | \$-         | -%       |  |
| Reserves - Capital Expense                   | \$-         | -%       |  |
| Reserves - Restricted Expense                | \$-         | -%       |  |
| Transfers Expense                            | \$-         | -%       |  |

### Community Resources

| Community Resources Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue                              | \$13,352,768        | \$21,029,013              | \$20,476,755                | \$(552,258)          | (2.63%)         |
| Charges for Services Revenue                           | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                                  | \$16,431            | \$23,922                  | \$23,922                    | \$-                  | -%              |
| Statutory Reduction                                    | \$-                 | \$(1,052,646)             | \$(1,025,033)               | \$27,613             | (2.62%)         |
| <b>Total Operating Revenues</b>                        | <b>\$13,369,199</b> | <b>\$20,000,289</b>       | <b>\$19,475,644</b>         | <b>\$(524,645)</b>   | <b>(2.62%)</b>  |
| Balance Forward Revenue                                | \$-                 | \$475,360                 | \$-                         | \$(475,360)          | (100.00%)       |
| Transfers - General Revenue                            | \$1,835,969         | \$2,236,915               | \$2,280,746                 | \$43,831             | 1.96%           |
| Transfers - Other Revenue                              | \$1,705,540         | \$294,460                 | \$-                         | \$(294,460)          | (100.00%)       |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                          | <b>\$3,541,509</b>  | <b>\$3,006,735</b>        | <b>\$2,280,746</b>          | <b>\$(725,989)</b>   | <b>(24.15%)</b> |
| <b>Total Revenues</b>                                  | <b>\$16,910,708</b> | <b>\$23,007,024</b>       | <b>\$21,756,390</b>         | <b>\$(1,250,634)</b> | <b>(5.44%)</b>  |
| Compensation and Benefits Expense                      | \$1,663,903         | \$2,731,482               | \$2,987,196                 | \$255,714            | 9.36%           |
| Operating Expense                                      | \$14,030,978        | \$12,835,367              | \$12,017,602                | \$(817,765)          | (6.37%)         |
| Capital Outlay Expense                                 | \$-                 | \$4,500                   | \$9,000                     | \$4,500              | 100.00%         |
| <b>Operating Expenses</b>                              | <b>\$15,694,881</b> | <b>\$15,571,349</b>       | <b>\$15,013,798</b>         | <b>\$(557,551)</b>   | <b>(3.58%)</b>  |
| C I P Expense  | \$154,169           | \$1,164,847               | \$1,131,920                 | \$(32,927)           | (2.83%)         |
| Debt Service Expense                                   | \$881,631           | \$243,164                 | \$220,464                   | \$(22,700)           | (9.34%)         |
| Reserves-Operating Expense                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense                                 | \$1,641,695         | \$6,027,139               | \$5,389,683                 | \$(637,456)          | (10.58%)        |
| Transfers Expense                                      | \$515               | \$525                     | \$525                       | \$-                  | -%              |
| <b>Non-Operating Expenses</b>                          | <b>\$2,678,009</b>  | <b>\$7,435,675</b>        | <b>\$6,742,592</b>          | <b>\$(693,083)</b>   | <b>(9.32%)</b>  |
| <b>Total Expenses</b>                                  | <b>\$18,372,890</b> | <b>\$23,007,024</b>       | <b>\$21,756,390</b>         | <b>\$(1,250,634)</b> | <b>(5.44%)</b>  |

Community Resources: Budget Variances

| Community Resources Program Revenue and Expense Category | Difference  | % Change  | Explanation  |
|--|-------------|-----------|--|
| Taxes Revenue  | \$-         | -%        |  |
| Permits, Fees & Special Assessment Revenue               | \$-         | -%        |  |
| Intergovernmental Revenue                                | \$(552,258) | (2.63%)   | Due primarily to the completion of the following grants: Emergency Rental Assistance (ERA 1), CDBG-CV 1 grant, Juvenile and Adult Court Drug Court Grants. Offset by the addition of the Opioid Settlement funds.  |
| Charges for Services Revenue                             | \$-         | -%        |  |
| Fines and Forfeits Revenue                               | \$-         | -%        |  |
| Miscellaneous Revenue                                    | \$-         | -%        |  |
| Statutory Reduction                                      | \$27,613    | (2.62%)   | Variance corresponds with the change in Operating Revenue  |
| Balance Forward Revenue                                  | \$(475,360) | (100.00%) | Due to non-recurring ARPA funding allocated to D5 which was completed in FY23  |
| Transfers - General Revenue                              | \$43,831    | 1.96%     | The variance corresponds to the allowable increase in the General Fund transfer which is offset by the increase in Compensation and Benefit expenditures. The increase in Compensation and Benefits is due to the COLA increase in FRS rates and increase in associated fringe benefits. |
| Transfers - Other Revenue                                | \$(294,460) | (100.00%) | Due to transfer in prior year from ARPA funding per the District 5 Commissioner to support various community agencies and their mission to support community deficits exacerbated by COVID-19  |
| Other Finance Source Revenue                             | \$-         | -%        |  |
| Compensation and Benefits Expense                        | \$255,714   | 9.36%     | Due to a change in the department-wide labor distribution. This change was necessary because of the change in funding sources (i.e the expiration of the grants mentioned above).  |
| Operating Expense  | \$(817,765) | (6.37%)   | Corresponds primarily with the changes in intergovernmental revenue. The completion of the following grants: Emergency Rental Assistance (ERA 1), CDBG-CV 1 grant, Juvenile and Adult Court Drug Court Grants. Offset by the addition of the Opioid Settlement funds.                    |
| Capital Outlay Expense                                   | \$4,500     | 100.00%   | The variance is primarily due to capital outlay budgeted for computers.  |
| Grants and Aid Expense                                   | \$(637,456) | (10.58%)  | Due to the decreases in the ARPA Revenue Replacement Budget and the Community Development Block Grant Coronavirus (CDBG-CV) Program Budget. Budget takes into consideration what was spent in prior years.   |
| C I P Expense  | \$(32,927)  | (2.83%)   | Takes into consideration estimated Community Block Development Grant (CDBG) Program CIP completion for FY 23.  |
| Debt Service Expense                                     | \$(22,700)  | (9.34%)   | Decrease in interest payments pertaining to the HUD Section 108 projects, specifically the West Canaveral Groves Waterline and the Health Department Building as well as a partial defeasance in the prior year  |
| Reserves-Operating Expense                               | \$-         | -%        |  |
| Reserves - Capital Expense                               | \$-         | -%        |  |
| Reserves - Restricted Expense                            | \$-         | -%        |  |
| Transfers Expense  | \$-         | -%        | The variance is due to the transfer for the debt payment regarding the Energy Performance Bond.  |

### Veterans' Services

| Veterans' Services Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference      | % Change      |
|---|---------------------|---------------------------|-----------------------------|-----------------|---------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Permits, Fees & Special Assessment Revenue            | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Intergovernmental Revenue                             | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Charges for Services Revenue                          | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Fines and Forfeits Revenue                            | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Miscellaneous Revenue                                 | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Statutory Reduction                                   | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Total Operating Revenues</b>                       | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>      | <b>-%</b>     |
| Balance Forward Revenue                               | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Transfers - General Revenue                           | \$302,090           | \$432,078                 | \$499,074                   | \$66,996        | 15.51%        |
| Transfers - Other Revenue                             | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Other Finance Source Revenue                          | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Non-Operating Revenues</b>                         | <b>\$302,090</b>    | <b>\$432,078</b>          | <b>\$499,074</b>            | <b>\$66,996</b> | <b>15.51%</b> |
| <b>Total Revenues</b>                                 | <b>\$302,090</b>    | <b>\$432,078</b>          | <b>\$499,074</b>            | <b>\$66,996</b> | <b>15.51%</b> |
| Compensation and Benefits Expense                     | \$291,839           | \$404,709                 | \$466,381                   | \$61,672        | 15.24%        |
| Operating Expense                                     | \$10,772            | \$27,369                  | \$29,693                    | \$2,324         | 8.49%         |
| Capital Outlay Expense                                | \$-                 | \$-                       | \$3,000                     | \$3,000         | -%            |
| <b>Operating Expenses</b>                             | <b>\$302,611</b>    | <b>\$432,078</b>          | <b>\$499,074</b>            | <b>\$66,996</b> | <b>15.51%</b> |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Debt Service Expense                                  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Reserves-Operating Expense                            | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Reserves - Capital Expense                            | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Reserves - Restricted Expense                         | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Grants and Aid Expense                                | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Transfers Expense                                     | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Non-Operating Expenses</b>                         | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>      | <b>-%</b>     |
| <b>Total Expenses</b>                                 | <b>\$302,611</b>    | <b>\$432,078</b>          | <b>\$499,074</b>            | <b>\$66,996</b> | <b>15.51%</b> |





## Veterans' Services: Budget Variances

| Veterans' Services Program Revenue and Expense Category | Difference | % Change | Explanation   |
|---|------------|----------|---|
| Taxes Revenue   | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue              | \$-        | -%       |   |
| Intergovernmental Revenue                               | \$-        | -%       |   |
| Charges for Services Revenue                            | \$-        | -%       |   |
| Fines and Forfeits Revenue                              | \$-        | -%       |   |
| Miscellaneous Revenue                                   | \$-        | -%       |   |
| Statutory Reduction                                     | \$-        | -%       |   |
| Balance Forward Revenue                                 | \$-        | -%       |   |
| Transfers - General Revenue                             | \$66,996   | 15.51%   | The variance is due to an increase to in Compensation and Benefits which stems from the full year impact of reclassifying the Veterans Service Officer and Manager positions, Cost of Living Adjustments , and F R S rate increases and fringe benefit increases. |
| Transfers - Other Revenue                               | \$-        | -%       |   |
| Other Finance Source Revenue                            | \$-        | -%       |   |
| Compensation and Benefits Expense                       | \$61,672   | 15.24%   | The variance is due to an increase in Compensation and Benefits which stems from the full year impact of reclassifying the Veterans Service Officer and Manager positions, Cost of Living Adjustments , and F R S rate increases and fringe benefit increases.    |
| Operating Expense                                       | \$2,324    | 8.49%    | The slight increase in this variance is due to operating expenses related to the fifth Veteran Service Officer position being filled.   |
| Capital Outlay Expense                                  | \$3,000    | -%       | This variance is due to the purchase of a computer and desk for the fifth Veteran Service Officer position being filled.  |
| Grants and Aid Expense                                  | \$-        | -%       |   |
| C I P Expense   | \$-        | -%       |   |
| Debt Service Expense                                    | \$-        | -%       |   |
| Reserves-Operating Expense                              | \$-        | -%       |   |
| Reserves - Capital Expense                              | \$-        | -%       |   |
| Reserves - Restricted Expense                           | \$-        | -%       |   |
| Transfers Expense                                       | \$-        | -%       |   |

### Performance Measures

| Program             | Objective   | Measure   | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|---------------------|---|---|------------------------|---------------------------|---------------------------|
| Veterans Services   | Maintaining levels of service   | Client contacts being made  | 10,322                 | 12,000                    | 12,000                    |
| Veterans Services   | To deliver excellent customer service   | Customers seen by a Veteran Services Officer in less than ten minutes   | 90%                    | 90%                       | 90%                       |
| Veterans Services   | To ensure effective and efficient operations  | Helping clients within the same day   | 95%                    | 95%                       | 95%                       |
| Veterans Services   | To meet Financial and Budgetary requirements  | Veterans Administration payments awarded to clients   | \$607M                 | \$630M                    | \$630M                    |
| Veterans Services   | To enhance employee effectiveness   | Training hours attended   | 32                     | 128                       | 128                       |
| Community Resources | Provide for health and social needs of the community  | Community Services Block Grant, Low Income Home Energy Assistance Program Grant, and Emergency Services applicants that meet eligibility  | 88%                    | 89%                       | 89%                       |
| Community Resources | To ensure that contracts are monitored for compliance   | As determined by the Housing and Human Services Risk Assessment Tool, a sampling of contracts will receive comprehensive onsite and/or desk monitoring including financial annually | 20%                    | 20%                       | 40%                       |
| Community Resources | To ensure ongoing citizen participation and feasible funding of projects carried out in Neighborhood Strategy Areas | Neighborhood plans will be reviewed annually for feasibility accomplishments and will be updated within one year of expiration  | 0                      | 80%                       | 60%                       |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>  | <b>Position</b>                        | <b>Destination</b>        | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|--|---------------------------|-----------------------|-------------------|
| Veteran Services                   | Required VA/State Initial Certification   | Staff                                  | Saint Petersburg, Florida | General Fund          | \$1,500           |
| Veteran Services                   | Required VA/State Fall Certification Training   | Staff                                  | Safety Harbour, FL        | General Fund          | \$5,000           |
| Veteran Services                   | Required VA/State Spring Certification Training   | Staff                                  | Safety Harbour, FL        | General Fund          | \$5,000           |
| Community Resources                | Low Income Home Energy Assistance Program Conference  | Staff                                  | T B D                     | Grant                 | \$8,840           |
| Community Resources                | Community Services Block Grant-FACA Conference  | Staff                                  | T B D                     | Grant                 | \$12,458          |
| Community Resources                | Brevard Health Expansion  | Staff                                  | T B D                     | Grant                 | \$2,917           |
| Housing                            | Weatherization Assistance Program Grant/General Training  | Staff                                  | T B D                     | Grant                 | \$18,361          |
| Housing                            | Community Development Block Grant Conference/Construction Training  | Staff                                  | T B D                     | Grant                 | \$4,000           |
| Housing                            | HOME Investment Partnership Grant Program Conference/General Training/ FCDA Conference and HUD Training   | CDR, CAA, Construction, ADA, Contracts | T B D                     | Grant                 | \$15,000          |
| Housing                            | State Housing Program Initiative Partnership Program (SHIP) Conference  | Staff                                  | Orlando, FL               | Grant                 | \$10,000          |
| Housing                            | Opioid Settlement (Training to increase knowledge of opioid and other substance use, mental health, and collaborative response efforts to support the Opioid Settlement process in Brevard) | Staff                                  | T B D                     | Grant                 | \$10,000          |
| <b>Total Funded For Department</b> |   |  |                           |                       | <b>\$93,076</b>   |

## Housing and Human Services Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description                        | Quantity | Unit Cost | Funding Source | Total Cost      |
|------------------------------------|------------------------------------|----------|-----------|----------------|-----------------|
| Guardian Ad Litem                  | Laptop Computer                    | 4        | \$750     | General Fund   | \$3,000         |
| Community Resources                | Desktop Computer                   | 3        | \$1,500   | General Fund   | \$4,500         |
| Community Resources                | Desktop/Laptop Computer            | 2        | \$1,500   | Grant          | \$3,000         |
| Community Resources                | Laptop Computer                    | 1        | \$1,500   | Grant          | \$1,500         |
| Community Resources                | Laptop Computer                    | 1        | \$1,500   | General Fund   | \$1,500         |
| Veteran Services                   | Desktop Computer                   | 1        | \$1,500   | General Fund   | \$1,500         |
| Veteran Services                   | L-Shaped Desk with Hutch & Cabinet | 1        | \$1,500   | General Fund   | \$1,500         |
| <b>Total Funded For Department</b> |                                    |          |           |                | <b>\$16,500</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                    | Description             | Funding Source                    | Total Cost         |
|---------------------------------|-------------------------|-----------------------------------|--------------------|
| Community Resources             | Clearlake Road Lighting | Community Development Block Grant | \$177,100          |
| Community Resources             | Sharpes Greenway        | Community Development Block Grant | \$325,116          |
| Community Resources             | Sharpes Sidewalk        | Community Development Block Grant | \$629,704          |
| <b>Total Funded For Program</b> |                         |                                   | <b>\$1,131,920</b> |

### Human Resources Office

#### Mission Statement:

The Human Resources Office is committed to providing quality support services and benefits administration to the employees of the Board of County Commissioners and other Agencies.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Personnel Technical Services:

- Process and orient new employees, compile/update/archive/retrieve personnel records; job class/pay review and administration of pay class plan.

##### Accomplishments:

- Following completion and implementation of the new Online employment application, continual Success Factors training classes are provided on a monthly basis. Following program updates within SuccessFactors and SAP continuous revising of training material and presentations.
- Successfully created and implemented a total of 51 Career Ladders within our organization to date with several in progress.
- Develop succession planning opportunities within the Office of Human Resources, created the Employment Technician career ladder to aid in recruitment and retention efforts of Human Resources staff.

##### Initiatives:

- Efforts to train new personnel in everyday operation and configuration of SAP and Success Factors; train new employees in the operation of PAS and Veteran Preference requirements.
- Creation of updated checklists and procedure guides to increase the efficient and accurate employment processes.
- Continue to work with departments to develop, create and implement position descriptions, career ladders and advertisement options to meet their operational needs.

##### Trends and Issues:

- Human Resources is working with Fire Rescue staff to implement a trial accelerated hiring process to increase the number of hiring groups we bring on board each year for Fire Rescue in order to capture recent Fire Academy graduates and Sponsorship candidates.

##### Service Level Impacts:

Not Applicable

##### Career and Organization Development:

- Employee Development offers mandatory, personal, professional, and leadership classes as well as popular elective classes to develop our workforce as part of succession efforts. Our class offerings are available through instructor led or self paced online platforms.

##### Accomplishments:

- Increased the number of classes offered by 34 to train 1166 more employees



- Taught 435 employees in new elective classes
- Renewed joint training agreements with the 5 Constitutional Offices and 4 outside agencies
- Thirty-seven employees successfully completed the Employee Development Program and were recognized during a graduation ceremony
- Continued campus job fair for BOCC at the Viera Government Center

**Initiatives:**

- Marketed the newly developed Personal, Professional, and Leadership (PPL) certification.
- Continue to design virtual classes as a recurring refresher for our mandatory and employee development training.
- Track leadership development and retaining top talent through our succession plan initiative.
- Increase veteran outreach through Department of Defense Skillbridge intern opportunities.

**Trends and Issues:**

- Analyze the labor market.
- Continue to find generation public sector employees
- Seek M-learning opportunities and program accreditation.

**Service Level Impacts:**

Not Applicable

**Employee Relations:**

- Process/adjudicate employee grievances and appeals; conflict intervention; assure equal employment opportunities are afforded to all; provide supervisory and leadership training.

**Accomplishments:**

- Multiple outside agencies participated in the Executive Leadership Institute (ELI) program
- Conducted Title VII training to County leaders

**Initiatives:**

- Assure diversity training remains in compliance with statutory requirements.
- Afford the opportunity of an in-person exit interview for any employee and discuss and address Equal Employment Opportunities.

**Trends and Issues:**

- Continue to monitor case law updates impacting Title VII of the Civil Rights Act of 1964

**Service Level Impacts:**

Not Applicable

**Employee Benefits:**

- Insurance Benefits administration; health & wellness; coordinate employee separations from employment

## Human Resources Office

### Accomplishments:

- Continued to implement changes to providers Plan design in 2023 in order to reduce the increase in plan costs, while providing employees with additional flexibility with H R A credits, lower deductibles, and specialist office visit copays
- Continued to promote tele-health usage to provide savings and flexibility for employees.
- Continued education with the preferred urgent care network, in steerable claims from emergency room visits to urgent care facilities
- Maintained “care management” with virtual care management at 64% utilization
- Expanded wellness initiative fitness programs based on employee feedback: Mission Slim possible, yoga, spin classes, circuit training, food demos, mental health awareness, and 5k run/walks; we were able to keep classes in a virtual setting

### Initiatives:

- Continue to expand care management initiatives, with an emphasis on securing feedback from employees to continue the focus on case management and gaps in care services
- Continue the “Motivate Me” adherence-based program through coordination of biometrics testing, online health assessment, and additional activities to foster value-added preventive care with a focus on members utilizing their primary care physician as a value-added preventive care
- Continue to increase steerage to tele-health and preferred urgent care network due to favorable cost structure

### Trends and Issues:

- Pharmacy costs are trending lower, currently running at 6%
- Generic prescription utilization is at 92%
- Medical trend is currently running at 2.2% resulting in a combined 4.6% group health claims trend.
- Plan design and/or premium changes, including an employer premium increase of 8%, will continue to be evaluated to offset claim expense increases and minimize potential reserve shortfalls
- Managing complexities associated with the Affordable Care Act (A C A) will require staff to conduct frequent analyses, in order to remain in compliance with current and new regulatory requirements

### Service Level Impacts:

Not Applicable

### Risk Management:

- Administration of workers compensation, auto liability, auto physical damage, general liability, property, and loss control/safety programs

### Accomplishments:

- Risk Management evaluated deductible and self-insured retention options for the County’s insurance programs (general liability, workers’ compensation, public officials, auto, and property exposures, to ensure the risk retention and risk transfer program operates at the most efficient level
- In the face of a fourth year of record, industry-wide property losses, Risk was able to obtain property coverage with no reduction in limits, nor change in deductible, at a modest rate increase of only 13.7%
- Relative to liability coverage, the General Liability retention was increased from 100K to 200K/300K and resulted in a savings of \$100K in annual premium. All other coverages were placed at expiring limits and





at or near expiring deductibles, and with insurance rates that remained below average

- Risk Management was able to maintain full compliance with FEMA's insurance commitment requirement for all locations that received public assistance

**Initiatives:**

- We continue to refine the property schedule, working with departments and Asset Management to properly capture assets to produce an accurate depiction of Total Insurable values
- Risk partnered with its third-party claims administrator to construct a mechanism for routine audit of claims based on loss exposure, age, and frequency/severity
- Risk Management conducted an audit of the third-party administrator claim files for Excess Insurance recoveries

**Trends and Issues:**

- Risk Management was able to keep proposed rate increases to a minimum for departments for fiscal year 2024. Property insurance premiums are proposed to increase 10%. Workers compensation rates will increase 8%, along with general liability and automobile liability
- Recent hurricane losses continue to adversely impact property insurance markets, pushing into an extremely hard market state. In reaction to Hurricane Ian, there has been both a significant reduction in coverage reduction and premium increases. 2023 rate increases for Florida public entities range from 30% to 50%, and up to 90% for entities in SW Florida. We will aggressively negotiate terms and conditions that favor the County, and will pursue options to mitigate premium increases
- Legal rulings and increased litigation continue to drive adverse loss results in the liability insurance sector. However, the recently-enacted Tort Reform Law is expected to have a positive impact on the County's future liability claims costs. To mitigate increases, Risk has focused on claim reduction and aggressive negotiation of renewal rates. Cost-saving strategies for Fiscal Year 2023 – 2024 will again include aggressive marketing to all insurers, evaluation of self-insured retention levels and risk management transfer mechanisms to lower the County's risk
- Cyber insurers continue to seek rate increases in the 15% range with emphasis on client implementation of a multi-factor authentication safeguard
- Our safety program is experiencing increased interest and participation in loss control and prevention activities which is anticipated to generate a more favorable loss experience, and consequently, more favorable premium rates

**Service Level Impacts:**

Not Applicable

## Human Resources Office

### Summary

| Human Resources Office Revenue & Expense Category | Actual FY 2021-2022  | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|---|----------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue                                     | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue        | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue                         | \$-                  | \$950,000                 | \$950,000                   | \$-                  | -%              |
| Charges for Services Revenue                      | \$64,256,820         | \$69,251,097              | \$70,809,677                | \$1,558,580          | 2.25%           |
| Fines and Forfeits Revenue                        | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                             | \$6,622,719          | \$2,850,000               | \$3,239,582                 | \$389,582            | 13.67%          |
| Statutory Reduction                               | \$-                  | \$(35)                    | \$(35)                      | \$-                  | -%              |
| <b>Total Operating Revenues</b>                   | <b>\$70,879,539</b>  | <b>\$73,051,062</b>       | <b>\$74,999,224</b>         | <b>\$1,948,162</b>   | <b>2.67%</b>    |
| Balance Forward Revenue                           | \$54,732,077         | \$42,993,548              | \$37,204,597                | \$(5,788,951)        | (13.46%)        |
| Transfers - General Revenue                       | \$785,946            | \$877,720                 | \$908,010                   | \$30,290             | 3.45%           |
| Transfers - Other Revenue                         | \$60,000             | \$-                       | \$-                         | \$-                  | -%              |
| Other Finance Source Revenue                      | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| <b>Total Non-Operating Revenues</b>               | <b>\$55,578,023</b>  | <b>\$43,871,268</b>       | <b>\$38,112,607</b>         | <b>\$(5,758,661)</b> | <b>(13.13%)</b> |
| <b>Total Revenues</b>                             | <b>\$126,457,563</b> | <b>\$116,922,330</b>      | <b>\$113,111,831</b>        | <b>\$(3,810,499)</b> | <b>(3.26%)</b>  |
| Compensation and Benefits Expense                 | \$2,214,282          | \$2,650,353               | \$2,860,370                 | \$210,017            | 7.92%           |
| Operating Expense                                 | \$78,663,725         | \$83,427,093              | \$83,045,974                | \$(381,119)          | (0.46%)         |
| Capital Outlay Expense                            | \$-                  | \$7,368                   | \$8,400                     | \$1,032              | 14.01%          |
| <b>Operating Expenditures</b>                     | <b>\$80,878,007</b>  | <b>\$86,084,814</b>       | <b>\$85,914,744</b>         | <b>\$(170,070)</b>   | <b>(0.20%)</b>  |
| C I P Expense                                     | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Debt Service Expense                              | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Reserves-Operating Expense                        | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense                        | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Restricted Expense                     | \$-                  | \$30,837,516              | \$27,197,087                | \$(3,640,429)        | (11.81%)        |
| Grants and Aid Expense                            | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense                                 | \$-                  | \$-                       | \$-                         | \$-                  | -%              |
| <b>Total Non-Operating Expenses</b>               | <b>\$-</b>           | <b>\$30,837,516</b>       | <b>\$27,197,087</b>         | <b>\$(3,640,429)</b> | <b>(11.81%)</b> |
| <b>Total Expenditures</b>                         | <b>\$80,878,007</b>  | <b>\$116,922,330</b>      | <b>\$113,111,831</b>        | <b>\$(3,810,499)</b> | <b>(3.26%)</b>  |

## Personnel Technical Services

| Personnel Technical Services Program<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference        | % Change       |
|--|------------------------|------------------------------|--------------------------------|-------------------|----------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue                         | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Intergovernmental Revenue  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Charges for Services Revenue                                       | \$1,629                | \$600                        | \$600                          | \$-               | -%             |
| Fines and Forfeits Revenue   | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Miscellaneous Revenue  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Statutory Reduction  | \$-                    | \$(30)                       | \$(30)                         | \$-               | -%             |
| <b>Total Operating Revenues</b>                                    | <b>\$1,629</b>         | <b>\$570</b>                 | <b>\$570</b>                   | <b>\$-</b>        | <b>-%</b>      |
| Balance Forward Revenue  | \$-                    | \$49,077                     | \$-                            | \$(49,077)        | (100.00%)      |
| Transfers - General Revenue  | \$705,945              | \$771,262                    | \$768,597                      | \$(2,665)         | (0.35%)        |
| Transfers - Other Revenue  | \$60,000               | \$-                          | \$-                            | \$-               | -%             |
| Other Finance Source Revenue                                       | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Non-Operating Revenues</b>                                      | <b>\$765,945</b>       | <b>\$820,339</b>             | <b>\$768,597</b>               | <b>\$(51,742)</b> | <b>(6.31%)</b> |
| <b>Total Revenues</b>  | <b>\$767,574</b>       | <b>\$820,909</b>             | <b>\$769,167</b>               | <b>\$(51,742)</b> | <b>(6.30%)</b> |
| Compensation and Benefits Expense                                  | \$631,692              | \$674,892                    | \$665,272                      | \$(9,620)         | (1.43%)        |
| Operating Expense  | \$90,723               | \$146,017                    | \$103,195                      | \$(42,822)        | (29.33%)       |
| Capital Outlay Expense   | \$-                    | \$-                          | \$700                          | \$700             | -%             |
| <b>Operating Expenses</b>  | <b>\$722,415</b>       | <b>\$820,909</b>             | <b>\$769,167</b>               | <b>\$(51,742)</b> | <b>(6.30%)</b> |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves-Operating Expense   | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves - Capital Expense   | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves - Restricted Expense                                      | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Grants and Aid Expense   | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Non-Operating Expenses</b>                                      | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>        | <b>-%</b>      |
| <b>Total Expenses</b>  | <b>\$722,415</b>       | <b>\$820,909</b>             | <b>\$769,167</b>               | <b>\$(51,742)</b> | <b>(6.30%)</b> |

### Personnel Technical Services: Budget Variances

| Employee Technical Services Program Revenue and Expense Category | Difference | % Change  | Explanation   |
|--|------------|-----------|---|
| Taxes Revenue  | \$-        | -%        |   |
| Permits, Fees & Special Assessment Revenue                       | \$-        | -%        |   |
| Intergovernmental Revenue  | \$-        | -%        |   |
| Charges for Services Revenue                                     | \$-        | -%        |   |
| Fines and Forfeits Revenue                                       | \$-        | -%        |   |
| Miscellaneous Revenue  | \$-        | -%        |   |
| Statutory Reduction  | \$-        | -%        |   |
| Balance Forward Revenue  | \$(49,077) | (100.00%) | Attributable to District 2 Commissioner funds for staff education and training  |
| Transfers - General Revenue                                      | \$(2,665)  | (0.35%)   | Attributable to increased operating expenses, partially reduced by decreased compensation and benefits costs due to retirements and reclassification of employees   |
| Transfers - Other Revenue  | \$-        | -%        |   |
| Other Finance Source Revenue                                     | \$-        | -%        |   |
| Compensation and Benefits Expense                                | \$(9,620)  | (1.43%)   | Attributable to planned retirements, partially offset by increased retirements costs, increase in health insurance costs as well as the reclassification of employees   |
| Operating Expense  | \$(42,822) | (29.33%)  | Attributable to reduction in staff education and training related to District 2 Commissioner funds, partially offset by Cost of Living Adjustments, F R S rate increase and Health Insurance increases as well as retirements and the reclassification of positions |
| Capital Outlay Expense   | \$700      | -%        | Attributable to the purchase of a computer for the Organization Development program within Personnel Technical Services   |
| Grants and Aid Expense   | \$-        | -%        |   |
| C I P Expense  | \$-        | -%        |   |
| Debt Service Expense   | \$-        | -%        |   |
| Reserves-Operating Expense                                       | \$-        | -%        |   |
| Reserves - Capital Expense                                       | \$-        | -%        |   |
| Reserves - Restricted Expense                                    | \$-        | -%        |   |
| Transfers Expense  | \$-        | -%        |   |



## Employee Relations

| Employee Relations Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change      |
|---|------------------------|------------------------------|--------------------------------|-----------------|---------------|
| Taxes Revenue   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Permits, Fees & Special Assessment Revenue            | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Intergovernmental Revenue                             | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Charges for Services Revenue                          | \$-                    | \$100                        | \$100                          | \$-             | -%            |
| Fines and Forfeits Revenue                            | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Miscellaneous Revenue                                 | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Statutory Reduction                                   | \$-                    | \$(5)                        | \$(5)                          | \$-             | -%            |
| <b>Total Operating Revenues</b>                       | <b>\$-</b>             | <b>\$95</b>                  | <b>\$95</b>                    | <b>\$-</b>      | <b>-%</b>     |
| Balance Forward Revenue                               | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Transfers - General Revenue                           | \$80,001               | \$106,458                    | \$139,413                      | \$32,955        | 30.96%        |
| Transfers - Other Revenue                             | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Other Finance Source Revenue                          | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| <b>Non-Operating Revenues</b>                         | <b>\$80,001</b>        | <b>\$106,458</b>             | <b>\$139,413</b>               | <b>\$32,955</b> | <b>30.96%</b> |
| <b>Total Revenues</b>                                 | <b>\$80,001</b>        | <b>\$106,553</b>             | <b>\$139,508</b>               | <b>\$32,955</b> | <b>30.93%</b> |
| Compensation and Benefits Expense                     | \$74,652               | \$97,989                     | \$129,338                      | \$31,349        | 31.99%        |
| Operating Expense                                     | \$6,531                | \$8,564                      | \$9,470                        | \$906           | 10.58%        |
| Capital Outlay Expense                                | \$-                    | \$-                          | \$700                          | \$700           | -%            |
| <b>Operating Expenses</b>                             | <b>\$81,183</b>        | <b>\$106,553</b>             | <b>\$139,508</b>               | <b>\$32,955</b> | <b>30.93%</b> |
| C I P Expense   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Debt Service Expense                                  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves-Operating Expense                            | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves - Capital Expense                            | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves - Restricted Expense                         | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Grants and Aid Expense                                | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Transfers Expense                                     | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| <b>Non-Operating Expenses</b>                         | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>     |
| <b>Total Expenses</b>                                 | <b>\$81,183</b>        | <b>\$106,553</b>             | <b>\$139,508</b>               | <b>\$32,955</b> | <b>30.93%</b> |

### Employee Relations: Budget Variances

| Employee Relations Program Revenue and Expense Category | Difference | % Change | Explanation  |
|---|------------|----------|--|
| Taxes Revenue   | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue              | \$-        | -%       |  |
| Intergovernmental Revenue                               | \$-        | -%       |  |
| Charges for Services Revenue                            | \$-        | -%       |  |
| Fines and Forfeits Revenue                              | \$-        | -%       |  |
| Miscellaneous Revenue                                   | \$-        | -%       |  |
| Statutory Reduction                                     | \$-        | -%       |  |
| Balance Forward Revenue                                 | \$-        | -%       |  |
| Transfers - General Revenue                             | \$32,955   | 30.96%   | Attributable to reclassification of employees and planned retirements  |
| Transfers - Other Revenue                               | \$-        | -%       |  |
| Other Finance Source Revenue                            | \$-        | -%       |  |
| Compensation and Benefits Expense                       | \$31,349   | 31.99%   | Attributable to annualization of the reclassification of positions, Cost of Living adjustments for Fiscal Year 2024 and increased retirement costs |
| Operating Expense                                       | \$906      | 10.58%   | Attributable to increased office expenses, and training costs  |
| Capital Outlay Expense                                  | \$700      | -%       | Computer replacement per 5 year plan and new capitalization requirements   |
| Grants and Aid Expense                                  | \$-        | -%       |  |
| C I P Expense   | \$-        | -%       |  |
| Debt Service Expense                                    | \$-        | -%       |  |
| Reserves-Operating Expense                              | \$-        | -%       |  |
| Reserves - Capital Expense                              | \$-        | -%       |  |
| Reserves - Restricted Expense                           | \$-        | -%       |  |
| Transfers Expense                                       | \$-        | -%       |  |



## Employee Benefits

| Employee Benefits Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference           | % Change        |
|--|------------------------|------------------------------|--------------------------------|----------------------|-----------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue           | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Intergovernmental Revenue                            | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Charges for Services Revenue                         | \$55,034,557           | \$59,820,000                 | \$60,561,000                   | \$741,000            | 1.24%           |
| Fines and Forfeits Revenue                           | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Miscellaneous Revenue                                | \$4,313,281            | \$450,000                    | \$750,000                      | \$300,000            | 66.67%          |
| Statutory Reduction                                  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Total Operating Revenues</b>                      | <b>\$59,347,838</b>    | <b>\$60,270,000</b>          | <b>\$61,311,000</b>            | <b>\$1,041,000</b>   | <b>1.73%</b>    |
| Balance Forward Revenue                              | \$36,428,639           | \$27,000,000                 | \$24,000,000                   | \$(3,000,000)        | (11.11%)        |
| Transfers - General Revenue                          | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Transfers - Other Revenue                            | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Other Finance Source Revenue                         | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                        | <b>\$36,428,639</b>    | <b>\$27,000,000</b>          | <b>\$24,000,000</b>            | <b>\$(3,000,000)</b> | <b>(11.11%)</b> |
| <b>Total Revenues</b>                                | <b>\$95,776,477</b>    | <b>\$87,270,000</b>          | <b>\$85,311,000</b>            | <b>\$(1,959,000)</b> | <b>(2.24%)</b>  |
| Compensation and Benefits Expense                    | \$563,055              | \$662,635                    | \$768,225                      | \$105,590            | 15.93%          |
| Operating Expense                                    | \$65,620,569           | \$70,128,299                 | \$66,909,862                   | \$(3,218,437)        | (4.59%)         |
| Capital Outlay Expense                               | \$-                    | \$3,693                      | \$3,500                        | \$(193)              | (5.23%)         |
| <b>Operating Expenses</b>                            | <b>\$66,183,625</b>    | <b>\$70,794,627</b>          | <b>\$67,681,587</b>            | <b>\$(3,113,040)</b> | <b>(4.40%)</b>  |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Debt Service Expense                                 | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves-Operating Expense                           | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves - Capital Expense                           | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves - Restricted Expense                        | \$-                    | \$16,475,373                 | \$17,629,413                   | \$1,154,040          | 7.00%           |
| Grants and Aid Expense                               | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Transfers Expense                                    | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Non-Operating Expenses</b>                        | <b>\$-</b>             | <b>\$16,475,373</b>          | <b>\$17,629,413</b>            | <b>\$1,154,040</b>   | <b>7.00%</b>    |
| <b>Total Expenses</b>                                | <b>\$66,183,625</b>    | <b>\$87,270,000</b>          | <b>\$85,311,000</b>            | <b>\$(1,959,000)</b> | <b>(2.24%)</b>  |

### Employee Benefits: Budget Variances

| Employee Benefits Program Revenue and Expense Category | Difference    | % Change | Explanation   |
|--|---------------|----------|---|
| Taxes Revenue  | \$-           | -%       |   |
| Permits, Fees & Special Assessment Revenue             | \$-           | -%       |   |
| Intergovernmental Revenue                              | \$-           | -%       |   |
| Charges for Services Revenue                           | \$741,000     | 1.24%    | Attributable to projected increases in premium revenue and increased pharmacy rebate income   |
| Fines and Forfeits Revenue                             | \$-           | -%       |   |
| Miscellaneous Revenue                                  | \$300,000     | 66.67%   | Attributable to a increase in interest revenue due to anticipated higher rates  |
| Statutory Reduction                                    | \$-           | -%       |   |
| Balance Forward Revenue                                | \$(3,000,000) | (11.11%) | Due to expected claims exceeding anticipated premium revenues in F Y 22   |
| Transfers - General Revenue                            | \$-           | -%       |   |
| Transfers - Other Revenue                              | \$-           | -%       |   |
| Other Finance Source Revenue                           | \$-           | -%       |   |
| Compensation and Benefits Expense                      | \$105,590     | 15.93%   | Attributable to Cost of Living Adjustments, F R S rate increases, increases in Health Insurance costs as well as reclassification of positions  |
| Operating Expense                                      | \$(3,218,437) | (4.59%)  | The FY23 projection assumed increased claims related to COVID-19. While actual claims for FY23 increased compared to FY22, they were lower than projected. FY24 claims are projected to increase from actual FY23 claims, but they are not projected to exceed the previous year's projection. The FY24 projection is actuarially sound |
| Capital Outlay Expense                                 | \$(193)       | (5.23%)  | Increase attributable to lower threshold for capitalizing computers   |
| Grants and Aid Expense                                 | \$-           | -%       |   |
| C I P Expense  | \$-           | -%       |   |
| Debt Service Expense                                   | \$-           | -%       |   |
| Reserves-Operating Expense                             | \$-           | -%       |   |
| Reserves - Capital Expense                             | \$-           | -%       |   |
| Reserves - Restricted Expense                          | \$1,154,040   | 7.00%    | Decrease reflects operational results; the budgeted figure is actuarially sound   |
| Transfers Expense                                      | \$-           | -%       |   |





## Risk Management

| Risk Management Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference           | % Change        |
|--|------------------------|------------------------------|--------------------------------|----------------------|-----------------|
| Taxes Revenue                                      | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue         | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Intergovernmental Revenue                          | \$-                    | \$950,000                    | \$950,000                      | \$-                  | -%              |
| Charges for Services Revenue                       | \$9,220,634            | \$9,430,397                  | \$10,247,977                   | \$817,580            | 8.67%           |
| Fines and Forfeits Revenue                         | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Miscellaneous Revenue                              | \$2,309,438            | \$2,400,000                  | \$2,489,582                    | \$89,582             | 3.73%           |
| Statutory Reduction                                | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Total Operating Revenues</b>                    | <b>\$11,530,073</b>    | <b>\$12,780,397</b>          | <b>\$13,687,559</b>            | <b>\$907,162</b>     | <b>7.10%</b>    |
| Balance Forward Revenue                            | \$18,303,438           | \$15,944,471                 | \$13,204,597                   | \$(2,739,874)        | (17.18%)        |
| Transfers - General Revenue                        | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Transfers - Other Revenue                          | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Other Finance Source Revenue                       | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                      | <b>\$18,303,438</b>    | <b>\$15,944,471</b>          | <b>\$13,204,597</b>            | <b>\$(2,739,874)</b> | <b>(17.18%)</b> |
| <b>Total Revenues</b>                              | <b>\$29,833,511</b>    | <b>\$28,724,868</b>          | <b>\$26,892,156</b>            | <b>\$(1,832,712)</b> | <b>(6.38%)</b>  |
| Compensation and Benefits Expense                  | \$944,882              | \$1,214,837                  | \$1,297,535                    | \$82,698             | 6.81%           |
| Operating Expense                                  | \$12,945,902           | \$13,144,213                 | \$16,023,447                   | \$2,879,234          | 21.90%          |
| Capital Outlay Expense                             | \$-                    | \$3,675                      | \$3,500                        | \$(175)              | (4.76%)         |
| <b>Operating Expenses</b>                          | <b>\$13,890,784</b>    | <b>\$14,362,725</b>          | <b>\$17,324,482</b>            | <b>\$2,961,757</b>   | <b>20.62%</b>   |
| C I P Expense                                      | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Debt Service Expense                               | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves-Operating Expense                         | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves - Capital Expense                         | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Reserves - Restricted Expense                      | \$-                    | \$14,362,143                 | \$9,567,674                    | \$(4,794,469)        | (33.38%)        |
| Grants and Aid Expense                             | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| Transfers Expense                                  | \$-                    | \$-                          | \$-                            | \$-                  | -%              |
| <b>Non-Operating Expenses</b>                      | <b>\$-</b>             | <b>\$14,362,143</b>          | <b>\$9,567,674</b>             | <b>\$(4,794,469)</b> | <b>(33.38%)</b> |
| <b>Total Expenses</b>                              | <b>\$13,890,784</b>    | <b>\$28,724,868</b>          | <b>\$26,892,156</b>            | <b>\$(1,832,712)</b> | <b>(6.38%)</b>  |

### Risk Management: Budget Variances

| Risk Management Program Revenue and Expense Category | Difference    | % Change | Explanation   |
|--|---------------|----------|---|
| Taxes Revenue  | \$-           | -%       |   |
| Permits, Fees & Special Assessment Revenue           | \$-           | -%       |   |
| Intergovernmental Revenue                            | \$-           | -%       |   |
| Charges for Services Revenue                         | \$817,580     | 8.67%    | Attributable to an increase in property insurance rates, general liability rates, worker compensation rates, and an increase in vehicle counts as well as an increase in auto insurance rates     |
| Fines and Forfeits Revenue                           | \$-           | -%       |   |
| Miscellaneous Revenue                                | \$89,582      | 3.73%    | Attributable to anticipated increases in subrogation recoveries and property claims payments from carriers, and an anticipated increase in interest revenue due to expected higher interest rates |
| Statutory Reduction                                  | \$-           | -%       |   |
| Balance Forward Revenue                              | \$(2,739,874) | (17.18%) | Due to expected claims exceeding premium revenue in Fiscal Year 2022  |
| Transfers - General Revenue                          | \$-           | -%       |   |
| Transfers - Other Revenue                            | \$-           | -%       |   |
| Other Finance Source Revenue                         | \$-           | -%       |   |
| Compensation and Benefits Expense                    | \$82,698      | 6.81%    | Attributable to the addition of Assistant Risk Manager, Cost of Living Adjustments, increased retirement costs, increases in health insurance costs as well as the reclassification of employees  |
| Operating Expense                                    | \$2,879,234   | 21.90%   | Attributable to increases in anticipated property, general liability, auto, and workers compensation claims, along with increases in premiums from carriers                                       |
| Capital Outlay Expense                               | \$(175)       | (4.76%)  | Increase attributable to lower threshold for capitalizing computers   |
| Grants and Aid Expense                               | \$-           | -%       |   |
| C I P Expense  | \$-           | -%       |   |
| Debt Service Expense                                 | \$-           | -%       |   |
| Reserves-Operating Expense                           | \$-           | -%       |   |
| Reserves - Capital Expense                           | \$-           | -%       |   |
| Reserves - Restricted Expense                        | \$(4,794,469) | (33.38%) | Decrease reflects operational results; the budgeted figure is actuarially sound   |
| Transfers Expense                                    | \$-           | -%       |   |



**Performance Measures**

| <b>Program</b>               | <b>Objective</b>  | <b>Measure</b>   | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|------------------------------|---|--|--------------------------------|-----------------------------------|-----------------------------------|
| Personnel Technical Services | Deliver excellent customer service                          | Job requisitions posted  | 660                            | 700                               | 750                               |
| Personnel Technical Services | Effective and efficient operations                          | New hire requisitions process within 30 days of receipt                      | 99%                            | 99%                               | 99%                               |
| Personnel Technical Services | Deliver excellent customer service                          | Hours of training provided (excludes Fire Rescue)                            | 14,637                         | 15,107                            | 15,114                            |
| Personnel Technical Services | Effective and efficient operations                          | Average score of employee's satisfaction with Employee Development Workshops | 93%                            | 94%                               | 95%                               |
| Personnel Technical Services | Effective and efficient operations                          | Trainer cost per registered Trainee  | \$11.76                        | \$11.22                           | \$10.41                           |
| Personnel Technical Services | Enhance staff learning through online training              | Training hours attended  | 70                             | 70                                | 100                               |
| Personnel Technical Services | Identify and recruit military veterans                      | Veteran Job Fairs attended   | 1                              | 3                                 | 5                                 |
| Personnel Technical Services | Seek minority talent through community outreach/recruitment | Community Job Fair and Minority Outreach Recruitments attended               | 4                              | 7                                 | 7                                 |
| Employee Relations           | Effective and efficient operations                          | Training participants from outside the organization                          | 34                             | 34                                | 34                                |
| Employee Relations           | Effective and efficient operations                          | Training hours attended  | 228                            | 228                               | 228                               |
| Employee Relations           | Effective and efficient operations                          | Trainer cost per hour of training  | \$41.60                        | \$40.59                           | \$41.60                           |
| Employee Benefits            | Deliver excellent customer service                          | Enrollment seminars held   | 24                             | 24                                | 15                                |
| Employee Benefits            | Effective and efficient operations                          | Health plan cost per member per month  | 602                            | 632                               | 669                               |
| Risk Management              | Effective and efficient operations                          | Active claims  | 1,096                          | 1,147                             | 1,137                             |
| Risk Management              | Fulfill workload requirements                               | New claims   | 1,545                          | 1,534                             | 1,591                             |
| Risk Management              | Improve effectiveness                                       | Closed claims  | 1,494                          | 1,600                             | 1,579                             |
| Risk Management              | Increase efficiency   | Closed claims as a percentage of all claims                                  | 57%                            | 60%                               | 59%                               |
| Risk Management              | Expand community outreach                                   | Employees attending safety & loss control training                           | 344                            | 300                               | 385                               |
| Risk Management              | Enhance staff learning through on-site and online training  | Training hours attended  | 182                            | 150                               | 300                               |

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description        | Quantity | Unit Cost | Funding Source | Total Cost     |
|------------------------------------|--------------------|----------|-----------|----------------|----------------|
| Employee Benefits                  | Computer (Laptop)  | 1        | \$1,400   | User Fees      | \$1,400        |
| Employee Benefits                  | Computer (Desktop) | 3        | \$700     | User Fees      | \$2,100        |
| Risk Management                    | Computer (Laptop)  | 1        | \$1,400   | User Fees      | \$1,400        |
| Risk Management                    | Computer (Desktop) | 3        | \$700     | User Fees      | \$2,100        |
| Employee Relations                 | Computer (Desktop) | 1        | \$700     | Gen Fund       | \$700          |
| Personnel Tech Svcs                | Computer (Desktop) | 1        | \$700     | Gen Fund       | \$700          |
| <b>Total Funded For Department</b> |                    |          |           |                | <b>\$8,400</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Information Technology Department

### Mission Statement:

To achieve optimization of the County by empowering a team that pioneers innovative and cost-effective technologies.

### Programs and Services:

#### Information Technology Department:

- Systems Administration
- Software Development Group
- Geographic Information Systems (GIS)
- Network Administration
- Service Desk

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Accomplishments:

- Implemented Multi-Factor Authentication for significantly increased security
- Updated and streamlined standard computer configurations within Dell for more efficient purchasing
- Technicians are now located in the Merritt Island Service Center for quicker response time for computer issues
- Security audit expanded to the Library domain to increase security and to insure Payment Card Industry PCI/Credit Card Compliance
- Library domain firewalls have been designed and working with vendor for gradual implementation
- Utility Services networks migrated in order to provide more bandwidth at a lower cost
- Utility Services WIFI expanded at all facilities to allow use of wireless metering devices and security cameras
- Migrated SAP servers from the Emergency Operations Center (EOC) to the Moore Justice Center (MJC) for increased performance and to aid in further SAP required upgrades
- Added data storage in Building C at Judge Fran Jamieson Way Campus for increased demand from various departments by utilizing vacated space
- Updated the website design improving Web Content Accessibility and Search Engine Optimization
- Developed a public facing application for Public Works for tracking project milestones

##### Initiatives:

- Office 2019 will be upgraded to Office 365 County wide
- Plan, procure, and install new County Data Center in the new EOC
- Complete Library firewall implementation
- Continue SAP upgrade by performing prerequisites for S4 migration
- Implement County-wide mandatory security training
- Provide additional public facing mapping features
- Upgrade Accela to latest version

##### Trends and Issues:

- Security plan must evolve with growing threats and more complex attacks
- Virtual Private Network (VPN) connectivity security concerns may require Multi-Factor Authentication

## Information Technology Department

### Service Level Impacts:

- Although no service impacts are expected, the County is upgrading to a new version of SAP in the next couple of years. Although the application is designed to be more user-friendly, the changes will require training and adaptation
- Physically moving the County Data Center from the old EOC to the new EOC will be a significant project with some planned outages of critical applications



## Summary

| Information Technology Department Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change        |
|--|------------------------|------------------------------|--------------------------------|--------------------|-----------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue                   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Intergovernmental Revenue                                    | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Charges for Services Revenue                                 | \$4,767,351            | \$5,128,964                  | \$5,489,291                    | \$360,327          | 7.03%           |
| Fines and Forfeits Revenue                                   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Miscellaneous Revenue  | \$23,085               | \$-                          | \$-                            | \$-                | -%              |
| Statutory Reduction  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| <b>Total Operating Revenues</b>                              | <b>\$4,790,436</b>     | <b>\$5,128,964</b>           | <b>\$5,489,291</b>             | <b>\$360,327</b>   | <b>7.03%</b>    |
| Balance Forward Revenue                                      | \$487,674              | \$1,174,036                  | \$300,000                      | \$(874,036)        | (74.45%)        |
| Transfers - General Revenue                                  | \$2,693,863            | \$2,693,863                  | \$2,773,863                    | \$80,000           | 2.97%           |
| Transfers - Other Revenue                                    | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Other Finance Source Revenue                                 | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| <b>Non-Operating Revenues</b>                                | <b>\$3,181,537</b>     | <b>\$3,867,899</b>           | <b>\$3,073,863</b>             | <b>\$(794,036)</b> | <b>(20.53%)</b> |
| <b>Total Revenues</b>  | <b>\$7,971,973</b>     | <b>\$8,996,863</b>           | <b>\$8,563,154</b>             | <b>\$(433,709)</b> | <b>(4.82%)</b>  |
| Compensation and Benefits Expense                            | \$2,724,250            | \$3,047,759                  | \$3,480,775                    | \$433,016          | 14.21%          |
| Operating Expense  | \$3,591,968            | \$4,468,619                  | \$3,904,379                    | \$(564,240)        | (12.63%)        |
| Capital Outlay Expense                                       | \$627,739              | \$1,480,485                  | \$1,178,000                    | \$(302,485)        | (20.43%)        |
| <b>Operating Expenses</b>                                    | <b>\$6,943,957</b>     | <b>\$8,996,863</b>           | <b>\$8,563,154</b>             | <b>\$(433,709)</b> | <b>(4.82%)</b>  |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves-Operating Expense                                   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves - Capital Expense                                   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves - Restricted Expense                                | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Grants and Aid Expense                                       | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| <b>Non-Operating Expenses</b>                                | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>         | <b>-%</b>       |
| <b>Total Expenses</b>  | <b>\$6,943,957</b>     | <b>\$8,996,863</b>           | <b>\$8,563,154</b>             | <b>\$(433,709)</b> | <b>(4.82%)</b>  |

### Budget Variances

| Information Technology Office Revenue and Expense Category | Difference  | % Change | Explanation  |
|--|-------------|----------|--|
| Taxes Revenue  | \$-         | -%       |  |
| Permits, Fees & Special Assessment Revenue                 | \$-         | -%       |  |
| Intergovernmental Revenue                                  | \$-         | -%       |  |
| Charges for Services Revenue                               | \$360,327   | 7.03%    | Attributable to increased charges to agencies through the Cost of Allocation Plan based on agency usage for services                               |
| Fines and Forfeits Revenue                                 | \$-         | -%       |  |
| Miscellaneous Revenue                                      | \$-         | -%       |  |
| Statutory Reduction  | \$-         | -%       |  |
| Balance Forward Revenue                                    | \$(874,036) | (74.45%) | Attributable to completing the first phase of SAP HANA and purchasing for the new EOC  |
| Transfers - General Revenue                                | \$80,000    | 2.97%    | Attributable to a slight increase in Contracted Services   |
| Transfers - Other Revenue                                  | \$-         | -%       |  |
| Other Finance Source Revenue                               | \$-         | -%       |  |
| Compensation and Benefits Expense                          | \$433,016   | 14.21%   | Attributable to Cost of Living Adjustments, FRS Rate Increases, Health Insurance increases and change in IT funding 100% of one Dedicated Tech     |
| Operating Expense  | \$(564,240) | (12.63%) | Attributable to switching to another communication's vendor causing decreased communication expenditures   |
| Capital Outlay Expense                                     | \$(302,485) | (20.43%) | Attributable to increased purchasing of data/ storage IT Capital in meeting the County's needs in previous years causing less expenditures in FY24 |
| Grants and Aid Expense                                     | \$-         | -%       |  |
| C I P Expense  | \$-         | -%       |  |
| Debt Service Expense                                       | \$-         | -%       |  |
| Reserves-Operating Expense                                 | \$-         | -%       |  |
| Reserves - Capital Expense                                 | \$-         | -%       |  |
| Reserves - Restricted Expense                              | \$-         | -%       |  |
| Transfers Expense  | \$-         | -%       |  |





**Performance Measures**

| <b>Program</b>                    | <b>Objective</b>                    | <b>Measure</b>  | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|-----------------------------------|-------------------------------------|---|--------------------------------|-----------------------------------|-----------------------------------|
| Information Technology Department | Deliver Excellent Customer Service  | Service Requests Completed on Time                              | 11,360                         | 11,650                            | 11,879                            |
| Information Technology Department | Deliver Excellent Customer Service  | Survey Responses Marked Favorably                               | 100%                           | 98%                               | 100%                              |
| Information Technology Department | Effective and Efficient Operation   | Service Requests Completed by Information Technology Department | 11,669                         | 11,902                            | 12,259                            |
| Information Technology Department | Employee Development and Innovation | Training Hours Provided   | 1,199                          | 900                               | 1,000                             |

## Information Technology Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description                         | Quantity | Unit Cost | Funding Source | Total Cost         |
|------------------------------------|-------------------------------------|----------|-----------|----------------|--------------------|
| Information Technology             | NetApp DiskShelf Flash              | 1        | \$100,000 | General Fund   | \$100,000          |
| Information Technology             | SAP HANA Upgrade Consulting         | 1        | \$750,000 | General Fund   | \$750,000          |
| Information Technology             | SAP Upgrade Consulting              | 1        | \$300,000 | General Fund   | \$300,000          |
| Information Technology             | Dell Laptop                         | 16       | \$1,000   | General Fund   | \$16,000           |
| Information Technology             | Hybrid Phone System                 | 1        | \$2,000   | General Fund   | \$2,000            |
| Information Technology             | Satellite Receiver/Tuner Controller | 1        | \$10,000  | General Fund   | \$10,000           |
| <b>Total Funded For Department</b> |                                     |          |           |                | <b>\$1,178,000</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Library Services Department

### Mission Statement:

Brevard County Libraries enable people of all ages to improve their quality of life by providing information and enrichment through traditional resources and new technology.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Library Services:

- Maintains and operates 17 libraries in Brevard County, providing collections of books and other media, meeting rooms, personal computers, Internet access, Wi-Fi, and study areas for public use.
- Issues library cards to residents of Brevard County maintaining confidential accounts.
- Provides reference and information services to all people.
- Provides programs and resources in person to aid in the development of school readiness including reading and information literacy for children.
- Provides programs for learning, cultural enrichment and fun for the community.
- Provides and maintains online access for residents to be able to search the collections and request items.
- Provides specialized services for those with special needs.
- Provides and maintains a genealogy collection and an archive of Brevard County's history.
- Provides access to online resources via subscription services providing access 24/7 to valued information.
- Provides innovative services to meet resident needs and fuel imagination.

##### Accomplishments:

- Served over 1.4 million patrons in person.
- Providing new ways to allow children to develop skills and make learning fun from story times to craft times to STEAM (Science, Technology, Engineering, Art and Math) learning all designed to spark the imagination.
- Continuing to develop additional e-content based on demand. Improving content and selection to meet demand having circulated over 4.5 million ebooks since providing online ebooks.
- Added new resources such as Chilton's Auto Repair manuals, Peterson's Test Prep and Gale's Legal forms online with 24-hour access.
- Instituted automatic renewals for patrons, renewing items automatically based on specific criteria to help patrons avoid unnecessary late fees.
- Instituted Patron Point e-mails designed to welcome new patrons to the library system and explain library services. Also providing a Happy Birthday email from the library as well as future ability to sign up for e-mail new title alerts based on genre.
- Instituted the full-time position of Community Support Advocate, after a successful ARPA grant from NEFLIN. Providing a professional to meet with the community and connect them to services such as; Housing Assistance, Job/Career Assistance, Community Counseling Mental Health Resources, Food Resources/ SNAP Benefits, Government Services, HealthCare/Marketplace, Re-employment Guidance and other types of assistance at 12 branch locations, and over the phone.
- Updated the Library Code of Conduct policy and practice.

## Library Services Department

- Planned and Coordinated system-wide events such as the Summer Reading Kick-off Bash and the end of Summer Reading program, along with emails to individuals who have children identified that would benefit from summer reading-with sponsors from two local Rotary Clubs.
- Continued to work on staffing positions, promoting from within, and recruiting from the field.
- Developed a robust Creative Lab, promoting the podcast studio and video studios and adding new services from 3-D Printing to Escape Rooms designed for families to work together and teach and problem-solving skills.

### Initiatives:

- Adding new online resources and promoting current resources via each Librarian “adopting” a database.
- Offering inside, outside and offsite events for all ages.
- Developed new clubs and activities.
- Increasing virtual presence through the creation of one social media account for all libraries on Facebook, Instagram and YouTube.
- Addition of additional Floating Collection “best sellers” to meet demand and exceed expectations.
- Evaluating and adding new e-resources for the collection.
- Increasing the number of leased bestsellers and Sunshine State Readers to meet demand.
- Identifying new ways to serve the community – such as adding Housing Navigators, Health Care Navigators and AARP/Vita Tax Assistance to direct patrons to resources.
- Hired the first Collection Development Librarian for the system, to free staff for public service.

### Trends and Issues:

- Capital Projects and Repairs remain a focus and the current environment causes price increases and delays.
- Addressed several major issues at the Catherine Schweinsberg Rood Library, including plumbing
- Focused on Staff Development.
- Evaluate new resources, focusing on e-resources. Currently working with LinkedIn Learning for access to their online resources.
- Evaluating each location to assure we are focused on the needs of users and welcoming, clean environments.
- Continue to work with other County Departments to offer unique opportunities and events such as: Library Con with Parks and Recreation, Cooking and Wellness Classes with the Florida Extension Office.
- Focused on a materials security management system that will allow customers to use their own technology (phones/tablets) to check out materials. Focusing on going live in 2024.

### Service Level Impacts:

The Library Services Department continues to focus efforts on serving and impacting community. Libraries served as Early Voting sites this year. They also focused on making sure children engaged over the summer in fun learning activities to engage their brains and help avoid the *Summer Slide*. The Library was awarded several honors this year, including recognition from CareerSource Brevard as a leading community referral agency offering resources to job users, and recognition from 211 Brevard, Help Me Grow and Publix for their programs and offerings made to help children in the community for learning readiness. A library staff member was awarded the Dorothy Dodd Outstanding Archivist Award for exemplary service. In addition, the library has found the more we interact with people, via the new email capability, reminding them of services, the more positive feedback and ability we have to cultivate existing and new users. The Library also engaged with Code CraftWorks this year providing cybersecurity training to young teens. Of the first two cohorts that went through the program, one group won second place in the State. Synergy across the Library System is building. This year the Library celebrated 50 years as a system.



## Summary

| Library Services Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change     |
|---|------------------------|------------------------------|--------------------------------|--------------------|--------------|
| Taxes Revenue                               | \$18,849,630           | \$20,474,324                 | \$21,286,551                   | \$812,227          | 3.97%        |
| Permits, Fees & Special Assessment Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Intergovernmental Revenue                   | \$662,829              | \$369,880                    | \$369,473                      | \$(407)            | (0.11%)      |
| Charges for Services Revenue                | \$406                  | \$500                        | \$500                          | \$-                | -%           |
| Fines and Forfeits Revenue                  | \$323,882              | \$301,800                    | \$286,200                      | \$(15,600)         | (5.17%)      |
| Miscellaneous Revenue                       | \$267,455              | \$332,528                    | \$396,106                      | \$63,578           | 19.12%       |
| Statutory Reduction                         | \$-                    | \$(1,073,952)                | \$(1,117,248)                  | \$(43,296)         | 4.03%        |
| <b>Total Operating Revenues</b>             | <b>\$20,104,201</b>    | <b>\$20,405,080</b>          | <b>\$21,221,582</b>            | <b>\$816,502</b>   | <b>4.00%</b> |
| Balance Forward Revenue                     | \$10,258,637           | \$12,214,093                 | \$13,416,608                   | \$1,202,515        | 9.85%        |
| Transfers - General Revenue                 | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Transfers - Other Revenue                   | \$462,835              | \$391,821                    | \$424,824                      | \$33,003           | 8.42%        |
| Other Finance Source Revenue                | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| <b>Non-Operating Revenues</b>               | <b>\$10,721,472</b>    | <b>\$12,605,914</b>          | <b>\$13,841,432</b>            | <b>\$1,235,518</b> | <b>9.80%</b> |
| <b>Total Revenues</b>                       | <b>\$30,825,673</b>    | <b>\$33,010,994</b>          | <b>\$35,063,014</b>            | <b>\$2,052,020</b> | <b>6.22%</b> |
| Compensation and Benefits Expense           | \$10,813,995           | \$12,431,964                 | \$13,544,742                   | \$1,112,778        | 8.95%        |
| Operating Expense                           | \$3,949,553            | \$6,686,573                  | \$7,341,922                    | \$655,349          | 9.80%        |
| Capital Outlay Expense                      | \$1,790,804            | \$4,227,289                  | \$4,442,288                    | \$214,999          | 5.09%        |
| <b>Operating Expenses</b>                   | <b>\$16,554,352</b>    | <b>\$23,345,826</b>          | <b>\$25,328,952</b>            | <b>\$1,983,126</b> | <b>8.49%</b> |
| C I P Expense                               | \$689,662              | \$6,087,691                  | \$6,146,100                    | \$58,409           | 0.96%        |
| Debt Service Expense                        | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Reserves-Operating Expense                  | \$-                    | \$2,053,894                  | \$2,239,079                    | \$185,185          | 9.02%        |
| Reserves - Capital Expense                  | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Reserves - Restricted Expense               | \$-                    | \$243,518                    | \$243,518                      | \$-                | -%           |
| Grants and Aid Expense                      | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Transfers Expense                           | \$1,144,324            | \$1,280,065                  | \$1,105,365                    | \$(174,700)        | (13.65%)     |
| <b>Non-Operating Expenses</b>               | <b>\$1,833,986</b>     | <b>\$9,665,168</b>           | <b>\$9,734,062</b>             | <b>\$68,894</b>    | <b>0.71%</b> |
| <b>Total Expenses</b>                       | <b>\$18,388,338</b>    | <b>\$33,010,994</b>          | <b>\$35,063,014</b>            | <b>\$2,052,020</b> | <b>6.22%</b> |

## Library Services Department

### Budget Variances

| Library Services Department Revenue and Expense Category | Difference  | % Change | Explanation   |
|--|-------------|----------|---|
| Taxes Revenue  | \$812,227   | 3.97%    | Due to Ad Valorem taxes associated with rising property values and new construction   |
| Permits, Fees & Special Assessment Revenue               | \$-         | -%       |   |
| Intergovernmental Revenue                                | \$(407)     | (0.11%)  | The State Aid to Libraries grant funding is based on FY 22 -23 funding (which decreased) and guidance from the State of Florida                   |
| Charges for Services Revenue                             | \$-         | -%       |   |
| Fines and Forfeits Revenue                               | \$(15,600)  | (5.17%)  | Attributable to adjusted loan periods, increase of online resources and automatic renewals.   |
| Miscellaneous Revenue                                    | \$63,578    | 19.12%   | Due to an increase in the projected interest.   |
| Statutory Reduction                                      | \$(43,296)  | 4.03%    | Variance corresponds with change in Operating Revenue   |
| Balance Forward Revenue                                  | \$1,202,515 | 9.85%    | Projection based on anticipated spending for the remainder of FY 22-23  |
| Transfers - General Revenue                              | \$-         | -%       |   |
| Transfers - Other Revenue                                | \$33,003    | 8.42%    | Primarily attributable to the increase of the Impact Fee transfer.  |
| Other Finance Source Revenue                             | \$-         | -%       |   |
| Compensation and Benefits Expense                        | \$1,112,778 | 8.95%    | Attributable to Cost of Living Adjustments and F R S rate increases, reclassification of two positions and a new position added in late FY 22-23. |
| Operating Expense  | \$655,349   | 9.80%    | Projection is based on anticipated increases due to inflation and increases in Repairs & Maintenance because of aging facilities.                 |
| Capital Outlay Expense                                   | \$214,999   | 5.09%    | Primarily attributable to the cost of the final installation of the materials management system.  |
| Grants and Aid Expense                                   | \$-         | -%       |   |
| C I P Expense  | \$58,409    | 0.96%    | Attributed to the current projected completion of projects and the resulting revised focus on Repairs and Maintenance for this year.              |
| Debt Service Expense                                     | \$-         | -%       |   |
| Reserves-Operating Expense                               | \$185,185   | 9.02%    | Required to fund expenses prior to the receipt of Ad Valorem taxes, attributable to Cost of Living Adjustments and F R S rate increases           |
| Reserves - Capital Expense                               | \$-         | -%       |   |
| Reserves - Restricted Expense                            | \$-         | -%       |   |
| Transfers Expense  | \$(174,700) | (13.65%) | Primarily attributable to the retirement of the Sales Tax Rv 2009A & 2013 debt.   |



**Performance Measures**

| <b>Program</b>          | <b>Objective</b>   | <b>Measure</b>  | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|-------------------------|--|---|--------------------------------|-----------------------------------|-----------------------------------|
| Library Public Services | Monitor patron satisfaction with services provided at local libraries                                    | Users Satisfied with Overall Library Experience                           | 97%                            | 90%                               | 93%                               |
| Library Public Services | Track number of physical and digital loans of library materials system wide                              | Circulation   | 3,525,647                      | 3,700,000                         | 3,800,000                         |
| Library Public Services | Track number of eBook and eAudio book checkouts through OverDrive eLibrary                               | Digital Circulation   | 646,919                        | 725,000                           | 750,000                           |
| Library Public Services | Track number of patrons receiving services from Talking Books Sub-regional Library                       | Registered Talking Books Patrons  | 1,370                          | 1,350                             | 1,400                             |
| Library Public Services | Monitor downtime of system wide Integrated Library System and Internet services for staff and the public | Maximize Percent of Time Library Automation System and Internet Available | 98%                            | 98%                               | 98%                               |
| Library Public Services | Track number of hours library staff attends live and online training                                     | Training Hours Attended   | 3,893                          | 3,520                             | 3,800                             |
| Library Public Services | Track number of hours volunteers work at local libraries   | Volunteer Hours   | 24,036                         | 24,200                            | 26,300                            |
| Library Public Services | Track number of Wi-Fi Sessions   | Wi-Fi Usage   | 415,948                        | 380,000                           | 400,000                           |
| Library Public Services | Track number of online self-service renewals by patrons  | Online Renewals   | 10%                            | 20%                               | N/A                               |

# BOARD AGENCIES

## Library Services Department

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description   | Position  | Destination      | Funding Source                | Total Cost      |
|------------------------------------|---|---|------------------|-------------------------------|-----------------|
| Library Services                   | Florida Library Association (FLA) Conference  | Library Services Director, Library Services Asst. Director, Library Technical Operations Manager, Library Area Director, Library Directors (4), Librarians (4), Library School Students (2) | Orlando, FL      | Ad Valorem Taxes/Fines & Fees | \$10,790        |
| Library Services                   | Public Library Association (PLA) Conference   | Library Services Director, Library Technical Operations Manager, Library Area Director, Library Director (2), Librarian (2)   | Columbus, OH     | Ad Valorem Taxes/Fines & Fees | \$17,775        |
| Library Services                   | Association of Bookmobile & Outreach Services Annual Conference                                   | Librarian   | Hershey, PA      | Ad Valorem Taxes              | \$2,800         |
| Library Services                   | National Conference fo Librarians Serving Blind and Handicapped Individuals                       | Librarian   | San Diego, CA    | Ad Valorem Taxes              | \$2,690         |
| Library Services                   | Florida Historical Society Public History Forum and Florida State Genealogical Society Conference | Librarian   | TBD              | Ad Valorem Taxes              | \$1,720         |
| Library Services                   | Northeast Florida Library Information Network (NEFLIN) Annual Meeting                             | Library Director, Librarian   | Jacksonville, FL | Ad Valorem Taxes              | \$234           |
| <b>Total Funded For Department</b> |   |   |                  |                               | <b>\$36,009</b> |





**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>                | <b>Description</b>   | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>                | <b>Total Cost</b>  |
|------------------------------------|--|-----------------|------------------|--------------------------------------|--------------------|
| Library Services                   | Books, Media   | Varies          | Varies           | Ad Valorem/Fines & Fees              | \$2,882,784        |
| Library Services                   | Books, Media   | Varies          | Varies           | Grant                                | \$140,400          |
| Library Services                   | Books, Media   | Varies          | Varies           | Endowments                           | \$503,219          |
| Library Services                   | Wi-Fi signal booster   | 1               | \$30,000         | Endowment                            | \$30,000           |
| Library Services                   | Presentation equipment-projectors, TVs, etc.                         | Varies          | Varies           | Ad Valorem/Fines & Fees              | \$4,500            |
| Library Services                   | Floor Cleaning Machines  | 2               | Varies           | Ad Valorem/Fines & Fees              | \$5,250            |
| Library Services                   | Library Furnishings- Shelving, Display Cases, Cabinets, Tables, etc. | Varies          | Varies           | Ad Valorem/ Fines & Fees/ Endowments | \$66,385           |
| Library Services                   | Seating - reading areas  | Varies          | Varies           | Ad Valorem/Fines & Fees              | \$2,000            |
| Library Services                   | Library Furnishings-Youth Services Desk                              | 1               | Varies           | Ad Valorem/Fines & Fees              | \$5,000            |
| Library Services                   | Material Security Gates  | Varies          | Varies           | Ad Valorem/Fines & Fees              | \$501,200          |
| Library Services                   | Security Cameras - multiple locations                                | Varies          | Varies           | Ad Valorem/Fines & Fees              | \$200,000          |
| Library Services                   | Printers - 3D - Creative Lab   | 2               | \$775            | Ad Valorem                           | \$1,550            |
| Library Services                   | Computers-replacements and laptops                                   | Varies          | Varies           | Ad Valorem/Fines & Fees              | \$100,000          |
| <b>Total Funded For Department</b> |  |                 |                  |                                      | <b>\$4,442,288</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners’ Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

## Library Services Department

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description  | Funding Source   | Total Cost         |
|------------------------------------|--|------------------|--------------------|
| Library Services                   | Flooring Replacements  | Ad Valorem Taxes | \$1,313,000        |
| Library Services                   | Library Restroom Renovations   | Ad Valorem Taxes | \$799,000          |
| Library Services                   | Library HVAC Replacement/Refurbishments  | Ad Valorem Taxes | \$762,100          |
| Library Services                   | Roof replacements  | Ad Valorem Taxes | \$1,800,000        |
| Library Services                   | Fencing  | Ad Valorem Taxes | \$50,000           |
| Library Services                   | Merritt Island LED lighting systems  | Ad Valorem Taxes | \$60,000           |
| Library Services                   | Catherine Schweinsberg Rood Library Fire Alarm System Replacement (balance of project) | Ad Valorem Taxes | \$250,000          |
| Library Services                   | Building Exteriors-Repairs & Painting  | Ad Valorem Taxes | \$189,000          |
| Library Services                   | Various Libraries Mold Remediation   | Ad Valorem Taxes | \$200,000          |
| Library Services                   | Various Libraries Plumbing Replacement   | Ad Valorem Taxes | \$200,000          |
| Library Services                   | Catherine Schweinsberg Rood Library Elevator upgrades                                  | Ad Valorem Taxes | \$170,000          |
| Library Services                   | Automatic Door Replacements  | Ad Valorem Taxes | \$210,000          |
| Library Services                   | Fire Panel Replacement-Merritt Island  | Ad Valorem Taxes | \$50,000           |
| Library Services                   | Catherine Schweinsberg Rood Forrest Ave Parking Lot Paving                             | Ad Valorem Taxes | \$93,000           |
| <b>Total Funded For Department</b> |  |                  | <b>\$6,146,100</b> |



## Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                         | Description  | Funding Source | Total Cost         |
|--------------------------------------|--|----------------|--------------------|
| Library Services                     | Titusville Library Restrooms Renovation                                | Unfunded       | \$450,000          |
| Library Services                     | Catherine Schweinsberg Rood Central Library Front Restrooms Renovation | Unfunded       | \$450,000          |
| Library Services                     | Melbourne Library Interior Walls Repairs and Painting                  | Unfunded       | \$85,100           |
| Library Services                     | Catherine Schweinsberg Rood Central Library Remaining Flooring         | Unfunded       | \$1,000,000        |
| Library Services                     | Parking Lot Repaving-Cocoa Beach and Palm Bay Libraries                | Unfunded       | \$175,000          |
| Library Services                     | Merritt Island Library Exterior Painting                               | Unfunded       | \$50,000           |
| Library Services                     | Window replacements - Melbourne & FT DeGroot Libraries                 | Unfunded       | \$400,000          |
| <b>Total Unfunded For Department</b> |  |                | <b>\$2,610,100</b> |

### Mosquito Control Department

#### Mission Statement:

To protect public health and improve the quality of life for Brevard County citizens by using environmentally responsible methodology to safely manage pestiferous mosquito populations and associated diseases.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Countywide Mosquito Control

##### Accomplishments:

- Treatment of approximately 496,000 acres (775 square miles) by Mosquito Control this past year, including day-time larval and habitat treatments and nighttime spray missions; this is less than half of the acres treated in last fiscal year and is the result of maximizing mosquito impoundment functionality, biological control opportunities, and incorporating other environmentally sound methodology to manage mosquitoes and diseases
- The Environmental Section has increased the level of internal monitoring and testing to improve service levels in areas of public health and environmental protection; the recently updated structure consists of a Supervisory Biologist, two Environmental Specialists and an Environmental Technician with cross training and succession planning built in
- Stocked 153,707 native mosquitofish (*Gambusia*) countywide; aside from benefits to the Indian River Lagoon and local environment, the mosquitofish stocking program helps alleviate the chemical budget as a substitute for pesticides whenever feasible
- Enhancements of the mosquitofish (*Gambusia*) stocking program to increase biological control opportunities Countywide by implementing novel methodology which acclimates the fish according to site water conditions to increase predatory success
- Identified the specific niche that Unmanned Aerial Systems (UAS) or drones provide in Mosquito Control operations and recognized their benefits as a backup for helicopters in some situations; currently, three employees are licensed as FAA drone pilots
- Newly upgraded equipment, watercraft and ground vehicles have been fully incorporated into the program to improve the level of service by increasing versatility to stock fish and apply biorational mosquito treatment in isolated breeding areas and/or operate in windy or rainy weather when aircraft sometimes cannot safely operate
- Purchased and installed two new mosquito impoundment pumps, outfitted all pumps with float valves and/or timers as well as hour meters to better manage the mosquitoes and ecological conditions within impoundments
- Successfully utilized aerial and drone support contractors as well as coordinated with the Brevard EOC and FL Dept. of Agriculture and Consumer Services on emergency mosquito treatments and spraying to better manage heightened mosquito activity and disease risk during unforeseen events, such as the recent hurricanes

##### Initiatives:

- Continue pursuing Unmanned Aerial System (UAS) or drone program specifically for in-house inspections and treatments while learning how to efficiently implement this tool into the Department by learning from the procured drone services contractor

- Continue developing and improving innovative equipment and accessories to increase the level of service in regards to fish stocking and biorational mosquito treatment in mosquito breeding areas
- Pilot projects have been initiated and grant funding secured to improve water quality and ecology, fish and wildlife conditions, and shoreline resiliency adjacent to the Indian River Lagoon, including a seagrass nursery and transplanting project, native plantings and oyster deployment, and water circulation upgrades
- Continue to increase partnerships with local, state and federal agencies on public health and Indian River Lagoon protection initiatives in the County
- Continue enhancing the educational outreach program to teach school children and families about mosquitoes, mosquitofish, ecology, public health, and the mission of the Mosquito Control Department
- Complete the process of evaluating and updating the remaining structure of Mosquito Control Department personnel to effectively meet or exceed the County's current public health demands; and incorporate additional career ladders to improve employee satisfaction, succession, recruiting and associated level of service

**Trends and Issues:**

- State drone rules have recently changed, limiting the drone products which may be used for mosquito inspections and treatment applications; however, the industry is adapting and Brevard County Mosquito Control's drone pilots have been taking active roles in industry workshops; beyond the current budget request for drones and related accessories, grant funds have been requested from the Center for Disease Control (CDC) and the Department of Defense (DoD) in order to assist in quickly building a fleet since the state drone rules have been finalized
- A new aircraft hangar/ biology laboratory building will further improve the level of service by enabling the department to safely keep aircraft and equipment on standby through most storms. Further, to help maintain and improve the quality of service, the laboratory will fulfill the increasing demand for regular in-house mosquito pesticide resistance and efficacy testing. However, construction cost estimates for the new hangar/ lab have nearly doubled while plans were under development. So, the department is considering project phasing options and seeking grant funding to assist in moving the project forward.
- Mosquito Control continues to actively expand partnerships with academic, local, state and federal entities; these efforts are critical in generating new projects and increasing associated grant funding opportunities

**Service Level Impacts:**

Not Applicable

## Mosquito Control Department

### Summary

| Mosquito Control Department Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue  | \$7,638,985         | \$8,314,422               | \$8,775,265                 | \$460,843            | 5.54%           |
| Permits, Fees & Special Assessment Revenue             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue                              | \$9,821             | \$15,807                  | \$8,421                     | \$(7,386)            | (46.73%)        |
| Charges for Services Revenue                           | \$7,250             | \$35,000                  | \$35,000                    | \$-                  | -%              |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                                  | \$63,695            | \$121,500                 | \$184,000                   | \$62,500             | 51.44%          |
| Statutory Reduction                                    | \$-                 | \$(424,336)               | \$(450,135)                 | \$(25,799)           | 6.08%           |
| <b>Total Operating Revenues</b>                        | <b>\$7,719,751</b>  | <b>\$8,062,393</b>        | <b>\$8,552,551</b>          | <b>\$490,158</b>     | <b>6.08%</b>    |
| Balance Forward Revenue                                | \$3,356,084         | \$5,047,587               | \$4,427,523                 | \$(620,064)          | (12.28%)        |
| Transfers - General Revenue                            | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue                              | \$126,778           | \$152,009                 | \$121,332                   | \$(30,677)           | (20.18%)        |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$500,000                   | \$500,000            | -%              |
| <b>Non-Operating Revenues</b>                          | <b>\$3,482,862</b>  | <b>\$5,199,596</b>        | <b>\$5,048,855</b>          | <b>\$(150,741)</b>   | <b>(2.90%)</b>  |
| <b>Total Revenues</b>                                  | <b>\$11,202,613</b> | <b>\$13,261,989</b>       | <b>\$13,601,406</b>         | <b>\$339,417</b>     | <b>2.56%</b>    |
| Compensation and Benefits Expense                      | \$3,520,143         | \$3,842,676               | \$4,213,670                 | \$370,994            | 9.65%           |
| Operating Expense                                      | \$2,906,780         | \$3,482,925               | \$4,426,413                 | \$943,488            | 27.09%          |
| Capital Outlay Expense                                 | \$80,483            | \$297,350                 | \$466,600                   | \$169,250            | 56.92%          |
| <b>Operating Expenses</b>                              | <b>\$6,507,406</b>  | <b>\$7,622,951</b>        | <b>\$9,106,683</b>          | <b>\$1,483,732</b>   | <b>19.46%</b>   |
| C I P Expense  | \$168,983           | \$3,724,700               | \$50,000                    | \$(3,674,700)        | (98.66%)        |
| Debt Service Expense                                   | \$-                 | \$507,200                 | \$518,000                   | \$10,800             | 2.13%           |
| Reserves-Operating Expense                             | \$-                 | \$737,551                 | \$737,551                   | \$-                  | -%              |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$2,500,000                 | \$2,500,000          | -%              |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense                                      | \$661,064           | \$669,587                 | \$689,172                   | \$19,585             | 2.92%           |
| <b>Non-Operating Expenses</b>                          | <b>\$830,047</b>    | <b>\$5,639,038</b>        | <b>\$4,494,723</b>          | <b>\$(1,144,315)</b> | <b>(20.29%)</b> |
| <b>Total Expenses</b>                                  | <b>\$7,337,453</b>  | <b>\$13,261,989</b>       | <b>\$13,601,406</b>         | <b>\$339,417</b>     | <b>2.56%</b>    |

**Budget Variances**

| <b>Mosquito Control Department Revenue and Expense Category</b> | <b>Difference</b> | <b>% Change</b> | <b>Explanation</b>   |
|---|-------------------|-----------------|--|
| Taxes Revenue   | \$460,843         | 5.54%           | Associated with increase in Ad Valorem tax revenue due to increased property values and new construction   |
| Permits, Fees & Special Assessment Revenue                      | \$-               | -%              |  |
| Intergovernmental Revenue                                       | \$(7,386)         | (46.73%)        | Balance of DEP Grant 22SRP01 Crystal Lakes Impoundment Breakwater and Living Shoreline   |
| Charges for Services Revenue                                    | \$-               | -%              |  |
| Fines and Forfeits Revenue                                      | \$-               | -%              |  |
| Miscellaneous Revenue   | \$62,500          | 51.44%          | Due primarily to an increase in interest earnings  |
| Statutory Reduction   | \$(25,799)        | 6.08%           | Corresponds with changes in operating revenues   |
| Balance Forward Revenue   | \$(620,064)       | (12.28%)        | Due primarily to an increase in pesticide chemical costs   |
| Transfers - General Revenue                                     | \$-               | -%              |  |
| Transfers - Other Revenue                                       | \$(30,677)        | (20.18%)        | Attributable to a decrease in Payment in Lieu of Taxes, Tax Collector, and Property Appraiser Excess Fee revenue   |
| Other Finance Source Revenue                                    | \$500,000         | -%              | Due to an internal loan received in FY 2021-2022 to assist with the funding of the replacement aircraft hangar and biology lab building project; final payment of internal loan due in FY 2023-2024  |
| Compensation and Benefits Expense                               | \$370,994         | 9.65%           | Attributable to cost of living adjustments, FRS rate increases, health insurance premium increases, and career ladder increases and position reclassifications   |
| Operating Expense   | \$943,488         | 27.09%          | Due primarily to an increase in fuel, chemical costs and mandatory, non-recurring, Airbus aircraft maintenance over two-year period  |
| Capital Outlay Expense  | \$169,250         | 56.92%          | Due to an increase in capital outlay equipment requirements, including aerial treatment drones in Fiscal Year 2023-2024  |
| Grants and Aid Expense  | \$-               | -%              |  |
| C I P Expense   | \$(3,674,700)     | (98.66%)        | Due to construction delays, Capital Improvement funds for the aircraft hangar lab building were moved to reserves until additional funding is available and final payment of internal loan for the hangar lab building due in FY 2023-2024 |
| Debt Service Expense  | \$10,800          | 2.13%           | Due to the repayment of an internal loan for the construction of an aircraft hangar and biology lab building in FY 2023-2024   |
| Reserves-Operating Expense                                      | \$-               | -%              |  |
| Reserves - Capital Expense                                      | \$2,500,000       | -%              | Attributable to the delay in the construction of the aircraft hangar and biology lab building due to increased construction costs  |
| Reserves - Restricted Expense                                   | \$-               | -%              |  |
| Transfers Expense   | \$19,585          | 2.92%           | Attributable to an increase in the Tax Collector transfer due to the increase in Ad Valorem tax revenue  |

## Mosquito Control Department

### Performance Measures

| Program                     | Objective   | Measure  | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|-----------------------------|---|--|------------------------|---------------------------|---------------------------|
| Countywide Mosquito Control | Safeguard Life, Safety, and Property; Maintaining Levels of Service                                     | Total number of acres treated by Mosquito Control (640 acres equals one square mile)                       | 495,894                | 600,000                   | 600,000                   |
| Countywide Mosquito Control | Effective and Efficient Operations  | Percentage of scheduled mosquito adulticiding missions completed in 3 days or less                         | 92%                    | 95%                       | 95%                       |
| Countywide Mosquito Control | Deliver Effective Mosquito Control Using Biological Control (Gambusia Fish Program started in May 2020) | Total number of Gambusia fish (mosquito larvae eating fish) released in water bodies throughout the County | 153,707                | 200,000                   | 250,000                   |





**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>  | <b>Position</b>  | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|--|--------------------|-----------------------|-------------------|
| Countywide Mosquito Control        | Airbus A-Star Helicopter Pilot Recurrent Training for Day and Night Emergencies                     | (2) Pilots   | Grand Prairie, TX  | Ad Valorem            | \$43,934          |
| Countywide Mosquito Control        | Aircraft Maintenance Training Course - Inspection Authorization (IA) Certification                  | (1) Aircraft Mechanic                                      | Clearwater, FL     | Ad Valorem            | \$1,997           |
| Countywide Mosquito Control        | Aerial Pesticide Chemical Applicator Training (FMCA) for Helicopter Pilots and Ground Crew (Fly-In) | (2) Pilots (1) Add'l Staff                                 | TBD                | Ad Valorem            | \$1,900           |
| Countywide Mosquito Control        | Lee County Aerial Workshop for Pilots and Ground Crews  | (2) Pilots (1) Add'l Staff                                 | Lehigh Acres, FL   | Ad Valorem            | \$1,700           |
| Countywide Mosquito Control        | Florida Mosquito Control Association Fall Meeting   | Director, Supvr Biologist, (2) Biologists, (1) Add'l Staff | TBD                | Ad Valorem            | \$3,000           |
| Countywide Mosquito Control        | DODD Short Courses - Florida Mosquito Control Association (FMCA) Mosquito Control Training Courses  | (20) Staff TBD   | Gainesville, FL    | Ad Valorem            | \$10,482          |
| Countywide Mosquito Control        | Subcommittee on Managed Marshes (SOMM)  | (1) Director   | TBD                | Ad Valorem            | \$1,000           |
| <b>Total Funded For Department</b> |   |  |                    |                       | <b>\$64,013</b>   |

## Mosquito Control Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description                       | Quantity | Unit Cost | Funding Source | Total Cost       |
|------------------------------------|-----------------------------------|----------|-----------|----------------|------------------|
| Countywide Mosquito Control        | Aerial Treatment Drones           | 2        | \$81,000  | Ad Valorem     | \$162,000        |
| Countywide Mosquito Control        | Aerial Inspection Drone           | 1        | \$14,000  | Ad Valorem     | \$14,000         |
| Countywide Mosquito Control        | Inverter Generators               | 2        | \$5,500   | Ad Valorem     | \$11,000         |
| Countywide Mosquito Control        | Portable Lift                     | 1        | \$50,000  | Ad Valorem     | \$50,000         |
| Countywide Mosquito Control        | 2500 Pickup Truck - 4WD (3/4 Ton) | 2        | \$47,000  | Ad Valorem     | \$94,000         |
| Countywide Mosquito Control        | 1500 Pickup Truck - 4WD (1/2 Ton) | 2        | \$42,000  | Ad Valorem     | \$84,000         |
| Countywide Mosquito Control        | Precision 3660 Tower CTO Base     | 1        | \$1,600   | Ad Valorem     | \$1,600          |
| Countywide Mosquito Control        | Optiplex 5000 Small Form Factor   | 3        | \$1,100   | Ad Valorem     | \$3,300          |
| Countywide Mosquito Control        | Optiplex 3000 Small Form Factor   | 2        | \$850     | Ad Valorem     | \$1,700          |
| Countywide Mosquito Control        | Data Management Software          | 1        | \$45,000  | Ad Valorem     | \$45,000         |
| <b>Total Funded For Department</b> |                                   |          |           |                | <b>\$466,600</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>                | <b>Description</b>                           | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|--|-----------------------|-------------------|
| Countywide Mosquito Control        | Impoundment Land Purchases - Jefferson Marsh | Ad Valorem Taxes      | \$50,000          |
| <b>Total Funded For Department</b> |  |                       | <b>\$50,000</b>   |

## Mosquito Control Department

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                         | Description   | Funding Source | Total Cost         |
|--------------------------------------|---|----------------|--------------------|
| Countywide Mosquito Control          | Construction of Replacement Aircraft Hangar and Biology Lab | Unfunded       | \$5,172,856        |
| <b>Total Unfunded For Department</b> |   |                | <b>\$5,172,856</b> |



## Natural Resources Management Department

### Mission Statement:

Foster sustainable use and stewardship of Brevard County's natural resources through cost-effective, science-based and consensus-driven management actions.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Save Our Indian River Lagoon:

- Reduce New Pollution at the Source
- Remove Old Pollution from the Lagoon
- Restore Natural Filtration Services and Systems
- Respond to New Information and Opportunities
- Provide staff support to the Citizens' Oversight Committee

##### Accomplishments:

- As of Spring 2023, the Save Our Indian River Lagoon Program has completed 75 projects to remove nitrogen and phosphorus pollution from the Indian River Lagoon. These completed projects are removing an estimated 180,000 pounds of total nitrogen and 12,000 pounds of total phosphorus per year from the Indian River Lagoon. As more projects are completed, nutrient pollution removal benefits will increase
- Contracted for the design, permitting and/or construction of 150 projects to date
- Approved funding for 16 new or substitute projects in the 2023 Plan Update
- Expanded grant programs to homeowners for sewer connections and septic upgrades
- Revised revenue projections and construction costs in response to inflation
- Completed smoke testing of sewer line connections from over 40,000 homes and offered funding for repairs
- Completed a Seagrass Risk Assessment Tool to guide site selection and standardize performance metrics

##### Initiatives:

- Measure performance of funded projects to reduce or remove pollution & report results in plan updates
- Use actual costs from competitively bid projects to update cost estimates for planned projects
- Refine cost-effectiveness of project types using field measurements of performance and updated costs
- Pilot different seagrass planting strategies to optimize future efficiency and effectiveness
- Use satellite images to map Harmful Algal Blooms, seagrass, caulerpa and muck and locate Bloom Hotspots

##### Trends and Issues:

- Water quality and clarity are indicating multi-year trends toward improved conditions in parts of Brevard
- Algae blooms, though still intense and frequent, are exhibiting shorter durations and smaller spatial extents
- Seagrass recovery may require major efforts to jump-start recolonization in areas of total loss

##### Service Level Impacts:

- Not Applicable due to strong revenue collections offsetting increasing construction costs

## Natural Resources Management Department

### Environmental Resource Management:

- Development Order review
- Environmental regulation compliance
- Ecosystems management

### Accomplishments:

- Building permits, site plans, subdivisions, and other environmental applications increased at an almost 10% annual growth rate from FY 15/16 to current. Ninety-seven percent were reviewed within 10 days of submission
- Code Enforcement receives about 800 complaint calls annually. About 80% of the potential violations were either unfounded or were able to achieve education-driven compliance without opening a case
- The harvesting crew removed approximately 2.25 million pounds of aquatic vegetation from stormwater ponds last fiscal year. Staff projects 2.5 million pounds will be removed this year. Every 1 million pounds of harvested material prevents 11,000 pounds of nitrogen and 1,200 pounds of phosphorus from entering the Indian River Lagoon

### Initiatives:

- Accept and process digital permit applications and enhance work flows to improve service levels
- Assess ordinances and policies to streamline implementation and improve effectiveness
- Propose code modifications to implement 13 “Peril of Flood” Comprehensive Plan policies adopted by the Board
- Use continuing education opportunities to keep up with current rules, scientific standards, and practices
- Use grant funds to expand the aquatic vegetation harvesting staff from one to two teams

### Trends and Issues:

- Development Order review activity continues to trend upward
- Leveraging technological advances and other efficiencies to maintain or improve service levels
- Growing community understanding regarding the benefits of mechanical vegetation harvesting versus herbicide application

### Service Level Impacts:

- If permit reviews continue to increase at current trend, additional staff may be needed to maintain service levels
- Additional harvesting staff will significantly reduce nutrient loading of the Indian River Lagoon

### Environmental Remediation Compliance:

- Conduct pollutant storage system compliance verification inspections
- Provide oversight and review of site assessments and remedial action plans at petroleum contaminated facilities, as contracted by the Florida Department of Environmental Protection (FDEP)
- Visit Hazardous Waste Small Quantity Generators to assist and ensure compliance with state mandates

### Accomplishments:

- Conducted over 350 storage tank compliance assistance visits in Brevard and Indian River County for the state. Inspected numerous tank installations, closures, and discharges in Brevard and Indian River Counties
- Reviewed site assessment, remediation, and monitoring reports for over 235 known petroleum contaminated facilities in Brevard, Indian River, St Lucie, Martin and Okeechobee Counties
- Conducted over 721 compliance assistance visits to local Hazardous Waste Small Quantity Generators in Brevard to provide information about state mandates and promote Best Management Practices

- Assisted/responded to 18 hazardous waste complaints filed with the State Watch office
- Partnered in the state's Central District Small Quantity Generator roundtable meetings

**Initiatives:**

- Continue to train all compliance staff on how to provide cost effective and efficient inspection services
- Continue to educate and assist facility owners and operators on compliance with state & federal rules and regulations to reduce risk of hazardous discharges
- Continue to educate and assist owners and operators on pollution prevention strategies to reduce the number of new releases of hazardous materials, hazardous waste, and petroleum products

**Trends and Issues:**

- Increasing state funding for clean-up of contaminated sites is increasing workload
- Program is reducing the number of old petroleum contaminated sites by remediating 15 to 20 sites annually
- Spill/leak prevention programs are expanding to service an increasing number of active sites

**Service Level Impacts:**

- Not Applicable

**Beaches, Boating & Waterways:**

- Maintain sand on Brevard County beaches to protect coastal infrastructure, beach and dune habitats, support quality of life and tourism-based economy
- Maintain Brevard's working waterfront and waterways to assure safe navigation, support quality of life and tourism-based economy via 1) waterway marker maintenance, 2) derelict vessel removal and 3) navigation dredging of county managed channels
- Construct and maintain artificial reefs for recreation and marine habitat

**Accomplishments:**

- Secured \$73M in federal funds to repair hurricane damage along two projects totaling over 11 miles of County shoreline in partnership with US Army Corps of Engineers
- Began repair of hurricane damage in the South Beaches only two months after storm impact, over \$23M in federal/state reimbursement anticipated
- Secured \$1.4M in State Stan Mayfield Working Waterfronts Funds to expand the County's Blue Crab Cove Working Waterfront site and to develop a collaborative partnership with the Brevard Zoo for IRL restoration
- Secured \$60,000 of state grant funding and \$6,000 in donations from local fishing groups to continue deployment of reef modules at the County's artificial fishing reef site off Port Canaveral
- Secured \$375,000 in grant funds and removed over fifty derelict vessels from Brevard County waterways
- Held annual Bargain Sea Oat Sale serving property owners, nonprofits and cities who planted 34,000 sea oats

**Initiatives:**

- Continue partnering with the federal and state agencies to maintain Brevard's sandy beaches
- Continue the derelict vessel removal program, including obtaining grant funds to leverage local funding to remove navigational and environmental hazards as soon as they are cleared for removal by the State
- Continue Bargain Sea Oats Sale to encourage citizen maintenance of Brevard's dunes

**Trends and Issues:**

- Brevard's beaches and waterways continue to play a significant role in recovery of the tourism industry from the COVID-19 downturn; maintenance of these areas is important for economic resilience and recovery

**Service Level Impacts:**

- N/A

## Natural Resources Management Department

### Stormwater Utility:

- Water Quality Assurance
- Stormwater Engineering and Design
- National Pollution Discharge Elimination Permit Compliance

### Accomplishments:

- Identified potential flood mitigation projects in problem areas of the county
- Applied for over \$13 million in Florida resilience grants
- Contracted for \$3.5 million in Federal funding grants to buyout and mitigate repetitive flood loss properties and initiated the buyout process
- Updated the North Merritt Island stormwater model to allow offset of future potential alterations
- Continued testing to document the effectiveness of nutrient removal media and design improvements
- Continued removal of Nitrogen from stormwater ponds through harvesting of aquatic vegetation
- Advised Public Works on flood issues, mitigation/retrofit projects, and citizen complaints
- Partnered with Brevard Zoo and over 270 Oyster Gardening Citizen Scientists to raise oysters for reefs
- Initiated a stormwater model for Windover in Titusville and Micco in the south county to evaluate development and flood mitigation options
- Conducted over 545 maintenance credit inspections of residential and commercial stormwater treatment systems to ensure they are functioning as designed and reducing pollutant concentrations prior to discharge

### Initiatives:

- Initiate stormwater modeling for areas throughout the county to prioritize locations for nutrient reduction projects
- Sample pollution at drainage basin outfalls prioritized for treatment to validate model results for pollution reaching the lagoon
- Increase outsourcing of modeling and design to expedite project selection, design, and construction
- Implement and evaluate low impact development in terms of long-term viability and maintenance needs
- Monitor inflow and outflow water quality for new projects to document pollutant reduction and cost effectiveness

### Trends and Issues:

- Inflation and supply chain issues continue to cause construction bids to come in at higher than expected
- Contractor and material availability continue to impact construction timelines
- Staffing at state and federal levels is extending permitting timeframes to 8 to 12 months
- Leveraging Save Our Indian River Lagoon Trust Funds to accelerate stormwater treatment projects
- Expanding community engagement in pollution prevention initiatives and best management practices
- Continue utilizing decision science to prioritize projects to maximize fiscal, social, and environmental benefits
- The growing number of stormwater treatment systems require additional staffing to keep up with maintenance

### Service Level Impacts:

- Increasing construction costs means fewer new projects are possible each year
- Maintenance costs are also increasing as there are more systems to maintain, higher performing technologies and pump systems require more maintenance, and older ponds come due for maintenance dredging to restore their functional effectiveness





## Summary

| Natural Resources Management Department<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference           | % Change       |
|---|------------------------|------------------------------|--------------------------------|----------------------|----------------|
| Taxes Revenue   | \$63,910,418           | \$58,146,715                 | \$68,724,435                   | \$10,577,720         | 18.19%         |
| Permits, Fees & Special Assessment Revenue                            | \$7,072,270            | \$7,389,058                  | \$7,416,056                    | \$26,998             | 0.37%          |
| Intergovernmental Revenue   | \$11,039,006           | \$37,273,526                 | \$13,686,969                   | \$(23,586,557)       | (63.28%)       |
| Charges for Services Revenue  | \$1,517,636            | \$1,343,286                  | \$1,413,286                    | \$70,000             | 5.21%          |
| Fines and Forfeits Revenue  | \$-                    | \$1,000                      | \$1,000                        | \$-                  | -%             |
| Miscellaneous Revenue   | \$2,479,227            | \$2,516,428                  | \$8,825,405                    | \$6,308,977          | 250.71%        |
| Statutory Reduction   | \$-                    | \$(5,117,443)                | \$(5,003,364)                  | \$114,079            | (2.23%)        |
| <b>Total Operating Revenues</b>                                       | <b>\$86,018,557</b>    | <b>\$101,552,570</b>         | <b>\$95,063,787</b>            | <b>\$(6,488,783)</b> | <b>(6.39%)</b> |
| Balance Forward Revenue   | \$222,880,402          | \$264,273,503                | \$321,731,466                  | \$57,457,963         | 21.74%         |
| Transfers - General Revenue   | \$579,699              | \$630,667                    | \$650,553                      | \$19,886             | 3.15%          |
| Transfers - Other Revenue   | \$243,837              | \$260,646                    | \$259,377                      | \$(1,269)            | (0.49%)        |
| Other Finance Source Revenue  | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| <b>Total Non-Operating Revenues</b>                                   | <b>\$223,703,938</b>   | <b>\$265,164,816</b>         | <b>\$322,641,396</b>           | <b>\$57,476,580</b>  | <b>21.68%</b>  |
| <b>Total Revenues</b>   | <b>\$309,722,495</b>   | <b>\$366,717,386</b>         | <b>\$417,705,183</b>           | <b>\$50,987,797</b>  | <b>13.90%</b>  |
| Compensation and Benefits Expense                                     | \$4,594,419            | \$5,999,766                  | \$6,880,467                    | \$880,701            | 14.68%         |
| Operating Expense   | \$5,485,259            | \$11,969,627                 | \$10,223,614                   | \$(1,746,013)        | (14.59%)       |
| Capital Outlay Expense  | \$130,054              | \$720,304                    | \$460,291                      | \$(260,013)          | (36.10%)       |
| <b>Operating Expenditures</b>   | <b>\$10,209,732</b>    | <b>\$18,689,697</b>          | <b>\$17,564,372</b>            | <b>\$(1,125,325)</b> | <b>(6.02%)</b> |
| C I P Expense   | \$33,030,481           | \$100,835,275                | \$111,380,953                  | \$10,545,678         | 10.46%         |
| Debt Service Expense  | \$150,723              | \$152,465                    | \$154,073                      | \$1,608              | 1.05%          |
| Reserves-Operating Expense  | \$-                    | \$19,803,049                 | \$72,567,482                   | \$52,764,433         | 266.45%        |
| Reserves - Capital Expense  | \$-                    | \$103,860,873                | \$77,063,406                   | \$(26,797,467)       | (25.80%)       |
| Reserves - Restricted Expense   | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| Grants and Aid Expense  | \$35,549,409           | \$123,206,302                | \$138,794,897                  | \$15,588,595         | 12.65%         |
| Transfers Expense   | \$161,330              | \$169,725                    | \$180,000                      | \$10,275             | 6.05%          |
| <b>Total Non-Operating Expenses</b>                                   | <b>\$68,891,943</b>    | <b>\$348,027,689</b>         | <b>\$400,140,811</b>           | <b>\$52,113,122</b>  | <b>14.97%</b>  |
| <b>Total Expenditures</b>   | <b>\$79,101,675</b>    | <b>\$366,717,386</b>         | <b>\$417,705,183</b>           | <b>\$50,987,797</b>  | <b>13.90%</b>  |

### Environmental Remediation and Compliance

| Environmental Remediation and Compliance Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change       |
|---|---------------------|---------------------------|-----------------------------|-------------------|----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue                                  | \$267,550           | \$270,000                 | \$270,000                   | \$-               | -%             |
| Intergovernmental Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Charges for Services Revenue  | \$1,054,708         | \$970,115                 | \$1,040,115                 | \$70,000          | 7.22%          |
| Fines and Forfeits Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Miscellaneous Revenue   | \$1,351             | \$-                       | \$-                         | \$-               | -%             |
| Statutory Reduction   | \$-                 | \$(62,006)                | \$(65,506)                  | \$(3,500)         | 5.64%          |
| <b>Total Operating Revenues</b>   | <b>\$1,323,609</b>  | <b>\$1,178,109</b>        | <b>\$1,244,609</b>          | <b>\$66,500</b>   | <b>5.64%</b>   |
| Balance Forward Revenue   | \$1,475,377         | \$1,174,367               | \$1,432,141                 | \$257,774         | 21.95%         |
| Transfers - General Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Transfers - Other Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Non-Operating Revenues</b>   | <b>\$1,475,377</b>  | <b>\$1,174,367</b>        | <b>\$1,432,141</b>          | <b>\$257,774</b>  | <b>21.95%</b>  |
| <b>Total Revenues</b>   | <b>\$2,798,986</b>  | <b>\$2,352,476</b>        | <b>\$2,676,750</b>          | <b>\$324,274</b>  | <b>13.78%</b>  |
| Compensation and Benefits Expense   | \$1,120,613         | \$1,243,925               | \$1,603,417                 | \$359,492         | 28.90%         |
| Operating Expense   | \$150,561           | \$251,443                 | \$240,236                   | \$(11,207)        | (4.46%)        |
| Capital Outlay Expense  | \$2,172             | \$9,350                   | \$5,000                     | \$(4,350)         | (46.52%)       |
| <b>Operating Expenses</b>   | <b>\$1,273,346</b>  | <b>\$1,504,718</b>        | <b>\$1,848,653</b>          | <b>\$343,935</b>  | <b>22.86%</b>  |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves-Operating Expense  | \$-                 | \$847,758                 | \$828,097                   | \$(19,661)        | (2.32%)        |
| Reserves - Capital Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Restricted Expense   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Non-Operating Expenses</b>   | <b>\$-</b>          | <b>\$847,758</b>          | <b>\$828,097</b>            | <b>\$(19,661)</b> | <b>(2.32%)</b> |
| <b>Total Expenses</b>   | <b>\$1,273,346</b>  | <b>\$2,352,476</b>        | <b>\$2,676,750</b>          | <b>\$324,274</b>  | <b>13.78%</b>  |

Environmental Remediation and Compliance: Budget Variances

| Environmental Remediation and Compliance Program Revenue and Expense Category | Difference | % Change | Explanation  |
|---|------------|----------|--|
| Taxes Revenue   | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue                                    | \$-        | -%       |  |
| Intergovernmental Revenue   | \$-        | -%       |  |
| Charges for Services Revenue  | \$70,000   | 7.22%    | Attributable to increased site visits in Fiscal Year 2024 as mandated by the Department of Environmental Protection.   |
| Fines and Forfeits Revenue  | \$-        | -%       |  |
| Miscellaneous Revenue   | \$-        | -%       |  |
| Statutory Reduction   | \$(3,500)  | 5.64%    | Coincides with Operating Revenues  |
| Balance Forward Revenue   | \$257,774  | 21.95%   | Primarily attributable to increased revenue received from site inspections and lower than expected operating expenses due to vacancies.  |
| Transfers - General Revenue   | \$-        | -%       |  |
| Transfers - Other Revenue   | \$-        | -%       |  |
| Other Finance Source Revenue  | \$-        | -%       |  |
| Compensation and Benefits Expense   | \$359,492  | 28.90%   | Attributable to the addition of two new employees within the Petroleum Restoration program and partial cost share for a new Accounting Clerk II position as well as COLA, health insurance and FRS rate increases. |
| Operating Expense   | \$(11,207) | (4.46%)  | Primary attributable to savings in Other Contracted Services due to less reliance on temporary employees as vacancies are filled.  |
| Capital Outlay Expense  | \$(4,350)  | (46.52%) | Primarily attributable to increased capital outlay needs based on five year replacement schedule   |
| Grants and Aid Expense  | \$-        | -%       |  |
| C I P Expense   | \$-        | -%       |  |
| Debt Service Expense  | \$-        | -%       |  |
| Reserves-Operating Expense  | \$(19,661) | (2.32%)  | Primarily attributable to spending down reserves to balance the budget   |
| Reserves - Capital Expense  | \$-        | -%       |  |
| Reserves - Restricted Expense   | \$-        | -%       |  |
| Transfers Expense   | \$-        | -%       |  |

### Environmental Resources Management

| Environmental Resources Management Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|---|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue                            | \$528,154           | \$486,876                 | \$486,876                   | \$-              | -%            |
| Intergovernmental Revenue   | \$9,033             | \$-                       | \$-                         | \$-              | -%            |
| Charges for Services Revenue  | \$393,518           | \$300,573                 | \$300,573                   | \$-              | -%            |
| Fines and Forfeits Revenue  | \$-                 | \$1,000                   | \$1,000                     | \$-              | -%            |
| Miscellaneous Revenue   | \$16,632            | \$2,800                   | \$16,800                    | \$14,000         | 500.00%       |
| Statutory Reduction   | \$-                 | \$(39,562)                | \$(40,262)                  | \$(700)          | 1.77%         |
| <b>Total Operating Revenues</b>                                       | <b>\$947,337</b>    | <b>\$751,687</b>          | <b>\$764,987</b>            | <b>\$13,300</b>  | <b>1.77%</b>  |
| Balance Forward Revenue   | \$318,942           | \$513,112                 | \$637,327                   | \$124,215        | 24.21%        |
| Transfers - General Revenue   | \$462,667           | \$510,123                 | \$525,276                   | \$15,153         | 2.97%         |
| Transfers - Other Revenue   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Revenues</b>   | <b>\$781,609</b>    | <b>\$1,023,235</b>        | <b>\$1,162,603</b>          | <b>\$139,368</b> | <b>13.62%</b> |
| <b>Total Revenues</b>   | <b>\$1,728,946</b>  | <b>\$1,774,922</b>        | <b>\$1,927,590</b>          | <b>\$152,668</b> | <b>8.60%</b>  |
| Compensation and Benefits Expense                                     | \$894,943           | \$1,139,898               | \$1,213,514                 | \$73,616         | 6.46%         |
| Operating Expense   | \$247,023           | \$336,834                 | \$422,808                   | \$85,974         | 25.52%        |
| Capital Outlay Expense  | \$33,166            | \$58,489                  | \$44,989                    | \$(13,500)       | (23.08%)      |
| <b>Operating Expenses</b>   | <b>\$1,175,132</b>  | <b>\$1,535,221</b>        | <b>\$1,681,311</b>          | <b>\$146,090</b> | <b>9.52%</b>  |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense  | \$-                 | \$239,701                 | \$246,279                   | \$6,578          | 2.74%         |
| Reserves - Capital Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Restricted Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Expenses</b>   | <b>\$-</b>          | <b>\$239,701</b>          | <b>\$246,279</b>            | <b>\$6,578</b>   | <b>2.74%</b>  |
| <b>Total Expenses</b>   | <b>\$1,175,132</b>  | <b>\$1,774,922</b>        | <b>\$1,927,590</b>          | <b>\$152,668</b> | <b>8.60%</b>  |

Environmental Resources Management: Budget Variances

| Environmental Resources Management Program Revenue and Expense Category | Difference | % Change | Explanation   |
|---|------------|----------|---|
| Taxes Revenue   | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                              | \$-        | -%       |   |
| Intergovernmental Revenue   | \$-        | -%       |   |
| Charges for Services Revenue  | \$-        | -%       |   |
| Fines and Forfeits Revenue  | \$-        | -%       |   |
| Miscellaneous Revenue   | \$14,000   | 500.00%  | Attributable to increased interest revenue  |
| Statutory Reduction   | \$(700)    | 1.77%    | Coincides with changes in Operating revenues  |
| Balance Forward Revenue   | \$124,215  | 24.21%   | Attributable to ESIII in FY22-23 and Code Enforcement Officer vacancies.  |
| Transfers - General Revenue   | \$15,153   | 2.97%    | Primarily due to the cost of living adjustments   |
| Transfers - Other Revenue   | \$-        | -%       |   |
| Other Finance Source Revenue  | \$-        | -%       |   |
| Compensation and Benefits Expense                                       | \$73,616   | 6.46%    | Primarily attributable to COLA Adjustments, FRS rate increases, and Health insurance increases  |
| Operating Expense   | \$85,974   | 25.52%   | Primarily the result of utilizing temporary employees to meet departmental needs and allocating funding for peril flood, wetland mitigation, and/or manatee protection studies. |
| Capital Outlay Expense  | \$(13,500) | (23.08%) | Primarily attributable to increased capital outlay needs based on five year replacement schedule  |
| Grants and Aid Expense  | \$-        | -%       |   |
| C I P Expense   | \$-        | -%       |   |
| Debt Service Expense  | \$-        | -%       |   |
| Reserves-Operating Expense  | \$6,578    | 2.74%    | Primarily attributable to increased balance in the Arbor Trust Fund balance due to interest revenue.  |
| Reserves - Capital Expense  | \$-        | -%       |   |
| Reserves - Restricted Expense   | \$-        | -%       |   |
| Transfers Expense   | \$-        | -%       |   |

### Stormwater Utility

| Stormwater Utility Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|---|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue            | \$6,276,566         | \$6,632,182               | \$6,659,180                 | \$26,998             | 0.41%           |
| Intergovernmental Revenue                             | \$115,068           | \$4,256,946               | \$938,416                   | \$(3,318,530)        | (77.96%)        |
| Charges for Services Revenue                          | \$68,930            | \$69,098                  | \$69,098                    | \$-                  | -%              |
| Fines and Forfeits Revenue                            | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                                 | \$319,152           | \$140,669                 | \$299,069                   | \$158,400            | 112.60%         |
| Statutory Reduction                                   | \$-                 | \$(554,946)               | \$(398,288)                 | \$156,658            | (28.23%)        |
| <b>Total Operating Revenues</b>                       | <b>\$6,779,715</b>  | <b>\$10,543,949</b>       | <b>\$7,567,475</b>          | <b>\$(2,976,474)</b> | <b>(28.23%)</b> |
| Balance Forward Revenue                               | \$20,268,313        | \$20,144,749              | \$22,801,000                | \$2,656,251          | 13.19%          |
| Transfers - General Revenue                           | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue                             | \$0                 | \$13,031                  | \$-                         | \$(13,031)           | (100.00%)       |
| Other Finance Source Revenue                          | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                         | <b>\$20,268,313</b> | <b>\$20,157,780</b>       | <b>\$22,801,000</b>         | <b>\$2,643,220</b>   | <b>13.11%</b>   |
| <b>Total Revenues</b>                                 | <b>\$27,048,028</b> | <b>\$30,701,729</b>       | <b>\$30,368,475</b>         | <b>\$(333,254)</b>   | <b>(1.09%)</b>  |
| Compensation and Benefits Expense                     | \$1,554,889         | \$1,925,334               | \$2,344,382                 | \$419,048            | 21.76%          |
| Operating Expense                                     | \$1,951,270         | \$6,252,113               | \$5,786,828                 | \$(465,285)          | (7.44%)         |
| Capital Outlay Expense                                | \$82,894            | \$530,472                 | \$294,300                   | \$(236,172)          | (44.52%)        |
| <b>Operating Expenses</b>                             | <b>\$3,589,053</b>  | <b>\$8,707,919</b>        | <b>\$8,425,510</b>          | <b>\$(282,409)</b>   | <b>(3.24%)</b>  |
| C I P Expense   | \$3,574,514         | \$13,530,740              | \$16,431,225                | \$2,900,485          | 21.44%          |
| Debt Service Expense                                  | \$150,723           | \$152,465                 | \$154,073                   | \$1,608              | 1.05%           |
| Reserves-Operating Expense                            | \$-                 | \$213,000                 | \$-                         | \$(213,000)          | (100.00%)       |
| Reserves - Capital Expense                            | \$-                 | \$7,927,880               | \$5,177,667                 | \$(2,750,213)        | (34.69%)        |
| Reserves - Restricted Expense                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense                                | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense                                     | \$161,330           | \$169,725                 | \$180,000                   | \$10,275             | 6.05%           |
| <b>Non-Operating Expenses</b>                         | <b>\$3,886,567</b>  | <b>\$21,993,810</b>       | <b>\$21,942,965</b>         | <b>\$(50,845)</b>    | <b>(0.23%)</b>  |
| <b>Total Expenses</b>                                 | <b>\$7,475,620</b>  | <b>\$30,701,729</b>       | <b>\$30,368,475</b>         | <b>\$(333,254)</b>   | <b>(1.09%)</b>  |

## Stormwater Utility: Budget Variances

| Stormwater Utility Program Revenue and Expense Category | Difference    | % Change  | Explanation   |
|---|---------------|-----------|---|
| Taxes Revenue   | \$-           | -%        |   |
| Permits, Fees & Special Assessment Revenue              | \$26,998      | 0.41%     | Attributable to a projected increase in Stormwater Assessment collections   |
| Intergovernmental Revenue                               | \$(3,318,530) | (77.96%)  | Attributable to spend down of current grants for Capital Improvement Projects   |
| Charges for Services Revenue                            | \$-           | -%        |   |
| Fines and Forfeits Revenue                              | \$-           | -%        |   |
| Miscellaneous Revenue                                   | \$158,400     | 112.60%   | Due to increased interest rates.  |
| Statutory Reduction                                     | \$156,658     | (28.23%)  | Corresponds with changes in Operating Revenues  |
| Balance Forward Revenue                                 | \$2,656,251   | 13.19%    | Attributable to increased allocation of ARPA funds for construction projects in District 1 and 4.   |
| Transfers - General Revenue                             | \$-           | -%        |   |
| Transfers - Other Revenue                               | \$(13,031)    | (100.00%) | Due to previous year budget adjustment to transfers within the Stormwater program   |
| Other Finance Source Revenue                            | \$-           | -%        |   |
| Compensation and Benefits Expense                       | \$419,048     | 21.76%    | Primarily attributable to three additional staff for a 2nd Vegetation Harvesting crew, a new Accounting Clerk II position, COLA Adjustments, FRS rate increases, and Health insurance increases |
| Operating Expense                                       | \$(465,285)   | (7.44%)   | Primarily attributable to recognizing a project previously budgeted in operating being moved to capital outlay  |
| Capital Outlay Expense                                  | \$(236,172)   | (44.52%)  | Primarily attributable to major equipment purchases in FY23   |
| Grants and Aid Expense                                  | \$-           | -%        |   |
| C I P Expense   | \$2,900,485   | 21.44%    | Attributable to additional new projects progressing to construction in FY24   |
| Debt Service Expense                                    | \$1,608       | 1.05%     | Due to amortization schedule  |
| Reserves-Operating Expense                              | \$(213,000)   | (100.00%) | Attributable to moving hurricane response funds from reserves to accessible operating in FY24.  |
| Reserves - Capital Expense                              | \$(2,750,213) | (34.69%)  | Primarily attributable to more projects moving to the construction phase in FY24.   |
| Reserves - Restricted Expense                           | \$-           | -%        |   |
| Transfers Expense                                       | \$10,275      | 6.05%     | Attributable to increased transfers to the Tax Collector for Stormwater collections   |

### Save Our Indian River Lagoon

| Save our Indian River Lagoon Program<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference          | % Change        |
|--|------------------------|------------------------------|--------------------------------|---------------------|-----------------|
| Taxes Revenue  | \$63,910,418           | \$58,146,715                 | \$68,724,435                   | \$10,577,720        | 18.19%          |
| Permits, Fees & Special Assessment Revenue                         | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| Intergovernmental Revenue  | \$3,069,442            | \$21,586,158                 | \$12,222,237                   | \$(9,363,921)       | (43.38%)        |
| Charges for Services Revenue                                       | \$325                  | \$-                          | \$-                            | \$-                 | -%              |
| Fines and Forfeits Revenue   | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| Miscellaneous Revenue  | \$2,068,219            | \$2,314,053                  | \$8,448,058                    | \$6,134,005         | 265.08%         |
| Statutory Reduction  | \$-                    | \$(3,886,471)                | \$(4,469,743)                  | \$(583,272)         | 15.01%          |
| <b>Total Operating Revenues</b>                                    | <b>\$69,048,404</b>    | <b>\$78,160,455</b>          | <b>\$84,924,987</b>            | <b>\$6,764,532</b>  | <b>8.65%</b>    |
| Balance Forward Revenue  | \$200,653,985          | \$242,351,863                | \$296,802,384                  | \$54,450,521        | 22.47%          |
| Transfers - General Revenue  | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| Transfers - Other Revenue  | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| Other Finance Source Revenue                                       | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| <b>Non-Operating Revenues</b>                                      | <b>\$200,653,985</b>   | <b>\$242,351,863</b>         | <b>\$296,802,384</b>           | <b>\$54,450,521</b> | <b>22.47%</b>   |
| <b>Total Revenues</b>  | <b>\$269,702,389</b>   | <b>\$320,512,318</b>         | <b>\$381,727,371</b>           | <b>\$61,215,053</b> | <b>19.10%</b>   |
| Compensation and Benefits Expense                                  | \$708,847              | \$1,355,722                  | \$1,400,177                    | \$44,455            | 3.28%           |
| Operating Expense  | \$2,827,552            | \$4,411,283                  | \$3,589,222                    | \$(822,061)         | (18.64%)        |
| Capital Outlay Expense   | \$11,822               | \$118,893                    | \$114,502                      | \$(4,391)           | (3.69%)         |
| <b>Operating Expenses</b>  | <b>\$3,548,220</b>     | <b>\$5,885,898</b>           | <b>\$5,103,901</b>             | <b>\$(781,997)</b>  | <b>(13.29%)</b> |
| C I P Expense  | \$17,798,872           | \$76,984,535                 | \$94,449,728                   | \$17,465,193        | 22.69%          |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| Reserves-Operating Expense   | \$-                    | \$18,502,590                 | \$71,493,106                   | \$52,990,516        | 286.40%         |
| Reserves - Capital Expense   | \$-                    | \$95,932,993                 | \$71,885,739                   | \$(24,047,254)      | (25.07%)        |
| Reserves - Restricted Expense                                      | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| Grants and Aid Expense   | \$35,549,409           | \$123,206,302                | \$138,794,897                  | \$15,588,595        | 12.65%          |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-                 | -%              |
| <b>Non-Operating Expenses</b>                                      | <b>\$53,348,281</b>    | <b>\$314,626,420</b>         | <b>\$376,623,470</b>           | <b>\$61,997,050</b> | <b>19.70%</b>   |
| <b>Total Expenses</b>  | <b>\$56,896,501</b>    | <b>\$320,512,318</b>         | <b>\$381,727,371</b>           | <b>\$61,215,053</b> | <b>19.10%</b>   |



## Save Our Indian River Lagoon: Budget Variances

| Save Our Indian River Lagoon Program Revenue and Expense Category | Difference     | % Change | Explanation   |
|---|----------------|----------|---|
| Taxes Revenue   | \$10,577,720   | 18.19%   | Attributable to an increase in Save Our Indian River Lagoon Sales Tax revenue based on economic recovery projections and historical data  |
| Permits, Fees & Special Assessment Revenue                        | \$-            | -%       |   |
| Intergovernmental Revenue   | \$(9,363,921)  | (43.38%) | Attributable to the progression of current grant-funded projects offset by known new grant funding  |
| Charges for Services Revenue                                      | \$-            | -%       |   |
| Fines and Forfeits Revenue  | \$-            | -%       |   |
| Miscellaneous Revenue   | \$6,134,005    | 265.08%  | Attributable to projected increases in interest rates and higher fund balance projections   |
| Statutory Reduction   | \$(583,272)    | 15.01%   | Coincides with change in Operating Revenues   |
| Balance Forward Revenue   | \$54,450,521   | 22.47%   | Attributable to higher anticipated revenue collections in fiscal year 2023 as well as construction delays for some capital projects resulting in the carrying forward of project funds                  |
| Transfers - General Revenue                                       | \$-            | -%       |   |
| Transfers - Other Revenue   | \$-            | -%       |   |
| Other Finance Source Revenue                                      | \$-            | -%       |   |
| Compensation and Benefits Expense                                 | \$44,455       | 3.28%    | Attributable to cost of Living Adjustments, FRS rate increases, Health Insurance increases and necessary pay adjustments  |
| Operating Expense   | \$(822,061)    | (18.64%) | Primarily associated with decreased budgets for Project Performance Monitoring (Respond Costs) offset by increased allocations for Public Outreach and Engagement                                       |
| Capital Outlay Expense  | \$(4,391)      | (3.69%)  | Primarily attributable to increased costs for vehicles. FY24 includes computers, one replacement vehicle and two new vehicles. The new vehicles will be shared by new positions added in FY23           |
| Grants and Aid Expense  | \$15,588,595   | 12.65%   | Primarily associated with additional funding allocated to multi-year municipal projects as well as an increased number of city projects approved in the latest Save Our Indian River Lagoon Plan Update |
| C I P Expense   | \$17,465,193   | 22.69%   | Attributable to an increasing number of Capital Improvement Projects anticipated to proceed in FY24   |
| Debt Service Expense  | \$-            | -%       |   |
| Reserves-Operating Expense  | \$52,990,516   | 286.40%  | Primarily attributable to the allocation of reserves related to reimbursing municipalities for contracted, multi-year projects  |
| Reserves - Capital Expense  | \$(24,047,254) | (25.07%) | Attributable to allocating funds for the future year costs of ongoing multi-year projects as well as capital projects approved for future years   |
| Reserves - Restricted Expense                                     | \$-            | -%       |   |
| Transfers Expense   | \$-            | -%       |   |

### Beaches, Boatings, and Waterways

| Beaches, Boatings, and Waterways Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference            | % Change        |
|---|---------------------|---------------------------|-----------------------------|-----------------------|-----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Permits, Fees & Special Assessment Revenue                          | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Intergovernmental Revenue   | \$7,845,463         | \$11,430,422              | \$526,316                   | \$(10,904,106)        | (95.40%)        |
| Charges for Services Revenue  | \$155               | \$3,500                   | \$3,500                     | \$-                   | -%              |
| Fines and Forfeits Revenue  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Miscellaneous Revenue   | \$73,873            | \$58,906                  | \$61,478                    | \$2,572               | 4.37%           |
| Statutory Reduction   | \$-                 | \$(574,458)               | \$(29,565)                  | \$544,893             | (94.85%)        |
| <b>Total Operating Revenues</b>                                     | <b>\$7,919,492</b>  | <b>\$10,918,370</b>       | <b>\$561,729</b>            | <b>\$(10,356,641)</b> | <b>(94.86%)</b> |
| Balance Forward Revenue   | \$163,785           | \$89,412                  | \$58,614                    | \$(30,798)            | (34.45%)        |
| Transfers - General Revenue   | \$117,032           | \$120,544                 | \$125,277                   | \$4,733               | 3.93%           |
| Transfers - Other Revenue   | \$243,837           | \$247,615                 | \$259,377                   | \$11,762              | 4.75%           |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| <b>Non-Operating Revenues</b>                                       | <b>\$524,654</b>    | <b>\$457,571</b>          | <b>\$443,268</b>            | <b>\$(14,303)</b>     | <b>(3.13%)</b>  |
| <b>Total Revenues</b>   | <b>\$8,444,146</b>  | <b>\$11,375,941</b>       | <b>\$1,004,997</b>          | <b>\$(10,370,944)</b> | <b>(91.17%)</b> |
| Compensation and Benefits Expense                                   | \$315,128           | \$334,887                 | \$318,977                   | \$(15,910)            | (4.75%)         |
| Operating Expense   | \$308,853           | \$717,954                 | \$184,520                   | \$(533,434)           | (74.30%)        |
| Capital Outlay Expense  | \$-                 | \$3,100                   | \$1,500                     | \$(1,600)             | (51.61%)        |
| <b>Operating Expenses</b>   | <b>\$623,980</b>    | <b>\$1,055,941</b>        | <b>\$504,997</b>            | <b>\$(550,944)</b>    | <b>(52.18%)</b> |
| C I P Expense   | \$11,657,094        | \$10,320,000              | \$500,000                   | \$(9,820,000)         | (95.16%)        |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Reserves-Operating Expense  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Reserves - Capital Expense  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Reserves - Restricted Expense                                       | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-                   | -%              |
| <b>Non-Operating Expenses</b>                                       | <b>\$11,657,094</b> | <b>\$10,320,000</b>       | <b>\$500,000</b>            | <b>\$(9,820,000)</b>  | <b>(95.16%)</b> |
| <b>Total Expenses</b>   | <b>\$12,281,075</b> | <b>\$11,375,941</b>       | <b>\$1,004,997</b>          | <b>\$(10,370,944)</b> | <b>(91.17%)</b> |

## Beaches, Boating, and Waterways: Budget Variances

| Beaches, Boating, and Waterways Program<br>Revenue and Expense Category | Difference     | % Change | Explanation  |
|---|----------------|----------|--|
| Taxes Revenue   | \$-            | -%       |  |
| Permits, Fees & Special Assessment Revenue                              | \$-            | -%       |  |
| Intergovernmental Revenue   | \$(10,904,106) | (95.40%) | Primarily attributable to the cumulative spending down of legislatively funded muck grants   |
| Charges for Services Revenue  | \$-            | -%       |  |
| Fines and Forfeits Revenue  | \$-            | -%       |  |
| Miscellaneous Revenue   | \$2,572        | 4.37%    | Primarily attributable to increased revenue from derelict vessel removal   |
| Statutory Reduction   | \$544,893      | (94.85%) | Coincides with spend down of dredging grants   |
| Balance Forward Revenue   | \$(30,798)     | (34.45%) | Primarily attributable to the temporary overlap of new employee trained by the retiring Environmental Program Assistant  |
| Transfers - General Revenue   | \$4,733        | 3.93%    | Coincides with approved three percent budgeted increase in General Fund Transfer to offset increasing employee costs and cost allocation charges   |
| Transfers - Other Revenue   | \$11,762       | 4.75%    | Attributable to an increase in the Tourism development transfer to cover increased cost allocation charges as well as increased compensation and benefits expenses related to Beach and Coastal administration |
| Other Finance Source Revenue  | \$-            | -%       |  |
| Compensation and Benefits Expense                                       | \$(15,910)     | (4.75%)  | Primarily attributable to long term employee retiring offset by cost-share for a new Accounting Clerk II position.   |
| Operating Expense   | \$(533,434)    | (74.30%) | Primarily attributable to Phase 2 Muck Grant project progression and nearing completion  |
| Capital Outlay Expense  | \$(1,600)      | (51.61%) | Attributable to computer purchases being filled in previous fiscal year  |
| Grants and Aid Expense  | \$-            | -%       |  |
| C I P Expense   | \$(9,820,000)  | (95.16%) | Primarily attributable to the progression of legislatively funded muck removal.  |
| Debt Service Expense  | \$-            | -%       |  |
| Reserves-Operating Expense  | \$-            | -%       |  |
| Reserves - Capital Expense  | \$-            | -%       |  |
| Reserves - Restricted Expense   | \$-            | -%       |  |
| Transfers Expense   | \$-            | -%       |  |

## Natural Resources Management Department

### Performance Measures

| Program                                  | Objective   | Measure  | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|--|---|--|------------------------|---------------------------|---------------------------|
| Beaches, Boating and Waterways           | Safeguard life, safety and property; maintain navigation                              | Tons of Derelict Vessel debris removed                               | 165                    | 92                        | 50                        |
| Beaches, Boating and Waterways           | Maintain beaches to provide storm protection, recreation & support tourism economy    | Percentage of shoreline maintained at design level                   | 100%                   | 100%                      | 100%                      |
| Beaches, Boating and Waterways           | Reduce area of Indian River Lagoon smothered by muck                                  | Thousands of cubic yards removed                                     | 132                    | 295                       | 430                       |
| Environmental Remediation and Compliance | Deliver Excellent Customer Service  | Number of pollutant storage facility inspections                     | 350                    | 350                       | 350                       |
| Environmental Remediation and Compliance | Prevent petroleum leaks from underground fuel tanks                                   | Number of petroleum clean-up reviews and oversight                   | 214                    | 235                       | 303                       |
| Environmental Remediation and Compliance | Mitigate plumes of historical petroleum leaks   | Number of targeted hazardous waste generator inspections             | 601                    | 707                       | 707                       |
| Environmental Resources Management       | Ensure proper storage handling and disposal of hazardous wastes                       | Environmental permit reviews   | 11,308                 | 11,781                    | 11,781                    |
| Environmental Resources Management       | Promote economic development through plan review                                      | Environmental reviews completed in standard timeframe                | 95%                    | 97%                       | 97%                       |
| Environmental Resources Management       | Enhance community experience through responsive and timely code compliance assistance | Code compliance response within 7 days                               | 59%                    | 70%                       | 80%                       |
| Environmental Resources Management       | Remove nutrient loaded vegetation from Stormwater                                     | Pounds of vegetation removed   | 2,248,050              | 2,500,000                 | 3,000,000                 |
| Save Our Indian Lagoon                   | Reduce nutrient pollution in the Indian River Lagoon                                  | Pounds of nitrogen pollution reduced or removed annually             | 159,557                | 255,926                   | 492,950                   |
| Save Our Indian Lagoon                   | Engage the community  | Number of substitute projects received and reviewed, cumulative      | 167                    | 185                       | 200                       |
| Save Our Indian Lagoon                   | Restore natural lagoon function and resilience  | Square feet of shoreline restored with filtering habitat, cumulative | 39,357                 | 63,214                    | 98,964                    |
| Stormwater Capital                       | Maintain infrastructure   | Miles of curbed street swept   | 5,502                  | 6,000                     | 6,300                     |
| Stormwater Capital                       | Promote economic leveraging   | Capital funds that leveraged grant funds                             | 60%                    | 70%                       | 70%                       |
| Stormwater Capital                       | Protect our natural resources   | Pounds of nitrogen removed annually                                  | 93,027                 | 100,000                   | 105,000                   |
| Stormwater Capital                       | Effective and efficient operations  | Cost/pound of total nitrogen removed from stormwater runoff          | \$100                  | \$125                     | \$135                     |

**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                    | <b>Description</b>   | <b>Position</b>  | <b>Destination</b>           | <b>Funding Source</b>                | <b>Total Cost</b> |
|--|--|--|------------------------------|--------------------------------------|-------------------|
| Environmental Remediation & Compliance | Florida Department of Environmental Protection Tank Inspector Training                       | L P Manager Tank Inspectors (2)                                      | Orlando, Florida             | Charges for Services                 | \$1,225           |
| Environmental Remediation & Compliance | Florida Dept of Environmental Protection PRP Workshop  | LP Manager / Site Managers (11)                                      | Tallahassee, Florida         | Charges for Services                 | \$6,721           |
| Environmental Remediation & Compliance | SQG/Small Quantity Generator Meetings 1 meeting per Qtr                                      | 3 staff members per quarter  | Various Neighboring Counties | License Fees                         | \$2,864           |
| Environmental Remediation & Compliance | North American Hazardous Materials Management Association Florida Chapter Annual Meeting     | 4 staff members  | TBD, Florida                 | License Fees                         | \$2,900           |
| Environmental Remediation & Compliance | North American Hazardous Materials Management Association Annual National Meeting            | 4 staff members  | TBD, Florida                 | License Fees                         | \$4,900           |
| Environmental Remediation & Compliance | McCoy & Associates, Inc  | Geologist and 2 Environmental Specialists (3)                        | Orlando, Florida             | License Fees                         | \$4,500           |
| Environmental Remediation & Compliance | FL Brownsfield Conference  | Program Manager, Geologist (1)                                       | TBD, Florida                 | License Fees                         | \$1,000           |
| Environmental Resources Management     | Resiliency Conference (4 days)   | Env Spec I (1) & Env Spec III (1)                                    | TBD                          | Permitting Fees, Special assessments | \$2,188           |
| Environmental Resources Management     | Permitting School (4 days)   | 1 Assistant Director, Env Spec I, & Env Spec III                     | TBD                          | Permitting Fees, Special assessments | \$5,702           |
| Environmental Resources Management     | International Society of Arboriculture Advanced Certification; Tree Risk Assessment (3 days) | Environmental Specialist I (1) and Deputy Director                   | TBD                          | Permitting Fees, Special assessments | \$2,666           |
| Environmental Resources Management     | Wetlands Delineation Training-Richard Chinn (5 days)   | Associate Environmental Specialist or Environmental Specialist I (2) | Tampa, Florida               | Permitting Fees, Special assessments | \$4,760           |
| Environmental Resources Management     | Code Enforcement FACE Level Training for Certification & CEU's (5 days)                      | Code Enforcement Officer (1)   | TBD                          | Permitting Fees, Special assessments | \$1,580           |
| Environmental Resources Management     | FACE Conference & Training. Required for CEU (4 days)  | Code Enforcement Officer (2)   | TBD                          | Permitting Fees, Special assessments | \$2,538           |
| Beaches, Boating & Waterways           | TDC Beaches - Florida Shore and Beach Annual and Technical Meetings                          | Beaches Program Assistant (1)  | TBD                          | Tourist Tax                          | \$1,900           |
| Beaches, Boating & Waterways           | TDC Beaches - Florida Marine Turtle Permit Meeting   | Beaches program Assistant or Beaches Prog Mgr (1)                    | TBD                          | Tourist Tax                          | \$700             |
| Beaches, Boating & Waterways           | GF Boating & Waterways - Regional Waterway and Dredging Conference                           | B&W Prog Coord (1)   | TBD                          | General Fund                         | \$1,600           |

# BOARD AGENCIES

## Natural Resources Management Department

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                         | Description  | Position   | Destination             | Funding Source      | Total Cost |
|--------------------------------------|--|--|-------------------------|---------------------|------------|
| Beaches, Boating & Waterways         | GF Boating & Waterways - State & Region Reef/ Waterway Workshops   | B&W Prog Coord (1)   | TBD                     | General Fund        | \$200      |
| Stormwater Utility                   | Maintenance of Traffic Class (1)                                   | 1 staff member   | TBD                     | Assessment          | \$650      |
| Stormwater Utility                   | Florida Stormwater Association Conference/ Seminars                | Engineering Staff  | TBD                     | Assessment          | \$3,500    |
| Stormwater Utility                   | Florida Stormwater Association Conference/ Seminars/Environmental  | Environmental Staff  | TBD                     | Assessment          | \$4,200    |
| Stormwater Utility                   | Florida Stormwater Association Conference/ Seminars/Board Mtgs     | 3 staff inc Deputy Director  | TBD                     | Assessment          | \$5,500    |
| Stormwater Utility                   | University of Florida Trio FDEP Sampling SOP                       | 2 staff members  | Gainesville, FL         | Assessment          | \$2,000    |
| Stormwater Utility                   | FGFOA School of Government Finance Intermediate/Advanced           | Support Services Specialist & NRMD Finance Manager                                       | TBD                     | Assessment          | \$1,000    |
| Stormwater Utility                   | Florida Stormwater Association Stormwater Operator Level I         | TBD  | TBD                     | Assessment          | \$100      |
| Stormwater Utility                   | Florida Stormwater Association Stormwater Operator Level II        | TBD  | TBD                     | Assessment          | \$200      |
| Stormwater Utility                   | Florida Stormwater Association Stormwater Operator Recertification | TBD  | TBD                     | Assessment          | \$200      |
| Save Our Indian River Lagoon Program | Florida Lake Management Society Conference                         | Associate Environmental Specialist (1), Environmental Specialist I (1), Engineer III (1) | Bonita Springs, Florida | Half Cent Sales Tax | \$3,162    |
| Save Our Indian River Lagoon Program | Florida Stormwater Association Winter Conference                   | Environmental Specialist (2), Director (1)   | Tampa, Florida          | Half Cent Sales Tax | \$2,760    |
| Save Our Indian River Lagoon Program | FDEP Erosion and Sedimentation Control Certification               | Engineer I (1), Associate Environmental Specialist (1)                                   | TBD, Florida            | Half Cent Sales Tax | \$582      |
| Save Our Indian River Lagoon Program | Florida Marine Science Educators Association Conference            | Environmental Specialist III (1)   | TBD, Florida            | Half Cent Sales Tax | \$1,500    |
| Save Our Indian River Lagoon Program | Natural Resources Leadership Institute                             | SOIRL Staff (1)  | TBD, Florida            | Half Cent Sales Tax | \$2,840    |
| Save Our Indian River Lagoon Program | Florida Public Relations Association (FPRA) Annual Conference      | Environmental Specialist III (1)   | TBD, Florida            | Half Cent Sales Tax | \$1,880    |
| Save Our Indian River Lagoon Program | Tallahassee Workshops & Public Hearings                            | Director (1)   | Tallahassee, Florida    | Half Cent Sales Tax | \$520      |
| Save Our Indian River Lagoon Program | FL Chamber Environmental Permitting Summer School                  | Director (1)   | Tallahassee, Florida    | Half Cent Sales Tax | \$1,700    |

**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                  | <b>Description</b>   | <b>Position</b>  | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|--------------------------------------|--|--|--------------------|-----------------------|-------------------|
| Save Our Indian River Lagoon Program | Western Dredging Association Easter Chapter Annual Meeting                 | Associate Environmental Specialist (2), Engineer III (1)                 | Jacksonville, FL   | Half Cent Sales Tax   | \$4,692           |
| Save Our Indian River Lagoon Program | University of Florida Water Institute Symposium                            | Environmental Specialist III (1)   | Gainesville, FL    | Half Cent Sales Tax   | \$650             |
| Save Our Indian River Lagoon Program | Accelerated Certification Training - Florida Onsite Wastewater Association | Associate Environmental Specialist (1), Environmental Specialist III (1) | Lake Alfred, FL    | Half Cent Sales Tax   | \$2,820           |
| Save Our Indian River Lagoon Program | Biscayne Bay Marine Health Summit  | Environmental Specialist (2)   | Miami, FL          | Half Cent Sales Tax   | \$1,170           |
| Save Our Indian River Lagoon Program | Lake Worth Science Symposium   | Environmental Specialist (2)   | Lake Worth, FL     | Half Cent Sales Tax   | \$1,138           |
| <b>Total Funded For Department</b>   |  |  |                    |                       | <b>\$90,708</b>   |

## Natural Resources Management Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                             | Description  | Quantity | Unit Cost | Funding Source       | Total Cost       |
|--|--|----------|-----------|----------------------|------------------|
| Environmental Remediation and Compliance | Pretroleum Restoration/New Desktops-F. Tackett, K. Doubikin, D. Sterling | 3        | \$1,250   | Charges for Services | \$3,750          |
| Environmental Remediation and Compliance | Pollutant Storage/New Desktop-P. Mcroy                                   | 1        | \$1,250   | Charges for Services | \$1,250          |
| Environmental Resources Management       | Chevy Silverado Crew Cab Truck   | 1        | \$44,989  | Charges for Services | \$44,989         |
| Stormwater Utility                       | Desktop Computer   | 2        | \$2,500   | Assessments          | \$5,000          |
| Stormwater Utility                       | Peristaltic Pump   | 1        | \$1,500   | Assessments          | \$1,500          |
| Stormwater Utility                       | Flow Meter   | 1        | \$2,000   | assessments          | \$2,000          |
| Stormwater Utility                       | Turbidity Meter  | 1        | \$1,500   | Assessments          | \$1,500          |
| Stormwater Utility                       | Level  | 1        | \$1,800   | Assessments          | \$1,800          |
| Stormwater Utility                       | Weedoo Dredge Head   | 1        | \$2,500   | Assessments          | \$2,500          |
| Stormwater Utility                       | Large Scale Plotter  | 1        | \$10,000  | Assessments          | \$10,000         |
| Stormwater Utility                       | Limb Beaver  | 1        | \$20,000  | Assessments          | \$20,000         |
| Stormwater Utility                       | Inlet Baskets  | 25       | \$7,000   | Assessments          | \$175,000        |
| Stormwater Utility                       | Portable Nutrient Removal System   | 1        | \$75,000  | Assessments          | \$75,000         |
| Beaches, Boating, & Waterways            | Computer Equipment - Laptop replacement - Mike                           | 1        | \$1,500   | General Fund         | \$1,500          |
| Save Our Indian River Lagoon             | Truck  | 2        | \$31,914  | Sales Tax            | \$63,828         |
| Save Our Indian River Lagoon             | Truck Extended Cab 4WD + hitches & accessories, replacement vehicle      | 1        | \$40,674  | Sales Tax            | \$40,674         |
| Save Our Indian River Lagoon             | Laptops  | 3        | \$2,000   | Sales Tax            | \$6,000          |
| Save Our Indian River Lagoon             | Desktop Computer   | 2        | \$2,000   | Sales Tax            | \$4,000          |
| <b>Total Funded For Department</b>       |  |          |           |                      | <b>\$460,291</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.





**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>          | <b>Description</b>  | <b>Funding Source</b>                  | <b>Total Cost</b> |
|------------------------------|---|--|-------------------|
| Stormwater Utility           | Ditch Outfall Denitrification D 1   | Assessment                             | \$680,000         |
| Stormwater Utility           | Ditch Outfall Denitrification D 3   | Assessment                             | \$240,000         |
| Stormwater Utility           | Ditch Outfall Denitrification D 4   | Assessment                             | \$478,000         |
| Stormwater Utility           | Ditch Outfall Denitrification D 5   | Assessment                             | \$25,000          |
| Stormwater Utility           | Merritt Ridge 2B D2   | Assessment                             | \$280,000         |
| Stormwater Utility           | FEMA Buyout - West Cocoa D 2  | Assessment, Grant                      | \$600,729         |
| Stormwater Utility           | Titusville Causeway WADS  | Assessment, Grant, Sales Tax, Transfer | \$246,440         |
| Stormwater Utility           | Fay Lake D 1  | Assessment, Grant                      | \$399,636         |
| Stormwater Utility           | North Merritt Island Pump Station Flow Meter Retrofit                               | Assessment                             | \$400,000         |
| Stormwater Utility           | PICA Stormwater Phase III Emergency Outfall Weir D 2                                | Assessment                             | \$140,000         |
| Stormwater Utility           | Micco Central D 3   | Assessment, Grant                      | \$597,955         |
| Stormwater Utility           | Breezeway D 1   | Assessment                             | \$370,000         |
| Stormwater Utility           | Ruby St - Stormwater Sediment & Treatment System D 4                                | Assessment, Grant                      | \$277,610         |
| Stormwater Utility           | North Suntree Outfall SW Project  | Assessment                             | \$1,000,000       |
| Stormwater Utility           | W County Stormwater Improvements - D1   | Assessment                             | \$450,000         |
| Stormwater Utility           | West Cocoa Stormwater Drainage Improvements D1                                      | Assessment                             | \$3,469,413       |
| Stormwater Utility           | W Crisafulli Rd - Church Rd Drainage Improvements D 2                               | Assessment                             | \$260,000         |
| Stormwater Utility           | Mud Lake - West Cocoa D 2   | Assessment, Grant                      | \$1,376,259       |
| Stormwater Utility           | Hoover and Ocean Park Stormwater Improvements D 5                                   | Assessment, Grant                      | \$557,027         |
| Stormwater Utility           | Ditch Outfall Denitrification D 2   | Assessment                             | \$45,000          |
| Stormwater Utility           | Max Brewer Causeway Hurricane Storm Damage Reduction & Restoration                  | Grant                                  | \$500,000         |
| Stormwater Utility           | Harvester Facility Building   | Assessment                             | \$180,197         |
| Save Our Indian River Lagoon | Stormwater Projects-North-B1398 Sand Dollar Canal D5                                | Assessment, Sales Tax                  | \$994,473         |
| Save Our Indian River Lagoon | Muck Removal-North-Grand Canal Muck Dredging  | Sales Tax, Grant                       | \$6,500,000       |
| Save Our Indian River Lagoon | Muck Removal-North-Eau Gallie Muck Dredging   | Sales Tax, Grant                       | \$12,297,781      |
| Save Our Indian River Lagoon | Muck Removal-Banana-Sykes Creek Muck Dredging                                       | Sales Tax, Grant                       | \$11,149,301      |
| Save Our Indian River Lagoon | Muck Removal-Banana-Merritt Island Canals Muck Dredging                             | Assessment, Sales Tax, Unfunded        | \$7,733,517       |
| Save Our Indian River Lagoon | Muck Removal-North-Titusville East Muck Dredging                                    | Sales Tax                              | \$3,300,000       |
| Save Our Indian River Lagoon | Oyster Living Shoreline-Banana-Square Feet  | Sales Tax                              | \$1,241,102       |
| Save Our Indian River Lagoon | Oyster Living Shoreline-North-Square Feet   | Sales Tax                              | \$1,154,334       |
| Save Our Indian River Lagoon | Stormwater Projects-Banana-B998B Hampton Homes D2                                   | Assessment, Sales Tax                  | \$687,618         |
| Save Our Indian River Lagoon | Muck Removal-North-National Aeronautics and Space Administration East Muck Dredging | Sales Tax                              | \$250,000         |

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                 | Description   | Funding Source               | Total Cost  |
|------------------------------|---|------------------------------|-------------|
| Save Our Indian River Lagoon | Muck Removal-North-Titusville RR West Muck Dredging                   | Sales Tax                    | \$1,500,000 |
| Save Our Indian River Lagoon | Muck Removal-North-Rockledge A Muck Dredging                          | Sales Tax                    | \$1,600,000 |
| Save Our Indian River Lagoon | Septic Removal - North - South Beaches A                              | Sales Tax, Grant             | \$100,000   |
| Save Our Indian River Lagoon | Stormwater Projects - Banana - Basin 1280B Flamingo Bioreactors       | Assessment, Sales Tax        | \$211,645   |
| Save Our Indian River Lagoon | Basin 958 - Pioneer Road Ditch Outfall D2                             | Assessment, Grant, Sales Tax | \$53,393    |
| Save Our Indian River Lagoon | Stormwater Projects - Banana - Basin 1304B W Arlington Bioreactor     | Assessment, Sales Tax        | \$25,000    |
| Save Our Indian River Lagoon | Banana Stormwater Projects  | Sales Tax                    | \$200,000   |
| Save Our Indian River Lagoon | Mobile Algae Harvesting to Mitigate HABs                              | Grant                        | \$899,000   |
| Save Our Indian River Lagoon | North Stormwater Projects   | Sales Tax                    | \$200,000   |
| Save Our Indian River Lagoon | Basin 2258 Ditch Outfall Denitrification D5                           | Assessment, Grant, Sales Tax | \$108,414   |
| Save Our Indian River Lagoon | Central Stormwater Projects   | Sales Tax                    | \$175,000   |
| Save Our Indian River Lagoon | Muck Removal - Banana - Canaveral South Muck Dredging                 | Sales Tax                    | \$4,239,221 |
| Save Our Indian River Lagoon | Muck Removal - Pineda BRL Muck Dredging                               | Sales Tax                    | \$250,000   |
| Save Our Indian River Lagoon | Muck Removal - Banana - Patrick Space Force Base (PSFB) Muck Dredging | Sales Tax                    | \$500,000   |
| Save Our Indian River Lagoon | Stormwater Projects - Banana - B1124 Elliot Drive Canal D2            | Assessment, Grant, Sales Tax | \$275,000   |
| Save Our Indian River Lagoon | Stormwater Projects - B1066 - Angel Ave D2                            | Assessment, Grant, Sales Tax | \$195,767   |
| Save Our Indian River Lagoon | Septic Removal-North-Sharpes A  | Sales Tax                    | \$277,833   |
| Save Our Indian River Lagoon | Septic Removal-North-Sharpes B  | Sales Tax                    | \$750,000   |
| Save Our Indian River Lagoon | Septic Removal-North-Cocoa C  | Sales Tax                    | \$566,654   |
| Save Our Indian River Lagoon | Algae Scrubbing   | Grant                        | \$300,000   |
| Save Our Indian River Lagoon | Septic Removal-Banana-Sykes Creek T                                   | Sales Tax, Grant             | \$2,639,056 |
| Save Our Indian River Lagoon | Septic Removal-Banana-Sykes Creek N                                   | Sales Tax                    | \$2,923,552 |
| Save Our Indian River Lagoon | Septic Removal-Banana-Sykes Creek M                                   | Sales Tax, Grant             | \$1,895,314 |
| Save Our Indian River Lagoon | Septic Removal-Banana-South Banana B                                  | Sales Tax                    | \$1,272,500 |
| Save Our Indian River Lagoon | Septic Removal-Banana-Merritt Island C                                | Sales Tax, Grant             | \$1,755,000 |
| Save Our Indian River Lagoon | Septic Removal-Banana-Merritt Island F                                | Sales Tax, Grant             | \$1,429,000 |
| Save Our Indian River Lagoon | Septic Removal-Banana-Sykes Creek R                                   | Sales Tax                    | \$3,000,000 |
| Save Our Indian River Lagoon | Septic Removal-Banana-Merritt Island G                                | Sales Tax                    | \$6,050,000 |
| Save Our Indian River Lagoon | Septic Removal-Banana-North Merritt Island E                          | Sales Tax                    | \$2,908,000 |
| Save Our Indian River Lagoon | Septic Removal-Central-Micco Sewer Line Extension                     | Sales Tax, Grant             | \$1,807,533 |
| Save Our Indian River Lagoon | Septic Removal-Central-Micco B  | Sales Tax                    | \$5,000,000 |
| Save Our Indian River Lagoon | Septic Removal-North-South Central C                                  | Sales Tax, Grant             | \$548,469   |
| Save Our Indian River Lagoon | Septic Removal-North-South Central D (Brevard)                        | Sales Tax                    | \$3,050,000 |
| Save Our Indian River Lagoon | Septic Removal-North-South Central A                                  | Sales Tax                    | \$933,000   |
| Save Our Indian River Lagoon | Septic Removal-North-South Beaches O                                  | Sales Tax, Grant             | \$194,700   |
| Save Our Indian River Lagoon | Septic Removal-North-South Beaches P                                  | Sales Tax, Grant             | \$217,478   |

**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>                | <b>Description</b>                                 | <b>Funding Source</b>           | <b>Total Cost</b>    |
|------------------------------------|--|---------------------------------|----------------------|
| Save Our Indian River Lagoon       | South Brevard Water Reclamation Facility           | Sales Tax                       | \$1,653,028          |
| Save Our Indian River Lagoon       | Huntington Pond Denitrification Retrofit D1        | Assessment,<br>Sales Tax, Grant | \$446,000            |
| Save Our Indian River Lagoon       | Flounder Creek Pond D1                             | Assessment,<br>Sales Tax, Grant | \$213,000            |
| Save Our Indian River Lagoon       | Kingsmill Aurora Phase II                          | Assessment,<br>Sales Tax        | \$2,453,982          |
| Save Our Indian River Lagoon       | Hog Point Oyster Bar                               | Sales Tax                       | \$50,022             |
| Save Our Indian River Lagoon       | Septic Removal - Banana - Kelly Park               | Sales Tax                       | \$135,000            |
| Save Our Indian River Lagoon       | Septic Removal - Banana - Rotary Park              | Sales Tax                       | \$156,000            |
| Save Our Indian River Lagoon       | Septic Removal - North - Manatee Cove              | Sales Tax                       | \$36,000             |
| Save Our Indian River Lagoon       | Septic Removal - North - Riverwalk                 | Sales Tax                       | \$6,000              |
| Save Our Indian River Lagoon       | Unincorporated Countywide Vegetation<br>Harvesting | Sales Tax                       | \$300,000            |
| <b>Total Funded For Department</b> |  |                                 | <b>\$111,380,953</b> |

### Parks And Recreation Department

#### Mission Statement:

To contribute to the quality of life in Brevard County by providing leisure activities reflecting the interest and values of the citizens and visitors.

#### Programs And Services:

##### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Parks Operations:

- Recreation operations
- Park maintenance
- Campground operations and maintenance

##### Accomplishments:

- Conducted 25 summer camps. Offered Summer Food Service Program at 12 community centers and provided 23,426 meals for youth in Brevard County.
- Replaced three playground structures and expanded one playground.
- Replaced three pavilions at Marina Park and one pavilion at Stuart Park.
- Renovated 18.5 acres of athletic fields between Hoover Middle School, Max K. Rodes Park and installed new athletic lights at Rotary Park in Merritt Island.
- Installed new concrete exercise pads and exercise equipment at Wuesthoff Park.
- Replaced three beach crossovers, repaired nine beach crossovers, repaired two boat ramps and two boardwalks in the South Area.
- Renovated Spessard Holland North concession building.
- Golf Brevard, Inc. invested approximately \$1.5M in a new irrigation system at Habitat Golf Course. On August 30, 2022, the BoCC approved ten-year contracts with Golf Brevard, Inc. for the operations and maintenance of Habitat and Spessard Holland Golf Courses. The final payment of the County loaned transition funding was paid off early.
- Implemented updated campground reservation guidelines.
- Created Parks Department Maintenance and Recreation Procedures Manuals along with Safety and Aquatics Manuals.
- Created a partnership with Brevard County Library System to offer the Story Walk, Book Mobile and Summer Read and Feed programs for children and families.
- Changed tennis and basketball courts to twist-timer switches which provides patron free access to recreational opportunities in the evenings.
- Restored hurricane damage to the shoreline at Parrish Park and Kelly Park East and the boardwalk at Intercoastal Waterway Park.

##### Initiatives:

- Continue to focus on athletic field restoration and condition
- Create Department Financial and Hiring manuals
- Complete new campground online platform
- Increase usable athletic space and additional parking at Viera Regional Park
- Complete new Disabilities Program facility at Wickham Park

- Continue to enhance and improve recreation registration and reservation system
- Improve and increase outdoor athletic courts throughout the County

#### **Trends and Issues:**

- The Parks Department supports seven Neighborhood Strategy Areas with minimal revenue collection.
- Campground reservations, rules and fee modifications
- RecTrac rental customer improvements
- Supply chain issues for equipment and services
- Volunteer hours have not returned to pre-COVID-19 levels

#### **Service Level Impacts:**

- Contracted services increased due to limited staff resources.
- Full-time and part-time staff hiring difficulties

#### **Environmentally Endangered Lands:**

- Manage acquired conservation lands
- Maintain and manage passive recreation opportunities on Environmentally Endangered Lands managed property
- Provide environmental education opportunities at Environmentally Endangered Lands operated education centers

#### **Accomplishments:**

- 696 acres were treated with prescribed fire
- 532 acres of habitat was restored
- 2,205 acres were treated for invasive exotic plant species
- 62,504 visitors came to Environmentally Endangered Lands education centers

#### **Initiatives:**

- Focus on preparation and implementation of prescribed fires on Environmentally Endangered Lands managed property with focus on the Florida Scrub Jay population in southern Brevard County.
- Continue to control the invasion of exotic species
- Maintain public use trails and facilities
- Continue to seek a long-term funding plan

#### **Trends and Issues:**

- Referendum passed in November 2022
- Capital equipment resource replacement is restricted by availability
- Education Center school field trip visitation, general program participation and special events increased
- Emphasis is being placed on Scrub Jay habitat restoration and maintenance

#### **Service Level Impacts:**

- Full-time and part-time staff hiring difficulties

# BOARD AGENCIES

## Parks And Recreation Department

### Summary

| Parks and Recreation Department Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change       |
|--|---------------------|---------------------------|-----------------------------|----------------------|----------------|
| Taxes Revenue  | \$30,963,747        | \$24,888,023              | \$24,421,213                | \$(466,810)          | (1.88%)        |
| Permits, Fees & Special Assessment Revenue                 | \$-                 | \$-                       | \$-                         | \$-                  | -%             |
| Intergovernmental Revenue                                  | \$514,204           | \$3,791,648               | \$3,772,437                 | \$(19,211)           | (0.51%)        |
| Charges for Services Revenue                               | \$4,783,170         | \$4,895,853               | \$5,135,654                 | \$239,801            | 4.90%          |
| Fines and Forfeits Revenue                                 | \$-                 | \$-                       | \$-                         | \$-                  | -%             |
| Miscellaneous Revenue                                      | \$2,252,041         | \$2,059,969               | \$2,331,789                 | \$271,820            | 13.20%         |
| Statutory Reduction  | \$-                 | \$(1,781,777)             | \$(1,783,054)               | \$(1,277)            | 0.07%          |
| <b>Total Operating Revenues</b>                            | <b>\$38,513,161</b> | <b>\$33,853,716</b>       | <b>\$33,878,039</b>         | <b>\$24,323</b>      | <b>0.07%</b>   |
| Balance Forward Revenue                                    | \$36,097,131        | \$46,931,248              | \$51,561,820                | \$4,630,572          | 9.87%          |
| Transfers - General Revenue                                | \$14,796,167        | \$15,930,053              | \$16,007,413                | \$77,360             | 0.49%          |
| Transfers - Other Revenue                                  | \$1,054,668         | \$5,405,167               | \$369,856                   | \$(5,035,311)        | (93.16%)       |
| Other Finance Source Revenue                               | \$-                 | \$47,000                  | \$-                         | \$(47,000)           | (100.00%)      |
| <b>Total Non-Operating Revenues</b>                        | <b>\$51,947,966</b> | <b>\$68,313,468</b>       | <b>\$67,939,089</b>         | <b>\$(374,379)</b>   | <b>(0.55%)</b> |
| <b>Total Revenues</b>                                      | <b>\$90,461,127</b> | <b>\$102,167,184</b>      | <b>\$101,817,128</b>        | <b>\$(350,056)</b>   | <b>(0.34%)</b> |
| Compensation and Benefits Expense                          | \$14,395,526        | \$19,123,339              | \$20,800,891                | \$1,677,552          | 8.77%          |
| Operating Expense  | \$14,945,592        | \$19,656,213              | \$20,478,599                | \$822,386            | 4.18%          |
| Capital Outlay Expense                                     | \$2,548,053         | \$4,023,694               | \$4,122,560                 | \$98,866             | 2.46%          |
| <b>Operating Expenditures</b>                              | <b>\$31,889,172</b> | <b>\$42,803,246</b>       | <b>\$45,402,050</b>         | <b>\$2,598,804</b>   | <b>6.07%</b>   |
| C I P Expense  | \$6,408,563         | \$34,640,157              | \$37,983,090                | \$3,342,933          | 9.65%          |
| Debt Service Expense                                       | \$8,604,139         | \$10,075,452              | \$8,649,564                 | \$(1,425,888)        | (14.15%)       |
| Reserves-Operating Expense                                 | \$-                 | \$178,429                 | \$150,000                   | \$(28,429)           | (15.93%)       |
| Reserves - Capital Expense                                 | \$-                 | \$1,067,363               | \$1,113,790                 | \$46,427             | 4.35%          |
| Reserves - Restricted Expense                              | \$-                 | \$12,068,963              | \$7,181,430                 | \$(4,887,533)        | (40.50%)       |
| Grants and Aid Expense                                     | \$-                 | \$-                       | \$-                         | \$-                  | -%             |
| Transfers Expense  | \$1,259,784         | \$1,333,574               | \$1,337,204                 | \$3,630              | 0.27%          |
| <b>Total Non-Operating Expenses</b>                        | <b>\$16,272,487</b> | <b>\$59,363,938</b>       | <b>\$56,415,078</b>         | <b>\$(2,948,860)</b> | <b>(4.97%)</b> |
| <b>Total Expenditures</b>                                  | <b>\$48,161,658</b> | <b>\$102,167,184</b>      | <b>\$101,817,128</b>        | <b>\$(350,056)</b>   | <b>(0.34%)</b> |

## Parks Operations

| Parks Operations Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change     |
|---|---------------------|---------------------------|-----------------------------|--------------------|--------------|
| Taxes Revenue                                       | \$15,561,433        | \$16,917,845              | \$17,606,059                | \$688,214          | 4.07%        |
| Permits, Fees & Special Assessment Revenue          | \$-                 | \$-                       | \$-                         | \$-                | -%           |
| Intergovernmental Revenue                           | \$489,586           | \$3,791,648               | \$3,772,437                 | \$(19,211)         | (0.51%)      |
| Charges for Services Revenue                        | \$4,782,839         | \$4,895,403               | \$5,134,354                 | \$238,951          | 4.88%        |
| Fines and Forfeits Revenue                          | \$-                 | \$-                       | \$-                         | \$-                | -%           |
| Miscellaneous Revenue                               | \$1,974,941         | \$1,752,313               | \$2,084,639                 | \$332,326          | 18.96%       |
| Statutory Reduction                                 | \$-                 | \$(1,367,862)             | \$(1,429,873)               | \$(62,011)         | 4.53%        |
| <b>Total Operating Revenues</b>                     | <b>\$22,808,799</b> | <b>\$25,989,347</b>       | <b>\$27,167,616</b>         | <b>\$1,178,269</b> | <b>4.53%</b> |
| Balance Forward Revenue                             | \$20,783,659        | \$27,596,184              | \$35,703,880                | \$8,107,696        | 29.38%       |
| Transfers - General Revenue                         | \$14,796,167        | \$15,930,053              | \$16,007,413                | \$77,360           | 0.49%        |
| Transfers - Other Revenue                           | \$994,590           | \$5,329,367               | \$301,256                   | \$(5,028,111)      | (94.35%)     |
| Other Finance Source Revenue                        | \$-                 | \$47,000                  | \$-                         | \$(47,000)         | (100.00%)    |
| <b>Non-Operating Revenues</b>                       | <b>\$36,574,416</b> | <b>\$48,902,604</b>       | <b>\$52,012,549</b>         | <b>\$3,109,945</b> | <b>6.36%</b> |
| <b>Total Revenues</b>                               | <b>\$59,383,215</b> | <b>\$74,891,951</b>       | <b>\$79,180,165</b>         | <b>\$4,288,214</b> | <b>5.73%</b> |
| Compensation and Benefits Expense                   | \$12,729,678        | \$17,186,974              | \$18,717,858                | \$1,530,884        | 8.91%        |
| Operating Expense                                   | \$14,026,292        | \$16,632,344              | \$17,374,959                | \$742,615          | 4.46%        |
| Capital Outlay Expense                              | \$2,490,766         | \$3,761,671               | \$3,787,560                 | \$25,889           | 0.69%        |
| <b>Operating Expenses</b>                           | <b>\$29,246,736</b> | <b>\$37,580,989</b>       | <b>\$39,880,377</b>         | <b>\$2,299,388</b> | <b>6.12%</b> |
| C I P Expense                                       | \$6,401,610         | \$34,590,157              | \$37,983,090                | \$3,392,933        | 9.81%        |
| Debt Service Expense                                | \$22,300            | \$1,505,000               | \$-                         | \$(1,505,000)      | (100.00%)    |
| Reserves-Operating Expense                          | \$-                 | \$178,429                 | \$150,000                   | \$(28,429)         | (15.93%)     |
| Reserves - Capital Expense                          | \$-                 | \$206,506                 | \$278,059                   | \$71,553           | 34.65%       |
| Reserves - Restricted Expense                       | \$-                 | \$-                       | \$-                         | \$-                | -%           |
| Grants and Aid Expense                              | \$-                 | \$-                       | \$-                         | \$-                | -%           |
| Transfers Expense                                   | \$738,430           | \$830,870                 | \$888,639                   | \$57,769           | 6.95%        |
| <b>Non-Operating Expenses</b>                       | <b>\$7,162,341</b>  | <b>\$37,310,962</b>       | <b>\$39,299,788</b>         | <b>\$1,988,826</b> | <b>5.33%</b> |
| <b>Total Expenses</b>                               | <b>\$36,409,077</b> | <b>\$74,891,951</b>       | <b>\$79,180,165</b>         | <b>\$4,288,214</b> | <b>5.73%</b> |

### Parks Operations: Budget Variances

| Parks Operations Program Revenue and Expense Category | Difference    | % Change  | Explanation  |
|---|---------------|-----------|--|
| Taxes Revenue   | \$688,214     | 4.07%     | Increase in property values and new construction.  |
| Permits, Fees & Special Assessment Revenue            | \$-           | -%        |  |
| Intergovernmental Revenue                             | \$(19,211)    | (0.51%)   | Summer Food Program funding decrease to bring the program back in line post COVID-19 Child Nutrition Response Act which allowed for meals to be taken offsite.   |
| Charges for Services Revenue                          | \$238,951     | 4.88%     | Increase in anticipated program revenues due to an increase in camping and recreational fees.  |
| Fines and Forfeits Revenue                            | \$-           | -%        |  |
| Miscellaneous Revenue                                 | \$332,326     | 18.96%    | Decrease is due to the early payoff of the Golf Brevard start up loan, offset by an increase in facility rental revenues due to an increase in fees.   |
| Statutory Reduction                                   | \$(62,011)    | 4.53%     | Variance corresponds to the change in Operating Revenue.   |
| Balance Forward Revenue                               | \$8,107,696   | 29.38%    | Increase due to the FY2023 allocation of ARPA project funds for athletic field renovations at Hoover Middle School, Flutie Athletic Complex, Chain of Lakes, along with multiple shade structures, field projects at Mitchell Ellington Park, vehicles and mowing equipment not expected to be received by end of fiscal year. |
| Transfers - General Revenue                           | \$77,360      | 0.49%     | Slight increase is from a 3% supplement for salary and benefit increases, supplement to offset decrease in tax revenues, offset with a decrease due to FY2023 transfer during mid-year supplement.   |
| Transfers - Other Revenue                             | \$(5,028,111) | (94.35%)  | This decrease is due to the ARPA transfers received in FY2023.   |
| Other Finance Source Revenue                          | \$(47,000)    | (100.00%) | Decrease is due to elimination of loan from Risk for hurricane repairs at Kelly Park East.   |
| Compensation and Benefits Expense                     | \$1,530,884   | 8.91%     | Attributable to Cost of Living Adjustments and benefit expense increase.   |
| Operating Expense                                     | \$742,615     | 4.46%     | Expected increase in utility expenses and repairs to facilities.   |
| Capital Outlay Expense                                | \$25,889      | 0.69%     | Due to the increased cost of vehicles and mowing equipment and need to replace aging equipment.  |
| Grants and Aid Expense                                | \$-           | -%        |  |
| C I P Expense   | \$3,392,933   | 9.81%     | Increase due to the FY2023 allocation of ARPA project funds for athletic field renovations at Hoover Middle School, Flutie Athletic Complex and Chain of Lakes that will not be completed in FY2023.   |
| Debt Service Expense                                  | \$(1,505,000) | (100.00%) | Decrease in debt payment to the Property and Casualty loan.  |
| Reserves-Operating Expense                            | \$(28,429)    | (15.93%)  | Elimination of reserves for two golf courses.  |
| Reserves - Capital Expense                            | \$71,553      | 34.65%    | Increase to Brevard Boating Improvement Program funds held in reserves for future projects.  |
| Reserves - Restricted Expense                         | \$-           | -%        |  |
| Transfers Expense                                     | \$57,769      | 6.95%     | Increase in transfers to the Property Appraiser and Tax Collector for services along with an increase in Con-Ed debt payment.  |





## Environmentally Endangered Lands

| Environmentally Endangered Lands Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|---|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue   | \$4,861,569         | \$5,163,586               | \$4,006,748                 | \$(1,156,838)        | (22.40%)        |
| Permits, Fees & Special Assessment Revenue                          | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue   | \$24,618            | \$-                       | \$-                         | \$-                  | -%              |
| Charges for Services Revenue  | \$331               | \$450                     | \$1,300                     | \$850                | 188.89%         |
| Fines and Forfeits Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue   | \$144,301           | \$179,656                 | \$135,150                   | \$(44,506)           | (24.77%)        |
| Statutory Reduction   | \$-                 | \$(267,185)               | \$(207,161)                 | \$60,024             | (22.47%)        |
| <b>Total Operating Revenues</b>                                     | <b>\$5,030,818</b>  | <b>\$5,076,507</b>        | <b>\$3,936,037</b>          | <b>\$(1,140,470)</b> | <b>(22.47%)</b> |
| Balance Forward Revenue   | \$6,846,283         | \$6,208,418               | \$5,583,616                 | \$(624,802)          | (10.06%)        |
| Transfers - General Revenue   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue   | \$18,939            | \$27,800                  | \$28,200                    | \$400                | 1.44%           |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                                       | <b>\$6,865,222</b>  | <b>\$6,236,218</b>        | <b>\$5,611,816</b>          | <b>\$(624,402)</b>   | <b>(10.01%)</b> |
| <b>Total Revenues</b>   | <b>\$11,896,040</b> | <b>\$11,312,725</b>       | <b>\$9,547,853</b>          | <b>\$(1,764,872)</b> | <b>(15.60%)</b> |
| Compensation and Benefits Expense                                   | \$1,665,849         | \$1,936,365               | \$2,083,033                 | \$146,668            | 7.57%           |
| Operating Expense   | \$918,950           | \$3,023,519               | \$3,103,290                 | \$79,771             | 2.64%           |
| Capital Outlay Expense  | \$57,286            | \$262,023                 | \$335,000                   | \$72,977             | 27.85%          |
| <b>Operating Expenses</b>   | <b>\$2,642,085</b>  | <b>\$5,221,907</b>        | <b>\$5,521,323</b>          | <b>\$299,416</b>     | <b>5.73%</b>    |
| C I P Expense   | \$6,953             | \$50,000                  | \$-                         | \$(50,000)           | (100.00%)       |
| Debt Service Expense  | \$2,903,476         | \$2,900,161               | \$2,984,234                 | \$84,073             | 2.90%           |
| Reserves-Operating Expense  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense  | \$-                 | \$860,857                 | \$835,731                   | \$(25,126)           | (2.92%)         |
| Reserves - Restricted Expense                                       | \$-                 | \$2,029,096               | \$-                         | \$(2,029,096)        | (100.00%)       |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense   | \$170,273           | \$250,704                 | \$206,565                   | \$(44,139)           | (17.61%)        |
| <b>Non-Operating Expenses</b>                                       | <b>\$3,080,702</b>  | <b>\$6,090,818</b>        | <b>\$4,026,530</b>          | <b>\$(2,064,288)</b> | <b>(33.89%)</b> |
| <b>Total Expenses</b>   | <b>\$5,722,787</b>  | <b>\$11,312,725</b>       | <b>\$9,547,853</b>          | <b>\$(1,764,872)</b> | <b>(15.60%)</b> |

### Environmentally Endangered Lands Program: Budget Variances

| Environmentally Endangered Lands Program Revenue and Expense Category | Difference    | % Change  | Explanation   |
|---|---------------|-----------|---|
| Taxes Revenue   | \$(1,156,838) | (22.40%)  | Decrease in ad valorem revenue based on balance required to pay off remaining debt service, offset by EEL's operating increase due to new construction and property value increase. |
| Permits, Fees & Special Assessment Revenue                            | \$-           | -%        |   |
| Intergovernmental Revenue   | \$-           | -%        |   |
| Charges for Services Revenue  | \$850         | 188.89%   | Increase is due to adding on recreation instructors at the Nature Centers.  |
| Fines and Forfeits Revenue  | \$-           | -%        |   |
| Miscellaneous Revenue   | \$(44,506)    | (24.77%)  | Anticipated decrease in interest accrued due to decrease in fund balance.   |
| Statutory Reduction   | \$60,024      | (22.47%)  | Variance corresponds with change in Operating Revenue.  |
| Balance Forward Revenue   | \$(624,802)   | (10.06%)  | Decrease is due to a reduction in reserves for bond payment.  |
| Transfers - General Revenue   | \$-           | -%        |   |
| Transfers - Other Revenue   | \$400         | 1.44%     | Associated with the anticipated increase in revenue returned by the Tax Collector.  |
| Other Finance Source Revenue  | \$-           | -%        |   |
| Compensation and Benefits Expense                                     | \$146,668     | 7.57%     | Attributable to Cost of Living Adjustment and benefit expense increases.  |
| Operating Expense   | \$79,771      | 2.64%     | Increase for land management operations.  |
| Capital Outlay Expense  | \$72,977      | 27.85%    | Increase due to the increased cost of vehicles.   |
| Grants and Aid Expense  | \$-           | -%        |   |
| C I P Expense   | \$(50,000)    | (100.00%) | Due to the completion of the Valkaria Scrub fencing project.  |
| Debt Service Expense  | \$84,073      | 2.90%     | Increase associated with expenses for final debt service payment.   |
| Reserves-Operating Expense  | \$-           | -%        |   |
| Reserves - Capital Expense  | \$(25,126)    | (2.92%)   | Reduction due to the increase in funding for vehicles.  |
| Reserves - Restricted Expense   | \$(2,029,096) | (100.00%) | Decrease is due to utilizing the reserves to make the final bond payment.   |
| Transfers Expense   | \$(44,139)    | (17.61%)  | Reduction of transfer to the Tax Collector due to the reduction in tax revenue.   |



## Debt Management

| Debt Management Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue                                      | \$10,540,745        | \$2,806,592               | \$2,808,406                 | \$1,814              | 0.06%           |
| Permits, Fees & Special Assessment Revenue         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue                          | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Charges for Services Revenue                       | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Fines and Forfeits Revenue                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                              | \$132,799           | \$128,000                 | \$112,000                   | \$(16,000)           | (12.50%)        |
| Statutory Reduction                                | \$-                 | \$(146,730)               | \$(146,020)                 | \$710                | (0.48%)         |
| <b>Total Operating Revenues</b>                    | <b>\$10,673,544</b> | <b>\$2,787,862</b>        | <b>\$2,774,386</b>          | <b>\$(13,476)</b>    | <b>(0.48%)</b>  |
| Balance Forward Revenue                            | \$8,467,189         | \$13,126,646              | \$10,274,324                | \$(2,852,322)        | (21.73%)        |
| Transfers - General Revenue                        | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue                          | \$41,139            | \$48,000                  | \$40,400                    | \$(7,600)            | (15.83%)        |
| Other Finance Source Revenue                       | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                      | <b>\$8,508,328</b>  | <b>\$13,174,646</b>       | <b>\$10,314,724</b>         | <b>\$(2,859,922)</b> | <b>(21.71%)</b> |
| <b>Total Revenues</b>                              | <b>\$19,181,872</b> | <b>\$15,962,508</b>       | <b>\$13,089,110</b>         | <b>\$(2,873,398)</b> | <b>(18.00%)</b> |
| Compensation and Benefits Expense                  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Operating Expense                                  | \$350               | \$350                     | \$350                       | \$-                  | -%              |
| Capital Outlay Expense                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Operating Expenses</b>                          | <b>\$350</b>        | <b>\$350</b>              | <b>\$350</b>                | <b>\$-</b>           | <b>-%</b>       |
| C I P Expense                                      | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Debt Service Expense                               | \$5,678,363         | \$5,670,291               | \$5,665,330                 | \$(4,961)            | (0.09%)         |
| Reserves-Operating Expense                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Restricted Expense                      | \$-                 | \$10,039,867              | \$7,181,430                 | \$(2,858,437)        | (28.47%)        |
| Grants and Aid Expense                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense                                  | \$351,081           | \$252,000                 | \$242,000                   | \$(10,000)           | (3.97%)         |
| <b>Non-Operating Expenses</b>                      | <b>\$6,029,444</b>  | <b>\$15,962,158</b>       | <b>\$13,088,760</b>         | <b>\$(2,873,398)</b> | <b>(18.00%)</b> |
| <b>Total Expenses</b>                              | <b>\$6,029,794</b>  | <b>\$15,962,508</b>       | <b>\$13,089,110</b>         | <b>\$(2,873,398)</b> | <b>(18.00%)</b> |

### Debt Management Program: Budget Variances

| Debt Management Program Revenue and Expense Category | Difference    | % Change | Explanation   |
|--|---------------|----------|---|
| Taxes Revenue  | \$1,814       | 0.06%    | Related to millage reduction and increase in property values and will still maintain appropriate revenue levels to ensure the debt is paid off in accordance with bond covenants. |
| Permits, Fees & Special Assessment Revenue           | \$-           | -%       |   |
| Intergovernmental Revenue                            | \$-           | -%       |   |
| Charges for Services Revenue                         | \$-           | -%       |   |
| Fines and Forfeits Revenue                           | \$-           | -%       |   |
| Miscellaneous Revenue                                | \$(16,000)    | (12.50%) | Due to the recognition of anticipated interest and the lower balance forward projections.   |
| Statutory Reduction                                  | \$710         | (0.48%)  | Variance corresponds with change in revenue.  |
| Balance Forward Revenue                              | \$(2,852,322) | (21.73%) | Decrease due to lowering Ad Valorem millages and utilizing reserves to make bond payments.  |
| Transfers - General Revenue                          | \$-           | -%       |   |
| Transfers - Other Revenue                            | \$(7,600)     | (15.83%) | Decrease in anticipated revenue returned by Tax Collector and Property Appraiser.   |
| Other Finance Source Revenue                         | \$-           | -%       |   |
| Compensation and Benefits Expense                    | \$-           | -%       |   |
| Operating Expense                                    | \$-           | -%       |   |
| Capital Outlay Expense                               | \$-           | -%       |   |
| Grants and Aid Expense                               | \$-           | -%       |   |
| C I P Expense  | \$-           | -%       |   |
| Debt Service Expense                                 | \$(4,961)     | (0.09%)  | Decrease associated with the annual debt service payment.   |
| Reserves-Operating Expense                           | \$-           | -%       |   |
| Reserves - Capital Expense                           | \$-           | -%       |   |
| Reserves - Restricted Expense                        | \$(2,858,437) | (28.47%) | Decrease based on utilization of reserves to supplement Ad Valorem for debt payments.   |
| Transfers Expense                                    | \$(10,000)    | (3.97%)  | Decrease to Tax Collector office for services due to the reduction of ad valorem being collected.   |



**Performance Measures**

| <b>Program</b>                   | <b>Objective</b>                                | <b>Measure</b>                 | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|----------------------------------|---|--------------------------------|--------------------------------|-----------------------------------|-----------------------------------|
| North Area Parks Operations      | Effective Volunteer Program                     | Volunteer Involvement Hours    | 165,896                        | 175,000                           | 195,000                           |
| North Area Parks Operations      | Enhance staff learning through on-site training | Training Hours Received        | 1,173                          | 650                               | 1,000                             |
| North Area Parks Operations      | Maximize youth camp attendance                  | Attendance for Youth Day Camps | 12,012                         | 12,000                            | 12,400                            |
| Central Area Parks Operations    | Effective Volunteer Program                     | Volunteer Involvement Hours    | 87,095                         | 80,000                            | 95,000                            |
| Central Area Parks Operations    | Enhance staff learning through on-site training | Training Hours Received        | 676                            | 650                               | 675                               |
| Central Area Parks Operations    | Maximize youth camp attendance                  | Attendance for Youth Day Camps | 5,621                          | 7,500                             | 10,000                            |
| South Area Parks Operations      | Effective Volunteer Program                     | Volunteer Involvement Hours    | 168,663                        | 180,000                           | 202,000                           |
| South Area Parks Operations      | Enhance staff learning through on-site training | Training Hours Received        | 1,492                          | 950                               | 1,000                             |
| South Area Parks Operations      | Maximize youth camp attendance                  | Attendance for Youth Day Camps | 10,376                         | 13,500                            | 15,000                            |
| Environmentally Endangered Lands | Effective Volunteer Program                     | Volunteer Involvement Hours    | 5,973                          | 6,500                             | 6,500                             |
| Environmentally Endangered Lands | Enhance staff learning through on-site training | Training Hours Received        | 361                            | 375                               | 375                               |

# BOARD AGENCIES

## Parks And Recreation Department

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description  | Position                       | Destination          | Funding Source                              | Total Cost      |
|------------------------------------|--|--------------------------------|----------------------|---|-----------------|
| Administration                     | School of Government Finance                                   | 1 Finance Staff                | TBD                  | General Fund                                | \$1,980         |
| Administration                     | National Recreation and Parks Association Annual Conference    | Director or Assistant Director | TBD                  | General Fund                                | \$3,180         |
| Environmentally Endangered Lands   | Public Land Acquisition and Management Conference              | Program Manager                | TBD                  | Environmentally Endangered Lands Ad Valorem | \$1,500         |
| Environmentally Endangered Lands   | Fire Training  | TBD                            | TBD                  | Environmentally Endangered Lands Ad Valorem | \$950           |
| North Area Parks Operations        | National Playground Safety Training                            | 2 Maintenance Staff            | TBD                  | User Fees                                   | \$1,730         |
| North Area Parks Operations        | Summer Food Training   | Recreation Coordinator I       | TBD                  | User Fees                                   | \$729           |
| North Area Parks Operations        | RecTrac Summit   | Recreation Coordinator II      | TBD                  | User Fees                                   | \$260           |
| North Area Parks Operations        | School of Government Finance                                   | 1 Finance Staff                | TBD                  | User Fees                                   | \$1,980         |
| North Area Parks Operations        | Florida African American Heritage Preservation Network Meeting | Cultural Center Coordinator    | Tallahassee, Florida | Recreation District 1 MSTU                  | \$983           |
| North Area Parks Operations        | Florida African American Heritage Preservation Network Meeting | Cultural Center Coordinator    | TBD                  | Recreation District 1 MSTU                  | \$958           |
| Central Area Parks Operations      | National Playground Safety Training                            | 3 Maintenance Staff            | TBD                  | User Fees                                   | \$2,595         |
| Central Area Parks Operations      | Summer Food Training   | Recreation Coordinator I       | TBD                  | User Fees                                   | \$729           |
| Central Area Parks Operations      | RecTrac Summit   | Recreation Coordinator II      | TBD                  | User Fees                                   | \$260           |
| Central Area Parks Operations      | School of Government Finance                                   | 1 Finance Staff                | TBD                  | User Fees                                   | \$1,980         |
| South Area Parks Operations        | National Playground Safety Training                            | 2 Maintenance Staff            | TBD                  | South Brevard Special Recreation District   | \$1,730         |
| South Area Parks Operations        | Summer Food Training   | Recreation Coordinator I       | TBD                  | South Brevard Special Recreation District   | \$729           |
| South Area Parks Operations        | School of Government Finance                                   | 2 Finance Staff                | TBD                  | South Brevard Special Recreation District   | \$3,854         |
| South Area Parks Operations        | RecTrac Summit   | Recreation Coordinator II      | TBD                  | South Brevard Special Recreation District   | \$260           |
| Central Area Parks Operations      | National Recreation and Parks Association Annual Conference    | Recreation Coordinator II      | TBD                  | N/A   | \$0             |
| <b>Total Funded For Department</b> |  |                                |                      |   | <b>\$26,387</b> |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>              | <b>Description</b>                           | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>                           | <b>Total Cost</b> |
|----------------------------------|--|-----------------|------------------|---|-------------------|
| Administration                   | Computer                                     | 1               | \$1,500          | General Fund                                    | \$1,500           |
| Environmentally Endangered Lands | Ford F-250 4x4 Pickup Truck                  | 5               | \$62,000         | Bond Proceeds                                   | \$310,000         |
| Environmentally Endangered Lands | Kubota Diesel UTV or equivalent              | 1               | \$25,000         | Bond Proceeds                                   | \$25,000          |
| North Area Parks Operations      | Kubota Tractor or equivalent                 | 1               | \$41,000         | User Fees                                       | \$41,000          |
| North Area Parks Operations      | Campground Registration Software             | 1               | \$33,000         | User Fees                                       | \$33,000          |
| North Area Parks Operations      | Computer                                     | 4               | \$1,000          | User Fees                                       | \$4,000           |
| North Area Parks Operations      | Kubota Tractor with Attachment or equivalent | 1               | \$43,500         | Recreation District<br>1 MSTU / User Fees       | \$43,500          |
| North Area Parks Operations      | Mobile Stage                                 | 1               | \$120,000        | Recreation District<br>1 MSTU / User Fees       | \$120,000         |
| North Area Parks Operations      | Toro Side Wing Mower or equivalent           | 1               | \$91,000         | Recreation District<br>1 MSTU / User Fees       | \$91,000          |
| North Area Parks Operations      | Toro Utility Vehicle or equivalent           | 2               | \$35,000         | Recreation District<br>1 MSTU / User Fees       | \$70,000          |
| North Area Parks Operations      | Kubota Rotary Mower or equivalent            | 2               | \$23,000         | Recreation District<br>1 MSTU / User Fees       | \$46,000          |
| North Area Parks Operations      | Toro Sand Pro or equivalent                  | 2               | \$23,500         | Recreation District<br>1 MSTU / User Fees       | \$47,000          |
| North Area Parks Operations      | Dump Trailer                                 | 1               | \$8,000          | Recreation District<br>1 MSTU / User Fees       | \$8,000           |
| North Area Parks Operations      | Portable Baseball Pitching Mounds            | 2               | \$2,000          | North Brevard<br>Special Recreation<br>District | \$4,000           |
| North Area Parks Operations      | Toro Workman Spray Rig                       | 1               | \$50,250         | Recreation District<br>1 MSTU / User Fees       | \$50,250          |
| North Area Parks Operations      | Shed - Fay Park                              | 1               | \$46,000         | Recreation District<br>1 MSTU / User Fees       | \$46,000          |
| North Area Parks Operations      | Chevy Silverado 2500                         | 2               | \$45,263         | Recreation District<br>1 MSTU / User Fees       | \$90,526          |
| North Area Parks Operations      | Chevy Cargo Van                              | 1               | \$34,000         | Recreation District<br>1 MSTU / User Fees       | \$34,000          |
| North Area Parks Operations      | Chevy 15 Passenger Van                       | 2               | \$41,000         | Recreation District<br>1 MSTU / User Fees       | \$82,000          |
| North Area Parks Operations      | Computer                                     | 4               | \$1,000          | Recreation District<br>1 MSTU / User Fees       | \$4,000           |

# BOARD AGENCIES

## Parks And Recreation Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                  | Description                      | Quantity | Unit Cost | Funding Source  | Total Cost |
|-------------------------------|----------------------------------|----------|-----------|---|------------|
| North Area Parks Operations   | Ice Machine                      | 1        | \$4,500   | North Brevard Special Recreation District             | \$4,500    |
| North Area Parks Operations   | Shed - Sand Point Park           | 1        | \$46,000  | North Brevard Special Recreation District             | \$46,000   |
| North Area Parks Operations   | Ice Machine                      | 1        | \$4,500   | Port Saint John Canaveral Groves MSTU                 | \$4,500    |
| Central Area Parks Operations | Mobile Stage                     | 1        | \$112,275 | User Fees   | \$112,275  |
| Central Area Parks Operations | Toro Top Dresser                 | 1        | \$30,841  | User Fees   | \$30,841   |
| Central Area Parks Operations | Toro Spray Cart                  | 1        | \$57,234  | User Fees   | \$57,234   |
| Central Area Parks Operations | Sand Pro                         | 1        | \$22,217  | Recreation District 4 Special District                | \$22,217   |
| Central Area Parks Operations | Commercial Stove                 | 4        | \$16,676  | General Fund / Recreation District 4 Special District | \$66,705   |
| Central Area Parks Operations | Automated External Defibrillator | 2        | \$2,500   | User Fees   | \$5,000    |
| Central Area Parks Operations | Computer                         | 4        | \$1,200   | User Fees   | \$4,800    |
| Central Area Parks Operations | Toro Sand Pro                    | 3        | \$22,754  | Merritt Island Recreation MSTU                        | \$68,262   |
| Central Area Parks Operations | Chevy Cargo Van                  | 3        | \$38,000  | Merritt Island Recreation MSTU                        | \$114,000  |
| Central Area Parks Operations | Chevy Equinox                    | 1        | \$38,000  | Merritt Island Recreation MSTU                        | \$38,000   |
| Central Area Parks Operations | Tilt Trailers                    | 2        | \$15,167  | Merritt Island Recreation MSTU                        | \$30,334   |
| Central Area Parks Operations | Tilt Trailers                    | 6        | \$6,727   | User Fees   | \$40,362   |
| Central Area Parks Operations | Groundmaster Mower               | 1        | \$129,406 | User Fees   | \$129,406  |
| Central Area Parks Operations | Ice Machine                      | 3        | \$6,000   | Merritt Island Recreation MSTU                        | \$18,000   |
| Central Area Parks Operations | Computer                         | 4        | \$1,200   | Merritt Island Recreation MSTU                        | \$4,800    |
| Central Area Parks Operations | Toro Sand Pro                    | 1        | \$22,754  | Recreation District 4 Special District                | \$22,754   |
| Central Area Parks Operations | LED Light Towers                 | 2        | \$8,500   | Recreation District 4 Special District                | \$17,000   |
| Central Area Parks Operations | Tilt Trailers                    | 3        | \$6,727   | Recreation District 4 Special District                | \$20,181   |
| Central Area Parks Operations | Ice Machine                      | 3        | \$6,000   | Recreation District 4 Special District                | \$18,000   |
| Central Area Parks Operations | Wood Chipper                     | 1        | \$150,000 | Recreation District 4 Special District                | \$150,000  |
| Central Area Parks Operations | Chevy Silverado 4x4              | 2        | \$45,000  | Recreation District 4 Special District                | \$90,000   |
| Central Area Parks Operations | Equipment Lift                   | 2        | \$75,000  | Recreation District 4 Special District                | \$150,000  |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>           | <b>Description</b>                        | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>  | <b>Total Cost</b> |
|-------------------------------|---|-----------------|------------------|--|-------------------|
| Central Area Parks Operations | Computer                                  | 4               | \$1,200          | Recreation District<br>4 Special District                      | \$4,800           |
| South Area Parks Operations   | Campground Registration Software          | 1               | \$33,000         | User Fees  | \$33,000          |
| South Area Parks Operations   | Club Car Utility Vehicle or equivalent    | 1               | \$30,000         | User Fees  | \$30,000          |
| South Area Parks Operations   | Campground Registration Software          | 1               | \$33,000         | User Fees  | \$33,000          |
| South Area Parks Operations   | Commercial Stove                          | 1               | \$6,300          | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$6,300           |
| South Area Parks Operations   | Commercial Refrigerator                   | 1               | \$6,300          | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$6,300           |
| South Area Parks Operations   | Commercial Freezer                        | 1               | \$5,775          | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$5,775           |
| South Area Parks Operations   | Ice Machine                               | 1               | \$5,250          | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$5,250           |
| South Area Parks Operations   | Stainless Steel Counters                  | 1               | \$15,750         | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$15,750          |
| South Area Parks Operations   | Desk System for new Disabilities Building | 1               | \$10,500         | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$10,500          |
| South Area Parks Operations   | Automated External Defibrillator          | 1               | \$4,200          | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$4,200           |
| South Area Parks Operations   | Mobile Stage                              | 1               | \$112,275        | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$112,275         |
| South Area Parks Operations   | Dump Truck                                | 1               | \$174,998        | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$174,998         |
| South Area Parks Operations   | Chevy Silverado 3500 Dually               | 1               | \$58,781         | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$58,781          |
| South Area Parks Operations   | Chevy Silverado 2500                      | 1               | \$56,345         | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$56,345          |
| South Area Parks Operations   | Top Dresser Spinners                      | 3               | \$5,225          | South Brevard<br>Special Recreation<br>District / User<br>Fees | \$15,675          |

## Parks And Recreation Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                | Description                                 | Quantity | Unit Cost | Funding Source  | Total Cost |
|-----------------------------|---|----------|-----------|---|------------|
| South Area Parks Operations | Toro Sand Pro                               | 3        | \$30,000  | South Brevard Special Recreation District / User Fees | \$90,000   |
| South Area Parks Operations | Toro Top Dresser                            | 2        | \$32,082  | South Brevard Special Recreation District / User Fees | \$64,164   |
| South Area Parks Operations | Chevy 15 Passenger Van with Accessible Lift | 1        | \$120,000 | South Brevard Special Recreation District / User Fees | \$120,000  |
| South Area Parks Operations | Chevy Silverado 1500                        | 2        | \$45,000  | South Brevard Special Recreation District / User Fees | \$90,000   |
| South Area Parks Operations | Chevy Silverado 2500                        | 2        | \$50,000  | South Brevard Special Recreation District / User Fees | \$100,000  |
| South Area Parks Operations | Chevy Silverado 3500                        | 1        | \$65,000  | South Brevard Special Recreation District / User Fees | \$65,000   |
| South Area Parks Operations | Equipment Cover - 3 Sided                   | 1        | \$12,000  | South Brevard Special Recreation District / User Fees | \$12,000   |
| South Area Parks Operations | Tiller                                      | 3        | \$4,000   | South Brevard Special Recreation District / User Fees | \$12,000   |
| South Area Parks Operations | Ice Machine                                 | 2        | \$7,000   | South Brevard Special Recreation District / User Fees | \$14,000   |
| South Area Parks Operations | Aerator                                     | 1        | \$20,000  | South Brevard Special Recreation District / User Fees | \$20,000   |
| South Area Parks Operations | Hawk Turf Sweeper or equivalent             | 3        | \$65,000  | South Brevard Special Recreation District / User Fees | \$195,000  |
| South Area Parks Operations | Toro Sand Pro or equivalent                 | 1        | \$30,000  | South Brevard Special Recreation District / User Fees | \$30,000   |
| South Area Parks Operations | Sod Cutter                                  | 2        | \$10,000  | South Brevard Special Recreation District / User Fees | \$20,000   |
| South Area Parks Operations | Kubota Tractor or equivalent                | 1        | \$35,000  | South Brevard Special Recreation District / User Fees | \$35,000   |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>                | <b>Description</b>                | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>                                 | <b>Total Cost</b>  |
|------------------------------------|-----------------------------------|-----------------|------------------|---|--------------------|
| South Area Parks Operations        | Ventrac Slope Mower or equivalent | 1               | \$70,000         | South Brevard Special Recreation District / User Fees | \$70,000           |
| South Area Parks Operations        | Forklift                          | 1               | \$50,000         | South Brevard Special Recreation District / User Fees | \$50,000           |
| South Area Parks Operations        | Club Car or equivalent            | 1               | \$30,000         | South Brevard Special Recreation District / User Fees | \$30,000           |
| South Area Parks Operations        | Trailers                          | 4               | \$15,000         | South Brevard Special Recreation District / User Fees | \$60,000           |
| South Area Parks Operations        | Dance Studio Mirrors              | 1               | \$10,000         | South Brevard Special Recreation District / User Fees | \$10,000           |
| South Area Parks Operations        | Eliptical Machine                 | 1               | \$4,000          | South Brevard Special Recreation District / User Fees | \$4,000            |
| South Area Parks Operations        | Bottle Fill Water Fountain        | 3               | \$3,500          | South Brevard Special Recreation District / User Fees | \$10,500           |
| South Area Parks Operations        | Wireless Scoreboard               | 1               | \$20,000         | South Brevard Special Recreation District / User Fees | \$20,000           |
| South Area Parks Operations        | Computer                          | 10              | \$1,200          | South Brevard Special Recreation District / User Fees | \$12,000           |
| <b>Total Funded For Department</b> |                                   |                 |                  |   | <b>\$4,122,560</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners’ Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

## Parks And Recreation Department

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                 | Description   | Funding Source   | Total Cost  |
|------------------------------|---|--|-------------|
| North Area Parks Operations  | Manatee Hammock Campground Pickleball Shade Structure             | User Fees  | \$75,000    |
| North Area Parks Operations  | Manatee Hammock Campground Restroom and Laundry Facility          | User Fees  | \$1,029,690 |
| North Area Parks Operations  | Manatee Hammock Campground Maintenance Building                   | User Fees  | \$100,000   |
| North Area Parks Operations  | Parrish Park Trailhead  | General Fund / ARPA Revenue Replacement / Local Agency Program Agreement Grant | \$4,167,548 |
| North Area Parks Operations  | Titusville Veteran's Memorial Fishing Pier Electrical Repairs     | Recreation District 1 MSTU   | \$140,000   |
| North Area Parks Operations  | Fox Lake Park Pavilion Roof Replacement                           | General Fund   | \$200,000   |
| North Area Parks Operations  | ARPA Capital Improvements for Parks in North Area                 | General Fund / Recreation District 1 MSTU / ARPA Revenue Replacement           | \$2,733,193 |
| North Area Parks Operations  | Cuyler Community Center Voice Evacuation Fire Alarm System        | General Fund   | \$90,000    |
| North Area Parks Operations  | Isaac Campbell Sr., Park Enhancements                             | North Brevard Special Recreation District                                      | \$130,000   |
| North Area Parks Operations  | Blanton Park Renovations  | Donation   | \$341,250   |
| North Area Parks Operations  | Fay Lake Wilderness Park Fence Replacement                        | Recreation District 1 MSTU   | \$50,000    |
| North Area Parks Operations  | Singleton Pickleball Court Installation                           | General Fund   | \$158,770   |
| North Area Parks Operations  | Wuesthoff Park Improvements                                       | General Fund / Recreation District 1 MSTU                                      | \$376,661   |
| North Area Parks Operations  | Stuart Park Dog Park  | General Fund   | \$50,000    |
| North Area Parks Operations  | Bernice G. Jackson Park Pathway Lighting                          | Recreation District 1 MSTU   | \$120,000   |
| North Area Parks Operations  | Chain of Lakes Soccer Field Sod                                   | General Fund   | \$270,450   |
| North Area Parks Operations  | Mechanic Shop Shade Structure                                     | General Fund   | \$10,431    |
| North Area Parks Operations  | Singleton Tennis Court Parking Upgrades                           | General Fund   | \$74,423    |
| North Area Parks Operations  | Singleton Tennis Court Restroom                                   | Recreation District 1 MSTU   | \$596,926   |
| North Area Parks Operations  | Parrish Park Restroom Foundation Repairs                          | Recreation District 1 MSTU   | \$110,000   |
| North Area Parks Operations  | Chain of Lakes Softball Field Drainage                            | General Fund   | \$30,000    |
| North Area Parks Operations  | Parrish Park Jet Ski Launch                                       | Brevard Boating Improvement Program  | \$50,000    |
| North Area Parks Operations  | Sand Point Park Pavilion Replacement                              | General Fund / Recreation District 1 MSTU                                      | \$950,181   |
| North Area Parks Operations  | Fox Lake Park Boat Ramp Dock Replacement                          | Brevard Boating Improvement Program  | \$400,000   |
| North Area Parks Operations  | Marina Park Skate Park Lighting                                   | Recreation District 1 MSTU   | \$25,000    |
| Central Area Park Operations | McKnight Family Sports Complex Playground Shade Structure         | General Fund   | \$60,000    |
| Central Area Park Operations | Woody Simpson Community Center Voice Evacuation Fire Alarm System | General Fund   | \$79,934    |
| Central Area Park Operations | Mitchell Ellington Park Soccer Field Lighting                     | General Fund / User Fees / Merritt Island Recreation MSTU                      | \$687,291   |
| Central Area Park Operations | McLarty Park Tennis Court Renovation                              | Recreation District 4 Special District   | \$124,894   |
| Central Area Park Operations | Riverwalk Nature Center Sewer Connection                          | General Fund   | \$397,781   |

**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>          | <b>Description</b>  | <b>Funding Source</b>  | <b>Total Cost</b> |
|------------------------------|---|--|-------------------|
| Central Area Park Operations | Kelly Park East Improvements  | General Fund / Brevard Boating Improvement Program / Beach and Riverfront Bond | \$1,400,218       |
| Central Area Park Operations | Don Stradley Park Softball Field Renovations                                  | Recreation District 4 Special District / User Fees                             | \$162,928         |
| Central Area Park Operations | Manatee Cove Park Sewer Connection  | General Fund   | \$196,710         |
| Central Area Park Operations | Rotary Park Merritt Island Sewer Connection                                   | General Fund   | \$206,597         |
| Central Area Park Operations | Riverwalk Nature Center and Pavilion Roof Replacement                         | General Fund   | \$150,000         |
| Central Area Park Operations | Audubon Elementary School Concession and Dugout Roof Replacement              | General Fund   | \$100,000         |
| Central Area Park Operations | Kelly Park East Pavilion Roof Replacement                                     | General Fund   | \$125,000         |
| Central Area Park Operations | Kiwanis Island Park Message Board Replacement                                 | Merritt Island Recreation MSTU   | \$75,000          |
| Central Area Park Operations | Kiwanis Island Park Lighted Pickleball Courts                                 | General Fund / User Fees   | \$500,000         |
| Central Area Park Operations | Dick Blake Park Concession Roof Replacement                                   | General Fund   | \$75,000          |
| Central Area Park Operations | McKnight Family Sports Complex Paving   | Recreation District 4 Special District   | \$200,000         |
| Central Area Park Operations | LeRoy Wright Recreation Area Dock Replacement                                 | Brevard Boating Improvement Program  | \$200,000         |
| Central Area Park Operations | James G. Bourbeau Memorial Park Floating Dock Renovation                      | Brevard Boating Improvement Program  | \$250,000         |
| Central Area Park Operations | Merritt Island Athletic Field Fencing Replacement                             | Merritt Island Recreation MSTU   | \$639,000         |
| Central Area Park Operations | Don Stradley Park Football Concession Renovation                              | Recreation District 4 Special District   | \$200,000         |
| Central Area Park Operations | Kiwanis Island Park Ballfield Well Replacement                                | Merritt Island Recreation MSTU   | \$75,000          |
| Central Area Park Operations | McKnight Family Sports Complex Athletic Facility Renovations                  | Recreation District 4 Special District   | \$560,093         |
| Central Area Park Operations | Don Stradley Memorial Park Paving   | Recreation District 4 Special District   | \$300,000         |
| Central Area Park Operations | LeRoy Wright Recreation Area Pavilion   | Recreation District 4 Special District   | \$88,859          |
| Central Area Park Operations | Don Stradley Memorial Park Softball and Baseball Concession Stand Renovations | Recreation District 4 Special District   | \$200,000         |
| South Area Park Operations   | Canova Beach Park Restroom Replacement  | South Brevard Special Recreation District                                      | \$1,094,704       |
| South Area Park Operations   | Canova Beach Park Sidewalk  | South Brevard Special Recreation District                                      | \$28,676          |
| South Area Park Operations   | Viera Regional Park Community Center HVAC Replacement                         | South Brevard Special Recreation District                                      | \$250,000         |
| South Area Park Operations   | Wickham Park Disabilities Building  | South Brevard Special Recreation District                                      | \$2,843,453       |
| South Area Park Operations   | Wickham Park Restroom Replacement   | South Brevard Special Recreation District                                      | \$1,521,000       |
| South Area Park Operations   | Wickham Park Loop A Pavilion Replacement                                      | User Fees / Balance Forward  | \$352,900         |
| South Area Park Operations   | South Beach Community Park Pickleball Complex                                 | South Brevard Special Recreation District                                      | \$443,000         |
| South Area Park Operations   | South Brevard Beach Crossovers  | South Brevard Special Recreation District                                      | \$2,339,166       |

## Parks And Recreation Department

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                    | Description  | Funding Source  | Total Cost          |
|---------------------------------|--|---|---------------------|
| South Area Park Operations      | Lake Washington Seawall Repair   | South Brevard Special Recreation District             | \$215,000           |
| South Area Park Operations      | Max K. Rodes Park Football Field Renovations                                   | South Brevard Special Recreation District             | \$396,718           |
| South Area Park Operations      | Long Point Park Fuel Tank  | User Fees   | \$65,000            |
| South Area Park Operations      | Long Point Park Site Improvements  | User Fees   | \$75,000            |
| South Area Park Operations      | Wickham Park Road Paving   | South Brevard Special Recreation District / User Fees | \$550,000           |
| South Area Park Operations      | Long Point Park Ranger Station and Maintenance Building                        | South Brevard Special Recreation District / User Fees | \$768,141           |
| South Area Park Operations      | Wickham Park Soccer ADA Parking  | User Fees   | \$60,000            |
| South Area Park Operations      | South Patrick Park Swing Set Replacement                                       | South Brevard Special Recreation District             | \$8,000             |
| South Area Park Operations      | Long Point Park Pedestrian Bridge Relocation and Boat Ramp / Dock Improvements | User Fees   | \$1,143,304         |
| South Area Park Operations      | Viera Regional Park Outdoor Fitness Trail                                      | South Brevard Special Recreation District             | \$65,200            |
| South Area Park Operations      | Flutie Athletic Complex Playground with Shade Structure Replacement            | User Fees   | \$225,000           |
| South Area Park Operations      | Viera Regional Park Shade Structures   | User Fees   | \$140,000           |
| South Area Park Operations      | Police Foundation Park Restroom Facility Installation                          | South Brevard Special Recreation District             | \$500,000           |
| South Area Park Operations      | Flutie Athletic Complex Baseball Field Renovations                             | User Fees   | \$325,000           |
| South Area Park Operations      | Viera Regional Park Expansion  | South Brevard Special Recreation District             | \$1,700,000         |
| South Area Park Operations      | Wickham Park Roadway   | South Brevard Special Recreation District             | \$40,000            |
| South Area Park Operations      | ARPA Capital Improvements for Parks in South Area                              | ARPA Revenue Replacement                              | \$3,500,000         |
| <b>Total Funded For Program</b> |  |   | <b>\$37,983,090</b> |



**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>                  | <b>Description</b>  | <b>Funding Source</b> | <b>Total Cost</b>   |
|--------------------------------------|---|-----------------------|---------------------|
| North Area Parks Operations          | Walter Butler Community Center Electronic Marque                                      | Unfunded              | \$100,000           |
| Central Area Parks Operations        | McKnight Park Softball Restroom and Concession Building Replacement                   | Unfunded              | \$800,000           |
| Central Area Parks Operations        | Travis CXT Restroom Building  | Unfunded              | \$700,000           |
| North Area Parks Operations          | Rotary Park Playground Replacement with Shade Structure                               | Unfunded              | \$240,000           |
| North Area Parks Operations          | Space Coast Communities Sports Complex Soccer Field Lighting                          | Unfunded              | \$405,893           |
| Central Area Parks Operations        | Larry Schultz Park 40 x 60 Pavilion   | Unfunded              | \$400,000           |
| North Area Parks Operations          | Tom Statham Park Swing Replacement  | Unfunded              | \$50,000            |
| North Area Parks Operations          | Gibson Complex Plumbing System Replacement  | Unfunded              | \$1,000,000         |
| Central Area Parks Operations        | Travis Center Parking Lot Paving  | Unfunded              | \$200,000           |
| South Area Parks Operations          | Wickham Park Shade Structures   | Unfunded              | \$145,000           |
| Central Area Parks Operations        | Don Stradley Memorial Park Pavilion with Restroom                                     | Unfunded              | \$600,000           |
| Central Area Parks Operations        | McLarty Park Lighted Pickleball Courts  | Unfunded              | \$629,934           |
| North Area Parks Operations          | Bernice G. Jackson Park Pedestrian Access from Center to Front Multi-Purpose Area     | Unfunded              | \$600,000           |
| Central Area Parks Operations        | Larry Schultz Park Walking Trail Widening   | Unfunded              | \$100,000           |
| Central Area Parks Operations        | Don Stradley Memorial Park Additional Playground with Shade Structure                 | Unfunded              | \$300,000           |
| Central Area Parks Operations        | Travis Park 40 x 60 Pavilion  | Unfunded              | \$400,000           |
| Central Area Parks Operations        | Kiwanis Island Softball Restroom and Concession Building Replacement                  | Unfunded              | \$800,000           |
| Central Area Parks Operations        | McLarty Park Baseball Restroom and Concession Building Replacement                    | Unfunded              | \$800,000           |
| Central Area Parks Operations        | Don Stradley Memorial Park Little League Restroom and Concession Building Replacement | Unfunded              | \$800,000           |
| Central Area Parks Operations        | McLarty Park Jr. Baseball Restroom and Concession Building Replacement                | Unfunded              | \$800,000           |
| Central Area Parks Operations        | Dick Blake Park Skatepark Renovations   | Unfunded              | \$500,000           |
| Central Area Parks Operations        | Provost Park Rugby Restroom and Concession Building Replacement                       | Unfunded              | \$800,000           |
| Central Area Parks Operations        | Don Stradley Memorial Park Football Restroom and Concession Building Replacement      | Unfunded              | \$800,000           |
| Central Area Parks Operations        | Don Stradley Memorial Park Softball Restroom and Concession Building Replacement      | Unfunded              | \$800,000           |
| Central Area Parks Operations        | Travis Center Kitchen Addition  | Unfunded              | \$900,000           |
| Central Area Parks Operations        | McLarty Park Paving   | Unfunded              | \$100,000           |
| North Area Parks Operations          | North Area Parks Administration Office Building                                       | Unfunded              | \$2,000,000         |
| South Area Parks Operations          | Wickham Park Playground Addition  | Unfunded              | \$80,000            |
| Central Area Parks Operations        | Osteen Park Road Paving   | Unfunded              | \$150,000           |
| Central Area Parks Operations        | Central Area Maintenance Parking Paving   | Unfunded              | \$105,000           |
| South Area Parks Operations          | Suntree Elementary School Athletic Field Fencing                                      | Unfunded              | \$185,000           |
| <b>Total Unfunded For Department</b> |   |                       | <b>\$16,290,827</b> |

### Planning And Development Department

#### Mission Statement:

To serve the public by providing a full range of planning and development review services that meet State statutory obligations, County Code requirements, and the needs of the community in a professional and accountable manner.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Building Code Compliance:

- Building Code Plan Review
- Field Inspections of New Construction
- Residential Lot Drainage plan review and inspections

##### Accomplishments:

- Processed 24,249 building permit applications in Fiscal Year 2022; performed 55,084 inspections
- Maintained a 7-calendar day building plan review turn-around time for 95% of permit applications
- Made all commercial and residential building permit types available through the BASS online permitting system
- Expanded remote virtual inspections while promoting service awareness through vehicle decals and business cards
- Enhanced transparency of permitting process through electronic comment notifications to applicants
- Continual refinement of the blending of Customer Service with Licensing Regulation & Enforcement functions to streamline contractor application process and gain efficiencies, while cross-training staff to assist with service coverage as well as development of succession plans for critical positions
- Enhanced Brevard County residents' hurricane recovery efforts through the use of restricted reserves specifically allocated to rebates and refunds associated with storm damage; 3,034 permits were issued with waived fees totaling \$473,377
- Implemented a Capital Outlay replacement plan to provide for routine equipment and vehicle replacements
- Encouraged Brevard County's energy sustainability through the partial reduction of solar permitting fees for residential permits
- Weekly mail outs to notify citizens of savings associated with solar-related permits issued at their address

##### Initiatives:

- Continued enhancement and expansion of online permitting capabilities
- Continued improvement of inspection scheduling automation
- Expedite digital document submittal and plan review
- Expand remote virtual inspections
- Streamline permit intake and review processes to provide higher levels of service and quicker turnaround
- Upgrade the current permitting and development management software (in process)

##### Trends and Issues:





Overall construction values associated with building permits indicate that unincorporated Brevard County continues to have a healthy development industry. The average construction value for a permit in calendar year 2023 (January through March) is \$50,567 compared to \$40,256, the average for the past five calendar years. That being said, the overall number of permits continue to fluctuate monthly and are trending slightly downward in 2023 compared to the last five calendar years. Staff will continue to monitor changes in State Legislation that may affect how quickly we are required to respond to permits and how quickly we must act to process them. In addition, staff is monitoring potential changes at the State level related to rebates associated with private provider plan review and inspection usage. Private provider plan review has not been utilized materially to this point, however, private provider inspections have grown from 1% of all inspections in 2021 to 5.8% of all inspections in 2022. The construction industry continues to increase use of the BASS online permitting portal from 48% pre-pandemic to 87% of permit applications submitted online in Calendar Year 2022. Attracting and maintaining a qualified workforce, along with increasing staff productivity through computer software enhancements, continues to be essential in order to maintain the current expected level of service. Virtual Inspections have increased by more than 47% from Q2 in Fiscal Year 2022 to Q2 in Fiscal Year 2023.

### Service Level Impacts:

Not Applicable

### Code Enforcement:

- Zoning Investigations
- Solid Waste Investigations
- Housing Investigations
- Miscellaneous Investigations

### Accomplishments:

- Continual refinement of the blending Code Enforcement with Licensing Regulation & Enforcement functions to streamline hearing & enforcement processes to gain efficiencies, while cross-training staff to assist with service coverage as well as development of succession plans for critical positions
- Received and investigated 1,499 complaints in Fiscal Year 2022 while achieving an 89% voluntary compliance rate
- Expanded the courtesy letter program to include solid waste violations as well as zoning complaints among others, thereby obtaining compliance in a less formal method
- Streamlined imposition process, resulting in better protection of Brevard County and property owner interests
- Implemented Sewer Leak cases into the County's hearing processing software
- Established a digital process for tracking and maintaining vested rights
- Consolidate Officer assigned territories to allow for more efficient balancing of caseloads and improve response time efficiency

### Initiatives:

- Reorganization of staff processing and oversight of cases for special magistrate hearings to improve customer experience
- Evaluate and develop practices to obtain greater voluntary compliance, reducing code enforcement hearing caseload
- Impose Environmental Health cases, decreasing potential property title conflicts
- Lean Six Sigma initiative to improve the Code Enforcement Fine Reduction Process
- Physical reorganization of office configuration of Code Enforcement hearing staff to improve accessibility for citizens

## Planning And Development Department

### Trends and Issues:

The legislative change that the state implemented requiring a named complainant for all code complaints except for health-safety issues has impacted the number of complaints, however there has been an increase in the number of the types of complaints that are more protracted and require more investigation such as short-term rental and other zoning issues. Property maintenance issues continue to dominate the caseload. Life safety issues such as unsafe structures and unsecure pools remain the most serious issues. There are a number of properties which have been adjudicated by the Special Magistrate as unsafe and the Orders include the authority for Brevard County to demolish the structures, if necessary.

### Service Level Impacts:

Not Applicable

### Impact Fee Administration & Cashier:

- Central Cashier's Office
- Impact Fee Administration
- Budget Preparation

### Accomplishments:

- Developed and implemented a transaction-based billing procedure based on actual costs for County agencies utilizing the Central Cashier's Office services for fee collection and billed quarterly to those agencies
- Processed 54,088 development payment transactions in Fiscal Year 2022
- Implemented a tracking system to ensure receipt of municipality monthly Impact Fee Reporting
- Upgraded card readers to allow for tap to pay processing ability

### Initiatives:

- Increase staff productivity by participating in career development opportunities
- Maintain the current level of service for the Central Cashier's Office customers
- Cross-train staff to provide additional functionality and capability
- Refine payment processing to provide faster payment services to citizens and internal agencies

### Trends and Issues:

Transaction processing and impact fee assessment counts have remained consistent with counts from prior fiscal years. The Central Cashier processed over 53,000 development transactions as well as over 5,000 impact fee transactions for County agencies and municipalities in Fiscal Year 2022. Commercial developments have increased and the workload of the Central Cashier's Office continues to increase accordingly. The cross-training of current staff to assess both residential and commercial impact fees and perform other tasks that need to be completed on a monthly basis such as reports and customer invoices continues to be a focus.

### Service Level Impacts:

Not Applicable

### Licensing Regulation and Enforcement:

- Contractor Licensing and Renewal
- Investigation of Unlicensed Contractors

### Accomplishments:

- Processed 1,374 Contractor License renewals in Fiscal Year 2022



- Processed 709 New BASS Account Registrations in Calendar Year 2022
- Investigated 204 Unlicensed Contractor Complaints
- Succeeded in recovering \$47,780 for consumers as a result of investigative efforts
- Implemented changes to the Licensing Regulation and Enforcement forms and applications to meet American with Disabilities Act requirements

#### Initiatives:

- Implement improvements to the Contractor License Search database to include Insurance Companies' contact information
- Continue to work with Brevard County Sheriff Office Economic Crimes Division regarding cases related to unlicensed activity resulting in consumer harm and elder abuse
- Continue to provide presentations to Homeowners' Associations regarding unlicensed contractors
- Implement changes to Chapter 22, Article VI licensing regulations, consistent with State Statute
- Allow for online licensing renewal capabilities increasing current levels of service
- Implement Business Tax Receipt and/or other professional documents to allow for online permitting of potentially deregulated trades
- Active Lean Six Sigma project focusing on improving the contractor registration process through the County's online permitting system (BASS)

#### Trends and Issues:

The deregulation of five trades in 2021 including Floor Covering, Floor Covering with Tiles, Framing, Masonry and Painting is estimated to have reduced licensure renewal and application revenue by \$82,761. Additional trades will be deregulated in 2023 including Stucco and Wood Fencing licenses; the impact of this deregulation is expected to be a reduction in revenue of less than \$16,000. Staff will monitor additional effects of trade deregulation occurring in the summer of 2023 including the redefining of current licenses to align with state definitions and the implementation of business process changes to facilitate the updated legislation. Contractor Licensing will remain actively involved with the prevention of consumer harm by unlicensed contractors in Brevard County. Efforts to validate contractors and maintain the contractor search database provides consumers with a list of properly licensed contractors. Staff continues to maintain a close working relationship with the Brevard County Sheriff's Office Economic Crimes Division and State Regulatory Agencies, Workers Compensation Compliance, and the State Department of Business & Professional Regulation.

#### Service Level Impacts:

Not Applicable

#### Planning and Zoning:

- Comprehensive Plan Implementation
- Concurrency Review
- Development of Regional Impact Review
- Zoning Implementation
- Land Development Review
- Business Tax Receipt Review

#### Accomplishments:

- Performed 67 Subdivision reviews, 107 Site Plan reviews and processed 336 Planning and Zoning applications
- 734 Business Tax Receipts reviewed
- Created an online submittal process through Accela for Planning and Zoning applications

## Planning And Development Department

- Revamped several development and/or zoning workflows for enhanced online application capability
- Automated many of the County's development fee assessments resulting in reduced human errors and quicker processing
- Updated Comprehensive Plan Glossary

### Initiatives:

- Renew Joint Planning Agreements with multiple municipalities, solidifying processes aimed at responsible intergovernmental coordination
- Amend the Zoning code to reflect statutory obligations for Airport Zoning Regulations in coordination with other municipalities
- Provide support for Resilient Brevard projects to increase local flooding prevention and response by identifying coastal vulnerabilities as established in the Adopted Peril of Floods Policies
- Development of the 2023 Appraisal and Evaluation Report
- Digitize historical data and documentation to allow for more efficient research

### Trends and Issues:

Despite increasing job values and a slight decline in permit volume from the average of the last five years, construction activity has remained consistent and development applications such as site plans, subdivisions and zoning applications have increased in 2022 when compared to 2021. With an increase in workload, increasing staff productivity through computer software enhancements continues to be essential. Staff continues to focus on the development of the 2023 Appraisal and Evaluation Report for the County's Comprehensive Plan.

### Service Level Impacts:

Not Applicable



## Summary

| Planning and Development Department<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference           | % Change       |
|---|------------------------|------------------------------|--------------------------------|----------------------|----------------|
| Taxes Revenue   | \$11,392               | \$16,174                     | \$14,674                       | \$(1,500)            | (9.27%)        |
| Permits, Fees & Special Assessment Revenue                        | \$47,811,634           | \$51,697,249                 | \$46,305,946                   | \$(5,391,303)        | (10.43%)       |
| Intergovernmental Revenue   | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| Charges for Services Revenue                                      | \$635,474              | \$633,756                    | \$675,271                      | \$41,515             | 6.55%          |
| Fines and Forfeits Revenue  | \$577,085              | \$544,275                    | \$577,100                      | \$32,825             | 6.03%          |
| Miscellaneous Revenue   | \$931,945              | \$401,766                    | \$665,091                      | \$263,325            | 65.54%         |
| Statutory Reduction   | \$-                    | \$(2,664,450)                | \$(2,411,493)                  | \$252,957            | (9.49%)        |
| <b>Total Operating Revenues</b>                                   | <b>\$49,967,529</b>    | <b>\$50,628,770</b>          | <b>\$45,826,589</b>            | <b>\$(4,802,181)</b> | <b>(9.49%)</b> |
| Balance Forward Revenue   | \$38,781,654           | \$39,916,634                 | \$52,450,660                   | \$12,534,026         | 31.40%         |
| Transfers - General Revenue                                       | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| Transfers - Other Revenue   | \$(461,868)            | \$(746,140)                  | \$406,862                      | \$1,153,002          | (154.53%)      |
| Other Finance Source Revenue                                      | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| <b>Total Non-Operating Revenues</b>                               | <b>\$38,319,786</b>    | <b>\$39,170,494</b>          | <b>\$52,857,522</b>            | <b>\$13,687,028</b>  | <b>34.94%</b>  |
| <b>Total Revenues</b>   | <b>\$88,287,314</b>    | <b>\$89,799,264</b>          | <b>\$98,684,111</b>            | <b>\$8,884,847</b>   | <b>9.89%</b>   |
| Compensation and Benefits Expense                                 | \$5,655,408            | \$7,957,949                  | \$8,368,610                    | \$410,661            | 5.16%          |
| Operating Expense   | \$2,556,268            | \$5,926,254                  | \$4,503,923                    | \$(1,422,331)        | (24.00%)       |
| Capital Outlay Expense  | \$5,323                | \$323,655                    | \$1,183,750                    | \$860,095            | 265.74%        |
| <b>Operating Expenditures</b>                                     | <b>\$8,216,999</b>     | <b>\$14,207,858</b>          | <b>\$14,056,283</b>            | <b>\$(151,575)</b>   | <b>(1.07%)</b> |
| C I P Expense   | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| Debt Service Expense  | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| Reserves-Operating Expense  | \$-                    | \$8,030,698                  | \$8,546,579                    | \$515,881            | 6.42%          |
| Reserves - Capital Expense  | \$-                    | \$30,400,249                 | \$42,463,670                   | \$12,063,421         | 39.68%         |
| Reserves - Restricted Expense                                     | \$-                    | \$2,176,171                  | \$3,488,846                    | \$1,312,675          | 60.32%         |
| Grants and Aid Expense  | \$30,148,496           | \$34,984,288                 | \$30,128,733                   | \$(4,855,555)        | (13.88%)       |
| Transfers Expense   | \$-                    | \$-                          | \$-                            | \$-                  | -%             |
| <b>Total Non-Operating Expenses</b>                               | <b>\$30,148,496</b>    | <b>\$75,591,406</b>          | <b>\$84,627,828</b>            | <b>\$9,036,422</b>   | <b>11.95%</b>  |
| <b>Total Expenditures</b>   | <b>\$38,365,495</b>    | <b>\$89,799,264</b>          | <b>\$98,684,111</b>            | <b>\$8,884,847</b>   | <b>9.89%</b>   |

### Impact Fees and Cashier

| Impact Fees and Cashier Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference      | % Change      |
|--|---------------------|---------------------------|-----------------------------|-----------------|---------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Permits, Fees & Special Assessment Revenue                 | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Intergovernmental Revenue                                  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Charges for Services Revenue                               | \$430,289           | \$433,586                 | \$475,884                   | \$42,298        | 9.76%         |
| Fines and Forfeits Revenue                                 | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Miscellaneous Revenue                                      | \$3,128             | \$798                     | \$1,797                     | \$999           | 125.19%       |
| Statutory Reduction  | \$-                 | \$(21,718)                | \$(23,883)                  | \$(2,165)       | 9.97%         |
| <b>Total Operating Revenues</b>                            | <b>\$433,417</b>    | <b>\$412,666</b>          | <b>\$453,798</b>            | <b>\$41,132</b> | <b>9.97%</b>  |
| Balance Forward Revenue                                    | \$174,572           | \$159,754                 | \$199,696                   | \$39,942        | 25.00%        |
| Transfers - General Revenue                                | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Transfers - Other Revenue                                  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Other Finance Source Revenue                               | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Non-Operating Revenues</b>                              | <b>\$174,572</b>    | <b>\$159,754</b>          | <b>\$199,696</b>            | <b>\$39,942</b> | <b>25.00%</b> |
| <b>Total Revenues</b>                                      | <b>\$607,989</b>    | <b>\$572,420</b>          | <b>\$653,494</b>            | <b>\$81,074</b> | <b>14.16%</b> |
| Compensation and Benefits Expense                          | \$246,103           | \$294,677                 | \$336,161                   | \$41,484        | 14.08%        |
| Operating Expense  | \$166,177           | \$181,917                 | \$191,735                   | \$9,818         | 5.40%         |
| Capital Outlay Expense                                     | \$2,689             | \$-                       | \$1,000                     | \$1,000         | -%            |
| <b>Operating Expenses</b>                                  | <b>\$414,969</b>    | <b>\$476,594</b>          | <b>\$528,896</b>            | <b>\$52,302</b> | <b>10.97%</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Debt Service Expense                                       | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Reserves-Operating Expense                                 | \$-                 | \$95,826                  | \$124,598                   | \$28,772        | 30.03%        |
| Reserves - Capital Expense                                 | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Reserves - Restricted Expense                              | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Grants and Aid Expense                                     | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Non-Operating Expenses</b>                              | <b>\$-</b>          | <b>\$95,826</b>           | <b>\$124,598</b>            | <b>\$28,772</b> | <b>30.03%</b> |
| <b>Total Expenses</b>                                      | <b>\$414,969</b>    | <b>\$572,420</b>          | <b>\$653,494</b>            | <b>\$81,074</b> | <b>14.16%</b> |



Impact Fees and Cashier: Budget Variances

| Impact Fees and Cashier Program Revenue and Expense Category | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue  | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                   | \$-        | -%       |   |
| Intergovernmental Revenue                                    | \$-        | -%       |   |
| Charges for Services Revenue                                 | \$42,298   | 9.76%    | Attributable to increased transaction counts in the Central Cashier as well as cost distribution and cost allocation plan changes in Fiscal Year 2024 resulting in a higher administrative cost per transaction for Impact Fee Collection |
| Fines and Forfeits Revenue                                   | \$-        | -%       |   |
| Miscellaneous Revenue  | \$999      | 125.19%  | Increase is based on historical Interest revenue and a projected increase in interest rates in Fiscal Year 2024   |
| Statutory Reduction  | \$(2,165)  | 9.97%    | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue                                      | \$39,942   | 25.00%   | Due to anticipated unspent funds associated with vacant positions as well as Charges for Services revenues expected to exceed current budgeted amounts  |
| Transfers - General Revenue                                  | \$-        | -%       |   |
| Transfers - Other Revenue                                    | \$-        | -%       |   |
| Other Finance Source Revenue                                 | \$-        | -%       |   |
| Compensation and Benefits Expense                            | \$41,484   | 14.08%   | Attributable to Cost of Living Adjustments, FRS Rate increases and health insurance increases as well as cost distribution changes effective in Fiscal Year 2024  |
| Operating Expense  | \$9,818    | 5.40%    | Due to increased Cost Allocation Plan expenditures in Fiscal Year 2024  |
| Capital Outlay Expense                                       | \$1,000    | -%       | Due to a safe replacement in the Central Cashier  |
| Grants and Aid Expense                                       | \$-        | -%       |   |
| C I P Expense  | \$-        | -%       |   |
| Debt Service Expense   | \$-        | -%       |   |
| Reserves-Operating Expense                                   | \$28,772   | 30.03%   | Due to savings associated with vacant positions as well as Charges for Services revenues expected to exceed current budgeted amounts  |
| Reserves - Capital Expense                                   | \$-        | -%       |   |
| Reserves - Restricted Expense                                | \$-        | -%       |   |
| Transfers Expense  | \$-        | -%       |   |

### Correctional Impact Fees

| Correctional Impact Fees Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|---|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue                  | \$488,747           | \$438,792                 | \$477,397                   | \$38,605         | 8.80%         |
| Intergovernmental Revenue                                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Charges for Services Revenue                                | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Fines and Forfeits Revenue                                  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue                                       | \$17,540            | \$9,698                   | \$22,034                    | \$12,336         | 127.20%       |
| Statutory Reduction   | \$-                 | \$(22,425)                | \$(24,972)                  | \$(2,547)        | 11.36%        |
| <b>Total Operating Revenues</b>                             | <b>\$506,287</b>    | <b>\$426,065</b>          | <b>\$474,459</b>            | <b>\$48,394</b>  | <b>11.36%</b> |
| Balance Forward Revenue                                     | \$1,528,494         | \$1,939,695               | \$2,448,208                 | \$508,513        | 26.22%        |
| Transfers - General Revenue                                 | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers - Other Revenue                                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Other Finance Source Revenue                                | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Revenues</b>                               | <b>\$1,528,494</b>  | <b>\$1,939,695</b>        | <b>\$2,448,208</b>          | <b>\$508,513</b> | <b>26.22%</b> |
| <b>Total Revenues</b>                                       | <b>\$2,034,781</b>  | <b>\$2,365,760</b>        | <b>\$2,922,667</b>          | <b>\$556,907</b> | <b>23.54%</b> |
| Compensation and Benefits Expense                           | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Operating Expense   | \$20,572            | \$27,500                  | \$32,500                    | \$5,000          | 18.18%        |
| Capital Outlay Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Operating Expenses</b>                                   | <b>\$20,572</b>     | <b>\$27,500</b>           | <b>\$32,500</b>             | <b>\$5,000</b>   | <b>18.18%</b> |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                                  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Capital Expense                                  | \$-                 | \$2,338,260               | \$2,890,167                 | \$551,907        | 23.60%        |
| Reserves - Restricted Expense                               | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Expenses</b>                               | <b>\$-</b>          | <b>\$2,338,260</b>        | <b>\$2,890,167</b>          | <b>\$551,907</b> | <b>23.60%</b> |
| <b>Total Expenses</b>                                       | <b>\$20,572</b>     | <b>\$2,365,760</b>        | <b>\$2,922,667</b>          | <b>\$556,907</b> | <b>23.54%</b> |



## Correctional Impact Fees: Budget Variances

| Correctional Impact Fees Program Revenue and Expense Category | Difference | % Change | Explanation   |
|---|------------|----------|---|
| Taxes Revenue   | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                    | \$38,605   | 8.80%    | Impact Fee Collections are based on historical collection amounts and construction activity within the County   |
| Intergovernmental Revenue                                     | \$-        | -%       |   |
| Charges for Services Revenue                                  | \$-        | -%       |   |
| Fines and Forfeits Revenue                                    | \$-        | -%       |   |
| Miscellaneous Revenue   | \$12,336   | 127.20%  | Increase is due to a projected increase in fund balances resulting in additional Interest Earnings  |
| Statutory Reduction   | \$(2,547)  | 11.36%   | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue                                       | \$508,513  | 26.22%   | Attributable to the accumulation of Correctional Impact Fees in Fiscal Year 2023 pending identification of eligible Capital Improvement Projects to be funded |
| Transfers - General Revenue                                   | \$-        | -%       |   |
| Transfers - Other Revenue                                     | \$-        | -%       |   |
| Other Finance Source Revenue                                  | \$-        | -%       |   |
| Compensation and Benefits Expense                             | \$-        | -%       |   |
| Operating Expense   | \$5,000    | 18.18%   | Attributable to increased administrative costs per transaction as a result of cost distribution adjustments and Cost Allocation Plan Expenditures             |
| Capital Outlay Expense  | \$-        | -%       |   |
| Grants and Aid Expense  | \$-        | -%       |   |
| C I P Expense   | \$-        | -%       |   |
| Debt Service Expense  | \$-        | -%       |   |
| Reserves-Operating Expense                                    | \$-        | -%       |   |
| Reserves - Capital Expense                                    | \$551,907  | 23.60%   | Attributable to the accumulation of Correctional Impact Fees in Fiscal Year 2023 pending identification of eligible Capital Improvement Projects to be funded |
| Reserves - Restricted Expense                                 | \$-        | -%       |   |
| Transfers Expense   | \$-        | -%       |   |

### Education Impact Fees

| Education Impact Fees Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue               | \$24,009,534        | \$28,367,222              | \$23,651,589                | \$(4,715,633)        | (16.62%)        |
| Intergovernmental Revenue                                | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Charges for Services Revenue                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Fines and Forfeits Revenue                               | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                                    | \$66,777            | \$-                       | \$-                         | \$-                  | -%              |
| Statutory Reduction                                      | \$-                 | \$(1,418,360)             | \$(1,182,579)               | \$235,781            | (16.62%)        |
| <b>Total Operating Revenues</b>                          | <b>\$24,076,310</b> | <b>\$26,948,862</b>       | <b>\$22,469,010</b>         | <b>\$(4,479,852)</b> | <b>(16.62%)</b> |
| Balance Forward Revenue                                  | \$4,905,526         | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - General Revenue                              | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue                                | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Other Finance Source Revenue                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                            | <b>\$4,905,526</b>  | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>           | <b>-%</b>       |
| <b>Total Revenues</b>                                    | <b>\$28,981,836</b> | <b>\$26,948,862</b>       | <b>\$22,469,010</b>         | <b>\$(4,479,852)</b> | <b>(16.62%)</b> |
| Compensation and Benefits Expense                        | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Operating Expense  | \$19,353            | \$125,000                 | \$90,000                    | \$(35,000)           | (28.00%)        |
| Capital Outlay Expense                                   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Operating Expenses</b>                                | <b>\$19,353</b>     | <b>\$125,000</b>          | <b>\$90,000</b>             | <b>\$(35,000)</b>    | <b>(28.00%)</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Debt Service Expense                                     | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves-Operating Expense                               | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense                               | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Restricted Expense                            | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense                                   | \$23,601,598        | \$26,823,862              | \$22,379,010                | \$(4,444,852)        | (16.57%)        |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Expenses</b>                            | <b>\$23,601,598</b> | <b>\$26,823,862</b>       | <b>\$22,379,010</b>         | <b>\$(4,444,852)</b> | <b>(16.57%)</b> |
| <b>Total Expenses</b>                                    | <b>\$23,620,951</b> | <b>\$26,948,862</b>       | <b>\$22,469,010</b>         | <b>\$(4,479,852)</b> | <b>(16.62%)</b> |

## Education Impact Fees: Budget Variances

| Education Impact Fees Program Revenue and Expense Category | Difference    | % Change | Explanation  |
|--|---------------|----------|--|
| Taxes Revenue  | \$-           | -%       |  |
| Permits, Fees & Special Assessment Revenue                 | \$(4,715,633) | (16.62%) | Impact Fee Collections are based on historical collection amounts and construction activity within the County                                    |
| Intergovernmental Revenue                                  | \$-           | -%       |  |
| Charges for Services Revenue                               | \$-           | -%       |  |
| Fines and Forfeits Revenue                                 | \$-           | -%       |  |
| Miscellaneous Revenue                                      | \$-           | -%       |  |
| Statutory Reduction  | \$235,781     | (16.62%) | Coincides with changes in Operating Revenues   |
| Balance Forward Revenue                                    | \$-           | -%       |  |
| Transfers - General Revenue                                | \$-           | -%       |  |
| Transfers - Other Revenue                                  | \$-           | -%       |  |
| Other Finance Source Revenue                               | \$-           | -%       |  |
| Compensation and Benefits Expense                          | \$-           | -%       |  |
| Operating Expense  | \$(35,000)    | (28.00%) | Decrease is the result of a prior year refund that was paid out of Operating Expenses in FY23; prior year refund budget has been reduced in FY24 |
| Capital Outlay Expense                                     | \$-           | -%       |  |
| Grants and Aid Expense                                     | \$(4,444,852) | (16.57%) | Coincides with Impact Fee revenues which are then disbursed to the School Board  |
| C I P Expense  | \$-           | -%       |  |
| Debt Service Expense                                       | \$-           | -%       |  |
| Reserves-Operating Expense                                 | \$-           | -%       |  |
| Reserves - Capital Expense                                 | \$-           | -%       |  |
| Reserves - Restricted Expense                              | \$-           | -%       |  |
| Transfers Expense  | \$-           | -%       |  |

### Emergency Medical Services Impact Fees

| Emergency Medical Services Impact Fees<br>Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference       | % Change      |
|--|------------------------|------------------------------|--------------------------------|------------------|---------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue                                   | \$263,050              | \$255,804                    | \$274,760                      | \$18,956         | 7.41%         |
| Intergovernmental Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Charges for Services Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Fines and Forfeits Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Miscellaneous Revenue  | \$6,577                | \$3,690                      | \$8,079                        | \$4,389          | 118.94%       |
| Statutory Reduction  | \$-                    | \$(12,974)                   | \$(14,141)                     | \$(1,167)        | 8.99%         |
| <b>Total Operating Revenues</b>  | <b>\$269,627</b>       | <b>\$246,520</b>             | <b>\$268,698</b>               | <b>\$22,178</b>  | <b>9.00%</b>  |
| Balance Forward Revenue  | \$583,747              | \$737,987                    | \$897,625                      | \$159,638        | 21.63%        |
| Transfers - General Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Transfers - Other Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Other Finance Source Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| <b>Non-Operating Revenues</b>  | <b>\$583,747</b>       | <b>\$737,987</b>             | <b>\$897,625</b>               | <b>\$159,638</b> | <b>21.63%</b> |
| <b>Total Revenues</b>  | <b>\$853,374</b>       | <b>\$984,507</b>             | <b>\$1,166,323</b>             | <b>\$181,816</b> | <b>18.47%</b> |
| Compensation and Benefits Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Operating Expense  | \$19,471               | \$38,000                     | \$42,000                       | \$4,000          | 10.53%        |
| Capital Outlay Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| <b>Operating Expenses</b>  | <b>\$19,471</b>        | <b>\$38,000</b>              | <b>\$42,000</b>                | <b>\$4,000</b>   | <b>10.53%</b> |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Reserves-Operating Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Reserves - Capital Expense   | \$-                    | \$813,016                    | \$1,004,600                    | \$191,584        | 23.56%        |
| Reserves - Restricted Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| Grants and Aid Expense   | \$81,676               | \$133,491                    | \$119,723                      | \$(13,768)       | (10.31%)      |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%            |
| <b>Non-Operating Expenses</b>  | <b>\$81,676</b>        | <b>\$946,507</b>             | <b>\$1,124,323</b>             | <b>\$177,816</b> | <b>18.79%</b> |
| <b>Total Expenses</b>  | <b>\$101,148</b>       | <b>\$984,507</b>             | <b>\$1,166,323</b>             | <b>\$181,816</b> | <b>18.47%</b> |

Emergency Medical Services Impact Fees: Budget Variances

| Emergency Medical Services Impact Fees Program Revenue and Expense Category | Difference | % Change | Explanation   |
|---|------------|----------|---|
| Taxes Revenue   | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                                  | \$18,956   | 7.41%    | Impact Fee Collections are based on historical collection amounts and construction activity within the County   |
| Intergovernmental Revenue   | \$-        | -%       |   |
| Charges for Services Revenue  | \$-        | -%       |   |
| Fines and Forfeits Revenue  | \$-        | -%       |   |
| Miscellaneous Revenue   | \$4,389    | 118.94%  | Increase is based on a projected higher fund balance in Fiscal Year 2024 which will generate additional Interest Earnings   |
| Statutory Reduction   | \$(1,167)  | 8.99%    | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue   | \$159,638  | 21.63%   | Attributable to the accumulation of EMS Impact Fee revenue in Fiscal Year 2023 pending disbursement for the construction costs associated with the Fire Rescue Station 48 |
| Transfers - General Revenue   | \$-        | -%       |   |
| Transfers - Other Revenue   | \$-        | -%       |   |
| Other Finance Source Revenue  | \$-        | -%       |   |
| Compensation and Benefits Expense   | \$-        | -%       |   |
| Operating Expense   | \$4,000    | 10.53%   | Attributable to increased administrative costs per transaction as a result of cost distribution adjustments and Cost Allocation Plan Expenditures                         |
| Capital Outlay Expense  | \$-        | -%       |   |
| Grants and Aid Expense  | \$(13,768) | (10.31%) | Based on historical data used to forecast the amount of impact fee collections that will be disbursed for Fire Station 48   |
| C I P Expense   | \$-        | -%       |   |
| Debt Service Expense  | \$-        | -%       |   |
| Reserves-Operating Expense  | \$-        | -%       |   |
| Reserves - Capital Expense  | \$191,584  | 23.56%   | Attributable to the accumulation of impact fee revenues pending the need for disbursement to fund project related expenses  |
| Reserves - Restricted Expense   | \$-        | -%       |   |
| Transfers Expense   | \$-        | -%       |   |

### Fire Rescue Impact Fees

| Fire Rescue Impact Fees Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference      | % Change      |
|--|---------------------|---------------------------|-----------------------------|-----------------|---------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Permits, Fees & Special Assessment Revenue                 | \$142,238           | \$154,442                 | \$159,466                   | \$5,024         | 3.25%         |
| Intergovernmental Revenue                                  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Charges for Services Revenue                               | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Fines and Forfeits Revenue                                 | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Miscellaneous Revenue                                      | \$5,188             | \$2,868                   | \$5,564                     | \$2,696         | 94.00%        |
| Statutory Reduction  | \$-                 | \$(7,864)                 | \$(8,251)                   | \$(387)         | 4.92%         |
| <b>Total Operating Revenues</b>                            | <b>\$147,426</b>    | <b>\$149,446</b>          | <b>\$156,779</b>            | <b>\$7,333</b>  | <b>4.91%</b>  |
| Balance Forward Revenue                                    | \$508,131           | \$573,577                 | \$618,225                   | \$44,648        | 7.78%         |
| Transfers - General Revenue                                | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Transfers - Other Revenue                                  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Other Finance Source Revenue                               | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Non-Operating Revenues</b>                              | <b>\$508,131</b>    | <b>\$573,577</b>          | <b>\$618,225</b>            | <b>\$44,648</b> | <b>7.78%</b>  |
| <b>Total Revenues</b>                                      | <b>\$655,557</b>    | <b>\$723,023</b>          | <b>\$775,004</b>            | <b>\$51,981</b> | <b>7.19%</b>  |
| Compensation and Benefits Expense                          | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Operating Expense  | \$6,273             | \$17,000                  | \$19,500                    | \$2,500         | 14.71%        |
| Capital Outlay Expense                                     | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Operating Expenses</b>                                  | <b>\$6,273</b>      | <b>\$17,000</b>           | <b>\$19,500</b>             | <b>\$2,500</b>  | <b>14.71%</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Debt Service Expense                                       | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Reserves-Operating Expense                                 | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Reserves - Capital Expense                                 | \$-                 | \$584,573                 | \$625,504                   | \$40,931        | 7.00%         |
| Reserves - Restricted Expense                              | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| Grants and Aid Expense                                     | \$79,560            | \$121,450                 | \$130,000                   | \$8,550         | 7.04%         |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-             | -%            |
| <b>Non-Operating Expenses</b>                              | <b>\$79,560</b>     | <b>\$706,023</b>          | <b>\$755,504</b>            | <b>\$49,481</b> | <b>7.01%</b>  |
| <b>Total Expenses</b>                                      | <b>\$85,832</b>     | <b>\$723,023</b>          | <b>\$775,004</b>            | <b>\$51,981</b> | <b>7.19%</b>  |

## Fire Rescue Impact Fees: Budget Variances

| Fire Rescue Impact Fees Program Revenue and Expense Category | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue  | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                   | \$5,024    | 3.25%    | Impact Fee Collections are based on historical collection amounts and construction activity within the County   |
| Intergovernmental Revenue                                    | \$-        | -%       |   |
| Charges for Services Revenue                                 | \$-        | -%       |   |
| Fines and Forfeits Revenue                                   | \$-        | -%       |   |
| Miscellaneous Revenue  | \$2,696    | 94.00%   | Increase is based on a projected higher fund balance in Fiscal Year 2024 which will generate additional Interest Earnings   |
| Statutory Reduction  | \$(387)    | 4.92%    | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue                                      | \$44,648   | 7.78%    | Attributable to the accumulation of Fire Rescue Impact Fee revenue in Fiscal Year 2023 pending disbursement for the construction costs associated with the Fire Rescue Station 48 |
| Transfers - General Revenue                                  | \$-        | -%       |   |
| Transfers - Other Revenue                                    | \$-        | -%       |   |
| Other Finance Source Revenue                                 | \$-        | -%       |   |
| Compensation and Benefits Expense                            | \$-        | -%       |   |
| Operating Expense  | \$2,500    | 14.71%   | Attributable to increased administrative costs per transaction as a result of cost distribution adjustments and Cost Allocation Plan Expenditures                                 |
| Capital Outlay Expense                                       | \$-        | -%       |   |
| Grants and Aid Expense                                       | \$8,550    | 7.04%    | Attributable to higher development activity within the Viera DRI and the associated impact fee reimbursement for construction costs for Fire Rescue Station 48                    |
| C I P Expense  | \$-        | -%       |   |
| Debt Service Expense   | \$-        | -%       |   |
| Reserves-Operating Expense                                   | \$-        | -%       |   |
| Reserves - Capital Expense                                   | \$40,931   | 7.00%    | Attributable to the accumulation of impact fee revenues pending the need for disbursement to fund project related expenses  |
| Reserves - Restricted Expense                                | \$-        | -%       |   |
| Transfers Expense  | \$-        | -%       |   |

### Library Impact Fees

| Library Impact Fees Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|--|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue             | \$351,323           | \$307,207                 | \$350,012                   | \$42,805         | 13.93%        |
| Intergovernmental Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Charges for Services Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue                                  | \$5,368             | \$3,049                   | \$6,409                     | \$3,360          | 110.20%       |
| Statutory Reduction                                    | \$-                 | \$(15,512)                | \$(17,821)                  | \$(2,309)        | 14.89%        |
| <b>Total Operating Revenues</b>                        | <b>\$356,691</b>    | <b>\$294,744</b>          | <b>\$338,600</b>            | <b>\$43,856</b>  | <b>14.88%</b> |
| Balance Forward Revenue                                | \$478,669           | \$609,723                 | \$712,087                   | \$102,364        | 16.79%        |
| Transfers - General Revenue                            | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers - Other Revenue                              | \$(150,000)         | \$(150,000)               | \$-                         | \$150,000        | (100.00%)     |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Revenues</b>                          | <b>\$328,669</b>    | <b>\$459,723</b>          | <b>\$712,087</b>            | <b>\$252,364</b> | <b>54.89%</b> |
| <b>Total Revenues</b>                                  | <b>\$685,360</b>    | <b>\$754,467</b>          | <b>\$1,050,687</b>          | <b>\$296,220</b> | <b>39.26%</b> |
| Compensation and Benefits Expense                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Operating Expense                                      | \$19,969            | \$32,500                  | \$32,500                    | \$-              | -%            |
| Capital Outlay Expense                                 | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Operating Expenses</b>                              | <b>\$19,969</b>     | <b>\$32,500</b>           | <b>\$32,500</b>             | <b>\$-</b>       | <b>-%</b>     |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Capital Expense                             | \$-                 | \$721,967                 | \$1,018,187                 | \$296,220        | 41.03%        |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Expenses</b>                          | <b>\$-</b>          | <b>\$721,967</b>          | <b>\$1,018,187</b>          | <b>\$296,220</b> | <b>41.03%</b> |
| <b>Total Expenses</b>                                  | <b>\$19,969</b>     | <b>\$754,467</b>          | <b>\$1,050,687</b>          | <b>\$296,220</b> | <b>39.26%</b> |





Library Impact Fees: Budget Variances

| Library Impact Fees Program Revenue and Expense Category | Difference | % Change  | Explanation  |
|--|------------|-----------|--|
| Taxes Revenue  | \$-        | -%        |  |
| Permits, Fees & Special Assessment Revenue               | \$42,805   | 13.93%    | Impact Fee Collections are based on historical collection amounts and construction activity within the County  |
| Intergovernmental Revenue                                | \$-        | -%        |  |
| Charges for Services Revenue                             | \$-        | -%        |  |
| Fines and Forfeits Revenue                               | \$-        | -%        |  |
| Miscellaneous Revenue                                    | \$3,360    | 110.20%   | Increase is due to a projected increase in fund balances in Fiscal Year 2024 resulting in additional Interest Earned Revenue   |
| Statutory Reduction                                      | \$(2,309)  | 14.89%    | Coincides with changes in Operating Revenues   |
| Balance Forward Revenue                                  | \$102,364  | 16.79%    | Attributable to the accumulation of Library Impact Fees in Fiscal Year 2023 pending identification of eligible Capital Improvement Projects to be funded   |
| Transfers - General Revenue                              | \$-        | -%        |  |
| Transfers - Other Revenue                                | \$150,000  | (100.00%) | Due to the expiration of three-year approval for annual transfer of Impact Fees to Library services; a new annual transfer is expected to be requested in FY 2024 and will be budgeted if approved |
| Other Finance Source Revenue                             | \$-        | -%        |  |
| Compensation and Benefits Expense                        | \$-        | -%        |  |
| Operating Expense  | \$-        | -%        |  |
| Capital Outlay Expense                                   | \$-        | -%        |  |
| Grants and Aid Expense                                   | \$-        | -%        |  |
| C I P Expense  | \$-        | -%        |  |
| Debt Service Expense                                     | \$-        | -%        |  |
| Reserves-Operating Expense                               | \$-        | -%        |  |
| Reserves - Capital Expense                               | \$296,220  | 41.03%    | Attributable to the accumulation of impact fee revenues pending the identification of eligible projects to be funded   |
| Reserves - Restricted Expense                            | \$-        | -%        |  |
| Transfers Expense  | \$-        | -%        |  |

### Transportation Impact Fees

| Transportation Impact Fees Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference          | % Change       |
|---|---------------------|---------------------------|-----------------------------|---------------------|----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Permits, Fees & Special Assessment Revenue                    | \$14,276,361        | \$14,374,645              | \$13,727,161                | \$(647,484)         | (4.50%)        |
| Intergovernmental Revenue                                     | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Charges for Services Revenue                                  | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Fines and Forfeits Revenue                                    | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Miscellaneous Revenue   | \$464,962           | \$106,197                 | \$281,404                   | \$175,207           | 164.98%        |
| Statutory Reduction   | \$-                 | \$(724,040)               | \$(700,425)                 | \$23,615            | (3.26%)        |
| <b>Total Operating Revenues</b>                               | <b>\$14,741,324</b> | <b>\$13,756,802</b>       | <b>\$13,308,140</b>         | <b>\$(448,662)</b>  | <b>(3.26%)</b> |
| Balance Forward Revenue                                       | \$17,043,025        | \$21,239,616              | \$31,267,072                | \$10,027,456        | 47.21%         |
| Transfers - General Revenue                                   | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Transfers - Other Revenue                                     | \$(624,000)         | \$(1,000,000)             | \$-                         | \$1,000,000         | (100.00%)      |
| Other Finance Source Revenue                                  | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| <b>Non-Operating Revenues</b>                                 | <b>\$16,419,025</b> | <b>\$20,239,616</b>       | <b>\$31,267,072</b>         | <b>\$11,027,456</b> | <b>54.48%</b>  |
| <b>Total Revenues</b>   | <b>\$31,160,349</b> | <b>\$33,996,418</b>       | <b>\$44,575,212</b>         | <b>\$10,578,794</b> | <b>31.12%</b>  |
| Compensation and Benefits Expense                             | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Operating Expense   | \$8,615             | \$148,500                 | \$150,000                   | \$1,500             | 1.01%          |
| Capital Outlay Expense  | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| <b>Operating Expenses</b>                                     | <b>\$8,615</b>      | <b>\$148,500</b>          | <b>\$150,000</b>            | <b>\$1,500</b>      | <b>1.01%</b>   |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Reserves-Operating Expense                                    | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Reserves - Capital Expense                                    | \$-                 | \$25,942,433              | \$36,925,212                | \$10,982,779        | 42.34%         |
| Reserves - Restricted Expense                                 | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| Grants and Aid Expense  | \$6,385,662         | \$7,905,485               | \$7,500,000                 | \$(405,485)         | (5.13%)        |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-                 | -%             |
| <b>Non-Operating Expenses</b>                                 | <b>\$6,385,662</b>  | <b>\$33,847,918</b>       | <b>\$44,425,212</b>         | <b>\$10,577,294</b> | <b>31.25%</b>  |
| <b>Total Expenses</b>   | <b>\$6,394,276</b>  | <b>\$33,996,418</b>       | <b>\$44,575,212</b>         | <b>\$10,578,794</b> | <b>31.12%</b>  |

Transportation Impact Fees: Budget Variances

| Transportation Impact Fees Program Revenue and Expense Category | Difference   | % Change  | Explanation   |
|---|--------------|-----------|---|
| Taxes Revenue   | \$-          | -%        |   |
| Permits, Fees & Special Assessment Revenue                      | \$(647,484)  | (4.50%)   | Impact Fee Collections are based on historical collection amounts and construction activity within the County   |
| Intergovernmental Revenue                                       | \$-          | -%        |   |
| Charges for Services Revenue                                    | \$-          | -%        |   |
| Fines and Forfeits Revenue                                      | \$-          | -%        |   |
| Miscellaneous Revenue   | \$175,207    | 164.98%   | Increase is due to a projected increase in fund balances in Fiscal Year 2024 resulting in increased Interest Earned Revenue   |
| Statutory Reduction   | \$23,615     | (3.26%)   | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue   | \$10,027,456 | 47.21%    | Attributable to the accumulation of Transportation Impact Fees in Fiscal Year 2023 pending identification of eligible Capital Improvement Projects to be funded                                     |
| Transfers - General Revenue                                     | \$-          | -%        |   |
| Transfers - Other Revenue                                       | \$1,000,000  | (100.00%) | Due to a non-recurring transfer to Public Works for impact fee eligible capacity improvement projects   |
| Other Finance Source Revenue                                    | \$-          | -%        |   |
| Compensation and Benefits Expense                               | \$-          | -%        |   |
| Operating Expense   | \$1,500      | 1.01%     | Attributable to increased administrative costs per transaction as a result of cost distribution adjustments and Cost Allocation Plan Expenditures   |
| Capital Outlay Expense  | \$-          | -%        |   |
| Grants and Aid Expense  | \$(405,485)  | (5.13%)   | Consists of transportation impact fees that are disbursed to fund the Barnes Boulevard and Viera Boulevard roadway widening projects; amount forecasted to be disbursed is based on historical data |
| C I P Expense   | \$-          | -%        |   |
| Debt Service Expense  | \$-          | -%        |   |
| Reserves-Operating Expense                                      | \$-          | -%        |   |
| Reserves - Capital Expense                                      | \$10,982,779 | 42.34%    | Attributable to the accumulation of Impact Fee revenues pending the identification of eligible projects to be funded  |
| Reserves - Restricted Expense                                   | \$-          | -%        |   |
| Transfers Expense   | \$-          | -%        |   |

### Licensing Regulation and Enforcement

| Licensing Regulation and Enforcement Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|---|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue                              | \$234,890           | \$258,833                 | \$244,090                   | \$(14,743)         | (5.70%)         |
| Intergovernmental Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Charges for Services Revenue  | \$8,000             | \$8,000                   | \$8,000                     | \$-                | -%              |
| Fines and Forfeits Revenue  | \$47,600            | \$61,523                  | \$49,483                    | \$(12,040)         | (19.57%)        |
| Miscellaneous Revenue   | \$189,105           | \$180,074                 | \$167,291                   | \$(12,783)         | (7.10%)         |
| Statutory Reduction   | \$-                 | \$(25,421)                | \$(23,443)                  | \$1,978            | (7.78%)         |
| <b>Total Operating Revenues</b>   | <b>\$479,595</b>    | <b>\$483,009</b>          | <b>\$445,421</b>            | <b>\$(37,588)</b>  | <b>(7.78%)</b>  |
| Balance Forward Revenue   | \$1,082,633         | \$1,061,163               | \$1,029,917                 | \$(31,246)         | (2.94%)         |
| Transfers - General Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - Other Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>   | <b>\$1,082,633</b>  | <b>\$1,061,163</b>        | <b>\$1,029,917</b>          | <b>\$(31,246)</b>  | <b>(2.94%)</b>  |
| <b>Total Revenues</b>   | <b>\$1,562,228</b>  | <b>\$1,544,172</b>        | <b>\$1,475,338</b>          | <b>\$(68,834)</b>  | <b>(4.46%)</b>  |
| Compensation and Benefits Expense                                       | \$314,471           | \$433,911                 | \$425,117                   | \$(8,794)          | (2.03%)         |
| Operating Expense   | \$216,433           | \$207,207                 | \$115,228                   | \$(91,979)         | (44.39%)        |
| Capital Outlay Expense  | \$-                 | \$1,000                   | \$1,000                     | \$-                | -%              |
| <b>Operating Expenses</b>   | <b>\$530,904</b>    | <b>\$642,118</b>          | <b>\$541,345</b>            | <b>\$(100,773)</b> | <b>(15.69%)</b> |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense  | \$-                 | \$902,054                 | \$933,993                   | \$31,939           | 3.54%           |
| Reserves - Capital Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Restricted Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Expenses</b>   | <b>\$-</b>          | <b>\$902,054</b>          | <b>\$933,993</b>            | <b>\$31,939</b>    | <b>3.54%</b>    |
| <b>Total Expenses</b>   | <b>\$530,904</b>    | <b>\$1,544,172</b>        | <b>\$1,475,338</b>          | <b>\$(68,834)</b>  | <b>(4.46%)</b>  |

## Licensing Regulation and Enforcement: Budget Variances

| Licensing Regulations and Enforcement Program<br>Revenue and Expense Category | Difference | % Change | Explanation  |
|---|------------|----------|--|
| Taxes Revenue   | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue                                    | \$(14,743) | (5.70%)  | Attributable to a slight decrease in expected permit applications in FY 24 as compared to FY 23  |
| Intergovernmental Revenue   | \$-        | -%       |  |
| Charges for Services Revenue  | \$-        | -%       |  |
| Fines and Forfeits Revenue  | \$(12,040) | (19.57%) | Attributable to a projected decrease in Unlicensed Contractor Fines in Fiscal Year 2024 due to deregulated trades  |
| Miscellaneous Revenue   | \$(12,783) | (7.10%)  | Attributable to a slight decrease in Licensure Renewals and new applications based on the deregulation of some trades in FY 23   |
| Statutory Reduction   | \$1,978    | (7.78%)  | Coincides with changes in Operating Revenues   |
| Balance Forward Revenue   | \$(31,246) | (2.94%)  | Attributable to less than expected Unlicensed Contractor Fines and Licensure Renewal revenue associated with the deregulation of several trades  |
| Transfers - General Revenue   | \$-        | -%       |  |
| Transfers - Other Revenue   | \$-        | -%       |  |
| Other Finance Source Revenue  | \$-        | -%       |  |
| Compensation and Benefits Expense   | \$(8,794)  | (2.03%)  | Attributable to cost distribution changes and position reclassifications effective midway through FY 23 offset by Cost of Living Adjustments, F R S rate increases and Health Insurance increases in FY 24 |
| Operating Expense   | \$(91,979) | (44.39%) | Primarily attributable to the shifting of eligible cost allocation plan charges associated with the enforcement of the Florida Building Code to the Building Code program                                  |
| Capital Outlay Expense  | \$-        | -%       |  |
| Grants and Aid Expense  | \$-        | -%       |  |
| C I P Expense   | \$-        | -%       |  |
| Debt Service Expense  | \$-        | -%       |  |
| Reserves-Operating Expense  | \$31,939   | 3.54%    | Primarily attributable to the shifting of eligible cost allocation plan charges to the Building Code program   |
| Reserves - Capital Expense  | \$-        | -%       |  |
| Reserves - Restricted Expense   | \$-        | -%       |  |
| Transfers Expense   | \$-        | -%       |  |

### Building Code Compliance

| Building Code Compliance Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change       |
|---|---------------------|---------------------------|-----------------------------|--------------------|----------------|
| Taxes Revenue   | \$11,392            | \$16,174                  | \$14,674                    | \$(1,500)          | (9.27%)        |
| Permits, Fees & Special Assessment Revenue                  | \$6,231,801         | \$5,783,275               | \$5,664,788                 | \$(118,487)        | (2.05%)        |
| Intergovernmental Revenue                                   | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Charges for Services Revenue                                | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Fines and Forfeits Revenue                                  | \$9,949             | \$8,681                   | \$9,092                     | \$411              | 4.73%          |
| Miscellaneous Revenue                                       | \$146,164           | \$78,782                  | \$142,701                   | \$63,919           | 81.13%         |
| Statutory Reduction   | \$-                 | \$(294,344)               | \$(291,562)                 | \$2,782            | (0.95%)        |
| <b>Total Operating Revenues</b>                             | <b>\$6,399,305</b>  | <b>\$5,592,568</b>        | <b>\$5,539,693</b>          | <b>\$(52,875)</b>  | <b>(0.95%)</b> |
| Balance Forward Revenue                                     | \$9,551,573         | \$10,273,220              | \$11,965,258                | \$1,692,038        | 16.47%         |
| Transfers - General Revenue                                 | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Transfers - Other Revenue                                   | \$5,295             | \$5,295                   | \$5,295                     | \$-                | -%             |
| Other Finance Source Revenue                                | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| <b>Non-Operating Revenues</b>                               | <b>\$9,556,868</b>  | <b>\$10,278,515</b>       | <b>\$11,970,553</b>         | <b>\$1,692,038</b> | <b>16.46%</b>  |
| <b>Total Revenues</b>                                       | <b>\$15,956,173</b> | <b>\$15,871,083</b>       | <b>\$17,510,246</b>         | <b>\$1,639,163</b> | <b>10.33%</b>  |
| Compensation and Benefits Expense                           | \$3,574,120         | \$5,273,790               | \$5,511,272                 | \$237,482          | 4.50%          |
| Operating Expense   | \$1,213,137         | \$4,125,881               | \$2,799,486                 | \$(1,326,395)      | (32.15%)       |
| Capital Outlay Expense                                      | \$2,634             | \$149,131                 | \$1,181,750                 | \$1,032,619        | 692.42%        |
| <b>Operating Expenses</b>                                   | <b>\$4,789,891</b>  | <b>\$9,548,802</b>        | <b>\$9,492,508</b>          | <b>\$(56,294)</b>  | <b>(0.59%)</b> |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Reserves-Operating Expense                                  | \$-                 | \$4,146,110               | \$4,528,892                 | \$382,782          | 9.23%          |
| Reserves - Capital Expense                                  | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Reserves - Restricted Expense                               | \$-                 | \$2,176,171               | \$3,488,846                 | \$1,312,675        | 60.32%         |
| Grants and Aid Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| <b>Non-Operating Expenses</b>                               | <b>\$-</b>          | <b>\$6,322,281</b>        | <b>\$8,017,738</b>          | <b>\$1,695,457</b> | <b>26.82%</b>  |
| <b>Total Expenses</b>                                       | <b>\$4,789,891</b>  | <b>\$15,871,083</b>       | <b>\$17,510,246</b>         | <b>\$1,639,163</b> | <b>10.33%</b>  |

Building Code Compliance: Budget Variances

| Building Code Compliance Program Revenue and Expense Category | Difference    | % Change | Explanation   |
|---|---------------|----------|---|
| Taxes Revenue   | \$(1,500)     | (9.27%)  | Attributable to an anticipated decrease in Occupation License Business Tax revenue based on historical data   |
| Permits, Fees & Special Assessment Revenue                    | \$(118,487)   | (2.05%)  | Decrease based on historical data and a slight decrease in current permitting levels  |
| Intergovernmental Revenue                                     | \$-           | -%       |   |
| Charges for Services Revenue                                  | \$-           | -%       |   |
| Fines and Forfeits Revenue                                    | \$411         | 4.73%    | Increase is based on historical data associated with Violation of Local Ordinance revenue   |
| Miscellaneous Revenue   | \$63,919      | 81.13%   | Attributable to a projected increase in fund balances as well as higher interest rates resulting in additional Interest Earnings  |
| Statutory Reduction   | \$2,782       | (0.95%)  | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue                                       | \$1,692,038   | 16.47%   | Attributable higher than anticipated permit revenue in FY 22 and FY23 and the carrying forward of funds dedicated to software upgrades and building reconfigurations, offset by a slight revenue reduction from Board approved permit fee waivers associated with storm damage  |
| Transfers - General Revenue                                   | \$-           | -%       |   |
| Transfers - Other Revenue                                     | \$-           | -%       |   |
| Other Finance Source Revenue                                  | \$-           | -%       |   |
| Compensation and Benefits Expense                             | \$237,482     | 4.50%    | Attributable to Cost of Living Adjustments, FRS rate increases, Health Insurance increases as well as cost distribution adjustments and position reclassifications  |
| Operating Expense   | \$(1,326,395) | (32.15%) | Reduction in funds budgeted for software upgrades which were originally expected to be paid out in lump sum; now expected to be spent over several years and are shifted to Capital Outlay resulting in a reduction in operating expenses in FY 24 which was offset by the inclusion of eligible cost allocation plan charges in Building Code that were previously funded in Licensing, Regulation & Enforcement |
| Capital Outlay Expense  | \$1,032,619   | 692.42%  | Attributable to vehicle and computer replacements as identified in the departmental Capital Outlay Replacement Plan as well as the inclusion of costs associated with Accela software and server enhancements that were previously budgeted to Operating Expenses   |
| Grants and Aid Expense  | \$-           | -%       |   |
| C I P Expense   | \$-           | -%       |   |
| Debt Service Expense  | \$-           | -%       |   |
| Reserves-Operating Expense                                    | \$382,782     | 9.23%    | Primarily attributable to shifting funds out of Operating Expenses and into reserves to fund future software enhancements that are not expected to be expended in FY 24   |
| Reserves - Capital Expense                                    | \$-           | -%       |   |

# BOARD AGENCIES

## Planning And Development Department

|                               |             |        |
|-------------------------------|-------------|--------|
| Reserves - Restricted Expense | \$1,312,675 | 60.32% |
| Transfers Expense             | \$-         | -%     |

The Restricted Reserves budget is based on the average Operating Budget for the last 4 years requiring excess Balance Forward to be budgeted as Restricted Reserves





Code Enforcement

| Code Enforcement Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|---|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue          | \$54,775            | \$55,634                  | \$56,068                    | \$434              | 0.78%           |
| Intergovernmental Revenue                           | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Charges for Services Revenue                        | \$89,589            | \$83,057                  | \$89,345                    | \$6,288            | 7.57%           |
| Fines and Forfeits Revenue                          | \$519,536           | \$474,071                 | \$518,525                   | \$44,454           | 9.38%           |
| Miscellaneous Revenue                               | \$1,949             | \$4,018                   | \$8,053                     | \$4,035            | 100.42%         |
| Statutory Reduction                                 | \$-                 | \$(30,638)                | \$(33,196)                  | \$(2,558)          | 8.35%           |
| <b>Total Operating Revenues</b>                     | <b>\$665,849</b>    | <b>\$586,142</b>          | <b>\$638,795</b>            | <b>\$52,653</b>    | <b>8.98%</b>    |
| Balance Forward Revenue                             | \$571,275           | \$803,523                 | \$894,832                   | \$91,309           | 11.36%          |
| Transfers - General Revenue                         | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - Other Revenue                           | \$344,037           | \$398,565                 | \$401,567                   | \$3,002            | 0.75%           |
| Other Finance Source Revenue                        | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>                       | <b>\$915,312</b>    | <b>\$1,202,088</b>        | <b>\$1,296,399</b>          | <b>\$94,311</b>    | <b>7.85%</b>    |
| <b>Total Revenues</b>                               | <b>\$1,581,161</b>  | <b>\$1,788,230</b>        | <b>\$1,935,194</b>          | <b>\$146,964</b>   | <b>8.22%</b>    |
| Compensation and Benefits Expense                   | \$521,786           | \$658,842                 | \$704,120                   | \$45,278           | 6.87%           |
| Operating Expense                                   | \$190,466           | \$206,253                 | \$211,854                   | \$5,601            | 2.72%           |
| Capital Outlay Expense                              | \$-                 | \$170,524                 | \$-                         | \$(170,524)        | (100.00%)       |
| <b>Operating Expenses</b>                           | <b>\$712,253</b>    | <b>\$1,035,619</b>        | <b>\$915,974</b>            | <b>\$(119,645)</b> | <b>(11.55%)</b> |
| C I P Expense                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Debt Service Expense                                | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense                          | \$-                 | \$752,611                 | \$1,019,220                 | \$266,609          | 35.42%          |
| Reserves - Capital Expense                          | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Restricted Expense                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense                              | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers Expense                                   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Expenses</b>                       | <b>\$-</b>          | <b>\$752,611</b>          | <b>\$1,019,220</b>          | <b>\$266,609</b>   | <b>35.42%</b>   |
| <b>Total Expenses</b>                               | <b>\$712,253</b>    | <b>\$1,788,230</b>        | <b>\$1,935,194</b>          | <b>\$146,964</b>   | <b>8.22%</b>    |

### Code Enforcement: Budget Variances

| Code Enforcement Projects Program Revenue and Expense Category | Difference  | % Change  | Explanation   |
|--|-------------|-----------|---|
| Taxes Revenue  | \$-         | -%        |   |
| Permits, Fees & Special Assessment Revenue                     | \$434       | 0.78%     | Based on historical fence permit collections  |
| Intergovernmental Revenue                                      | \$-         | -%        |   |
| Charges for Services Revenue                                   | \$6,288     | 7.57%     | Anticipated increase in Special Magistrate Administrative fees due to high activity in the market for existing homes  |
| Fines and Forfeits Revenue                                     | \$44,454    | 9.38%     | Higher fine revenue is the result of high activity in the market for existing homes and willingness of property owners to pay the fines imposed to facilitate a property sale   |
| Miscellaneous Revenue  | \$4,035     | 100.42%   | Increased fund balances resulting in additional Interest Earnings revenue as well as projected rate increases in FY 24  |
| Statutory Reduction  | \$(2,558)   | 8.35%     | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue  | \$91,309    | 11.36%    | Historically, Code Enforcement has returned unspent funds to the General Fund, however due to increases in other revenue, Code Enforcement did not receive General Fund support in the last four Fiscal Years allowing the program to carry forward unspent funds which are mainly the result of higher than anticipated Fines and Forfeits revenue |
| Transfers - General Revenue                                    | \$-         | -%        |   |
| Transfers - Other Revenue                                      | \$3,002     | 0.75%     | Attributable to Cost of Living Adjustments offset by cost distributions changes within the Code Enforcement staff handling Solid Waste Code Enforcement   |
| Other Finance Source Revenue                                   | \$-         | -%        |   |
| Compensation and Benefits Expense                              | \$45,278    | 6.87%     | Attributable to Cost of Living Adjustments, FRS rate increases and increased Health Insurance expenses as well as cost distributions changes and position reclassifications   |
| Operating Expense  | \$5,601     | 2.72%     | Primarily attributable to an increase in fund allocation for Training and Education reimbursement associated with employees seeking higher education  |
| Capital Outlay Expense   | \$(170,524) | (100.00%) | Attributable to the completion of replacement vehicle purchases in FY 23  |
| Grants and Aid Expense   | \$-         | -%        |   |
| C I P Expense  | \$-         | -%        |   |
| Debt Service Expense   | \$-         | -%        |   |
| Reserves-Operating Expense                                     | \$266,609   | 35.42%    | Attributable to unspent funds associated with vacant positions, higher than anticipated revenue collections and no planned Capital purchases in FY 24   |
| Reserves - Capital Expense                                     | \$-         | -%        |   |
| Reserves - Restricted Expense                                  | \$-         | -%        |   |
| Transfers Expense  | \$-         | -%        |   |



Planning and Zoning

| Planning and Zoning Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change       |
|--|---------------------|---------------------------|-----------------------------|--------------------|----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Permits, Fees & Special Assessment Revenue             | \$1,758,915         | \$1,701,395               | \$1,700,615                 | \$(780)            | (0.05%)        |
| Intergovernmental Revenue                              | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Charges for Services Revenue                           | \$107,595           | \$109,113                 | \$102,042                   | \$(7,071)          | (6.48%)        |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Miscellaneous Revenue                                  | \$25,187            | \$12,592                  | \$21,759                    | \$9,167            | 72.80%         |
| Statutory Reduction                                    | \$-                 | \$(91,154)                | \$(91,220)                  | \$(66)             | 0.07%          |
| <b>Total Operating Revenues</b>                        | <b>\$1,891,697</b>  | <b>\$1,731,946</b>        | <b>\$1,733,196</b>          | <b>\$1,250</b>     | <b>0.07%</b>   |
| Balance Forward Revenue                                | \$2,354,009         | \$2,518,376               | \$2,417,740                 | \$(100,636)        | (4.00%)        |
| Transfers - General Revenue                            | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Transfers - Other Revenue                              | \$(37,200)          | \$-                       | \$-                         | \$-                | -%             |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| <b>Non-Operating Revenues</b>                          | <b>\$2,316,809</b>  | <b>\$2,518,376</b>        | <b>\$2,417,740</b>          | <b>\$(100,636)</b> | <b>(4.00%)</b> |
| <b>Total Revenues</b>                                  | <b>\$4,208,506</b>  | <b>\$4,250,322</b>        | <b>\$4,150,936</b>          | <b>\$(99,386)</b>  | <b>(2.34%)</b> |
| Compensation and Benefits Expense                      | \$998,927           | \$1,296,729               | \$1,391,940                 | \$95,211           | 7.34%          |
| Operating Expense                                      | \$675,803           | \$816,496                 | \$819,120                   | \$2,624            | 0.32%          |
| Capital Outlay Expense                                 | \$-                 | \$3,000                   | \$-                         | \$(3,000)          | (100.00%)      |
| <b>Operating Expenses</b>                              | <b>\$1,674,730</b>  | <b>\$2,116,225</b>        | <b>\$2,211,060</b>          | <b>\$94,835</b>    | <b>4.48%</b>   |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Reserves-Operating Expense                             | \$-                 | \$2,134,097               | \$1,939,876                 | \$(194,221)        | (9.10%)        |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Transfers Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| <b>Non-Operating Expenses</b>                          | <b>\$-</b>          | <b>\$2,134,097</b>        | <b>\$1,939,876</b>          | <b>\$(194,221)</b> | <b>(9.10%)</b> |
| <b>Total Expenses</b>                                  | <b>\$1,674,730</b>  | <b>\$4,250,322</b>        | <b>\$4,150,936</b>          | <b>\$(99,386)</b>  | <b>(2.34%)</b> |

### Planning and Zoning: Budget Variances

| Planning and Zoning Program Revenue and Expense Category | Difference  | % Change  | Explanation   |
|--|-------------|-----------|---|
| Taxes Revenue  | \$-         | -%        |   |
| Permits, Fees & Special Assessment Revenue               | \$(780)     | (0.05%)   | Slight decrease in revenue projections primarily associated with application processing fees and zoning fees based on historical data   |
| Intergovernmental Revenue                                | \$-         | -%        |   |
| Charges for Services Revenue                             | \$(7,071)   | (6.48%)   | Attributable to a projected decrease in driveway inspection fees based on historical data analysis  |
| Fines and Forfeits Revenue                               | \$-         | -%        |   |
| Miscellaneous Revenue                                    | \$9,167     | 72.80%    | Increase is due to a projected increase in budgeted interest rates resulting in higher interest earnings  |
| Statutory Reduction                                      | \$(66)      | 0.07%     | Corresponds with changes in Operating Revenues  |
| Balance Forward Revenue                                  | \$(100,636) | (4.00%)   | Associated with less than anticipated revenue collections in FY 2023 as well as the partial waiving of fees associated with storm damage to residents in FY 23  |
| Transfers - General Revenue                              | \$-         | -%        |   |
| Transfers - Other Revenue                                | \$-         | -%        |   |
| Other Finance Source Revenue                             | \$-         | -%        |   |
| Compensation and Benefits Expense                        | \$95,211    | 7.34%     | Cost of Living Adjustments, FRS rate increases and increased Health Insurance expenses as well as the cost distributions changes and position reclassifications   |
| Operating Expense  | \$2,624     | 0.32%     | Primarily the result of increased General Liability insurance expenditures; funds dedicated to the Evaluation and Appraisal Report will be carried into FY 24 to ensure funding is available for completion |
| Capital Outlay Expense                                   | \$(3,000)   | (100.00%) | Attributable to the completion of replacement computers in FY 23  |
| Grants and Aid Expense                                   | \$-         | -%        |   |
| C I P Expense  | \$-         | -%        |   |
| Debt Service Expense                                     | \$-         | -%        |   |
| Reserves-Operating Expense                               | \$(194,221) | (9.10%)   | Higher personnel expenditures as well as a decrease in funds carried forward  |
| Reserves - Capital Expense                               | \$-         | -%        |   |
| Reserves - Restricted Expense                            | \$-         | -%        |   |
| Transfers Expense  | \$-         | -%        |   |



**Performance Measures**

| <b>Program</b>                       | <b>Objective</b>                              | <b>Measure</b>                         | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-<br/>2023</b> | <b>Projected<br/>FY 2023-<br/>2024</b> |
|--------------------------------------|---|--|--------------------------------|--|--|
| Building Code Compliance             | Streamline Processes                          | Average Building Permit Review Time    | 3.3 Days                       | 3 Days                                 | 2.8 Days                               |
| Building Code Compliance             | Prioritize Services                           | Inspections Performed Next Workday     | 100%                           | 100%                                   | 100%                                   |
| Code Enforcement                     | Enforce Housing, Solid Waste and Zoning Codes | New Code Enforcement Cases Processed   | 1,499                          | 1,567                                  | 1,533                                  |
| Code Enforcement                     | Enforce Housing, Solid Waste and Zoning Codes | Number of Hearings Prepared            | 746                            | 612                                    | 679                                    |
| Code Enforcement                     | Enforce Housing, Solid Waste and Zoning Codes | Voluntary Compliance Rate              | 89%                            | 80%                                    | 84%                                    |
| Impact Fees and Cashier              | Provide Excellent Customer Service            | Development Fee Transactions Completed | 54,088                         | 47,872                                 | 50,980                                 |
| Impact Fees and Cashier              | Provide Excellent Customer Service            | Impact Fee Assessments Completed       | 4,597                          | 4,740                                  | 4,669                                  |
| Licensing Regulation and Enforcement | Enforce Licensing Regulations                 | Complaints Investigated                | 204                            | 300                                    | 252                                    |
| Licensing Regulation and Enforcement | Enforce Licensing Regulations                 | Citations Issued                       | 174                            | 198                                    | 186                                    |
| Licensing Regulation and Enforcement | Enforce Licensing Regulations                 | License Renewals Processed             | 1,374                          | 1,316                                  | 1,345                                  |
| Planning and Zoning                  | Enforce Land Development Code                 | Site Plan Reviews                      | 75                             | 58                                     | 67                                     |
| Planning and Zoning                  | Enforce Land Development Code                 | Subdivision Reviews                    | 38                             | 28                                     | 33                                     |
| Planning and Zoning                  | Enforce Zoning Code                           | Zoning Applications Processed          | 335                            | 420                                    | 378                                    |
| Building Code Compliance             | Utilization Report*                           | Permit Apps Submitted                  | 24,249                         | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Permits Issued                         | 23,589                         | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Inspections Requested                  | 55,548                         | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Inspections Conducted                  | 55,338                         | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Private Provider Inspections           | 2,372                          | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Audits Conducted                       | 10                             | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | # of Positions                         | 46                             | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Permit Fee Revenue                     | \$5,906,090                    | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Fines Revenue                          | \$9,949                        | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Interest Earnings                      | \$100,546                      | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Refunds Issued Calendar Year 2022      | \$101,968                      | N/A                                    | N/A                                    |
| Building Code Compliance             | Utilization Report*                           | Other Revenue                          | \$382,721                      | N/A                                    | N/A                                    |

\*Building Code Utilization Report Metrics only apply to Fiscal Year 2022 Actual data and do not include projections or estimations for current or future fiscal years

## Planning And Development Department

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description   | Position | Destination | Funding Source   | Total Cost      |
|------------------------------------|---|----------|-------------|------------------|-----------------|
| Building Code Compliance           | Building Officials Association of Florida Annual Conference                         | 5 Staff  | Florida     | Permit Fees      | \$2,500         |
| Building Code Compliance           | Accela Users Group Annual Conference  | 3 Staff  | TBD         | Permit Fees      | \$5,000         |
| Code Enforcement                   | Florida Association of Code Enforcement Levels 1-4                                  | 6 Staff  | Florida     | Fines & Forfeits | \$7,500         |
| Building Code Compliance           | Construction Licensing Officials Association of Florida Fall and Spring Conferences | 5 Staff  | Florida     | Fines & Forfeits | \$2,810         |
| <b>Total Funded For Department</b> |   |          |             |                  | <b>\$17,810</b> |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>                | <b>Description</b>                    | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b> | <b>Total Cost</b>  |
|------------------------------------|---------------------------------------|-----------------|------------------|-----------------------|--------------------|
| Building Code                      | Computer Replacements                 | 14              | \$1,000          | Permits               | \$14,000           |
| Licensing Regulation & Enforcement | Computer Replacements                 | 1               | \$1,000          | Misc Revenue          | \$1,000            |
| Central Cashier                    | Safe Replacement                      | 1               | \$1,000          | Charges for Services  | \$1,000            |
| Building Code                      | Vehicle Replacements (Trucks)         | 5               | \$48,000         | Permits               | \$240,000          |
| Building Code                      | Accela Software & Server Enhancements | 1               | \$927,750        | Permits               | \$927,750          |
| <b>Total Funded For Department</b> |                                       |                 |                  |                       | <b>\$1,183,750</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

### Public Safety Services Office

#### Mission Statement:

Provides Brevard County a safe environment in the right place, at the right time, every time.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Medical Examiner's Office:

- Provides in-depth investigation and analysis, in conjunction with Law Enforcement, on all deaths within the jurisdiction of the 18th District Medical Examiner's Office in Brevard County.

##### Accomplishments:

- Successfully transitioned leadership with new Program Manager/Chief Investigator
- Successfully coordinated continuity of services through a 50% staff turnover in last 12 months
  - Hired one Associate Medical Examiner, a fourth Investigator, two Forensic Technicians and a Medical Secretary
- Streamlined and codified the cremation of unclaimed decedents procedures

##### Trends and Issues:

- Number of autopsies increased 20% over last five years – 6% to date in calendar year 2023
- Expect trend to continue as population and average age of county residents increase
- Staffing shortages and restructuring continue to occur in the forensic discipline
- Lab fees, process times, and specialized equipment all impacted by post Covid-19 market and economic conditions

##### Service Level Impacts:

Multiple factors occurring within the forensic discipline have led to increased costs and workloads over the last five years. With the funding the current budget request provides and the addition of a third fully qualified Forensic Pathologist expected in 2023, District 18 will be fully staffed. Currently staff continues to absorb additional duties to lessen the impact on services.

##### Community Corrections:

- Enhance public safety through the supervision of defendants on Pretrial Release, Community Supervision, and Misdemeanor probation
- Oversees the Teen Court Fund, the Drug Abuse Trust Fund, the Driver's Education Safety Trust Fund, and the contract between Brevard County and the private provider of misdemeanor probation and pretrial services (currently Professional Probation Services, Inc.)
- Facilitates the Public Safety Coordinating Council meetings

##### Accomplishments:

- 14,407 contacts with released offenders
- 508 referrals to released offenders
- 175 Jail Oversight releases





**Trends and Issues:**

- Working through the Public Safety Coordinating Council, Brevard County's jail inmate population continues to decline and remain in normal limits. An additional Felony Court directly relates to this downward trend.

**Service Level Impacts:**

With a good succession plan in place the division remained fully staffed and there were no service level impacts. All requirements were met to include jail population monitoring and quality control over the Professional Probation Services contract.

**School Crossing Guards:**

- Enhances the safety and security of children who attend elementary schools within the unincorporated areas of Brevard County, crosses over half a million students every school year
- Educates community in pedestrian, bicycle and motor traffic safety
- Facilitates State of Florida certification and training of guards

**Accomplishments:**

- Successful crossings with no incidents at all crossing locations in FY 22-23. Training and certifications of guards have been maintained.

**Initiatives:**

- Increased hiring events and outreach programs when staffing/time allowed
- Increased communications with citizens in response to increased crossing activity in rapidly developing Viera area
- Increased communications and partnered with school administrators to assure crossing guard requirements were met

**Trends and Issues:**

- Inadequate staffing continues to be a major issue due to entry level wage legislation and Covid 19 after-effects
- Vehicles not following traffic laws inside school zones is a major challenge to maintaining qualified staff
- Burgeoning population and rapid development in Brevard County will require additional, well-trained guards

**Service Level Impacts:**

County population growth corresponds to growth of the School Crossing Guard program and in spite of continual and increased recruiting efforts, guard vacancies remain high. Program vacancies create the need for daily adjustments to Crossing Guard assignments to guarantee coverage for all locations. Staff has absorbed the increased administrative and field workloads to avoid substantial service level impacts.

## Public Safety Services Office

### Summary

| Public Safety Services Office Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change       |
|--|---------------------|---------------------------|-----------------------------|-------------------|----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Intergovernmental Revenue                                | \$9,408             | \$-                       | \$-                         | \$-               | -%             |
| Charges for Services Revenue                             | \$291,473           | \$250,320                 | \$239,875                   | \$(10,445)        | (4.17%)        |
| Fines and Forfeits Revenue                               | \$159,230           | \$155,985                 | \$149,000                   | \$(6,985)         | (4.48%)        |
| Miscellaneous Revenue                                    | \$48,759            | \$19,460                  | \$21,800                    | \$2,340           | 12.02%         |
| Statutory Reduction                                      | \$-                 | \$(21,288)                | \$(20,534)                  | \$754             | (3.54%)        |
| <b>Total Operating Revenues</b>                          | <b>\$508,870</b>    | <b>\$404,477</b>          | <b>\$390,141</b>            | <b>\$(14,336)</b> | <b>(3.54%)</b> |
| Balance Forward Revenue                                  | \$1,028,923         | \$845,540                 | \$842,051                   | \$(3,489)         | (0.41%)        |
| Transfers - General Revenue                              | \$3,330,029         | \$4,196,035               | \$4,444,525                 | \$248,490         | 5.92%          |
| Transfers - Other Revenue                                | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Other Finance Source Revenue                             | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Total Non-Operating Revenues</b>                      | <b>\$4,358,952</b>  | <b>\$5,041,575</b>        | <b>\$5,286,576</b>          | <b>\$245,001</b>  | <b>4.86%</b>   |
| <b>Total Revenues</b>                                    | <b>\$4,867,822</b>  | <b>\$5,446,052</b>        | <b>\$5,676,717</b>          | <b>\$230,665</b>  | <b>4.24%</b>   |
| Compensation and Benefits Expense                        | \$2,806,015         | \$3,062,131               | \$3,290,595                 | \$228,464         | 7.46%          |
| Operating Expense  | \$1,647,166         | \$2,340,082               | \$2,334,122                 | \$(5,960)         | (0.25%)        |
| Capital Outlay Expense                                   | \$2,397             | \$43,839                  | \$52,000                    | \$8,161           | 18.62%         |
| <b>Operating Expenditures</b>                            | <b>\$4,455,577</b>  | <b>\$5,446,052</b>        | <b>\$5,676,717</b>          | <b>\$230,665</b>  | <b>4.24%</b>   |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Debt Service Expense                                     | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves-Operating Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Capital Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Restricted Expense                            | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Grants and Aid Expense                                   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Total Non-Operating Expenses</b>                      | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>        | <b>-%</b>      |
| <b>Total Expenditures</b>                                | <b>\$4,455,577</b>  | <b>\$5,446,052</b>        | <b>\$5,676,717</b>          | <b>\$230,665</b>  | <b>4.24%</b>   |

Community Corrections

| Community Corrections Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change       |
|--|---------------------|---------------------------|-----------------------------|-------------------|----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Intergovernmental Revenue                                | \$7,301             | \$-                       | \$-                         | \$-               | -%             |
| Charges for Services Revenue                             | \$134,393           | \$130,320                 | \$119,875                   | \$(10,445)        | (8.01%)        |
| Fines and Forfeits Revenue                               | \$156,773           | \$154,985                 | \$148,000                   | \$(6,985)         | (4.51%)        |
| Miscellaneous Revenue                                    | \$8,693             | \$4,460                   | \$6,800                     | \$2,340           | 52.47%         |
| Statutory Reduction                                      | \$-                 | \$(14,488)                | \$(13,734)                  | \$754             | (5.20%)        |
| <b>Total Operating Revenues</b>                          | <b>\$307,160</b>    | <b>\$275,277</b>          | <b>\$260,941</b>            | <b>\$(14,336)</b> | <b>\$(0)</b>   |
| Balance Forward Revenue                                  | \$896,064           | \$845,540                 | \$842,051                   | \$(3,489)         | (0.41%)        |
| Transfers - General Revenue                              | \$465,576           | \$517,965                 | \$512,505                   | \$(5,460)         | (1.05%)        |
| Transfers - Other Revenue                                | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Other Finance Source Revenue                             | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Non-Operating Revenues</b>                            | <b>\$1,361,640</b>  | <b>\$1,363,505</b>        | <b>\$1,354,556</b>          | <b>\$(8,949)</b>  | <b>(0.66%)</b> |
| <b>Total Revenues</b>                                    | <b>\$1,668,800</b>  | <b>\$1,638,782</b>        | <b>\$1,615,497</b>          | <b>\$(23,285)</b> | <b>(1.42%)</b> |
| Compensation and Benefits Expense                        | \$452,038           | \$465,031                 | \$455,383                   | \$(9,648)         | (2.07%)        |
| Operating Expense  | \$590,259           | \$1,173,751               | \$1,160,114                 | \$(13,637)        | (1.16%)        |
| Capital Outlay Expense                                   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Operating Expenses</b>                                | <b>\$1,042,297</b>  | <b>\$1,638,782</b>        | <b>\$1,615,497</b>          | <b>\$(23,285)</b> | <b>(1.42%)</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Debt Service Expense                                     | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves-Operating Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Capital Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Restricted Expense                            | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Grants and Aid Expense                                   | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Non-Operating Expenses</b>                            | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>        | <b>-%</b>      |
| <b>Total Expenses</b>                                    | <b>\$1,042,297</b>  | <b>\$1,638,782</b>        | <b>\$1,615,497</b>          | <b>\$(23,285)</b> | <b>(1.42%)</b> |

### Community Corrections: Budget Variances

| Community Corrections Program Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue                 | \$-        | -%       |  |
| Intergovernmental Revenue                                  | \$-        | -%       |  |
| Charges for Services Revenue                               | \$(10,445) | (8.01%)  | Increase attributable to slight projected decrease in Teen Court fund revenue collections                      |
| Fines and Forfeits Revenue                                 | \$(6,985)  | (4.51%)  | Decrease attributable to projected decrease in Driver Education Safety revenue based on prior year collections |
| Miscellaneous Revenue                                      | \$2,340    | 52.47%   | Slight increase due to interest earnings   |
| Statutory Reduction  | \$754      | (5.20%)  | Variance corresponds with change in Operating Revenue  |
| Balance Forward Revenue                                    | \$(3,489)  | (0.41%)  | Decrease in balance forward attributable to projected expenses within the Drug Abuse trust fund                |
| Transfers - General Revenue                                | \$(5,460)  | (1.05%)  | Due to decreased compensation and benefit costs due to reallocation of cost distributed employees              |
| Transfers - Other Revenue                                  | \$-        | -%       |  |
| Other Finance Source Revenue                               | \$-        | -%       |  |
| Compensation and Benefits Expense                          | \$(9,648)  | (2.07%)  | Due to reallocation of cost distributed employees  |
| Operating Expense  | \$(13,637) | (1.16%)  | Slight decrease in operating expenditures corresponds with reduced Driver Safety Education funds               |
| Capital Outlay Expense                                     | \$-        | -%       |  |
| Grants and Aid Expense                                     | \$-        | -%       |  |
| C I P Expense  | \$-        | -%       |  |
| Debt Service Expense                                       | \$-        | -%       |  |
| Reserves-Operating Expense                                 | \$-        | -%       |  |
| Reserves - Capital Expense                                 | \$-        | -%       |  |
| Reserves - Restricted Expense                              | \$-        | -%       |  |
| Transfers Expense  | \$-        | -%       |  |



Medical Examiner's Office

| Medical Examiner's Office Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change     |
|--|---------------------|---------------------------|-----------------------------|------------------|--------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Permits, Fees & Special Assessment Revenue                   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Intergovernmental Revenue                                    | \$2,107             | \$-                       | \$-                         | \$-              | -%           |
| Charges for Services Revenue                                 | \$157,080           | \$120,000                 | \$120,000                   | \$-              | -%           |
| Fines and Forfeits Revenue                                   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Miscellaneous Revenue  | \$38,939            | \$15,000                  | \$15,000                    | \$-              | -%           |
| Statutory Reduction  | \$-                 | \$(6,750)                 | \$(6,750)                   | \$-              | -%           |
| <b>Total Operating Revenues</b>                              | <b>\$198,126</b>    | <b>\$128,250</b>          | <b>\$128,250</b>            | <b>\$-</b>       | <b>-%</b>    |
| Balance Forward Revenue                                      | \$132,859           | \$-                       | \$-                         | \$-              | -%           |
| Transfers - General Revenue                                  | \$2,357,382         | \$3,014,027               | \$3,244,585                 | \$230,558        | 7.65%        |
| Transfers - Other Revenue                                    | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Other Finance Source Revenue                                 | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Revenues</b>                                | <b>\$2,490,241</b>  | <b>\$3,014,027</b>        | <b>\$3,244,585</b>          | <b>\$230,558</b> | <b>7.65%</b> |
| <b>Total Revenues</b>  | <b>\$2,688,367</b>  | <b>\$3,142,277</b>        | <b>\$3,372,835</b>          | <b>\$230,558</b> | <b>7.34%</b> |
| Compensation and Benefits Expense                            | \$1,852,988         | \$1,960,599               | \$2,174,052                 | \$213,453        | 10.89%       |
| Operating Expense  | \$1,038,432         | \$1,138,739               | \$1,146,783                 | \$8,044          | 0.71%        |
| Capital Outlay Expense                                       | \$2,397             | \$42,939                  | \$52,000                    | \$9,061          | 21.10%       |
| <b>Operating Expenses</b>                                    | <b>\$2,893,816</b>  | <b>\$3,142,277</b>        | <b>\$3,372,835</b>          | <b>\$230,558</b> | <b>7.34%</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves-Operating Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Capital Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Restricted Expense                                | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Grants and Aid Expense                                       | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Expenses</b>                                | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| <b>Total Expenses</b>  | <b>\$2,893,816</b>  | <b>\$3,142,277</b>        | <b>\$3,372,835</b>          | <b>\$230,558</b> | <b>7.34%</b> |

### Medical Examiner's Office: Budget Variances

| Medical Examiner's Office Program Revenue and Expense Category | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue  | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                     | \$-        | -%       |   |
| Intergovernmental Revenue                                      | \$-        | -%       |   |
| Charges for Services Revenue                                   | \$-        | -%       |   |
| Fines and Forfeits Revenue                                     | \$-        | -%       |   |
| Miscellaneous Revenue  | \$-        | -%       |   |
| Statutory Reduction  | \$-        | -%       |   |
| Balance Forward Revenue  | \$-        | -%       |   |
| Transfers - General Revenue                                    | \$230,558  | 7.65%    | Due to continued increases in laboratory services and necessary maintenance costs, as well as Cost of Living Adjustments and FRS rate increases |
| Transfers - Other Revenue                                      | \$-        | -%       |   |
| Other Finance Source Revenue                                   | \$-        | -%       |   |
| Compensation and Benefits Expense                              | \$213,453  | 10.89%   | Increase due to Cost of Living Adjustments and increased FRS rates for FY24 as well as planned compensation for Associate Medical Examiners     |
| Operating Expense  | \$8,044    | 0.71%    | Attributable to continued increases in laboratory services and necessary maintenance costs  |
| Capital Outlay Expense   | \$9,061    | 21.10%   | Planned purchase of one vehicle   |
| Grants and Aid Expense   | \$-        | -%       |   |
| C I P Expense  | \$-        | -%       |   |
| Debt Service Expense   | \$-        | -%       |   |
| Reserves-Operating Expense                                     | \$-        | -%       |   |
| Reserves - Capital Expense                                     | \$-        | -%       |   |
| Reserves - Restricted Expense                                  | \$-        | -%       |   |
| Transfers Expense  | \$-        | -%       |   |



School Crossing Guards

| School Crossing Guard Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference      | % Change     |
|--|---------------------|---------------------------|-----------------------------|-----------------|--------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Permits, Fees & Special Assessment Revenue               | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Intergovernmental Revenue                                | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Charges for Services Revenue                             | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Fines and Forfeits Revenue                               | \$2,457             | \$1,000                   | \$1,000                     | \$-             | -%           |
| Miscellaneous Revenue                                    | \$1,127             | \$-                       | \$-                         | \$-             | -%           |
| Statutory Reduction                                      | \$-                 | \$(50)                    | \$(50)                      | \$-             | -%           |
| <b>Total Operating Revenues</b>                          | <b>\$3,584</b>      | <b>\$950</b>              | <b>\$950</b>                | <b>\$-</b>      | <b>-%</b>    |
| Balance Forward Revenue                                  | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Transfers - General Revenue                              | \$507,071           | \$664,043                 | \$687,435                   | \$23,392        | 3.52%        |
| Transfers - Other Revenue                                | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Other Finance Source Revenue                             | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| <b>Non-Operating Revenues</b>                            | <b>\$507,071</b>    | <b>\$664,043</b>          | <b>\$687,435</b>            | <b>\$23,392</b> | <b>3.52%</b> |
| <b>Total Revenues</b>                                    | <b>\$510,655</b>    | <b>\$664,993</b>          | <b>\$688,385</b>            | <b>\$23,392</b> | <b>3.52%</b> |
| Compensation and Benefits Expense                        | \$500,989           | \$636,501                 | \$661,160                   | \$24,659        | 3.87%        |
| Operating Expense  | \$18,475            | \$27,592                  | \$27,225                    | \$(367)         | (1.33%)      |
| Capital Outlay Expense                                   | \$-                 | \$900                     | \$-                         | \$(900)         | (100.00%)    |
| <b>Operating Expenses</b>                                | <b>\$519,464</b>    | <b>\$664,993</b>          | <b>\$688,385</b>            | <b>\$23,392</b> | <b>3.52%</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Debt Service Expense                                     | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Reserves-Operating Expense                               | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Reserves - Capital Expense                               | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Reserves - Restricted Expense                            | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Grants and Aid Expense                                   | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| <b>Non-Operating Expenses</b>                            | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>      | <b>-%</b>    |
| <b>Total Expenses</b>                                    | <b>\$519,464</b>    | <b>\$664,993</b>          | <b>\$688,385</b>            | <b>\$23,392</b> | <b>3.52%</b> |

### School Crossing Guards: Budget Variances

| School Crossing Guards Program Revenue and Expense Category | Difference | % Change | Explanation   |
|---|------------|----------|---|
| Taxes Revenue   | \$-        | 0.00%    |   |
| Permits, Fees & Special Assessment Revenue                  | \$-        | 0.00%    |   |
| Intergovernmental Revenue                                   | \$-        | 0.00%    |   |
| Charges for Services Revenue                                | \$-        | 0.00%    |   |
| Fines and Forfeits Revenue                                  | \$-        | 0.00%    |   |
| Miscellaneous Revenue                                       | \$-        | 0.00%    |   |
| Statutory Reduction   | \$-        | 0.00%    |   |
| Balance Forward Revenue                                     | \$-        | 0.00%    |   |
| Transfers - General Revenue                                 | \$23,392   | 3.52%    | Due to decreased compensation and benefit costs due to reallocation of cost distributed employees |
| Transfers - Other Revenue                                   | \$-        | 0.00%    |   |
| Other Finance Source Revenue                                | \$-        | 0.00%    |   |
| Compensation and Benefits Expense                           | \$24,659   | 3.87%    | Due to reallocation of cost distributed employees   |
| Operating Expense   | \$(367)    | -1.33%   | Slight decrease in operating materials  |
| Capital Outlay Expense                                      | \$(900)    | -100.00% | Planned capital purchases completed in prior year   |
| Grants and Aid Expense                                      | \$-        | 0.00%    |   |
| C I P Expense   | \$-        | 0.00%    |   |
| Debt Service Expense  | \$-        | 0.00%    |   |
| Reserves-Operating Expense                                  | \$-        | 0.00%    |   |
| Reserves - Capital Expense                                  | \$-        | 0.00%    |   |
| Reserves - Restricted Expense                               | \$-        | 0.00%    |   |
| Transfers Expense   | \$-        | 0.00%    |   |





**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>  | <b>Position</b>                 | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|---------------------------------|--------------------|-----------------------|-------------------|
| Medical Examiner's Office          | Florida Association of Medical Examiners Conference       | Medical Examiner                | Orlando, FL        | General Fund          | \$3,000           |
| Medical Examiner's Office          | National Association of Medical Examiners Conference      | Medical Examiner                | Dallas, TX         | General Fund          | \$4,500           |
| Medical Examiner's Office          | National Homicide Investigators Association               | Medical Examiner's Investigator | Orlando, FL        | General Fund          | \$1,400           |
| Medical Examiner's Office          | National Homicide Investigators Association               | Medical Examiner's Investigator | Orlando, FL        | General Fund          | \$1,400           |
| Medical Examiner's Office          | American Academy of Forensic Sciences                     | Associate Medical Examiner      | Orlando, FL        | General Fund          | \$3,000           |
| Medical Examiner's Office          | International Association of Coroners & Medical Examiners | Associate Medical Examiner      | TBD                | General Fund          | \$4,000           |
| <b>Total Funded For Department</b> |   |                                 |                    |                       | <b>\$17,300</b>   |

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description          | Quantity | Unit Cost | Funding Source | Total Cost      |
|------------------------------------|----------------------|----------|-----------|----------------|-----------------|
| Medical Examiner's Office          | 2024 Chevy/GMC Truck | 1        | \$52,000  | General Fund   | \$52,000        |
| <b>Total Funded For Department</b> |                      |          |           |                | <b>\$52,000</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Public Works Department

### Mission Statement:

To plan and implement projects and services that effectively create and maintain a comprehensive and successful transportation, and infrastructure system by cultivating the Public trust, promoting new ideas and technology, and maintaining the County's assets responsibly and proactively.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Road and Bridge:

- Construct, maintain, preserve, and manage Brevard County's transportation infrastructure

##### Accomplishments:

- Completed 60 miles of road resurfacing, 7 miles of road reconstruction
- Completed second year of pilot Preservation Program – rejuvenated 50 miles of paved roads
- Completed 4 miles of dirt road rehabilitation
- Completed 130 miles of drainage maintenance and Replaced or Repaired 180 metal drainage culverts
- Processed 4,500 Service Request from citizens

##### Initiatives:

- Complete 55 miles of road resurfacing, 7 miles of road reconstruction, and 60 miles of road preservation
- Begin construction on the replacement of Micco Bridge
- Complete recoating James Clarke Pedestrian Bridge
- Begin BOCC approved Dirt Road Improvement Program
- Complete master plan on four (4) Road & Bridge facilities

##### Trends and Issues:

Fiscal year 2023 marked the sixth year since the implementation of the County's Road Resurfacing and Reconstruction Program established in 2018. With a growing transportation roadway network of 1142 centerline miles, Road & Bridge has reconstructed, resurfaced and treated more than 580 miles of County-maintained roads since the program began. Adding preservation to our road program in 2022, we successfully rejuvenated 100 miles of local roads for the purpose of extending the lifespan of a newly paved asphalt surface which helps reduce future costs. While we continue to focus on improving our transportation roadway network, we'll be expanding our focus to include other key infrastructure needs in 2024, such as construction and rehabilitation of County-maintained Bridges, paving dirt roads, and improving drainage.

##### Service Level Impacts:

Our workforce is our most valuable asset in our ability to deliver services and solutions to the citizens of this county. While we continue to experience high turnover and vacancy rates, new strategies are being employed each year to address this issue; and we're seeing some progress, but still not at desired levels. Additionally, cost increases for professional services and goods is another area that has had a direct impact on our project budgets and service levels.

##### Transportation Construction:

## Public Works Department

- Design and construct transportation improvement projects in Brevard County in a cost-effective manner

### Accomplishments:

- Completed Feasibility Studies for Intersection Improvements at Wickham Rd. & Pineda Causeway and Wickham Rd. & Suntree Blvd. to FEC Crossing
- Completed Design of Ellis Road Widening (John Rodes Blvd. to Wickham Road), Sea Ray Bridge (also provided a response to remain FEMA eligible for reimbursement), and Micco Bridge Replacement
- Completed Oklahoma Stormwater Improvements, Batavia Sidewalk Project, and SR 524 and Friday Road Intersection Improvements
- Completed Project Management Software

### Initiatives:

- Complete design of Hollywood Boulevard Widening (Palm Bay Road to US192)
- Set aside available funds for the construction phase of Ellis Road Widening and continue to seek supplemental funding such as grants
- Start Construction of Sea Ray Bridge
- Start Construction of Micco Bridge Replacement
- Continue to implement training programs for cross training of staff to prevent single points of failure
- Prioritize staffing issues by filling vacancies in timely manner, implementing career ladders, utilizing internships, shifting from reactive to proactive recruiting, and succession planning
- Initiate a Countywide Congestion Management/Capacity Mitigation Study

### Trends and Issues:

The projected FY 23/24 Fuel Taxes are anticipated to increase by 11.15 percent from the prior year's projections. A portion of the \$12.9 million Local Option Gas Tax (LOGT) funds are currently allocated to the \$5.4 million annual LOGT Bond payment until August 2037. A portion of Constitutional Gas Tax (CGT) funds and Local Option Gas Tax funds are allocated to Road and Bridge for the roadway resurfacing program. The additional recurring Fuel Taxes, totaling \$4.5 million, combined with supplemental funding (as needed) is significantly reducing the resurfacing and reconstruction backlog. In FY 23/24 the roadway resurfacing program goal is to complete 55 miles of resurfacing, 7 miles of reconstruction, and 60 miles of road preservation.

Funds for imminent capacity improvements are still an issue; however, Transportation Impact Fee Funds will supplement a portion of the funding shortfall for capacity projects; such as, sidewalks, roadway widening, intersection improvements, and Intelligent Transportation Systems (ITS). As requested at the February 17, 2021 Budget Workshop, staff provided revenue generating options to address the shortfall of funding for maintenance and capacity projects. Staff continues to seek supplemental funding through grants, private, and other municipality partnerships to fund priority projects. Funding for a Congestion Management/Capacity Mitigation Study has been budgeted in FY23/24 to help staff identify the area of capacity concerns throughout the County.

### Service Level Impacts:

Commodity prices and overall construction costs are on the rise. This will continue to affect both purchasing power and our ability to accurately estimate and deliver projects within budget.

### Facilities Management:

- Provide functional, safe, and attractive facilities that support county efforts to provide quality service

### Accomplishments:

- Replaced Brevard County Detention Center Kitchen HVAC and 500 Pod Roof
- Remediated Brevard County Detention Center Kitchen Mold
- Installed County Wide Elevator Door Lock Monitoring System
- Renovated Moore Justice Center and Viera Government Center Cafes, providing needed office space
- Completed Brevard County Government Center Viera 89 Air Handler Replacement



**Initiatives:**

- Enhance and utilize building assessment program
- Collaborate with external departments and constitutional officers in early capital improvement planning to develop accurate budget estimates, streamline schedules, and improve construction quality and responsiveness
- Continue to implement training programs for cross-training of staff to prevent single points of failure
- Develop succession planning and career ladders to better attract and retain staff
- Replace outdated building components with new technologies for improved performance and efficiencies

**Trends and Issues:**

Last year, Facilities received an additional investment of \$3.25 million in Capital Improvement Projects (CIP) added to the Facilities Management Program. Facilities continues to focus on prioritizing the replacement of outdated building components with newer and more efficient systems in order to address issues such as roofing, HVAC, electrical, plumbing, architectural, and structural modification needs. Over time, our goal is to increase spending in line with industry standards (\$34-45 million) in order to eliminate our \$10.5 million backlog and increase infrastructure reliability so that overall risk to County essential functions is reduced. This does not include the replacement of facilities past their useful life or facilities required to meet new demands.

We are focusing on preventative maintenance; performing more expansive facility assessments to objectively prioritize requirements and increasing recapitalization in order to prevent future major shutdowns and costly repairs. It is becoming more difficult to effectively manage projects with current staffing as a result of aging infrastructure demands and a larger number of smaller projects. The vacancy rate is creating a significant reliance on costly outsourcing of maintenance.

**Service Level Impacts:**

World events have continued to affect commodity, maintenance, and construction supply-chain costs and delivery. Over the past year, the Facilities Program saw cost increases between 20- 30 percent within its various segments, resulting in less purchasing power. The Facilities Team continues to implement more effective processes to add cost contract tools in order to mitigate declining service levels.

**Traffic Operations:**

- Provide residents and visitors with a safe, efficient and reliable transportation system

**Accomplishments:**

- Provided traffic engineering review for over 550 submittals of site plans, subdivisions, right-of-way plans, and capital improvement projects
- Upgraded 34 vehicle detection systems and 15 new traffic signal controller cabinet assemblies Countywide
- Installed Uninterrupted Power Supply (UPS) units at 34 signalized intersections countywide in an effort to improve system reliability during storm events and power outages
- Inspected and accepted 3 new signalized intersections and 10 new pedestrian flashing beacon assemblies to our signal maintenance responsibility
- Added 10 traffic signals to the Advanced Traffic Management System (ATMS) which allows remote management from the Traffic Management Center

**Initiatives:**

- Initiate construction of the TMC, which will provide transportation systems management and operation of traffic signals from a regional control center

## Public Works Department

- Upgrade 30 intersections with a new traffic signal controller compatible with ATMS
- Continue to upgrade UPS and vehicle detection systems Countywide
- Continue to implement training programs for cross-training of staff to prevent single points of failure
- Initiate career ladders to better attract and retain staff
- Increase the number of traffic signals that are remotely managed from the Traffic Management Center (TMC) (currently 230 out of 357 signals are online, target 10 additional)

### Trends and Issues:

Traffic Operations was recently successful in filling a number of field technician vacancies and is focused on implementing succession and training plans. There is a high turnover rate in the technical workforce in this industry, which continues to impede our ability to fill vacant positions and carry out work in a responsive manner. If we can increase and retain technical talent, we will improve our quality of service.

### Service Level Impacts:

Commodity prices and overall construction costs are on the rise. This will continue to affect both purchasing power and our ability to accurately estimate and deliver projects within budget. Adding to these challenges is a high rate of employee turnover of technical field staff which is expected to continue impacting our delivery of services in 2024. Due to the development growth, the Traffic Operations Program is experiencing an ever-increasing number of permit submittals. Current staffing levels may not be sufficient to keep up with the increasing permit load.

### Survey & Mapping:

- Provide professional land surveying and mapping services that support the mapping and investigation of County infrastructure, construction layout, development reviews, and acquisition of rights of ways and easements and provide research and exhibits for various programs, including the county attorneys' office and county managers' office.

### Accomplishments:

- Continued updating the Geographic Information System (GIS) mapping of all approved rights-of-way and easement vacates
- Continued Maintenance of the Pavement Management Plan and the additional service of mapping drainage infrastructure on the Public Works GIS mapper
- Provided support services for numerous projects for the Public Works Department to assist in the engineering design of infrastructure projects and provide surveying support to the SOIRL program
- Successfully used our drone technology to provide aerial photography of newly completed roadway projects and have successfully flown various county properties, including landfills, to produce planimetric and topographic maps
- Successfully used our Ground Penetrating Radar services to map various underground pipes and structures for Parks and Recreation and Utility Services Departments

### Initiatives:

- Provide infrastructure mapping services in support of other Brevard County agencies (Natural Resources, Utility Services, and Solid Waste)
- Investigate expanding our surveying services to include aerial imaging and digital modeling using Drone Technology and using Ground Penetrating Radar to locate underground pipes and structures

### Trends and Issues:

As part of succession planning in preparation for the retiring County Surveyor in 2025, the Assistant County Surveyor position was created. Since February, we have not received a qualified applicant, but are continuing to explore alternatives. Our survey tech field crews are now fully staffed and are completing field work more efficiently. However, this has highlighted a deficiency and growing backlog in our drafting capacity.



**Service Level Impacts:**

Currently, the private market sector is highly competitive for experienced survey personnel, especially at the Surveyor and Mapper level. Employee turnover and vacancies of field staff is expected to stabilize next year, except for 2 retiring employees. As noted above, we would like to look into the possibility of adding another full-time experienced drafter to the program in order to maintain current service levels.

**Engineering:**

- Manage the design and construction of County infrastructure projects and to ensure responsible development through permit review

**Accomplishments:**

- Successfully provided Floodplain Management and participation in the Community Rating System providing flood insurance discounts to the community
- Supported Planning and Development to provide as-needed engineering reviews for site ADA requirements to ensure consistency with code and federal requirements as well as for Binding Development Plans and Planned Unit Developments
- Completed the design for the replacement of three Bridges
- Successfully implemented the new Project Management Tracking program and Report Databases

**Initiatives:**

- Implementation of new permitting workflows to improve efficiency
- Implementation of new shop drawing and As-built workflows to improve efficiency
- Coordinate with the Building Department to implement a stocking and training program
- Implementation of development code updates to ensure compliance with current statutes, standards and specifications
- Continue to implement training programs for cross training of staff to prevent single points of failure
- Continue to provide project management and inspection services for Capital Improvement Projects
- Continue to develop the Bridge maintenance program and manage the Construction of two new bridges

**Trends and Issues:**

The Engineering Program is currently emphasizing the training of new and existing staff in current stormwater modeling software. The Engineering Program has been successful in being approved for additional engineering positions but have had challenges filling those vacancies. Engineering will continue to focus on filling technical needs associated with the project management team.

Development in the state has continued to grow at a similar rate to last year and lack of quality control on submissions received continues to be an issue causing additional permit submittal reviews and offline coordination. Current staffing levels may not be sufficient to keep up with the increasing permit load.

The in-house project management team has worked to award additional design consultants to move forward with as many projects as possible. Cost inflation is continuing to be an issue with both design and construction costs.

**Service Level Impacts:**

The Engineering program is continuing to work toward being fully staffed. Workflow efficiencies and will further aid the development team to maintain the current level of service in spite of increasing permit reviews and coordination. Implementation of the Project Management Tracking program and Report Databases and award of a larger consultant base will allow staff to provide a higher level of service to the CIP and Road and Bridge programs to allow for more timely project executions.

## Public Works Department

### Summary

| Public Works Department Revenue & Expense Category | Actual FY 2021-2022  | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change       |
|--|----------------------|---------------------------|-----------------------------|--------------------|----------------|
| Taxes Revenue                                      | \$21,417,538         | \$20,590,647              | \$22,222,511                | \$1,631,864        | 7.93%          |
| Permits, Fees & Special Assessment Revenue         | \$6,683,039          | \$5,469,625               | \$5,960,259                 | \$490,634          | 8.97%          |
| Intergovernmental Revenue                          | \$12,546,321         | \$13,703,607              | \$12,474,950                | \$(1,228,657)      | (8.97%)        |
| Charges for Services Revenue                       | \$5,601,323          | \$5,379,595               | \$5,360,476                 | \$(19,119)         | (0.36%)        |
| Fines and Forfeits Revenue                         | \$-                  | \$-                       | \$-                         | \$-                | -%             |
| Miscellaneous Revenue                              | \$2,061,339          | \$2,065,183               | \$2,203,628                 | \$138,445          | 6.70%          |
| Statutory Reduction                                | \$-                  | \$(2,359,809)             | \$(2,411,092)               | \$(51,283)         | 2.17%          |
| <b>Total Operating Revenues</b>                    | <b>\$48,309,560</b>  | <b>\$44,848,848</b>       | <b>\$45,810,732</b>         | <b>\$961,884</b>   | <b>2.14%</b>   |
| Balance Forward Revenue                            | \$70,285,275         | \$80,685,748              | \$84,138,821                | \$3,453,073        | 4.28%          |
| Transfers - General Revenue                        | \$26,732,004         | \$28,995,225              | \$32,719,445                | \$3,724,220        | 12.84%         |
| Transfers - Other Revenue                          | \$898,312            | \$1,372,182               | \$96,196                    | \$(1,275,986)      | (92.99%)       |
| Other Finance Source Revenue                       | \$-                  | \$2,476,000               | \$-                         | \$(2,476,000)      | (100.00%)      |
| <b>Total Non-Operating Revenues</b>                | <b>\$97,915,591</b>  | <b>\$113,529,155</b>      | <b>\$116,954,462</b>        | <b>\$3,425,307</b> | <b>3.02%</b>   |
| <b>Total Revenues</b>                              | <b>\$146,225,151</b> | <b>\$158,378,003</b>      | <b>\$162,765,194</b>        | <b>\$4,387,191</b> | <b>2.77%</b>   |
| Compensation and Benefits Expense                  | \$16,816,208         | \$22,162,330              | \$25,044,077                | \$2,881,747        | 13.00%         |
| Operating Expense                                  | \$37,739,383         | \$56,523,649              | \$52,162,020                | \$(4,361,629)      | (7.72%)        |
| Capital Outlay Expense                             | \$2,892,719          | \$3,907,965               | \$4,523,630                 | \$615,665          | 15.75%         |
| <b>Operating Expenditures</b>                      | <b>\$57,448,310</b>  | <b>\$82,593,944</b>       | <b>\$81,729,727</b>         | <b>\$(864,217)</b> | <b>(1.05%)</b> |
| C I P Expense                                      | \$9,535,827          | \$46,027,661              | \$53,281,605                | \$7,253,944        | 15.76%         |
| Debt Service Expense                               | \$5,433,124          | \$6,988,306               | \$6,083,975                 | \$(904,331)        | (12.94%)       |
| Reserves-Operating Expense                         | \$-                  | \$2,485,833               | \$2,604,071                 | \$118,238          | 4.76%          |
| Reserves - Capital Expense                         | \$-                  | \$19,447,248              | \$18,222,944                | \$(1,224,304)      | (6.30%)        |
| Reserves - Restricted Expense                      | \$-                  | \$-                       | \$-                         | \$-                | -%             |
| Grants and Aid Expense                             | \$-                  | \$-                       | \$-                         | \$-                | -%             |
| Transfers Expense                                  | \$813,552            | \$835,011                 | \$842,872                   | \$7,861            | 0.94%          |
| <b>Total Non-Operating Expenses</b>                | <b>\$15,782,503</b>  | <b>\$75,784,059</b>       | <b>\$81,035,467</b>         | <b>\$5,251,408</b> | <b>6.93%</b>   |
| <b>Total Expenditures</b>                          | <b>\$73,230,813</b>  | <b>\$158,378,003</b>      | <b>\$162,765,194</b>        | <b>\$4,387,191</b> | <b>2.77%</b>   |



## Road and Bridge

| Road and Bridge Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue                                      | \$2,830,051         | \$2,200,026               | \$2,203,013                 | \$2,987              | 0.14%           |
| Permits, Fees & Special Assessment Revenue         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue                          | \$8,200,448         | \$7,865,251               | \$7,871,903                 | \$6,652              | 0.08%           |
| Charges for Services Revenue                       | \$3,689,998         | \$3,835,000               | \$3,660,000                 | \$(175,000)          | (4.56%)         |
| Fines and Forfeits Revenue                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                              | \$113,186           | \$201,840                 | \$196,484                   | \$(5,356)            | (2.65%)         |
| Statutory Reduction                                | \$-                 | \$(705,107)               | \$(696,570)                 | \$8,537              | (1.21%)         |
| <b>Total Operating Revenues</b>                    | <b>\$14,833,684</b> | <b>\$13,397,010</b>       | <b>\$13,234,830</b>         | <b>\$(162,180)</b>   | <b>(1.21%)</b>  |
| Balance Forward Revenue                            | \$10,429,452        | \$14,326,857              | \$13,453,935                | \$(872,922)          | (6.09%)         |
| Transfers - General Revenue                        | \$10,470,451        | \$10,894,565              | \$11,221,402                | \$326,837            | 3.00%           |
| Transfers - Other Revenue                          | \$2,932,653         | \$2,090,803               | \$-                         | \$(2,090,803)        | (100.00%)       |
| Other Finance Source Revenue                       | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                      | <b>\$23,832,556</b> | <b>\$27,312,225</b>       | <b>\$24,675,337</b>         | <b>\$(2,636,888)</b> | <b>(9.65%)</b>  |
| <b>Total Revenues</b>                              | <b>\$38,666,240</b> | <b>\$40,709,235</b>       | <b>\$37,910,167</b>         | <b>\$(2,799,068)</b> | <b>(6.88%)</b>  |
| Compensation and Benefits Expense                  | \$8,674,361         | \$12,163,947              | \$13,095,335                | \$931,388            | 7.66%           |
| Operating Expense                                  | \$18,493,824        | \$25,930,847              | \$22,369,069                | \$(3,561,778)        | (13.74%)        |
| Capital Outlay Expense                             | \$973,635           | \$978,405                 | \$1,383,972                 | \$405,567            | 41.45%          |
| <b>Operating Expenses</b>                          | <b>\$28,141,819</b> | <b>\$39,073,199</b>       | <b>\$36,848,376</b>         | <b>\$(2,224,823)</b> | <b>(5.69%)</b>  |
| C I P Expense                                      | \$105,990           | \$1,627,188               | \$212,788                   | \$(1,414,400)        | (86.92%)        |
| Debt Service Expense                               | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves-Operating Expense                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense                         | \$-                 | \$-                       | \$839,637                   | \$839,637            | -%              |
| Reserves - Restricted Expense                      | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense                             | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense                                  | \$8,708             | \$8,848                   | \$9,366                     | \$518                | 5.85%           |
| <b>Non-Operating Expenses</b>                      | <b>\$114,698</b>    | <b>\$1,636,036</b>        | <b>\$1,061,791</b>          | <b>\$(574,245)</b>   | <b>(35.10%)</b> |
| <b>Total Expenses</b>                              | <b>\$28,256,516</b> | <b>\$40,709,235</b>       | <b>\$37,910,167</b>         | <b>\$(2,799,068)</b> | <b>(6.88%)</b>  |

### Road and Bridge: Budget Variances

| Road and Bridge Program Revenue and Expense Category | Difference    | % Change  | Explanation  |
|--|---------------|-----------|--|
| Taxes Revenue  | \$2,987       | 0.14%     | Increase is attributed to a slight increase in Incremental Tax collection trends.  |
| Permits, Fees & Special Assessment Revenue           | \$-           | -%        |  |
| Intergovernmental Revenue                            | \$6,652       | 0.08%     | Increase in County Motor Fuel Tax and Constitutional Gas Tax is anticipated in FY23. Revenue has been adjusted to recognize the projected revenue trend.                                       |
| Charges for Services Revenue                         | \$(175,000)   | (4.56%)   | Decrease is due to reducing New Construction billings revenue to reflect anticipated revenues for FY24.  |
| Fines and Forfeits Revenue                           | \$-           | -%        |  |
| Miscellaneous Revenue                                | \$(5,356)     | (2.65%)   | Sales of Surplus Equipment (auction of Heavy Equipment) is projected to decrease in FY24. This is based upon equipment set to be auctioned in FY24.  |
| Statutory Reduction                                  | \$8,537       | (1.21%)   | Statutory Reduction has been adjusted to reflect Operating Revenue adjustments.  |
| Balance Forward Revenue                              | \$(872,922)   | (6.09%)   | Decrease in Balance Forward is due to anticipated Roadway maintenance projects to be completed in FY23.  |
| Transfers - General Revenue                          | \$326,837     | 3.00%     | Increase in General Fund is due a 3 percent Consumer Price Index (CPI) increase, in an effort to offset increase in overall operating costs.   |
| Transfers - Other Revenue                            | \$(2,090,803) | (100.00%) | Decrease in Transfers is due to a supplemental non-recurring transfer from Local Option Gas Tax for roadway resurfacing. FY23 was higher than the FY24 required supplemental fuel tax funding. |
| Other Finance Source Revenue                         | \$-           | -%        |  |
| Compensation and Benefits Expense                    | \$931,388     | 7.66%     | Increase in Salaries and Benefits due to Cost of Living Adjustments and higher health insurance premium costs in FY 24; as well as, salary adjustments, new hires, and employee turnover.      |
| Operating Expense                                    | \$(3,561,778) | (13.74%)  | Decrease in Operating Expenses is due to the anticipated completion of minor repair and maintenance projects in FY23.  |
| Capital Outlay Expense                               | \$405,567     | 41.45%    | Increase in Capital Outlay is due to carry forward heavy equipment from FY23 to FY24. Equipment will not be delivered in FY23 due to manufacturer delays.                                      |
| Grants and Aid Expense                               | \$-           | -%        |  |
| C I P Expense  | \$(1,414,400) | (86.92%)  | Decrease is due to the Wickham Road Facility project funding being moved from Road and Bridge to American Recuse Plan Act (ARPA) funding.  |
| Debt Service Expense                                 | \$-           | -%        |  |
| Reserves-Operating Expense                           | \$-           | -%        |  |
| Reserves - Capital Expense                           | \$839,637     | -%        | Increase in Capital Reserves is due to the West Melbourne CRA funding being moved to the Ellis Rd project.   |
| Reserves - Restricted Expense                        | \$-           | -%        |  |
| Transfers Expense                                    | \$518         | 5.85%     | Increase in Transfers is due to increase in Energy Savings Initiatives loan payments.  |

## Transportation Construction Management

| Transportation Construction Management Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change      |
|---|---------------------|---------------------------|-----------------------------|--------------------|---------------|
| Taxes Revenue   | \$12,360,753        | \$11,653,106              | \$12,952,480                | \$1,299,374        | 11.15%        |
| Permits, Fees & Special Assessment Revenue                                | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Intergovernmental Revenue   | \$4,345,872         | \$5,838,356               | \$4,603,047                 | \$(1,235,309)      | (21.16%)      |
| Charges for Services Revenue  | \$30,041            | \$-                       | \$-                         | \$-                | -%            |
| Fines and Forfeits Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Miscellaneous Revenue   | \$398,822           | \$250,525                 | \$292,446                   | \$41,921           | 16.73%        |
| Statutory Reduction   | \$-                 | \$(886,475)               | \$(892,399)                 | \$(5,924)          | 0.67%         |
| <b>Total Operating Revenues</b>   | <b>\$17,135,487</b> | <b>\$16,855,512</b>       | <b>\$16,955,574</b>         | <b>\$100,062</b>   | <b>0.59%</b>  |
| Balance Forward Revenue   | \$42,020,186        | \$41,345,878              | \$43,336,908                | \$1,991,030        | 4.82%         |
| Transfers - General Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Transfers - Other Revenue   | \$(2,095,765)       | \$(754,817)               | \$60,000                    | \$814,817          | (107.95%)     |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| <b>Non-Operating Revenues</b>   | <b>\$39,924,421</b> | <b>\$40,591,061</b>       | <b>\$43,396,908</b>         | <b>\$2,805,847</b> | <b>6.91%</b>  |
| <b>Total Revenues</b>   | <b>\$57,059,908</b> | <b>\$57,446,573</b>       | <b>\$60,352,482</b>         | <b>\$2,905,909</b> | <b>5.06%</b>  |
| Compensation and Benefits Expense   | \$1,134,323         | \$1,455,203               | \$1,786,745                 | \$331,542          | 22.78%        |
| Operating Expense   | \$2,524,217         | \$4,896,294               | \$5,431,869                 | \$535,575          | 10.94%        |
| Capital Outlay Expense  | \$270,627           | \$243,873                 | \$213,250                   | \$(30,623)         | (12.56%)      |
| <b>Operating Expenses</b>   | <b>\$3,929,167</b>  | <b>\$6,595,370</b>        | <b>\$7,431,864</b>          | <b>\$836,494</b>   | <b>12.68%</b> |
| C I P Expense   | \$6,456,175         | \$25,865,738              | \$30,395,351                | \$4,529,613        | 17.51%        |
| Debt Service Expense  | \$5,415,472         | \$6,315,738               | \$5,411,407                 | \$(904,331)        | (14.32%)      |
| Reserves-Operating Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Reserves - Capital Expense  | \$-                 | \$18,669,727              | \$17,113,860                | \$(1,555,867)      | (8.33%)       |
| Reserves - Restricted Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| <b>Non-Operating Expenses</b>   | <b>\$11,871,647</b> | <b>\$50,851,203</b>       | <b>\$52,920,618</b>         | <b>\$2,069,415</b> | <b>4.07%</b>  |
| <b>Total Expenses</b>   | <b>\$15,800,814</b> | <b>\$57,446,573</b>       | <b>\$60,352,482</b>         | <b>\$2,905,909</b> | <b>5.06%</b>  |

### Transportation Construction Management: Budget Variances

| Transportation Construction Management Program Revenue and Expense Category | Difference    | % Change  | Explanation  |
|---|---------------|-----------|--|
| Taxes Revenue   | \$1,299,374   | 11.15%    | Increase is due to forecasted collection of Fuel Tax revenues in Florida Government Financial Handbook for FY24.   |
| Permits, Fees & Special Assessment Revenue                                  | \$-           | -%        |  |
| Intergovernmental Revenue   | \$(1,235,309) | (21.16%)  | Decrease is due to the spend down of grant(s) associated capital projects: John Rodes Sidewalk and Ellis Rd Design.  |
| Charges for Services Revenue  | \$-           | -%        |  |
| Fines and Forfeits Revenue  | \$-           | -%        |  |
| Miscellaneous Revenue   | \$41,921      | 16.73%    | Increase is due to projected increase in Interest Earned collections, as well as, Sale of Surplus items in FY24.   |
| Statutory Reduction   | \$(5,924)     | 0.67%     | Increase in Statutory Reduction is based upon anticipated Operating Revenue for FY 24.   |
| Balance Forward Revenue   | \$1,991,030   | 4.82%     | Increase in Balance Forward is due to several items: earning more in gas taxes than anticipated in FY21/22 and projects not completed in FY23 due to Contractor delays, staff vacancies. |
| Transfers - General Revenue   | \$-           | -%        |  |
| Transfers - Other Revenue   | \$814,817     | (107.95%) | Decrease is due to the supplemental transfer to the Road Program, we forecast savings being carried forward within the Road Program so the additional funds are not needed.              |
| Other Finance Source Revenue  | \$-           | -%        |  |
| Compensation and Benefits Expense   | \$331,542     | 22.78%    | Increase in Salaries and Benefits due to Cost of Living Adjustments and higher health insurance premium costs in FY24; as well as, Salary adjustments/new hires.                         |
| Operating Expense   | \$535,575     | 10.94%    | Decrease is due to maintenance projects being reclassified to major repair/renovation projects.  |
| Capital Outlay Expense  | \$(30,623)    | (12.56%)  | Decrease is due to capital outlay needs being less than FY 23.   |
| Grants and Aid Expense  | \$-           | -%        |  |
| C I P Expense   | \$4,529,613   | 17.51%    | Increase is due to additional gas taxes received and allocated to Capital Improvement Projects.  |
| Debt Service Expense  | \$(904,331)   | (14.32%)  | Decrease in Debt Service is due to Bond Reserve no longer required to be budgeted.   |
| Reserves-Operating Expense  | \$-           | -%        |  |
| Reserves - Capital Expense  | \$(1,555,867) | (8.33%)   | Decrease in Capital Reserves is due to multi-year and partially funded projects being aligned to CIP for project progression/completion.   |
| Reserves - Restricted Expense   | \$-           | -%        |  |
| Transfers Expense   | \$-           | -%        |  |



## Facilities Management

| Facilities Management Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change      |
|--|------------------------|------------------------------|--------------------------------|--------------------|---------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Permits, Fees & Special Assessment Revenue               | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Intergovernmental Revenue                                | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Charges for Services Revenue                             | \$313,121              | \$260,000                    | \$310,000                      | \$50,000           | 19.23%        |
| Fines and Forfeits Revenue                               | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Miscellaneous Revenue                                    | \$1,352,733            | \$1,396,710                  | \$1,505,224                    | \$108,514          | 7.77%         |
| Statutory Reduction                                      | \$-                    | \$(82,836)                   | \$(90,761)                     | \$(7,925)          | 9.57%         |
| <b>Total Operating Revenues</b>                          | <b>\$1,665,855</b>     | <b>\$1,573,874</b>           | <b>\$1,724,463</b>             | <b>\$150,589</b>   | <b>9.57%</b>  |
| Balance Forward Revenue                                  | \$2,057,158            | \$6,567,933                  | \$11,942,663                   | \$5,374,730        | 81.83%        |
| Transfers - General Revenue                              | \$13,642,398           | \$15,402,930                 | \$18,719,381                   | \$3,316,451        | 21.53%        |
| Transfers - Other Revenue                                | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Other Finance Source Revenue                             | \$-                    | \$2,476,000                  | \$-                            | \$(2,476,000)      | (100.00%)     |
| <b>Non-Operating Revenues</b>                            | <b>\$15,699,556</b>    | <b>\$24,446,863</b>          | <b>\$30,662,044</b>            | <b>\$6,215,181</b> | <b>25.42%</b> |
| <b>Total Revenues</b>                                    | <b>\$17,365,411</b>    | <b>\$26,020,737</b>          | <b>\$32,386,507</b>            | <b>\$6,365,770</b> | <b>24.46%</b> |
| Compensation and Benefits Expense                        | \$2,869,863            | \$3,662,512                  | \$4,601,765                    | \$939,253          | 25.65%        |
| Operating Expense  | \$5,405,274            | \$6,591,159                  | \$9,440,115                    | \$2,848,956        | 43.22%        |
| Capital Outlay Expense                                   | \$202,603              | \$186,000                    | \$486,958                      | \$300,958          | 161.81%       |
| <b>Operating Expenses</b>                                | <b>\$8,477,740</b>     | <b>\$10,439,671</b>          | <b>\$14,528,838</b>            | <b>\$4,089,167</b> | <b>39.17%</b> |
| C I P Expense  | \$2,790,124            | \$14,010,021                 | \$16,575,147                   | \$2,565,126        | 18.31%        |
| Debt Service Expense                                     | \$17,652               | \$672,568                    | \$672,568                      | \$-                | -%            |
| Reserves-Operating Expense                               | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Reserves - Capital Expense                               | \$-                    | \$300,000                    | \$-                            | \$(300,000)        | (100.00%)     |
| Reserves - Restricted Expense                            | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Grants and Aid Expense                                   | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Transfers Expense  | \$587,105              | \$598,477                    | \$609,954                      | \$11,477           | 1.92%         |
| <b>Non-Operating Expenses</b>                            | <b>\$3,394,881</b>     | <b>\$15,581,066</b>          | <b>\$17,857,669</b>            | <b>\$2,276,603</b> | <b>14.61%</b> |
| <b>Total Expenses</b>                                    | <b>\$11,872,621</b>    | <b>\$26,020,737</b>          | <b>\$32,386,507</b>            | <b>\$6,365,770</b> | <b>24.46%</b> |

### Facilities Management: Budget Variances

| Facilities Management Program Revenue and Expense Category | Difference    | % Change  | Explanation  |
|--|---------------|-----------|--|
| Taxes Revenue  | \$-           | -%        |  |
| Permits, Fees & Special Assessment Revenue                 | \$-           | -%        |  |
| Intergovernmental Revenue                                  | \$-           | -%        |  |
| Charges for Services Revenue                               | \$50,000      | 19.23%    | Increase in charges for services is due to increase in Construction and Maintenance work order billing, which is anticipated to increase in FY24.  |
| Fines and Forfeits Revenue                                 | \$-           | -%        |  |
| Miscellaneous Revenue                                      | \$108,514     | 7.77%     | Slight increase is due to increase in Cost Allocation Plan increase in FY24.   |
| Statutory Reduction  | \$(7,925)     | 9.57%     | Corresponds with the increase in projected Operating Revenues.   |
| Balance Forward Revenue                                    | \$5,374,730   | 81.83%    | Increase is due to capital and maintenance projects anticipated to be carried forward to FY24. Projects are being delayed due to trending vacancy/ turnover rate and challenges with outsourced projects.            |
| Transfers - General Revenue                                | \$3,316,451   | 21.53%    | Increase in General Fund contribution for the ongoing critical infrastructure needs in Facilities Countywide.  |
| Transfers - Other Revenue                                  | \$-           | -%        |  |
| Other Finance Source Revenue                               | \$(2,476,000) | (100.00%) | Loan amount for the Brevard County Detention Center for Cell Door locks proceeds were recognized in FY23 and are not needed in FY24.   |
| Compensation and Benefits Expense                          | \$939,253     | 25.65%    | Increase is attributable to employee cost of living adjustment, and health insurance premium increase; as well as, new positions created in FY23.  |
| Operating Expense  | \$2,848,956   | 43.22%    | Increase in repair and maintenance for the completion of critical needs projects. This is also attributed to increase in overall Operating expenses; such as, fuel, Contracted services, and utilities expenditures. |
| Capital Outlay Expense                                     | \$300,958     | 161.81%   | Increase capital outlay for the purchase of critical equipment needs in FY24.  |
| Grants and Aid Expense                                     | \$-           | -%        |  |
| C I P Expense  | \$2,565,126   | 18.31%    | Decrease is due to the Brevard County Detention Center Cell Door lock project being partially complete in FY 23.   |
| Debt Service Expense                                       | \$-           | -%        | Loan repayment for Brevard County Detention Center Cell Door Lock project.   |
| Reserves-Operating Expense                                 | \$-           | -%        |  |
| Reserves - Capital Expense                                 | \$(300,000)   | (100.00%) | Decrease in reserves for multi-year capital renovation project. Funds are being realigned to CIP for project progression/completion.   |
| Reserves - Restricted Expense                              | \$-           | -%        |  |
| Transfers Expense  | \$11,477      | 1.92%     | Increase in the Energy Performance payment for FY 24.  |



## Traffic Operations

| Traffic Operations Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference       | % Change        |
|---|------------------------|------------------------------|--------------------------------|------------------|-----------------|
| Taxes Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Permits, Fees & Special Assessment Revenue            | \$4,637,033            | \$3,710,725                  | \$4,083,219                    | \$372,494        | 10.04%          |
| Intergovernmental Revenue                             | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Charges for Services Revenue                          | \$1,205,895            | \$920,279                    | \$1,018,901                    | \$98,622         | 10.72%          |
| Fines and Forfeits Revenue                            | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Miscellaneous Revenue                                 | \$14,281               | \$61,071                     | \$17,071                       | \$(44,000)       | (72.05%)        |
| Statutory Reduction                                   | \$-                    | \$(234,604)                  | \$(255,960)                    | \$(21,356)       | 9.10%           |
| <b>Total Operating Revenues</b>                       | <b>\$5,857,209</b>     | <b>\$4,457,471</b>           | <b>\$4,863,231</b>             | <b>\$405,760</b> | <b>9.10%</b>    |
| Balance Forward Revenue                               | \$2,741,756            | \$3,389,603                  | \$3,340,118                    | \$(49,485)       | (1.46%)         |
| Transfers - General Revenue                           | \$1,546,928            | \$1,593,336                  | \$1,641,136                    | \$47,800         | 3.00%           |
| Transfers - Other Revenue                             | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Other Finance Source Revenue                          | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| <b>Non-Operating Revenues</b>                         | <b>\$4,288,684</b>     | <b>\$4,982,939</b>           | <b>\$4,981,254</b>             | <b>\$(1,685)</b> | <b>(0.03%)</b>  |
| <b>Total Revenues</b>                                 | <b>\$10,145,893</b>    | <b>\$9,440,410</b>           | <b>\$9,844,485</b>             | <b>\$404,075</b> | <b>4.28%</b>    |
| Compensation and Benefits Expense                     | \$1,683,565            | \$2,012,064                  | \$2,260,026                    | \$247,962        | 12.32%          |
| Operating Expense                                     | \$5,797,437            | \$7,136,869                  | \$7,104,635                    | \$(32,234)       | (0.45%)         |
| Capital Outlay Expense                                | \$354,795              | \$280,249                    | \$222,730                      | \$(57,519)       | (20.52%)        |
| <b>Operating Expenses</b>                             | <b>\$7,835,797</b>     | <b>\$9,429,182</b>           | <b>\$9,587,391</b>             | <b>\$158,209</b> | <b>1.68%</b>    |
| C I P Expense   | \$-                    | \$-                          | \$250,000                      | \$250,000        | -%              |
| Debt Service Expense                                  | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Reserves-Operating Expense                            | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Reserves - Capital Expense                            | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Reserves - Restricted Expense                         | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Grants and Aid Expense                                | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Transfers Expense                                     | \$11,228               | \$11,228                     | \$7,094                        | \$(4,134)        | (36.82%)        |
| <b>Non-Operating Expenses</b>                         | <b>\$11,228</b>        | <b>\$11,228</b>              | <b>\$257,094</b>               | <b>\$245,866</b> | <b>2189.76%</b> |
| <b>Total Expenses</b>                                 | <b>\$7,847,025</b>     | <b>\$9,440,410</b>           | <b>\$9,844,485</b>             | <b>\$404,075</b> | <b>4.28%</b>    |

### Traffic Operations: Budget Variances

| Traffic Operations Program Revenue and Expense Category | Difference | % Change | Explanation  |
|---|------------|----------|--|
| Taxes Revenue   | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue              | \$372,494  | 10.04%   | Slight increase in FY24 to reflect the collection trend of these revenues.   |
| Intergovernmental Revenue                               | \$-        | -%       |  |
| Charges for Services Revenue                            | \$98,622   | 10.72%   | Slight increase in FY24 in anticipation of increase in signal maintenance contract(s).   |
| Fines and Forfeits Revenue                              | \$-        | -%       |  |
| Miscellaneous Revenue                                   | \$(44,000) | (72.05%) | Actual revenue anticipated from revenue source wasn't available in FY23. Revenue has been decreased to reflect the anticipated revenue in FY24.                |
| Statutory Reduction                                     | \$(21,356) | 9.10%    | Statutory Reduction variance is due to Operating Revenue adjustments.  |
| Balance Forward Revenue                                 | \$(49,485) | (1.46%)  | Decrease in Balance Forward due to decrease in capital outlay balanced forward from FY23 to FY24, as well as, completed Contracted services in FY23.           |
| Transfers - General Revenue                             | \$47,800   | 3.00%    | Slight increase to offset Cost of Living Adjustment costs.   |
| Transfers - Other Revenue                               | \$-        | -%       |  |
| Other Finance Source Revenue                            | \$-        | -%       |  |
| Compensation and Benefits Expense                       | \$247,962  | 12.32%   | Increase in Salaries and Benefits due to Cost of Living Adjustments and higher health insurance premium costs, and salary adjustments throughout FY23.         |
| Operating Expense                                       | \$(32,234) | (0.45%)  | Decrease in Operating Expenses is due to outsourced projects (corridor timing, roadway striping, etc.) anticipated to be completed by FY23.                    |
| Capital Outlay Expense                                  | \$(57,519) | (20.52%) | High dollar equipment items were carried forward from FY22 into FY23. As a result, a decrease in Capital Outlay for FY 24 is recognized when compared to FY23. |
| Grants and Aid Expense                                  | \$-        | -%       |  |
| C I P Expense   | \$250,000  | -%       | Increase in CIP is due to the Intelligent Traffic System (ITS) fiber upgrade project.  |
| Debt Service Expense                                    | \$-        | -%       |  |
| Reserves-Operating Expense                              | \$-        | -%       |  |
| Reserves - Capital Expense                              | \$-        | -%       |  |
| Reserves - Restricted Expense                           | \$-        | -%       |  |
| Transfers Expense                                       | \$(4,134)  | (36.82%) | Decrease is due to decrease in Fire Dispatch Fees in FY24.   |





## Survey and Mapping

| Survey and Mapping Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change       |
|---|------------------------|------------------------------|--------------------------------|--------------------|----------------|
| Taxes Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Permits, Fees & Special Assessment Revenue            | \$294,845              | \$382,900                    | \$378,980                      | \$(3,920)          | (1.02%)        |
| Intergovernmental Revenue                             | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Charges for Services Revenue                          | \$32,066               | \$39,000                     | \$36,500                       | \$(2,500)          | (6.41%)        |
| Fines and Forfeits Revenue                            | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Miscellaneous Revenue                                 | \$10,500               | \$10,000                     | \$10,000                       | \$-                | -%             |
| Statutory Reduction                                   | \$-                    | \$(21,595)                   | \$(21,274)                     | \$321              | (1.49%)        |
| <b>Total Operating Revenues</b>                       | <b>\$337,411</b>       | <b>\$410,305</b>             | <b>\$404,206</b>               | <b>\$(6,099)</b>   | <b>(1.49%)</b> |
| Balance Forward Revenue                               | \$276,312              | \$311,870                    | \$147,208                      | \$(164,662)        | (52.80%)       |
| Transfers - General Revenue                           | \$1,072,227            | \$1,104,394                  | \$1,137,526                    | \$33,132           | 3.00%          |
| Transfers - Other Revenue                             | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Other Finance Source Revenue                          | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| <b>Non-Operating Revenues</b>                         | <b>\$1,348,539</b>     | <b>\$1,416,264</b>           | <b>\$1,284,734</b>             | <b>\$(131,530)</b> | <b>(9.29%)</b> |
| <b>Total Revenues</b>                                 | <b>\$1,685,950</b>     | <b>\$1,826,569</b>           | <b>\$1,688,940</b>             | <b>\$(137,629)</b> | <b>(7.53%)</b> |
| Compensation and Benefits Expense                     | \$1,156,834            | \$1,280,338                  | \$1,327,797                    | \$47,459           | 3.71%          |
| Operating Expense                                     | \$173,207              | \$423,731                    | \$305,443                      | \$(118,288)        | (27.92%)       |
| Capital Outlay Expense                                | \$117,684              | \$122,500                    | \$55,700                       | \$(66,800)         | (54.53%)       |
| <b>Operating Expenses</b>                             | <b>\$1,447,725</b>     | <b>\$1,826,569</b>           | <b>\$1,688,940</b>             | <b>\$(137,629)</b> | <b>(7.53%)</b> |
| C I P Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Debt Service Expense                                  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves-Operating Expense                            | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Capital Expense                            | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Restricted Expense                         | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Grants and Aid Expense                                | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Transfers Expense                                     | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| <b>Non-Operating Expenses</b>                         | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>         | <b>-%</b>      |
| <b>Total Expenses</b>                                 | <b>\$1,447,725</b>     | <b>\$1,826,569</b>           | <b>\$1,688,940</b>             | <b>\$(137,629)</b> | <b>(7.53%)</b> |

### Survey and Mapping: Budget Variances

| Survey and Mapping Program Revenue and Expense Category | Difference  | % Change | Explanation  |
|---|-------------|----------|--|
| Taxes Revenue   | \$-         | -%       |  |
| Permits, Fees & Special Assessment Revenue              | \$(3,920)   | (1.02%)  | Revenues have been adjusted to reflect an anticipated decrease in billable services in FY24.   |
| Intergovernmental Revenue                               | \$-         | -%       |  |
| Charges for Services Revenue                            | \$(2,500)   | (6.41%)  | Dock review permit services revenues are indicating a declining trend in FY 21/22, and FY22/23, respectively. Revenue has been adjusted to reflect this declining trend. |
| Fines and Forfeits Revenue                              | \$-         | -%       |  |
| Miscellaneous Revenue                                   | \$-         | -%       |  |
| Statutory Reduction                                     | \$321       | (1.49%)  | Statutory Reduction has been adjusted to reflect Operating Revenue adjustments.  |
| Balance Forward Revenue                                 | \$(164,662) | (52.80%) | Balance Forward has been decreased to reflect the anticipated billable revenue collection for FY23.  |
| Transfers - General Revenue                             | \$33,132    | 3.00%    | Increase to fund Cost of living adjustments.   |
| Transfers - Other Revenue                               | \$-         | -%       |  |
| Other Finance Source Revenue                            | \$-         | -%       |  |
| Compensation and Benefits Expense                       | \$47,459    | 3.71%    | Increase in Salaries and Benefits due to Cost of Living Adjustments and higher health insurance premium costs.   |
| Operating Expense                                       | \$(118,288) | (27.92%) | Decrease in Operating expense is due to decrease in overall Survey services provided due to vacancies/Staff shortages.   |
| Capital Outlay Expense                                  | \$(66,800)  | (54.53%) | Capital Outlay equipment needs were greater in FY23, than FY24.  |
| Grants and Aid Expense                                  | \$-         | -%       |  |
| C I P Expense   | \$-         | -%       |  |
| Debt Service Expense                                    | \$-         | -%       |  |
| Reserves-Operating Expense                              | \$-         | -%       |  |
| Reserves - Capital Expense                              | \$-         | -%       |  |
| Reserves - Restricted Expense                           | \$-         | -%       |  |
| Transfers Expense                                       | \$-         | -%       |  |



## Engineering

| Engineering Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|--|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue                                  | \$49,186            | \$47,800                  | \$48,756                    | \$956            | 2.00%         |
| Permits, Fees & Special Assessment Revenue     | \$1,751,162         | \$1,376,000               | \$1,498,060                 | \$122,060        | 8.87%         |
| Intergovernmental Revenue                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Charges for Services Revenue                   | \$329,287           | \$325,316                 | \$335,075                   | \$9,759          | 3.00%         |
| Fines and Forfeits Revenue                     | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue                          | \$45,646            | \$22,394                  | \$22,394                    | \$-              | -%            |
| Statutory Reduction                            | \$-                 | \$(88,576)                | \$(95,214)                  | \$(6,638)        | 7.49%         |
| <b>Total Operating Revenues</b>                | <b>\$2,175,281</b>  | <b>\$1,682,934</b>        | <b>\$1,809,071</b>          | <b>\$126,137</b> | <b>7.50%</b>  |
| Balance Forward Revenue                        | \$1,930,108         | \$2,433,501               | \$2,807,112                 | \$373,611        | 15.35%        |
| Transfers - General Revenue                    | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers - Other Revenue                      | \$37,200            | \$-                       | \$-                         | \$-              | -%            |
| Other Finance Source Revenue                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Revenues</b>                  | <b>\$1,967,308</b>  | <b>\$2,433,501</b>        | <b>\$2,807,112</b>          | <b>\$373,611</b> | <b>15.35%</b> |
| <b>Total Revenues</b>                          | <b>\$4,142,589</b>  | <b>\$4,116,435</b>        | <b>\$4,616,183</b>          | <b>\$499,748</b> | <b>12.14%</b> |
| Compensation and Benefits Expense              | \$1,278,587         | \$1,483,516               | \$1,907,873                 | \$424,357        | 28.60%        |
| Operating Expense                              | \$286,892           | \$431,086                 | \$421,074                   | \$(10,012)       | (2.32%)       |
| Capital Outlay Expense                         | \$-                 | \$16,000                  | \$77,700                    | \$61,700         | 385.63%       |
| <b>Operating Expenses</b>                      | <b>\$1,565,479</b>  | <b>\$1,930,602</b>        | <b>\$2,406,647</b>          | <b>\$476,045</b> | <b>24.66%</b> |
| C I P Expense                                  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Debt Service Expense                           | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                     | \$-                 | \$2,185,833               | \$2,209,536                 | \$23,703         | 1.08%         |
| Reserves - Capital Expense                     | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Restricted Expense                  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense                         | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense                              | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Expenses</b>                  | <b>\$-</b>          | <b>\$2,185,833</b>        | <b>\$2,209,536</b>          | <b>\$23,703</b>  | <b>1.08%</b>  |
| <b>Total Expenses</b>                          | <b>\$1,565,479</b>  | <b>\$4,116,435</b>        | <b>\$4,616,183</b>          | <b>\$499,748</b> | <b>12.14%</b> |

### Engineering: Budget Variances

| Engineering Program Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue                                    | \$956      | 2.00%    | Slight increase in Communication Service Tax to reflect historical collection trend.   |
| Permits, Fees & Special Assessment Revenue       | \$122,060  | 8.87%    | Inspection and review services revenue(s) have been increased to reflect historical collection trends.   |
| Intergovernmental Revenue                        | \$-        | -%       |  |
| Charges for Services Revenue                     | \$9,759    | 3.00%    | Driveway Inspection Fees revenues have been increased to reflect anticipated increase in workload; as well as, historical trends.  |
| Fines and Forfeits Revenue                       | \$-        | -%       |  |
| Miscellaneous Revenue                            | \$-        | -%       |  |
| Statutory Reduction                              | \$(6,638)  | 7.49%    | Statutory Reduction has been adjusted to reflect Operating Revenue adjustments.  |
| Balance Forward Revenue                          | \$373,611  | 15.35%   | Increase in Balance Forward is due to projected increase in Permitting Fees receipts in FY23; as well as cumulative reserves funds from previous years due to vacancies. These funds are needed to pay for future inspections that are collected in advance of services. |
| Transfers - General Revenue                      | \$-        | -%       |  |
| Transfers - Other Revenue                        | \$-        | -%       |  |
| Other Finance Source Revenue                     | \$-        | -%       |  |
| Compensation and Benefits Expense                | \$424,357  | 28.60%   | Increase in Salaries and Benefits due to Cost of Living Adjustments and higher health insurance premium costs in FY23; as well as, salary adjustments, cost redistributions from FY23 to FY24 and 2 new positions.   |
| Operating Expense                                | \$(10,012) | (2.32%)  | Decrease in Operating Expenses due to office renovations and modifications budgeted FY23 are completed and not needed in FY24.   |
| Capital Outlay Expense                           | \$61,700   | 385.63%  | Increase in Capital Outlay is due to increase in capital equipment needs, as a result of new hires.  |
| Grants and Aid Expense                           | \$-        | -%       |  |
| C I P Expense                                    | \$-        | -%       |  |
| Debt Service Expense                             | \$-        | -%       |  |
| Reserves-Operating Expense                       | \$23,703   | 1.08%    | Increase in Reserves- Operating is due to unspent funds carried forward from FY23. Inspection Fees are collected in advance; service is delivered throughout multiple years. These funds will be utilized in the forthcoming years for operations and projects.          |
| Reserves - Capital Expense                       | \$-        | -%       |  |
| Reserves - Restricted Expense                    | \$-        | -%       |  |
| Transfers Expense                                | \$-        | -%       |  |

## Road and Bridge District 1 MSTU

| Road and Bridge District 1 MSTU Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|--|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue  | \$2,261,576         | \$2,445,593               | \$2,554,363                 | \$108,770          | 4.45%           |
| Permits, Fees & Special Assessment Revenue                         | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Intergovernmental Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Charges for Services Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Fines and Forfeits Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Miscellaneous Revenue  | \$34,470            | \$48,622                  | \$51,202                    | \$2,580            | 5.31%           |
| Statutory Reduction  | \$-                 | \$(124,710)               | \$(130,278)                 | \$(5,568)          | 4.46%           |
| <b>Total Operating Revenues</b>                                    | <b>\$2,296,046</b>  | <b>\$2,369,505</b>        | <b>\$2,475,287</b>          | <b>\$105,782</b>   | <b>4.46%</b>    |
| Balance Forward Revenue  | \$2,710,848         | \$3,129,509               | \$2,665,879                 | \$(463,630)        | (14.81%)        |
| Transfers - General Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - Other Revenue  | \$8,857             | \$12,000                  | \$12,000                    | \$-                | -%              |
| Other Finance Source Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>                                      | <b>\$2,719,705</b>  | <b>\$3,141,509</b>        | <b>\$2,677,879</b>          | <b>\$(463,630)</b> | <b>(14.76%)</b> |
| <b>Total Revenues</b>  | <b>\$5,015,751</b>  | <b>\$5,511,014</b>        | <b>\$5,153,166</b>          | <b>\$(357,848)</b> | <b>(6.49%)</b>  |
| Compensation and Benefits Expense                                  | \$18,675            | \$104,750                 | \$64,536                    | \$(40,214)         | (38.39%)        |
| Operating Expense  | \$2,205,107         | \$2,947,542               | \$1,821,722                 | \$(1,125,820)      | (38.20%)        |
| Capital Outlay Expense   | \$406,124           | \$559,062                 | \$945,980                   | \$386,918          | 69.21%          |
| <b>Operating Expenses</b>  | <b>\$2,629,906</b>  | <b>\$3,611,354</b>        | <b>\$2,832,238</b>          | <b>\$(779,116)</b> | <b>(21.57%)</b> |
| C I P Expense  | \$44,499            | \$1,606,180               | \$2,182,653                 | \$576,473          | 35.89%          |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense   | \$-                 | \$60,000                  | \$60,000                    | \$-                | -%              |
| Reserves - Capital Expense   | \$-                 | \$155,205                 | \$-                         | \$(155,205)        | (100.00%)       |
| Reserves - Restricted Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers Expense  | \$75,535            | \$78,275                  | \$78,275                    | \$-                | -%              |
| <b>Non-Operating Expenses</b>                                      | <b>\$120,034</b>    | <b>\$1,899,660</b>        | <b>\$2,320,928</b>          | <b>\$421,268</b>   | <b>22.18%</b>   |
| <b>Total Expenses</b>  | <b>\$2,749,940</b>  | <b>\$5,511,014</b>        | <b>\$5,153,166</b>          | <b>\$(357,848)</b> | <b>(6.49%)</b>  |

### Road and Bridge District 1 MSTU: Budget Variances

| Road and Bridge District 1 MSTU Program Revenue and Expense Category | Difference    | % Change  | Explanation  |
|--|---------------|-----------|--|
| Taxes Revenue  | \$108,770     | 4.45%     | Increase in property valuation associated with new construction within District 1.   |
| Permits, Fees & Special Assessment Revenue                           | \$-           | -%        |  |
| Intergovernmental Revenue  | \$-           | -%        |  |
| Charges for Services Revenue   | \$-           | -%        |  |
| Fines and Forfeits Revenue   | \$-           | -%        |  |
| Miscellaneous Revenue  | \$2,580       | 5.31%     | Increase is due to adjustments in Interest Earned based upon historical collections.   |
| Statutory Reduction  | \$(5,568)     | 4.46%     | Adjustment to Statutory Reduction is due to increase in Tax Revenue (Ad Valorem).  |
| Balance Forward Revenue  | \$(463,630)   | (14.81%)  | Decrease in Balance Forward is due to the anticipated completion of major repair projects in FY23.   |
| Transfers - General Revenue  | \$-           | -%        |  |
| Transfers - Other Revenue  | \$-           | -%        |  |
| Other Finance Source Revenue   | \$-           | -%        |  |
| Compensation and Benefits Expense                                    | \$(40,214)    | (38.39%)  | Decrease in Salaries and Benefits is due to the cost redistribution of a position previously aligned to this Program.                            |
| Operating Expense  | \$(1,125,820) | (38.20%)  | Decrease is due to the alignment of additional major repair projects in FY24.  |
| Capital Outlay Expense   | \$386,918     | 69.21%    | Increase is due to the purchase of large equipment. Funds were saved in Reserves-Capital and are now being utilized to purchase heavy equipment. |
| Grants and Aid Expense   | \$-           | -%        |  |
| C I P Expense  | \$576,473     | 35.89%    | Increase is due to the realignment of new CIP projects.  |
| Debt Service Expense   | \$-           | -%        |  |
| Reserves-Operating Expense   | \$-           | -%        |  |
| Reserves - Capital Expense   | \$(155,205)   | (100.00%) | Funds saved for the purchase of high dollar equipment items have been realigned to Capital Outlay for the purchase of these items.               |
| Reserves - Restricted Expense  | \$-           | -%        |  |
| Transfers Expense  | \$-           | -%        |  |



## Road and Bridge District 2 MSTU

| Road and Bridge District 2 MSTU Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|--|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue  | \$1,084,626         | \$1,138,450               | \$1,183,001                 | \$44,551           | 3.91%           |
| Permits, Fees & Special Assessment Revenue                         | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Intergovernmental Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Charges for Services Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Fines and Forfeits Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Miscellaneous Revenue  | \$19,204            | \$28,695                  | \$27,240                    | \$(1,455)          | (5.07%)         |
| Statutory Reduction  | \$-                 | \$(58,357)                | \$(60,513)                  | \$(2,156)          | 3.69%           |
| <b>Total Operating Revenues</b>                                    | <b>\$1,103,830</b>  | <b>\$1,108,788</b>        | <b>\$1,149,728</b>          | <b>\$40,940</b>    | <b>3.69%</b>    |
| Balance Forward Revenue  | \$1,601,004         | \$1,905,349               | \$1,762,308                 | \$(143,041)        | (7.51%)         |
| Transfers - General Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - Other Revenue  | \$4,238             | \$7,010                   | \$7,010                     | \$-                | -%              |
| Other Finance Source Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>                                      | <b>\$1,605,242</b>  | <b>\$1,912,359</b>        | <b>\$1,769,318</b>          | <b>\$(143,041)</b> | <b>(7.48%)</b>  |
| <b>Total Revenues</b>  | <b>\$2,709,072</b>  | <b>\$3,021,147</b>        | <b>\$2,919,046</b>          | <b>\$(102,101)</b> | <b>(3.38%)</b>  |
| Compensation and Benefits Expense                                  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Operating Expense  | \$929,766           | \$1,884,887               | \$1,618,479                 | \$(266,408)        | (14.13%)        |
| Capital Outlay Expense   | \$131,597           | \$203,500                 | \$232,272                   | \$28,772           | 14.14%          |
| <b>Operating Expenses</b>  | <b>\$1,061,363</b>  | <b>\$2,088,387</b>        | <b>\$1,850,751</b>          | <b>\$(237,636)</b> | <b>(11.38%)</b> |
| C I P Expense  | \$83,824            | \$807,968                 | \$871,513                   | \$63,545           | 7.86%           |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense   | \$-                 | \$60,000                  | \$144,407                   | \$84,407           | 140.68%         |
| Reserves - Capital Expense   | \$-                 | \$27,509                  | \$15,092                    | \$(12,417)         | (45.14%)        |
| Reserves - Restricted Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers Expense  | \$36,086            | \$37,283                  | \$37,283                    | \$-                | -%              |
| <b>Non-Operating Expenses</b>                                      | <b>\$119,910</b>    | <b>\$932,760</b>          | <b>\$1,068,295</b>          | <b>\$135,535</b>   | <b>14.53%</b>   |
| <b>Total Expenses</b>  | <b>\$1,181,273</b>  | <b>\$3,021,147</b>        | <b>\$2,919,046</b>          | <b>\$(102,101)</b> | <b>(3.38%)</b>  |

### Road and Bridge District 2 MSTU: Budget Variances

| Road and Bridge District 2 MSTU Program Revenue and Expense Category | Difference  | % Change | Explanation   |
|--|-------------|----------|---|
| Taxes Revenue  | \$44,551    | 3.91%    | Increase in property valuation associated with new construction within District 2.  |
| Permits, Fees & Special Assessment Revenue                           | \$-         | -%       |   |
| Intergovernmental Revenue  | \$-         | -%       |   |
| Charges for Services Revenue   | \$-         | -%       |   |
| Fines and Forfeits Revenue   | \$-         | -%       |   |
| Miscellaneous Revenue  | \$(1,455)   | (5.07%)  | Decrease is due to a small adjustment to Interest Earned. Revenue source has been aligned with historical trend.                  |
| Statutory Reduction  | \$(2,156)   | 3.69%    | Statutory Reduction has been adjusted to reflect anticipated Operating revenue.   |
| Balance Forward Revenue  | \$(143,041) | (7.51%)  | Decrease in Balance Forward is due to the anticipated completion of major repair projects in FY 23.                               |
| Transfers - General Revenue  | \$-         | -%       |   |
| Transfers - Other Revenue  | \$-         | -%       |   |
| Other Finance Source Revenue   | \$-         | -%       |   |
| Compensation and Benefits Expense                                    | \$-         | -%       |   |
| Operating Expense  | \$(266,408) | (14.13%) | Decrease is due to the alignment of additional major repair projects in FY24.   |
| Capital Outlay Expense   | \$28,772    | 14.14%   | Due to capital equipment not being delivered in prior fiscal year; as well as, the purchase of new equipment.                     |
| Grants and Aid Expense   | \$-         | -%       |   |
| C I P Expense  | \$63,545    | 7.86%    | Decrease in Capital Improvement is due to the completion of dredging projects (Indian River Canals Maintenance Dredging project). |
| Debt Service Expense   | \$-         | -%       |   |
| Reserves-Operating Expense   | \$84,407    | 140.68%  | Increase is due to Dredging funds held in Reserves for utilization on future dredging projects.                                   |
| Reserves - Capital Expense   | \$(12,417)  | (45.14%) | Funds were realigned from Reserves to Capital Outlay for the purchase of costly heavy equipment.                                  |
| Reserves - Restricted Expense  | \$-         | -%       |   |
| Transfers Expense  | \$-         | -%       |   |





## Road and Bridge District 3 MSTU

| Road and Bridge District 3 MSTU Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|--|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue  | \$498,213           | \$539,228                 | \$569,529                   | \$30,301           | 5.62%           |
| Permits, Fees & Special Assessment Revenue                         | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Intergovernmental Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Charges for Services Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Fines and Forfeits Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Miscellaneous Revenue  | \$10,799            | \$14,977                  | \$16,886                    | \$1,909            | 12.75%          |
| Statutory Reduction  | \$-                 | \$(27,709)                | \$(29,320)                  | \$(1,611)          | 5.81%           |
| <b>Total Operating Revenues</b>                                    | <b>\$509,011</b>    | <b>\$526,496</b>          | <b>\$557,095</b>            | <b>\$30,599</b>    | <b>5.81%</b>    |
| Balance Forward Revenue  | \$849,160           | \$1,063,781               | \$797,924                   | \$(265,857)        | (24.99%)        |
| Transfers - General Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - Other Revenue  | \$1,961             | \$3,359                   | \$3,359                     | \$-                | -%              |
| Other Finance Source Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>                                      | <b>\$851,121</b>    | <b>\$1,067,140</b>        | <b>\$801,283</b>            | <b>\$(265,857)</b> | <b>(24.91%)</b> |
| <b>Total Revenues</b>  | <b>\$1,360,132</b>  | <b>\$1,593,636</b>        | <b>\$1,358,378</b>          | <b>\$(235,258)</b> | <b>(14.76%)</b> |
| Compensation and Benefits Expense                                  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Operating Expense  | \$331,407           | \$995,851                 | \$1,008,377                 | \$12,526           | 1.26%           |
| Capital Outlay Expense   | \$59,984            | \$83,500                  | \$181,772                   | \$98,272           | 117.69%         |
| <b>Operating Expenses</b>  | <b>\$391,391</b>    | <b>\$1,079,351</b>        | <b>\$1,190,149</b>          | <b>\$110,798</b>   | <b>10.27%</b>   |
| C I P Expense  | \$-                 | \$420,000                 | \$90,101                    | \$(329,899)        | (78.55%)        |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense   | \$-                 | \$50,000                  | \$60,128                    | \$10,128           | 20.26%          |
| Reserves - Capital Expense   | \$-                 | \$26,285                  | \$-                         | \$(26,285)         | (100.00%)       |
| Reserves - Restricted Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers Expense  | \$16,707            | \$18,000                  | \$18,000                    | \$-                | -%              |
| <b>Non-Operating Expenses</b>                                      | <b>\$16,707</b>     | <b>\$514,285</b>          | <b>\$168,229</b>            | <b>\$(346,056)</b> | <b>(67.29%)</b> |
| <b>Total Expenses</b>  | <b>\$408,098</b>    | <b>\$1,593,636</b>        | <b>\$1,358,378</b>          | <b>\$(235,258)</b> | <b>(14.76%)</b> |

### Road and Bridge District 3 MSTU: Budget Variances

| Road and Bridge District 3 MSTU Program Revenue and Expense Category | Difference  | % Change  | Explanation  |
|--|-------------|-----------|--|
| Taxes Revenue  | \$30,301    | 5.62%     | Increase in property valuation associated with new construction within District 3.   |
| Permits, Fees & Special Assessment Revenue                           | \$-         | -%        |  |
| Intergovernmental Revenue  | \$-         | -%        |  |
| Charges for Services Revenue   | \$-         | -%        |  |
| Fines and Forfeits Revenue   | \$-         | -%        |  |
| Miscellaneous Revenue  | \$1,909     | 12.75%    | Increase is due to adjustments in Interest Earned based upon historical collections.   |
| Statutory Reduction  | \$(1,611)   | 5.81%     | Statutory Reduction adjustment is a result of the revenue adjustments.   |
| Balance Forward Revenue  | \$(265,857) | (24.99%)  | Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects.                                   |
| Transfers - General Revenue  | \$-         | -%        |  |
| Transfers - Other Revenue  | \$-         | -%        |  |
| Other Finance Source Revenue   | \$-         | -%        |  |
| Compensation and Benefits Expense                                    | \$-         | -%        |  |
| Operating Expense  | \$12,526    | 1.26%     | Increase in Operating Expense is due to increase in overall Operating expenditures, such as fuel, utilities and roadway materials. |
| Capital Outlay Expense   | \$98,272    | 117.69%   | Increase in Capital Outlay is due the increase in cost of equipment and material.  |
| Grants and Aid Expense   | \$-         | -%        |  |
| C I P Expense  | \$(329,899) | (78.55%)  | Decrease in CIP is due to anticipated project completion.  |
| Debt Service Expense   | \$-         | -%        |  |
| Reserves-Operating Expense   | \$10,128    | 20.26%    | Increase Reserves Operating for future utilization for repair and maintenance.   |
| Reserves - Capital Expense   | \$(26,285)  | (100.00%) | Funds were realigned to Capital Outlay for the purchase of large heavy equipment.  |
| Reserves - Restricted Expense  | \$-         | -%        |  |
| Transfers Expense  | \$-         | -%        |  |



## Road and Bridge District 4 MSTU

| Road and Bridge District 4 MSTU Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue  | \$1,553,904         | \$1,731,397               | \$1,841,517                 | \$110,120            | 6.36%           |
| Permits, Fees & Special Assessment Revenue                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Charges for Services Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Fines and Forfeits Revenue   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue  | \$36,025            | \$8,044                   | \$37,063                    | \$29,019             | 360.75%         |
| Statutory Reduction  | \$-                 | \$(86,972)                | \$(93,929)                  | \$(6,957)            | 8.00%           |
| <b>Total Operating Revenues</b>                                    | <b>\$1,589,929</b>  | <b>\$1,652,469</b>        | <b>\$1,784,651</b>          | <b>\$132,182</b>     | <b>8.00%</b>    |
| Balance Forward Revenue  | \$3,224,645         | \$3,717,570               | \$2,458,232                 | \$(1,259,338)        | (33.88%)        |
| Transfers - General Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue  | \$6,076             | \$9,128                   | \$9,128                     | \$-                  | -%              |
| Other Finance Source Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                                      | <b>\$3,230,721</b>  | <b>\$3,726,698</b>        | <b>\$2,467,360</b>          | <b>\$(1,259,338)</b> | <b>(33.79%)</b> |
| <b>Total Revenues</b>  | <b>\$4,820,650</b>  | <b>\$5,379,167</b>        | <b>\$4,252,011</b>          | <b>\$(1,127,156)</b> | <b>(20.95%)</b> |
| Compensation and Benefits Expense                                  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Operating Expense  | \$985,447           | \$2,580,468               | \$1,117,222                 | \$(1,463,246)        | (56.70%)        |
| Capital Outlay Expense   | \$327,343           | \$1,042,276               | \$456,170                   | \$(586,106)          | (56.23%)        |
| <b>Operating Expenses</b>  | <b>\$1,312,790</b>  | <b>\$3,622,744</b>        | <b>\$1,573,392</b>          | <b>\$(2,049,352)</b> | <b>(56.57%)</b> |
| C I P Expense  | \$55,215            | \$1,590,566               | \$2,504,052                 | \$913,486            | 57.43%          |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves-Operating Expense   | \$-                 | \$60,000                  | \$60,000                    | \$-                  | -%              |
| Reserves - Capital Expense   | \$-                 | \$50,857                  | \$59,567                    | \$8,710              | 17.13%          |
| Reserves - Restricted Expense                                      | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense  | \$51,913            | \$55,000                  | \$55,000                    | \$-                  | -%              |
| <b>Non-Operating Expenses</b>                                      | <b>\$107,127</b>    | <b>\$1,756,423</b>        | <b>\$2,678,619</b>          | <b>\$922,196</b>     | <b>52.50%</b>   |
| <b>Total Expenses</b>  | <b>\$1,419,917</b>  | <b>\$5,379,167</b>        | <b>\$4,252,011</b>          | <b>\$(1,127,156)</b> | <b>(20.95%)</b> |

### Road and Bridge District 4 MSTU: Budget Variances

| Road and Bridge District 4 MSTU Program Revenue and Expense Category | Difference    | % Change | Explanation   |
|--|---------------|----------|---|
| Taxes Revenue  | \$110,120     | 6.36%    | Increase in property valuation associated with new construction within District 4.  |
| Permits, Fees & Special Assessment Revenue                           | \$-           | -%       |   |
| Intergovernmental Revenue  | \$-           | -%       |   |
| Charges for Services Revenue   | \$-           | -%       |   |
| Fines and Forfeits Revenue   | \$-           | -%       |   |
| Miscellaneous Revenue  | \$29,019      | 360.75%  | Interest Earned has been adjusted to reflect historical collection trend.   |
| Statutory Reduction  | \$(6,957)     | 8.00%    | Statutory Reduction adjustment is a result of the revenue adjustments.  |
| Balance Forward Revenue  | \$(1,259,338) | (33.88%) | Decrease in Balance Forward is due to the anticipated completion of maintenance and capital projects in FY23.                           |
| Transfers - General Revenue  | \$-           | -%       |   |
| Transfers - Other Revenue  | \$-           | -%       |   |
| Other Finance Source Revenue   | \$-           | -%       |   |
| Compensation and Benefits Expense                                    | \$-           | -%       |   |
| Operating Expense  | \$(1,463,246) | (56.70%) | Decrease in Operating Expense is due to the anticipated completion and progression of maintenance projects.                             |
| Capital Outlay Expense   | \$(586,106)   | (56.23%) | Heavy equipment was carried forward from FY22 to FY23. Items were purchased in FY23, resulting in a decrease in Capital Outlay in FY24. |
| Grants and Aid Expense   | \$-           | -%       |   |
| C I P Expense  | \$913,486     | 57.43%   | Increase is due to the realignment of new CIP projects.   |
| Debt Service Expense   | \$-           | -%       |   |
| Reserves-Operating Expense   | \$-           | -%       |   |
| Reserves - Capital Expense   | \$8,710       | 17.13%   | Increase in Reserves- Capital for the future purchase of costly heavy equipment.  |
| Reserves - Restricted Expense  | \$-           | -%       |   |
| Transfers Expense  | \$-           | -%       |   |



## Road and Bridge District 5 MSTU

| Road and Bridge District 5 MSTU Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|--|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue  | \$597,140           | \$640,836                 | \$669,109                   | \$28,273           | 4.41%           |
| Permits, Fees & Special Assessment Revenue                         | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Intergovernmental Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Charges for Services Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Fines and Forfeits Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Miscellaneous Revenue  | \$14,838            | \$19,000                  | \$19,946                    | \$946              | 4.98%           |
| Statutory Reduction  | \$-                 | \$(32,992)                | \$(34,453)                  | \$(1,461)          | 4.43%           |
| <b>Total Operating Revenues</b>                                    | <b>\$611,978</b>    | <b>\$626,844</b>          | <b>\$654,602</b>            | <b>\$27,758</b>    | <b>4.43%</b>    |
| Balance Forward Revenue  | \$1,345,448         | \$1,282,698               | \$1,121,266                 | \$(161,432)        | (12.59%)        |
| Transfers - General Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers - Other Revenue  | \$2,354             | \$3,400                   | \$3,400                     | \$-                | -%              |
| Other Finance Source Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>                                      | <b>\$1,347,802</b>  | <b>\$1,286,098</b>        | <b>\$1,124,666</b>          | <b>\$(161,432)</b> | <b>(12.55%)</b> |
| <b>Total Revenues</b>  | <b>\$1,959,780</b>  | <b>\$1,912,942</b>        | <b>\$1,779,268</b>          | <b>\$(133,674)</b> | <b>(6.99%)</b>  |
| Compensation and Benefits Expense                                  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Operating Expense  | \$459,753           | \$1,469,320               | \$1,200,889                 | \$(268,431)        | (18.27%)        |
| Capital Outlay Expense   | \$24,441            | \$94,600                  | \$126,126                   | \$31,526           | 33.33%          |
| <b>Operating Expenses</b>  | <b>\$484,194</b>    | <b>\$1,563,920</b>        | <b>\$1,327,015</b>          | <b>\$(236,905)</b> | <b>(15.15%)</b> |
| C I P Expense  | \$-                 | \$100,000                 | \$200,000                   | \$100,000          | 100.00%         |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves-Operating Expense   | \$-                 | \$60,000                  | \$60,000                    | \$-                | -%              |
| Reserves - Capital Expense   | \$-                 | \$169,022                 | \$172,253                   | \$3,231            | 1.91%           |
| Reserves - Restricted Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers Expense  | \$20,041            | \$20,000                  | \$20,000                    | \$-                | -%              |
| <b>Non-Operating Expenses</b>                                      | <b>\$20,041</b>     | <b>\$349,022</b>          | <b>\$452,253</b>            | <b>\$103,231</b>   | <b>29.58%</b>   |
| <b>Total Expenses</b>  | <b>\$504,235</b>    | <b>\$1,912,942</b>        | <b>\$1,779,268</b>          | <b>\$(133,674)</b> | <b>(6.99%)</b>  |

### Road and Bridge District 5 MSTU: Budget Variances

| Road and Bridge District 5 MSTU Program Revenue and Expense Category | Difference  | % Change | Explanation   |
|--|-------------|----------|---|
| Taxes Revenue  | \$28,273    | 4.41%    | Increase in property valuation associated with new construction within District 5.  |
| Permits, Fees & Special Assessment Revenue                           | \$-         | -%       |   |
| Intergovernmental Revenue  | \$-         | -%       |   |
| Charges for Services Revenue   | \$-         | -%       |   |
| Fines and Forfeits Revenue   | \$-         | -%       |   |
| Miscellaneous Revenue  | \$946       | 4.98%    | Adjustments in Interest Earned based upon historical collections.   |
| Statutory Reduction  | \$(1,461)   | 4.43%    | Statutory Reduction adjustment is a result of the revenue adjustments.  |
| Balance Forward Revenue  | \$(161,432) | (12.59%) | Decrease in Balance Forward is due to anticipated completion of major repair project(s) in FY23.                            |
| Transfers - General Revenue  | \$-         | -%       |   |
| Transfers - Other Revenue  | \$-         | -%       |   |
| Other Finance Source Revenue   | \$-         | -%       |   |
| Compensation and Benefits Expense                                    | \$-         | -%       |   |
| Operating Expense  | \$(268,431) | (18.27%) | Decrease in Operating Expenses is due to the anticipated completion of major repair project(s) in FY23.                     |
| Capital Outlay Expense   | \$31,526    | 33.33%   | Decrease is due to the Capital equipment purchased in FY23 costing more than the Capital Equipment being purchased in FY24. |
| Grants and Aid Expense   | \$-         | -%       |   |
| C I P Expense  | \$100,000   | 100.00%  | Increase is due to maintenance projects being reclassified from maintenance to major repair/renovations.                    |
| Debt Service Expense   | \$-         | -%       |   |
| Reserves-Operating Expense   | \$-         | -%       |   |
| Reserves - Capital Expense   | \$3,231     | 1.91%    | Increase Reserves- Capital for the future purchase of costly heavy equipment.   |
| Reserves - Restricted Expense  | \$-         | -%       |   |
| Transfers Expense  | \$-         | -%       |   |



## Road and Bridge District 4 Merritt Island MSTU

| Road and Bridge District 4 Merritt Island<br>MSTU Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference       | % Change        |
|--|------------------------|------------------------------|--------------------------------|------------------|-----------------|
| Taxes Revenue  | \$22,155               | \$23,876                     | \$24,896                       | \$1,020          | 4.27%           |
| Permits, Fees & Special Assessment Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Intergovernmental Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Charges for Services Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Fines and Forfeits Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Miscellaneous Revenue  | \$2,003                | \$2,400                      | \$2,400                        | \$-              | -%              |
| Statutory Reduction  | \$-                    | \$(1,313)                    | \$(1,365)                      | \$(52)           | 3.96%           |
| <b>Total Operating Revenues</b>  | <b>\$24,159</b>        | <b>\$24,963</b>              | <b>\$25,931</b>                | <b>\$968</b>     | <b>3.88%</b>    |
| Balance Forward Revenue  | \$204,885              | \$219,303                    | \$236,239                      | \$16,936         | 7.72%           |
| Transfers - General Revenue  | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Transfers - Other Revenue  | \$96                   | \$168                        | \$168                          | \$-              | -%              |
| Other Finance Source Revenue   | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| <b>Non-Operating Revenues</b>  | <b>\$204,981</b>       | <b>\$219,471</b>             | <b>\$236,407</b>               | <b>\$16,936</b>  | <b>7.72%</b>    |
| <b>Total Revenues</b>  | <b>\$229,140</b>       | <b>\$244,434</b>             | <b>\$262,338</b>               | <b>\$17,904</b>  | <b>7.32%</b>    |
| Compensation and Benefits Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Operating Expense  | \$44,916               | \$174,444                    | \$188,803                      | \$14,359         | 8.23%           |
| Capital Outlay Expense   | \$-                    | \$35,000                     | \$44,000                       | \$9,000          | 25.71%          |
| <b>Operating Expenses</b>  | <b>\$44,916</b>        | <b>\$209,444</b>             | <b>\$232,803</b>               | <b>\$23,359</b>  | <b>11.15%</b>   |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Reserves-Operating Expense   | \$-                    | \$5,000                      | \$5,000                        | \$-              | -%              |
| Reserves - Capital Expense   | \$-                    | \$27,990                     | \$22,535                       | \$(5,455)        | (19.49%)        |
| Reserves - Restricted Expense  | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Grants and Aid Expense   | \$-                    | \$-                          | \$-                            | \$-              | -%              |
| Transfers Expense  | \$797                  | \$2,000                      | \$2,000                        | \$-              | -%              |
| <b>Non-Operating Expenses</b>  | <b>\$797</b>           | <b>\$34,990</b>              | <b>\$29,535</b>                | <b>\$(5,455)</b> | <b>(15.59%)</b> |
| <b>Total Expenses</b>  | <b>\$45,713</b>        | <b>\$244,434</b>             | <b>\$262,338</b>               | <b>\$17,904</b>  | <b>7.32%</b>    |

### Road and Bridge District 4 Merritt Island MSTU: Budget Variances

| Road and Bridge District 4 Merritt Island MSTU<br>Program Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$1,020    | 4.27%    | Increase in property valuation associated with new construction within District 4- Merritt Island.         |
| Permits, Fees & Special Assessment Revenue   | \$-        | -%       |  |
| Intergovernmental Revenue  | \$-        | -%       |  |
| Charges for Services Revenue   | \$-        | -%       |  |
| Fines and Forfeits Revenue   | \$-        | -%       |  |
| Miscellaneous Revenue  | \$-        | -%       |  |
| Statutory Reduction  | \$(52)     | 3.96%    | Statutory Reduction adjustment is a result of the revenue adjustments.                                     |
| Balance Forward Revenue  | \$16,936   | 7.72%    | Increase in Balance Forward is due to projects not being completed in FY 23.                               |
| Transfers - General Revenue  | \$-        | -%       |  |
| Transfers - Other Revenue  | \$-        | -%       |  |
| Other Finance Source Revenue   | \$-        | -%       |  |
| Compensation and Benefits Expense  | \$-        | -%       |  |
| Operating Expense  | \$14,359   | 8.23%    | Increase in Operating Expense is due to the increase in cost of roadway goods and services in FY24.        |
| Capital Outlay Expense   | \$9,000    | 25.71%   | Increase in Capital Outlay is due the increase in cost of equipment and material.                          |
| Grants and Aid Expense   | \$-        | -%       |  |
| C I P Expense  | \$-        | -%       |  |
| Debt Service Expense   | \$-        | -%       |  |
| Reserves-Operating Expense   | \$-        | -%       |  |
| Reserves - Capital Expense   | \$(5,455)  | (19.49%) | Decrease in Reserves is due to realigning a portion of Reserves to Capital Outlay to fund heavy equipment. |
| Reserves - Restricted Expense  | \$-        | -%       |  |
| Transfers Expense  | \$-        | -%       |  |





## Road and Bridge District 4 Beaches MSTU

| Road and Bridge District 4 Beaches MSTU<br>Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change        |
|---|------------------------|------------------------------|--------------------------------|--------------------|-----------------|
| Taxes Revenue   | \$159,935              | \$170,335                    | \$175,847                      | \$5,512            | 3.24%           |
| Permits, Fees & Special Assessment Revenue                                    | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Intergovernmental Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Charges for Services Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Fines and Forfeits Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Miscellaneous Revenue   | \$8,831                | \$905                        | \$5,272                        | \$4,367            | 482.54%         |
| Statutory Reduction   | \$-                    | \$(8,563)                    | \$(9,056)                      | \$(493)            | 5.76%           |
| <b>Total Operating Revenues</b>   | <b>\$168,766</b>       | <b>\$162,677</b>             | <b>\$172,063</b>               | <b>\$9,386</b>     | <b>5.77%</b>    |
| Balance Forward Revenue   | \$894,313              | \$991,896                    | \$69,029                       | \$(922,867)        | (93.04%)        |
| Transfers - General Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Transfers - Other Revenue   | \$642                  | \$1,131                      | \$1,131                        | \$-                | -%              |
| Other Finance Source Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| <b>Non-Operating Revenues</b>   | <b>\$894,955</b>       | <b>\$993,027</b>             | <b>\$70,160</b>                | <b>\$(922,867)</b> | <b>(92.93%)</b> |
| <b>Total Revenues</b>   | <b>\$1,063,721</b>     | <b>\$1,155,704</b>           | <b>\$242,223</b>               | <b>\$(913,481)</b> | <b>(79.04%)</b> |
| Compensation and Benefits Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Operating Expense   | \$102,137              | \$1,061,151                  | \$134,323                      | \$(926,828)        | (87.34%)        |
| Capital Outlay Expense  | \$23,886               | \$63,000                     | \$97,000                       | \$34,000           | 53.97%          |
| <b>Operating Expenses</b>   | <b>\$126,023</b>       | <b>\$1,124,151</b>           | <b>\$231,323</b>               | <b>\$(892,828)</b> | <b>(79.42%)</b> |
| C I P Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Debt Service Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves-Operating Expense  | \$-                    | \$5,000                      | \$5,000                        | \$-                | -%              |
| Reserves - Capital Expense  | \$-                    | \$20,653                     | \$-                            | \$(20,653)         | (100.00%)       |
| Reserves - Restricted Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Grants and Aid Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Transfers Expense   | \$5,434                | \$5,900                      | \$5,900                        | \$-                | -%              |
| <b>Non-Operating Expenses</b>   | <b>\$5,434</b>         | <b>\$31,553</b>              | <b>\$10,900</b>                | <b>\$(20,653)</b>  | <b>(65.45%)</b> |
| <b>Total Expenses</b>   | <b>\$131,457</b>       | <b>\$1,155,704</b>           | <b>\$242,223</b>               | <b>\$(913,481)</b> | <b>(79.04%)</b> |

### Road and Bridge District 4 Beaches MSTU: Budget Variances

| Road and Bridge District 4 Beaches MSTU Program Revenue and Expense Category | Difference  | % Change  | Explanation  |
|--|-------------|-----------|--|
| Taxes Revenue  | \$5,512     | 3.24%     | Increase in property valuation associated with new construction within District 4- Beaches.  |
| Permits, Fees & Special Assessment Revenue                                   | \$-         | -%        |  |
| Intergovernmental Revenue  | \$-         | -%        |  |
| Charges for Services Revenue   | \$-         | -%        |  |
| Fines and Forfeits Revenue   | \$-         | -%        |  |
| Miscellaneous Revenue  | \$4,367     | 482.54%   | Adjustments in Interest Earned are based upon historical collections.  |
| Statutory Reduction  | \$(493)     | 5.76%     | Statutory Reduction adjustment is a result of the revenue adjustments.   |
| Balance Forward Revenue  | \$(922,867) | (93.04%)  | Decrease in Balance Forward is due to the anticipated completion of maintenance repair projects in FY23.   |
| Transfers - General Revenue  | \$-         | -%        |  |
| Transfers - Other Revenue  | \$-         | -%        |  |
| Other Finance Source Revenue   | \$-         | -%        |  |
| Compensation and Benefits Expense  | \$-         | -%        |  |
| Operating Expense  | \$(926,828) | (87.34%)  | Decrease in Operating Expenses is due to the anticipated completion of maintenance repair projects in FY23.                                      |
| Capital Outlay Expense   | \$34,000    | 53.97%    | Increase is due to the purchase of large equipment. Funds were saved in Reserves-Capital and are now being utilized to purchase heavy equipment. |
| Grants and Aid Expense   | \$-         | -%        |  |
| C I P Expense  | \$-         | -%        |  |
| Debt Service Expense   | \$-         | -%        |  |
| Reserves-Operating Expense   | \$-         | -%        |  |
| Reserves - Capital Expense   | \$(20,653)  | (100.00%) | Decrease is due to the realignment of funds from Reserves to Capital Outlay for the purchase of equipment.                                       |
| Reserves - Restricted Expense  | \$-         | -%        |  |
| Transfers Expense  | \$-         | -%        |  |



Performance Measures

| Program               | Objective  | Measure   | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|-----------------------|--|---|------------------------|---------------------------|---------------------------|
| Road and Bridges      | Eliminate backlog of County paved roads at risk of falling into reconstruction, and ensure the highest level of pavement conditions based on available funding | Miles of road resurfaced- budgeted/ planned Vs. actual (standard 55 miles of road resurfacing annually)           | 63                     | 55                        | 55                        |
| Road and Bridges      | Restore County paved roads in disrepair back to a high pavement condition rating   | Miles of road reconstructed- budgeted/ planned Vs. Actual (standard 3 miles of road reconstruction annually)      | 7                      | 7                         | 7                         |
| Road and Bridges      | Improve paved roads in good and satisfactory condition and extend life of asphalt pavement surface   | Miles of road preservation budgeted vs. actual  | 44                     | 60                        | 60                        |
| Road and Bridges      | Improve the condition of County unpaved roads and associated roadside drainage   | Miles of dirt roads rehabilitated planned vs. actual (standard 4 miles of dirt road rehabilitation annually)      | 5                      | 5                         | 5                         |
| Road and Bridges      | Increase maintenance of County ditches to minimize the risk of flooding during rain events   | Miles of ditch maintenance annually   | 95                     | 90                        | 100                       |
| Road and Bridges      | Improve responsiveness to citizens' request for service  | Percentage of time that service requests are closed within 72 hours or 3 business days of opening service request | 80%                    | 85%                       | 90%                       |
| Facilities Management | Plan & Maintain Infrastructure   | Planned & Preventive Work Orders  | 1,221                  | 1,108                     | 1,165                     |
| Facilities Management | Plan & Maintain Infrastructure   | Unplanned & Emergency Work Orders   | 1,070                  | 1,212                     | 1,141                     |
| Facilities Management | Plan & Maintain Infrastructure   | Building Assessments Performed  | -                      | 10                        | 24                        |
| Facilities Management | Plan & Maintain Infrastructure   | CIP Projects Complete   | 10                     | 11                        | 15                        |
| Facilities Management | Enhance the Employee Innovation Program  | Training hours attended   | 225                    | 225                       | 225                       |
| Facilities Management | Enhance the Employee Innovation Program  | Percent of employee evaluations completed on-time   | 60%                    | 60%                       | 80%                       |
| Facilities Management | Meet Financial & Budget Requirements   | Average Cost per Square Feet  | \$3.02                 | \$3.54                    | \$5.00                    |
| Survey and Mapping    | Deliver Excellent Customer Service   | Percent of Vacation Agendas Completed On-Time   | 100%                   | 100%                      | 100%                      |
| Survey and Mapping    | Support Map requests   | Number of Map request by Surveyors or County staff completed  | 30                     | 70                        | 70                        |
| Survey and Mapping    | Achieve Revenue goals  | Percent of Billable Revenue Met   | 100%                   | 100%                      | 100%                      |
| Survey and Mapping    | Support Development Reviews  | Number of Site Plans Reviewed   | 31                     | 53                        | 50                        |
| Survey and Mapping    | Support Subdivision Reviews  | Number of Subdivisions Plats Reviewed   | 9                      | 16                        | 15                        |

## Public Works Department

### Performance Measures

| Program            | Objective   | Measure  | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|--------------------|---|--|------------------------|---------------------------|---------------------------|
| Survey and Mapping | Support Seawall/Dock Permit Reviews   | Number of Seawall/<br>Dock Permit Applications<br>Reviewed   | 98                     | 160                       | 150                       |
| Survey and Mapping | Support Resident Vacating Requests  | Number of Public<br>Requests Processed for<br>Vacation of Rights of<br>Way & Easements                     | 9                      | 20                        | 30                        |
| Survey and Mapping | Support Land Acquisition Reviews  | Number of Sketch &<br>Descriptions reviewed for<br>Land Acquisition  | 8                      | 20                        | 30                        |
| Survey and Mapping | Provide timely support to project development   | Number of Capital<br>Improvement Project<br>(CIP) and Maintenance<br>Projects reviewed for<br>Public Works | 16                     | 40                        | 50                        |
| Survey and Mapping | Meet FEMA savings benchmarks  | Public Value in<br>FEMA Savings from<br>Benchmarks Set &<br>Maintenance                                    | \$1.3M                 | \$1.3M                    | \$1.6M                    |
| Survey and Mapping | Meet Survey project goals   | Number of Survey<br>Projects Processed   | 17                     | 40                        | 40                        |
| Survey and Mapping | Meet Geographic Information System (GIS) goals  | Number of GIS Projects<br>Processed  | 2                      | 2                         | 4                         |
| Survey and Mapping | Effective Volunteer Program   | Number of Volunteer<br>Hours Utilized  | -                      | 20                        | 20                        |
| Traffic Operations | Improve the condition of County-owned traffic signal structures   | Number of signalized<br>intersection structure<br>(span wire or mast arm)<br>rehabilitations               | 3                      | 5                         | 4                         |
| Traffic Operations | Increase preventative maintenance inspections of County traffic signal systems to minimize the risk of preventable malfunctions | Number of PMI's per year<br>(goal = #signals x 2/year)   | 680                    | 708                       | 722                       |
| Traffic Operations | Support Land Development and Right-of-Way Reviews   | Number of Land<br>Development (SP/SD)<br>Plans and RW Permit<br>Applications Reviewed                      | 491                    | 556                       | 500                       |
| Traffic Operations | Improve % Outage of street lights that are maintained by staff (not FPL) to less than 10% Outage                                | Percentage of county-<br>maintained street lights<br>working properly                                      | 80%                    | 90%                       | 90%                       |
| Engineering        | Support Land Development Reviews  | Number of Site Plans and<br>Subdivision Permits  | 144                    | 150                       | 115                       |
| Engineering        | Provide In-House Design Support to Road and Bridge Maintenance  | Number of Projects<br>Designed   | 979                    | 1,312                     | 1,300                     |
| Engineering        | Facilitate Sound Development  | Number of Inspections<br>Conducted   | 9,757                  | 9,000                     | 9,000                     |
| Engineering        | Provide In-House Design Support to Road and Bridge Maintenance  | Number of Projects<br>Designed   | 1                      | 4                         | 11                        |
| Engineering        | Manage Feasibility, Design and Construction Projects for Road and Bridge and CIP  | Number of Projects<br>Managed  | 42                     | 52                        | 71                        |

**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                   | <b>Description</b>   | <b>Position</b>   | <b>Destination</b> | <b>Funding Source</b>   | <b>Total Cost</b> |
|---------------------------------------|--|---|--------------------|-------------------------|-------------------|
| Engineering                           | American Public Work Association (APWA) Florida Conference                                       | Engineering Manager   | TBD                | Inspection Fees         | \$1,466           |
| Transporation Construction Management | American Public Work Association (APWA) Florida Conference                                       | Engineer III  | TBD                | Local Option Gas Tax    | \$1,486           |
| Transporation Construction Management | American Public Work Association (APWA) Florida Conference                                       | Public Works Department Director  | TBD                | Local Option Gas Tax    | \$1,486           |
| Transporation Construction Management | Florida Association of County Engineers and Road Superintendents (FACERS) Semi Annual Conference | Public Works Department Director  | Tampa              | Local Option Gas Tax    | \$1,466           |
| Road and Bridge                       | American Public Work Association (APWA) Florida Conference                                       | Assistant Public Works Department Director, Road and Bridge Maintenenace Superintendent, Road and Bridge Construction Manager, Special Projects Coordinator III | TBD                | User Fees/ General Fund | \$3,200           |
| Road and Bridge                       | Environmental Systems Research Institute (ESRI) Geographic Information System (GIS) Conference   | Special Projects Coordinator I, Special Projects Coordinator III  | TBD                | User Fees/ General Fund | \$4,000           |
| <b>Total Funded For Department</b>    |  |   |                    |                         | <b>\$13,104</b>   |

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                | Description  | Quantity | Unit Cost | Funding Source         | Total Cost |
|-----------------------------|--|----------|-----------|------------------------|------------|
| Traffic Operations          | Traffic Signal Cabinets  | 6        | \$16,000  | User Fees              | \$96,000   |
| Traffic Operations          | Juniper Networks ITS Router with technical support               | 1        | \$10,000  | User Fees              | \$10,000   |
| Traffic Operations          | Controller Tester  | 2        | \$4,000   | User Fees              | \$8,000    |
| Traffic Operations          | Cabinet Light Board  | 1        | \$2,000   | User Fees              | \$2,000    |
| Traffic Operations          | Electrical Neutral Tester  | 1        | \$2,200   | User Fees              | \$2,200    |
| Traffic Operations          | Loop Tester  | 1        | \$3,000   | User Fees              | \$3,000    |
| Traffic Operations          | Inverter Generators, 1800W (Honda EU2200i)                       | 7        | \$1,200   | User Fees              | \$8,400    |
| Traffic Operations          | Automated External Defibrillator with cabinet                    | 1        | \$2,500   | User Fees              | \$2,500    |
| Traffic Operations          | Conflict Monitor (or BIU) Tester                                 | 2        | \$12,000  | User Fees              | \$24,000   |
| Traffic Operations          | Cement Mixer   | 1        | \$3,000   | User Fees              | \$3,000    |
| Traffic Operations          | Automated external defibrillator with cabinet                    | 1        | \$2,500   | User Fees              | \$2,500    |
| Traffic Operations          | Server   | 1        | \$10,000  | User Fees              | \$10,000   |
| Traffic Operations          | Video Wall processors (NUC)                                      | 5        | \$2,500   | User Fees              | \$12,500   |
| Traffic Operations          | Fluke Network Ethernet Cable Tester                              | 1        | \$3,000   | User Fees              | \$3,000    |
| Traffic Operations          | Large Wall Monitors  | 10       | \$1,000   | User Fees              | \$10,000   |
| Traffic Operations          | Radio Base station   | 1        | \$10,000  | User Fees              | \$10,000   |
| Traffic Operations          | Modify TOC/TMC office space, furniture                           | 1        | \$5,930   | User Fees              | \$5,930    |
| Traffic Operations          | Outdoor heavy duty leaf blower                                   | 1        | \$2,500   | User Fees              | \$2,500    |
| Survey & Mapping            | Rotary DJI Matrice Rotary Drone with Terra Pro software          | 1        | \$42,500  | User Fees/General Fund | \$42,500   |
| Survey & Mapping            | Multi Frequency Receiver and Transmitter, Pipe and Cable Locator | 1        | \$6,000   | User Fees/General Fund | \$6,000    |
| Engineering                 | Laptop with Dock and Monitors                                    | 5        | \$3,300   | User Fees              | \$16,500   |
| Engineering                 | Computer Workstation   | 2        | \$4,500   | User Fees              | \$9,000    |
| Engineering                 | Truck  | 1        | \$45,000  | User Fees              | \$45,000   |
| Transportation Construction | Mack Dump Truck  | 1        | \$169,750 | Local Option Gas Tax   | \$169,750  |
| Transportation Construction | Laptop   | 4        | \$2,250   | Local Option Gas Tax   | \$9,000    |
| Transportation Construction | Computer Workstation   | 3        | \$1,500   | Local Option Gas Tax   | \$4,500    |
| Transportation Construction | SUV  | 1        | \$30,000  | Local Option Gas Tax   | \$30,000   |
| Road and Bridge             | Mack GU-813 10yd. Concrete Mixer                                 | 1        | \$224,975 | User Fees/General Fund | \$224,975  |
| Road and Bridge             | Portable Hand Held Emergency Radios                              | 5        | \$4,679   | User Fees/General Fund | \$23,395   |
| Road and Bridge             | Laptop with Dock and Monitors                                    | 1        | \$2,000   | User Fees/General Fund | \$2,000    |
| Road and Bridge             | Laptop with Dock   | 1        | \$1,500   | User Fees/General Fund | \$1,500    |
| Road and Bridge             | Laptop   | 1        | \$1,200   | User Fees/General Fund | \$1,200    |
| Road and Bridge             | Desktop Computer with Monitor                                    | 3        | \$1,200   | User Fees/General Fund | \$3,600    |

**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b> | <b>Description</b>   | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b>           | <b>Total Cost</b> |
|---------------------|--|-----------------|------------------|---------------------------------|-------------------|
| Road and Bridge     | Desktop Computer with 2 Monitors, Camera, Speakers and Headset | 7               | \$2,443          | User Fees/General Fund          | \$17,100          |
| Road and Bridge     | Tablets  | 10              | \$800            | User Fees/General Fund          | \$8,000           |
| Road and Bridge     | SUV  | 4               | \$36,000         | User Fees/General Fund          | \$144,000         |
| Road and Bridge     | Millermatic 252 Mig Welder                                     | 1               | \$7,000          | User Fees/General Fund          | \$7,000           |
| Road and Bridge     | Ice Machine  | 1               | \$12,000         | User Fees/General Fund          | \$12,000          |
| Road and Bridge     | Ford F-350 Flat Bed Dump 4WD                                   | 1               | \$75,000         | User Fees/General Fund          | \$75,000          |
| Road and Bridge     | Mower Trailer 7'X18' Open Trailer                              | 1               | \$6,000          | User Fees/General Fund          | \$6,000           |
| Road and Bridge     | Mack GU 813 Triaxle Dump Truck                                 | 1               | \$202,354        | User Fees/General Fund          | \$202,354         |
| Road and Bridge     | Mack P-164T Pinnacle Tractor                                   | 1               | \$170,632        | User Fees/General Fund          | \$170,632         |
| Road and Bridge     | Chevy 5500 Flat bed dump                                       | 1               | \$70,016         | User Fees/General Fund          | \$70,016          |
| Road and Bridge     | Cat 950 Wheel loader   | 1               | \$375,000        | User Fees/General Fund          | \$375,000         |
| Road and Bridge     | Chevy 3500 4WD with Utility body                               | 1               | \$65,000         | User Fees/General Fund          | \$65,000          |
| Road and Bridge     | Tablets  | 4               | \$1,000          | User Fees/General Fund          | \$4,000           |
| Road and Bridge     | Mack GU 813 Triaxle Dump Truck                                 | 1               | \$170,000        | MSTU- District 1                | \$170,000         |
| Road and Bridge     | M2 Freightliner  | 1               | \$174,680        | MSTU- District 1                | \$174,680         |
| Road and Bridge     | Ford F-550 Crew Cab Flat Bed Dump Truck                        | 1               | \$70,000         | MSTU- District 1                | \$70,000          |
| Road and Bridge     | John Deere 10ft. Flex Wing Mower                               | 1               | \$23,385         | MSTU- District 1                | \$23,385          |
| Road and Bridge     | John Deere tractor boom axe mower                              | 1               | \$230,000        | MSTU- District 1                | \$230,000         |
| Road and Bridge     | John Deere FC10R flat deck mower                               | 1               | \$27,000         | MSTU- District 1                | \$27,000          |
| Road and Bridge     | Ford F-550 Crew Cab Flat Bed Dump Truck                        | 1               | \$80,000         | MSTU- District 1                | \$80,000          |
| Road and Bridge     | Trailer Mounted Message Board CMS-T331                         | 1               | \$36,000         | MSTU- District 1/<br>District 2 | \$36,000          |
| Road and Bridge     | Vermeer SC802 Stump Grinder                                    | 1               | \$90,000         | MSTU- District 1/<br>District 2 | \$90,000          |
| Road and Bridge     | Bobcat -Broom Attachment                                       | 1               | \$9,500          | MSTU- District 1/<br>District 2 | \$9,500           |
| Road and Bridge     | Wacker Neuson WP1550 Plate Tamp                                | 1               | \$2,400          | MSTU- District 1/<br>District 2 | \$2,400           |
| Road and Bridge     | Chevy 2500 Double Cab 4WD                                      | 1               | \$50,000         | MSTU- District 1/<br>District 2 | \$50,000          |
| Road and Bridge     | 12 yd. Ox Dump Body  | 2               | \$25,000         | MSTU-District 1-5               | \$50,000          |
| Road and Bridge     | Ice Machine  | 1               | \$6,000          | MSTU-District 1-5               | \$6,000           |
| Road and Bridge     | Ford F-550 Crew Cab Flat Bed Dump Truck                        | 1               | \$65,887         | MSTU- District 2                | \$65,887          |
| Road and Bridge     | Chevy 1500 Double Cab 4WD                                      | 1               | \$47,000         | MSTU- District 2                | \$47,000          |
| Road and Bridge     | Ford F-550 Crew Cab Flat Bed Dump Truck                        | 1               | \$80,000         | MSTU- District 2                | \$80,000          |

## Public Works Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description  | Quantity | Unit Cost | Funding Source           | Total Cost         |
|------------------------------------|--|----------|-----------|--------------------------|--------------------|
| Road and Bridge                    | Ford F-550 Crew Cab Flat Bed Dump Truck            | 1        | \$65,887  | MSTU- District 3         | \$65,887           |
| Road and Bridge                    | Kubota M5-111 4WD Tractor                          | 1        | \$75,000  | MSTU- District 3         | \$75,000           |
| Road and Bridge                    | John Deere 10ft. Flex Wing Mower                   | 1        | \$23,385  | MSTU- District 3         | \$23,385           |
| Road and Bridge                    | Norton C13-PE Walk Behind Cut Saw                  | 1        | \$3,000   | MSTU- District 3         | \$3,000            |
| Road and Bridge                    | Hilti TE 3000 AVR Electric Jack Hammer             | 1        | \$3,300   | MSTU- District 3         | \$3,300            |
| Road and Bridge                    | Chevy 2500 Double Cab                              | 1        | \$45,000  | MSTU- District 4         | \$45,000           |
| Road and Bridge                    | Kaiser S-8 Walking Excavator Mulching Mower        | 1        | \$39,970  | MSTU- District 4         | \$39,970           |
| Road and Bridge                    | 18 Yard Ox Dump body                               | 1        | \$30,000  | MSTU- District 4         | \$30,000           |
| Road and Bridge                    | Chevy 2500 Double Cab 4WD with Utility Body        | 1        | \$65,000  | MSTU- District 4         | \$65,000           |
| Road and Bridge                    | Vermeer SC802 Stump Grinder                        | 1        | \$90,000  | MSTU- District 4         | \$90,000           |
| Road and Bridge                    | Trailer Mounted Message Board CMS-T331             | 1        | \$36,000  | MSTU- District 4         | \$36,000           |
| Road and Bridge                    | Eager Beaver Lowboy Trailer                        | 1        | \$139,000 | MSTU- District 4         | \$139,000          |
| Road and Bridge                    | John Deere 10ft. Flex Wing Mower                   | 1        | \$23,285  | MSTU- District 5         | \$23,285           |
| Road and Bridge                    | 12-Ton Interstate Trailer                          | 1        | \$19,641  | MSTU- District 5         | \$19,641           |
| Road and Bridge                    | 18 Yard Ox Dump body                               | 1        | \$30,000  | MSTU- District 5         | \$30,000           |
| Road and Bridge                    | Chipper Box Attachment                             | 1        | \$25,000  | MSTU- District 5         | \$25,000           |
| Road and Bridge                    | Thompson Pump 150ft. Well Point System             | 1        | \$11,000  | MSTU- District 5         | \$11,000           |
| Road and Bridge                    | Edco CPM-8-9H Concrete Planer                      | 1        | \$6,000   | MSTU- District 5         | \$6,000            |
| Road and Bridge                    | Chevy 2500 Double Cab                              | 1        | \$35,000  | MSTU- District 4 MI      | \$35,000           |
| Road and Bridge                    | Wacker 3 Inch PDTA Mud Hog Pump                    | 1        | \$3,000   | MSTU- District 4 MI      | \$3,000            |
| Road and Bridge                    | Wacker 3 Inch Centrifugal Pump                     | 1        | \$3,000   | MSTU- District 4 MI      | \$3,000            |
| Road and Bridge                    | Norton C13-PE Walk Behind Cut Saw                  | 1        | \$3,000   | MSTU- District 4 MI      | \$3,000            |
| Road and Bridge                    | Case 586H Rough Terrain Forklift                   | 1        | \$97,000  | MSTU- District 4 Beaches | \$97,000           |
| Facilities                         | Laptop computer                                    | 3        | \$2,567   | General Fund             | \$7,700            |
| Facilities                         | Computers  | 6        | \$1,500   | General Fund             | \$9,000            |
| Facilities                         | 1500 Chevy Silverado 4x4                           | 3        | \$35,000  | General Fund             | \$105,000          |
| Facilities                         | 4 Door AWD Chevy SUV                               | 2        | \$30,000  | General Fund             | \$60,000           |
| Facilities                         | 2500 Chevy Van                                     | 3        | \$35,000  | General Fund             | \$105,000          |
| Facilities                         | Portable HVAC Unit w/trailer                       | 1        | \$51,000  | General Fund             | \$51,000           |
| Facilities                         | Portable Generator                                 | 1        | \$84,000  | General Fund             | \$84,000           |
| Facilities                         | Ice Machine  | 3        | \$5,936   | General Fund             | \$17,808           |
| Facilities                         | Gate Controllers                                   | 1        | \$17,750  | General Fund             | \$17,750           |
| Facilities                         | Plasma Cutter                                      | 1        | \$2,500   | General Fund             | \$2,500            |
| Facilities                         | Brevard County Detention Center Kitchen Appliances | 1        | \$20,000  | General Fund             | \$20,000           |
| <b>Total Funded For Department</b> |  |          |           |                          | <b>\$4,523,630</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                         | Description   | Quantity | Unit Cost   | Funding Source | Total Cost          |
|--------------------------------------|---|----------|-------------|----------------|---------------------|
| Survey & Mapping                     | Topcon GeoCell Controller with Magnet Software                                      | 1        | \$5,500     | Unfunded       | \$5,500             |
| Survey & Mapping                     | 32 Inch Monitors  | 4        | \$4,000     | Unfunded       | \$16,000            |
| Survey & Mapping                     | Leica Level   | 1        | \$2,500     | Unfunded       | \$2,500             |
| Survey & Mapping                     | 4X4 Truck with Topper   | 1        | \$55,000    | Unfunded       | \$55,000            |
| Road and Bridge                      | Kubota M5-111 2WD Tractor   | 1        | \$70,000    | Unfunded       | \$70,000            |
| Road and Bridge                      | Cat 120 Motor Grader  | 1        | \$300,000   | Unfunded       | \$300,000           |
| Road and Bridge                      | Chevy 1500 Double Cab 4WD   | 1        | \$47,000    | Unfunded       | \$47,000            |
| Road and Bridge                      | Cat 926M Wheel Loader   | 1        | \$260,000   | Unfunded       | \$260,000           |
| Road and Bridge                      | Mack GU813 Tri Axle 18 Yard Dump Truck  | 3        | \$230,000   | Unfunded       | \$690,000           |
| Road and Bridge                      | Remote Control Slope Mower  | 2        | \$43,000    | Unfunded       | \$86,000            |
| Road and Bridge                      | Chevy 2500 Crew Cab 4WD with Utility Body   | 1        | \$65,000    | Unfunded       | \$65,000            |
| Road and Bridge                      | Cat 938 Wheel loader  | 3        | \$400,000   | Unfunded       | \$1,200,000         |
| Road and Bridge                      | Bobcat T 76 Tracked Skid Loader   | 2        | \$175,000   | Unfunded       | \$350,000           |
| Road and Bridge                      | Gradall XL 4100 V Wheeled Excavator   | 2        | \$560,000   | Unfunded       | \$1,120,000         |
| Road and Bridge                      | Rain, Wind And Staff Gauge Telemetry Stations                                       | 1        | \$3,500,000 | Unfunded       | \$3,500,000         |
| Road and Bridge                      | Mack GU 813 Vac Con Truck   | 1        | \$600,000   | Unfunded       | \$600,000           |
| Road and Bridge                      | Chevy 2500 Double Cab 4WD Pickup  | 1        | \$50,000    | Unfunded       | \$50,000            |
| Road and Bridge                      | Combination Vacuum and Hydro Excavation Truck- includes HD Waterproof Camera System | 1        | \$700,000   | Unfunded       | \$700,000           |
| Road and Bridge                      | Roadtec Soil Mixer  | 1        | \$650,000   | Unfunded       | \$650,000           |
| Road and Bridge                      | Hamm Roller   | 1        | \$220,000   | Unfunded       | \$220,000           |
| Road and Bridge                      | 2000 Gallon Freightliner Water truck  | 1        | \$220,000   | Unfunded       | \$220,000           |
| Road and Bridge                      | Pole Barn   | 1        | \$150,000   | Unfunded       | \$150,000           |
| Road and Bridge                      | Modular Building/Office   | 1        | \$350,000   | Unfunded       | \$350,000           |
| Road and Bridge                      | Laptop with Docking Station and Monitors  | 3        | \$2,000     | Unfunded       | \$6,000             |
| Road and Bridge                      | Laptop with Docking Station   | 8        | \$1,500     | Unfunded       | \$12,000            |
| Road and Bridge                      | Desktop Computer with Monitor   | 2        | \$1,200     | Unfunded       | \$2,400             |
| Road and Bridge                      | Desktop Computer with 2 Monitors, Camera, Speakers                                  | 2        | \$1,300     | Unfunded       | \$2,600             |
| Road and Bridge                      | Desktop Computer with 2 Monitors  | 2        | \$1,400     | Unfunded       | \$2,800             |
| Road and Bridge                      | Desktop Computer  | 5        | \$900       | Unfunded       | \$4,500             |
| <b>Total Unfunded For Department</b> |   |          |             |                | <b>\$10,737,300</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name          | Description   | Funding Source   | Total Cost   |
|-----------------------|---|--|--------------|
| Road and Bridge       | Roadway Resurfacing   | Ad Valorem<br>Constitutional Gas Tax<br>Local Option Gas Tax<br>General Fund | \$10,779,533 |
| Road and Bridge       | Roadway Reconstruction  | General Fund   | \$5,330,975  |
| Road and Bridge       | District 2 Muck Removal   | Ad Valorem   | \$442,000    |
| Road and Bridge       | Cherokee-Bayfield (canaveral groves) Drainage Improvements                    | Ad Valorem   | \$140,832    |
| Road and Bridge       | Del Sol Drive Drainage Improvement  | Ad Valorem   | \$100,000    |
| Road and Bridge       | Stadium Parkway and Addison Drive Crossover                                   | Ad Valorem   | \$47,507     |
| Road and Bridge       | Golden Shores Boulevard Drainage Improvement                                  | Ad Valorem   | \$400,000    |
| Road and Bridge       | District Maintenance Projects- District 1                                     | Ad Valorem<br>Constitutional Gas Tax<br>Local Option Gas Tax<br>General Fund | \$2,402,861  |
| Road and Bridge       | District Maintenance Projects- District 2                                     | Ad Valorem<br>Constitutional Gas Tax<br>Local Option Gas Tax                 | \$449,513    |
| Road and Bridge       | District Maintenance Projects- District 3                                     | Constitutional Gas Tax   | \$390,101    |
| Road and Bridge       | District Maintenance Projects- District 4                                     | Ad Valorem<br>Constitutional Gas Tax<br>Local Option Gas Tax                 | \$1,889,205  |
| Road and Bridge       | District Maintenance Projects- District 5                                     | Ad Valorem<br>Constitutional Gas Tax   | \$661,987    |
| Facilities Management | Brevard County Detention Center Inmate Showers Refurbishment                  | General Fund   | \$462,003    |
| Facilities Management | BCGC-N Windows Repair   | General Fund   | \$552,148    |
| Facilities Management | Brevard County Detention Center 500 POD HVAC replacement                      | General Fund   | \$1,950,000  |
| Facilities Management | Brevard County Detention Center smoke evacuation system repair                | General Fund   | \$570,413    |
| Facilities Management | County Service Complex Palm Bay 3-5 ton split system Replacement              | General Fund   | \$163,690    |
| Facilities Management | TJ Mills Roof Replacement   | General Fund   | \$616,570    |
| Facilities Management | Brevard County Detention Center HVAC at women's annex upgrade                 | General Fund   | \$1,200,000  |
| Facilities Management | Melbourne Courthouse HVAC Upgrade   | General Fund   | \$250,000    |
| Facilities Management | County Service Complex - Titusville multiple HVAC replacements                | General Fund   | \$540,635    |
| Facilities Management | Brevard County Animal Shelter Minor Plumbing & HVAC Projects                  | General Fund   | \$100,000    |
| Facilities Management | Brevard County Government Center North Variable Air Volume (VAV ) Replacement | General Fund   | \$1,500,000  |
| Facilities Management | Brevard County Detention Center Refurbish plumbing chases                     | General Fund   | \$765,950    |
| Facilities Management | Brevard County Detention Center rooftop HVAC units replacement                | General Fund   | \$309,784    |
| Facilities Management | Historic Titusville Courthouse secondary chilled water pump replacement       | General Fund   | \$155,210    |
| Facilities Management | County Service Complex Merrit Island storm water system repair                | General Fund   | \$250,000    |

**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>         | <b>Description</b>  | <b>Funding Source</b>  | <b>Total Cost</b> |
|-----------------------------|---|--|-------------------|
| Facilities Management       | Brevard County Government Center Viera Building E emergency radio system installation | General Fund   | \$150,000         |
| Facilities Management       | Brevard County Detention Center Water treatment Steam Kettles and booster pump        | General Fund   | \$755,000         |
| Facilities Management       | County Service Complex - Titusville Boiler Replacement                                | General Fund   | \$50,000          |
| Facilities Management       | Brevard County Detention Center HVAC BAS controls upgrade                             | General Fund   | \$125,000         |
| Facilities Management       | Moore Justice Center Replace east 3rd & 4th Air Handling Units                        | General Fund   | \$312,400         |
| Facilities Management       | Timothy J Mills HVAC system Replacement   | General Fund   | \$100,000         |
| Facilities Management       | Titusville Courthouse Elevators Upgrade   | General Fund   | \$230,000         |
| Facilities Management       | Courthouses video security system upgrade   | General Fund   | \$1,300,000       |
| Facilities Management       | Brevard County Detention Center cell lock system upgrade                              | General Fund   | \$2,200,000       |
| Facilities Management       | Reflection Pond Restoration Project   | General Fund   | \$100,000         |
| Facilities Management       | County Service Complex Merritt Island Ice Tank Replacement                            | General Fund   | \$351,260         |
| Facilities Management       | Courthouse Lighting Protection Upgrade- Various Buildings                             | General Fund   | \$150,000         |
| Facilities Management       | Historic Titusville Courthouse Roof Repair  | General Fund   | \$150,000         |
| Facilities Management       | Courtroom Upgrades/Clerks Flooring  | General Fund   | \$150,000         |
| Facilities Management       | Riverhouse Library  | General Fund   | \$100,000         |
| Facilities Management       | Brevard County Detention Center Viera Cooling Towers Replacement                      | General Fund   | \$330,000         |
| Facilities Management       | Brevard County Detention Center Woman's Annex Walkway                                 | General Fund   | \$311,084         |
| Facilities Management       | Brevard County Government Center Viera replace 89 air handler units                   | General Fund   | \$324,000         |
| Facilities Management       | Countywide Parks & Recreation Restroom Renovation                                     | General Fund   | \$1,292,154       |
| Traffic Operations          | ITS Fiber Upgrade   | User Fees  | \$250,000         |
| Transportation Construction | Angel Avenue Drainage Imp.  | Constitutional Gas Tax   | \$105,800         |
| Transportation Construction | Aurora Road Sidewalk (John Rodes to Wickham)  | Constitutional Gas Tax/<br>Local Option Gas Tax                      | \$831,155         |
| Transportation Construction | Aurora Road Sidewalk Reconstruction (Croton to Wickham)                               | Local Option Gas Tax/Ad Valorem                                      | \$1,242,340       |
| Transportation Construction | Office Renovations  | Local Option Gas Tax/Grant   | \$7,500           |
| Transportation Construction | Fay and Curtis Safety Improvements  | Constitutional Gas Tax   | \$100,000         |
| Transportation Construction | 950 N. Tropical Trail   | Constitutional Gas Tax/<br>Local Option Gas Tax                      | \$903,246         |
| Transportation Construction | Hollywood Blvd Widening   | Constitutional Gas Tax/<br>Grant/Impact Fees/Local<br>Option Gas Tax | \$1,632,283       |
| Transportation Construction | N. Banana River Drive Bridge #704014  | Impact Fees  | \$24,140          |
| Transportation Construction | N. Banana River Drive Bridge #704015  | Impact Fees  | \$24,140          |
| Transportation Construction | Micco Bridge Replacement  | Local Option Gas Tax   | \$2,591,000       |
| Transportation Construction | Girard Blvd. Bridge #704016   | Impact Fees  | \$13,740          |
| Transportation Construction | Raven Drainage and Dirt Road Paving   | Constitutional Gas Tax/Ad Valorem                                    | \$25,000          |

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description   | Funding Source  | Total Cost          |
|------------------------------------|---|---|---------------------|
| Transportation Construction        | Sea Ray Bridge Replacement                          | Constitutional Gas Tax/<br>Grant/Local Option Gas Tax | \$6,000,000         |
| Transportation Construction        | South Burnett Road Sidewalk                         | Impact Fees   | \$220,396           |
| Transportation Construction        | South Courtenay Parkway Widening                    | Impact Fees/MIRA                                      | \$1,000,000         |
| Transportation Construction        | Sheridan Road Sidewalk Phase II                     | Local Option Gas Tax                                  | \$586,435           |
| Transportation Construction        | Sheridan Ave. Dirt Road Paving                      | Impact Fees   | \$159,500           |
| Transportation Construction        | Suntree Blvd. and Wickham Road Intersection<br>Imp. | Constitutional Gas Tax                                | \$304,731           |
| Transportation Construction        | Teal Street Drainage and Dirt Road Paving           | Local Option Gas Tax/Ad<br>Valorem                    | \$25,000            |
| Transportation Construction        | Traffic Management Center                           | Local Option Gas Tax/<br>Grants                       | \$9,422,251         |
| Transportation Construction        | West Bay Drive Drainage                             | Local Option Gas Tax/<br>Grants                       | \$474,680           |
| Transportation Construction        | Westwood Drive Drainage Imp.                        | Local Option Gas Tax/Ad<br>Valorem                    | \$402,038           |
| Transportation Construction        | Wickham Road and Aurora Pedestrian Imp.             | Local Option Gas Tax                                  | \$40,000            |
| Transportation Construction        | Wickham Road and Lake Washington<br>Pedestrian Imp. | Local Option Gas Tax                                  | \$69,100            |
| Transportation Construction        | Grissom Parkway Widening                            | Impact Fees   | \$63,337            |
| Transportation Construction        | Dixie Dirt Road Paving                              | Impact Fees   | \$500,000           |
| Transportation Construction        | West Central Ave. Bridge #704024                    | Impact Fees   | \$513,425           |
| Transportation Construction        | Seville Dirt Road Paving                            | Impact Fees   | \$120,000           |
| Transportation Construction        | South Tropical Trail Sidewalk                       | Impact Fees   | \$100,000           |
| Transportation Construction        | Temple Street Dirt Road Paving                      | Impact Fees   | \$168,000           |
| Transportation Construction        | Wickham and Deer Lake Intersection<br>Improvement   | Impact Fees   | \$200,000           |
| Transportation Construction        | Wickham and Pineda Intersection Improvement         | Impact Fees   | \$400,000           |
| Transportation Construction        | Sunset Ave. Phase II Paving                         | Ad Valorem/ Local Option<br>Gas Tax                   | \$425,000           |
| Transportation Construction        | Devonshire/James Basin Stormwater Imp.              | Grant   | \$212,788           |
| Transportation Construction        | Indialantic Drainage Study                          | Constitutional Gas Tax                                | \$458,474           |
| Transportation Construction        | Right-of-Way Preliminary Expenditures               | Local Option Gas Tax                                  | \$300,000           |
| Transportation Construction        | Countywide Bridge Rehabilitation                    | Constitutional Gas Tax/<br>Local Option Gas Tax       | \$1,463,209         |
| Transportation Construction        | Lake Washinton Drainage Improvement                 | Ad Valorem/ Local Option<br>Gas Tax                   | \$166,953           |
| Transportation Construction        | Brandywine Lane Drainage Improvement                | Constitutional Gas Tax                                | \$250,000           |
| <b>Total Funded For Department</b> |   |   | <b>\$72,697,476</b> |



**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>                    | <b>Description</b>   | <b>Funding Source</b> | <b>Total Cost</b> |
|--|--|-----------------------|-------------------|
| Facilities Management                  | HTCH Elevator Replacement Project  | Unfunded              | \$200,000         |
| Facilities Management                  | Courthouse Lightning Protection Upgrade - Various Buildings                                      | Unfunded              | \$150,000         |
| Facilities Management                  | Historic Titusville Courthouse Roof Repair   | Unfunded              | \$150,000         |
| Facilities Management                  | Courtroom Interior Upgrades - Various Multi-year   | Unfunded              | \$200,000         |
| Facilities Management                  | Melbourne Courthouse Elevator Upgrade  | Unfunded              | \$200,000         |
| Facilities Management                  | TJ Mills Fire alarm system upgrade/ replacement project  | Unfunded              | \$150,000         |
| Facilities Management                  | Merritt Island CSC Generator Replacement/ Improvement Project                                    | Unfunded              | \$250,000         |
| Facilities Management                  | Merritt Island CSC Fire Alarm System Upgrade Project   | Unfunded              | \$150,000         |
| Facilities Management                  | Titusville Government Center 6 Story building North Windows Project                              | Unfunded              | \$650,000         |
| Facilities Management                  | Titusville CSC (In design phase) A/C Replacement Project   | Unfunded              | \$400,000         |
| Facilities Management                  | Merritt Island CSC West Parking Project  | Unfunded              | \$200,000         |
| Facilities Management                  | Merritt Island CSC West Parking Flooding Issue Project   | Unfunded              | \$150,000         |
| Facilities Management                  | Moore Justice Center Carpet & Flooring Replacement   | Unfunded              | \$1,500,000       |
| Facilities Management                  | Titusville Government Center 6 Story building 1st floor Remodeling Project                       | Unfunded              | \$300,000         |
| Facilities Management                  | Titusville CSC Parking Lot Replacement Project   | Unfunded              | \$250,000         |
| Facilities Management                  | Titusville CSC Flooring Replacement Project  | Unfunded              | \$500,000         |
| Facilities Management                  | Melbourne Courthouse LED Lights Project  | Unfunded              | \$125,000         |
| Facilities Management                  | Melbourne Courthouse Carpet Replacement Project  | Unfunded              | \$300,000         |
| Facilities Management                  | Viera Government Center Building A Carpet Replacement Project                                    | Unfunded              | \$1,000,000       |
| Facilities Management                  | Viera Government Center Building B Carpet Replacement Project                                    | Unfunded              | \$1,000,000       |
| Facilities Management                  | Viera Government Center Building C Carpet Replacement Project                                    | Unfunded              | \$1,000,000       |
| Facilities Management                  | Viera Government Center Building D Carpet Replacement Project                                    | Unfunded              | \$1,000,000       |
| Facilities Management                  | Viera Government Center Building E Carpet Replacement Project                                    | Unfunded              | \$350,000         |
| Traffic Operations                     | Traffic Signal hardening Project   | Unfunded              | \$2,500,000       |
| Transportation Construction Management | Merritt Island Area Bridges (4) Replacements: (2) N. Banana River Drive, (1) Central, (1) Girard | Unfunded              | \$10,800,000      |
| Transportation Construction Management | Hollywood Boulevard from US 192 to Palm Bay Road   | Unfunded              | \$72,100,000      |
| Transportation Construction Management | Ellis Road Widening from John Rodes Boulevard to West of Wickham Road                            | Unfunded              | \$46,009,890      |
| Road and Bridge                        | Devonshire and Yorkshire Stormwater Improvements (Dalehurst Ranches Subdivision Cocoa)           | Unfunded              | \$2,170,000       |
| Road and Bridge                        | Rector Road Drainage Improvements  | Unfunded              | \$850,000         |
| Road and Bridge                        | Port St John Subdivision Stormwater Master Plan  | Unfunded              | \$500,000         |

# BOARD AGENCIES

## Public Works Department

|                 |  |          |              |
|-----------------|--|----------|--------------|
| Road and Bridge | Matthew Park Drainage Improvements (Baggett Place, Fleetwood Place West Cocoa)                                     | Unfunded | \$500,000    |
| Road and Bridge | Sherwood Estates Stormwater Master Plan (I-95, West to Salt Lake, Includes Turpentine, tomato Farm, Paces Landing) | Unfunded | \$750,000    |
| Road and Bridge | Sherwood Estates Sidewalk and Drainage Improvements (Includes Sherwood Villas)                                     | Unfunded | \$600,000    |
| Road and Bridge | Fox Lake Road Sidewalk   | Unfunded | \$2,500,000  |
| Road and Bridge | Scottsmoor Dirt Roads and Stormwater Improvements  | Unfunded | \$28,000,000 |
| Road and Bridge | Whispering Pines and Green Pines Subdivisions Cocoa (Lime St, Lincoln Rd) Drainage & Sidewalk Improvements         | Unfunded | \$850,000    |
| Road and Bridge | Catalina Village Master Drainage Improvement Plan (Cocoa)  | Unfunded | \$600,000    |
| Road and Bridge | Parkchester Subdivision Sidewalks (North Roundtree Dr, Glen Ridge Rd, Hilltop Lane, Chester Dr - Cocoa)            | Unfunded | \$800,000    |
| Road and Bridge | North Indian River Drive Road at Briarwood Stormwater Improvements   | Unfunded | \$439,000    |
| Road and Bridge | North Indian River Drive Road at Brookhill Stormwater Improvements   | Unfunded | \$484,150    |
| Road and Bridge | Smith Road Pedway and Drainage Improvements (Kaiser Rd to Palm Avenue Mims)  | Unfunded | \$400,000    |
| Road and Bridge | Richy Road Drainage Improvements (Richy Rd to Burkholm Road [West of Highway Us 1])                                | Unfunded | \$1,500,000  |
| Road and Bridge | Panther Lane to Arch Road Drainage Improvements  | Unfunded | \$600,000    |
| Road and Bridge | Paved Roadway Shoulders (Districtwide)   | Unfunded | \$800,000    |
| Road and Bridge | Coral Avenue and Sunset Avenue (West of Dixie Way) Ditch Modifications   | Unfunded | \$1,500,000  |
| Road and Bridge | Brockett Road (Highway Us 1 to Hammock Road)   | Unfunded | \$720,000    |
| Road and Bridge | Turpentine Road At Hammock Trail (Includes Outfall to The West)  | Unfunded | \$500,000    |
| Road and Bridge | Imperial Estates Drainage Improvements   | Unfunded | \$700,000    |
| Road and Bridge | Camp Road Sidewalks, Paved Shoulders and Drainage Improvements (Grissom to Highway Us 1)                           | Unfunded | \$1,500,000  |
| Road and Bridge | Fairview Avenue Road and Stormwater Improvements (Cocoa)   | Unfunded | \$800,000    |
| Road and Bridge | Shakespeare Park (Stratford Dr, Hathaway, Marlowe, Bacon) Drainage and Sidewalk Improvements                       | Unfunded | \$1,250,000  |
| Road and Bridge | Silver Pines Estates Stormwater and Road Improvements  | Unfunded | \$1,250,000  |
| Road and Bridge | Hampton Homes Road Infrastructure Improvements   | Unfunded | \$6,250,000  |
| Road and Bridge | 1254 Lake Drive Stormwater Improvements  | Unfunded | \$250,000    |
| Road and Bridge | Dalbora Road Dirt Road and Drainage Improvements   | Unfunded | \$500,000    |
| Road and Bridge | Brentwood to Nora Stormwater Improvements  | Unfunded | \$300,000    |
| Road and Bridge | 950 North Tropical Trail Stormwater Improvements   | Unfunded | \$68,926     |
| Road and Bridge | Merritt Ridge Stormwater Asset Mapping (Cone Road to SR 520)   | Unfunded | \$350,000    |

**Public Works Department**

|                 |   |          |             |
|-----------------|---|----------|-------------|
| Road and Bridge | South Courtenay Pkwy Stormwater & Multi-Model-Shoreline Restoration Master Plan   | Unfunded | \$400,000   |
| Road and Bridge | Banana Boulevard Stormwater Improvements  | Unfunded | \$400,000   |
| Road and Bridge | Mimosa Road and Stormwater Improvements   | Unfunded | \$600,000   |
| Road and Bridge | Pineview Park Ditch Drainage Improvements Including Maintenance Berm  | Unfunded | \$300,000   |
| Road and Bridge | Roy Keen Ditch Drainage Improvements Including Maintenance Berm   | Unfunded | \$600,000   |
| Road and Bridge | Rockledge Drive Drainage and Roadway Improvements (Highway Us 1 to City of Rockledge)   | Unfunded | \$900,000   |
| Road and Bridge | Cherry Avenue Stormwater Improvements   | Unfunded | \$250,000   |
| Road and Bridge | Carlton Street Stormwater Improvements  | Unfunded | \$250,000   |
| Road and Bridge | Surfside Estates Subdivision Stormwater Improvements  | Unfunded | \$500,000   |
| Road and Bridge | Harbor Estates Subdivision Stormwater Improvements  | Unfunded | \$500,000   |
| Road and Bridge | Morningside Heights Subdivision Stormwater Improvements   | Unfunded | \$500,000   |
| Road and Bridge | Pelican Creek Subdivision Stormwater Improvements   | Unfunded | \$500,000   |
| Road and Bridge | Hidden Lakes Drainage Improvements  | Unfunded | \$350,000   |
| Road and Bridge | Newfound Harbor Angel City Stormwater Improvements  | Unfunded | \$2,676,200 |
| Road and Bridge | Granger Road (to Lake Drive) Cocoa Drainage Improvements  | Unfunded | \$350,000   |
| Road and Bridge | West Bay Snug Harbor Subdivision Stormwater Improvements  | Unfunded | \$300,000   |
| Road and Bridge | Old Settlement Road Drainage and Road Improvements (3915 & 4075)  | Unfunded | \$500,000   |
| Road and Bridge | South Merritt Estates First Grove Drainage Improvements   | Unfunded | \$400,000   |
| Road and Bridge | Oak Hammock Estates Drainage Improvements (North of Chase Hammock, Includes Lovett Dr)  | Unfunded | \$250,000   |
| Road and Bridge | Twin Rivers - Two Oaks - Rockwell Estates Drainage Improvements (Between South Tropical Trail and South Courtenay Pkwy)         | Unfunded | \$300,000   |
| Road and Bridge | Indian River Isles (3 Phases) Drainage Improvements   | Unfunded | \$500,000   |
| Road and Bridge | Little Hollywood Stormwater Improvements  | Unfunded | \$500,000   |
| Road and Bridge | San Sebastian Stormwater Improvements   | Unfunded | \$800,000   |
| Road and Bridge | Barefoot Bay Drainage Assets Mapping  | Unfunded | \$400,000   |
| Road and Bridge | Barefoot Bay Stormwater Improvements  | Unfunded | \$1,250,000 |
| Road and Bridge | Beachside Drainage Asset Mapping  | Unfunded | \$400,000   |
| Road and Bridge | A1A Bike Path Improvements  | Unfunded | \$5,511,000 |
| Road and Bridge | Aurora Road Reconstruction and Sidewalk Improvements (Croton to Wickham Road)   | Unfunded | \$3,000,000 |
| Road and Bridge | Oak Park At Suntree Drainage Improvements   | Unfunded | \$186,015   |
| Road and Bridge | Mathers Bridge Improvements (Recoating and new generator pad)   | Unfunded | \$1,100,000 |
| Road and Bridge | Viera-Rockledge (East of I-95) Drainage Improvements (Bayhill, Cross Creek, Six Mile Creek, Crane Creek)                        | Unfunded | \$400,000   |
| Road and Bridge | Viera-Rockledge (East of I-95) Sidewalk Improvements (Multiple Subdivisions: Bayhill, Cross Creek, Six Mile Creek, Crane Creek) | Unfunded | \$400,000   |

# BOARD AGENCIES

## Public Works Department

|  |   |          |             |
|--|---|----------|-------------|
| Road and Bridge                        | Lake Crest Subdivision (North of Lake Washington) Drainage Improvements Master Plan   | Unfunded | \$300,000   |
| Road and Bridge                        | Suntree Asset Mapping of Drainage Improvements  | Unfunded | \$400,000   |
| Road and Bridge                        | Aurora Road Sidewalk and Drainage Improvements (Turtle Mound to Wickham)  | Unfunded | \$2,147,435 |
| Road and Bridge                        | Deer Run Subdivision Roadway Improvements   | Unfunded | \$850,000   |
| Road and Bridge                        | Deer Run Stormwater Pump station Improvements (West Melbourne)  | Unfunded | \$600,000   |
| Road and Bridge                        | June Park Stormwater Improvements   | Unfunded | \$400,000   |
| Road and Bridge                        | National Police Foundation Stormwater Improvements  | Unfunded | \$500,000   |
| Road and Bridge                        | Indialantic Stormwater Improvements   | Unfunded | \$3,500,000 |
| Road and Bridge                        | Evans Road At Hibiscus Drainage and Sidewalk Improvements   | Unfunded | \$800,000   |
| Road and Bridge                        | West Malabar Road Stormwater Improvements   | Unfunded | \$975,000   |
| Road and Bridge                        | Fox Bay Dr Stormwater Improvements  | Unfunded | \$400,000   |
| Road and Bridge                        | Hield and Powell Road Stormwater Improvements   | Unfunded | \$575,000   |
| Road and Bridge                        | Highland Ditch Stormwater Improvements  | Unfunded | \$300,000   |
| Road and Bridge                        | Paved Shoulders (District Wide)   | Unfunded | \$900,000   |
| Road and Bridge                        | West Melbourne Stormwater Asset Mapping (Includes June Park, National Police Foundation, Brandywine, Carriage Gate)                                 | Unfunded | \$300,000   |
| Road and Bridge                        | Lake Washington Road At Longwood Boulevard Drainage Improvements  | Unfunded | \$300,000   |
| Road and Bridge                        | South Indialantic Stormwater Improvements (Watson to Riviera Boulevard) [Includes River Oaks, Sea Horse, Bahama, Franklyn]                          | Unfunded | \$975,000   |
| Transportation Construction Management | SR405 Landscaping Rehabilitation (SR407 to US1)   | Unfunded | \$1,070,000 |
| Transportation Construction Management | Wickham Rd & Aurora Rd Intersection Improvements  | Unfunded | \$376,000   |
| Transportation Construction Management | Crane Creek Stabilization   | Unfunded | \$1,157,000 |
| Transportation Construction Management | Irwin Ave Sidewalk (Old Dixie Hwy to Tracy Ct)  | Unfunded | \$1,166,850 |
| Transportation Construction Management | Westwood Drive Drainage   | Unfunded | \$2,175,880 |
| Road and Bridge                        | Oakledge Subdivision Drainage Improvements  | Unfunded | \$650,000   |
| Road and Bridge                        | Hammock Road Drainage Improvements (Brockett Road south to Jones Avenue)  | Unfunded | \$1,250,000 |
| Road and Bridge                        | Merritt Island 4 Bridge Replacements (Central, N. Banana (2), Girard)   | Unfunded | \$5,000,000 |
| Road and Bridge                        | Hacienda Del Sol Subdivision Drainage Improvements  | Unfunded | \$950,000   |
| Road and Bridge                        | Ranch Road (PSJ) Paving and Drainage (Grissom Pkway to Amesbury Ave)  | Unfunded | \$1,500,000 |
| Road and Bridge                        | Minton Road Over I-95 Bridge Paving and Drainage  | Unfunded | \$1,250,000 |
| Road and Bridge                        | Sottile Canal Bank Restoration and Stabilization  | Unfunded | \$1,500,000 |
| Road and Bridge                        | Pine Island Pump Station Upgrades (Lower Pump Head, Remote Control, Berm Modifications, Basin Modifications, South Pond Pump 3 upgrade [back flow]) | Unfunded | \$4,000,000 |



**Public Works Department**

|                                      |   |          |                      |
|--------------------------------------|---|----------|----------------------|
| Road and Bridge                      | Friendly Street Drainage Improvements   | Unfunded | \$400,000            |
| Road and Bridge                      | Maintenance Facility (3) Upgrades and Replacement (Titusville, Merritt Island, Cocoa) | Unfunded | \$12,000,000         |
| Road and Bridge                      | Trimble Road Ditch Relocation and Stabilization                                       | Unfunded | \$600,000            |
| Road and Bridge                      | Canaveral Groves Dirt Road Paving and Drainage  | Unfunded | \$200,000            |
| Road and Bridge                      | Burkholm Road Dirt Road Paving and Drainage (East of US 1 and West of Dixie Way)      | Unfunded | \$1,250,000          |
| Road and Bridge                      | Dixie Way Dirt Road Paving and Drainage (5 Miles)                                     | Unfunded | \$6,000,000          |
| Facilities Management                | Viera Government Center Building D Bidirectional Amplifier                            | Unfunded | \$100,000            |
| Facilities Management                | Viera Government Center Building C Bidirectional Amplifier                            | Unfunded | \$100,000            |
| Facilities Management                | Viera Government Center Building B Bidirectional Amplifier                            | Unfunded | \$100,000            |
| Facilities Management                | Viera Government Center Building A BDA  | Unfunded | \$100,000            |
| Facilities Management                | Elevator Modernization – Various Throughout the County                                | Unfunded | \$1,000,000          |
| <b>Total Unfunded For Department</b> |   |          | <b>\$283,258,346</b> |

## Public Works Department

### PUBLIC WORKS DEPARTMENT

## Program Service Change Justification

FUNDED

**Program:** Transportation Construction

**Service Change Title:** Public Works Grants Coordinator/Writer

**Location/Area:** Countywide

| Level                              | Is it Mandated? | References     |
|------------------------------------|-----------------|----------------|
| Federal Law                        | No              | Not Applicable |
| State Statute                      | No              | Not Applicable |
| Voter Referendum                   | No              | Not Applicable |
| County Ordinance                   | No              | Not Applicable |
| County Policy/Administrative Order | No              | Not Applicable |

#### Service Change Description:

Create a new position (Grants Coordinator/Writer)

#### Justification of Need/Alternative Funding Statement:

This position is to coordinate all facets of Public Works Department grants writing and administration. This employee will review the Department's 5 year maintenance and capital improvement plans as well as backlog lists and work with engineers and other professional staff to gather necessary information to develop appropriate projects, seek out grant funding opportunities, develop and submit applications as well as monitor/track them to completion. Currently Public Works has a previously reclassified Engineer 3 position that is now functioning as a Transportation (Traffic) Engineer 2/Grants Admin, but due to increasing traffic-related Development review workload the Grants duties are not able to be performed as originally envisioned. Furthermore, the position is planned to be submitted for reclassification consideration back to an Engineer 3 later this year when incumbent meets the minimum experience requirements. As such, a new position is needed that can concentrate and focus on seeking out grants and submitting applications which is tedious and time consuming. This position will also serve as the Public Works liaison with FDOT, TPO, and the County's Grant Administrator, which is currently shared by multiple employees depending on the issue. They will also serve as the Department's backup LAP administrator for succession planning.

#### Outcome of Service Change:

This new position will increase the number of applications submitted for grant funds with the intent of more than paying for itself in the out years and free up other positions throughout the Department to be more effective. Funding for this position will be a combination of 95% Local Option Gas Tax and 5% General Fund.

#### Fiscal Impact: None

**Funding source:** Fuel Taxes, General Funds

| Expenditure Type          | Is this recurring? | Total    |
|---------------------------|--------------------|----------|
| Compensation and Benefits | Yes                | \$87,230 |
| Operating Expenses        | Not Applicable     | \$0      |
| Capital Outlay            | Not Applicable     | \$1,500  |

**Total Expenditures:** \$88,730

**Revenues Generated as a result of this Service Change:** TBD

**Personnel Impact:** 1



**PUBLIC WORKS DEPARTMENT**

**Program Service Change Justification**

**FUNDED**

**Program:** Road and Bridge

**Service Change Title:** Bridge Engineer

**Location/Area:** Countywide

| <b>Level</b>                       | <b>Is it Mandated?</b> |                | <b>References</b> |
|------------------------------------|------------------------|----------------|-------------------|
| Federal Law                        | No                     | Not Applicable |                   |
| State Statute                      | No                     | Not Applicable |                   |
| Voter Referendum                   | No                     | Not Applicable |                   |
| County Ordinance                   | No                     | Not Applicable |                   |
| County Policy/Administrative Order | No                     | Not Applicable |                   |

**Service Change Description:**

Create a new position (Bridge Engineer)

**Justification of Need/Alternative Funding Statement:**

A bridge engineer is needed to help manage annual repairs, rehabilitation, and replacement of the county's 48 bridges that Road and Bridge maintains. Construction of Sea Ray Bridge and Micco Bridge will be underway in 2024. Significant bridge repairs and rehabilitation scheduled in 2024 and beyond will require administrative and technical oversight.

**Outcome of Service Change:**

Bridge repairs and rehabilitations will be prioritized and completed more timely with the bridge engineer focused directly on the planning, coordination, budget, scheduling and procurement aspect of our bridge program.

**Fiscal Impact: None**

**Funding source:** General Fund

| <b>Expenditure Type</b>   | <b>Is this recurring?</b> | <b>Total</b> |
|---------------------------|---------------------------|--------------|
| Compensation and Benefits | Yes                       | \$104,592    |
| Operating Expenses        | Not Applicable            | \$2,500      |
| Capital Outlay            | Not Applicable            | \$2,500      |

**Total Expenditures:** \$109,592

**Revenues Generated as a result of this Service Change:** \$0

**Personnel Impact:** 1

## Public Works Department

### PUBLIC WORKS DEPARTMENT

## Program Service Change Justification

FUNDED

**Program:** Traffic Operations

**Service Change Title:** Engineer III

**Location/Area:** Viera Government Center

| Level                              | Is it Mandated? | References     |
|------------------------------------|-----------------|----------------|
| Federal Law                        | No              | Not Applicable |
| State Statute                      | No              | Not Applicable |
| Voter Referendum                   | No              | Not Applicable |
| County Ordinance                   | No              | Not Applicable |
| County Policy/Administrative Order | No              | Not Applicable |

**Service Change Description:**

Create a new position (Engineer III)

**Justification of Need/Alternative Funding Statement:**

Engineers are responsible for providing engineering technical review and construction project management to assist with increasing development-related permit submittals and CIP projects.

**Outcome of Service Change:**

Increase in operations efficiency and effectiveness in functions described herein.

**Fiscal Impact: None**

**Funding source:** General Fund

| Expenditure Type          | Is this recurring? | Total     |
|---------------------------|--------------------|-----------|
| Compensation and Benefits | Yes                | \$139,271 |
| Operating Expenses        | Not Applicable     | \$0       |
| Capital Outlay            | Not Applicable     | \$4,500   |

**Total Expenditures:** \$143,771

**Revenues Generated as a result of this Service Change:** \$0

**Personnel Impact:** 1



**PUBLIC WORKS DEPARTMENT**

**Program Service Change Justification**

**FUNDED**

**Program: Engineering Program**

**Service Change Title: Engineer III**

**Location/Area:** Viera Government Center

| <b>Level</b>                       | <b>Is it Mandated?</b> |                | <b>References</b> |
|------------------------------------|------------------------|----------------|-------------------|
| Federal Law                        | No                     | Not Applicable |                   |
| State Statute                      | No                     | Not Applicable |                   |
| Voter Referendum                   | No                     | Not Applicable |                   |
| County Ordinance                   | No                     | Not Applicable |                   |
| County Policy/Administrative Order | No                     | Not Applicable |                   |

**Service Change Description:**

Create a new position (Engineer III)

**Justification of Need/Alternative Funding Statement:**

Engineers are responsible for providing engineering technical review and construction project management to assist with increasing development-related permit submittals and CIP projects.

**Outcome of Service Change:**

Increase in operations efficiency and effectiveness in functions described herein.

**Fiscal Impact: none**

**Funding source:** Development Fees

| <b>Expenditure Type</b>   | <b>Is this recurring?</b> | <b>Total</b> |
|---------------------------|---------------------------|--------------|
| Compensation and Benefits | Yes                       | \$139,271    |
| Operating Expenses        | Not Applicable            | \$0          |
| Capital Outlay            | Not Applicable            | \$4,500      |

**Total Expenditures:** \$143,771

**Revenues Generated as a result of this Service Change:** \$0

**Personnel Impact:** 1

## Public Works Department

### PUBLIC WORKS DEPARTMENT

## Program Service Change Justification

UNFUNDED

Program: Facilities Management

Service Change Title: Construction Coordinator

Location/Area: Countywide

| Level                              | Is it Mandated? | References     |
|------------------------------------|-----------------|----------------|
| Federal Law                        | No              | Not Applicable |
| State Statute                      | No              | Not Applicable |
| Voter Referendum                   | No              | Not Applicable |
| County Ordinance                   | No              | Not Applicable |
| County Policy/Administrative Order | No              | Not Applicable |

#### Service Change Description:

The Construction Coordinator would be required to oversee and manage the additional and growing county constructions demands.

#### Justification of Need/Alternative Funding Statement:

#### Outcome of Service Change:

Increase in operations efficiency and effectiveness in functions described herein.

#### Fiscal Impact

Funding source: General Fund

| Expenditure Type          | Is this recurring? | Total    |
|---------------------------|--------------------|----------|
| Compensation and Benefits | Yes                | \$87,520 |
| Operating Expenses        | Not Applicable     | \$5,000  |
| Capital Outlay            | Not Applicable     | \$30,000 |

**Total Expenditures:** \$122,520

**Revenues Generated as a result of this Service Change:** 0

**Personnel Impact:** 1



## Solid Waste Management Department

### Mission Statement:

The mission of the Solid Waste Management Department is to protect public health by providing an efficient and environmentally sound solid waste management system for the County's citizens.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Disposal:

##### Accomplishments:

- The Phase VII sequential closure of the Central Disposal Facility Slurry Wall Landfill has been initiated and is anticipated to be complete in early FY2024.
- Construction of the Central Disposal Facility South Landfill Cell 2 was completed in May 2023.
- The Central Disposal Facility landfill gas collection system expansion into Cell 1 has been initiated and will be completed in late FY2023 or early FY2024.
- Site plan approval and design of the US 192 facility is ongoing. Earthwork and initial on-site development are anticipated to start in early FY2024, pending municipal financing. Design of the scale house, landfill cell, and leachate containment system is ongoing.
- A Commercial Paper Loan of \$20,000,000 was obtained in December 2022 to provide interim financing for various ongoing Capital Improvement projects.
- An engineering study necessary for further financing of the 5-Year Capital Improvement Program is anticipated to be completed in FY2023, with a request for Board authorization for financing in July/August 2023.
- A revised Landfill Gas Purchase Contract was negotiated between the County and Brevard Energy LLC. The revised contract significantly increases revenue to the Department from the sale of landfill gas.

##### Initiatives:

- The replacement Titusville Transfer Station is ready for competitive solicitation for construction. Construction is anticipated to start in early FY2024, pending municipal financing.
- Overall operating, construction, and sequential closure permitting for Cells 3, 4, and 5 of the Central Disposal Facility South Landfill has been initiated and will be completed in FY2024.
- Site plan approval and design of the US 192 facility is ongoing. Earthwork and initial on-site development are anticipated to start in early FY2024, pending municipal financing. Design of the scale house, landfill cell, and leachate containment system is ongoing.

##### Trends and Issues:

- Revenue projections for the assessments have been estimated at a 1.1% increase based on construction trends and population growth. Gate charges were also increased based on FY2023 revenues received and projected to be received by the end of the year. Gate charges are now annually tied to the Consumer Price Index for Garbage and Trash, with the increase in gate charges for FY2024 expected to be 5.66%.
- The Annual Residential and Commercial Non-Ad Valorem Disposal Assessments will increase by 7% in FY2024. The Residential Assessment will be \$66.48 per billing unit and the Commercial Assessment will be \$191.87 per billing unit.

## Solid Waste Management Department

### Service Level Impacts:

None

### Collection and Recycling Program:

#### Accomplishments:

- The 2022 recycling rate for Brevard County was 62%; the State of Florida goal is 75%.

#### Initiatives:

- The recycling staff will focus on increasing the County recycling rate and returning to face-to-face educational programs which were impacted by the COVID-19 guidelines.

#### Trends and Issues:

- The Department continues to emphasize the benefits of recycling through its education and outreach programs.
- Waste Management has reported a March 2022 to March 2023 CPI increase of 3.0%, resulting in a proportional increase in collection costs for FY 2024 as per the negotiated contract.
- The current contract with Waste Management does not include payment of a portion of the proceeds to the County for the sale of recyclable materials.

### Service Level Impacts:

Not Applicable





## Summary

| Solid Waste Management Department Revenue & Expense Category | Actual FY 2021-2022  | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference            | % Change        |
|--|----------------------|---------------------------|-----------------------------|-----------------------|-----------------|
| Taxes Revenue  | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Permits, Fees & Special Assessment Revenue                   | \$1,130,769          | \$883,317                 | \$900,000                   | \$16,683              | 1.89%           |
| Intergovernmental Revenue                                    | \$-                  | \$-                       | \$1,400,000                 | \$1,400,000           | -%              |
| Charges for Services Revenue                                 | \$48,952,680         | \$53,736,798              | \$57,702,036                | \$3,965,238           | 7.38%           |
| Fines and Forfeits Revenue                                   | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Miscellaneous Revenue  | \$1,188,311          | \$1,638,222               | \$3,325,196                 | \$1,686,974           | 102.98%         |
| Statutory Reduction  | \$-                  | \$(2,812,617)             | \$(3,166,362)               | \$(353,745)           | 12.58%          |
| <b>Total Operating Revenues</b>                              | <b>\$51,271,760</b>  | <b>\$53,445,720</b>       | <b>\$60,160,870</b>         | <b>\$6,715,150</b>    | <b>12.56%</b>   |
| Balance Forward Revenue                                      | \$77,045,613         | \$53,717,636              | \$82,583,536                | \$28,865,900          | 53.74%          |
| Transfers - General Revenue                                  | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Transfers - Other Revenue                                    | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Other Finance Source Revenue                                 | \$-                  | \$75,753,822              | \$-                         | \$(75,753,822)        | (100.00%)       |
| <b>Total Non-Operating Revenues</b>                          | <b>\$77,045,613</b>  | <b>\$129,471,458</b>      | <b>\$82,583,536</b>         | <b>\$(46,887,922)</b> | <b>(36.21%)</b> |
| <b>Total Revenues</b>  | <b>\$128,317,373</b> | <b>\$182,917,178</b>      | <b>\$142,744,406</b>        | <b>\$(40,172,772)</b> | <b>(21.96%)</b> |
| Compensation and Benefits Expense                            | \$8,316,944          | \$11,422,147              | \$11,581,981                | \$159,834             | 1.40%           |
| Operating Expense  | \$42,676,011         | \$55,407,134              | \$41,239,005                | \$(14,168,129)        | (25.57%)        |
| Capital Outlay Expense                                       | \$7,883,045          | \$8,542,625               | \$8,340,020                 | \$(202,605)           | (2.37%)         |
| <b>Operating Expenditures</b>                                | <b>\$58,876,000</b>  | <b>\$75,371,906</b>       | <b>\$61,161,006</b>         | <b>\$(14,210,900)</b> | <b>(18.85%)</b> |
| C I P Expense  | \$21,986,212         | \$25,638,000              | \$32,107,450                | \$6,469,450           | 25.23%          |
| Debt Service Expense   | \$865,487            | \$21,950,477              | \$4,254,791                 | \$(17,695,686)        | (80.62%)        |
| Reserves-Operating Expense                                   | \$-                  | \$32,242,497              | \$3,004,345                 | \$(29,238,152)        | (90.68%)        |
| Reserves - Capital Expense                                   | \$-                  | \$804,746                 | \$5,545,950                 | \$4,741,204           | 589.16%         |
| Reserves - Restricted Expense                                | \$-                  | \$25,341,321              | \$34,947,798                | \$9,606,477           | 37.91%          |
| Grants and Aid Expense                                       | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Transfers Expense  | \$1,602,113          | \$1,568,231               | \$1,723,066                 | \$154,835             | 9.87%           |
| <b>Total Non-Operating Expenses</b>                          | <b>\$24,453,812</b>  | <b>\$107,545,272</b>      | <b>\$81,583,400</b>         | <b>\$(25,961,872)</b> | <b>(24.14%)</b> |
| <b>Total Expenditures</b>                                    | <b>\$83,329,811</b>  | <b>\$182,917,178</b>      | <b>\$142,744,406</b>        | <b>\$(40,172,772)</b> | <b>(21.96%)</b> |

## Solid Waste Management Department

### Disposal

| Disposal Program Revenue & Expense Category | Actual FY 2021-2022  | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference            | % Change        |
|---|----------------------|---------------------------|-----------------------------|-----------------------|-----------------|
| Taxes Revenue                               | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Permits, Fees & Special Assessment Revenue  | \$1,130,769          | \$883,317                 | \$900,000                   | \$16,683              | 1.89%           |
| Intergovernmental Revenue                   | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Charges for Services Revenue                | \$29,139,882         | \$32,967,798              | \$36,306,460                | \$3,338,662           | 10.13%          |
| Fines and Forfeits Revenue                  | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Miscellaneous Revenue                       | \$1,069,555          | \$1,541,822               | \$2,991,788                 | \$1,449,966           | 94.04%          |
| Statutory Reduction                         | \$-                  | \$(1,769,347)             | \$(2,009,913)               | \$(240,566)           | 13.60%          |
| <b>Total Operating Revenues</b>             | <b>\$31,340,206</b>  | <b>\$33,623,590</b>       | <b>\$38,188,335</b>         | <b>\$4,564,745</b>    | <b>13.58%</b>   |
| Balance Forward Revenue                     | \$72,060,870         | \$48,732,893              | \$81,391,000                | \$32,658,107          | 67.01%          |
| Transfers - General Revenue                 | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Transfers - Other Revenue                   | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Other Finance Source Revenue                | \$-                  | \$73,853,822              | \$-                         | \$(73,853,822)        | (100.00%)       |
| <b>Non-Operating Revenues</b>               | <b>\$72,060,870</b>  | <b>\$122,586,715</b>      | <b>\$81,391,000</b>         | <b>\$(41,195,715)</b> | <b>(33.61%)</b> |
| <b>Total Revenues</b>                       | <b>\$103,401,076</b> | <b>\$156,210,305</b>      | <b>\$119,579,335</b>        | <b>\$(36,630,970)</b> | <b>(23.45%)</b> |
| Compensation and Benefits Expense           | \$8,316,944          | \$11,422,147              | \$11,581,981                | \$159,834             | 1.40%           |
| Operating Expense                           | \$21,961,903         | \$28,930,261              | \$18,851,943                | \$(10,078,318)        | (34.84%)        |
| Capital Outlay Expense                      | \$7,883,045          | \$8,542,625               | \$8,340,020                 | \$(202,605)           | (2.37%)         |
| <b>Operating Expenses</b>                   | <b>\$38,161,892</b>  | <b>\$48,895,033</b>       | <b>\$38,773,944</b>         | <b>\$(10,121,089)</b> | <b>(20.70%)</b> |
| C I P Expense                               | \$21,986,212         | \$25,638,000              | \$32,107,450                | \$6,469,450           | 25.23%          |
| Debt Service Expense                        | \$865,487            | \$21,950,477              | \$4,254,791                 | \$(17,695,686)        | (80.62%)        |
| Reserves-Operating Expense                  | \$-                  | \$32,242,497              | \$2,610,746                 | \$(29,631,751)        | (91.90%)        |
| Reserves - Capital Expense                  | \$-                  | \$804,746                 | \$5,545,950                 | \$4,741,204           | 589.16%         |
| Reserves - Restricted Expense               | \$-                  | \$25,341,321              | \$34,947,798                | \$9,606,477           | 37.91%          |
| Grants and Aid Expense                      | \$-                  | \$-                       | \$-                         | \$-                   | -%              |
| Transfers Expense                           | \$1,286,341          | \$1,338,231               | \$1,338,656                 | \$425                 | 0.03%           |
| <b>Non-Operating Expenses</b>               | <b>\$24,138,040</b>  | <b>\$107,315,272</b>      | <b>\$80,805,391</b>         | <b>\$(26,509,881)</b> | <b>(24.70%)</b> |
| <b>Total Expenses</b>                       | <b>\$62,299,932</b>  | <b>\$156,210,305</b>      | <b>\$119,579,335</b>        | <b>\$(36,630,970)</b> | <b>(23.45%)</b> |

## Disposal: Budget Variances

| Disposal Program Revenue and Expense Category | Difference     | % Change  | Explanation   |
|---|----------------|-----------|---|
| Taxes Revenue                                 | \$-            | -%        |   |
| Permits, Fees & Special Assessment Revenue    | \$16,683       | 1.89%     | Projected increase in Impact Fee collections due to increased building in the area as well as the analysis of prior year revenue trends.  |
| Intergovernmental Revenue                     | \$-            | -%        |   |
| Charges for Services Revenue                  | \$3,338,662    | 10.13%    | Primarily attributable to a 5.66% CPI increase in gate charge revenue and 7% increase in assessment charges based on the updated rate schedules as well as historical actuals and the projection of an increase in material entering landfills. |
| Fines and Forfeits Revenue                    | \$-            | -%        |   |
| Miscellaneous Revenue                         | \$1,449,966    | 94.04%    | Projecting a 4.5% increase in interest as directed by County Finance.   |
| Statutory Reduction                           | \$(240,566)    | 13.60%    | Coincides with changes in Operating Revenues Based on receiving \$30 Million in Bonds. This also represents position vacancies and a Compactor that will not be received by 09.30.23.   |
| Balance Forward Revenue                       | \$32,658,107   | 67.01%    |   |
| Transfers - General Revenue                   | \$-            | -%        |   |
| Transfers - Other Revenue                     | \$-            | -%        | Transfer to pay first years Interest on the \$30 Million Bond   |
| Other Finance Source Revenue                  | \$(73,853,822) | (100.00%) | Commercial Paper Loan in FY 2023.   |
| Compensation and Benefits Expense             | \$159,834      | 1.40%     | Attributable to Cost of Living Adjustments  |
| Operating Expense                             | \$(10,078,318) | (34.84%)  | Due to Escrow Landfill Closure initiated in FY23 and will not be complete until FY24.   |
| Capital Outlay Expense                        | \$(202,605)    | (2.37%)   | Heavy Equipment needed. In FY23, added \$700,000 for a compactor that caught fire.  |
| Grants and Aid Expense                        | \$-            | -%        |   |
| C I P Expense                                 | \$6,469,450    | 25.23%    | Received \$30 Million in Bonds to start construction on several projects  |
| Debt Service Expense                          | \$(17,695,686) | (80.62%)  | Due to interest on \$20M Loan and \$30 Million Bond   |
| Reserves-Operating Expense                    | \$(29,631,751) | (91.90%)  | While Charges for Services Revenue did increase, it is not enough to cover the one year interest payment for the \$30 Million Bond  |
| Reserves - Capital Expense                    | \$4,741,204    | 589.16%   | Received a \$20M Loan and a \$30 Million Bond for C I P projects, which helps to build reserves for other projects not funded.  |
| Reserves - Restricted Expense                 | \$9,606,477    | 37.91%    | Due to the timing of closing the Sarno Road Landfill and Central Disposal Facility  |
| Transfers Expense                             | \$425          | 0.03%     | Due to Tax Collector  |

## Solid Waste Management Department

### Collections

| Collections Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue                                  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Permits, Fees & Special Assessment Revenue     | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue                      | \$-                 | \$-                       | \$1,400,000                 | \$1,400,000          | -%              |
| Charges for Services Revenue                   | \$19,812,798        | \$20,769,000              | \$21,395,576                | \$626,576            | 3.02%           |
| Fines and Forfeits Revenue                     | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                          | \$118,756           | \$96,400                  | \$333,408                   | \$237,008            | 245.86%         |
| Statutory Reduction                            | \$-                 | \$(1,043,270)             | \$(1,156,449)               | \$(113,179)          | 10.85%          |
| <b>Total Operating Revenues</b>                | <b>\$19,931,554</b> | <b>\$19,822,130</b>       | <b>\$21,972,535</b>         | <b>\$2,150,405</b>   | <b>10.85%</b>   |
| Balance Forward Revenue                        | \$4,984,743         | \$4,984,743               | \$1,192,536                 | \$(3,792,207)        | (76.08%)        |
| Transfers - General Revenue                    | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue                      | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Other Finance Source Revenue                   | \$-                 | \$1,900,000               | \$-                         | \$(1,900,000)        | (100.00%)       |
| <b>Non-Operating Revenues</b>                  | <b>\$4,984,743</b>  | <b>\$6,884,743</b>        | <b>\$1,192,536</b>          | <b>\$(5,692,207)</b> | <b>(82.68%)</b> |
| <b>Total Revenues</b>                          | <b>\$24,916,297</b> | <b>\$26,706,873</b>       | <b>\$23,165,071</b>         | <b>\$(3,541,802)</b> | <b>(13.26%)</b> |
| Compensation and Benefits Expense              | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Operating Expense                              | \$20,714,108        | \$26,476,873              | \$22,387,062                | \$(4,089,811)        | (15.45%)        |
| Capital Outlay Expense                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Operating Expenses</b>                      | <b>\$20,714,108</b> | <b>\$26,476,873</b>       | <b>\$22,387,062</b>         | <b>\$(4,089,811)</b> | <b>(15.45%)</b> |
| C I P Expense                                  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Debt Service Expense                           | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves-Operating Expense                     | \$-                 | \$-                       | \$393,599                   | \$393,599            | -%              |
| Reserves - Capital Expense                     | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Restricted Expense                  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers Expense                              | \$315,772           | \$230,000                 | \$384,410                   | \$154,410            | 67.13%          |
| <b>Non-Operating Expenses</b>                  | <b>\$315,772</b>    | <b>\$230,000</b>          | <b>\$778,009</b>            | <b>\$548,009</b>     | <b>238.26%</b>  |
| <b>Total Expenses</b>                          | <b>\$21,029,879</b> | <b>\$26,706,873</b>       | <b>\$23,165,071</b>         | <b>\$(3,541,802)</b> | <b>(13.26%)</b> |

## Collections: Budget Variances

| Collections Program Revenue and Expense Category | Difference    | % Change  | Explanation   |
|--|---------------|-----------|---|
| Taxes Revenue                                    | \$-           | -%        |   |
| Permits, Fees & Special Assessment Revenue       | \$-           | -%        |   |
| Intergovernmental Revenue                        | \$1,400,000   | -%        | Projecting money from FEMA for the Hurricanes   |
| Charges for Services Revenue                     | \$626,576     | 3.02%     | Attributable to an increase in the current collection contract  |
| Fines and Forfeits Revenue                       | \$-           | -%        |   |
| Miscellaneous Revenue                            | \$237,008     | 245.86%   | Moved Recyclables revenue (Metals and Other Materials from Central Disposal Facility) from Operations to Collections.                 |
| Statutory Reduction                              | \$(113,179)   | 10.85%    | Coincides with changes in Operating Revenues  |
| Balance Forward Revenue                          | \$(3,792,207) | (76.08%)  | 2 Hurricanes in FY23 - Had to borrow money to pay for them  |
| Transfers - General Revenue                      | \$-           | -%        |   |
| Transfers - Other Revenue                        | \$-           | -%        |   |
| Other Finance Source Revenue                     | \$(1,900,000) | (100.00%) | Loan from General Fund approved by the Board on December 6, 2022 to cover the costs of FY23 disaster debris clean-up.                 |
| Compensation and Benefits Expense                | \$-           | -%        |   |
| Operating Expense                                | \$(4,089,811) | (15.45%)  | Decrease because FY23 disaster debris clean-up costs (Hurricanes Ian and Nicole).   |
| Capital Outlay Expense                           | \$-           | -%        |   |
| Grants and Aid Expense                           | \$-           | -%        |   |
| C I P Expense                                    | \$-           | -%        |   |
| Debt Service Expense                             | \$-           | -%        |   |
| Reserves-Operating Expense                       | \$393,599     | -%        | Depleted collection fund reserves in FY23 to pay disaster debris clean-up costs. Projected reimbursement from FEMA reflected in FY24. |
| Reserves - Capital Expense                       | \$-           | -%        |   |
| Reserves - Restricted Expense                    | \$-           | -%        |   |
| Transfers Expense                                | \$154,410     | 67.13%    | FY23 Actuals were more than budgeted.   |

## Solid Waste Management Department

### Performance Measures

| Program  | Objective  | Measure   | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|----------|--|---|------------------------|---------------------------|---------------------------|
| Disposal | Safeguard Life, Safety and Property; Maintaining Levels of Service | Tons Handled by Solid Waste Facilities  | 1,313,834              | 1,328,286                 | 1,342,897                 |
| Disposal | Improve Effectiveness  | Rate of Landfill Compaction- Central Disposal Facility Cell I (pounds per cubic yard) | 1,233                  | 1,575                     | 1,575                     |
| Disposal | Improve Effectiveness  | Rate of Landfill Compaction- Sarno Landfill (pounds per cubic yard)                   | 1,702                  | 1,375                     | 1,375                     |
| Disposal | Effective & Efficient Operations                                   | Total Operations and Maintenance Cost per ton   | \$16.37                | \$22.59                   | \$20.85                   |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>  | <b>Position</b>                                     | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|---|--------------------|-----------------------|-------------------|
| Disposal                           | Solid Waste Association of North America Summer Conference  | Operations Manager, Director, Engineer I            | Daytona            | User Fees             | \$3,201           |
| Disposal                           | Solid Waste Association of North America Winter Conference  | Operations Manager, Director, Engineer I            | TBD                | User Fees             | \$3,201           |
| Disposal                           | Recycle Florida Today - Summer Conference   | Recycling Coordinator, Special Projects Coordinator | Naples             | User Fees             | \$2,816           |
| Disposal                           | Recycle Florida Today - Winter Conference   | Recycling Coordinator, Special Projects Coordinator | Orlando            | User Fees             | \$530             |
| Disposal                           | University of Florida TREEO Landfill Design and Construction Class  | Assistant Director                                  | Gainesville        | User Fees             | \$1,477           |
| Disposal                           | Florida Chapter North American Hazardous Materials Management Association (NAHMMA) Regulatory & Compliance Workshop | Environmental Scientist                             | TBD                | User Fees             | \$1,467           |
| <b>Total Funded For Department</b> |   |   |                    |                       | <b>\$12,692</b>   |

## Solid Waste Management Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description                      | Quantity | Unit Cost   | Funding Source | Total Cost         |
|------------------------------------|----------------------------------|----------|-------------|----------------|--------------------|
| Disposal                           | A/C Recovery Unit                | 1        | \$5,900     | Assessments    | \$5,900            |
| Disposal                           | Air/Hyd Jack 22Ton               | 2        | \$935       | Assessments    | \$1,869            |
| Disposal                           | Compactor - Caterpillar          | 2        | \$1,649,579 | Assessments    | \$3,299,158        |
| Disposal                           | Computers                        | 9        | \$1,268     | Assessments    | \$11,412           |
| Disposal                           | Dozer - Caterpillar              | 3        | \$1,214,172 | Assessments    | \$3,642,516        |
| Disposal                           | Loader w/Backhoe                 | 1        | \$95,682    | Assessments    | \$95,682           |
| Disposal                           | Loader w/Front End               | 1        | \$400,000   | Assessments    | \$400,000          |
| Disposal                           | Mobile Column Lift (Set of 4)    | 1        | \$55,519    | Assessments    | \$55,519           |
| Disposal                           | Mower                            | 3        | \$16,998    | Assessments    | \$50,994           |
| Disposal                           | Multi-Gas Detector               | 2        | \$750       | Assessments    | \$1,500            |
| Disposal                           | Pneumatic Transmission Jack      | 1        | \$9,901     | Assessments    | \$9,901            |
| Disposal                           | Tractor - 4WD - Mowing           | 1        | \$126,373   | Assessments    | \$126,373          |
| Disposal                           | Tractor - 4WD - Utility          | 1        | \$120,355   | Assessments    | \$120,355          |
| Disposal                           | Trailer w/Mounted Generator      | 2        | \$50,000    | Assessments    | \$100,000          |
| Disposal                           | Trailer w/Tank                   | 1        | \$167,241   | Assessments    | \$167,241          |
| Disposal                           | Truck - Pick Up, Crew Cab        | 1        | \$40,046    | Assessments    | \$40,046           |
| Disposal                           | Truck - Yard - Bill              | 1        | \$152,570   | Assessments    | \$152,570          |
| Disposal                           | Vehicle - Sport Utility          | 1        | \$41,420    | Assessments    | \$41,420           |
| Disposal                           | Vehicle - John Deere Utility 4X4 | 1        | \$15,615    | Assessments    | \$15,615           |
| Disposal                           | Vertical/Horizontal Band Saw     | 1        | \$1,949     | Assessments    | \$1,949            |
| <b>Total Funded For Department</b> |                                  |          |             |                | <b>\$8,340,020</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.





## Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description                                 | Funding Source             | Total Cost          |
|------------------------------------|---|----------------------------|---------------------|
| Disposal                           | U.S. 192 Class III Waste Disposal Facility  | Bond                       | \$24,163,450        |
| Disposal                           | Titusville Transfer Station Replacement     | Charges for Services/Bonds | \$6,009,000         |
| Disposal                           | CDF South Landfill Gas System               | Bond                       | \$435,000           |
| Disposal                           | CDF South Landfill Cell 3 Design/Permitting | Bond                       | \$1,500,000         |
| Disposal                           | CDF Class I Slurry Wall Landfill Closure    | Charges for Services       | \$3,700,000         |
| <b>Total Funded For Department</b> |   |                            | <b>\$35,807,450</b> |

### Space Coast Government Television/Communications Office

#### Mission Statement:

Our office communicates a unified message consistent with the vision of the Board of County Commissioners. Through our efforts we foster an informed citizenry and staff through transparency, accessibility, and engagement with Brevard County Government.

#### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Space Coast Government Television/Communications Office:

- Transparent and strategic communications through deliberate management of content messaging and accessible dissemination of information from Brevard County Government departments to the public via various forms of digital channels, government access television, media interviews, public service announcements, and public information network communications.

#### Accomplishments:

- Monthly Employee Newsletters
- 300 Press Releases FY 2022-2023
- Produced COVID-19 updates as needed
- Conducted regular Public Information Network (PIN) calls/meetings
- Increased YouTube subscribers by 40%
- Continued chaptering YouTube videos for agenda-based meetings for public convenience
- Conducted social media user group (SMUG) meetings and trainings
- Worked with Tourism Office to coordinate communication efforts for high visibility rocket launches
- Activated for 64 rocket launches in FY 2022-2023
- Produced 99 live streamed meetings and videos
- Continue to assist with technical support for a variety of departmental meetings that involve multiple avenues of input (Zoom, Webex, and Teams)
- Continued pandemic messaging with the Florida Department of Health and Brevard County Emergency Management
- Staff professional education emphasis including EDP, LSS, PMP (Project Management Professional), and FEMA
- Continuing upgrades in our meeting rooms with wireless microphones (Florida Room and Chambers) and SCGTV Tricaster for seamless video production integration with Zoom, Facebook, Facetime, YouTube, Teams, and more
- Continued coverage of additional meetings including Redistricting Committee, Charter Review Commission, and Board of Adjustment
- Support departments and county organizations with communication initiatives, including: BCFR, Emergency Management, Supervisor of Elections, Space Coast Transportation Planning Organization
- Redesigned SCGTV logo and corresponding graphics
- Streamlined SCGTV production suite
- Develop evergreen safety messages for Fire Rescue
- Partner with Human Resources to enhance current recruitment efforts

**Initiatives:**

- Establish legal advertisement process in coordination with departments, charter offices, and municipalities
- Reimagine social media campaign for Hurricane Season, focusing on video and modern graphics and updated messaging
- Continue to support space missions from the Kennedy Space Center, including crewed and higher profile rocket launches
- Continue ADA compliance measures by providing accurate closed captions on social media videos to cater to our deaf and Hard of Hearing community in Brevard County
- Continue “One Voice” communications with the Public Information Network
- Focus on social listening and analytics from social media users
- Provide high-level, snapshots of county-wide “hot buttons” from social and traditional media for executive level leadership
- Focus on expansion of the Public Information Network through better organization, recruiting new members, and encouraging more brainstorming and involvement from the group
- Continue to integrate equipment upgrades for production of hybrid meetings (Zoom, Teams, etc.) for County-related meetings, workshops and events
- Marketing emphasis for Indian River Lagoon sales tax, Brevard County Fire Rescue recruitment and public engagement, and Parks and Recreation opportunities and activities
- Develop SysAid work order process to submit communications requests
- Re-engage transparency initiative with quarterly external e-newsletter
- Review, revise and coordinate website content

**Trends and Issues:**

- Anticipated demand for legal advertising notarization and billing
- Public interest in crewed and high-profile rocket launches and increase in launch tempo
- Increased focus on Indian River Lagoon due to potential sales tax vote
- Increased demands on department staff due to additional meetings and marketing emphasis for Indian River Lagoon, Parks and Recreation, various departments and high-volume amount of rocket launches and EOC activations
- As initiatives and demands for staff time increase, may reach capacity of current staff

**Service Level Impacts:**

Not Applicable

## Space Coast Government Television/Communications Office

### Summary

| Space Coast Government Television/<br>Communication Office Revenue & Expense<br>Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change      |
|--|------------------------|------------------------------|--------------------------------|-----------------|---------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Permits, Fees & Special Assessment Revenue   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Intergovernmental Revenue  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Charges for Services Revenue   | \$-                    | \$54,157                     | \$87,971                       | \$33,814        | 62.44%        |
| Fines and Forfeits Revenue   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Miscellaneous Revenue  | \$-                    | \$18,838                     | \$-                            | \$(18,838)      | (100.00%)     |
| Statutory Reduction  | \$-                    | \$(3,650)                    | \$(4,399)                      | \$(749)         | 20.52%        |
| <b>Total Operating Revenues</b>  | <b>\$-</b>             | <b>\$69,345</b>              | <b>\$83,572</b>                | <b>\$14,227</b> | <b>20.52%</b> |
| Balance Forward Revenue  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Transfers - General Revenue  | \$358,520              | \$408,955                    | \$448,015                      | \$39,060        | 9.55%         |
| Transfers - Other Revenue  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Other Finance Source Revenue   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| <b>Non-Operating Revenues</b>  | <b>\$358,520</b>       | <b>\$408,955</b>             | <b>\$448,015</b>               | <b>\$39,060</b> | <b>9.55%</b>  |
| <b>Total Revenues</b>  | <b>\$358,520</b>       | <b>\$478,300</b>             | <b>\$531,587</b>               | <b>\$53,287</b> | <b>11.14%</b> |
| Compensation and Benefits Expense  | \$326,903              | \$402,956                    | \$484,997                      | \$82,041        | 20.36%        |
| Operating Expense  | \$16,974               | \$63,549                     | \$46,590                       | \$(16,959)      | (26.69%)      |
| Capital Outlay Expense   | \$16,133               | \$11,795                     | \$-                            | \$(11,795)      | (100.00%)     |
| <b>Operating Expenses</b>  | <b>\$360,010</b>       | <b>\$478,300</b>             | <b>\$531,587</b>               | <b>\$53,287</b> | <b>11.14%</b> |
| C I P Expense  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Debt Service Expense   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves-Operating Expense   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves - Capital Expense   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves - Restricted Expense  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Grants and Aid Expense   | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Transfers Expense  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| <b>Non-Operating Expenses</b>  | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>     |
| <b>Total Expenses</b>  | <b>\$360,010</b>       | <b>\$478,300</b>             | <b>\$531,587</b>               | <b>\$53,287</b> | <b>11.14%</b> |

**Budget Variances**

| <b>Space Coast Government Television/<br/>Communications Office Revenue and Expense<br/>Category</b> | <b>Difference</b> | <b>% Change</b> | <b>Explanation</b>  |
|--|-------------------|-----------------|---|
| Taxes Revenue  | \$-               | -%              |   |
| Permits, Fees & Special Assessment Revenue   | \$-               | -%              |   |
| Intergovernmental Revenue  | \$-               | -%              |   |
| Charges for Services Revenue   | \$33,814          | 62.44%          | Attributable to collecting revenue for the posting of Legal Ads on the County's Website   |
| Fines and Forfeits Revenue   | \$-               | -%              |   |
| Miscellaneous Revenue  | \$(18,838)        | (100.00%)       | Due to a reimbursement received in FY23 for maintenance of Earth Stations   |
| Statutory Reduction  | \$(749)           | 20.52%          | Coincides with the increased Charges for Services Revenue   |
| Balance Forward Revenue  | \$-               | -%              |   |
| Transfers - General Revenue  | \$39,060          | 9.55%           | Increase is primarily to offset increasing Compensation & benefits costs  |
| Transfers - Other Revenue  | \$-               | -%              |   |
| Other Finance Source Revenue   | \$-               | -%              |   |
| Compensation and Benefits Expense  | \$82,041          | 20.36%          | Primarily attributable to Cost of Living Adjustments, FRS Rate increases, increased Health Insurance costs and other salary adjustments                   |
| Operating Expense  | \$(16,959)        | (26.69%)        | Due to decrease in Operating Supplies and Repair & Maintenance  |
| Capital Outlay Expense   | \$(11,795)        | (100.00%)       | Attributable to planned capital purchases in FY 24 including a Hybrid Phone System and a Satellite Receiver/Tuner/Controller being shifted to IT's budget |
| Grants and Aid Expense   | \$-               | -%              |   |
| C I P Expense  | \$-               | -%              |   |
| Debt Service Expense   | \$-               | -%              |   |
| Reserves-Operating Expense   | \$-               | -%              |   |
| Reserves - Capital Expense   | \$-               | -%              |   |
| Reserves - Restricted Expense  | \$-               | -%              |   |
| Transfers Expense  | \$-               | -%              |   |

## Space Coast Government Television/Communications Office

### Performance Measures

| Program   | Objective   | Measure                                   | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|---|---|---|------------------------|---------------------------|---------------------------|
| Space Coast Government Television and Communications Office | Press Releases  | Annual Updates                            | 300                    | 200                       | 200                       |
| Space Coast Government Television and Communications Office | Communicate with residents and visitors via social media                                      | Number of Posts                           | 553                    | 730                       | 850                       |
| Space Coast Government Television and Communications Office | Assist in setup and productions of BoCC meetings/departmental meetings and community meetings | Number of Productions                     | 99                     | 75                        | 110                       |
| Space Coast Government Television and Communications Office | Employee newsletter   | Monthly Updates                           | 12                     | 12                        | 12                        |
| Space Coast Government Television and Communications Office | Coordination with Public Information/Communication Reps throughout the County                 | Monthly Updates and Weekly Communications | 25                     | 15                        | 15                        |
| Space Coast Government Television and Communications Office | Videos produced, PSAs, video campaigns  | Bi-monthly Updates                        | 14                     | 20                        | 20                        |
| Space Coast Government Television and Communications Office | Strategic campaigns   | Annual Updates                            | 4                      | 6                         | 10                        |
| Space Coast Government Television and Communications Office | Community e-newsletter  | Quarterly                                 | 2                      | 4                         | 4                         |
| Space Coast Government Television and Communications Office | Legal Ads   | Annual Updates                            | 100                    | 150                       | 200                       |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                  | <b>Description</b>   | <b>Position</b>   | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|--------------------------------------|--|---|--------------------|-----------------------|-------------------|
| Space Coast<br>Government Television | Communications and Public<br>Relations Conference to<br>learn about current trends<br>and best practices | Public<br>Information<br>Officer &<br>Marketing<br>Specialist | TBD                | General Fund          | \$1,500           |
| <b>Total Funded For Department</b>   |  |   |                    |                       | <b>\$1,500</b>    |

### Tourism Development Office

#### Mission Statement:

Tourism fosters relationships, supports the community, and can be an economic driver for the benefit of businesses and residents on Florida's Space Coast.

#### Programs and Services:

Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Tourism Development Office:

- Advertise and promote tourism to Brevard County in Florida, nationally and internationally
- Finance beach improvement including funding the local share of the Brevard County Beach Restoration Project and county-wide beach litter control
- Provide financial support for capital facilities projects projected to positively impact tourism and the community in Brevard County
- Provide visitor information programs including the operation of a visitor information center, gateway signs, information kiosks and tourist information content
- Operate or support a Visitor Information Center in Cocoa Beach
- Fund grants and assistance for tourist-oriented cultural and special events including the Brevard Cultural Alliance
- Promote participation by tourists in local arts and cultural events and programs
- Provide funds for the financing of the Brevard Zoo Capital Improvement Plan
- Provide and manage funds for capital repairs and maintenance of USSSA Space Coast Stadium complex

##### Accomplishments:

- Executed a new marketing strategy to focus on all the things there are to do on the Space Coast and how space is always present. Also, incorporated municipalities into advertising executions (i.e. Cocoa Beach on the Space Coast). This strategy was fully rolled out in fiscal 2021-22, continued in 2022-23 and will be expanded with new creative in 2023-24.
- Designed a new advertising campaign inside of Orlando airport targeting visitors going to baggage claim and rental car areas.
- Developed joint marketing campaigns with TUI Group and Allegiant Airlines to increase visitors flying into Melbourne airport.
- Won multiple awards for the new "+ Space" consumer advertising campaigns.
- Developed new consumer email templates and strategy to increase open and click rates.
- Began transition from outsourcing all web related projects to bringing much of the strategy and implementation in-house – will continue into 2023-24.
- Brought on several new digital media partners that are helping us measure whether visitors have actually traveled to the Space Coast after seeing our advertising – will continue into 2023-24.
- Conducted sales outreach to domestic and international travel agents through Space Coast webinars, in person training, and familiarization tours - hosted by Visit Florida, Department of the Treasury, Cruise World, as well as others.
- Issued 21 permits for various filming activities through the Film Commission for various types of productions.



- Ongoing work with United Kingdom / European Union representatives to promote the Space Coast in those countries.
- Developed a new visitor guide that is streamlined, sized for more proactive mass distribution (4" x 9") along major highway and city routes in Florida, and will be used as a fulfillment and sales piece as appropriate.
- Conducted annual waves of brand research to help us understand awareness levels of Space Coast and other municipalities, as well as understand where the consumer sees advertising and information about the area. Will continue for the next several years. Also, conducting a new visitor spending study.
- Refined weekly industry newsletter to communicate trends, resources, and updates from the Tourist Development Office. Added a number of additional reports on hotel metrics, as well as Tourist Development Tax detail.
- Worked with USSSA to audit room nights and allowable maintenance expenses dating back to the April, 2022 – March, 2023 time period. .
- Enhanced Sports Commission function with a grant program to support amateur youth and adult sports events and organizers, generating significant room nights for Brevard County. Adding additional conferences in 2023-24 to enhance sales efforts to bring more sports groups here.
- Funded significant beach renourishment projects to include Army Corp of Engineers, mid-reach and post Hurricanes Ian and Nicole south beaches repair.
- Refined and implemented grant guidelines for all committees, along with timelines for the grant process.
- On-going capital facilities grant to renovate and repair Lori Wilson Park in Cocoa Beach. A substantial portion of the work was completed in FY 2022-23 including composite boardwalks, pavilions, fencing and two new restrooms. A small portion of the project will extend into FY 2023-24.
- Hired staff to fill open positions with new staff members (Accounting Technician, Assistant Director, Sports Coordinator, Operations Coordinator and Visitor Information Center staff). At the time of this budget submission, the department is fully staffed.
- Finance efficiencies including instituting digital signatures for invoices and timesheets and using the County LMS and TMS systems.
- Implemented new cellular device tracking system (Motionworks) to be able to estimate crowds at events, including those from outside of Brevard County. Also utilized a system to determine what source markets travelers are coming from for marketing purposes and calculated visitor spending impact using the data.
- Implemented system to track air and hotel bookings of consumers (Adara) based on marketing that is equipped with a tracking code to look at ROI of overall marketing by media type and source market.
- Acted as support for Emergency Support Function 18, Business and Industry, at the Emergency Operations Center during activation. Acted as support for Emergency Support Function 14, Communications during EOC activation.
- Participated in numerous community and business outreach programs including speaking engagements, class instruction (EFSC and Florida Tech), etc. Involved in:
  - Cocoa Beach Hotel/Motel Association
  - Florida Restaurant and Lodging Association – Board of Directors
  - Cocoa Beach Chamber of Commerce Convention and Visitors Bureau
  - Melbourne Chamber of Commerce
  - Titusville Chamber of Commerce
  - Palm Bay Chamber of Commerce
  - Museums of Brevard
  - Space Coast Transportation and Planning Organization
  - Travel & Tourism Summit
  - League of Cities
  - LEAD Brevard
  - Aquarium Project
  - Visit Florida

## Tourism Development Office

- Destinations Florida (formerly FADMO)

### Initiatives:

- Revise marketing plans and budgets with increased Tourist Development Tax revenues. Continue targeting both geographically and demographically, with an emphasis on top drive and fly markets. Look for opportunities to expand into new markets and marketing to international markets such as the United Kingdom and Canada.
- Create enhanced programs for travel industry relations by expanding databases, creating regular communications, and increasing the number of familiarization tours for key travel agents with partner organizations such as AAA, cruise lines and large independent agencies.
- Working to create automated emails providing customized content to the visitor based on their interests.
- Implement the next phase of website updates to VisitSpaceCoast.com and Space Coast Launches App based on results of recent user study.
- Extend Public Relations and Travel Industry Relations into the United Kingdom & European Union through new International Representative, Public Relations Agency Representation, Visit Florida and BrandUSA programs.
- Continue to work on efficiencies in office operations.
- Ensure all Tourist Development Council committee announcements, packets and minutes are posted in a timely manner on the Brevard County website, as well as Grant program information and schedules, all in Americans with Disability Act approved formats.
- Continue to execute all grant programs with the various Tourist Development Council committees in an efficient and effective manner including selection, contracting, monitoring, reimbursement and reporting.
- Working on Phase 2 of the website which will have many enhancements. Also included will be a user study to ensure there is a positive experience when interacting with the site.
- Develop the next phase of research support including white papers on economic aspects of tourism and measurement of key brand elements of destination and impact of marketing programs.
- Train new staff on our processes and help them integrate within our organization.
- Continue to develop staff.
- Work with domestic and international airlines to continue to develop service routes to Melbourne International Airport and potentially add international representation in Canada.

### Trends and Issues:

- While Tourist Development Tax revenue collections took a huge hit due to COVID-19, they have rebounded at an unprecedented level and are producing record results in the past year. This is expected to continue and grow in the next several years. FY 23-24 Tourism Development Tax budget is \$27M.
- New hotel development has grown 16% over the last 2 years. Projecting hotel rooms to increase another 2,000-2,500 in the next several years.
- Cruise ship recovery and growth at Port Canaveral has been positive and should return to pre-COVID levels in 2023. The Port now has 13 home ported ships and is expected to exceed 5.8 million passengers by the end of 2023.
- Recovery at Orlando's theme parks has been strong, but not at pre-pandemic levels as of 2022. Fiscal year 2023-24 should be a year for full recovery.
- Airlines have yet to get back to previous volumes at Orlando and Sanford International Airports. Airlines have also been hampered by staffing shortages which has caused them to cancel routes and flights during 2023. There is new domestic service at Melbourne Orlando International Airport with 3 new routes. There are several other domestic carriers considering new routes to Melbourne as well. TUI, an international airline and tour operator has begun service with the expectation of bringing 150,000 UK travelers to the Space Coast each year. There are also several Canada airlines looking to establish direct service to Melbourne.
- The continued expansion of commercial space launches, including a return to human spaceflight from Cape Canaveral and Kennedy Space Center, as well as new business and business relocations, provide opportunities for increased numbers of tourists and business travelers. It is expected that we will exceed 80 launches in 2023 and grow even further in 2024.

**Service Level Impacts:**

Not Applicable.



### Summary

| Tourism Development Office Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|---|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue   | \$23,330,657        | \$20,650,000              | \$27,000,000                | \$6,350,000          | 30.75%          |
| Permits, Fees & Special Assessment Revenue            | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue                             | \$1,262,527         | \$5,709,372               | \$2,340,224                 | \$(3,369,148)        | (59.01%)        |
| Charges for Services Revenue                          | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Fines and Forfeits Revenue                            | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue                                 | \$621,156           | \$520,310                 | \$469,500                   | \$(50,810)           | (9.77%)         |
| Statutory Reduction                                   | \$-                 | \$(1,343,985)             | \$(1,490,486)               | \$(146,501)          | 10.90%          |
| <b>Total Operating Revenues</b>                       | <b>\$25,214,340</b> | <b>\$25,535,697</b>       | <b>\$28,319,238</b>         | <b>\$2,783,541</b>   | <b>10.90%</b>   |
| Balance Forward Revenue                               | \$32,881,830        | \$37,197,707              | \$39,617,469                | \$2,419,762          | 6.51%           |
| Transfers - General Revenue                           | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue                             | \$560,838           | \$7,280,112               | \$563,496                   | \$(6,716,616)        | (92.26%)        |
| Other Finance Source Revenue                          | \$770,019           | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                         | <b>\$34,212,687</b> | <b>\$44,477,819</b>       | <b>\$40,180,965</b>         | <b>\$(4,296,854)</b> | <b>(9.66%)</b>  |
| <b>Total Revenues</b>                                 | <b>\$59,427,027</b> | <b>\$70,013,516</b>       | <b>\$68,500,203</b>         | <b>\$(1,513,313)</b> | <b>(2.16%)</b>  |
| Compensation and Benefits Expense                     | \$1,109,799         | \$1,371,000               | \$1,595,421                 | \$224,421            | 16.37%          |
| Operating Expense                                     | \$10,316,919        | \$49,948,064              | \$41,871,268                | \$(8,076,796)        | (16.17%)        |
| Capital Outlay Expense                                | \$14,977            | \$19,624                  | \$16,000                    | \$(3,624)            | (18.47%)        |
| <b>Operating Expenses</b>                             | <b>\$11,441,695</b> | <b>\$51,338,688</b>       | <b>\$43,482,689</b>         | <b>\$(7,855,999)</b> | <b>(15.30%)</b> |
| C I P Expense   | \$3,792,960         | \$2,903,404               | \$11,831,388                | \$8,927,984          | 307.50%         |
| Debt Service Expense                                  | \$620,605           | \$562,388                 | \$649,442                   | \$87,054             | 15.48%          |
| Reserves-Operating Expense                            | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Capital Expense                            | \$-                 | \$3,929,873               | \$2,000,000                 | \$(1,929,873)        | (49.11%)        |
| Reserves - Restricted Expense                         | \$-                 | \$1,793,939               | \$1,837,207                 | \$43,268             | 2.41%           |
| Grants and Aid Expense                                | \$4,312,666         | \$7,848,783               | \$6,843,111                 | \$(1,005,672)        | (12.81%)        |
| Transfers Expense                                     | \$1,526,663         | \$1,636,441               | \$1,856,366                 | \$219,925            | 13.44%          |
| <b>Non-Operating Expenses</b>                         | <b>\$10,252,894</b> | <b>\$18,674,828</b>       | <b>\$25,017,514</b>         | <b>\$6,342,686</b>   | <b>33.96%</b>   |
| <b>Total Expenses</b>                                 | <b>\$21,694,589</b> | <b>\$70,013,516</b>       | <b>\$68,500,203</b>         | <b>\$(1,513,313)</b> | <b>(2.16%)</b>  |

**Budget Variances**

| <b>Tourism Development Office Revenue and Expense Category</b> | <b>Difference</b> | <b>% Change</b> | <b>Explanation</b>  |
|--|-------------------|-----------------|---|
| Taxes Revenue  | \$6,350,000       | 30.75%          | Tourist Development Tax (TDT) revenue collections took a huge hit due to COVID-19, however, TDT has rebounded at an unprecedented level and are producing record results in the past year. This is expected to continue and grow in the next several years. FY 23-24 TDT budget is \$27M. TDT growth is fueled by new hotel development which has grown 16% over the last 3 years. We project hotel rooms to increase another 2,000-2,500 in the next several years. TDT growth has also been fueled by positive cruise ship recovery and growth at Port Canaveral and should return to pre-COVID levels in 2023. The Port now has 13 home ported ships and is expecting to exceed 5.8 million passengers by the end of 2023. |
| Permits, Fees & Special Assessment Revenue                     | \$-               | -%              |   |
| Intergovernmental Revenue                                      | \$(3,369,148)     | (59.01%)        | Decreased FL State DEP grant revenue due to reduced chance of mid reach Army Corp cost share in FY24.   |
| Charges for Services Revenue                                   | \$-               | -%              |   |
| Fines and Forfeits Revenue                                     | \$-               | -%              |   |
| Miscellaneous Revenue  | \$(50,810)        | (9.77%)         | Decreased interest income on due to projected lower FY24 interest rate along with heavier FY24 spending in Beach and Marketing resulting in lower cash balances.  |
| Statutory Reduction  | \$(146,501)       | 10.90%          | Increase corresponds with projected change in Tourist Development Tax (TDT) revenue.  |
| Balance Forward Revenue  | \$2,419,762       | 6.51%           | Balance forward increased due to marketing funds not fully used for Summer FY23 campaign, beach fund due to incomplete post-storm Ian/ Nicole south beaches dune repair because of turtle nesting season and Army Corp Mid Reach project delay, and capital facilities projects delayed along with unawarded funds from prior fiscal years. Capturing unrecognized FY23 mid year carry forward in FY24 budget for 1443 Capital Facilities fund. FY23 TDT significantly above original plan.   |
| Transfers - General Revenue                                    | \$-               | -%              |   |
| Transfers - Other Revenue                                      | \$(6,716,616)     | (92.26%)        | Decreased due to one time transfer of \$6.4M ARPA funds from fund 1730 for post-Ian and Nicole south beach repair in FY23.  |
| Other Finance Source Revenue                                   | \$-               | -%              |   |
| Compensation and Benefits Expense                              | \$224,421         | 16.37%          | Increased compensation and benefits expense due to higher FY24 COLA and benefits rates and the Tourism Office now fully staffed.  |
| Operating Expense  | \$(8,076,796)     | (16.17%)        | Decreased due to completion of a portion post Ian and Nicole south beaches repair including ARPA funds.   |
| Capital Outlay Expense   | \$(3,624)         | (18.47%)        | Slight increase due to some computers and furniture needed for office.  |
| Grants and Aid Expense   | \$(1,005,672)     | (12.81%)        | Decrease due to annual \$1M Tourism and Lagoon grant program on hold for FY24 and progress on Capital Facilities grant projects.  |

# BOARD AGENCIES

## Tourism Development Office

|                               |               |          |   |
|-------------------------------|---------------|----------|---|
| C I P Expense                 | \$8,927,984   | 307.50%  | Increased Capital Facilities fund budgeted expense due to higher carry forward attributed to FY23 TDT projected higher than plan. Only one small dollar capital facilities grant award last fiscal year. Capturing unrecognized FY23 mid year carry forward in FY24 budget for Capital Facilities fund. |
| Debt Service Expense          | \$87,054      | 15.48%   | Increase reflects capital portion of Tourism Office and Visitor Information Center leases as directed by County Finance.  |
| Reserves-Operating Expense    | \$-           | -%       |   |
| Reserves - Capital Expense    | \$(1,929,873) | (49.11%) | Decrease due to Stadium ARR Fund budget moved from reserves to CIP expense to accomodate the funds availability for FY24 stadium projects.  |
| Reserves - Restricted Expense | \$43,268      | 2.41%    | Increase due to slightly higher Viera bond fund and disaster fund balances associated with higher interest rate on these balances. Recognizing FY23 mid year carry forward in FY24 budget for both of these funds.  |
| Transfers Expense             | \$219,925     | 13.44%   | Increased Parks transfer to cover the cost of Lori Wilson Park maintenance. Increased Natural Resources transfer for beach programs support. Increase in tax collector fee transfer due to higher projected FY24 Tourist Development Tax Revenue.   |



**Performance Measures**

| <b>Program</b>             | <b>Objective</b>  | <b>Measure</b>                                 | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|----------------------------|---|--|--------------------------------|-----------------------------------|-----------------------------------|
| Tourism Development Office | Track tax growth as a %   | Percentage growth (decline) from previous year | 37.70%                         | 11.40%                            | 3.80%                             |
| Tourism Development Office | Track Tax as a dollar amount  | Actual and forecasted TDT revenue dollars      | \$23,331,104                   | \$26,000,000                      | \$27,000,000                      |
| Tourism Development Office | Attract new visitors to our Facebook & Instagram pages                                | Number of new followers                        | 3,390                          | 30,000                            | 30,000                            |
| Tourism Development Office | Inspire and motivate people to plan a Space Coast vacation                            | Number of engagements on social media ads      | 1,441,039                      | 13,000,000                        | 15,000,000                        |
| Tourism Development Office | Generate significant impressions among Facebook users                                 | Number of impressions of Facebook ads          | 27,066,422                     | 118,068,276                       | 120,000,000                       |
| Tourism Development Office | Reach potential Space Coast visitors while they are searching online                  | Number of impressions of Google ads            | 23,577,492                     | 59,736,426                        | 63,000,000                        |
| Tourism Development Office | New people download Launch Console App  | Number of new downloads                        | 38,376                         | 35,000                            | 35,000                            |
| Tourism Development Office | More TV viewers seeing our brand  | Number of TV impressions                       | 49,667,064                     | 52,706,333                        | 55,000,000                        |
| Tourism Development Office | Increase our email list   | Number of new email subscribers                | 7,416                          | 10,000                            | 12,500                            |
| Tourism Development Office | Increase number of people that open our emails  | Open Rate Percent Change                       | 37.5%                          | 37.0%                             | 37.0%                             |
| Tourism Development Office | People that open and click through to our online media                                | Click through rate                             | 6.4%                           | 6.4%                              | 10.0%                             |
| Tourism Development Office | Motivate people to plan a Space Coast Vacation  | Number of mail and digital requests            | 13,415                         | 25,000                            | 27,250                            |
| Tourism Development Office | Increase number of people coming to our website                                       | Number of total visits to the website          | 1,894,009                      | 2,700,000                         | 3,000,000                         |
| Tourism Development Office | Increase helpful content on the website to assist visitors in planning their vacation | Time spent on website                          | 1:19                           | 1:19                              | 1:30                              |
| Tourism Development Office | Increase brand awareness  | Total Estimated Impressions                    | 339,822,080                    | 267,957,664                       | 270,000,000                       |
| Tourism Development Office | Generate value of media earned by PR  | Dollar amount                                  | \$7,214,589                    | \$8,500,000                       | \$8,500,000                       |
| Tourism Development Office | Track media dollars earned by PR firm   | Ratio of PR dollars vs earned media            | 52:1                           | 52:1                              | 52:1                              |

# BOARD AGENCIES

## Tourism Development Office

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name               | Description                                | Position  | Destination       | Funding Source        | Total Cost |
|----------------------------|--|---|-------------------|-----------------------|------------|
| Tourism Development        | Cruise 360                                 | Travel Industry Relations Manager                     | Ft Lauderdale, FL | Tourist Tax Fund 1441 | \$1,200    |
| Tourism Development        | Florida Huddle (Visit Florida)             | Travel Industry Relations Manager                     | TBD, FL           | Tourist Tax Fund 1441 | \$1,200    |
| Tourism Development        | Cruise BDM Sales Mission                   | Travel Industry Relations Manager                     | Georgia           | Tourist Tax Fund 1441 | \$1,500    |
| Tourism Development        | Peninsula Shows                            | Travel Industry Relations Manager                     | NC/SC             | Tourist Tax Fund 1441 | \$2,500    |
| Tourism Development        | Tennessee Agent Meetings                   | Travel Industry Relations Manager                     | Nashville, TN     | Tourist Tax Fund 1441 | \$1,000    |
| Tourism Development        | ASTA Global                                | Travel Industry Relations Manager                     | TBD               | Tourist Tax Fund 1441 | \$2,000    |
| Tourism Development        | Film Florida Annual Meeting                | Public Relations Manager                              | TBD, FL           | Tourist Tax Fund 1441 | \$1,000    |
| Tourism Development        | Film Florida Quarterly Meeting             | Public Relations Manager                              | TBD, FL           | Tourist Tax Fund 1441 | \$1,000    |
| Tourism Development        | FPRA Annual Meeting                        | Public Relations Manager                              | TBD FL            | Tourist Tax Fund 1441 | \$1,750    |
| Tourism Development        | Canada In-Market Sales Trip                | Department Director                                   | Toronto, CA       | Tourist Tax Fund 1441 | \$2,000    |
| Tourism Development        | Florida Sports Foundation Annual Summit    | Sports Commissioner                                   | TBD, FL           | Tourist Tax Fund 1441 | \$1,125    |
| Tourism Development        | Sports ETA Symposium                       | Sports Commissioner                                   | Kansas City, MO   | Tourist Tax Fund 1441 | \$1,875    |
| Tourism Development        | Intercollegiate Women's LaCrosse           | Sports Commissioner                                   | St Petersburg, FL | Tourist Tax Fund 1441 | \$1,200    |
| Tourism Development        | National Fastpitch Coaches                 | Sports Commissioner                                   | Louisville, KY    | Tourist Tax Fund 1441 | \$2,250    |
| Tourism Development        | American Baseball Coaches                  | Sports Commissioner                                   | Dallas, TX        | Tourist Tax Fund 1441 | \$2,250    |
| Tourism Development        | FADMO - Capital Meeting/ Brevard Day       | Assistant Department Director                         | Tallahassee, FL   | Tourist Tax Fund 1441 | \$1,250    |
| Tourism Development        | FADMO Annual Meeting                       | Department Director                                   | TBD, FL           | Tourist Tax Fund 1441 | \$1,200    |
| Tourism Development        | FADMO Marketing Conf.                      | Marketing Director                                    | TBD, FL           | Tourist Tax Fund 1441 | \$1,200    |
| Tourism Development        | FL Governor's Conference on Tourism        | Department Director + 1                               | TBD, FL           | Tourist Tax Fund 1441 | \$2,500    |
| Tourism Development        | ESTO (US Travel Association)               | Marketing Director                                    | TBD               | Tourist Tax Fund 1441 | \$2,000    |
| Beach Renourishment (NRMO) | American Shore & Beach Conference          | Department Director/ Environmental Section Supervisor | Washington, DC    | Tourist Tax Fund 1442 | \$2,500    |
| Beach Renourishment (NRMO) | ASBPA Technical Conference & Board Meeting | Department Director/ Environmental Section Supervisor | T B D             | Tourist Tax Fund 1442 | \$1,800    |
| Beach Renourishment (NRMO) | FL Shore & Beach Tech Conference           | Department Director/ Environmental Section Supervisor | T B D             | Tourist Tax Fund 1442 | \$2,200    |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>                   | <b>Position</b>                                       | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|--------------------------------------|---|--------------------|-----------------------|-------------------|
| Tourism Development                | Cruise 360                           | Travel Industry Relations Manager                     | Ft Lauderdale, FL  | Tourist Tax Fund 1441 | \$1,200           |
| Beach Renourishment (NRMO)         | Army Corp Project Coordination       | Department Director/ Environmental Section Supervisor | Jacksonville, FL   | Tourist Tax Fund 1442 | \$250             |
| Beach Renourishment (NRMO)         | FL Shore & Beach Pres Annual Meeting | Department Director/ Environmental Section Supervisor | T B D              | Tourist Tax Fund 1442 | \$2,200           |
| <b>Total Funded For Department</b> |                                      |   |                    |                       | <b>\$40,950</b>   |

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description      | Quantity | Unit Cost | Funding Source          | Total Cost      |
|------------------------------------|------------------|----------|-----------|-------------------------|-----------------|
| Tourism Development                | Office Furniture | 1        | \$6,000   | Tourist Development Tax | \$6,000         |
| Tourism Development                | Office Computers | 9        | \$1,111   | Tourist Development Tax | \$10,000        |
| <b>Total Funded For Department</b> |                  |          |           |                         | <b>\$16,000</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description   | Funding Source          | Total Cost          |
|------------------------------------|---|-------------------------|---------------------|
| Tourist Development                | Lori Wilson Park Renovation                           | Tourist Development Tax | \$200,000           |
| Tourist Development                | Tourism Community Development Plan Capital Facilities | Tourist Development Tax | \$8,360,638         |
| Tourist Development                | Space Coast Stadium Improvements                      | Tourist Development Tax | \$2,270,750         |
| <b>Total Funded For Department</b> |   |                         | <b>\$10,831,388</b> |

### Transit Services Department

#### Mission Statement:

To provide quality transportation services that meets the needs of the public and enhances the quality of life for the community.

#### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Bus Operations:

##### Accomplishments:

- Continued operation of 24 Fixed Routes utilizing 65 vehicles during peak service
- Provided 1,641,202 fixed route passenger trips during Fiscal Year 2022
- 40 peak vehicles on 34 Paratransit routes providing Transportation Disadvantaged, ADA contact and Volunteers in Motion services for a total of 62,006 trips
- 80 peak vehicles in Commuter and Human Services agency vanpools with 34,194 trips provided
- Closed out the Federal Transit Administration American Rescue grant for Operating Assistance, awarded in Fiscal Year 2022
- Expended \$2.7 million dollars of the CARES Act funding on compensation and benefits
- Transportation Development Plan Assessment completed
- Comprehensive Operations Analysis completed
- Completed update to the Transportation Disadvantaged Local coordinating Board Policy
- Completed update to the Public Transportation Agency Safety Plan
- Completed update to Fiscal Years 2021-2025 Transportation Service Development Plan
- Completed update to the Transit Asset Management Plan
- Completed Transportation Disadvantaged Community Transportation Coordination evaluation
- Upgraded scheduling software

##### Initiatives:

- Planned upgrades to the Intelligent Transportation System (ITS) to communicate with scheduling software and enhance passenger experience
- Continued efforts toward obtaining State certified Commercial Driver's License (CDL) examiner and trainer

##### Trends and Issues:

- Vehicle Operator vacancy rate remains at approximately 20 percent
- Passenger ridership currently down by 19.3 percent when compared to Fiscal Year 2019 (Pre-COVID-19), although the ridership appears to be improving; continued outreach whenever possible to promote Transit Services to regain ridership

##### Service Level Impacts:

- Not Applicable

##### Transit Capital:

##### Accomplishments:

- Continuation of the Melbourne and Cocoa administration building upgrades



- Replaced the generator at the Cocoa Terminal that had exceeded its useful life, with a 100KW generator
- Purchase of a mobile lift system for the Melbourne Terminal Shop
- Collaboration with the City of Palm Bay and private bench advertising firm to initiate project for installation of bus benches and concrete pads at transit bus stops within Palm Bay
- Awarded State 5310 grant Phase II, for the construction of the fuel tank replacements and island repairs at the Cocoa terminal

**Initiatives:**

- Submission of Low-No Emissions 5339 Grant application for the purchase of eight (8) Hybrid Diesel Electric 35 foot Gillig Buses
- Submission of 5310 Grant Application for the purchase of five (5) E-450 Paratransit/Demand Response vehicles
- Rehab of five (5) Chevy Glaval Paratransit/Demand Response vehicles to extend useful life
- Continue fuel tank replacement project
- Design of the new transfer center at the Cocoa Terminal
- Initiate Planning and Design for the new Operations, Maintenance and Administrative Center to consolidate Transit Services into one location
- Continuation to upgrade transit bus stop locations to improve ADA compliance
- Transit shelter installation projects for John Rodes Boulevard, Merritt Island, and the City of Cocoa bus stops
- Continue conversations with private bench advertising firms to install bus benches and concrete pads at transit bus stops throughout the county
- Additional customer restroom facility at the Cocoa Terminal
- Continue work toward upgrade and modernization of vanpool fleet
- Expansion of ITS project to include time keeping options to streamline driver work hours and integrated systems to single point log-on and remote vehicle diagnostics
- Purchase of mobile lift system for the Cocoa Terminal shop

**Trends and Issues:**

- The Transit's American Rescue grant was completely expended in Fiscal Year 2023, and it is anticipated the Transit's CARES Act grant will be completely expended in Fiscal Year 2024.
- Vehicle build time for Buy-American vehicles, continues to extend beyond eighteen months for new vehicles

**Service Level Impacts:**

- Not Applicable

## Transit Services Department

### Summary

| Transit Services Department Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|--|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue             | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Intergovernmental Revenue                              | \$13,007,607        | \$39,193,470              | \$39,147,105                | \$(46,365)       | (0.12%)       |
| Charges for Services Revenue                           | \$1,440,606         | \$1,515,184               | \$1,795,184                 | \$280,000        | 18.48%        |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue                                  | \$342,547           | \$-                       | \$-                         | \$-              | -%            |
| Statutory Reduction                                    | \$-                 | \$(2,035,433)             | \$(2,048,348)               | \$(12,915)       | 0.63%         |
| <b>Total Operating Revenues</b>                        | <b>\$14,790,760</b> | <b>\$38,673,221</b>       | <b>\$38,893,941</b>         | <b>\$220,720</b> | <b>0.57%</b>  |
| Balance Forward Revenue                                | \$1,288,653         | \$1,211,909               | \$1,675,095                 | \$463,186        | 38.22%        |
| Transfers - General Revenue                            | \$1,687,461         | \$2,082,527               | \$2,145,003                 | \$62,476         | 3.00%         |
| Transfers - Other Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Total Non-Operating Revenues</b>                    | <b>\$2,976,114</b>  | <b>\$3,294,436</b>        | <b>\$3,820,098</b>          | <b>\$525,662</b> | <b>15.96%</b> |
| <b>Total Revenues</b>                                  | <b>\$17,766,874</b> | <b>\$41,967,657</b>       | <b>\$42,714,039</b>         | <b>\$746,382</b> | <b>1.78%</b>  |
| Compensation and Benefits Expense                      | \$7,185,035         | \$8,715,818               | \$8,930,970                 | \$215,152        | 2.47%         |
| Operating Expense                                      | \$8,617,529         | \$22,114,690              | \$18,815,900                | \$(3,298,790)    | (14.92%)      |
| Capital Outlay Expense                                 | \$929,599           | \$7,837,433               | \$11,216,558                | \$3,379,125      | 43.12%        |
| <b>Operating Expenditures</b>                          | <b>\$16,732,162</b> | <b>\$38,667,941</b>       | <b>\$38,963,428</b>         | <b>\$295,487</b> | <b>0.76%</b>  |
| C I P Expense  | \$317,060           | \$3,299,716               | \$3,750,611                 | \$450,895        | 13.66%        |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Total Non-Operating Expenses</b>                    | <b>\$317,060</b>    | <b>\$3,299,716</b>        | <b>\$3,750,611</b>          | <b>\$450,895</b> | <b>13.66%</b> |
| <b>Total Expenditures</b>                              | <b>\$17,049,222</b> | <b>\$41,967,657</b>       | <b>\$42,714,039</b>         | <b>\$746,382</b> | <b>1.78%</b>  |

## Transit Services Department: Budget Variances

| Transit Services Department Revenue and Expense Category | Difference    | % Change | Explanation   |
|--|---------------|----------|---|
| Taxes Revenue  | \$-           | -%       |   |
| Permits, Fees & Special Assessment Revenue               | \$-           | -%       |   |
| Intergovernmental Revenue                                | \$(46,365)    | (0.12%)  | Attributable to Federal and State grants that were expended in Fiscal Year 2023 and will not carry forward into Fiscal Year 2024  |
| Charges for Services Revenue                             | \$280,000     | 18.48%   | Primarily attributable to the anticipated increase in farebox and other fare related revenues based on the upward trend observed in Fiscal Year 2023  |
| Fines and Forfeits Revenue                               | \$-           | -%       |   |
| Miscellaneous Revenue                                    | \$-           | -%       |   |
| Statutory Reduction                                      | \$(12,915)    | 0.63%    | Coincides with the changes in Operating Revenue   |
| Balance Forward Revenue                                  | \$463,186     | 38.22%   | Associated with Revenue that was generated in Fiscal Year 2022 that was not expended due to the continued use of the Federal Transit Administration CARES Act and American Rescue Plan grants for Operating Expenses; these funds will be used as a local match for future State and Federal grants |
| Transfers - General Revenue                              | \$62,476      | 3.00%    | Associated with General Fund Support needed for local matches related to Federal and State grant funding  |
| Transfers - Other Revenue                                | \$-           | -%       | Associated with local match required for Federal Grants   |
| Other Finance Source Revenue                             | \$-           | -%       |   |
| Compensation and Benefits Expense                        | \$215,152     | 2.47%    | Associated with a Cost of Living Adjustment and increases in Health Insurance Premiums, Florida State Retirement, Workers Compensation and General Liability, offset by a reduction in Compensation and Benefits due to historical trends in actual expenditures due to vacancies                   |
| Operating Expense  | \$(3,298,790) | (14.92%) | Attributable to the CARES Act and American Rescue Plan grants for Operating Assistance that were expended in Fiscal Year 2023   |
| Capital Outlay Expense                                   | \$3,379,125   | 43.12%   | Primarily associated with the buses that will be ordered in Fiscal Year 2024  |
| Grants and Aid Expense                                   | \$-           | -%       |   |
| C I P Expense  | \$450,895     | 13.66%   | Associated primarily with concrete and fuel tank replacement projects in Fiscal Year 2024   |
| Debt Service Expense                                     | \$-           | -%       |   |
| Reserves-Operating Expense                               | \$-           | -%       |   |
| Reserves - Capital Expense                               | \$-           | -%       |   |
| Reserves - Restricted Expense                            | \$-           | -%       |   |
| Transfers Expense  | \$-           | -%       |   |

### Performance Measures

| Program        | Objective   | Measure                         | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|----------------|---|---------------------------------|------------------------|---------------------------|---------------------------|
| Bus Operations | Plan and maintain infrastructure and improve the transportation network | Trips provided (fixed route)    | 1,641,202              | 1,700,000                 | 1,700,000                 |
| Bus Operations | Plan and maintain infrastructure and improve the transportation network | Trips provided (paratransit)    | 99,260                 | 125,000                   | 125,000                   |
| Bus Operations | Deliver Excellent Customer Service                                      | Complaints per 10,000 boardings | 8                      | 8                         | 7                         |
| Bus Operations | Effective and Efficient Operations                                      | Revenue miles (fixed route)     | 2,092,444              | 1,950,000                 | 2,100,000                 |
| Bus Operations | Effective and Efficient Operations                                      | Revenue miles (paratransit)     | 583,903                | 550,000                   | 600,000                   |
| Bus Operations | Effective and Efficient Operations                                      | Farebox revenue                 | \$543,836              | \$650,000                 | \$700,000                 |
| Bus Operations | Effective and Efficient Operations                                      | Pass book fares                 | \$267,105              | \$275,000                 | \$300,000                 |
| Bus Operations | Effective Volunteer Program   | Volunteer hours donated         | 4,821                  | 4,000                     | 5,000                     |
| Bus Operations | Enhance the Employee Innovation Program                                 | Training hours attended         | 1,928                  | 5,300                     | 3,500                     |





**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>            | <b>Position</b>      | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|-------------------------------|----------------------|--------------------|-----------------------|-------------------|
| Bus Operations                     | FPTA Annual Meeting           | Staff                | TBD                | Charges For Services  | \$3,900           |
| Bus Operations                     | State Bus Roadeo              | Staff                | TBD                | Charges For Services  | \$300             |
| Bus Operations                     | State Paratransit Roadeo      | Staff                | TBD                | Charges For Services  | \$300             |
| Bus Operations                     | FPTA Quarterly Meetings       | Director             | TBD                | Charges For Services  | \$2,500           |
| Bus Operations                     | FTA Region IV Meeting         | Administrative Staff | Atlanta, Georgia   | Grants                | \$12,000          |
| Bus Operations                     | FTA Training                  | Administrative Staff | TBD                | Grants                | \$15,454          |
| Bus Operations                     | Motor Vehicle Tester Training | Safety Officer       | TBD                | Grants                | \$15,000          |
| <b>Total Funded For Department</b> |                               |                      |                    |                       | <b>\$49,454</b>   |

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description                         | Quantity | Unit Cost | Funding Source | Total Cost          |
|------------------------------------|-------------------------------------|----------|-----------|----------------|---------------------|
| Transit Capital                    | 35 Foot Gillig Bus                  | 6        | \$825,725 | Grant Revenue  | \$4,954,352         |
| Transit Capital                    | Mini-Van or Equivalent              | 3        | \$49,812  | Grant Revenue  | \$149,437           |
| Transit Capital                    | Ford F-150 Pick Up or Equivalent    | 1        | \$48,500  | Grant Revenue  | \$48,500            |
| Transit Capital                    | Intelligent Transportation Software | 1        | \$94,632  | Grant Revenue  | \$94,632            |
| Transit Capital                    | Computer Hardware                   | 100      | \$3,314   | Grant Revenue  | \$331,426           |
| Transit Capital                    | Radio Equipment                     | 55       | \$4,420   | Grant Revenue  | \$243,088           |
| Transit Capital                    | Security Equipment                  | 5        | \$60,000  | Grant Revenue  | \$300,000           |
| Transit Capital                    | Mobile Fare Equipment               | 100      | \$31,729  | Grant Revenue  | \$3,172,876         |
| Transit Capital                    | Computers, Laptops                  | 30       | \$1,621   | Grant Revenue  | \$48,642            |
| Transit Capital                    | Bus Cameras                         | 20       | \$8,205   | Grant Revenue  | \$164,108           |
| Transit Capital                    | Mobile Lift System                  | 1        | \$80,000  | Grant Revenue  | \$80,000            |
| Transit Capital                    | 30 Foot Freightliner Bus            | 4        | \$262,683 | Grant Revenue  | \$1,050,731         |
| Transit Capital                    | Ford E-450                          | 3        | \$167,000 | Grant Revenue  | \$501,000           |
| Transit Capital                    | Ford Explorer or Equivalent         | 2        | \$38,883  | Grant Revenue  | \$77,766            |
| <b>Total Funded For Department</b> |                                     |          |           |                | <b>\$10,637,792</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description  | Funding Source | Total Cost         |
|------------------------------------|--|----------------|--------------------|
| Transit Capital                    | Cocoa Terminal - Concrete Parking Lot                  | Grant Revenue  | \$843,585          |
| Transit Capital                    | Bus Shelters   | Grant Revenue  | \$1,560,526        |
| Transit Capital                    | Cocoa Terminal - Modular Restroom/Terminal Renovations | Grant Revenue  | \$700,000          |
| Transit Capital                    | Cocoa Terminal - Fuel Tanks                            | Grant Revenue  | \$646,500          |
| <b>Total Funded For Department</b> |  |                | <b>\$3,750,611</b> |

### University of Florida/Brevard County Extension Services

#### Mission Statement:

The mission of the University of Florida Brevard County Extension Service is to strengthen communities, sustain agriculture and natural resources, promote healthy families and individuals, and enhance personal and community quality of life.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### University of Florida/Extension Services:

- Provides practical how-to, education-based university research in agriculture and natural resources, urban and commercial horticulture, family and consumer sciences, and 4-H youth development. These resources are available to enhance the lives of all Brevard County residents.

##### Accomplishments:

- The University of Florida Brevard County Extension Services reached 46,651 residents through direct education and 44,363 residents through indirect education, enabling county residents to improve their lives and communities through research-based programming for individuals, families, businesses, and organizations from the University of Florida.
- The application of practices or recommendations learned, and professional certifications earned through the Extension Service provided an estimated economic value of \$2,558,000.
- Extension leverages the use of trained volunteers to enhance the capacity to carry out the department's mission to educate and improve the lives of Brevard County residents. Volunteer hours were valued at \$444,070 in 2022.

##### Initiatives:

- Extension focuses educational initiatives as directed by needs assessments and county input. The areas of education include nutrition, health and food safety, Florida Friendly Landscaping, livestock and forage production, mosquito control education, sustainable living, citizen engagement, financial wellness, unintentional childhood injury prevention, turf and grass management, pesticide education, youth development, volunteer management, natural resources, citizen science, and environmental education.

##### Trends and Issues:

- The overall Brevard Extension Service expects to see an increase in hybrid programming (both virtual and in-person) as a successful approach to disseminating and providing research-based education.
- For Agriculture and Horticulture, soil health, fertilizer education, and best management practices continue to be addressed and promoted to enhance land stewardship
- Programming in the area of 4-H Youth Development continues to expand subject matter, including agriculture, STEM, life skills, health and nutrition, and outdoor education.
- Financial management is a growing need.

##### Service Level Impacts:

Not Applicable

##### Soil Conservation and Resource Management:

- To protect, enhance and conserve Brevard County's valuable agricultural lands and natural resources through: Providing technical assistance in the selection and implementation of Agricultural Best Management



Practices and; Promoting federal financial assistance to help agricultural land users to adopt best management practices.

**Accomplishments:**

- Natural Resource Management: 36,000 average acres covered by applied Best Management Practices.
- Conservation Education Services: Identified and broadened our stakeholder base to help target outreach. Adjusted assistance to meet the needs of smaller operators.

**Initiatives:**

- Natural Resource Management: Nutrient and pesticide uses have been quantified and targeted for reduction through extensive review of chemical applications on many farms or ranches in Brevard County, most Best Management Practices applied identifying proper pesticide selection and application methods, nutrient use will be addressed on a case-by-case basis depending upon soils, land uses, and soil test results.

**Trends and Issues:**

- Natural Resource Management: Our expected trend in the numbers of acres receiving treatment will continue to rise this year through the next three years.
- Conservation Education Services: Increase our inputs from civic and private groups and traditional partners to expand the knowledge base and reach of our services.

**Service Level Impacts:**

Not Applicable

# BOARD AGENCIES

## University of Florida/Brevard County Extension Services

### Summary

| UF/Extension Services Department Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change        |
|---|---------------------|---------------------------|-----------------------------|-------------------|-----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Permits, Fees & Special Assessment Revenue                  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Intergovernmental Revenue                                   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Charges for Services Revenue                                | \$37,963            | \$30,500                  | \$31,250                    | \$750             | 2.46%           |
| Fines and Forfeits Revenue                                  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Miscellaneous Revenue                                       | \$6,610             | \$6,957                   | \$6,957                     | \$-               | -%              |
| Statutory Reduction   | \$-                 | \$(1,873)                 | \$(1,910)                   | \$(37)            | 1.98%           |
| <b>Total Operating Revenues</b>                             | <b>\$44,573</b>     | <b>\$35,584</b>           | <b>\$36,297</b>             | <b>\$713</b>      | <b>2.00%</b>    |
| Balance Forward Revenue                                     | \$15,297            | \$79,895                  | \$16,500                    | \$(63,395)        | (79.35%)        |
| Transfers - General Revenue                                 | \$947,858           | \$1,000,774               | \$1,050,813                 | \$50,039          | 5.00%           |
| Transfers - Other Revenue                                   | \$58,000            | \$58,000                  | \$58,000                    | \$-               | -%              |
| Other Finance Source Revenue                                | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Total Non-Operating Revenues</b>                         | <b>\$1,021,155</b>  | <b>\$1,138,669</b>        | <b>\$1,125,313</b>          | <b>\$(13,356)</b> | <b>(1.17%)</b>  |
| <b>Total Revenues</b>                                       | <b>\$1,065,728</b>  | <b>\$1,174,253</b>        | <b>\$1,161,610</b>          | <b>\$(12,643)</b> | <b>(1.08%)</b>  |
| Compensation and Benefits Expense                           | \$834,236           | \$930,864                 | \$1,004,801                 | \$73,937          | 7.94%           |
| Operating Expense   | \$148,034           | \$161,085                 | \$145,660                   | \$(15,425)        | (9.58%)         |
| Capital Outlay Expense                                      | \$9,555             | \$12,969                  | \$6,624                     | \$(6,345)         | (48.92%)        |
| <b>Operating Expenditures</b>                               | <b>\$991,825</b>    | <b>\$1,104,918</b>        | <b>\$1,157,085</b>          | <b>\$52,167</b>   | <b>4.72%</b>    |
| C I P Expense   | \$-                 | \$64,895                  | \$-                         | \$(64,895)        | (100.00%)       |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves-Operating Expense                                  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Capital Expense                                  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Restricted Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Grants and Aid Expense                                      | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Transfers Expense   | \$4,354             | \$4,440                   | \$4,525                     | \$85              | 1.91%           |
| <b>Total Non-Operating Expenses</b>                         | <b>\$4,354</b>      | <b>\$69,335</b>           | <b>\$4,525</b>              | <b>\$(64,810)</b> | <b>(93.47%)</b> |
| <b>Total Expenditures</b>                                   | <b>\$996,179</b>    | <b>\$1,174,253</b>        | <b>\$1,161,610</b>          | <b>\$(12,643)</b> | <b>(1.08%)</b>  |

## Agriculture Services Program

| Agriculture Services Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change        |
|---|---------------------|---------------------------|-----------------------------|-------------------|-----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Permits, Fees & Special Assessment Revenue              | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Intergovernmental Revenue                               | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Charges for Services Revenue                            | \$37,963            | \$30,500                  | \$31,250                    | \$750             | 2.46%           |
| Fines and Forfeits Revenue                              | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Miscellaneous Revenue                                   | \$6,610             | \$6,957                   | \$6,957                     | \$-               | -%              |
| Statutory Reduction                                     | \$-                 | \$(1,873)                 | \$(1,910)                   | \$(37)            | 1.98%           |
| <b>Total Operating Revenues</b>                         | <b>\$44,573</b>     | <b>\$35,584</b>           | <b>\$36,297</b>             | <b>\$713</b>      | <b>2.00%</b>    |
| Balance Forward Revenue                                 | \$15,297            | \$79,895                  | \$16,500                    | \$(63,395)        | (79.35%)        |
| Transfers - General Revenue                             | \$885,607           | \$933,611                 | \$998,405                   | \$64,794          | 6.94%           |
| Transfers - Other Revenue                               | \$38,000            | \$38,000                  | \$38,000                    | \$-               | -%              |
| Other Finance Source Revenue                            | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Non-Operating Revenues</b>                           | <b>\$938,904</b>    | <b>\$1,051,506</b>        | <b>\$1,052,905</b>          | <b>\$1,399</b>    | <b>0.13%</b>    |
| <b>Total Revenues</b>                                   | <b>\$983,477</b>    | <b>\$1,087,090</b>        | <b>\$1,089,202</b>          | <b>\$2,112</b>    | <b>0.19%</b>    |
| Compensation and Benefits Expense                       | \$758,012           | \$850,579                 | \$939,224                   | \$88,645          | 10.42%          |
| Operating Expense                                       | \$144,143           | \$156,477                 | \$140,829                   | \$(15,648)        | (10.00%)        |
| Capital Outlay Expense                                  | \$9,555             | \$10,699                  | \$4,624                     | \$(6,075)         | (56.78%)        |
| <b>Operating Expenses</b>                               | <b>\$911,710</b>    | <b>\$1,017,755</b>        | <b>\$1,084,677</b>          | <b>\$66,922</b>   | <b>6.58%</b>    |
| C I P Expense   | \$-                 | \$64,895                  | \$-                         | \$(64,895)        | (100.00%)       |
| Debt Service Expense                                    | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves-Operating Expense                              | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Capital Expense                              | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Restricted Expense                           | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Grants and Aid Expense                                  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Transfers Expense                                       | \$4,354             | \$4,440                   | \$4,525                     | \$85              | 1.91%           |
| <b>Non-Operating Expenses</b>                           | <b>\$4,354</b>      | <b>\$69,335</b>           | <b>\$4,525</b>              | <b>\$(64,810)</b> | <b>(93.47%)</b> |
| <b>Total Expenses</b>                                   | <b>\$916,064</b>    | <b>\$1,087,090</b>        | <b>\$1,089,202</b>          | <b>\$2,112</b>    | <b>0.19%</b>    |

### Agriculture Services: Budget Variances

| Agriculture Services Program Revenue and Expense Category | Difference | % Change  | Explanation   |
|---|------------|-----------|---|
| Taxes Revenue   | \$-        | -%        |   |
| Permits, Fees & Special Assessment Revenue                | \$-        | -%        |   |
| Intergovernmental Revenue                                 | \$-        | -%        |   |
| Charges for Services Revenue                              | \$750      | 2.46%     | Attributable to an increase in SNAP dollars and Fresh Access Bucks that are a part of Farmer's Market programming                   |
| Fines and Forfeits Revenue                                | \$-        | -%        |   |
| Miscellaneous Revenue                                     | \$-        | -%        |   |
| Statutory Reduction                                       | \$(37)     | 1.98%     | Variance corresponds with change in Operating Revenue   |
| Balance Forward Revenue                                   | \$(63,395) | (79.35%)  | Decrease in Balance forward due to the parking lot project's anticipated completion in FY23   |
| Transfers - General Revenue                               | \$64,794   | 6.94%     | Attributable to Cost of Living Adjustment and other personnel rate increases offset by reductions in anticipated operating expenses |
| Transfers - Other Revenue                                 | \$-        | -%        |   |
| Other Finance Source Revenue                              | \$-        | -%        |   |
| Compensation and Benefits Expense                         | \$88,645   | 10.42%    | Attributable to Cost of Living Adjustments, FRS increases, Health insurance increases and the reclassification of 4 positions       |
| Operating Expense   | \$(15,648) | (10.00%)  | Attributable to the decrease in anticipated Operating Supplies and Other Contracted Services Expenses for building maintenance      |
| Capital Outlay Expense                                    | \$(6,075)  | (56.78%)  | Due to decreased Computer purchases in FY24   |
| Grants and Aid Expense                                    | \$-        | -%        |   |
| C I P Expense   | \$(64,895) | (100.00%) | Attributable to the parking lot project anticipated to be completed in FY23   |
| Debt Service Expense                                      | \$-        | -%        |   |
| Reserves-Operating Expense                                | \$-        | -%        |   |
| Reserves - Capital Expense                                | \$-        | -%        |   |
| Reserves - Restricted Expense                             | \$-        | -%        |   |
| Transfers Expense   | \$85       | 1.91%     | Increase in accordance with the Energy Performance Contract debt payments   |





Soil Conservation Program

| Soil Conservation Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change        |
|--|---------------------|---------------------------|-----------------------------|-------------------|-----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Permits, Fees & Special Assessment Revenue           | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Intergovernmental Revenue                            | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Charges for Services Revenue                         | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Fines and Forfeits Revenue                           | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Miscellaneous Revenue                                | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Statutory Reduction                                  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Total Operating Revenues</b>                      | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>        | <b>-%</b>       |
| Balance Forward Revenue                              | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Transfers - General Revenue                          | \$62,251            | \$67,163                  | \$52,408                    | \$(14,755)        | (21.97%)        |
| Transfers - Other Revenue                            | \$20,000            | \$20,000                  | \$20,000                    | \$-               | -%              |
| Other Finance Source Revenue                         | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Non-Operating Revenues</b>                        | <b>\$82,251</b>     | <b>\$87,163</b>           | <b>\$72,408</b>             | <b>\$(14,755)</b> | <b>(16.93%)</b> |
| <b>Total Revenues</b>                                | <b>\$82,251</b>     | <b>\$87,163</b>           | <b>\$72,408</b>             | <b>\$(14,755)</b> | <b>(16.93%)</b> |
| Compensation and Benefits Expense                    | \$76,224            | \$80,285                  | \$65,577                    | \$(14,708)        | (18.32%)        |
| Operating Expense                                    | \$3,891             | \$4,608                   | \$4,831                     | \$223             | 4.84%           |
| Capital Outlay Expense                               | \$-                 | \$2,270                   | \$2,000                     | \$(270)           | (11.89%)        |
| <b>Operating Expenses</b>                            | <b>\$80,115</b>     | <b>\$87,163</b>           | <b>\$72,408</b>             | <b>\$(14,755)</b> | <b>(16.93%)</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Debt Service Expense                                 | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves-Operating Expense                           | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Capital Expense                           | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Restricted Expense                        | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Grants and Aid Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Transfers Expense                                    | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Non-Operating Expenses</b>                        | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>        | <b>-%</b>       |
| <b>Total Expenses</b>                                | <b>\$80,115</b>     | <b>\$87,163</b>           | <b>\$72,408</b>             | <b>\$(14,755)</b> | <b>(16.93%)</b> |

### Soil Conservation: Budget Variances

| Soil Conservation Program Revenue and Expense |            |          |   |
|---|------------|----------|---|
| Category                                      | Difference | % Change | Explanation   |
| Taxes Revenue                                 | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue    | \$-        | -%       |   |
| Intergovernmental Revenue                     | \$-        | -%       |   |
| Charges for Services Revenue                  | \$-        | -%       |   |
| Fines and Forfeits Revenue                    | \$-        | -%       |   |
| Miscellaneous Revenue                         | \$-        | -%       |   |
| Statutory Reduction                           | \$-        | -%       |   |
| Balance Forward Revenue                       | \$-        | -%       |   |
| Transfers - General Revenue                   | \$(14,755) | (21.97%) | Corresponds with decrease in Compensation and benefits expenses   |
| Transfers - Other Revenue                     | \$-        | -%       |   |
| Other Finance Source Revenue                  | \$-        | -%       |   |
| Compensation and Benefits Expense             | \$(14,708) | (18.32%) | Attributable to the retirement of long-standing employee, offset by COLA adjustments, FRS rate increases and health insurance increases |
| Operating Expense                             | \$223      | 4.84%    | Slight decrease in Operating Expenses   |
| Capital Outlay Expense                        | \$(270)    | (11.89%) | Due to the purchase of a computer in FY23 coming in higher than anticipated   |
| Grants and Aid Expense                        | \$-        | -%       |   |
| C I P Expense                                 | \$-        | -%       |   |
| Debt Service Expense                          | \$-        | -%       |   |
| Reserves-Operating Expense                    | \$-        | -%       |   |
| Reserves - Capital Expense                    | \$-        | -%       |   |
| Reserves - Restricted Expense                 | \$-        | -%       |   |
| Transfers Expense                             | \$-        | -%       |   |



**Performance Measures**

| <b>Program</b>                 | <b>Objective</b>  | <b>Measure</b>   | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|--------------------------------|---|--|--------------------------------|-----------------------------------|-----------------------------------|
| Agriculture Extension Services | Empowering citizens of Brevard to build healthy lives, achieve social and economic health, conserve natural resources and environmental quality, increase profitability and sustainability, in agriculture and horticultural enterprises, and prepare youth to be responsible citizens and members of the workforce | Brevard citizens participating in educational programs   | 46,651                         | 20,760                            | 22,000                            |
| Agriculture Extension Services | Economic Value of Trained volunteers  | Dollar value of hours volunteered                        | \$444,070                      | \$460,000                         | \$480,000                         |
| Agriculture Extension Services | Develop workforce   | Professional development hours                           | 5,724                          | 6,000                             | 6,500                             |
| Soil Conservation              | Plan and Install Best Management Practices on agricultural lands to protect water quality   | Acres of Best Management Practices planned and installed | 6,000                          | 7,000                             | 7,000                             |
| Soil Conservation              | Install Best Management Practices on agricultural land to promote plant and animal health   | Acres of Best Management Practices installed             | 6,000                          | 6,000                             | 7,000                             |

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description | Quantity | Unit Cost | Funding Source | Total Cost     |
|------------------------------------|-------------|----------|-----------|----------------|----------------|
| Agriculture Extension Services     | Computer    | 2        | \$2,312   | General Fund   | \$4,624        |
| Soil Conservation                  | Computer    | 1        | \$2,000   | General Fund   | \$2,000        |
| <b>Total Funded For Department</b> |             |          |           |                | <b>\$6,624</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## Utility Services Department

### Mission Statement:

Provide for the protection of the public's health through the operation and maintenance of publicly owned water and wastewater systems.

### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

#### Countywide Water and Sewer:

##### Water Service

- Treat groundwater to meet current State and Federal requirements.
- Maintain water distribution system and mechanical equipment
- Correct aging infrastructure with funded projects.

##### Wastewater Service

- Treat the wastewater to meet current State and Federal requirements
- Maintain equipment and lines for the treatment and collection systems
- Correct aging infrastructure with funded projects

##### Reuse Service

- Provide reuse to our customers for irrigation purposes.
- Maintain equipment and lines.

#### Accomplishments:

- Received \$12 Million Grant for advanced waste treatment upgrades at the South Beaches Wastewater Treatment Plant 6 MGD facility. Request for Qualifications for an engineering firm to do design, permitting and construction oversight is currently advertised
- Received \$14 Million Grant for resiliency of the wastewater collection system on the South Beaches service area. Request for Qualifications for an engineering firm to do design, permitting and construction oversight is currently being developed.
- There are 10 projects in the design phase and 4 projects in the construction phase utilizing American Rescue Plan Act (ARPA) funding.
- There are 13 projects in the design phase and 4 projects in the construction phase utilizing the Save Our Indian River Lagoon (SOIRL) funding for septic-to-sewer projects.
- There are 28 projects in the design phase and 6 projects in the construction phase utilizing the Utility Services funds.
- Completed the gravity sewer assessment of all 8 to 12-inch pipes in the Port St. John service area
- Completed 100% of manhole assessments in North Brevard and Port St. John, and 80% of the manholes in South Central, South Beaches and Merritt Island.
- Completed 100% of all force main and reuse water valves.
- Completed air release valve (ARV) assessments Countywide.
- Completed 200 sanitary sewer manhole rehabilitations.
- Completed smoke testing for leaky laterals for the entire South Beaches and Merritt Island service areas

## Utility Services Department

### Initiatives:

- Continue with Capital Improvement Projects and Operations & Maintenance Projects to meet the requirements per FS 403.064 and 403.086
- Design system to improve South Central Wastewater Treatment Plant reuse system reliability by using augmented raw water, eliminating dependence on wastewater to meet demand
- Reduce South Central Wastewater Treatment Plant hydrogen sulfide through a chemical injection pilot program
- Convert new and existing residential water meters to radio read technology.
- Expanding our GIS to be utilized for our field records and asset location
- Upgrade the Department's Computerized Maintenance Management System software.
- Begin assessment of pipe integrity of force mains
- Smoke testing to be performed in North Brevard and Port St. John service area to identify leaky sewer laterals
- Continue gravity sewer and sanitary manhole assessments to complete all the service areas.
- Replace valves identified in the valve assessments that no longer function
- Replace Air Release Valves (ARV) identified in the assessment that no longer function
- Continue sewer lining per sewer assessment identified as low grade pipe integrity
- Conduct a valve exercise program to ensure the ability of these valves to function and recognize valves that need replacement

### Trends and Issues:

- Florida passed Statute 403.064 for reuse of reclaimed water and Statute 403.086 for sewage disposal facilities; advanced and secondary waste treatment which are anticipated to require significant investment to comply with the law. As a result, more investment into reducing inflow and infiltration, and in converting wastewater treatment plants to Advanced Wastewater Treatment (AWT) will be required.
- As the population in Brevard County is growing, so is the need for potable water. Investment at current and new water treatment plants, along with expanding the water distribution pipes, will be needed to meet the demand for the future growth
- Investments in treatment, storage and distribution for the reuse systems will be needed to reduce the demand of potable water for irrigation purposes and optimize benefit of the service

### Service Level Impacts:

Not Applicable

### Barefoot Bay Water and Sewer District:

#### Water Service

- Treat groundwater to meet current State and Federal requirements.
- Maintain water distribution system and mechanical equipment
- Correct aging infrastructure with funded projects.

#### Wastewater Service

- Treat the wastewater to meet current State and Federal requirements.
- Maintain equipment and lines for the treatment and collection systems.
- Correct aging infrastructure with funded projects.

#### Reuse Service

- Provide reuse to our customers for irrigation purposes to the limit of the supply available
- Maintain equipment and lines.



**Accomplishments:**

- 500 water meters were converted to radio readability
- Completed sanitary sewer and manhole assessments
- Completed hydropneumatics tank replacement at the water treatment plant
- Completed potable water line assessment and survey
- Performed smoke testing for leaky laterals for the entire Barefoot Bay service area
- Projects underway at the water treatment plant to improve reliability of the functionality of the treatment plant
- Design complete for future upgrades to the wastewater treatment plant for increased capacity

**Initiatives:**

- Continuing to convert water meters to radio readability
- Upgrade the Department's Computerized Maintenance Management System software
- Begin assessment of pipe integrity of force mains
- Complete smoke testing to identify leaky laterals
- Correct aging infrastructure with funded projects

**Trends and Issues:**

- Florida passed Statute 403.064 for reuse of reclaimed water and Statute 403.086 for sewage disposal facilities; advanced and secondary waste treatment which are anticipated to require significant investment to comply with the law. As a result, more investment into reducing inflow and infiltration, and in converting wastewater treatment plants to Advanced Wastewater Treatment (AWT) will be required.
- As the population in Brevard County is growing, so is the need for potable water. Investment at current and new water treatment plants, along with expanding the water distribution pipes, will be needed to meet the demand for the future growth
- Investments in treatment, storage and distribution for the reuse systems will be needed to reduce the demand of potable water for irrigation purposes

**Service Level Impacts:**

Not Applicable

## Utility Services Department

### Summary

| Utility Services Department Revenue & Expense Category | Actual FY 2021-2022  | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change     |
|--|----------------------|---------------------------|-----------------------------|--------------------|--------------|
| Taxes Revenue  | \$-                  | \$-                       | \$-                         | \$-                | -%           |
| Permits, Fees & Special Assessment Revenue             | \$5,045,084          | \$3,872,628               | \$3,972,789                 | \$100,161          | 2.59%        |
| Intergovernmental Revenue                              | \$-                  | \$29,684,211              | \$29,624,785                | \$(59,426)         | (0.20%)      |
| Charges for Services Revenue                           | \$47,297,345         | \$52,866,343              | \$58,082,774                | \$5,216,431        | 9.87%        |
| Fines and Forfeits Revenue                             | \$-                  | \$-                       | \$-                         | \$-                | -%           |
| Miscellaneous Revenue                                  | \$1,611,925          | \$680,878                 | \$1,084,400                 | \$403,522          | 59.26%       |
| Statutory Reduction                                    | \$-                  | \$(4,355,203)             | \$(4,638,156)               | \$(282,953)        | 6.50%        |
| <b>Total Operating Revenues</b>                        | <b>\$53,954,354</b>  | <b>\$82,748,857</b>       | <b>\$88,126,592</b>         | <b>\$5,377,735</b> | <b>6.50%</b> |
| Balance Forward Revenue                                | \$6,633,048          | \$76,776,164              | \$83,054,211                | \$6,278,047        | 8.18%        |
| Transfers - General Revenue                            | \$-                  | \$-                       | \$-                         | \$-                | -%           |
| Transfers - Other Revenue                              | \$212,888            | \$-                       | \$-                         | \$-                | -%           |
| Other Finance Source Revenue                           | \$946,217            | \$1,900,000               | \$-                         | \$(1,900,000)      | (100.00%)    |
| <b>Total Non-Operating Revenues</b>                    | <b>\$63,792,153</b>  | <b>\$78,676,164</b>       | <b>\$83,054,211</b>         | <b>\$4,378,047</b> | <b>5.56%</b> |
| <b>Total Revenues</b>                                  | <b>\$117,746,507</b> | <b>\$161,425,021</b>      | <b>\$171,180,803</b>        | <b>\$9,755,782</b> | <b>6.04%</b> |
| Compensation and Benefits Expense                      | \$11,204,467         | \$14,157,396              | \$15,689,240                | \$1,531,844        | 10.82%       |
| Operating Expense                                      | \$23,540,269         | \$37,876,673              | \$38,575,844                | \$699,171          | 1.85%        |
| Capital Outlay Expense                                 | \$1,161,871          | \$1,187,750               | \$3,653,030                 | \$2,465,280        | 207.56%      |
| <b>Operating Expenditures</b>                          | <b>\$35,906,606</b>  | <b>\$53,221,819</b>       | <b>\$57,918,114</b>         | <b>\$4,696,295</b> | <b>8.82%</b> |
| C I P Expense  | \$16,006,763         | \$70,278,412              | \$69,038,021                | \$(1,240,391)      | (1.76%)      |
| Debt Service Expense                                   | \$5,125,435          | \$5,436,527               | \$5,465,622                 | \$29,095           | 0.54%        |
| Reserves-Operating Expense                             | \$-                  | \$3,495,243               | \$4,009,314                 | \$514,071          | 14.71%       |
| Reserves - Capital Expense                             | \$-                  | \$23,159,982              | \$28,993,395                | \$5,833,413        | 25.19%       |
| Reserves - Restricted Expense                          | \$-                  | \$3,923,633               | \$3,972,956                 | \$49,323           | 1.26%        |
| Grants and Aid Expense                                 | \$-                  | \$-                       | \$-                         | \$-                | -%           |
| Transfers Expense                                      | \$1,869,255          | \$1,909,405               | \$1,783,381                 | \$(126,024)        | (6.60%)      |
| <b>Total Non-Operating Expenses</b>                    | <b>\$23,001,454</b>  | <b>\$108,203,202</b>      | <b>\$113,262,689</b>        | <b>\$5,059,487</b> | <b>4.68%</b> |
| <b>Total Expenditures</b>                              | <b>\$58,908,060</b>  | <b>\$161,425,021</b>      | <b>\$171,180,803</b>        | <b>\$9,755,782</b> | <b>6.04%</b> |



## County Water and Wastewater

| County Water and Wastewater Program<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change     |
|---|------------------------|------------------------------|--------------------------------|--------------------|--------------|
| Taxes Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Permits, Fees & Special Assessment Revenue                        | \$4,763,214            | \$3,814,668                  | \$3,830,089                    | \$15,421           | 0.40%        |
| Intergovernmental Revenue   | \$-                    | \$29,684,211                 | \$29,624,785                   | \$(59,426)         | (0.20%)      |
| Charges for Services Revenue                                      | \$42,658,816           | \$47,552,689                 | \$51,906,041                   | \$4,353,352        | 9.15%        |
| Fines and Forfeits Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Miscellaneous Revenue   | \$1,502,235            | \$623,878                    | \$960,400                      | \$336,522          | 53.94%       |
| Statutory Reduction   | \$-                    | \$(4,083,772)                | \$(4,315,984)                  | \$(232,212)        | 5.69%        |
| <b>Total Operating Revenues</b>                                   | <b>\$48,924,265</b>    | <b>\$77,591,674</b>          | <b>\$82,005,331</b>            | <b>\$4,413,657</b> | <b>5.69%</b> |
| Balance Forward Revenue   | \$58,505,849           | \$71,453,932                 | \$77,104,862                   | \$5,650,930        | 7.91%        |
| Transfers - General Revenue                                       | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Transfers - Other Revenue   | \$212,888              | \$-                          | \$-                            | \$-                | -%           |
| Other Finance Source Revenue                                      | \$946,217              | \$1,900,000                  | \$-                            | \$(1,900,000)      | (100.00%)    |
| <b>Non-Operating Revenues</b>                                     | <b>\$59,664,954</b>    | <b>\$73,353,932</b>          | <b>\$77,104,862</b>            | <b>\$3,750,930</b> | <b>5.11%</b> |
| <b>Total Revenues</b>   | <b>\$108,589,220</b>   | <b>\$150,945,606</b>         | <b>\$159,110,193</b>           | <b>\$8,164,587</b> | <b>5.41%</b> |
| Compensation and Benefits Expense                                 | \$10,228,449           | \$13,052,863                 | \$14,443,128                   | \$1,390,265        | 10.65%       |
| Operating Expense   | \$22,047,210           | \$33,636,626                 | \$34,471,325                   | \$834,699          | 2.48%        |
| Capital Outlay Expense  | \$1,087,613            | \$1,159,550                  | \$3,547,030                    | \$2,387,480        | 205.90%      |
| <b>Operating Expenses</b>   | <b>\$33,363,272</b>    | <b>\$47,849,039</b>          | <b>\$52,461,483</b>            | <b>\$4,612,444</b> | <b>9.64%</b> |
| C I P Expense   | \$15,306,636           | \$67,888,412                 | \$65,869,695                   | \$(2,018,717)      | (2.97%)      |
| Debt Service Expense  | \$4,060,051            | \$4,355,147                  | \$4,353,396                    | \$(1,751)          | (0.04%)      |
| Reserves-Operating Expense  | \$-                    | \$3,488,243                  | \$3,488,243                    | \$-                | -%           |
| Reserves - Capital Expense  | \$-                    | \$22,553,020                 | \$28,236,818                   | \$5,683,798        | 25.20%       |
| Reserves - Restricted Expense                                     | \$-                    | \$3,004,501                  | \$3,010,701                    | \$6,200            | 0.21%        |
| Grants and Aid Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%           |
| Transfers Expense   | \$1,765,180            | \$1,807,244                  | \$1,689,857                    | \$(117,387)        | (6.50%)      |
| <b>Non-Operating Expenses</b>                                     | <b>\$21,131,868</b>    | <b>\$103,096,567</b>         | <b>\$106,648,710</b>           | <b>\$3,552,143</b> | <b>3.45%</b> |
| <b>Total Expenses</b>   | <b>\$54,495,139</b>    | <b>\$150,945,606</b>         | <b>\$159,110,193</b>           | <b>\$8,164,587</b> | <b>5.41%</b> |

### County Water and Wastewater: Budget Variances

| County Water and Wastewater Program Revenue and Expense Category | Difference    | % Change  | Explanation   |
|--|---------------|-----------|---|
| Taxes Revenue  | \$-           | -%        |   |
| Permits, Fees & Special Assessment Revenue                       | \$15,421      | 0.40%     | Due to trend of increased revenue collection for connection fees.   |
| Intergovernmental Revenue  | \$(59,426)    | (0.20%)   | Slight decrease corresponds to decrease in grant balances.  |
| Charges for Services Revenue                                     | \$4,353,352   | 9.15%     | Due to annualization of the mid year 6.5% rate increase in F Y 2022 and an 8.5% rate increase in F Y 2023 following approval of rate resolution 22-008, also recognizes additional revenue from new customers brought onto the system during F Y 2022.  |
| Fines and Forfeits Revenue                                       | \$-           | -%        |   |
| Miscellaneous Revenue  | \$336,522     | 53.94%    | Increase is due to higher interest revenue expected in F Y 2024.  |
| Statutory Reduction  | \$(232,212)   | 5.69%     | Corresponds to change in Operating Revenue  |
| Balance Forward Revenue  | \$5,650,930   | 7.91%     | Due to the anticipated status of projects and capital purchases in the prior year and to recognize F Y 23 balance forward not included in the F Y 23 budget.  |
| Transfers - General Revenue                                      | \$-           | -%        |   |
| Transfers - Other Revenue  | \$-           | -%        |   |
| Other Finance Source Revenue                                     | \$(1,900,000) | (100.00%) | Decrease is due to the completion of the Phase 1 West Cocoa Sewer Improvements project in F Y 2023.   |
| Compensation and Benefits Expense                                | \$1,390,265   | 10.65%    | Increase is due to the budgeted cost of living pay increase, increase in overtime, an increase in benefit costs and new positions.  |
| Operating Expense  | \$834,699     | 2.48%     | This increase is in response to the increasing effort, per the direction of the Florida Department of Environmental Protection, to perform condition assessments on existing infrastructure. Existing infrastructure includes, but is not limited to, such things as: gravity sewer, pressure pipes, air release valves, pipe valves, and lift stations. As deficiencies are identified during our assessment effort, those assets will be repaired or replaced as needed each fiscal year. |
| Capital Outlay Expense   | \$2,387,480   | 205.90%   | Increase is due to the anticipated equipment replacement needs.   |
| Grants and Aid Expense   | \$-           | -%        |   |
| C I P Expense  | \$(2,018,717) | (2.97%)   | Decrease is due to capital improvement projects funded in F Y 2024.   |
| Debt Service Expense   | \$(1,751)     | (0.04%)   | Based on amortization schedules.  |
| Reserves-Operating Expense                                       | \$-           | -%        |   |
| Reserves - Capital Expense                                       | \$5,683,798   | 25.20%    | Due to trend of increased revenue collection for connection fees and match requirements for potential grants.   |
| Reserves - Restricted Expense                                    | \$6,200       | 0.21%     | Due to debt service balances.   |
| Transfers Expense  | \$(117,387)   | (6.50%)   | Due to a decrease in Payment in Lieu of Taxes charges.  |



## Barefoot Bay Water and Wastewater

| Barefoot Bay Water and Wastewater Program<br>Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change      |
|---|------------------------|------------------------------|--------------------------------|--------------------|---------------|
| Taxes Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Permits, Fees & Special Assessment Revenue                              | \$281,870              | \$57,960                     | \$142,700                      | \$84,740           | 146.20%       |
| Intergovernmental Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Charges for Services Revenue  | \$4,638,529            | \$5,313,654                  | \$6,176,733                    | \$863,079          | 16.24%        |
| Fines and Forfeits Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Miscellaneous Revenue   | \$109,690              | \$57,000                     | \$124,000                      | \$67,000           | 117.54%       |
| Statutory Reduction   | \$-                    | \$(271,431)                  | \$(322,172)                    | \$(50,741)         | 18.69%        |
| <b>Total Operating Revenues</b>   | <b>\$5,030,088</b>     | <b>\$5,157,183</b>           | <b>\$6,121,261</b>             | <b>\$964,078</b>   | <b>18.69%</b> |
| Balance Forward Revenue   | \$4,127,199            | \$5,322,232                  | \$5,949,349                    | \$627,117          | 11.78%        |
| Transfers - General Revenue   | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Transfers - Other Revenue   | \$0                    | \$-                          | \$-                            | \$-                | -%            |
| Other Finance Source Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| <b>Non-Operating Revenues</b>   | <b>\$4,127,199</b>     | <b>\$5,322,232</b>           | <b>\$5,949,349</b>             | <b>\$627,117</b>   | <b>11.78%</b> |
| <b>Total Revenues</b>   | <b>\$9,157,287</b>     | <b>\$10,479,415</b>          | <b>\$12,070,610</b>            | <b>\$1,591,195</b> | <b>15.18%</b> |
| Compensation and Benefits Expense                                       | \$976,017              | \$1,104,533                  | \$1,246,112                    | \$141,579          | 12.82%        |
| Operating Expense   | \$1,493,059            | \$4,240,047                  | \$4,104,519                    | \$(135,528)        | (3.20%)       |
| Capital Outlay Expense  | \$74,258               | \$28,200                     | \$106,000                      | \$77,800           | 275.89%       |
| <b>Operating Expenses</b>   | <b>\$2,543,334</b>     | <b>\$5,372,780</b>           | <b>\$5,456,631</b>             | <b>\$83,851</b>    | <b>1.56%</b>  |
| C I P Expense   | \$700,127              | \$2,390,000                  | \$3,168,326                    | \$778,326          | 32.57%        |
| Debt Service Expense  | \$1,065,384            | \$1,081,380                  | \$1,112,226                    | \$30,846           | 2.85%         |
| Reserves-Operating Expense  | \$-                    | \$7,000                      | \$521,071                      | \$514,071          | 7343.87%      |
| Reserves - Capital Expense  | \$-                    | \$606,962                    | \$756,577                      | \$149,615          | 24.65%        |
| Reserves - Restricted Expense   | \$-                    | \$919,132                    | \$962,255                      | \$43,123           | 4.69%         |
| Grants and Aid Expense  | \$-                    | \$-                          | \$-                            | \$-                | -%            |
| Transfers Expense   | \$104,075              | \$102,161                    | \$93,524                       | \$(8,637)          | (8.45%)       |
| <b>Non-Operating Expenses</b>   | <b>\$1,869,586</b>     | <b>\$5,106,635</b>           | <b>\$6,613,979</b>             | <b>\$1,507,344</b> | <b>29.52%</b> |
| <b>Total Expenses</b>   | <b>\$4,412,920</b>     | <b>\$10,479,415</b>          | <b>\$12,070,610</b>            | <b>\$1,591,195</b> | <b>15.18%</b> |

## Utility Services Department

### Barefoot Bay Water And Wastewater: Budget Variances

| Barefoot Bay Water and Wastewater Program Revenue and Expense Category | Difference  | % Change | Explanation   |
|--|-------------|----------|---|
| Taxes Revenue  | \$-         | -%       |   |
| Permits, Fees & Special Assessment Revenue                             | \$84,740    | 146.20%  | Development related connection fee revenue based on current year trend.   |
| Intergovernmental Revenue  | \$-         | -%       |   |
| Charges for Services Revenue   | \$863,079   | 16.24%   | Due to annualization of the mid year 10% rate increase in F Y 2022 and a 13% rate increase in F Y 2023 following approval of Barefoot Bay rate resolution 22-001, also recognizes additional revenue from new customers brought onto the system during FY 2023. |
| Fines and Forfeits Revenue   | \$-         | -%       |   |
| Miscellaneous Revenue  | \$67,000    | 117.54%  | Increase is due to higher interest rate received in F Y 2023 and F Y 2024.  |
| Statutory Reduction  | \$(50,741)  | 18.69%   | Corresponds to change in Operating Revenue  |
| Balance Forward Revenue  | \$627,117   | 11.78%   | Due to the anticipated status of projects and capital purchases in the prior year and to recognize F Y 23 balance forward not included in the F Y 23 budget.  |
| Transfers - General Revenue  | \$-         | -%       |   |
| Transfers - Other Revenue  | \$-         | -%       |   |
| Other Finance Source Revenue   | \$-         | -%       |   |
| Compensation and Benefits Expense                                      | \$141,579   | 12.82%   | Increase is due to the budgeted cost of living pay increase, and an increase in benefit cost as well as new positions   |
| Operating Expense  | \$(135,528) | (3.20%)  | Due to state mandated actions resulting from assessment of existing infrastructure, including: gravity sewer, pressure pipes, air release valves, pipe valves, and lift stations.   |
| Capital Outlay Expense   | \$77,800    | 275.89%  | Increase is due to condition assessment of existing capital and identifying needed items.   |
| Grants and Aid Expense   | \$-         | -%       |   |
| C I P Expense  | \$778,326   | 32.57%   | Due to results of asset assessments, which showed an increased need for a 5 year CIP list and carrying forward projects from prior year.  |
| Debt Service Expense   | \$30,846    | 2.85%    | Due to variations in bond debt service schedules.   |
| Reserves-Operating Expense   | \$514,071   | 7343.87% | Increase is due to a delay in projects.   |
| Reserves - Capital Expense   | \$149,615   | 24.65%   | Due to increase in connection fee collections which will be used for future expansion projects.   |
| Reserves - Restricted Expense  | \$43,123    | 4.69%    | Due to final bond payment reserve   |
| Transfers Expense  | \$(8,637)   | (8.45%)  | Due to a decrease in Payment in Lieu of Taxes charges.  |



**Performance Measures**

| <b>Program</b>                        | <b>Objective</b>                       | <b>Measure</b>  | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|---------------------------------------|--|---|--------------------------------|-----------------------------------|-----------------------------------|
| County Water and Wastewater           | Perform unaccounted for water analysis | No greater than 10% loss per American Water Works Association standards | 23.80%                         | 26.30%                            | 19.00%                            |
| County Water and Wastewater           | Perform gravity sewer line assessment  | Miles of gravity sewer assessed   | 79                             | N/A                               | 250                               |
| County Water and Wastewater           | Gravity Sewer Lining                   | Linear feet of gravity sewer lined                                      | 35,047                         | N/A                               | 32,000                            |
| County Water and Wastewater           | Customers use reclaimed water          | Millions of gallons   | 2,693                          | 2,941                             | 3,176                             |
| Barefoot Bay Water and Sewer District | Perform unaccounted for water analysis | No greater than 10% loss per American Water Works Association standards | 16.4%                          | 14.1%                             | 13.2%                             |
| Barefoot Bay Water and Sewer District | Perform gravity sewer line assessment  | Miles of gravity sewer assessed   | 3.04                           | N/A                               | 75                                |
| Barefoot Bay Water and Sewer District | Gravity Sewer Lining                   | Linear feet of gravity sewer lined                                      | 5,505                          | N/A                               | 2,255                             |

## Utility Services Department

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                       | Description   | Position                                      | Destination  | Funding Source       | Total Cost      |
|------------------------------------|---|---|--------------|----------------------|-----------------|
| County Water and Wastewater        | Water & Wastewater Equipment & Transport (W W E T T) Conference                 | Utilities Program Manager                     | Indianapolis | Charges for Services | \$2,638         |
| County Water and Wastewater        | Construction Management Association of America (C M A A)                        | Construction Manager, Coordinator             | TBD          | Charges for Services | \$6,276         |
| County Water and Wastewater        | Water Environment Federation Conference   | Director                                      | Chicago      | Charges for Services | \$3,625         |
| County Water and Wastewater        | National Association of Sewer Service Companies (N A S S C O) Annual Conference | Assistant Director/ Utilities Program Manager | Hollywood    | Charges for Services | \$4,276         |
| County Water and Wastewater        | WEF Utility Management  | Director                                      | Atlanta      | Charges for Services | \$3,638         |
| County Water and Wastewater        | WEF Collection Systems  | Assistant Director                            | Kansas City  | Charges for Services | \$3,638         |
| County Water and Wastewater        | Supervisory Control and Data Acquisition (S C A D A) and Electrical             | Inspectors                                    | Gainesville  | Charges for Services | \$4,685         |
| County Water and Wastewater        | Neptune Meter School  | Foremen                                       | Alabama      | Charges for Services | \$3,378         |
| Barefoot Bay Water and Wastewater  | Neptune Meter School  | Foremen                                       | Alabama      | Charges for Services | \$1,689         |
| <b>Total Funded For Department</b> |   |   |              |                      | <b>\$33,843</b> |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>         | <b>Description</b>   | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|-----------------------------|--|-----------------|------------------|-----------------------|-------------------|
| County Water and Wastewater | Admin: Truck 4X4 Pickup  | 1               | \$32,000         | User Fees             | \$32,000          |
| County Water and Wastewater | Admin: Truck   | 2               | \$38,000         | User Fees             | \$76,000          |
| County Water and Wastewater | Admin: Computers   | 38              | \$1,620          | User Fees             | \$61,560          |
| County Water and Wastewater | Lab: Truck 4X2 Pickup  | 1               | \$32,000         | User Fees             | \$32,000          |
| County Water and Wastewater | Mims: Hach CL17 w/ service kits  | 2               | \$10,500         | User Fees             | \$21,000          |
| County Water and Wastewater | Mims: Portable Generator   | 2               | \$160,000        | User Fees             | \$320,000         |
| County Water and Wastewater | Mims: Swan Turbidity Meter   | 1               | \$6,500          | User Fees             | \$6,500           |
| County Water and Wastewater | Mims: Off Road Utility Vehicle   | 1               | \$17,000         | User Fees             | \$17,000          |
| County Water and Wastewater | Mims: Godwin 6" bypass pump  | 1               | \$75,000         | User Fees             | \$75,000          |
| County Water and Wastewater | Mims: Vac Truck Wind Guide System                                      | 1               | \$26,000         | User Fees             | \$26,000          |
| County Water and Wastewater | Mims: Commercial Grade Lawn Mower                                      | 1               | \$12,000         | User Fees             | \$12,000          |
| County Water and Wastewater | Mims: Enclosed Trailer   | 1               | \$10,000         | User Fees             | \$10,000          |
| County Water and Wastewater | Mims: SCADA Server (SCADA)   | 1               | \$5,000          | User Fees             | \$5,000           |
| County Water and Wastewater | Mims: Portable Generator   | 1               | \$97,770         | User Fees             | \$97,770          |
| County Water and Wastewater | North Brevard: Sodium Hypochlorite Pump Skid Replacement               | 1               | \$32,000         | User Fees             | \$32,000          |
| County Water and Wastewater | South Beaches: Electric Motors for Bay Doors.                          | 2               | \$12,000         | User Fees             | \$24,000          |
| County Water and Wastewater | South Beaches: Off Road Utility Vehicle                                | 1               | \$19,000         | User Fees             | \$19,000          |
| County Water and Wastewater | South Beaches: Commercial Grade Lawn Mower                             | 1               | \$15,000         | User Fees             | \$15,000          |
| County Water and Wastewater | South Beaches: Inline Total Suspended Solids Meter                     | 1               | \$10,000         | User Fees             | \$10,000          |
| County Water and Wastewater | South Beaches: MOT Tilt Trailer  | 1               | \$13,000         | User Fees             | \$13,000          |
| County Water and Wastewater | South Beaches: Well Point Trailer                                      | 1               | \$15,000         | User Fees             | \$15,000          |
| County Water and Wastewater | South Beaches: Yard Mule Tractor                                       | 1               | \$140,000        | User Fees             | \$140,000         |
| County Water and Wastewater | South Beaches: Jet-Vac Truck Combo                                     | 1               | \$595,000        | User Fees             | \$595,000         |
| County Water and Wastewater | South Beaches: SCADA Server with Redundant Backup with license (SCADA) | 2               | \$19,000         | User Fees             | \$38,000          |
| County Water and Wastewater | South Central: Dissolved Oxygen Probes                                 | 10              | \$6,000          | User Fees             | \$60,000          |
| County Water and Wastewater | South Central: Self Tipping Hoppers Dumpsters                          | 4               | \$2,000          | User Fees             | \$8,000           |

## Utility Services Department

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                | Description  | Quantity | Unit Cost | Funding Source | Total Cost |
|-----------------------------|--|----------|-----------|----------------|------------|
| County Water and Wastewater | South Central: Hach CL17 w/ service kits                               | 3        | \$10,500  | User Fees      | \$31,500   |
| County Water and Wastewater | South Central: Variable Reach Rough Terrain Forklift                   | 1        | \$160,000 | User Fees      | \$160,000  |
| County Water and Wastewater | South Central: Tractor w/ PTO  | 1        | \$120,000 | User Fees      | \$120,000  |
| County Water and Wastewater | South Central: Bush Hog Mower  | 1        | \$32,000  | User Fees      | \$32,000   |
| County Water and Wastewater | South Central: Portable Generator                                      | 1        | \$585,000 | User Fees      | \$585,000  |
| County Water and Wastewater | South Central: Portable Sewer Camera                                   | 1        | \$70,000  | User Fees      | \$70,000   |
| County Water and Wastewater | South Central: Ice Machine   | 1        | \$7,500   | User Fees      | \$7,500    |
| County Water and Wastewater | South Central: Keysight Frequency Counter(SCADA)                       | 1        | \$2,500   | User Fees      | \$2,500    |
| County Water and Wastewater | South Central: SCADA Server with Redundant Backup with license (SCADA) | 2        | \$19,000  | User Fees      | \$38,000   |
| County Water and Wastewater | South Central: Fluke 719 Pressure Calibrator (SCADA)                   | 1        | \$5,200   | User Fees      | \$5,200    |
| County Water and Wastewater | Sykes: Inline Total Suspended Solids Meter                             | 1        | \$10,000  | User Fees      | \$10,000   |
| County Water and Wastewater | Sykes: Off Road Utility Vehicle  | 1        | \$10,000  | User Fees      | \$10,000   |
| County Water and Wastewater | Sykes: Variable Reach Rough Terrain Forklift                           | 1        | \$78,000  | User Fees      | \$78,000   |
| County Water and Wastewater | Sykes: Trash pump  | 1        | \$6,200   | User Fees      | \$6,200    |
| County Water and Wastewater | Sykes: Godwin 6" bypass pump   | 2        | \$75,000  | User Fees      | \$150,000  |
| County Water and Wastewater | Sykes: Portable Generator  | 2        | \$100,000 | User Fees      | \$200,000  |
| County Water and Wastewater | Sykes: Double Diaphragm Pump-6 inch                                    | 1        | \$70,000  | User Fees      | \$70,000   |
| County Water and Wastewater | Sykes: Double Diaphragm Pump-4 inch                                    | 1        | \$50,000  | User Fees      | \$50,000   |
| County Water and Wastewater | Sykes: Hydraulic Press   | 1        | \$7,000   | User Fees      | \$7,000    |
| County Water and Wastewater | Sykes: Sand Blaster  | 1        | \$5,200   | User Fees      | \$5,200    |
| County Water and Wastewater | Sykes: Parts Cleaner   | 1        | \$4,000   | User Fees      | \$4,000    |
| County Water and Wastewater | Sykes: Welder Generator Combo  | 1        | \$9,000   | User Fees      | \$9,000    |
| County Water and Wastewater | Sykes: Exothermic Cutter   | 1        | \$2,700   | User Fees      | \$2,700    |
| County Water and Wastewater | Sykes: Band Saw  | 1        | \$3,800   | User Fees      | \$3,800    |
| County Water and Wastewater | Sykes: Vertical Drill Machine  | 1        | \$11,000  | User Fees      | \$11,000   |
| County Water and Wastewater | Sykes: Air Compressor  | 1        | \$3,900   | User Fees      | \$3,900    |



## Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description  | Quantity | Unit Cost | Funding Source | Total Cost         |
|------------------------------------|--|----------|-----------|----------------|--------------------|
| County Water and Wastewater        | Sykes: SCADA Server with Redundant Backup with license (SCADA) | 1        | \$19,000  | User Fees      | \$19,000           |
| County Water and Wastewater        | Sykes: Commercial Grade Lawn Mower                             | 1        | \$10,000  | User Fees      | \$10,000           |
| County Water and Wastewater        | Port Saint John: Hach CL17 w/ service kits                     | 1        | \$10,500  | User Fees      | \$10,500           |
| County Water and Wastewater        | Port Saint John: Hach Turbidity Meter                          | 1        | \$10,000  | User Fees      | \$10,000           |
| County Water and Wastewater        | Port Saint John: Air Compressor w/ Dryer                       | 1        | \$12,000  | User Fees      | \$12,000           |
| County Water and Wastewater        | Port Saint John: Four Airlifts For Parkson Filters             | 4        | \$4,000   | User Fees      | \$16,000           |
| County Water and Wastewater        | Port Saint John: Hach SC4500 Controller                        | 1        | \$3,500   | User Fees      | \$3,500            |
| County Water and Wastewater        | Port Saint John: Rotary Cutter/Tiller                          | 1        | \$4,000   | User Fees      | \$4,000            |
| County Water and Wastewater        | Port Saint John: Refrigerated Auto-Sampler                     | 2        | \$9,000   | User Fees      | \$18,000           |
| County Water and Wastewater        | Port Saint John: Ice Machine                                   | 1        | \$4,200   | User Fees      | \$4,200            |
| County Water and Wastewater        | Port Saint John: AC Unit for Motor Control Center              | 1        | \$6,500   | User Fees      | \$6,500            |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Water: Godwin 4" bypass pump                      | 1        | \$65,000  | User Fees      | \$65,000           |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Water: Hach DR Analyzer                           | 1        | \$8,200   | User Fees      | \$8,200            |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Water: SCADA Server (SCADA)                       | 1        | \$5,400   | User Fees      | \$5,400            |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Wastewater: 16' Dual Axle Trailer                 | 1        | \$22,000  | User Fees      | \$22,000           |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Wastewater: SCADA Server (SCADA)                  | 1        | \$5,400   | User Fees      | \$5,400            |
| <b>Total Funded For Department</b> |  |          |           |                | <b>\$3,653,030</b> |

## Programs and Services:

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                | Description  | Funding Source             | Total Cost   |
|-----------------------------|--|----------------------------|--------------|
| County Water and Wastewater | Mims: Water Main Replacement of Asbestos Cement Pipe   | Charges For Services       | \$140,000    |
| County Water and Wastewater | Mims: Plant Mixing Improvements  | Charges for Services       | \$417,575    |
| County Water and Wastewater | Mims: Clarifier Replacement  | Charges for Services       | \$153,500    |
| County Water and Wastewater | Mims: Plant Additional Wells   | Charges for Services       | \$1,348,000  |
| County Water and Wastewater | North Brevard: Lift Stations   | Charges for Services       | \$1,701,839  |
| County Water and Wastewater | North Brevard: Plant Dumping Bed   | Charges for Services       | \$872,752    |
| County Water and Wastewater | North Brevard: Headworks Bldg/Plant Improvements   | Charges for Services       | \$185,000    |
| County Water and Wastewater | North Brevard: Inflow and Infiltration Prevention  | Charges for Services       | \$100,000    |
| County Water and Wastewater | Port Saint John: Lift Stations   | Charges for Services       | \$78,406     |
| County Water and Wastewater | Port Saint John: Inflow and Infiltration Prevention  | Charges for Services       | \$100,000    |
| County Water and Wastewater | South Beaches: Biosolids Dewatering System   | Charges for Services       | \$405,000    |
| County Water and Wastewater | South Beaches: Deep Injection Well Improvements  | Charges for Services       | \$1,370,000  |
| County Water and Wastewater | South Beaches: Flow Meter Replacement  | Charges for Services       | \$75,000     |
| County Water and Wastewater | South Beaches: Lift Stations   | Charges for Services       | \$730,669    |
| County Water and Wastewater | South Beaches: Plant Blower Improvements   | Charges for Services/Grant | \$4,287,254  |
| County Water and Wastewater | South Beaches: Riverside Dr Force Main Improvements  | Grant                      | \$7,000,000  |
| County Water and Wastewater | South Beaches: Ground Storage Tank   | Grant                      | \$7,000,000  |
| County Water and Wastewater | South Beaches: Wastewater Treatment Facility to (AWT)Advanced Wastewater Treatment Conversion    | Grant                      | \$12,000,000 |
| County Water and Wastewater | South Beaches: West Generator Building Electrical Improvements                                   | Charges for Services       | \$198,200    |
| County Water and Wastewater | South Beaches: Inflow and Infiltration Prevention  | Charges for Services       | \$1,088,645  |
| County Water and Wastewater | South Central: Drainage Improvements   | Charges for Services       | \$300,000    |
| County Water and Wastewater | South Central: Aerator Replacement   | Charges for Services       | \$85,000     |
| County Water and Wastewater | South Central: Lift Stations   | Charges for Services       | \$1,841,950  |
| County Water and Wastewater | South Central: Flow Meter Replacement  | Charges for Services       | \$75,000     |
| County Water and Wastewater | South Central: Replace Plant Reuse Transfer Pumps and Controls                                   | Charges for Services       | \$100,000    |
| County Water and Wastewater | South Central: Replace W A S and R A S Pump Controls   | Charges for Services       | \$1,563,527  |
| County Water and Wastewater | South Central: Reuse Flow Meter Replacement  | Charges for Services       | \$100,000    |
| County Water and Wastewater | South Central: Reuse System Optimization Improvements  | Charges for Services       | \$140,000    |
| County Water and Wastewater | South Central: Septage And Grease Facility   | Connection Fees            | \$486,250    |
| County Water and Wastewater | South Central: Suntree Booster Station Rehabilitation - Engineering ONLY - Construction is ARPA  | Charges for Services       | \$322,590    |
| County Water and Wastewater | South Central: Viera Wetlands - Improvements To Pump Station and Effluent Electrical             | Charges for Services       | \$65,310     |
| County Water and Wastewater | South Central: West Pump Room Improvements   | Charges for Services       | \$275,000    |
| County Water and Wastewater | South Central: Wetland Outfall Weirs and Valves - Engineering ONLY - Construction is ARPA Funded | Charges for Services       | \$82,560     |
| County Water and Wastewater | South Central: Additional Plant Reject Pond  | Connection Fees            | \$1,620,766  |

## Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description  | Funding Source                | Total Cost          |
|------------------------------------|--|-------------------------------|---------------------|
| County Water and Wastewater        | Sykes: C03 Force Main Replacement  | Charges for Services          | \$150,000           |
| County Water and Wastewater        | Sykes: F02 Force Main Replacement  | Charges for Services          | \$230,000           |
| County Water and Wastewater        | Sykes: Biosolids Walkway   | Charges for Services          | \$120,000           |
| County Water and Wastewater        | Sykes: Replace Plant Generators & Upgrade Electrical System  | Charges for Services          | \$2,700,000         |
| County Water and Wastewater        | Sykes: Replace Plant Headworks   | Charges for Services          | \$2,400,000         |
| County Water and Wastewater        | Sykes: Lift Stations   | Charges for Services          | \$10,556,000        |
| County Water and Wastewater        | Sykes: Inflow and Infiltration Prevention  | Charges for Services          | \$500,000           |
| County Water and Wastewater        | West Cocoa: Sewer Improvements   | Charges for Services/SRF Loan | \$2,796,600         |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Wastewater: Lift Stations   | Charges for Services          | \$804,954           |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Water: Carbon Dioxide Replacement   | Charges for Services          | \$260,000           |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Wastewater: Plant Equalization Basin Improvements   | Charges for Services          | \$1,621,975         |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Water: Chlorine & Ammonia Feed Systems At The Booster Pump Station And Soft Starters Installation | Charges for Services          | \$376,735           |
| Barefoot Bay Water and Wastewater  | Barefoot Bay Wastewater: Inflow and Infiltration Prevention  | Charges for Services          | \$104,662           |
| <b>Total Funded For Department</b> |  |                               | <b>\$68,930,719</b> |

## Programs and Services:

### Valkaria Airport

#### Mission Statement:

To provide a safe and secure airport, twenty-four hours per day/seven days per week, both airside and landside. To provide a pilot briefing area, aviation fuel, hangar space, tie downs, retail merchandise and other ancillary services to meet the demands of airport users while, at the same time, reducing current operating expenses.

#### Programs and Services:

#### Accomplishments, Initiatives, Trends and Issues and Service Level Impacts:

##### Valkaria Airport:

- Valkaria Airport provides operational oversight of four runways, associated taxiways, parking areas, tie downs and ninety five hangar units
- The airport provides land and facilities for the Habitat golf course and southern Brevard County Mosquito Control
- Unicom and Common Traffic Advisory Frequency, Universal Communications, Airport Radio Advisories, Notice to Airmen (NOTAM) postings, and supports an Airport Weather Observation (AWOS-II)
- The Airport provides routine maintenance on various fixed navigational equipment; Precision Approach Path Indicators (PAPI), Runway Edge Lights, Runway Threshold Lights and Airport Communications Equipment
- Valkaria Airport provides routine maintenance of runways and taxiways and other facilities funded through Charges for Services
- Capital Improvements Projects are funded through grants received from the Federal Aviation (FAA) and the Florida Department of Transportation (FDOT) with matching funds generated from airport revenues
- Continuous implementation of capital improvement projects outlined in the Airport Master Plan as approved by the Board of County Commissioners, funded through airport revenues and grants

##### Accomplishments:

- Completed the installation of a new Automated Weather Observation System
- Continued the design for the North Hangar Project
- Completed Scrub Jay Habitat assessment for North Hangar Development Project
- Completed the Taxiway A lighting Project
- Completed Taxiway E Construction
- Utilized Brevard Counties BRAVE volunteer program to employ elderly and low income individuals
- Provided paid internships by utilizing Florida Airports Council Internship Grants
- Staff continues to assist with airport issues around the state through involvement as Chair and Vice Chair of The General Aviation and Education committee at Florida Airports Council

##### Initiatives:

- Construction projects in various stages as highlighted below
- Updates to the Airport Rules and Regulations related to driving on the airport - Last updated May 2021
- Updates to Airport Leases related to parking, maintenance, and termination - Last updated May 2021
- Update to minimum Standards for commercial tenants - Last Updated December 2018
- Update to Rates and Charges for hangar rates and fuel charges - Last Updated December 2018

**Trends and Issues:**

Valkaria Airport operates a General Aviation and Recreation Facility which provides Fixed Base Operator service and maintenance as needed. The operation and growth are outlined in the Airport Master Plan (AMP). Projects completed in FY2022-2023 are listed above. Continuing projects and projects planned to start in FY2024 are as follows:

- Design and construction of phase 1 of the North Hangar development area
- Construction of Taxiway E
- Installation of New Precision Approach Path Indicators on Runway 14/32
- Update to Electrical Vault related to AWOS
- Design of Taxiway F

**Service Level Impacts:**

Not Applicable

# BOARD AGENCIES

## Programs and Services:

### Summary

| Valkaria Airport Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference        | % Change       |
|---|------------------------|------------------------------|--------------------------------|-------------------|----------------|
| Taxes Revenue                               | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Intergovernmental Revenue                   | \$1,487,677            | \$3,321,062                  | \$3,682,106                    | \$361,044         | 10.87%         |
| Charges for Services Revenue                | \$586,663              | \$683,096                    | \$709,646                      | \$26,550          | 3.89%          |
| Fines and Forfeits Revenue                  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Miscellaneous Revenue                       | \$190,071              | \$190,281                    | \$197,730                      | \$7,449           | 3.91%          |
| Statutory Reduction                         | \$-                    | \$(209,722)                  | \$(229,475)                    | \$(19,753)        | 9.42%          |
| <b>Total Operating Revenues</b>             | <b>\$2,264,411</b>     | <b>\$3,984,717</b>           | <b>\$4,360,007</b>             | <b>\$375,290</b>  | <b>9.42%</b>   |
| Balance Forward Revenue                     | \$474,937              | \$321,197                    | \$305,993                      | \$(15,204)        | (4.73%)        |
| Transfers - General Revenue                 | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers - Other Revenue                   | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Other Finance Source Revenue                | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Non-Operating Revenues</b>               | <b>\$474,937</b>       | <b>\$321,197</b>             | <b>\$305,993</b>               | <b>\$(15,204)</b> | <b>(4.73%)</b> |
| <b>Total Revenues</b>                       | <b>\$2,739,348</b>     | <b>\$4,305,914</b>           | <b>\$4,666,000</b>             | <b>\$360,086</b>  | <b>8.36%</b>   |
| Compensation and Benefits Expense           | \$315,900              | \$306,501                    | \$333,948                      | \$27,447          | 8.95%          |
| Operating Expense                           | \$370,923              | \$377,404                    | \$456,408                      | \$79,004          | 20.93%         |
| Capital Outlay Expense                      | \$-                    | \$20,500                     | \$4,250                        | \$(16,250)        | (79.27%)       |
| <b>Operating Expenses</b>                   | <b>\$686,823</b>       | <b>\$704,405</b>             | <b>\$794,606</b>               | <b>\$90,201</b>   | <b>12.81%</b>  |
| C I P Expense                               | \$1,414,833            | \$3,403,825                  | \$3,670,437                    | \$266,612         | 7.83%          |
| Debt Service Expense                        | \$133,662              | \$130,869                    | \$128,076                      | \$(2,793)         | (2.13%)        |
| Reserves-Operating Expense                  | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Reserves - Capital Expense                  | \$-                    | \$66,815                     | \$72,881                       | \$6,066           | 9.08%          |
| Reserves - Restricted Expense               | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Grants and Aid Expense                      | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| Transfers Expense                           | \$-                    | \$-                          | \$-                            | \$-               | -%             |
| <b>Non-Operating Expenses</b>               | <b>\$1,548,495</b>     | <b>\$3,601,509</b>           | <b>\$3,871,394</b>             | <b>\$269,885</b>  | <b>7.49%</b>   |
| <b>Total Expenses</b>                       | <b>\$2,235,318</b>     | <b>\$4,305,914</b>           | <b>\$4,666,000</b>             | <b>\$360,086</b>  | <b>8.36%</b>   |

## Budget Variances

| Valkaria Airport Revenue and Expense Category | Difference | % Change | Explanation  |
|---|------------|----------|--|
| Taxes Revenue                                 | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue    | \$-        | -%       |  |
| Intergovernmental Revenue                     | \$361,044  | 10.87%   | Due to the progression of the North Hangar and Taxiway E project   |
| Charges for Services Revenue                  | \$26,550   | 3.89%    | Projected increase in fuel sales as well as hangar rental revenue in FY2023-2024   |
| Fines and Forfeits Revenue                    | \$-        | -%       |  |
| Miscellaneous Revenue                         | \$7,449    | 3.91%    | Primarily attributable to increased revenue from special events and rental income  |
| Statutory Reduction                           | \$(19,753) | 9.42%    | Coincides with the increase in Intergovernmental revenue associated with Grants for the North Hangar project   |
| Balance Forward Revenue                       | \$(15,204) | (4.73%)  | Primarily attributable to the usage of Balance Forward as local match for Capital Improvement Projects, and lower than anticipated Fuel Sales Revenue            |
| Transfers - General Revenue                   | \$-        | -%       |  |
| Transfers - Other Revenue                     | \$-        | -%       |  |
| Other Finance Source Revenue                  | \$-        | -%       |  |
| Compensation and Benefits Expense             | \$27,447   | 8.95%    | Increase due to Cost of Living Adjustments, increases in FRS rates as well as Health Insurance Premiums  |
| Operating Expense                             | \$79,004   | 20.93%   | Increase is primarily due to a projected increase in fuel expenses associated with higher fuel costs as well as increases in Cost Allocation Plan expenses       |
| Capital Outlay Expense                        | \$(16,250) | (79.27%) | Due to Capital equipment not being delivered in FY23   |
| Grants and Aid Expense                        | \$-        | -%       |  |
| C I P Expense                                 | \$266,612  | 7.83%    | Due to the progression of several grant funded projects in Fiscal Year 2024  |
| Debt Service Expense                          | \$(2,793)  | (2.13%)  | The reduction is based on current amortization schedules   |
| Reserves-Operating Expense                    | \$-        | -%       |  |
| Reserves - Capital Expense                    | \$6,066    | 9.08%    | Attributable to less local match funding being utilized in Fiscal Year 2024 resulting in the accumulation of funds for future local match projects in the future |
| Reserves - Restricted Expense                 | \$-        | -%       |  |
| Transfers Expense                             | \$-        | -%       |  |

## Programs and Services:

### Performance Measures

| Program          | Objective   | Measure  | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|------------------|---|--|------------------------|---------------------------|---------------------------|
| Valkaria Airport | Security and Foreign Object Damage (F O D) Inspections  | Security and Foreign Object  | 720                    | 720                       | 720                       |
| Valkaria Airport | Improve Effectiveness and Efficiency of operations  | Gallons of Fuel Sold   | 41,143                 | 42,000                    | 44,571                    |
| Valkaria Airport | Compliance with Federal Aviation Administration Advisory Circulars AC 150/5300-13a                | Airport Layout Plan updated and Federal Aviation Administration Approved | 100%                   | 100%                      | 100%                      |
| Valkaria Airport | Pass Florida Department of Transportation Inspections without Conditional Operations Restrictions | Annual State License   | 100%                   | 100%                      | Pending                   |





**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>  | <b>Position</b> | <b>Destination</b>           | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|-----------------|------------------------------|-----------------------|-------------------|
| Valkaria Airport                   | S&F Aerospace Expo  | Director        | Lakeland, FL                 | Charges for Services  | \$350             |
| Valkaria Airport                   | S&F Aerospace Expo  | Staff           | Lakeland, FL                 | Charges for Services  | \$350             |
| Valkaria Airport                   | Florida Airports Council Conference                                 | Director        | Orlando, FL                  | Charges for Services  | \$1,500           |
| Valkaria Airport                   | Florida Airports Council Conference                                 | Staff           | Orlando, FL                  | Charges for Services  | \$1,500           |
| Valkaria Airport                   | F A A, F A C, F D O T Meetings                                      | Director        | Deland/Orlando, FL           | Charges for Services  | \$400             |
| Valkaria Airport                   | Florida Airports Council Conference - Education and Training Summit | Director        | Various Locations in Florida | Charges for Services  | \$900             |
| <b>Total Funded For Department</b> |   |                 |                              |                       | <b>\$5,000</b>    |

## Programs and Services:

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description            | Quantity | Unit Cost | Funding Source       | Total Cost     |
|------------------------------------|------------------------|----------|-----------|----------------------|----------------|
| Valkaria Airport                   | Desktop Computer       | 1        | \$1,250   | Charges For Services | \$1,250        |
| Valkaria Airport                   | Weed Broadcast Sprayer | 1        | \$3,000   | Charges For Services | \$3,000        |
| <b>Total Funded For Department</b> |                        |          |           |                      | <b>\$4,250</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>                | <b>Description</b>       | <b>Funding Source</b>        | <b>Total Cost</b>  |
|------------------------------------|--------------------------|------------------------------|--------------------|
| Valkaria Airport                   | North Hangar Development | Grants, Charges for Services | \$3,570,437        |
| Valkaria Airport                   | Taxiway E Construction   | Grants, Charges for Services | \$100,000          |
| <b>Total Funded For Department</b> |                          |                              | <b>\$3,670,437</b> |



# Charter Officers



## Clerk To The Board

### Mission Statement:

The Clerk of the Circuit Court is an elected County official mandated by Article V, Section 16, of the Constitution of the State of Florida. The Clerk performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed therein. The Clerk is also the recorder of all instruments such as deeds, mortgages, leases, etc., which may be required or authorized by law to be recorded in the County. The Clerk also acts as ex-officio Clerk to the Board of County Commissioners, recorder and custodian of all County funds.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

- Working with Investment Advisor and Investment Committee in managing County Investments
- Worked with Financial Advisor and County Management in evaluating and refinancing debt

#### Board Finance and Accounting - Mandated:

- Financial Reporting
- Vendor Payment and Payroll Processing
- Revenue Processing
- Investing County Funds
- Federal and State Grant reporting
- Bonds and Loan Compliance reporting

#### Board Minutes and Records - Mandated

- Records and transcribes the minutes of the County Commission
- Coordinates, records and transcribes actions on the Value Adjustments Board and Special Masters
- Assists the public and others in accessing public records

#### Accomplishments:

- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the GFOA for the 41st consecutive year
- Preparation and completion of various financial information and reports in the required timeframes (Comprehensive Annual Financial Report, Annual Financial Audit, Annual Local Government Financial Report, 1099 reporting, W-2's , Bond/Debt reporting, Investments and implementing GASB 87)
- Working with County departments to comply with Federal and State grant requirements

#### Initiatives:

- Working with County staff to help fiscally manage Federal & State Grants
- Working with County staff to help fiscally manage the Federal CARE act and ARPA grant funds in response to the COVID-19 pandemic
- Implementing new GASB pronouncements
- Implementing a new Financial Reporting Program to streamline the process of the various Financial Reports

#### Trends and Issues:

The mission of the Clerk of the Courts is to provide superior customer services to the citizens of Brevard County. The costs to provide the services have been consistent over the past four years. The FY2024 budget, excluding facilities,

## Clerk To The Board

reflects a 3.00% increase from FY2023. This increase is due to a 3.0% raise per employee, an 8% increase in health insurance and an increase in FRS rates.

**Service Level Impacts:**

Not Applicable



Summary

| Clerk to the Board Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference      | % Change     |
|---|---------------------|---------------------------|-----------------------------|-----------------|--------------|
| Taxes Revenue                                 | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Permits, Fees & Special Assessment Revenue    | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Intergovernmental Revenue                     | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Charges for Services Revenue                  | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Fines and Forfeits Revenue                    | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Miscellaneous Revenue                         | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Statutory Reduction                           | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| <b>Total Operating Revenues</b>               | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>      | <b>-%</b>    |
| Balance Forward Revenue                       | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Transfers - General Revenue                   | \$2,200,000         | \$2,266,000               | \$2,333,980                 | \$67,980        | 3.00%        |
| Transfers - Other Revenue                     | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Other Finance Source Revenue                  | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| <b>Non-Operating Revenues</b>                 | <b>\$2,200,000</b>  | <b>\$2,266,000</b>        | <b>\$2,333,980</b>          | <b>\$67,980</b> | <b>3.00%</b> |
| <b>Total Revenues</b>                         | <b>\$2,200,000</b>  | <b>\$2,266,000</b>        | <b>\$2,333,980</b>          | <b>\$67,980</b> | <b>3.00%</b> |
| Compensation and Benefits Expense             | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Operating Expense                             | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Capital Outlay Expense                        | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| <b>Operating Expenses</b>                     | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>      | <b>-%</b>    |
| C I P Expense                                 | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Debt Service Expense                          | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Reserves-Operating Expense                    | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Reserves - Capital Expense                    | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Reserves - Restricted Expense                 | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Grants and Aid Expense                        | \$-                 | \$-                       | \$-                         | \$-             | -%           |
| Transfers Expense                             | \$2,200,000         | \$2,266,000               | \$2,333,980                 | \$67,980        | 3.00%        |
| <b>Non-Operating Expenses</b>                 | <b>\$2,200,000</b>  | <b>\$2,266,000</b>        | <b>\$2,333,980</b>          | <b>\$67,980</b> | <b>3.00%</b> |
| <b>Total Expenses</b>                         | <b>\$2,200,000</b>  | <b>\$2,266,000</b>        | <b>\$2,333,980</b>          | <b>\$67,980</b> | <b>3.00%</b> |

### Property Appraiser's Office

#### Mission Statement:

The Brevard County Property Appraiser's Office strives to be the best in the State of Florida at producing an accurate, equitable and uniform assessment roll. We are committed to excellence in property valuation, providing quality and professional customer service, and performing these duties at the lowest cost to taxpayers. Above all, we welcome every opportunity to serve the People of Brevard County.

#### Programs And Services:

The Brevard County Property Appraiser, an independently elected charter officer, determines the value of all real and tangible personal property within the County and maintains all records related to such valuations; administers and approves applications for homestead and other exemptions as well as agricultural classifications. The Property Appraiser also calculates the proposed taxes for the State of Florida's Truth in Millage notices after the tentative mileages have been set by the taxing authorities. The Property Appraiser's duties are prescribed by State Statutes with oversight and budget approval by the Florida Department of Revenue. Charges to support the Property Appraiser's budget, as provided by law, are based on a pro-rata basis for all authorities that levied a tax during the preceding fiscal year. The School Board and municipalities are excluded from this charge for services by Florida Statutes. The effect of the Florida Statutes is that the County, particularly the General Fund, provides a large portion of the charges for the Property Appraiser's Office that would otherwise be provided by the School Board and municipalities. The Property Appraiser also provides data sharing and services allowing for the uniform method of levying and collecting non-ad valorem assessments levied by the County for real property.

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

- The Office began the Upgrade and Reconstruction of the GIS Tax Maps using ARPA and mapping funds. This project will provide more accurate assessment values as well as more precise maps for Brevard County Departments and Municipalities to perform land planning, E-911 addressing and environmental studies.

#### Property Appraiser's Office:

- Provide quality service to the public,
- Promote accuracy, taxpayer equity, accountability, transparency and professionalism,
- Acknowledge the ongoing economic challenges in Brevard County and the State of Florida by thoroughly challenging personnel, operating and capital expenditures and focusing future needs,
- Move the Office forward by embracing best practices, process improvements, personnel development and investment in the technology and training necessary to perform the work with which the Office is tasked.

#### Personnel Expenses:

Personnel expenses increase by 6.94% (\$619,754). Included in this increase is a 5% or \$1.00/hr adjustment in the Office's Pay Plan that follows the County proposed plan. The overall change in personnel expenses is comprised of the following major components:

- \$319,574 increase in wages for salary increases and payouts to retiring employees,.
- \$178,613 increase in FRS contributions mandated by the increase in Employer rates approved by the State Legislature.
- \$103,403 increase in Health Insurance as a result of an 8% employer increase,
- \$18,164 increase in Workers Compensation Insurance.





**Operating Expenses:**

Operating expenses increase by 8.03% (\$105,986) as a result of the increase in the number of vehicles leased by the Agency and ocular recognition software for Deed updates and transfers.

**Capital Expenses:**

Budgeted capital expenses decrease as a result of completing the replacement of servers that reached their end-of-life cycle and were no longer feasible to maintain. The office has finished the following projects:

- Funding multi-year CAMA system replacement, totaling \$1.6 million, with savings gains from organizational restructuring and contract administration.
- Converting the Office's network servers to Virtual Machines, reducing down from 24 servers.
- Acquisition of portable computing tablets to develop remote data entry and access capabilities for Field Operations and other field personnel.

**Conclusion:**

BCPAO presents a responsible, well-considered budget request that places the Office in a position to meet the changing landscape of the work environment created during the past year.

This budget promotes stability and quality in the Office's operation by continuing to build on initiatives and organizational changes the Office implemented during previous years. Some major initiatives that have been completed and funded by the Office include:

- Conversion of the CAMA system to Patriot Properties AssessPRO system.
- Successfully transitioned select areas to virtual/remote work environments.

Recognizing the local funding pressures in Brevard County, the Office will be challenged in future budgets by continuing increases in health insurance and retirement expenses, as well as market pressure from state mandated minimum wage requirements and a recovering economy to fund an inflation-sensitive compensation plan. Technology upgrades undertaken over the past several years have reached the maximum improvement in efficiencies provided by these investments. Investments in the Office's Human Capital must be considered and implemented moving forward to maintain the current and handle future projected service level growth.

# CHARTER OFFICERS

## Property Appraiser's Office

### Summary

| Property Appraiser's Office Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change     |
|--|---------------------|---------------------------|-----------------------------|------------------|--------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Permits, Fees & Special Assessment Revenue             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Intergovernmental Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Charges for Services Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Miscellaneous Revenue                                  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Statutory Reduction                                    | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Total Operating Revenues</b>                        | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| Balance Forward Revenue                                | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers - General Revenue                            | \$2,186,545         | \$2,251,461               | \$2,402,309                 | \$150,848        | 6.70%        |
| Transfers - Other Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Revenues</b>                          | <b>\$2,186,545</b>  | <b>\$2,251,461</b>        | <b>\$2,402,309</b>          | <b>\$150,848</b> | <b>6.70%</b> |
| <b>Total Revenues</b>                                  | <b>\$2,186,545</b>  | <b>\$2,251,461</b>        | <b>\$2,402,309</b>          | <b>\$150,848</b> | <b>6.70%</b> |
| Compensation and Benefits Expense                      | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Operating Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Capital Outlay Expense                                 | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Operating Expenses</b>                              | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves-Operating Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers Expense                                      | \$2,161,611         | \$2,251,461               | \$2,402,309                 | \$150,848        | 6.70%        |
| <b>Non-Operating Expenses</b>                          | <b>\$2,161,611</b>  | <b>\$2,251,461</b>        | <b>\$2,402,309</b>          | <b>\$150,848</b> | <b>6.70%</b> |
| <b>Total Expenses</b>                                  | <b>\$2,161,611</b>  | <b>\$2,251,461</b>        | <b>\$2,402,309</b>          | <b>\$150,848</b> | <b>6.70%</b> |



## Sheriff's Office

### Mission Statement:

Building community and professional partnerships  
 Committed to excellence and integrity  
 Striving to reduce crime  
 Objective, fair and equal treatment for all

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

- Law Enforcement – General Fund
- Law Enforcement – M S T U
- County Jail Complex
- Judicial Operations
- Animal Services
- Contracted Services
- Public Safety Fund

#### Accomplishments:

- Purchased new vehicles as funding allowed and placed in service
- Completed upgrade of training range
- Started construction of new Fleet / Evidence facility and a Training facility using Public Safety funds

#### Initiatives:

- Hire and retain the best personnel
- Provide all necessary training and equipment to ensure officer safety and efficiency
- Provide all necessary services to support the citizens of Brevard County
- Preserve and protect Brevard County's current and future success

#### Trends and Issues:

- Increases in wages, Florida Retirement System (FRS) contributions, healthcare, taxes and fringe benefits due to contractual obligations, workers compensation insurance, and other associated personnel costs negatively impact BCSO total costs;
- Rapidly changing and unpredictable times as a result of the costs associated with the recovery from the COVID-19 pandemic and the increased financial burden caused by record high inflation.
- Producer price, consumer price and wholesale price increases in FY 23 are soaring under the current economic environment with financial impacts forecasted to accelerate beyond any reasonable anticipated levels (Jail medical, Jail inmate food service and electronic technology);
- The majority of BCSO County buildings are more than 40 years old and securing maintenance support for them is challenging and has been denied or given less priority due to their age and cost of repairs;
- Computing hardware and software applications are reaching end-of-life and need infusion of capital

## Sheriff's Office

### Service Level Impacts:

- Salary increases in accordance with the BCSO's Collective Bargaining Agreements and significant increases in both the contributions to the Florida Retirement System, and the County's Healthcare contribution have been included in the Agency's Fiscal Year 2023-2024 Budget request.
- The County's revenue Charter provision continues to negatively impact operational capabilities.



Summary

| Sheriff's Office Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference          | % Change     |
|---|------------------------|------------------------------|--------------------------------|---------------------|--------------|
| Taxes Revenue                               | \$25,160,432           | \$23,364,265                 | \$24,553,477                   | \$1,189,212         | 5.09%        |
| Permits, Fees & Special Assessment Revenue  |                        | \$-                          | \$-                            | \$-                 | -%           |
| Intergovernmental Revenue                   | \$1,768,704            | \$1,268,738                  | \$92,632                       | \$(1,176,106)       | (92.70%)     |
| Charges for Services Revenue                | \$14,400,452           | \$16,340,698                 | \$18,276,667                   | \$1,935,969         | 11.85%       |
| Fines and Forfeits Revenue                  | \$787,449              | \$538,576                    | \$443,649                      | \$(94,927)          | (17.63%)     |
| Miscellaneous Revenue                       | \$5,111,555            | \$3,679,438                  | \$3,876,836                    | \$197,398           | 5.36%        |
| Statutory Reduction                         | \$-                    | \$(2,259,587)                | \$(2,362,164)                  | \$(102,577)         | 4.54%        |
| <b>Operating Revenues</b>                   | <b>\$47,228,592</b>    | <b>\$42,932,128</b>          | <b>\$44,881,097</b>            | <b>\$1,948,969</b>  | <b>4.54%</b> |
| Balance Forward Revenue                     | \$-                    | \$4,113,072                  | \$3,560,464                    | \$(552,608)         | (13.44%)     |
| Transfers - General Revenue                 | \$102,802,876          | \$111,925,338                | \$121,514,451                  | \$9,589,113         | 8.57%        |
| Transfers - Other Revenue                   | \$3,523,021            | \$8,527,050                  | \$8,527,050                    | \$-                 | -%           |
| Other Finance Source Revenue                | \$-                    | \$59,492                     | \$-                            | \$(59,492)          | (100.00%)    |
| <b>Non-Operating Revenues</b>               | <b>\$106,325,897</b>   | <b>\$124,624,952</b>         | <b>\$133,601,965</b>           | <b>\$8,977,013</b>  | <b>7.20%</b> |
| <b>Total Revenues</b>                       | <b>\$153,554,489</b>   | <b>\$167,557,080</b>         | <b>\$178,483,062</b>           | <b>\$10,925,982</b> | <b>6.52%</b> |
| Compensation and Benefits Expense           | \$111,512,162          | \$124,498,408                | \$132,221,117                  | \$7,722,709         | 6.20%        |
| Operating Expense                           | \$30,514,479           | \$30,719,317                 | \$32,565,688                   | \$1,846,371         | 6.01%        |
| Capital Outlay Expense                      | \$5,210,408            | \$11,050,355                 | \$12,331,320                   | \$1,280,965         | 11.59%       |
| <b>Operating Expenditures</b>               | <b>\$147,237,049</b>   | <b>\$166,268,080</b>         | <b>\$177,118,125</b>           | <b>\$10,850,045</b> | <b>6.53%</b> |
| C I P Expense                               | \$-                    | \$-                          | \$-                            | \$-                 | -%           |
| Debt Service Expense                        | \$-                    | \$-                          | \$-                            | \$-                 | -%           |
| Reserves-Operating Expense                  | \$-                    |                              | \$-                            | \$-                 | -%           |
| Reserves - Capital Expense                  | \$-                    | \$-                          | \$-                            | \$-                 | -%           |
| Reserves - Restricted Expense               | \$-                    |                              | \$-                            | \$-                 | -%           |
| Grants and Aid Expense                      | \$-                    | \$-                          | \$-                            | \$-                 | -%           |
| Transfers Expense                           | \$1,366,450            | \$1,289,000                  | \$1,364,937                    | \$75,937            | 5.89%        |
| <b>Non-Operating Expenses</b>               | <b>\$1,366,450</b>     | <b>\$1,289,000</b>           | <b>\$1,364,937</b>             | <b>\$75,937</b>     | <b>5.89%</b> |
| <b>Total Expenditures</b>                   | <b>\$148,603,499</b>   | <b>\$167,557,080</b>         | <b>\$178,483,062</b>           | <b>\$10,925,982</b> | <b>6.52%</b> |

### Law Enforcement General Fund

| Law Enforcement Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change       |
|--|---------------------|---------------------------|-----------------------------|--------------------|----------------|
| Taxes Revenue                                      | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Permits, Fees & Special Assessments Revenue        | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Intergovernmental Revenue                          | \$1,214,180         | \$238,439                 | \$92,632                    | \$(145,807)        | (61.15%)       |
| Charges for Services Revenue                       | \$1,018,181         | \$1,112,238               | \$1,262,833                 | \$150,595          | 13.54%         |
| Fines and Forfeits Revenue                         | \$787,449           | \$517,057                 | \$422,130                   | \$(94,927)         | (18.36%)       |
| Miscellaneous Revenue                              | \$2,743,819         | \$2,149,531               | \$2,314,731                 | \$165,200          | 7.69%          |
| Statutory Reduction                                | \$-                 | \$(200,864)               | \$(204,617)                 | \$(3,753)          | 1.87%          |
| <b>Total Operating Revenues</b>                    | <b>\$5,763,629</b>  | <b>\$3,816,401</b>        | <b>\$3,887,709</b>          | <b>\$71,308</b>    | <b>1.87%</b>   |
| Balance Forward Revenue                            | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Transfers - General Revenue                        | \$45,335,904        | \$49,898,467              | \$55,428,965                | \$5,530,498        | 11.08%         |
| Transfers - Other Revenue                          |                     | \$-                       | \$-                         | \$-                | -%             |
| Public Safety Funds                                | \$3,523,021         | \$8,527,050               | \$8,527,050                 | \$-                | -%             |
| Other Finance Source Revenue                       |                     |                           | \$-                         | \$-                | 0.00%          |
| <b>Non-Operating Revenues</b>                      | <b>\$48,858,925</b> | <b>\$58,425,517</b>       | <b>\$63,956,015</b>         | <b>\$5,530,498</b> | <b>9.47%</b>   |
| <b>Total Revenues</b>                              | <b>\$54,622,554</b> | <b>\$62,241,918</b>       | <b>\$67,843,724</b>         | <b>\$5,601,806</b> | <b>9.00%</b>   |
| Compensation and Benefits Expense                  | \$37,032,368        | \$38,386,640              | \$42,743,747                | \$4,357,107        | 11.35%         |
| Operating Expense                                  | \$14,979,069        | \$13,990,848              | \$14,345,520                | \$354,672          | 2.54%          |
| Capital Outlay Expense                             | \$4,091,336         | \$9,315,430               | \$10,209,520                | \$894,090          | 9.60%          |
| <b>Operating Expenses</b>                          | <b>\$56,102,773</b> | <b>\$61,692,918</b>       | <b>\$67,298,787</b>         | <b>\$5,605,869</b> | <b>9.09%</b>   |
| C I P Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Debt Service Expense                               | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Reserves-Operating Expense                         | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Reserves - Capital Expense                         | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Reserves - Restricted Expense                      | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Grants and Aid Expense                             | \$-                 | \$-                       | \$-                         | \$-                | -%             |
| Transfers Expense                                  | \$2,071,414         | \$549,000                 | \$544,937                   | \$(4,063)          | (0.74%)        |
| <b>Non-Operating Expenses</b>                      | <b>\$2,071,414</b>  | <b>\$549,000</b>          | <b>\$544,937</b>            | <b>\$(4,063)</b>   | <b>(0.74%)</b> |
| <b>Total Expenses</b>                              | <b>\$58,174,187</b> | <b>\$62,241,918</b>       | <b>\$67,843,724</b>         | <b>\$5,601,806</b> | <b>9.00%</b>   |



Law Enforcement General Fund: Budget Variances

| Law Enforcement General Fund Program Revenue and Expense Category | Difference  | % Change | Explanation   |
|---|-------------|----------|---|
| Taxes Revenue   | \$-         | -%       |   |
| Permits, Fees & Spec. Assess. Revenue                             | \$-         | -%       |   |
| Intergovernmental Revenue   | \$(145,807) | (61.15%) | Decrease is due to the reduction in unfunded grants as they are not recognized until approved.  |
| Charges for Services Revenue                                      | \$150,595   | 13.54%   | Increase is due to TICO security services   |
| Fines and Forfeits Revenue  | \$(94,928)  | (18.36%) | Decrease is due to the change in personnel  |
| Miscellaneous Revenue   | \$165,200   | 7.69%    | Due to increased interest income as a result of rising interest rates   |
| Statutory Reduction   | \$(3,753)   | 1.87%    | Variance corresponds with change in Operating Revenue   |
| Balance Forward Revenue   | \$-         | -%       |   |
| Transfers - General Revenue                                       | \$5,530,498 | 11.08%   | Increase is the result of changes in Compensation and Benefits related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contribution increases and the addition of capital added back into the budget |
| Transfers - Other Revenue   | \$-         | -%       |   |
| Transfers- Public Safety Funds                                    | \$-         | -%       |   |
| Other Finance Source Revenue                                      | \$-         | -%       |   |
| Compensation and Benefits Expense                                 | \$4,357,107 | 11.35%   | Increase is related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance Contribution increases   |
| Operating Expense   | \$354,672   | 2.54%    | Increase is due to general cost increases and additional vehicle and facility deferred maintenance  |
| Capital Outlay Expense  | \$894,090   | 9.60%    | Increase is due to additional of capital added back into budget   |
| Grants and Aid Expense  | \$-         | -%       |   |
| CIP Expense   | \$-         | -%       |   |
| Debt Service Expense  | \$-         | -%       |   |
| Reserves - Operating Expense                                      | \$-         | -%       |   |
| Reserves - Capital Expense  | \$-         | -%       |   |
| Reserves - Restricted Expense                                     | \$          | -%       |   |
| Transfers Expense   | \$(4,063)   | (0.74%)  |   |

### Law Enforcement MSTU

| Law Enforcement MSTU Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change       |
|---|------------------------|------------------------------|--------------------------------|--------------------|----------------|
| Taxes Revenue   | \$25,160,432           | \$23,364,265                 | \$24,553,477                   | \$1,189,212        | 5.09%          |
| Permits, Fees & Special Assessments Revenue             | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Intergovernmental Revenue                               | \$60,034               | \$354,735                    | \$-                            | \$(354,735)        | (100.00%)      |
| Charges for Services Revenue                            | \$3,152,411            | \$3,487,858                  | \$4,180,000                    | \$692,142          | 19.84%         |
| Fines and Forfeits Revenue                              | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Miscellaneous Revenue                                   | \$279,804              | \$73,684                     | \$36,842                       | \$(36,842)         | (50.00%)       |
| Statutory Reduction                                     | \$-                    | \$(1,364,028)                | \$(1,438,516)                  | \$(74,488)         | 5.46%          |
| <b>Total Operating Revenues</b>                         | <b>\$28,652,681</b>    | <b>\$25,916,514</b>          | <b>\$27,331,803</b>            | <b>\$1,415,289</b> | <b>5.46%</b>   |
| Balance Forward Revenue                                 |                        | \$3,514,545                  | \$3,311,686                    | \$(202,859)        | (5.77%)        |
| Transfers - General Revenue                             | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Transfers - Other Revenue                               | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Other Finance Source Revenue                            |                        | \$-                          | \$-                            | \$-                | 0.00%          |
| <b>Non-Operating Revenues</b>                           | <b>\$-</b>             | <b>\$3,514,545</b>           | <b>\$3,311,686</b>             | <b>\$(202,859)</b> | <b>(5.77%)</b> |
| <b>Total Revenues</b>                                   | <b>\$28,652,681</b>    | <b>\$29,431,059</b>          | <b>\$30,643,489</b>            | <b>\$1,212,430</b> | <b>4.12%</b>   |
| Compensation and Benefits Expense                       | \$23,119,572           | \$26,780,140                 | \$27,090,960                   | \$310,820          | 1.16%          |
| Operating Expense                                       | \$1,027,398            | \$1,189,260                  | \$1,232,529                    | \$43,269           | 3.64%          |
| Capital Outlay Expense                                  | \$606,870              | \$721,659                    | \$1,500,000                    | \$778,341          | 107.85%        |
| <b>Operating Expenses</b>                               | <b>\$24,753,840</b>    | <b>\$28,691,059</b>          | <b>\$29,823,489</b>            | <b>\$1,132,430</b> | <b>3.95%</b>   |
| CIP Expense   | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Debt Service Expense                                    | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Operating Expense                            | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Capital Expense                              | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Reserves - Restricted Expense                           | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Grants and Aid Expense                                  | \$-                    | \$-                          | \$-                            | \$-                | -%             |
| Transfers Expense                                       | \$720,707              | \$740,000                    | \$820,000                      | \$80,000           | 10.81%         |
| <b>Non-Operating Expenses</b>                           | <b>\$720,707</b>       | <b>\$740,000</b>             | <b>\$820,000</b>               | <b>\$80,000</b>    | <b>10.81%</b>  |
| <b>Total Expenses</b>                                   | <b>\$25,474,547</b>    | <b>\$29,431,059</b>          | <b>\$30,643,489</b>            | <b>\$1,212,430</b> | <b>4.12%</b>   |



Law Enforcement MSTU: Budget Variances

| Law Enforcement MSTU Program Revenue and Expense Category | Difference  | % Change  | Explanation   |
|---|-------------|-----------|---|
| Taxes Revenue   | \$1,189,212 | 5.09%     | Increase is due to the projected increase in Ad Valorem Tax Revenue   |
| Permits, Fees & Spec. Assess. Revenue                     | \$-         | -%        |   |
| Intergovernmental Revenue                                 | \$(354,735) | (100.00%) | Decrease is due to the reduction in unfunded grants as they are not recognized until approved   |
| Charges for Services Revenue                              | \$692,142   | 19.84%    | Increase is due to the contractual increase in the cost of reimbursement of an SRO and additional SRO activities  |
| Fines and Forfeits Revenue                                | \$-         | -%        |   |
| Miscellaneous Revenue                                     | \$(36,842)  | (50.00%)  | Decrease is a result of decrease sale of surplus property revenue and workers comp reimbursements   |
| Statutory Reduction                                       | \$(74,488)  | 5.46%     | Corresponds to change in Operating Revenue  |
| Balance Forward Revenue                                   | \$(202,859) | (5.77%)   | Prior year had large Balance Forward due to the COVID 19 pandemic that made the purchase of vehicles and every day operations difficult   |
| Transfers - General Revenue                               | \$-         | -%        |   |
| Transfers - Other Revenue                                 | \$-         | -%        |   |
| Other Finance Source Revenue                              | \$-         | -%        |   |
| Compensation and Benefits Expense                         | \$310,820   | 1.16%     | Increase is the result of the transfer of deputies from General Fund and increases to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contributions |
| Operating Expenses  | \$43,269    | 3.64%     | Increase primarily due to costs associated with laptop data services  |
| Capital Outlay Expense                                    | \$778,341   | 107.85%   | Increase is the result of required patrol vehicles added back into the budget   |
| Grants and Aid Expense                                    | \$-         | -%        |   |
| CIP Expense   | \$-         | -%        |   |
| Debt Service Expense                                      | \$-         | -%        |   |
| Reserves - Operating Expense                              | \$-         | -%        |   |
| Reserves - Capital Expense                                | \$-         | -%        |   |
| Reserves - Restricted Expense                             | \$-         | -%        |   |
| Transfers Expense   | \$80,000    | 10.81%    | Increase is due to a projected increase to the Property Appraiser and Tax Collector Office fees   |

### County Jail Complex

| County Jail Complex Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change        |
|--|---------------------|---------------------------|-----------------------------|--------------------|-----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Permits, Fees & Special Assessments Revenue            | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Intergovernmental Revenue                              | \$191,490           | \$356,617                 | \$-                         | \$(356,617)        | (100.00%)       |
| Charges for Services Revenue                           | \$249,696           | \$232,528                 | \$286,316                   | \$53,788           | 23.13%          |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Miscellaneous Revenue                                  | \$1,968,085         | \$1,456,223               | \$1,525,263                 | \$69,040           | 4.74%           |
| Statutory Reduction                                    | \$-                 | \$(102,268)               | \$(90,579)                  | \$11,689           | (11.43%)        |
| <b>Total Operating Revenues</b>                        | <b>\$2,409,271</b>  | <b>\$1,943,100</b>        | <b>\$1,721,000</b>          | <b>\$(222,100)</b> | <b>(11.43%)</b> |
| Balance Forward Revenue                                | \$-                 | \$598,527                 | \$77,886                    | \$(520,641)        | (86.99%)        |
| Transfers - General Revenue                            | \$46,394,958        | \$50,096,417              | \$53,988,975                | \$3,892,558        | 7.77%           |
| Transfers - Other Revenue                              | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Revenues</b>                          | <b>\$46,394,958</b> | <b>\$50,694,944</b>       | <b>\$54,066,861</b>         | <b>\$3,371,917</b> | <b>6.65%</b>    |
| <b>Total Revenues</b>                                  | <b>\$48,804,229</b> | <b>\$52,638,044</b>       | <b>\$55,787,861</b>         | <b>\$3,149,817</b> | <b>5.98%</b>    |
| Compensation and Benefits Expense                      | \$34,033,604        | \$38,508,955              | \$40,348,459                | \$1,839,504        | 4.78%           |
| Operating Expense                                      | \$12,267,111        | \$13,428,685              | \$15,061,872                | \$1,633,187        | 12.16%          |
| Capital Outlay Expense                                 | \$295,132           | \$700,404                 | \$377,530                   | \$(322,874)        | (46.10%)        |
| <b>Operating Expenses</b>                              | <b>\$46,595,847</b> | <b>\$52,638,044</b>       | <b>\$55,787,861</b>         | <b>\$3,149,817</b> | <b>5.98%</b>    |
| CIP Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Operating Expense                           | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| Transfers Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%              |
| <b>Non-Operating Expenses</b>                          | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>         | <b>-%</b>       |
| <b>Total Expenses</b>                                  | <b>\$46,595,847</b> | <b>\$52,638,044</b>       | <b>\$55,787,861</b>         | <b>\$3,149,817</b> | <b>5.98%</b>    |



County Jail Complex: Budget Variances

| County Jail Complex Program Revenue and Expense Category | Difference  | % Change  | Explanation   |
|--|-------------|-----------|---|
| Taxes Revenue  | \$-         | -%        |   |
| Permits, Fees & Spec. Assess. Revenue                    | \$-         | -%        |   |
| Intergovernmental Revenue                                | \$(356,617) | (100.00%) | Decrease is due to the reduction in unfunded grants as they are not recognized until approved   |
| Charges for Services Revenue                             | \$53,788    | 23.13%    | Increase is due to increased rates for inmate charges   |
| Fines and Forfeits Revenue                               | \$-         | -%        |   |
| Miscellaneous Revenue                                    | \$69,040    | 4.74%     | Increase from additional estimated revenue from I-Care and Aramark commissions  |
| Statutory Reduction                                      | \$11,689    | (11.43%)  | Corresponds to change in Operating Revenue  |
| Balance Forward Revenue                                  | \$(520,641) | (86.99%)  | Number provided through the Sheriff's budget  |
| Transfers - General Revenue                              | \$3,892,558 | 7.77%     | Increase is due to changes in Compensation and Benefits related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contribution increases along with significant cost increases to inmate medical and food services |
| Transfers - Other Revenue                                | \$-         | -%        |   |
| Other Finance Source Revenue                             | \$-         | -%        |   |
| Compensation and Benefits Expense                        | \$1,839,504 | 4.78%     | Increase is related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contribution increases   |
| Operating Expenses                                       | \$1,633,187 | 12.16%    | Increase is due to the increase in inmate medical care and food services  |
| Capital Outlay Expense                                   | \$(322,874) | (46.10%)  | Decrease is the result of a reduction in capital items budgeted for the jail complex  |
| Grants and Aid Expense                                   | \$-         | -%        |   |
| CIP Expense  | \$-         | -%        |   |
| Debt Service Expense                                     | \$-         | -%        |   |
| Reserves - Operating Expense                             | \$-         | -%        |   |
| Reserves - Capital Expense                               | \$-         | -%        |   |
| Reserves - Restricted Expense                            | \$-         | -%        |   |
| Transfers Expense  | \$-         | -%        |   |

### Judicial Operations

| Judicial Operations Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change     |
|--|---------------------|---------------------------|-----------------------------|------------------|--------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Permits, Fees & Special Assessments Revenue            | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Intergovernmental Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Charges for Services Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Miscellaneous Revenue                                  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Statutory Reduction                                    | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Total Operating Revenues</b>                        | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| Balance Forward Revenue                                | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers - General Revenue                            | \$6,912,309         | \$7,363,522               | \$7,475,426                 | \$111,904        | 1.52%        |
| Transfers - Other Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Revenues</b>                          | <b>\$6,912,309</b>  | <b>\$7,363,522</b>        | <b>\$7,475,426</b>          | <b>\$111,904</b> | <b>1.52%</b> |
| <b>Total Revenues</b>                                  | <b>\$6,912,309</b>  | <b>\$7,363,522</b>        | <b>\$7,475,426</b>          | <b>\$111,904</b> | <b>1.52%</b> |
| Compensation and Benefits Expense                      | \$5,713,797         | \$7,235,942               | \$7,345,272                 | \$109,330        | 1.51%        |
| Operating Expense                                      | \$109,782           | \$127,580                 | \$130,154                   | \$2,574          | 2.02%        |
| Capital Outlay Expense                                 |                     |                           | \$-                         | \$-              | -%           |
| <b>Operating Expenses</b>                              | <b>\$5,823,579</b>  | <b>\$7,363,522</b>        | <b>\$7,475,426</b>          | <b>\$111,904</b> | <b>1.52%</b> |
| CIP Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Operating Expense                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Expenses</b>                          | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| <b>Total Expenses</b>                                  | <b>\$5,823,579</b>  | <b>\$7,363,522</b>        | <b>\$7,475,426</b>          | <b>\$111,904</b> | <b>1.52%</b> |



Judicial Operations: Budget Variances

| Jail Operations Program Revenue and Expense |            |          |   |
|---|------------|----------|---|
| Category                                    | Difference | % Change | Explanation   |
| Taxes Revenue                               | \$-        | -%       |   |
| Permits, Fees & Spec. Assess. Revenue       | \$-        | -%       |   |
| Intergovernmental Revenue                   | \$-        | -%       |   |
| Charges for Services Revenue                | \$-        | -%       |   |
| Fines and Forfeits Revenue                  | \$-        | -%       |   |
| Miscellaneous Revenue                       | \$-        | -%       |   |
| Statutory Reduction                         | \$-        | -%       |   |
| Balance Forward Revenue                     | \$-        | -%       |   |
| Transfers - General Revenue                 | \$111,904  | 1.52%    | Increase is due to changes in Compensation and Benefits relating to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contributions |
| Transfers - Other Revenue                   | \$-        | -%       |   |
| Other Finance Source Revenue                | \$-        | -%       |   |
| Compensation and Benefits Expense           | \$109,330  | 1.51%    | Increase is related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contributions  |
| Operating Expenses                          | \$2,574    | 2.02%    | Increase due to operating costs associated with normal operations   |
| Capital Outlay Expense                      | \$-        | -%       |   |
| Grants and Aid Expense                      | \$-        | -%       |   |
| CIP Expense                                 | \$-        | -%       |   |
| Debt Service Expense                        | \$-        | -%       |   |
| Reserves - Operating Expense                | \$-        | -%       |   |
| Reserves - Capital Expense                  | \$-        | -%       |   |
| Reserves - Restricted Expense               | \$-        | -%       |   |
| Transfers Expense                           | \$-        | -%       |   |

### Animal Services

| <b>Animal Services Program Revenue &amp; Expense Category</b> | <b>Actual FY 2021-2022</b> | <b>Final Budget FY 2022-2023</b> | <b>Adopted Budget FY 2023-2024</b> | <b>Difference</b> | <b>% Change</b> |
|---|----------------------------|----------------------------------|------------------------------------|-------------------|-----------------|
| Taxes Revenue   | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Permits, Fees & Special Assessments Revenue                   | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Intergovernmental Revenue                                     | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Charges for Services Revenue                                  | \$75,000                   | \$-                              | \$-                                | \$-               | -%              |
| Fines and Forfeits Revenue                                    | \$-                        | \$21,519                         | \$21,519                           | \$-               | -%              |
| Miscellaneous Revenue   | \$98,402                   | \$-                              | \$-                                | \$-               | -%              |
| Statutory Reduction   | \$-                        | \$(1,076)                        | \$(1,076)                          | \$-               | -%              |
| <b>Total Operating Revenues</b>                               | <b>\$173,402</b>           | <b>\$20,443</b>                  | <b>\$20,443</b>                    | <b>\$-</b>        | <b>-%</b>       |
| Balance Forward Revenue                                       | \$-                        | \$-                              | \$170,892                          | \$170,892         | -%              |
| Transfers - General Revenue                                   | \$4,159,705                | \$4,419,618                      | \$4,621,085                        | \$201,467         | 4.56%           |
| Transfers - Other Revenue                                     | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Other Finance Source Revenue                                  | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| <b>Non-Operating Revenues</b>                                 | <b>\$4,159,705</b>         | <b>\$4,419,618</b>               | <b>\$4,791,977</b>                 | <b>\$372,359</b>  | <b>8.43%</b>    |
| <b>Total Revenues</b>   | <b>\$4,333,107</b>         | <b>\$4,440,061</b>               | <b>\$4,812,420</b>                 | <b>\$372,359</b>  | <b>8.39%</b>    |
| Compensation and Benefits Expense                             | \$2,959,830                | \$3,491,446                      | \$3,771,439                        | \$279,993         | 8.02%           |
| Operating Expense   | \$1,017,227                | \$907,451                        | \$1,040,981                        | \$133,530         | 14.71%          |
| Capital Outlay Expense  | \$-                        | \$41,164                         | \$-                                | \$(41,164)        | (100.00%)       |
| <b>Operating Expenses</b>                                     | <b>\$3,977,057</b>         | <b>\$4,440,061</b>               | <b>\$4,812,420</b>                 | <b>\$372,359</b>  | <b>8.39%</b>    |
| C I P Expense   | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Debt Service Expense  | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Reserves-Operating Expense                                    | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Reserves - Capital Expense                                    | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Reserves - Restricted Expense                                 | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Grants and Aid Expense  | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| Transfers Expense   | \$-                        | \$-                              | \$-                                | \$-               | -%              |
| <b>Non-Operating Expenses</b>                                 | <b>\$-</b>                 | <b>\$-</b>                       | <b>\$-</b>                         | <b>\$-</b>        | <b>-%</b>       |
| <b>Total Expenses</b>   | <b>\$3,977,057</b>         | <b>\$4,440,061</b>               | <b>\$4,812,420</b>                 | <b>\$372,359</b>  | <b>8.39%</b>    |



Animal Services: Budget Variances

| Animal Services Program Revenue and Expense Category | Difference | % Change  | Explanation   |
|--|------------|-----------|---|
| Taxes Revenue  | \$-        | -%        |   |
| Permits, Fees & Spec. Assess. Revenue                | \$-        | -%        |   |
| Intergovernmental Revenue                            | \$-        | -%        |   |
| Charges for Services Revenue                         | \$-        | -%        |   |
| Fines and Forfeits Revenue                           | \$-        | -%        |   |
| Miscellaneous Revenue                                | \$-        | -%        |   |
| Statutory Reduction                                  | \$-        | -%        |   |
| Balance Forward Revenue                              | \$170,892  | -%        | Due to carry forward of funds from prior year   |
| Transfers - General Revenue                          | \$201,467  | 4.56%     | Increase is the result of changes in Compensation and Benefits related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contributions |
| Transfers - Other Revenue                            | \$-        | -%        |   |
| Other Finance Source Revenue                         | \$-        | -%        |   |
| Compensation and Benefits Expense                    | \$279,993  | 8.02%     | Increase is related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contributions  |
| Operating Expense                                    | \$133,530  | 14.71%    | Increase is due to change in certain contracted services  |
| Capital Outlay Expense                               | \$(41,164) | (100.00%) | There are no capital purchases budgeted for FY24  |
| Grants and Aid Expense                               | \$-        | -%        |   |
| CIP Expense  | \$-        | -%        |   |
| Debt Service Expense                                 | \$-        | -%        |   |
| Reserves - Operating Expense                         | \$-        | -%        |   |
| Reserves - Capital Expense                           | \$-        | -%        |   |
| Reserves - Restricted Expense                        | \$-        | -%        |   |
| Transfers Expense                                    | \$-        | -%        |   |

### Contracted Services

| Contracted Services Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change         |
|--|---------------------|---------------------------|-----------------------------|--------------------|------------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Permits, Fees & Special Assessments Revenue            | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Intergovernmental Revenue                              | \$303,000           | \$318,947                 | \$-                         | \$(318,947)        | (100.00%)        |
| Charges for Services Revenue                           | \$9,905,164         | \$11,508,074              | \$12,547,518                | \$1,039,444        | 9.03%            |
| Fines and Forfeits Revenue                             | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Miscellaneous Revenue                                  | \$21,445            | \$-                       | \$-                         | \$-                | -%               |
| Statutory Reduction                                    | \$-                 | \$(591,351)               | \$(627,376)                 | \$(36,025)         | 6.09%            |
| <b>Total Operating Revenues</b>                        | <b>\$10,229,609</b> | <b>\$11,235,670</b>       | <b>\$11,920,142</b>         | <b>\$684,472</b>   | <b>6.09%</b>     |
| Balance Forward Revenue                                | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Transfers - General Revenue                            | \$-                 | \$147,314                 | \$-                         | \$(147,314)        | (100.00%)        |
| Transfers - Other Revenue                              | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Other Finance Source Revenue                           | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| <b>Non-Operating Revenues</b>                          | <b>\$-</b>          | <b>\$147,314</b>          | <b>\$-</b>                  | <b>\$(147,314)</b> | <b>(100.00%)</b> |
| <b>Total Revenues</b>                                  | <b>\$10,229,609</b> | <b>\$11,382,984</b>       | <b>\$11,920,142</b>         | <b>\$537,158</b>   | <b>4.72%</b>     |
| Compensation and Benefits Expense                      | \$8,652,990         | \$10,095,285              | \$10,921,240                | \$825,955          | 8.18%            |
| Operating Expense                                      | \$1,113,892         | \$1,016,001               | \$754,632                   | \$(261,369)        | (25.73%)         |
| Capital Outlay Expense                                 | \$217,069           | \$271,698                 | \$244,270                   | \$(27,428)         | (10.10%)         |
| <b>Operating Expenses</b>                              | <b>\$9,983,951</b>  | <b>\$11,382,984</b>       | <b>\$11,920,142</b>         | <b>\$537,158</b>   | <b>4.72%</b>     |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Debt Service Expense                                   | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Reserves-Operating Expense                             | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Reserves - Capital Expense                             | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Reserves - Restricted Expense                          | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Grants and Aid Expense                                 | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Transfers Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| <b>Non-Operating Expenses</b>                          | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>         | <b>-%</b>        |
| <b>Total Expenses</b>                                  | <b>\$9,983,951</b>  | <b>\$11,382,984</b>       | <b>\$11,920,142</b>         | <b>\$537,158</b>   | <b>4.72%</b>     |





Contracted Services: Budget Variances

| Contracted Services Program Revenue and Expense Category | Difference  | % Change  | Explanation  |
|--|-------------|-----------|--|
| Taxes Revenue  | \$-         | -%        |  |
| Permits, Fees & Spec. Assess. Revenue                    | \$-         | -%        |  |
| Intergovernmental Revenue                                | \$(318,947) | (100.00%) | Decrease is due to the reduction in unfunded grants as they are not budgeted until approved  |
| Charges for Services Revenue                             | \$1,039,444 | 9.03%     | Increase in revenue based on the additional costs for new positions added in Port Canaveral and the large increases in the Florida Retirement System and Health Insurance contribution increases |
| Fines and Forfeits Revenue                               | \$-         | -%        |  |
| Miscellaneous Revenue                                    | \$-         | -%        |  |
| Statutory Reduction                                      | \$(36,025)  | 6.09%     | Variance corresponds with change in Operating Revenue  |
| Balance Forward Revenue                                  | \$-         | -%        |  |
| Transfers - General Revenue                              | \$(147,314) | (100.00%) | Decrease is a result of a transfer changed to an interfund transfer  |
| Transfers - Other Revenue                                | \$-         | -%        |  |
| Other Finance Source Revenue                             | \$-         | -%        |  |
| Compensation and Benefits Expense                        | \$825,955   | 8.18%     | Increase is the result of changes in Compensation and Benefits related to the Collective Bargaining Agreement, Florida Retirement System and Health Insurance contribution increases             |
| Operating Expenses                                       | \$(261,369) | (25.73%)  | Decrease due to costs associated with unfunded grants that will not be spent until the funding is approved   |
| Capital Outlay Expense                                   | \$(27,428)  | (10.10%)  | Decrease requirements for additional vehicles offset by additional requirements  |
| Grants and Aid Expense                                   | \$-         | -%        |  |
| CIP Expense  | \$-         | -%        |  |
| Debt Service Expense                                     | \$-         | -%        |  |
| Reserves - Operating Expense                             | \$-         | -%        |  |
| Reserves - Capital Expense                               | \$-         | -%        |  |
| Reserves - Restricted Expense                            | \$-         | -%        |  |
| Transfers Expense  | \$-         | -%        |  |

# CHARTER OFFICERS

## Sheriff's Office

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name        | Description   | Position   | Destination    | Funding Source           | Total Cost |
|---------------------|---|--|----------------|--------------------------|------------|
| Animal Services     | Animal Cruelty Investigation                          | Animal Enforcement Officer (2)                   | Naples         | Animal Services Training | \$2,700    |
| Animal Services     | Chemical Capture                                      | Animal Enforcement Officer (12)                  | Daytona Beach  | Animal Services Training | \$2,083    |
| Animal Services     | Florida Animal Control Association Certification      | Animal Enforcement Officer (6)                   | Orlando        | Animal Services Training | \$4,410    |
| Animal Services     | Florida Animal Control Association Certification      | Animal Enforcement Officer (2), Veterinarian (2) | Orlando        | Animal Services Training | \$1,250    |
| Animal Services     | Animal Behavior College                               | Animal Welfare Coordinator                       | Virtual        | General Fund             | \$3,399    |
| Animal Services     | Best Friends Conference                               | Veterinarian                                     | Texas          | General Fund             | \$2,810    |
| Animal Services     | Euthanasia Certification                              | Animal Care Specialist (6)                       | Melbourne      | General Fund             | \$750      |
| Animal Services     | Humane Society of the United States Conference        | Veterinarian                                     | New Orleans    | General Fund             | \$2,810    |
| Animal Services     | North American Veterinary Community Conference        | Veterinarian (2)                                 | Orlando        | Contract Services        | \$2,100    |
| Contract Services   | Accident Reconstruction                               | Deputy   | Jacksonville   | Cape Canaveral Contract  | \$2,600    |
| Contract Services   | Drug Recognition Expert                               | Deputy   | Jacksonville   | Cape Canaveral Contract  | \$3,980    |
| Contract Services   | General Crimes Unit agent continuing credit           | Agents (2)                                       | T B D          | Cape Canaveral Contract  | \$900      |
| Contract Services   | FBI Law Enforcement Executive Development Association | Lieutenant (2)                                   | Titusville, FL | Port Contract            | \$1,900    |
| Contract Services   | General Crimes Unit agent continuing credit           | Deputy   | T B D          | Port Contract            | \$624      |
| Contract Services   | K9 Explosive Certification                            | EOD K9 Deputy (3)                                | TBD            | Port Contract            | \$1,500    |
| Contract Services   | Leadership Training- Performance and Accountability   | Supervisors (2)                                  | TBD            | Port Contract            | \$600      |
| Contract Services   | Port Security Conference                              | Corrections Deputy (4)                           | Daytona        | Port Contract            | \$600      |
| County Jail Complex | Behavioral Threat Assessment                          | Corrections Deputy                               | Tampa          | Two-Fifty Education Fund | \$300      |
| County Jail Complex | Bloodhound Scent                                      | Corrections Deputy (3)                           | Tallahassee    | Two-Fifty Education Fund | \$84       |
| County Jail Complex | Crisis Intervention                                   | Corrections Deputy (5)                           | Daytona        | Two-Fifty Education Fund | \$300      |
| County Jail Complex | Crisis Intervention Team                              | Corrections Deputy (2)                           | Orlando        | Two-Fifty Education Fund | \$120      |
| County Jail Complex | Developing and Maintain a Sound Organization          | Corrections Deputy                               | Orlando        | Two-Fifty Education Fund | \$60       |
| County Jail Complex | Discipline and Special Confinement                    | Corrections Deputy (3)                           | Orlando        | Two-Fifty Education Fund | \$180      |
| County Jail Complex | Effective Budgeting for Command Staff                 | Corrections Deputy (3)                           | Daytona        | Two-Fifty Education Fund | \$36       |
| County Jail Complex | FDLE De-escalation Tech                               | Corrections Deputy (2)                           | Daytona        | Two-Fifty Education Fund | \$48       |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b> | <b>Description</b>   | <b>Position</b>                                     | <b>Destination</b>  | <b>Funding Source</b>    | <b>Total Cost</b> |
|---------------------|--|---|---------------------|--------------------------|-------------------|
| County Jail Complex | Field Training Officer Training for Corrections Officers                   | Corrections Deputy (12)                             | Daytona             | Two-Fifty Education Fund | \$720             |
| County Jail Complex | Florida Management Jail Systems and Basic Jail Inspection                  | Corrections Deputy                                  | Jacksonville        | Two-Fifty Education Fund | \$312             |
| County Jail Complex | Human Remains Detection  | Corrections Deputy                                  | Panama City         | Two-Fifty Education Fund | \$100             |
| County Jail Complex | INstructor Techniques  | Corrections Deputy                                  | Daytona             | Two-Fifty Education Fund | \$96              |
| County Jail Complex | Intentional Leadership   | Corrections Deputy (6)                              | Titusville, FL      | Two-Fifty Education Fund | \$2,184           |
| County Jail Complex | Line Supervision   | Corrections Deputy (2)                              | Daytona             | Two-Fifty Education Fund | \$240             |
| County Jail Complex | Mock Prison Riot   | Corrections Deputy (2)                              | TBD                 | Two-Fifty Education Fund | \$1,307           |
| County Jail Complex | Objective Classification and Beyond  | Corrections Deputy (3)                              | Orlando             | Two-Fifty Education Fund | \$1,543           |
| County Jail Complex | Overcoming Size Differences  | Corrections Deputy (2))                             | Kissimmee           | Two-Fifty Education Fund | \$72              |
| County Jail Complex | Stress Management  | Corrections Deputy (4)                              | Orlando             | Two-Fifty Education Fund | \$240             |
| County Jail Complex | Stress Management and Peak Performance for Law Enforcement Officers        | Corrections Deputy                                  | Indian Harbor Beach | Two-Fifty Education Fund | \$175             |
| County Jail Complex | Supervising High Risk Operations   | Sergeant (4)  | Clermont            | Two-Fifty Education Fund | \$844             |
| County Jail Complex | Tactical Medical   | Corrections Deputy (3)                              | St. Cloud           | Two-Fifty Education Fund | \$36              |
| County Jail Complex | The Winning Mind for WOMen   | Corrections Deputy (5)                              | Daytona             | Two-Fifty Education Fund | \$60              |
| Law Enforcement     | American Data Group Conference   | Accounting Personnel (4), Human Resources Officer   | Kissimmee           | General Fund             | \$780             |
| Law Enforcement     | Annual Flight Training and Emergency Procedures                            | Pilot (8)   | Orlando             | General Fund             | \$35,000          |
| Law Enforcement     | SWAT RoundUP   | SWAT Operators                                      | Orlando             | General Fund             | \$11,198          |
| Law Enforcement     | Florida Association of Public Procurement Officials                        | Central Logistics Manager, Purchasing Administrator | Orlando             | General Fund             | \$748             |
| Law Enforcement     | National Emergency Number Association Florida Fall Conference 2024         | Public Safety Telecommunicator (2)                  | TBD                 | General Fund             | \$5,300           |
| Law Enforcement     | Florida Department of Law Enforcement Training for Crime Data Specialists  | Crime Data Specialists (2)                          | TBD                 | General Fund             | \$1,000           |
| Law Enforcement     | Florida Department of Law Enforcement TRaining for FCIC Agency Coordinator | Florida Crime Information Center Agency Coordinator | TBD                 | General Fund             | \$500             |
| Law Enforcement     | Florida Government Finance Officers Association Conference                 | Finance Director                                    | TBD                 | General Fund             | \$808             |

# CHARTER OFFICERS

## Sheriff's Office

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name    | Description  | Position  | Destination     | Funding Source               | Total Cost |
|-----------------|--|---|-----------------|------------------------------|------------|
| Law Enforcement | Basic Tactical Medical   | Deputy (2)  | TBD             | Second Dollar Education Fund | \$600      |
| Law Enforcement | Florida National Emergency Number Association Conference                               | Public Services Director  | TBD             | Second Dollar Education Fund | \$1,000    |
| Law Enforcement | Interviews and Interrogations  | Deputy (4)  | Daytona         | Second Dollar Education Fund | \$460      |
| Law Enforcement | Florida Sheriffs Association Conference  | Mechanics (2), IT Personnel, Human Resources Director, Finance Director | Tallahassee     | Second Dollar Education Fund | \$3,430    |
| Law Enforcement | Form 941   | Payroll Coordinator   | Online          | General Fund                 | \$219      |
| Law Enforcement | Garnishment Compliance   | Payroll Coordinator   | Online          | General Fund                 | \$219      |
| Law Enforcement | National Emergency Number Association Conference                                       | Public Services Director  | TBD             | General Fund                 | \$1,300    |
| Law Enforcement | OSHA Chemical Spills   | Fleet Maintenance Manager   | Cocoa           | General Fund                 | \$80       |
| Law Enforcement | Risk Management  | HUMAN Resource Officer  | Ocala           | General Fund                 | \$199      |
| Law Enforcement | Tyler Technology Conference  | Public Safety Telecommunicator, IT Personnel                            | TBD             | General Fund                 | \$18,300   |
| Law Enforcement | WatchGuard Firewall Training   | IT Personnel  | TBD             | General Fund                 | \$5,160    |
| Law Enforcement | ADvanced Report Writing  | Deputy (5)  | Daytona         | Second Dollar Education Fund | \$300      |
| Law Enforcement | Advanced Training Responding to Communities in Crisis                                  | Deputy (5)  | Sanford         | Second Dollar Education Fund | \$300      |
| Law Enforcement | Crisis Intervention  | Deputy (4)  | Daytona         | Second Dollar Education Fund | \$240      |
| Law Enforcement | DWI Detection and Standard Field Sobriety Testing                                      | Deputy  | TBD             | Second Dollar Education Fund | \$715      |
| Law Enforcement | FBI Law Enforcement Executive Development Association- Supervisor Leadership Institute | Sergeant (2)  | Titusville, FL  | Second Dollar Education Fund | \$1,590    |
| Law Enforcement | Federal Aviation Administration Certified Testing (Drone)                              | Deputy (8)  | Local           | Second Dollar Education Fund | \$1,280    |
| Law Enforcement | Female Enforcers   | Deputy (5)  | Daytona         | Second Dollar Education Fund | \$161      |
| Law Enforcement | Florida Association of School Resource Officers School Safety Conference               | Sergeant, Corporal (6)  | Orlando         | Second Dollar Education Fund | \$2,940    |
| Law Enforcement | Florida Criminal Investigation Unit Seminar  | Deputy (2)  | River Ranch, FL | Second Dollar Education Fund | \$811      |
| Law Enforcement | Florida Internal Affairs Investigators Association                                     | Agent (5)   | Clearwater      | Second Dollar Education Fund | \$4,870    |
| Law Enforcement | Florida Law Enforcement Training Center- Training Active Shooter/Medical Rescue        | Instructor  | TBD             | Second Dollar Education Fund | \$600      |

**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b> | <b>Description</b>                                  | <b>Position</b>              | <b>Destination</b> | <b>Funding Source</b>        | <b>Total Cost</b> |
|---------------------|---|------------------------------|--------------------|------------------------------|-------------------|
| Law Enforcement     | National Internal Affairs Investigators Association | Agent                        | Clearwater         | Second Dollar Education Fund | \$1,542           |
| Law Enforcement     | Officer Safety                                      | Deputy (10)                  | Orlando            | Second Dollar Education Fund | \$120             |
| Law Enforcement     | Overcoming Size Differences                         | Deputy (5)                   | Daytona            | Second Dollar Education Fund | \$300             |
| Law Enforcement     | Polygraph Certification                             | Polygraphist                 | TBD                | Second Dollar Education Fund | \$1,850           |
| Law Enforcement     | Property and Evidence Educational Conference        | Evidence Technician          | TBD                | Second Dollar Education Fund | \$386             |
| Law Enforcement     | School Safety Specialist                            | Major, Lieutenant            | TBD                | Second Dollar Education Fund | \$1,980           |
| Law Enforcement     | Social Media and Open Source Investigations         | Deputy (2)                   | Daytona            | Second Dollar Education Fund | \$715             |
| Law Enforcement     | Southeast Motor Rodeo                               | Deputy                       | Pompano Beach      | Second Dollar Education Fund | \$540             |
| Law Enforcement     | Southern Coast K9                                   | 2 Handlers                   | Local              | Second Dollar Education Fund | \$1,120           |
| Law Enforcement     | Space Coast Motor Challenge                         | Deputy                       | Palm Bay           | Second Dollar Education Fund | \$60              |
| Law Enforcement     | Spanish for Criminal Professional                   | Deputy (5)                   | Daytona            | Second Dollar Education Fund | \$300             |
| Law Enforcement     | Speed Measurement                                   | Deputy (11)                  | Daytona            | Second Dollar Education Fund | \$672             |
| Law Enforcement     | Street Level Drug Interdiction                      | Deputy (5)                   | Lake Mary          | Second Dollar Education Fund | \$300             |
| Law Enforcement     | Supervising High Risk Operations                    | Sergeant (4)                 | Clermont           | Second Dollar Education Fund | \$844             |
| Law Enforcement     | Survive and Thrive                                  | Deputy (10)                  | Orlando            | Second Dollar Education Fund | \$240             |
| Law Enforcement     | SWAT RoundUP  | Deputy (2)                   | Orlando            | Second Dollar Education Fund | \$1,862           |
| Law Enforcement     | Symposium on Traffic Safety                         | Supervisor                   | Orlando            | Second Dollar Education Fund | \$820             |
| Law Enforcement     | Advanced Forensic Photography                       | Crime Scene Investigator (2) | Kissimmee          | Two-Fifty Education Fund     | \$40              |
| Law Enforcement     | Armorer   | Instructor                   | TBD                | Two-Fifty Education Fund     | \$2,240           |
| Law Enforcement     | Association of Certified Fraud Examiners            | Agents (3)                   | TBD                | Two-Fifty Education Fund     | \$750             |
| Law Enforcement     | Axiom Sub-Based                                     | Agent                        | TBD                | Two-Fifty Education Fund     | \$6,500           |
| Law Enforcement     | Backcountry Tactical Tracking and Training          | Deputy (2)                   | Hot Springs, AR    | Two-Fifty Education Fund     | \$1,150           |
| Law Enforcement     | Behavioral Threat Assessment                        | Deputy (2)                   | Tampa              | Two-Fifty Education Fund     | \$1,640           |
| Law Enforcement     | Case Prep and Court Presentation                    | Deputy (5)                   | Orlando            | Two-Fifty Education Fund     | \$300             |
| Law Enforcement     | Cell Phone Investigation                            | Agent (4)                    | Sanford            | Two-Fifty Education Fund     | \$96              |
| Law Enforcement     | Cellular Technology Mapping and Analysis            | Agent                        | Texas              | Two-Fifty Education Fund     | \$1,580           |

# CHARTER OFFICERS

## Sheriff's Office

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name    | Description  | Position   | Destination    | Funding Source           | Total Cost |
|-----------------|--|--|----------------|--------------------------|------------|
| Law Enforcement | Civil Process Enforceable and Unenforceable                                    | Judicial Techs (2), Deputy (4), Sergeant, Process Server (3) | Daytona Beach  | Two-Fifty Education Fund | \$2,500    |
| Law Enforcement | Civil Process Enforceable and Unenforceable for Supervisors                    | Sergeant, Corporal   | Daytona Beach  | Two-Fifty Education Fund | \$250      |
| Law Enforcement | Crime Scene Photography  | Crime Scene Investigator (2)                                 | TBD            | Two-Fifty Education Fund | \$2,380    |
| Law Enforcement | Florida Department of Law Enforcement Advanced Analyst Training                | Investigative Analyst (3)                                    | ORlando        | Two-Fifty Education Fund | \$108      |
| Law Enforcement | Florida Division of the International Association for Identification           | Latent Print Examiner (2)                                    | Weston         | Two-Fifty Education Fund | \$1,835    |
| Law Enforcement | Florida Emergency Mortuary Operations Response System Annual Training          | Crime Scene Investigator (2)                                 | Fort Pierce    | Two-Fifty Education Fund | \$48       |
| Law Enforcement | Florida Sheriffs Association Sniper Spring Shootout                            | Team   | Orlando        | Two-Fifty Education Fund | \$300      |
| Law Enforcement | Homicide Investigation   | Deputy   | TBD            | Two-Fifty Education Fund | \$2,345    |
| Law Enforcement | Human Trafficking INvestigations   | Agent (2)  | Daytona        | Two-Fifty Education Fund | \$48       |
| Law Enforcement | INstructor Techniques  | Deputy (11)  | Daytona        | Two-Fifty Education Fund | \$1,627    |
| Law Enforcement | Intentional Leadership   | Deputy (10)  | Titusville, FL | Two-Fifty Education Fund | \$3,640    |
| Law Enforcement | International Association of Financial Crimes Investigators Conference         | Agent (9)  | Orlando        | Two-Fifty Education Fund | \$1,695    |
| Law Enforcement | Internet Crimes Against Children Investigative Techniques                      | Agent  | Orlando        | Two-Fifty Education Fund | \$825      |
| Law Enforcement | Interviews and Interrogations  | Deputy (8)   | Daytona        | Two-Fifty Education Fund | \$480      |
| Law Enforcement | Leadership Training- Performance and Accountability                            | Supervisor (5)   | Titusville, FL | Two-Fifty Education Fund | \$695      |
| Law Enforcement | Merchant Mariner Credentials   | Deputy   | TBD            | Two-Fifty Education Fund | \$700      |
| Law Enforcement | National Narcotic Drug Dog Association   | Handler (20)   | Local          | Two-Fifty Education Fund | \$1,100    |
| Law Enforcement | Narcotics and Dangerous Drugs  | Deputy (10)  | Daytona        | Two-Fifty Education Fund | \$60       |
| Law Enforcement | National Association of Extraditions Officials 58th Annual Training Conference | Senior Judicial Technician                                   | St. Petersburg | Two-Fifty Education Fund | \$975      |
| Law Enforcement | National Emergency Number Association Conference 2024                          | Public Safety Telecommunicator                               | TBD            | Two-Fifty Education Fund | \$2,100    |
| Law Enforcement | National Forensic Academy  | Crime Scene Investigator                                     | TN             | Two-Fifty Education Fund | \$16,800   |
| Law Enforcement | Street Level Drug Interdiction   | Agent (3)  | Lake Mary      | Two-Fifty Education Fund | \$60       |

**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>  | <b>Position</b>                | <b>Destination</b> | <b>Funding Source</b>    | <b>Total Cost</b> |
|------------------------------------|---|--------------------------------|--------------------|--------------------------|-------------------|
| Law Enforcement                    | Tactical Medical  | Deputy (10)                    | St. Cloud          | Two-Fifty Education Fund | \$2,108           |
| Law Enforcement                    | Taser MAster  | Instructor                     | TBD                | Two-Fifty Education Fund | \$6,800           |
| Law Enforcement                    | The Association of Public Safety Communications Officials Conference 2024 | Public Safety Telecommunicator | TBD                | Two-Fifty Education Fund | \$2,600           |
| Law Enforcement                    | The Street Smart Cop Training   | Deputy (8)                     | Titusville, FL     | Two-Fifty Education Fund | \$2,392           |
| Law Enforcement                    | US Bomb Technician Association Critical Skills                            | Deputy (2)                     | Orlando            | Two-Fifty Education Fund | \$96              |
| Law Enforcement                    | Understanding Bias and Error in Forensic                                  | Latent Print Examiner (2)      | Online             | Two-Fifty Education Fund | \$238             |
| Law Enforcement                    | Understanding Exclusion and Sufficiency Decisions                         | Latent Print Examiner (2)      | Kissimmee          | Two-Fifty Education Fund | \$1,320           |
| <b>Total Funded For Department</b> |   |                                |                    |                          | <b>\$228,253</b>  |

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description                            | Quantity | Unit Cost   | Funding Source      | Total Cost         |
|------------------------------------|--|----------|-------------|---------------------|--------------------|
| Law Enforcement                    | Communication Console Upgrades         | 1        | \$67,900    | General Fund        | \$67,900           |
| Law Enforcement                    | Network Switch Replacements            | 3        | \$15,000    | General Fund        | \$45,000           |
| Law Enforcement                    | Fingerprint Machines                   | 1        | \$12,500    | General Fund        | \$12,500           |
| Law Enforcement                    | ID Fingerprint Machine                 | 1        | \$58,000    | General Fund        | \$58,000           |
| Law Enforcement                    | Camera Server Replacements             | 1        | \$600,000   | General Fund        | \$600,000          |
| Law Enforcement                    | Synology Storage Servers               | 3        | \$15,000    | General Fund        | \$45,000           |
| Law Enforcement                    | Desktop Replacements                   | 10       | \$2,000     | General Fund        | \$20,000           |
| Law Enforcement                    | Desktop Replacements                   | 50       | \$1,000     | General Fund        | \$50,000           |
| Law Enforcement                    | Laptop Replacements                    | 100      | \$2,000     | General Fund        | \$200,000          |
| Law Enforcement                    | Replacement SWAT Vests                 | 9        | \$3,525     | General Fund        | \$31,725           |
| Law Enforcement                    | Replacement Vehicles                   | 5        | \$60,469    | General Fund        | \$302,345          |
| Law Enforcement                    | Security Upgrades at County Courthouse | 1        | \$250,000   | General Fund        | \$250,000          |
| County Jail Complex                | Vehicle Replacement                    | 1        | \$274,750   | General Fund        | \$274,750          |
| County Jail Complex                | Cameras, Vandal Restraint              | 23       | \$1,860     | General Fund        | \$42,780           |
| Contract Services                  | Vehicle Replacement                    | 1        | \$60,000    | Cape                | \$60,000           |
| Contract Services                  | P25 Radios                             | 1        | \$10,000    | Cape                | \$10,000           |
| Contract Services                  | P25 Radios                             | 1        | \$10,000    | Port                | \$10,000           |
| Contract Services                  | Vehicle Replacement                    | 1        | \$152,000   | Port                | \$152,000          |
| Contract Services                  | Communications Center Monitor          | 1        | \$3,000     | Port                | \$3,000            |
| Contract Services                  | Canine                                 | 1        | \$9,270     | Port                | \$9,270            |
| Inmate Welfare                     | Sewing and Mowing Program Equipment    | 1        | \$60,000    | Inmate Welfare Fund | \$60,000           |
| MSTU                               | Vehicle Replacement                    | 1        | \$1,500,000 | MSTU                | \$1,500,000        |
| <b>Total Funded For Department</b> |  |          |             |                     | <b>\$3,804,270</b> |





Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                         | Description                                | Quantity | Unit Cost | Funding Source | Total Cost         |
|--------------------------------------|--|----------|-----------|----------------|--------------------|
| Law Enforcement                      | Replacement Vehicles                       |          |           | Unfunded       | \$2,400,000        |
| Law Enforcement                      | Vehicle Outfitting                         |          |           | Unfunded       | \$619,200          |
| Law Enforcement                      | Office 365                                 |          |           | Unfunded       | \$500,000          |
| Law Enforcement                      | Cameras and Card Access in Data Closets    |          |           | Unfunded       | \$50,000           |
| Law Enforcement                      | Surface Drive Vessel                       |          |           | Unfunded       | \$25,000           |
| Law Enforcement                      | Airboat Motor                              |          |           | Unfunded       | \$15,000           |
| Law Enforcement                      | Motorcycle and Outfitting                  |          |           | Unfunded       | \$132,300          |
| Law Enforcement                      | Canines                                    |          |           | Unfunded       | \$21,000           |
| Law Enforcement                      | Evidence Freezer                           |          |           | Unfunded       | \$15,000           |
| Law Enforcement                      | All Terrain Vehcile (ATV)                  |          |           | Unfunded       | \$22,000           |
| Law Enforcement                      | Incinerator for Evidence                   |          |           | Unfunded       | \$60,000           |
| Law Enforcement                      | Benchmark Analytic Software                |          |           | Unfunded       | \$52,500           |
| Law Enforcement                      | Oil Tanks and Hose Reels for Fleet         |          |           | Unfunded       | \$65,250           |
| Law Enforcement                      | Vertical Tire Rack System for Fleet        |          |           | Unfunded       | \$57,000           |
| Law Enforcement                      | Parking Area Seal and Stripe North and CIS |          |           | Unfunded       | \$40,000           |
| Law Enforcement                      | Painting North Precinct and CIS Facilities |          |           | Unfunded       | \$90,000           |
| Law Enforcement                      | Security System Fleet/Evidence Facility    |          |           | Unfunded       | \$80,000           |
| Law Enforcement                      | IT For Fleet/Evidence Facility             |          |           | Unfunded       | \$60,000           |
| Law Enforcement                      | Funirutre fro Fleet/Evidence               |          |           | Unfunded       | \$100,000          |
| Law Enforcement                      | Duct Cleaning North Precinct               |          |           | Unfunded       | \$25,000           |
| Law Enforcement                      | Auto Lifts for Fleet                       |          |           | Unfunded       | \$40,000           |
| Law Enforcement                      | Elevator Replacement CIS                   |          |           | Unfunded       | \$140,000          |
| County Jail                          | Spike Vests for Jail Personnel             |          |           | Unfunded       | \$50,000           |
| <b>Total Unfunded For Department</b> |  |          |           |                | <b>\$4,659,250</b> |

### Supervisor Of Elections Office

#### Mission Statement:

The Brevard County Supervisor of Elections Office is committed to conducting fair, efficient, and accurate elections with the highest level of transparency.

It is the mission of this office to protect the integrity of the vote and voter rolls, while also working to ensure that every eligible voter has equal access to the election process.

#### Overview:

The budget request for FY 2023-2024 is for \$7,820,283 representing a 19.40% increase, or \$1,270,835 over the current year's budget.

Ever-increasing legislative and judicial unfunded mandates, costs associated with increased cybersecurity measures, Florida Retirement System increases, USPS postal rate increases, combined with continued growth in Brevard's voter rolls continue to adversely impact the budget.

#### Budget Considerations:

This budget includes more elections than the previous years as it contains a fiscal year reflecting 4 elections, three of which are countywide (2023 Municipal, 2024 Presidential Preference Primary, Primary and contains partial costs for the Presidential).

#### Legislative Unfunded Mandates:

- 96-page election reform bill, signed into law on May 24, 2023 - unfunded legislative mandate
- SB 7024 requires increases in the Florida Retirement System employer's retirement contribution rates for each membership class as of July 1, 2023. Estimated impact FY 2023/2024 - These increase percentages are 13.94% regular class, 2.95% Elected Official and 13.60% Drop.

#### Additional Budget Considerations:

- Early Voting turnout has increased 21% over the last two general election cycles
- Adding 2 polling places due to election day voting trends (44% increase in the last general election)
- Continues Litigation - This office would be remiss if we were not prepared for more future elections within recount range and contested elections warranting increased litigation costs
- Continued implementation of SB90 requiring secure ballot intake stations at all branch offices and early voting sites be monitored by an employee of the Supervisor's office when available to the public
- Additional FTW position to meet requirements set forth in recently passed legislation (SB 7050)
- Costs associated with temporary labor to receive and process an average of 150,000 initiative petitions in a Presidential election cycle (every 4 years).
- FY 2023/2024 is the lowest percentage increase from prior budget requests leading into a Presidential election year over the last ten years.

#### Personnel Expenses:

Compensation and benefits increased by 5.76% over last year's budget. In addition to incurring FRS, health insurance, workers compensation, and general liability insurance increases, this budget includes one additional full-time staff member. (This office has not increased the number of FTEs since 2009)

**Operating Expenses:**

Operating expenses increased by 33.82% or \$1,236,314.

Printing Services and supplies for the 2024 General Election will have to be expended within the 23/24 budget, which is approximately \$200k of the printing budget. The contracted services budget is increased due to the costs of poll workers and temporary staff to conduct 3 county wide elections.

**2023 Election Reform Bill**

Requires no less than 6 Government agencies to provide to Supervisors information relating to felony convictions and/or committed to Florida Commission on Offender Review custody, deceased persons, persons deemed mentally incompetent, persons removed from the Florida driver license database, and other information that identifies a voter as potentially ineligible to vote on a weekly basis - Unfunded mandate and requires an additional position. Estimated FY 2023/2024 - \$35,526.40

**Litigation**

Costs associated with litigation are included in this budget. Estimated FY 2023/2024 - \$18,000

**Temporary Labor wage increase**

In order to train and staff the numerous positions needed to conduct three county-wide elections, temporary labor rates are increased. The cost of this increase is \$638,138 (48.71%).

**Permanent Staff wage increase**

The salary increase for permanent staff is commensurate with the Board of County Commissioners increase for county employees, which is a 5.0% or \$1/hour increase. Additionally, overtime costs are increased due to conducting multiple elections leading into a Presidential election year,

**Capital Expenses:**

This budget includes \$55,000 in capital purchases to replace one fully depreciated vehicle and desktop computer upgrades.

### Summary

| Supervisor of Elections Office Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|---|---------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue                | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Intergovernmental Revenue                                 | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Charges for Services Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Fines and Forfeits Revenue                                | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue                                     | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Statutory Reduction                                       | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Total Operating Revenues</b>                           | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>     |
| Balance Forward Revenue                                   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers - General Revenue                               | \$6,285,167         | \$7,105,373               | \$7,820,283                 | \$714,910        | 10.06%        |
| Transfers - Other Revenue                                 | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Other Finance Source Revenue                              | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Total Non-Operating Revenues</b>                       | <b>\$6,285,167</b>  | <b>\$7,105,373</b>        | <b>\$7,820,283</b>          | <b>\$714,910</b> | <b>10.06%</b> |
| <b>Total Revenues</b>                                     | <b>\$6,285,167</b>  | <b>\$7,105,373</b>        | <b>\$7,820,283</b>          | <b>\$714,910</b> | <b>10.06%</b> |
| Compensation and Benefits Expense                         | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Operating Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Capital Outlay Expense                                    | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| <b>Operating Expenditures</b>                             | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>     |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Debt Service Expense                                      | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                                | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Capital Expense                                | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Restricted Expense                             | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense                                    | \$-                 | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense   | \$6,285,167         | \$7,105,373               | \$7,820,283                 | \$714,910        | 10.06%        |
| <b>Total Non-Operating Expenses</b>                       | <b>\$6,285,167</b>  | <b>\$7,105,373</b>        | <b>\$7,820,283</b>          | <b>\$714,910</b> | <b>10.06%</b> |
| <b>Total Expenditures</b>                                 | <b>\$6,285,167</b>  | <b>\$7,105,373</b>        | <b>\$7,820,283</b>          | <b>\$714,910</b> | <b>10.06%</b> |



**Tax Collector**

**Mission Statement:**

The mission of the Brevard County Tax Collector’s Office is to serve our citizens through the collection and distribution of the funds used by local and state governmental agencies to maintain our society. We will use principles of customer-oriented service, honesty, efficiency, fairness, accountability and transparency to guide our actions.

**Programs And Services:**

**Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:**

Real Estate Taxes/ Tangible Personal Property Taxes

- Current Taxes
- Delinquent Taxes including Tax Certificates and Tax Deeds

Non Ad-Valorem Assessments

State Agencies served by the Brevard County Tax Collector

- Department of Highway Safety and Motor Vehicles
- Driver License and Identification Card Services
  - US & Non-US Citizens
  - Confidential Licenses for Law Enforcement
  - Driving Road Tests (in all branches except for Viera where the roadway conditions are not conducive for the maneuvers required for driving tests)
  - Florida Title and Registration
  - Motor Vehicles
  - Vessels
  - Mobile Homes
  - Handicapped Parking Placards
- Florida Fish and Wildlife Conservation Commission
- Department of Agriculture and Consumer Services, Concealed Weapons
- Florida Department of Health and Bureau of Vital Statistics, Birth Certificates
- Department of Revenue, Sales Tax

Business Tax Receipts (B T R)

Tourist Development Tax

CFX Toll Violations

Lock Box Processing

- City of Cocoa
- City of Melbourne

State of Florida Statutorily Mandated

- Financial Management Accounting and Audit
- Funds Management and Temporary Investments



## Tax Collector

### Personnel Services for 207 Employees

- Hiring
- Training
- Employee Benefits

### Accomplishments:

As of June 1, 2023, FY23, Oct. 1, 2022 – May, 31, 2023, Roll Year 2022

- Billed over 391,278 tax accounts.
- Payment Processing Unit processed over 353,931 payments.
- Collected and distributed \$908,387,949 in ad valorem taxes and non-ad valorem assessments to taxing authorities in accordance with law, **up \$71.1 million from previous year.**
- Collected and distributed \$17,606,455 of Tourist Development Taxes, **up \$2.6 million from previous year.**
- Collected and distributed \$1,062,608 of Business Tax Receipts.
- Our employees processed over 627,820 service transactions for State Agencies while issuing licenses, permits or titles and collecting and distributing \$41,361,147 in fees.
- Processed 2,052 original concealed weapons applications and 2,695 concealed weapons renewals
- Processed 2,713 original birth certificate applications and 627 birth certificate copies for Florida Department of Health and Vital Statistics.
- Lockbox processing of utility payments for the City of Melbourne and Cocoa.
- Successful Audit with no management comments or recommendations.
- Conducted external Tourist Tax Audits.
- Cleared 6,042 toll violations for the Central Florida Expressway Authority.
- Collected and distributed \$1,530 of Hope Scholarship funds.

### Personnel Expenses:

Due to the complexity of the job and the current state of the economy, the Tax Collector's Office has had a very difficult time in recent years hiring and retaining the number of employees needed to administer the many services we provide to the residents of Brevard County. Therefore, in late 2022, we contracted with Evergreen Solutions, LLC to conduct a comprehensive Compensation Study. With approval from the Florida Department of Revenue, we implemented Evergreen Solutions LLC's recommended pay plan in March 2023. Since implementation we have seen a significant improvement in our ability to hire and retain qualified employees. Salary increases to implement the new pay plan increased our Personnel Services by 3.81% (\$503,767).

### Operating Expenses:

Operating expenses were down 11.16% (\$328,040) this budget year due to the completion of the renovation of the Merritt Island Processing Center last budget year.

### Capital Expenses:

The addition to the Brevard County Government building in Palm Bay has taken more than two years to complete. The first phase of the project was completed during the 2021-2022 budget year. The second phase is due to be completed in the current budget year. Therefore, our Capital Expenses will decrease by 99.76% (\$2,122,684) in the 2023-2024 budget year.

The Tax Collector's Office will distribute an estimated \$1,689,294 in unused fees to the taxing authorities at the end of this fiscal year. Approximately \$1,620,067 of that will be distributed to the Board of County Commissioners.

The Tax Collector's Office has distributed FY 23, 1st and 2nd quarter interest payments in the amount of \$1,466,078 to the taxing authorities. The Board of County Commissioners portion of that is \$597,529.

The Brevard County Tax Collector's budget is submitted to the Florida Department of Revenue for approval and is fee driven. The Florida Legislature is responsible for creating the fee schedule used by the Tax Collector. The schedule is

based on the amount of tax collected by the Tax Collector for the local government authorities. The Tax Collector’s Office receives a commission for the performance of a service for the Brevard County Board of Commissioners as prescribed in Florida Statutes 192.091. Payment of this commission, which is recorded as a transfer on the records of the County, is neither optional nor discretionary. The General Fund transfer reflected in this budget is viewed by the Tax Collector’s Office as a charge for service versus an actual transfer of funds.



# CHARTER OFFICERS

## Tax Collector

### Summary

| Tax Collector's Office Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change     |
|---|---------------------|---------------------------|-----------------------------|------------------|--------------|
| Taxes Revenue                                     | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Permits, Fees & Special Assessment Revenue        | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Intergovernmental Revenue                         | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Charges for Services Revenue                      | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Fines and Forfeits Revenue                        | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Miscellaneous Revenue                             | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Statutory Reduction                               | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Total Operating Revenues</b>                   | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>    |
| Balance Forward Revenue                           | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers - General Revenue                       | \$3,282,548         | \$3,512,326               | \$3,652,214                 | \$139,888        | 3.98%        |
| Transfers - Other Revenue                         | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Other Finance Source Revenue                      | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Non-Operating Revenues</b>                     | <b>\$3,282,548</b>  | <b>\$3,512,326</b>        | <b>\$3,652,214</b>          | <b>\$139,888</b> | <b>3.98%</b> |
| <b>Total Revenues</b>                             | <b>\$3,282,548</b>  | <b>\$3,512,326</b>        | <b>\$3,652,214</b>          | <b>\$139,888</b> | <b>3.98%</b> |
| Compensation and Benefits Expense                 | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Operating Expense                                 | \$35,000            | \$35,000                  | \$35,000                    | \$-              | -%           |
| Capital Outlay Expense                            | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| <b>Operating Expenses</b>                         | <b>\$35,000</b>     | <b>\$35,000</b>           | <b>\$35,000</b>             | <b>\$-</b>       | <b>-%</b>    |
| C I P Expense                                     | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Debt Service Expense                              | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves-Operating Expense                        | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Capital Expense                        | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Reserves - Restricted Expense                     | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Grants and Aid Expense                            | \$-                 | \$-                       | \$-                         | \$-              | -%           |
| Transfers Expense                                 | \$3,252,428         | \$3,477,326               | \$3,617,214                 | \$139,888        | 4.02%        |
| <b>Non-Operating Expenses</b>                     | <b>\$3,252,428</b>  | <b>\$3,477,326</b>        | <b>\$3,617,214</b>          | <b>\$139,888</b> | <b>4.02%</b> |
| <b>Total Expenses</b>                             | <b>\$3,287,428</b>  | <b>\$3,512,326</b>        | <b>\$3,652,214</b>          | <b>\$139,888</b> | <b>3.98%</b> |







# Court Operations



### Judicial Branch Administration

#### Mission Statement:

The purpose of Judicial Branch Administration is to provide effective administrative support that enables the courts in Brevard County to protect rights and liberties, to uphold and interpret the law, and to provide for the peaceful resolution of disputes in a manner that is fair and accessible to all.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Court Improvement:

- Supports and provides case management for judicial caseloads in Family, Dependency, Probate, Guardianship, and Civil divisions.

##### Accomplishments:

- Handled uncontested family cases so that Circuit judges in the Juvenile and Family divisions could focus and devote time to more complex caseloads.
- Effectively dismissed old, inactive cases thus bringing resolution and improving the judicial process for litigants.
- Judiciously addressed needs for treatment and protection of individuals from imminent harm to themselves or others while maintaining individuals' dignity and due process rights.
- Provided timely resolutions of family and dependency cases allowing self-represented litigants to have court matters heard efficiently and with less delay.
- Mediated juvenile dependency cases, bringing resolutions while minimizing trauma and time in cases affecting abused or neglected children.
- Offered on-line dispute resolution opportunities for litigants to mediate small claims cases remotely, thus reducing time, effort, and expense of appearing in court and allowing greater access to the judicial process for citizens.

##### Initiatives:

- Continue increasing efficiency of case management for Family, Dependency, Probate, Guardianship, and Civil divisions.
- Reduce the number of future dormant cases by timely researching and monitoring new cases as they are filed.
- Reduce backlog of family cases noticed for trial by thorough research and follow-up on requirements needing completion in order to proceed to trial.
- Continue mediation programs to readily reach agreements, thus reducing time, litigation, expense, and distress for court participants.

##### Trends and Issues:

- Court Improvement staff and programs continue to be important and essential for improving case management and ensuring Brevard County citizens are provided timely and efficient access to justice.

**Service Level Impacts:**

Not Applicable

**Judicial Programs:**

- Prudently manages funds collected prior to July 1, 2004 when Revision 7 of Article 5 of the Florida Constitution was enacted. Per Senate Bill 2962, these funds are available for the Courts' use until depleted.

**Accomplishments:**

- Supported key court expenditures from this special revenue in order to reduce costs to the General Fund.

**Initiatives:**

- Continue to utilize these revenue resources in ways to minimize court expenditures from the General Fund.

**Trends and Issues:**

- The Judicial Programs fund is self-supported and its sole source of revenue is the interest earned on the fund's balance. This lack of any significant replenishment therefore leads to a continuous diminishing of resources each year. The program is managed by allocating the funds in a fiscally responsible manner to maintain an available balance for future years.

**Service Level Impacts:**

Not Applicable

**Drug Court Administration:**

- This program pays administration costs of treatment-based drug court programs that are provided under Florida Statute 397.334. It is funded by fines collected per Florida Statute 796.07 which states this as the sole purpose of proceeds from these penalties.

**Accomplishments:**

- Reduced expenditures and utilized the Drug and Alcohol Trust Fund as an alternative source of revenue in order to build up fund reserves for access when other funding sources are slim or non-existent to support Drug Court Administration needs.

**Initiatives:**

- Continue to be an available resource for providing administrative support to Drug Courts.
- Work with community partners to help supplement and provide needed community resources and services.

**Trends and Issues:**

- This program has received zero to minimal revenue in the past two years from its main funding source of prostitution fines to be collected per Florida Statute 796.07. Thus expenditures have been halted and alternative sources utilized to support the administration of Drug Courts until an upward trend resumes with collecting the prostitution fines.

**Service Level Impacts:**

Not Applicable

### Summary

| Judicial Branch Administration Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference      | % Change       |
|---|---------------------|---------------------------|-----------------------------|-----------------|----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Permits, Fees & Special Assessment Revenue                | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Intergovernmental Revenue                                 | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Charges for Services Revenue                              | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Fines and Forfeits Revenue                                | \$1,020             | \$1,238                   | \$949                       | \$(289)         | (23.34%)       |
| Miscellaneous Revenue                                     | \$3,481             | \$730                     | \$3,910                     | \$3,180         | 435.62%        |
| Statutory Reduction                                       | \$-                 | \$(98)                    | \$(243)                     | \$(145)         | 147.96%        |
| <b>Total Operating Revenues</b>                           | <b>\$4,501</b>      | <b>\$1,870</b>            | <b>\$4,616</b>              | <b>\$2,746</b>  | <b>146.84%</b> |
| Balance Forward Revenue                                   | \$169,912           | \$140,496                 | \$130,762                   | \$(9,734)       | (6.93%)        |
| Transfers - General Revenue                               | \$319,661           | \$387,213                 | \$404,853                   | \$17,640        | 4.56%          |
| Transfers - Other Revenue                                 | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Other Finance Source Revenue                              | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| <b>Total Non-Operating Revenues</b>                       | <b>\$489,573</b>    | <b>\$527,709</b>          | <b>\$535,615</b>            | <b>\$7,906</b>  | <b>1.50%</b>   |
| <b>Total Revenues</b>                                     | <b>\$494,074</b>    | <b>\$529,579</b>          | <b>\$540,231</b>            | <b>\$10,652</b> | <b>2.01%</b>   |
| Compensation and Benefits Expense                         | \$262,742           | \$343,412                 | \$359,671                   | \$16,259        | 4.73%          |
| Operating Expense   | \$37,402            | \$186,167                 | \$180,560                   | \$(5,607)       | (3.01%)        |
| Capital Outlay Expense                                    | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| <b>Operating Expenditures</b>                             | <b>\$300,144</b>    | <b>\$529,579</b>          | <b>\$540,231</b>            | <b>\$10,652</b> | <b>2.01%</b>   |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Debt Service Expense                                      | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Reserves-Operating Expense                                | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Reserves - Capital Expense                                | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Reserves - Restricted Expense                             | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Grants and Aid Expense                                    | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-             | -%             |
| <b>Total Non-Operating Expenses</b>                       | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>      | <b>-%</b>      |
| <b>Total Expenditures</b>                                 | <b>\$300,144</b>    | <b>\$529,579</b>          | <b>\$540,231</b>            | <b>\$10,652</b> | <b>2.01%</b>   |

## Court Improvement

| Court Improvement Program Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change     |
|--|------------------------|------------------------------|--------------------------------|-----------------|--------------|
| Taxes Revenue  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Permits, Fees & Special Assessments Revenue          | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Intergovernmental Revenue                            | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Charges for Services Revenue                         | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Fines and Forfeits Revenue                           | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Miscellaneous Revenue                                | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Statutory Reduction                                  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Total Operating Revenues</b>                      | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| Balance Forward Revenue                              | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers - General Revenue                          | \$365,879              | \$387,213                    | \$404,853                      | \$17,640        | 4.56%        |
| Transfers - Other Revenue                            | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Other Finance Source Revenue                         | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Revenues</b>                        | <b>\$365,879</b>       | <b>\$387,213</b>             | <b>\$404,853</b>               | <b>\$17,640</b> | <b>4.56%</b> |
| <b>Total Revenues</b>                                | <b>\$365,879</b>       | <b>\$387,213</b>             | <b>\$404,853</b>               | <b>\$17,640</b> | <b>4.56%</b> |
| Compensation and Benefits Expense                    | \$302,793              | \$343,412                    | \$359,671                      | \$16,259        | 4.73%        |
| Operating Expense                                    | \$35,121               | \$43,801                     | \$45,182                       | \$1,381         | 3.15%        |
| Capital Outlay Expense                               | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Operating Expenses</b>                            | <b>\$337,914</b>       | <b>\$387,213</b>             | <b>\$404,853</b>               | <b>\$17,640</b> | <b>4.56%</b> |
| CIP Expense  | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Debt Service Expense                                 | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Operating Expense                         | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Capital Expense                           | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Reserves - Restricted Expense                        | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Grants and Aid Expense                               | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| Transfers Expense                                    | \$-                    | \$-                          | \$-                            | \$-             | -%           |
| <b>Non-Operating Expenses</b>                        | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>    |
| <b>Total Expenses</b>                                | <b>\$337,914</b>       | <b>\$387,213</b>             | <b>\$404,853</b>               | <b>\$17,640</b> | <b>4.56%</b> |

### Court Improvement: Budget Variances

| Court Improvement Program Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$-        | -%       |  |
| Permits, Fees & Special Assessments Revenue            | \$-        | -%       |  |
| Intergovernmental Revenue                              | \$-        | -%       |  |
| Charges for Services Revenue                           | \$-        | -%       |  |
| Fines and Forfeits Revenue                             | \$-        | -%       |  |
| Miscellaneous Revenue                                  | \$-        | -%       |  |
| Statutory Reduction                                    | \$-        | -%       |  |
| Balance Forward Revenue                                | \$-        | -%       |  |
| Transfers - General Revenue                            | \$17,640   | 4.56%    | Increase attributable to Cost of Living Adjustment and increased FRS rates |
| Transfers - Other Revenue                              | \$-        | -%       |  |
| Other Finance Source Revenue                           | \$-        | -%       |  |
| Compensation and Benefits Expense                      | \$16,259   | 4.73%    | Increase attributable to Cost of Living Adjustment and increased FRS rates |
| Operating Expense                                      | \$1,381    | 3.15%    | Slight increase in Operating Expenses                                      |
| Capital Outlay Expense                                 | \$-        | -%       |  |
| Grants and Aid Expense                                 | \$-        | -%       |  |
| CIP Expense  | \$-        | -%       |  |
| Debt Service Expense                                   | \$-        | -%       |  |
| Reserves - Operating Expense                           | \$-        | -%       |  |
| Reserves - Capital Expense                             | \$-        | -%       |  |
| Reserves - Restricted Expense                          | \$-        | -%       |  |
| Transfers Expense                                      | \$-        | -%       |  |



Judicial Programs

| Judicial Programs Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change       |
|--|---------------------|---------------------------|-----------------------------|-------------------|----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Permits, Fees & Special Assessments Revenue          | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Intergovernmental Revenue                            | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Charges for Services Revenue                         | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Fines and Forfeits Revenue                           | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Miscellaneous Revenue                                | \$1,260             | \$724                     | \$3,820                     | \$3,096           | 427.62%        |
| Statutory Reduction                                  | \$-                 | \$(36)                    | \$(191)                     | \$(155)           | 430.56%        |
| <b>Total Operating Revenues</b>                      | <b>\$1,260</b>      | <b>\$688</b>              | <b>\$3,629</b>              | <b>\$2,941</b>    | <b>427.47%</b> |
| Balance Forward Revenue                              | \$148,112           | \$136,254                 | \$125,664                   | \$(10,590)        | (7.77%)        |
| Transfers - General Revenue                          | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Transfers - Other Revenue                            | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Other Finance Source Revenue                         | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Non-Operating Revenues</b>                        | <b>\$148,112</b>    | <b>\$136,254</b>          | <b>\$125,664</b>            | <b>\$(10,590)</b> | <b>(7.77%)</b> |
| <b>Total Revenues</b>                                | <b>\$149,372</b>    | <b>\$136,942</b>          | <b>\$129,293</b>            | <b>\$(7,649)</b>  | <b>(5.59%)</b> |
| Compensation and Benefits Expense                    | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Operating Expense                                    | \$13,576            | \$136,942                 | \$129,293                   | \$(7,649)         | (5.59%)        |
| Capital Outlay Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Operating Expenses</b>                            | <b>\$13,576</b>     | <b>\$136,942</b>          | <b>\$129,293</b>            | <b>\$(7,649)</b>  | <b>(5.59%)</b> |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Debt Service Expense                                 | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves-Operating Expense                           | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Capital Expense                           | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Restricted Expense                        | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Grants and Aid Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Transfers Expense                                    | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Non-Operating Expenses</b>                        | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>        | <b>-%</b>      |
| <b>Total Expenses</b>                                | <b>\$13,576</b>     | <b>\$136,942</b>          | <b>\$129,293</b>            | <b>\$(7,649)</b>  | <b>(5.59%)</b> |

### Judicial Programs: Budget Variances

| Judicial Programs Program Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$-        | -%       |  |
| Permits, Fees & Special Assessments Revenue            | \$-        | -%       |  |
| Intergovernmental Revenue                              | \$-        | -%       |  |
| Charges for Services Revenue                           | \$-        | -%       |  |
| Fines and Forfeits Revenue                             | \$-        | -%       |  |
| Miscellaneous Revenue                                  | \$3,096    | 427.62%  | Due to projected increase in interest revenue as rates increase  |
| Statutory Reduction                                    | \$(155)    | 430.56%  | Variance corresponds with change in Operating Revenue  |
| Balance Forward Revenue                                | \$(10,590) | (7.77%)  | This is a self supporting fund, Balance Forward decreases as expenses exceed the interest earned as the sole source of revenue |
| Transfers - General Revenue                            | \$-        | -%       |  |
| Transfers - Other Revenue                              | \$-        | -%       |  |
| Other Finance Source Revenue                           | \$-        | -%       |  |
| Compensation and Benefits Expense                      | \$-        | -%       |  |
| Operating Expense                                      | \$(7,649)  | (5.59%)  | Operating budget decreases in accordance with Balance Forward available to support expenditures                                |
| Capital Outlay Expense                                 | \$-        | -%       |  |
| Grants and Aid Expense                                 | \$-        | -%       |  |
| CIP Expense  | \$-        | -%       |  |
| Debt Service Expense                                   | \$-        | -%       |  |
| Reserves - Operating Expense                           | \$-        | -%       |  |
| Reserves - Capital Expense                             | \$-        | -%       |  |
| Reserves - Restricted Expense                          | \$-        | -%       |  |
| Transfers Expense                                      | \$-        | -%       |  |





Drug Court Administration

| Drug Court Administration Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference     | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------|-----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Permits, Fees & Special Assessments Revenue                  | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Intergovernmental Revenue                                    | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Charges for Services Revenue                                 | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Fines and Forfeits Revenue                                   | \$1,020             | \$1,238                   | \$949                       | \$(289)        | (23.34%)        |
| Miscellaneous Revenue  | \$31                | \$6                       | \$90                        | \$84           | 1400.00%        |
| Statutory Reduction  | \$-                 | \$(62)                    | \$(52)                      | \$10           | (16.13%)        |
| <b>Total Operating Revenues</b>                              | <b>\$1,051</b>      | <b>\$1,182</b>            | <b>\$987</b>                | <b>\$(195)</b> | <b>(16.50%)</b> |
| Balance Forward Revenue                                      | \$3,059             | \$4,242                   | \$5,098                     | \$856          | 20.18%          |
| Transfers - General Revenue                                  | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Transfers - Other Revenue                                    | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Other Finance Source Revenue                                 | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| <b>Non-Operating Revenues</b>                                | <b>\$3,059</b>      | <b>\$4,242</b>            | <b>\$5,098</b>              | <b>\$856</b>   | <b>20.18%</b>   |
| <b>Total Revenues</b>  | <b>\$4,110</b>      | <b>\$5,424</b>            | <b>\$6,085</b>              | <b>\$661</b>   | <b>12.19%</b>   |
| Compensation and Benefits Expense                            | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Operating Expense  | \$-                 | \$5,424                   | \$6,085                     | \$661          | 12.19%          |
| Capital Outlay Expense                                       | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| <b>Operating Expenses</b>                                    | <b>\$-</b>          | <b>\$5,424</b>            | <b>\$6,085</b>              | <b>\$661</b>   | <b>12.19%</b>   |
| CIP Expense  | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Reserves - Operating Expense                                 | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Reserves - Capital Expense                                   | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Reserves - Restricted Expense                                | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Grants and Aid Expense                                       | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-            | -%              |
| <b>Non-Operating Expenses</b>                                | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>     | <b>-%</b>       |
| <b>Total Expenses</b>  | <b>\$-</b>          | <b>\$5,424</b>            | <b>\$6,085</b>              | <b>\$661</b>   | <b>12.19%</b>   |

### Drug Court Administration: Budget Variances

| Drug Court Administration Program Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$-        | -%       |  |
| Permits, Fees & Special Assessments Revenue                    | \$-        | -%       |  |
| Intergovernmental Revenue                                      | \$-        | -%       |  |
| Charges for Services Revenue                                   | \$-        | -%       |  |
| Fines and Forfeits Revenue                                     | \$(289)    | (23.34%) | Slight decrease projected in Solicitation Fines revenue  |
| Miscellaneous Revenue  | \$84       | 1400.00% | Increase due to projected interest revenue   |
| Statutory Reduction  | \$10       | -16.13%  | Variance corresponds with change in Operating Revenue  |
| Balance Forward Revenue  | \$856      | 20.18%   | This is a self supporting fund, Balance Forward increases as revenue collections exceed necessary expenses |
| Transfers - General Revenue                                    | \$-        | -%       |  |
| Transfers - Other Revenue                                      | \$-        | -%       |  |
| Other Finance Source Revenue                                   | \$-        | -%       |  |
| Compensation and Benefits Expense                              | \$-        | -%       |  |
| Operating Expense  | \$661      | 12.19%   | Operating budget increases in accordance with revenue available to support expenditures                    |
| Capital Outlay Expense   | \$-        | -%       |  |
| Grants and Aid Expense   | \$-        | -%       |  |
| CIP Expense  | \$-        | -%       |  |
| Debt Service Expense   | \$-        | -%       |  |
| Reserves - Operating Expense                                   | \$-        | -%       |  |
| Reserves - Capital Expense                                     | \$-        | -%       |  |
| Reserves - Restricted Expense                                  | \$-        | -%       |  |
| Transfers Expense  | \$-        | -%       |  |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                | <b>Description</b>  | <b>Position</b>            | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|------------------------------------|---|----------------------------|--------------------|-----------------------|-------------------|
| Judicial Programs                  | National Association Court Management Conference, February 2024 | Court Administration Staff | Orange County, CA  | Judicial Programs     | \$1,750           |
| Judicial Programs                  | National Association Court Management Conference, July 2024     | Court Administration Staff | New Orleans, LA    | Judicial Programs     | \$2,200           |
| <b>Total Funded For Department</b> |   |                            |                    |                       | <b>\$3,950</b>    |

### Judicial Support

#### Mission Statement:

The mission of the Judicial Support Department is to provide services to the 18th Judicial Circuit as mandated by Article V of the Florida Constitution and specified in Florida Statute 29.008.

#### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Court Technology

- Procurement of all information technology systems and contracts needed for court operations and staff
- Maintain, replace, and augment equipment to mitigate deterioration of functionality and meet increasing hardware and software demands
- Troubleshoot, repair, and assist users with challenges and issues affecting any technology used within the court system

##### Accomplishments:

- Maintained critical network firewalls to improve network security across Court and Jail locations
- Augmented internet access filtering to block malicious sites
- Kept the email protection security system renewed and functioning
- Supported reporting process for suspicious emails
- Continued to ensure network functionality and protection on an uninterrupted basis
- Supported Integrated Case Management System (ICMS) users and performed system upgrades
- Ensured licensing for necessary software is maintained and renewed annually
- Outfitted courtrooms to enhance the use of remote court proceedings, promoting ease for litigants to appear remotely and enabling the courts to address a backlog of cases while offering safety for participants during the pandemic
- Centralized help-desk reporting with self-help articles and request status monitoring
- Improved internal support process including a developing "solutions" database
- Provided ongoing user cybersecurity training and testing
- Updated laptops and docks throughout the organization to facilitate "1 device per user" policy, thus simplifying support and providing consistent user experience
- Upgraded judicial hearing room infrastructure to support mixed in-person and remote hearings
- Further enhanced and augmented ability to handle court proceedings and operations remotely

##### Initiatives:

- Develop our ICMS (Integrated Case Management System) user interface and functionality
- Develop an online calendaring system
- Centralize courtroom audio-visual (AV) control/networking in AV closet for consistency and better remote access
- Update courtrooms to improve AV/remote participation integration with witness/evidence presentations
- Further integrate remote interpreting capabilities into courtroom AV

- Migrate additional in-house services and servers to Azure
- Improve courtroom scheduling software and processes; Deploy per-courtroom digital schedule displays
- Implement integrated Human resources software to streamline processes and eliminate redundancies

#### Trends and Issues:

- The state is noticing a large uptick in scam emails and meeting invites being sent. We have set new rules and filters for this continuing issue but are hoping Microsoft will stop bad actors from sending mail to government domains going forward a little better. We are still seeing data storage grow exponentially, but have implemented some data retention policies to help cut down on this, and to get rid of data we should not be keeping anymore
- Network and Internet speed and reliability will continue to be a major focus in the coming year as evidence becomes more digital with fewer paper documents. Body cameras and other video evidence will have a greater impact on the network in the coming years.
- The “new normal” of increased use of remote technology in the courts has increased Court Technology’s need for more human resources to provide support for users and technology implemented. Without more positions within the department, current staff are unable to assist employees and maintain the levels of technology necessary to meet daily court demands.
- Reduced availability of human resources and nation-wide demand for increased pay creates challenges with recruiting and retaining skilled and reliable staff to support the needs of the judicial branch.
- Continuing and varying risks of network intrusion and application security create need for constant monitoring and adaptations to minimize vulnerabilities and maximize security of information and services, while addressing ongoing security concerns.
- Needs for video remote systems in court proceedings and interpreter needs continue to increase. Utilization and expansion of existing remote systems will grow and increase demands on technology staff to provide user training and trouble-shoot issues encountered.
- Per Florida Statute 28.24(12)(e), Court Information Technology receives funding from \$2 of the \$4 service charge paid per page of documents recorded by the Clerk of the Court. Funding from these charges fluctuates each year, creating uncertainty and unreliability in the amount of annual revenue received from this source

#### Service Level Impacts:

Given the increasing reliance and expansion of technology for all court business, considerations are constantly needed to improve all infrastructure and related information systems. Supported technology systems are mission critical and any failure of the court’s network or servers can bring the judicial system to a halt.

#### Court Facilities

- Maintain building structure, components, and utilities of three county courthouses
- Procure and upgrade equipment and furnishings needed in all courtrooms and public spaces of the court system
- Oversee communication, information systems, and security essential to court operations
- Manage services and contracts for mail, courier, and process services needed for court functions.

#### Accomplishments:

- Efficiently distributed time-sensitive legal documents throughout the county
- Provided timely service of summons associated with juvenile delinquency court
- Oversaw operations and needs of all courthouse copiers
- Replaced old, non-functional furniture in hearing rooms and courthouse witness rooms
- Provided social-distance signage, face masks, and sanitizing measures for public and employees throughout courthouses to minimize risks during pandemic

## Judicial Support

- Completed installation of courtroom monitors to better display evidence and testimony during court proceedings
- Improved courtroom walls by removing old, bubbled wallpaper, cleaning, and painting as needed
- Repainted select hearing rooms long overdue of new coat at MJC
- Replaced 4th floor air handlers at MJC
- Removed old, worn, stained carpet in secured corridor entrance area and replaced with durable, easier to clean, longer lasting vinyl planks

### Initiatives:

- Continue with improvements to upkeep basic conditions of aging courthouses
- Continue overseeing usage and contracts for all courthouse copiers
- Continue providing timely delivery of legal documents and summons
- Continue renovations to improve courtrooms

### Trends and Issues:

- The \$30 surcharge from Florida Statute 318.17 used to fund Court Facilities fluctuates yearly. This lack of a consistent revenue source creates unpredictability with revenue available for maintenance and improvement projects at all courthouses.

### Service Level Impacts:

Delaying and deferring facilities projects each year creates a continuous backlog of issues needed addressed in order to maintain the proper functioning of all county courthouses. If not handled in a timely manner, these issues can present security, health, and usability problems for the public and employees engaged in the legal system each day.

### Court Innovations

- Provide direct support to the public and users of the court system in order to facilitate efficiency and accessibility to court information through in-person and telephonic interactions and as liaisons with the judicial assistants
- Assist with workload of judicial assistants helps increase prioritization to cases with incarcerated defendants, thus aiding in reducing jail population
- Identify, assess, and deliver mental health services needed to process cases through the Mental Health court system, this resolving cases in manners most appropriate and effective for individuals, the community, and the court system

### Accomplishments:

- Provided outstanding customer service to the general public, assisting with requested court information
- Supported judges and judicial assistants with communications from the general public, attorneys, and litigants
- Provided mental health assessments and services needed to effectively and timely address cases referred to Mental Health Court

### Initiatives:

- Continue providing skilled court information specialists who pleasantly and professionally assist judges, judicial staff, and the public with court information and communication
- Continue identifying and processing mental health cases in the best way to address individuals' needs with the correct measures while reducing time, effort and costs incurred by the courts



**Trends and Issues:**

- Reduced availability of human resources and nation-wide demand for increased pay creates challenges with recruiting and retaining skilled and reliable staff to support the needs of the judicial branch.
- The \$65 additional court cost imposed in Florida Statute 939.185 for persons guilty of criminal offenses and used to fund Court Innovations is susceptible to fluctuations yearly. The program's annual operating expense budget has remained status quo for several years.

**Service Level Impacts:**

Continued coordination and support are necessary for the success of Brevard County's mental health court to provide opportunities and help for mentally ill defendants in non-violent cases and reduce re-arrest rates after their release from the court system.

**Juvenile Alternative Programs:**

- Oversee, manage, and coordinate the juvenile specialty courts: drug court, mental health court, and truancy court.
- Provide a spectrum of contempt sanction alternatives in conjunction with the 18th Circuit's Juvenile Delinquency division, the Department of Juvenile Justice, local officials, district school board employees, and local law enforcement agencies.
- Recommend most appropriate available alternative sanctions for juveniles and order community-service when appropriate.
- Provide case management, program coordination, and data collection of juvenile drug court, mental health, and truancy cases.

**Accomplishments:**

- Provided alternative programs and sanctions to keep juveniles out of the juvenile detention center, thus reducing in-custody costs and allowing opportunities for restoration and rehabilitation of those in the juvenile delinquency system.
- Continued to participate, collect data, and report findings in a national study on juvenile drug courts.
- Received funding to assist with training and technical support for transition to evidence-based guidelines from the Office of Juvenile Justice and Delinquency Prevention.
- Managed and oversaw the administration of juvenile drug court and drug testing.
- Researched, planned, and implemented Brevard County's first Truancy court.

**Initiatives:**

- Continue to actively seek and apply for additional grant funds to help support juvenile alternative programs.
- Continue to participate and renew current grants awarding funding to support the program.
- Provide resources to assist juvenile drug court participants whose expenses are not covered by grant funding
- Build community partnerships to engage support and discover additional resources for alternative sanction program needs
- Continue to help reduce detention costs through innovative alternative sanctions and programs
- Monitor and review newly implemented Truancy Court for continuation, adjustment, and expansion as needed

## Judicial Support

### **Trends and Issues:**

- Revising the juvenile drug court treatment to include a dual diagnosis/co-occurring treatment program has better addressed trauma and mental health needs, this treatment, plus more therapeutic-based sanctions, reduces costs and time in detention
- The \$65 additional court cost imposed in Florida Statute 939.185 for persons guilty of criminal offenses and used to fund Juvenile Alternative Sanctions is increasing slightly for the first time in several years, this program's annual operating expense budget has remained status quo for several years

### **Service Level Impacts:**

Current funding sources for the Juvenile Alternatives Sanctions Coordinator are critical in order to continue providing this important program.





## Summary

| Judicial Support Revenue & Expense Category | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change        |
|---|------------------------|------------------------------|--------------------------------|--------------------|-----------------|
| Taxes Revenue                               | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Intergovernmental Revenue                   | \$455                  | \$-                          | \$-                            | \$-                | -%              |
| Charges for Services Revenue                | \$2,915,919            | \$3,256,200                  | \$2,503,735                    | \$(752,465)        | (23.11%)        |
| Fines and Forfeits Revenue                  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Miscellaneous Revenue                       | \$28,617               | \$-                          | \$-                            | \$-                | -%              |
| Statutory Reduction                         | \$-                    | \$(153,184)                  | \$(125,187)                    | \$27,997           | (18.28%)        |
| <b>Total Operating Revenues</b>             | <b>\$2,944,991</b>     | <b>\$3,103,016</b>           | <b>\$2,378,548</b>             | <b>\$(724,468)</b> | <b>(23.35%)</b> |
| Balance Forward Revenue                     | \$1,589,290            | \$943,062                    | \$1,021,581                    | \$78,519           | 8.33%           |
| Transfers - General Revenue                 | \$2,739,059            | \$3,005,462                  | \$3,335,283                    | \$329,821          | 10.97%          |
| Transfers - Other Revenue                   | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Other Finance Source Revenue                | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| <b>Total Non-Operating Revenues</b>         | <b>\$4,328,349</b>     | <b>\$3,948,524</b>           | <b>\$4,356,864</b>             | <b>\$408,340</b>   | <b>10.34%</b>   |
| <b>Total Revenues</b>                       | <b>\$7,273,340</b>     | <b>\$7,051,540</b>           | <b>\$6,735,412</b>             | <b>\$(316,128)</b> | <b>(4.48%)</b>  |
| Compensation and Benefits Expense           | \$775,115              | \$797,291                    | \$941,098                      | \$143,807          | 18.04%          |
| Operating Expense                           | \$3,211,598            | \$4,386,480                  | \$4,189,360                    | \$(197,120)        | (4.49%)         |
| Capital Outlay Expense                      | \$374,736              | \$290,255                    | \$223,685                      | \$(66,570)         | (22.94%)        |
| <b>Operating Expenditures</b>               | <b>\$4,361,450</b>     | <b>\$5,474,026</b>           | <b>\$5,354,143</b>             | <b>\$(119,883)</b> | <b>(2.19%)</b>  |
| C I P Expense                               | \$486,950              | \$492,730                    | \$492,730                      | \$-                | -%              |
| Debt Service Expense                        | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves-Operating Expense                  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves - Capital Expense                  | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Reserves - Restricted Expense               | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Grants and Aid Expense                      | \$-                    | \$-                          | \$-                            | \$-                | -%              |
| Transfers Expense                           | \$902,968              | \$1,084,784                  | \$888,539                      | \$(196,245)        | (18.09%)        |
| <b>Total Non-Operating Expenses</b>         | <b>\$1,389,919</b>     | <b>\$1,577,514</b>           | <b>\$1,381,269</b>             | <b>\$(196,245)</b> | <b>(12.44%)</b> |
| <b>Total Expenditures</b>                   | <b>\$5,751,368</b>     | <b>\$7,051,540</b>           | <b>\$6,735,412</b>             | <b>\$(316,128)</b> | <b>(4.48%)</b>  |

### Court Information Technology

| Court Information Technology Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change         |
|---|---------------------|---------------------------|-----------------------------|--------------------|------------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Permits, Fees & Special Assessment Revenue                      | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Intergovernmental Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Charges for Services Revenue                                    | \$1,642,688         | \$2,024,108               | \$1,300,000                 | \$(724,108)        | (35.77%)         |
| Fines and Forfeits Revenue                                      | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Miscellaneous Revenue   | \$11,854            | \$-                       | \$-                         | \$-                | -%               |
| Statutory Reduction   | \$-                 | \$(91,542)                | \$(65,000)                  | \$26,542           | (28.99%)         |
| <b>Total Operating Revenues</b>                                 | <b>\$1,654,542</b>  | <b>\$1,932,566</b>        | <b>\$1,235,000</b>          | <b>\$(697,566)</b> | <b>(36.10%)</b>  |
| Balance Forward Revenue   | \$821,423           | \$234,000                 | \$400,000                   | \$166,000          | 70.94%           |
| Transfers - General Revenue                                     | \$58,327            | \$-                       | \$128,475                   | \$128,475          | -%               |
| Transfers - Other Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Other Finance Source Revenue                                    | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| <b>Non-Operating Revenues</b>                                   | <b>\$879,750</b>    | <b>\$234,000</b>          | <b>\$528,475</b>            | <b>\$294,475</b>   | <b>125.84%</b>   |
| <b>Total Revenues</b>   | <b>\$2,534,292</b>  | <b>\$2,166,566</b>        | <b>\$1,763,475</b>          | <b>\$(403,091)</b> | <b>(18.61%)</b>  |
| Compensation and Benefits Expense                               | \$490,718           | \$479,703                 | \$612,415                   | \$132,712          | 27.67%           |
| Operating Expense   | \$823,798           | \$1,216,608               | \$987,375                   | \$(229,233)        | (18.84%)         |
| Capital Outlay Expense  | \$361,588           | \$290,255                 | \$163,685                   | \$(126,570)        | (43.61%)         |
| <b>Operating Expenses</b>                                       | <b>\$1,676,104</b>  | <b>\$1,986,566</b>        | <b>\$1,763,475</b>          | <b>\$(223,091)</b> | <b>(11.23%)</b>  |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Reserves-Operating Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Reserves - Capital Expense                                      | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Reserves - Restricted Expense                                   | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%               |
| Transfers Expense   | \$-                 | \$180,000                 | \$-                         | \$(180,000)        | (100.00%)        |
| <b>Non-Operating Expenses</b>                                   | <b>\$-</b>          | <b>\$180,000</b>          | <b>\$-</b>                  | <b>\$(180,000)</b> | <b>(100.00%)</b> |
| <b>Total Expenses</b>   | <b>\$1,676,104</b>  | <b>\$2,166,566</b>        | <b>\$1,763,475</b>          | <b>\$(403,091)</b> | <b>(18.61%)</b>  |

## Court Technology: Budget Variances

| Court Technology Program Revenue and Expense |             |           |   |
|--|-------------|-----------|---|
| Category                                     | Difference  | % Change  | Explanation   |
| Taxes Revenue                                | \$-         | -%        |   |
| Permits, Fees & Special Assessment Revenue   | \$-         | -%        |   |
| Intergovernmental Revenue                    | \$-         | -%        |   |
| Charges for Services Revenue                 | \$(724,108) | (35.77%)  | Decrease due to current collection trends in FY23   |
| Fines and Forfeits Revenue                   | \$-         | -%        |   |
| Miscellaneous Revenue                        | \$-         | -%        |   |
| Statutory Reduction                          | \$26,542    | (28.99%)  | Variance corresponds with change in Operating Revenue   |
| Balance Forward Revenue                      | \$166,000   | 70.94%    | Due to unrecognized fund balance in prior year from revenue collections that exceeded anticipated budgeted revenues                 |
| Transfers - General Revenue                  | \$128,475   | -%        | Due to increased Recording Fee revenue General Fund support is needed for FY24  |
| Transfers - Other Revenue                    | \$-         | -%        |   |
| Other Finance Source Revenue                 | \$-         | -%        |   |
| Compensation and Benefits Expense            | \$132,712   | 27.67%    | Due to Cost of Living Adjustments and FRS rate increases and annualization of the cost of a new position approved in the prior year |
| Operating Expense                            | \$(229,233) | (18.84%)  | Attributable to completion of website upgrades in prior year  |
| Capital Outlay Expense                       | \$(126,570) | (43.61%)  | Due to the completion of capital purchases in the prior year  |
| Grants and Aid Expense                       | \$-         | -%        |   |
| C I P Expense                                | \$-         | -%        |   |
| Debt Service Expense                         | \$-         | -%        |   |
| Reserves-Operating Expense                   | \$-         | -%        |   |
| Reserves - Capital Expense                   | \$-         | -%        |   |
| Reserves - Restricted Expense                | \$-         | -%        |   |
| Transfers Expense                            | \$(180,000) | (100.00%) | Decrease is due to one time transfer to the Clerk's Office to fund office wide phone upgrades                                       |

### Court Facilities

| Court Facilities Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change       |
|---|---------------------|---------------------------|-----------------------------|-------------------|----------------|
| Taxes Revenue                                       | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Permits, Fees & Special Assessment Revenue          | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Intergovernmental Revenue                           | \$455               | \$-                       | \$-                         | \$-               | -%             |
| Charges for Services Revenue                        | \$995,744           | \$950,000                 | \$961,235                   | \$11,235          | 1.18%          |
| Fines and Forfeits Revenue                          | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Miscellaneous Revenue                               | \$7,312             | \$-                       | \$-                         | \$-               | -%             |
| Statutory Reduction                                 | \$-                 | \$(47,500)                | \$(48,061)                  | \$(561)           | 1.18%          |
| <b>Total Operating Revenues</b>                     | <b>\$1,003,511</b>  | <b>\$902,500</b>          | <b>\$913,174</b>            | <b>\$10,674</b>   | <b>1.18%</b>   |
| Balance Forward Revenue                             | \$751,867           | \$687,481                 | \$600,000                   | \$(87,481)        | (12.72%)       |
| Transfers - General Revenue                         | \$2,388,614         | \$2,692,948               | \$2,834,744                 | \$141,796         | 5.27%          |
| Transfers - Other Revenue                           | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Other Finance Source Revenue                        | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| <b>Non-Operating Revenues</b>                       | <b>\$3,140,481</b>  | <b>\$3,380,429</b>        | <b>\$3,434,744</b>          | <b>\$54,315</b>   | <b>1.61%</b>   |
| <b>Total Revenues</b>                               | <b>\$4,143,992</b>  | <b>\$4,282,929</b>        | <b>\$4,347,918</b>          | <b>\$64,989</b>   | <b>1.52%</b>   |
| Compensation and Benefits Expense                   | \$27,980            | \$37,460                  | \$28,417                    | \$(9,043)         | (24.14%)       |
| Operating Expense                                   | \$2,101,524         | \$2,847,955               | \$2,878,232                 | \$30,277          | 1.06%          |
| Capital Outlay Expense                              | \$13,148            | \$-                       | \$60,000                    | \$60,000          | -%             |
| <b>Operating Expenses</b>                           | <b>\$2,142,652</b>  | <b>\$2,885,415</b>        | <b>\$2,966,649</b>          | <b>\$81,234</b>   | <b>2.82%</b>   |
| C I P Expense                                       | \$486,950           | \$492,730                 | \$492,730                   | \$-               | -%             |
| Debt Service Expense                                | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves-Operating Expense                          | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Capital Expense                          | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Reserves - Restricted Expense                       | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Grants and Aid Expense                              | \$-                 | \$-                       | \$-                         | \$-               | -%             |
| Transfers Expense                                   | \$902,968           | \$904,784                 | \$888,539                   | \$(16,245)        | (1.80%)        |
| <b>Non-Operating Expenses</b>                       | <b>\$1,389,919</b>  | <b>\$1,397,514</b>        | <b>\$1,381,269</b>          | <b>\$(16,245)</b> | <b>(1.16%)</b> |
| <b>Total Expenses</b>                               | <b>\$3,532,571</b>  | <b>\$4,282,929</b>        | <b>\$4,347,918</b>          | <b>\$64,989</b>   | <b>1.52%</b>   |

## Court Facilities: Budget Variances

| <b>Court Facilities Program Revenue and Expense Category</b> | <b>Difference</b> | <b>% Change</b> | <b>Explanation</b>  |
|--|-------------------|-----------------|---|
| Taxes Revenue  | \$-               | -%              |   |
| Permits, Fees & Special Assessment Revenue                   | \$-               | -%              |   |
| Intergovernmental Revenue                                    | \$-               | -%              |   |
| Charges for Services Revenue                                 | \$11,235          | 1.18%           | Increase due to current collection trends for the \$30 Court Facilities Fee Surcharge revenue   |
| Fines and Forfeits Revenue                                   | \$-               | -%              |   |
| Miscellaneous Revenue  | \$-               | -%              |   |
| Statutory Reduction  | \$(561)           | 1.18%           | Variance corresponds to change in Operating Revenue   |
| Balance Forward Revenue                                      | \$(87,481)        | (12.72%)        | Slight decrease due to anticipated completion of CIP projects   |
| Transfers - General Revenue                                  | \$141,796         | 5.27%           | Increase attributable to more support needed from the General Fund to support current repair and maintenance schedule as well as addition of several CIP projects |
| Transfers - Other Revenue                                    | \$-               | -%              |   |
| Other Finance Source Revenue                                 | \$-               | -%              |   |
| Compensation and Benefits Expense                            | \$(9,043)         | (24.14%)        | Slight decrease due to cost distribution changes  |
| Operating Expense  | \$30,277          | 1.06%           | Increase in security and janitorial contract costs  |
| Capital Outlay Expense                                       | \$60,000          | -%              | Increase due to anticipated purchase of x ray machine for the Courts  |
| Grants and Aid Expense                                       | \$-               | -%              |   |
| C I P Expense  | \$-               | -%              | Increase due to planned capital improvement projects for this fiscal year including elevator repairs and courtroom improvements                                   |
| Debt Service Expense   | \$-               | -%              |   |
| Reserves-Operating Expense                                   | \$-               | -%              |   |
| Reserves - Capital Expense                                   | \$-               | -%              |   |
| Reserves - Restricted Expense                                | \$-               | -%              |   |
| Transfers Expense  | \$(16,245)        | (1.80%)         | Slight decrease in the transfer for the Sales Tax Refunding and Improvement Revenue bonds debt payment  |

### Juvenile Alternatives

| Juvenile Alternatives Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change        |
|--|---------------------|---------------------------|-----------------------------|-------------------|-----------------|
| Taxes Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Permits, Fees & Special Assessment Revenue               | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Intergovernmental Revenue                                | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Charges for Services Revenue                             | \$138,768           | \$141,046                 | \$121,250                   | \$(19,796)        | (14.04%)        |
| Fines and Forfeits Revenue                               | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Miscellaneous Revenue                                    | \$9,305             | \$-                       | \$-                         | \$-               | -%              |
| Statutory Reduction                                      | \$-                 | \$(7,090)                 | \$(6,063)                   | \$1,027           | (14.49%)        |
| <b>Total Operating Revenues</b>                          | <b>\$148,073</b>    | <b>\$133,956</b>          | <b>\$115,187</b>            | <b>\$(18,769)</b> | <b>(14.01%)</b> |
| Balance Forward Revenue                                  | \$16,000            | \$21,581                  | \$21,581                    | \$-               | -%              |
| Transfers - General Revenue                              | \$150,612           | \$155,656                 | \$179,380                   | \$23,724          | 15.24%          |
| Transfers - Other Revenue                                | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Other Finance Source Revenue                             | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Non-Operating Revenues</b>                            | <b>\$166,612</b>    | <b>\$177,237</b>          | <b>\$200,961</b>            | <b>\$23,724</b>   | <b>13.39%</b>   |
| <b>Total Revenues</b>                                    | <b>\$314,685</b>    | <b>\$311,193</b>          | <b>\$316,148</b>            | <b>\$4,955</b>    | <b>1.59%</b>    |
| Compensation and Benefits Expense                        | \$70,729            | \$74,191                  | \$78,976                    | \$4,785           | 6.45%           |
| Operating Expense  | \$214,092           | \$237,002                 | \$237,172                   | \$170             | 0.07%           |
| Capital Outlay Expense                                   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Operating Expenses</b>                                | <b>\$284,821</b>    | <b>\$311,193</b>          | <b>\$316,148</b>            | <b>\$4,955</b>    | <b>1.59%</b>    |
| C I P Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Debt Service Expense                                     | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves-Operating Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Capital Expense                               | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Restricted Expense                            | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Grants and Aid Expense                                   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Non-Operating Expenses</b>                            | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>        | <b>-%</b>       |
| <b>Total Expenses</b>                                    | <b>\$284,821</b>    | <b>\$311,193</b>          | <b>\$316,148</b>            | <b>\$4,955</b>    | <b>1.59%</b>    |



### Juvenile Alternatives: Budget Variances

| Juvenile Alternatives Program Revenue and Expense Category | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue  | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                 | \$-        | -%       |   |
| Intergovernmental Revenue                                  | \$-        | -%       |   |
| Charges for Services Revenue                               | \$(19,796) | (14.04%) | Decrease projected for \$65 Nolo Contendere Fee based on legislative mandate that allows for people to opt for deferred payment plans |
| Fines and Forfeits Revenue                                 | \$-        | -%       |   |
| Miscellaneous Revenue                                      | \$-        | -%       |   |
| Statutory Reduction  | \$1,027    | (14.49%) | Variance corresponds with change in Operating Revenue   |
| Balance Forward Revenue                                    | \$-        | -%       |   |
| Transfers - General Revenue                                | \$23,724   | 15.24%   | Due to Cost of Living Adjustments and the increase of FRS rates   |
| Transfers - Other Revenue                                  | \$-        | -%       |   |
| Other Finance Source Revenue                               | \$-        | -%       |   |
| Compensation and Benefits Expense                          | \$4,785    | 6.45%    | Due to Cost of Living Adjustments and FRS rates   |
| Operating Expense  | \$170      | 0.07%    | Due to increase in professional services costs  |
| Capital Outlay Expense                                     | \$-        | -%       |   |
| Grants and Aid Expense                                     | \$-        | -%       |   |
| C I P Expense  | \$-        | -%       |   |
| Debt Service Expense                                       | \$-        | -%       |   |
| Reserves-Operating Expense                                 | \$-        | -%       |   |
| Reserves - Capital Expense                                 | \$-        | -%       |   |
| Reserves - Restricted Expense                              | \$-        | -%       |   |
| Transfers Expense  | \$-        | -%       |   |

### Local Court Mandates/Initiatives

| Local Court Mandates/Initiatives Program Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference        | % Change        |
|---|---------------------|---------------------------|-----------------------------|-------------------|-----------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Permits, Fees & Special Assessment Revenue                          | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Intergovernmental Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Charges for Services Revenue  | \$138,719           | \$141,046                 | \$121,250                   | \$(19,796)        | (14.04%)        |
| Fines and Forfeits Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Miscellaneous Revenue   | \$146               | \$-                       | \$-                         | \$-               | -%              |
| Statutory Reduction   | \$-                 | \$(7,052)                 | \$(6,063)                   | \$989             | (14.02%)        |
| <b>Total Operating Revenues</b>                                     | <b>\$138,865</b>    | <b>\$133,994</b>          | <b>\$115,187</b>            | <b>\$(18,807)</b> | <b>(14.04%)</b> |
| Balance Forward Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Transfers - General Revenue   | \$141,506           | \$156,858                 | \$192,684                   | \$35,826          | 22.84%          |
| Transfers - Other Revenue   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Non-Operating Revenues</b>                                       | <b>\$141,506</b>    | <b>\$156,858</b>          | <b>\$192,684</b>            | <b>\$35,826</b>   | <b>22.84%</b>   |
| <b>Total Revenues</b>   | <b>\$280,371</b>    | <b>\$290,852</b>          | <b>\$307,871</b>            | <b>\$17,019</b>   | <b>5.85%</b>    |
| Compensation and Benefits Expense                                   | \$185,689           | \$205,937                 | \$221,290                   | \$15,353          | 7.46%           |
| Operating Expense   | \$72,184            | \$84,915                  | \$86,581                    | \$1,666           | 1.96%           |
| Capital Outlay Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Operating Expenses</b>   | <b>\$257,873</b>    | <b>\$290,852</b>          | <b>\$307,871</b>            | <b>\$17,019</b>   | <b>5.85%</b>    |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves-Operating Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Capital Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Reserves - Restricted Expense                                       | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-               | -%              |
| <b>Non-Operating Expenses</b>                                       | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>        | <b>-%</b>       |
| <b>Total Expenses</b>   | <b>\$257,873</b>    | <b>\$290,852</b>          | <b>\$307,871</b>            | <b>\$17,019</b>   | <b>5.85%</b>    |





## Local Court Mandates/Initiatives: Budget Variances

| Local Court Mandates/Initiatives Program<br>Revenue and Expense Category | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue  | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue                               | \$-        | -%       |   |
| Intergovernmental Revenue  | \$-        | -%       |   |
| Charges for Services Revenue   | \$(19,796) | (14.04%) | Decrease projected for \$65 Nolo Contendere Fee based on legislative mandate that allows for people to opt for deferred payment plans |
| Fines and Forfeits Revenue   | \$-        | -%       |   |
| Miscellaneous Revenue  | \$-        | -%       |   |
| Statutory Reduction  | \$989      | (14.02%) | Variance corresponds with change in Operating Revenue   |
| Balance Forward Revenue  | \$-        | -%       |   |
| Transfers - General Revenue  | \$35,826   | 22.84%   | Attributable to Cost of Living Adjustment and FRS rate increases  |
| Transfers - Other Revenue  | \$-        | -%       |   |
| Other Finance Source Revenue   | \$-        | -%       |   |
| Compensation and Benefits Expense  | \$15,353   | 7.46%    | Attributable to Cost of Living Adjustment and FRS rate increases  |
| Operating Expense  | \$1,666    | 1.96%    | Due to increased operating expenses   |
| Capital Outlay Expense   | \$-        | -%       |   |
| Grants and Aid Expense   | \$-        | -%       |   |
| C I P Expense  | \$-        | -%       |   |
| Debt Service Expense   | \$-        | -%       |   |
| Reserves-Operating Expense   | \$-        | -%       |   |
| Reserves - Capital Expense   | \$-        | -%       |   |
| Reserves - Restricted Expense  | \$-        | -%       |   |
| Transfers Expense  | \$-        | -%       |   |

## Judicial Support

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                         | Description   | Position           | Destination        | Funding Source | Total Cost      |
|--------------------------------------|---|--------------------|--------------------|----------------|-----------------|
| Court Information Technology         | eCourts 2023  | Court Tech Manager | Las Vegas, NV      | Court Fees     | \$2,700         |
| Court Information Technology         | eCourts 2023  | Court Tech Manager | Las Vegas, NV      | Court Fees     | \$2,700         |
| Court Information Technology         | CTC 2024  | Court Tech Manager | TBD                | Court Fees     | \$2,700         |
| Court Information Technology         | CTC 2024  | Court Tech Manager | TBD                | Court Fees     | \$2,700         |
| Court Innovations-Local Requirements | Marital and Family Law Review Course Jan 26-27, 2024                      | General Magistrate | Kissimmee, FL      | Court Fees     | \$1,025         |
| Court Innovations-Local Requirements | Florida Trial Court Staff Attorney Association Annual Conference Aug 2024 | Staff Attorney     | St. Petersburg, FL | Court Fees     | \$640           |
| Court Innovations-Local Requirements | Florida Trial Court Staff Attorney Association Annual Conference Aug 2024 | Staff Attorney     | St. Petersburg, FL | Court Fees     | \$640           |
| <b>Total Funded For Department</b>   |   |                    |                    |                | <b>\$13,105</b> |



## Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                       | Description  | Quantity | Unit Cost | Funding Source | Total Cost       |
|------------------------------------|--|----------|-----------|----------------|------------------|
| Court Facilities                   | X-Ray Machine  | 1        | \$50,000  | Court Fees     | \$50,000         |
| Court Facilities                   | Metal Detector   | 2        | \$5,000   | Court Fees     | \$10,000         |
| Court Information Technology       | State Attorney's Office Replacement Laptop Computers (1/4 Rotation Life Cycle) | 20       | \$1,000   | Court Fees     | \$20,000         |
| Court Information Technology       | State Attorney's Office Replacement PCs (1/4 Rotation Life Cycle)              | 10       | \$1,000   | Court Fees     | \$10,000         |
| Court Information Technology       | Veam VM Backup Server  | 1        | \$10,000  | Court Fees     | \$10,000         |
| Court Information Technology       | Server Rack Replacement Batteries  | 1        | \$3,000   | Court Fees     | \$3,000          |
| Court Information Technology       | Courtroom AV and Network System Installs                                       | 13       | \$7,745   | Court Fees     | \$100,685        |
| Court Information Technology       | Laptop and PC Replacement Public Defender                                      | 20       | \$1,000   | Court Fees     | \$20,000         |
| <b>Total Funded For Department</b> |  |          |           |                | <b>\$223,685</b> |

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description  | Funding Source | Total Cost       |
|------------------------------------|--|----------------|------------------|
| Court Facilities                   | Upgrade Melbourne Courthouse Elevator                | General Fund   | \$200,000        |
| Court Facilities                   | Replace Courthouse HVAC Ice Tank Systems Replacement | General Fund   | \$250,000        |
| Court Facilities                   | Historic Titusville Courthouse Boiler Replacement    | General Fund   | \$42,730         |
| <b>Total Funded For Department</b> |  |                | <b>\$492,730</b> |



## Law Library

### Mission Statement:

The mission of the A. Max Brewer Memorial Law Library is to collect, preserve, and provide access to legal resources and information to the Brevard County public, judges, county officials, and attorneys.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Legal Information Service:

- The Law Library provides access to current, authoritative print and electronic legal resources and information for use by Brevard County citizens and their government. Trained staff deliver confidential, cost-effective service to all customers seeking access to the justice system. Staff instructs customers in the use of legal and procedural materials and technologies.

##### Accomplishments:

- Increased number of reference and customer service transactions with both the public and with officers of the court.

##### Initiatives:

- Continue to expand service to customers electronically when possible, which generally saves customers time and money.
- Beginning discussion and exploration of the idea of working with the Clerk of Court's Office and the Courts to add a self-help center for self-represented litigants inside the Law Library.
- Discussion with local community partners about holding future events inside the Law Library.
- Looking into adding color copies to the services that the Law Library provides, which are often requested by customers and may provide additional revenue.
- Reviewing and adjusting the Law Library schedule of fees for various services to ensure that they reflect the current economy and appropriate pricing trends.

##### Trends and Issues:

- While foot traffic inside the Law Library remains lower than pre-pandemic levels, this is in big part due to the increased ability of Law Library staff to provide more services electronically.
- Court fee revenue has been tracking downward recently and there is uncertainty with projecting the scope and length of this trend.

##### Service Level Impacts:

Not Applicable.

### Summary

| Law Library Revenue & Expense Category     | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference        | % Change        |
|--|------------------------|------------------------------|--------------------------------|-------------------|-----------------|
| Taxes Revenue                              | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Permits, Fees & Special Assessment Revenue | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Intergovernmental Revenue                  | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Charges for Services Revenue               | \$155,199              | \$157,946                    | \$140,487                      | \$(17,459)        | (11.05%)        |
| Fines and Forfeits Revenue                 | \$1,552                | \$2,000                      | \$2,000                        | \$-               | -%              |
| Miscellaneous Revenue                      | \$4,678                | \$3,000                      | \$2,500                        | \$(500)           | (16.67%)        |
| Statutory Reduction                        | \$-                    | \$(8,147)                    | \$(7,248)                      | \$899             | (11.03%)        |
| <b>Total Operating Revenues</b>            | <b>\$161,428</b>       | <b>\$154,799</b>             | <b>\$137,739</b>               | <b>\$(17,060)</b> | <b>(11.02%)</b> |
| Balance Forward Revenue                    | \$24,168               | \$24,168                     | \$20,168                       | \$(4,000)         | (16.55%)        |
| Transfers - General Revenue                | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Transfers - Other Revenue                  | \$177,288              | \$249,908                    | \$286,400                      | \$36,492          | 14.60%          |
| Other Finance Source Revenue               | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| <b>Non-Operating Revenues</b>              | <b>\$201,456</b>       | <b>\$274,076</b>             | <b>\$306,568</b>               | <b>\$32,492</b>   | <b>11.86%</b>   |
| <b>Total Revenues</b>                      | <b>\$362,884</b>       | <b>\$428,875</b>             | <b>\$444,307</b>               | <b>\$15,432</b>   | <b>3.60%</b>    |
| Compensation and Benefits Expense          | \$188,557              | \$207,829                    | \$222,516                      | \$14,687          | 7.07%           |
| Operating Expense                          | \$31,352               | \$41,358                     | \$46,103                       | \$4,745           | 11.47%          |
| Capital Outlay Expense                     | \$156,502              | \$159,520                    | \$159,520                      | \$-               | -%              |
| <b>Operating Expenses</b>                  | <b>\$376,411</b>       | <b>\$408,707</b>             | <b>\$428,139</b>               | <b>\$19,432</b>   | <b>4.75%</b>    |
| C I P Expense                              | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Debt Service Expense                       | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Reserves-Operating Expense                 | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Reserves - Capital Expense                 | \$-                    | \$20,168                     | \$16,168                       | \$(4,000)         | (19.83%)        |
| Reserves - Restricted Expense              | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Grants and Aid Expense                     | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| Transfers Expense                          | \$-                    | \$-                          | \$-                            | \$-               | -%              |
| <b>Non-Operating Expenses</b>              | <b>\$-</b>             | <b>\$20,168</b>              | <b>\$16,168</b>                | <b>\$(4,000)</b>  | <b>(19.83%)</b> |
| <b>Total Expenses</b>                      | <b>\$376,411</b>       | <b>\$428,875</b>             | <b>\$444,307</b>               | <b>\$15,432</b>   | <b>3.60%</b>    |

## Budget Variances

| Law Library Revenue and Expense Category   | Difference | % Change | Explanation   |
|--|------------|----------|---|
| Taxes Revenue                              | \$-        | -%       |   |
| Permits, Fees & Special Assessment Revenue | \$-        | -%       |   |
| Intergovernmental Revenue                  | \$-        | -%       |   |
| Charges for Services Revenue               | \$(17,459) | (11.05%) | Decrease projected for \$65 Nolo Contendere Fee based on legislative mandate that allows for people to opt for deferred payment plans |
| Fines and Forfeits Revenue                 | \$-        | -%       | Slight decrease based on current trends for fines revenue   |
| Miscellaneous Revenue                      | \$(500)    | (16.67%) | Attributable to decreased surplus sale revenue  |
| Statutory Reduction                        | \$899      | (11.03%) | Variance corresponds to a change in Operating Revenue   |
| Balance Forward Revenue                    | \$(4,000)  | (16.55%) | Decrease due to use of reserves to maintain current book budget   |
| Transfers - General Revenue                | \$-        | -%       |   |
| Transfers - Other Revenue                  | \$36,492   | 14.60%   | increase in transfer from Library Services to offset Cost of Living Adjustment and other increased personnel rates                    |
| Other Finance Source Revenue               | \$-        | -%       |   |
| Compensation and Benefits Expense          | \$14,687   | 7.07%    | Increase due to Cost of Living Adjustment and an increase in FRS rates  |
| Operating Expense                          | \$4,745    | 11.47%   | Slight increase in Operating Expenses   |
| Capital Outlay Expense                     | \$-        | -%       |   |
| Grants and Aid Expense                     | \$-        | -%       |   |
| C I P Expense                              | \$-        | -%       |   |
| Debt Service Expense                       | \$-        | -%       |   |
| Reserves-Operating Expense                 | \$-        | -%       |   |
| Reserves - Capital Expense                 | \$(4,000)  | (19.83%) | Due to use of reserves to maintain current book budget as costs continue to rise  |
| Reserves - Restricted Expense              | \$-        | -%       |   |
| Transfers Expense                          | \$-        | -%       |   |

### Performance Measures

| Program     | Objective  | Measure  | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|-------------|--|--|------------------------|---------------------------|---------------------------|
| Law Library | Track number of public customers served  | Reference transactions with public customers                                 | 23,220                 | 29,304                    | 31,000                    |
| Law Library | Track number of court officers served  | Reference transactions with court officers                                   | 14,849                 | 20,742                    | 21,500                    |
| Law Library | Increase community access to electronic resources in the Law Library           | Number of users of Westlaw, LexisNexis, and internet computer in Law Library | 961                    | 971                       | 990                       |
| Law Library | Further the education and development of staff through live or online training | Number of training hours attended by staff                                   | 41                     | 54                        | 66                        |
| Law Library | Measure customer satisfaction  | Customer surveys, letters, and emails  | 100%                   | 100%                      | 100%                      |





**Fiscal Year 2023-2024 Capital Outlay Summary**

| Program Name                       | Description  | Quantity | Unit Cost | Funding Source | Total Cost       |
|------------------------------------|--------------|----------|-----------|----------------|------------------|
| Law Library                        | Books, Media | Varies   | Varies    | Court Fees     | \$159,520        |
| <b>Total Funded For Department</b> |              |          |           |                | <b>\$159,520</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners’ Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



## State Attorney's Office

### Mission Statement:

Pursuant to Article V, Section 17, of the Constitution of the State of Florida, the State Attorney is the prosecuting official of all trial courts in the 18th Judicial Circuit. The State Attorney is charged with being the Chief Prosecuting Office of all trial courts in their respective circuit and perform all duties prescribed by general law. Chapter 27, Part 1, of the Florida Statutes, and the Florida Rules of Criminal Procedure further elaborate upon the duties and responsibilities of the Office of the State Attorney.

The mission of the Office of the State Attorney is to pursue vigorous and fair prosecution of criminal cases, with a commitment to serve as an advocate for the rights of all victims, and to promote the safety and well-being of the public.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Subpoena Services

- Preparation and delivery of all circuit, county, and juvenile subpoenas

##### Accomplishments:

- Felony Subpoenas are held for printing until case has been sent for trial
- Continued to study potential for electronic delivery of subpoenas to law enforcement partners
- Implementation of new storage servers

##### Initiatives:

- Implementation of a new active directory
- Replace outdated hardware and software

##### Trends and Issues:

- The Witness Center funded by Brevard County and managed by the State Attorney's Office is an important service provided to the citizens of Brevard County, the State Attorney's Office intends to maintain a quality and cost efficient level of service

##### Service Level Impacts:

Not Applicable

## Summary

| State Attorney Revenue & Expense Category  | Actual<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference      | % Change      |
|--|------------------------|------------------------------|--------------------------------|-----------------|---------------|
| Taxes Revenue                              | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Permits, Fees & Special Assessment Revenue | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Intergovernmental Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Charges for Services Revenue               | \$284,379              | \$221,083                    | \$225,000                      | \$3,917         | 1.77%         |
| Fines and Forfeits Revenue                 | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Miscellaneous Revenue                      | \$3,672                | \$-                          | \$5,142                        | \$5,142         | -%            |
| Statutory Reduction                        | \$-                    | \$(11,055)                   | \$(11,507)                     | \$(452)         | 4.09%         |
| <b>Total Operating Revenues</b>            | <b>\$288,051</b>       | <b>\$210,028</b>             | <b>\$218,635</b>               | <b>\$8,607</b>  | <b>4.10%</b>  |
| Balance Forward Revenue                    | \$334,307              | \$145,000                    | \$160,000                      | \$15,000        | 10.34%        |
| Transfers - General Revenue                | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Transfers - Other Revenue                  | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Other Finance Source Revenue               | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| <b>Non-Operating Revenues</b>              | <b>\$334,307</b>       | <b>\$145,000</b>             | <b>\$160,000</b>               | <b>\$15,000</b> | <b>10.34%</b> |
| <b>Total Revenues</b>                      | <b>\$622,358</b>       | <b>\$355,028</b>             | <b>\$378,635</b>               | <b>\$23,607</b> | <b>6.65%</b>  |
| Compensation and Benefits Expense          | \$118,182              | \$85,589                     | \$87,498                       | \$1,909         | 2.23%         |
| Operating Expense                          | \$38,431               | \$259,439                    | \$286,137                      | \$26,698        | 10.29%        |
| Capital Outlay Expense                     | \$1,644                | \$10,000                     | \$5,000                        | \$(5,000)       | (50.00%)      |
| <b>Operating Expenses</b>                  | <b>\$158,257</b>       | <b>\$355,028</b>             | <b>\$378,635</b>               | <b>\$23,607</b> | <b>6.65%</b>  |
| C I P Expense                              | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Debt Service Expense                       | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves-Operating Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves - Capital Expense                 | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Reserves - Restricted Expense              | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Grants and Aid Expense                     | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| Transfers Expense                          | \$-                    | \$-                          | \$-                            | \$-             | -%            |
| <b>Non-Operating Expenses</b>              | <b>\$-</b>             | <b>\$-</b>                   | <b>\$-</b>                     | <b>\$-</b>      | <b>-%</b>     |
| <b>Total Expenses</b>                      | <b>\$158,257</b>       | <b>\$355,028</b>             | <b>\$378,635</b>               | <b>\$23,607</b> | <b>6.65%</b>  |

### Budget Variances

| State Attorney's Office Revenue and Expense Category | Difference | % Change | Explanation  |
|--|------------|----------|--|
| Taxes Revenue  | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue           | \$-        | -%       |  |
| Intergovernmental Revenue                            | \$-        | -%       |  |
| Charges for Services Revenue                         | \$3,917    | 1.77%    | Increase attributable to increased Subpoena Services revenue based on collection trend |
| Fines and Forfeits Revenue                           | \$-        | -%       |  |
| Miscellaneous Revenue                                | \$5,142    | -%       | Increase due to interest revenue from fund balance                                     |
| Statutory Reduction                                  | \$(452)    | 4.09%    | Variance associated with change in Operating Revenue                                   |
| Balance Forward Revenue                              | \$15,000   | 10.34%   | Increase due to current revenue collection trends                                      |
| Transfers - General Revenue                          | \$-        | -%       |  |
| Transfers - Other Revenue                            | \$-        | -%       |  |
| Other Finance Source Revenue                         | \$-        | -%       |  |
| Compensation and Benefits Expense                    | \$1,909    | 2.23%    | Attributable to Cost of Living Adjustments and FRS rate increases                      |
| Operating Expense                                    | \$26,698   | 10.29%   | Slight increase in projected operating expenses  |
| Capital Outlay Expense                               | \$(5,000)  | (50.00%) | Decrease in anticipated Capital outlay Expenses  |
| Grants and Aid Expense                               | \$-        | -%       |  |
| C I P Expense  | \$-        | -%       |  |
| Debt Service Expense                                 | \$-        | -%       |  |
| Reserves-Operating Expense                           | \$-        | -%       |  |
| Reserves - Capital Expense                           | \$-        | -%       |  |
| Reserves - Restricted Expense                        | \$-        | -%       |  |
| Transfers Expense                                    | \$-        | -%       |  |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| Program Name                    | Description                 | Quantity | Unit Cost | Funding Source            | Total Cost     |
|---------------------------------|-----------------------------|----------|-----------|---------------------------|----------------|
| State Attorney                  | High Capacity Laser Printer | 1        | \$5,000   | Subpoena Services Revenue | \$5,000        |
| <b>Total Funded For Program</b> |                             |          |           |                           | <b>\$5,000</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.





**Outside Agencies**



**Melbourne-Tillman Water Control District**

**Mission Statement:**

Melbourne-Tillman Water Control District’s mission is to operate and regulate a surface water management system through constructing, reconstructing, repairing, and maintaining the rights-of-way throughout the District in a fiscally responsible manner while preserving natural resources by utilizing best management practices.

**Programs And Services:**

**Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:**

**Flood Control and Surface Water Management:**

- Accomplish flood control responsibilities by maintaining the canals throughout the District
- Mitigate sediment and turbidity to improve water quality by control measures where appropriate
- Issue permits for structures within the District consistent with flood control directives, best management practices and District policy
- Reduce environmental impairment risks by utilizing Florida Department of Environmental Protection best management practices for all operations within the District

**Accomplishments:**

- Restoration of approximately 20,015 feet (3.79 miles) of canal slopes and maintenance roads
- Mechanical removal of approximately 26,095 feet (4.94 miles) of vegetation for flood control
- Treatment of approximately 1,405 acres of aquatic vegetation
- Removal of approximately 34,302 pounds of nitrogen and 7,914 pounds of phosphorus
- Issuance of 20 permits for new or replaced structures, canal crossings, or stormwater outfalls
- Maintaining approximately 160 miles of District’s right-of-way through mowing, aquatic vegetation treatment and harvesting, canal dredging, and repairing/replacing structures

**Initiatives:**

- Melbourne-Tillman Water Control District continues participation in the Save Our Indian River Lagoon (SOIRL) program to reduce both nitrogen and phosphorus pollutant impacts to the Indian River Lagoon by removing aquatic vegetation from the seventeen identified District canals.
- Melbourne-Tillman Water Control District continues efforts to mitigate sediment and turbidity consequences through on-going efforts to manage aquatic vegetation and rigid adherence to best practices for all operations within the District.

**Trends and Issues:**

- Utilize innovative ideas and intergovernmental partnerships to secure funding necessary to improve water quality in the District in conjunction with Save Our Indian River Lagoon efforts
- Management and control of aquatic vegetation by reducing the use of aquatic herbicide
- Harvesting aquatic vegetation to reduce nutrient impacts on the Indian River Lagoon

**Service Level Impacts:**

Not Applicable

## Melbourne-Tillman Water Control District

### Summary

| Melbourne-Tillman Water Control District<br>Revenue & Expense Category | Final Budget<br>FY 2021-2022 | Final Budget FY<br>2022-2023 | Adopted Budget<br>FY 2023-2024 | Difference         | % Change        |
|--|------------------------------|------------------------------|--------------------------------|--------------------|-----------------|
| Taxes Revenue  | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Permits, Fees & Special Assessment Revenue                             | \$-                          | \$30,000                     | \$40,000                       | \$10,000           | 33.33%          |
| Intergovernmental Revenue  | \$-                          | \$141,169                    | \$-                            | \$(141,169)        | (100.00%)       |
| Charges for Services Revenue   | \$-                          | \$2,384,346                  | \$2,416,125                    | \$31,779           | 1.33%           |
| Fines and Forfeits Revenue   | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Miscellaneous Revenue  | \$-                          | \$25,000                     | \$50,000                       | \$25,000           | 100.00%         |
| Statutory Reduction  | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| <b>Total Operating Revenues</b>  | <b>\$-</b>                   | <b>\$2,580,515</b>           | <b>\$2,506,125</b>             | <b>\$(74,390)</b>  | <b>(2.88%)</b>  |
| Balance Forward Revenue  | \$-                          | \$2,431,564                  | \$2,199,679                    | \$(231,885)        | (9.54%)         |
| Transfers - General Revenue  | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Transfers - Other Revenue  | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Other Finance Source Revenue   | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| <b>Non-Operating Revenues</b>  | <b>\$-</b>                   | <b>\$2,431,564</b>           | <b>\$2,199,679</b>             | <b>\$(231,885)</b> | <b>(9.54%)</b>  |
| <b>Total Revenues</b>  | <b>\$-</b>                   | <b>\$5,012,079</b>           | <b>\$4,705,804</b>             | <b>\$(306,275)</b> | <b>(6.11%)</b>  |
| Compensation and Benefits Expense                                      | \$-                          | \$1,673,856                  | \$1,736,759                    | \$62,903           | 3.76%           |
| Operating Expense  | \$-                          | \$823,150                    | \$784,252                      | \$(38,898)         | (4.73%)         |
| Capital Outlay Expense   | \$-                          | \$785,167                    | \$328,664                      | \$(456,503)        | (58.14%)        |
| <b>Operating Expenses</b>  | <b>\$-</b>                   | <b>\$3,282,173</b>           | <b>\$2,849,675</b>             | <b>\$(432,498)</b> | <b>(13.18%)</b> |
| C I P Expense  | \$-                          | \$75,000                     | \$25,000                       | \$(50,000)         | (66.67%)        |
| Debt Service Expense   | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Reserves-Operating Expense   | \$-                          | \$1,654,906                  | \$1,831,129                    | \$176,223          | 10.65%          |
| Reserves - Capital Expense   | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Reserves - Restricted Expense  | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Grants and Aid Expense   | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| Transfers Expense  | \$-                          | \$-                          | \$-                            | \$-                | -%              |
| <b>Non-Operating Expenses</b>  | <b>\$-</b>                   | <b>\$1,729,906</b>           | <b>\$1,856,129</b>             | <b>\$126,223</b>   | <b>7.30%</b>    |
| <b>Total Expenses</b>  | <b>\$-</b>                   | <b>\$5,012,079</b>           | <b>\$4,705,804</b>             | <b>\$(306,275)</b> | <b>(6.11%)</b>  |



**Budget Variances**

| Melbourne-Tillman Water Control District Revenue and Expense Category | Difference  | % Change  | Explanation   |
|---|-------------|-----------|---|
| Taxes Revenue   | \$-         | -%        |   |
| Permits, Fees & Special Assessment Revenue                            | \$10,000    | 33.33%    | Attributable to a potential increase in permit applications                         |
| Intergovernmental Revenue   | \$(141,169) | (100.00%) | Due to grant funding being spent in FY23  |
| Charges for Services Revenue  | \$31,779    | 1.33%     | Increase based upon projected Charges for Services Revenue, provided by the Agency. |
| Fines and Forfeits Revenue  | \$-         | -%        |   |
| Miscellaneous Revenue   | \$25,000    | 100.00%   | Attributable to increased interest rate projections                                 |
| Statutory Reduction   | \$-         | -%        |   |
| Balance Forward Revenue   | \$(231,885) | (9.54%)   | Attributable to capital equipment purchases in FY23                                 |
| Transfers - General Revenue   | \$-         | -%        |   |
| Transfers - Other Revenue   | \$-         | -%        |   |
| Other Finance Source Revenue  | \$-         | -%        |   |
| Compensation and Benefits Expense                                     | \$62,903    | 3.76%     | Increase due to FRS rate increases, Health insurance increases and COLA adjustments |
| Operating Expense   | \$(38,898)  | (4.73%)   | Due to lower anticipated Operating expenses in FY24, provided by the Agency.        |
| Capital Outlay Expense  | \$(456,503) | (58.14%)  | Due to equipment being carried forward in FY 22-23                                  |
| Grants and Aid Expense  | \$-         | -%        |   |
| C I P Expense   | \$(50,000)  | (66.67%)  | Attributable to decreased projected CIP expenses in FY24                            |
| Debt Service Expense  | \$-         | -%        |   |
| Reserves-Operating Expense  | \$176,223   | 10.65%    | Based on budget data provided by the Agency   |
| Reserves - Capital Expense  | \$-         | -%        |   |
| Reserves - Restricted Expense   | \$-         | -%        |   |
| Transfers Expense   | \$-         | -%        |   |

## Melbourne-Tillman Water Control District

### Performance Measures

| Program                                  | Objective                               | Measure   | Actual<br>FY 2021-2022 | Estimated<br>FY 2022-2023 | Projected<br>FY 2023-2024 |
|--|---|---|------------------------|---------------------------|---------------------------|
| Melbourne-Tillman Water Control District | Maintenance Levels of Service           | Maintain Canal System to minimize flooding issues                                       | 100.00%                | 100.00%                   | 100.00%                   |
| Melbourne-Tillman Water Control District | Plan and Maintain infrastructure        | Keep drainage system functioning property   | 100.00%                | 100.00%                   | 100.00%                   |
| Melbourne-Tillman Water Control District | Protect Natural Resources               | Utilize environmentally safe products in all aspects of District's duties               | 100.00%                | 100.00%                   | 100.00%                   |
| Melbourne-Tillman Water Control District | Provide Excellent Service to the Public | Conduct pre-project notification and responses to concerned citizens in a timely manner | 100.00%                | 100.00%                   | 100.00%                   |
| Melbourne-Tillman Water Control District | Improve Effectiveness                   | % of Canal miles rehabilitated per year   | 16.00%                 | 9.00%                     | 15.00%                    |
| Melbourne-Tillman Water Control District | Effective and Efficient Operations      | Canal cost per mile   | \$26,400               | \$27,007                  | \$28,520                  |
| Melbourne-Tillman Water Control District | Employee Innovation                     | % of employee evaluations completed on time   | 100.00%                | 100.00%                   | 100.00%                   |
| Melbourne-Tillman Water Control District | Employee Development                    | Number of training hours attended   | 98                     | 98                        | 110                       |



**Fiscal Year 2023-2024 Travel A&B Summary**

| <b>Program Name</b>                      | <b>Description</b>                       | <b>Position</b>  | <b>Destination</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|--|--|------------------|--------------------|-----------------------|-------------------|
|  |  | Aquatic Group    |                    |                       |                   |
| Melbourne-Tillman Water Control District | Florida Aquatic Plant Management Society | Leader and Asst. | St. Petersburg, FL | User Fees             | \$2,000           |
|  |  | Mgr/Operations   |                    |                       |                   |
| <b>Total Funded For Department</b>       |  |                  |                    |                       | <b>\$2,000</b>    |

## Melbourne-Tillman Water Control District

### Fiscal Year 2023-2024 Capital Outlay Summary

| Program Name                             | Description                            | Quantity | Unit Cost | Funding Source | Total Cost       |
|--|--|----------|-----------|----------------|------------------|
| Melbourne-Tillman Water Control District | Computer Hardware                      | 1        | \$1,500   | Cash Forward   | \$1,500          |
| Melbourne-Tillman Water Control District | Computer Software                      | 1        | \$2,500   | Cash Forward   | \$2,500          |
| Melbourne-Tillman Water Control District | Replace Tractor/Slope Mower            | 1        | \$204,000 | Cash Forward   | \$204,000        |
| Melbourne-Tillman Water Control District | Replace Herbicide Containment Building | 1        | \$55,634  | Cash Forward   | \$55,634         |
| <b>Total Funded For Department</b>       |  |          |           |                | <b>\$263,634</b> |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.



**Fiscal Year 2023-2024 Capital Improvements Program**

| <b>Program Name</b>                      | <b>Description</b>                 | <b>Funding Source</b> | <b>Total Cost</b> |
|--|------------------------------------|-----------------------|-------------------|
| Melbourne-Tillman Water Control District | Canal Maintenance and Improvements | User Fees             | \$25,000          |
| <b>Total Funded For Department</b>       |                                    |                       | <b>\$25,000</b>   |



### Merritt Island Redevelopment Agency

#### Mission Statement:

The mission of the Merritt Island Redevelopment Agency (MIRA) is to promote quality growth, and redevelopment, while preserving Merritt Island's history, culture and natural environment. This is achieved by implementing community-based redevelopment strategies that alleviate blight and improve the quality of life for Merritt Island residents, businesses, and its visitors. The MIRA Board of Directors and Staff communicate with the public and small business owners, facilitate redevelopment projects, implement programs, create, and collaborate on capital improvement projects, provide guidance, and services that set the stage for economic and redevelopment projects in the redevelopment area. These initiatives alleviate blight, improve waterfront access/use for the public, improve environmental preservation, improve use and access of recreational space, historic and cultural preservation, enhance multimodal transportation enhancements, and beautify the Redevelopment Areas.

#### Programs and Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Merritt Island Redevelopment Agency:

- Redevelopment Plan Creation and Management
- Business development project consultation, facilitation, and advocacy
- Concept Plans and Analysis
- Streetscape Improvements
- Multimodal Transportation Access
- Business visitation retention program
- Brownfield Redevelopment Phase I and Phase II Assessment Grants
- Review/recommend zoning, conditional use, variance, and site plans in the Redevelopment Area
- Gathering and dissemination of market data, demographics, maps, and incentive program information
- Networking and collaboration with key Brevard County Departments, and community partners.
- Co-developer with Brevard County, of Veterans Memorial Park, lakes and regional storm water system serving the Mall area

#### Accomplishments:

- Leveraged TIF to obtain project grant awards of \$6.3 Million in Local, State, and Federal Funding (in last 48 months)
- Amphitheatre (Visioning, Site Plan Engineering and Architectural Design)
- Facilitation of development projects in FY 23 approaching \$200 Million in construction value
- \$2.0 Million Veterans Memorial Park Improvements & 2.2 million Land Acquisition for the Lakes.
- Have obtained \$63,000 in private donations for Veterans Memorial Park Improvements
- SR 520 and Sykes Creek powder coated, tri chord, traffic signal 260' span truss
- Development of Website to meet State requirements and to outreach to Developers, Businesses and Citizens.
- Completed \$367,000 Resiliency Improvements project at Griffis' Landing Doc's Bait House
- Bidding underway for Phase II SR 520 multi modal transit shelters with solar safety lighting,
- Welcome to Merritt Island Sign for 2575 N. Courtenay Pkwy
- Concept Plan for Indian River to Banana River Barge Canal River Walk

- Improvements to waterfront access at Griffis Landing with fuel tank installation, channel dredging, and navigational markers
- 2022-2023 Independent Audit

**Initiatives:**

- \$4 Million South Courtenay Parkway (Fortenberry to Cone Road) safety, infrastructure and image enhancement project
- Concept planning to attract mixed-use Core Mall area Redevelopment and Affordable Housing projects.
- Expansion of stormwater piping in Mall Core Redevelopment area.
- Updating 2013 Redevelopment Plan
- \$2.95 Million Amphitheatre and \$2 Million in Veterans Park improvements
- \$2.75 Million Funding commitment to Sea Ray Drive Bridge Construction via TIF deferral agreement with Brevard County Board of County Commissioners
- Borman Drive Complete Street in conjunction with Health First Hospital and Medical Offices Project.

**Trends and Issues:**

- Increasing Blight demonstrated by deteriorating commercial signage, aged former HOA perimeter walls, obsolescent strip plazas, aging office and apartment properties, aging infrastructure, damaged pavers, and sidewalks, and trending away of automobile dealerships.
- Need for Regional Stormwater System North of SR 520 to serve development projects west of Sykes Creek Blvd and east of Plumosa.
- Need Stormwater System to serve Merritt Park Place area.
- Need to extend Fortenberry Lakes stormwater pipe to serve redevelopment projects South of SR 520 west of Plumosa.
- Trending expansion of the Space Industry on North Merritt Island
- Online shopping, inflationary pricing, economic uncertainty, and geo-political factors are squeezing the ROI on new retail projects.
- Need for Housing to accommodate space center and hospitality industry job creation projections
- Need for Industrial properties available for lease or development
- Need for Class A Office Space available for lease or development
- Need for Affordable Housing to accommodate expanding workforce needs.
- Need for safety improvements on Courtenay Pkwy, such as medians, street lighting, crosswalks, and signalization.
- Increased Developer Interest in redevelopment of the mall and former (vacant) Sears Property.
- Citizen concerns about the impact of increasing development density.
- Modification of 15-acre Health First Merritt Island Medical Wellness Village
- Increased interest in Commercial Residential Mixed-Use Projects in Mall Core Area and SR 520
- Increase of Average Daily Traffic Volume on Courtenay Pkwy
- Increased interest for Redevelopment of vacated SR 520 Automobile Dealerships

**Service Level Impacts:**

The need for a variety of housing types, ranges of affordability and ranges of use, for those living on the Island, those attracted to the Island, or those working on the Island or nearby, is presently very strong.

Merritt Island is a highly sensitive environment. As an Island, there are limited lands for expanding roadways, new developments, and limited capacities to sustain increases in traffic intensity, storm water, sanitary systems, and schools. There are increasing pressures to develop remaining vacant new lands, or intensify density on redeveloped properties, which if a continuing trend, can lead to compromised service level impacts.

### Merritt Island Redevelopment Agency

Merritt Island has been historically a highly attractive place to live, work, and play. It is Florida's largest island, and the largest urbanized non-master planned unincorporated area of Brevard County. Merritt Island's prime location serves as the crossroads to Kennedy Space Center, Port Canaveral, and the Beaches. As the bulk of the developed area and its infrastructure is approaching 50 years, new development is pushing the envelope for transportation and public system service capacities.

Merritt Island has numerous properties that are susceptible to flooding, or already contain inadequate septic systems severely negatively impacting the Lagoon. Average Daily Traffic (ADT) volumes are increasing. With a rapid pace of development, concurrency will be an issue. Each proposed development must always be under the microscope of smart growth and concurrency. We must be extremely cautious that the demand for increased development does not outstrip the Island's ability to adequately handle it. Development concurrency evaluation is becoming increasingly important, as the county faces inordinate pressure to fund the infrastructure gap.

Increasingly at the perspective of public inquiries there is a need to improve and maintain the appearance of our aging corridors. A need for attractive open space, trails, and greenways. A need for attractive Island based workforce housing and empty nest step down housing. A desire for attractive mixed use, retail and office projects, and strong citizen desire for a consolidated town center. At the same time, the public response to current and recent investments in Veterans Memorial Park, the Amphitheatre project, The Cone Road and Griffis Landing projects, And the Sea Ray Drive Bridge projects are all appreciated. Strong concerns remain as to what level of development density is most appropriate for Merritt Island, given its limited developable lands, stormwater capacity, agricultural and open space preservations, and the limitations to improve safety and capacities of the transportation network, and other public services.





Summary

| Merritt Island Redevelopment Agency Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference         | % Change      |
|--|---------------------|---------------------------|-----------------------------|--------------------|---------------|
| Taxes Revenue  | \$1,239,275         | \$1,317,702               | \$1,362,669                 | \$44,967           | 3.41%         |
| Permits, Fees & Special Assessment Revenue                     | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Intergovernmental Revenue                                      | \$400,000           | \$500,000                 | \$1,594,736                 | \$1,094,736        | 218.95%       |
| Charges for Services Revenue                                   | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Fines and Forfeits Revenue                                     | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Miscellaneous Revenue  | \$51,503            | \$26,000                  | \$44,967                    | \$18,967           | 72.95%        |
| Statutory Reduction  | \$-                 | \$(92,186)                | \$(150,119)                 | \$(57,933)         | 62.84%        |
| <b>Total Operating Revenues</b>                                | <b>\$1,690,778</b>  | <b>\$1,751,516</b>        | <b>\$2,852,253</b>          | <b>\$1,100,737</b> | <b>62.84%</b> |
| Balance Forward Revenue  | \$3,467,218         | \$4,020,940               | \$4,496,674                 | \$475,734          | 11.83%        |
| Transfers - General Revenue                                    | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Transfers - Other Revenue                                      | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Other Finance Source Revenue                                   | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| <b>Non-Operating Revenues</b>                                  | <b>\$3,467,218</b>  | <b>\$4,020,940</b>        | <b>\$4,496,674</b>          | <b>\$475,734</b>   | <b>11.83%</b> |
| <b>Total Revenues</b>  | <b>\$5,157,996</b>  | <b>\$5,772,456</b>        | <b>\$7,348,927</b>          | <b>\$1,576,471</b> | <b>27.31%</b> |
| Compensation and Benefits Expense                              | \$216,801           | \$246,100                 | \$274,060                   | \$27,960           | 11.36%        |
| Operating Expense  | \$266,450           | \$662,510                 | \$894,228                   | \$231,718          | 34.98%        |
| Capital Outlay Expense   | \$-                 | \$-                       | \$6,000                     | \$6,000            | -%            |
| <b>Operating Expenses</b>                                      | <b>\$483,250</b>    | <b>\$908,610</b>          | <b>\$1,174,288</b>          | <b>\$265,678</b>   | <b>29.24%</b> |
| C I P Expense  | \$286,668           | \$4,688,846               | \$5,999,639                 | \$1,310,793        | 27.96%        |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Reserves-Operating Expense                                     | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Reserves - Capital Expense                                     | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Reserves - Restricted Expense                                  | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| Grants and Aid Expense   | \$15,000            | \$175,000                 | \$175,000                   | \$-                | -%            |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-                | -%            |
| <b>Non-Operating Expenses</b>                                  | <b>\$301,668</b>    | <b>\$4,863,846</b>        | <b>\$6,174,639</b>          | <b>\$1,310,793</b> | <b>26.95%</b> |
| <b>Total Expenses</b>  | <b>\$784,918</b>    | <b>\$5,772,456</b>        | <b>\$7,348,927</b>          | <b>\$1,576,471</b> | <b>27.31%</b> |

## Merritt Island Redevelopment Agency

### Budget Variances

| Merritt Island Redevelopment Agency Revenue and Expense Category | Difference  | % Change | Explanation   |
|--|-------------|----------|---|
| Taxes Revenue  | \$44,967    | 3.41%    | Projected increases in the Tax Increment revenue collections  |
| Permits, Fees & Special Assessment Revenue                       | \$-         | -%       |   |
| Intergovernmental Revenue  | \$1,094,736 | 218.95%  | Attributable to grants associated with the Bandshell Amphitheatre Capital Improvement project and EPA Brownfield  |
| Charges for Services Revenue                                     | \$-         | -%       |   |
| Fines and Forfeits Revenue                                       | \$-         | -%       |   |
| Miscellaneous Revenue  | \$18,967    | 72.95%   | Projected increase in fund balances resulting in additional Interest Earnings   |
| Statutory Reduction  | \$(57,933)  | 62.84%   | Coincides with changes in Operating Revenues and additional grant funding   |
| Balance Forward Revenue  | \$475,734   | 11.83%   | Due to carrying forward Professional Expenses associated with potential project engineering including economic impact analyses as well as unexpended repair and maintenance funding |
| Transfers - General Revenue                                      | \$-         | -%       |   |
| Transfers - Other Revenue  | \$-         | -%       |   |
| Other Finance Source Revenue                                     | \$-         | -%       |   |
| Compensation and Benefits Expense                                | \$27,960    | 11.36%   | Due to Cost of Living adjustments, FRS rate increases and Health insurance premiums increasing as well as salary adjustments  |
| Operating Expense  | \$231,718   | 34.98%   | Primarily attributable to increased Professional Services expenses associated with the EPA Brownfield Grants and engineering/planning costs for Veteran Park projects               |
| Capital Outlay Expense   | \$6,000     | -%       | For the purchase of three new computers as well as a Public Meeting Room Display  |
| Grants and Aid Expense   | \$-         | -%       |   |
| C I P Expense  | \$1,310,793 | 27.96%   | Attributable to the Veterans Park Amphitheatre and Veterans Park Improvements Projects starting construction in FY24  |
| Debt Service Expense   | \$-         | -%       |   |
| Reserves-Operating Expense                                       | \$-         | -%       |   |
| Reserves - Capital Expense                                       | \$-         | -%       |   |
| Reserves - Restricted Expense                                    | \$-         | -%       |   |
| Transfers Expense  | \$-         | -%       |   |



**Performance Measures**

| <b>Program</b>                      | <b>Objective</b>  | <b>Measure</b>                                  | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY<br/>2023-2024</b> |
|-------------------------------------|---|---|--------------------------------|-----------------------------------|---------------------------------------|
| Merritt Island Redevelopment Agency | Community Outreach  | Number of Presentations                         | 8                              | 12                                | 15                                    |
| Merritt Island Redevelopment Agency | Increased Efficiency  | Site Plan/Zoning Reviews                        | 9                              | 12                                | 14                                    |
| Merritt Island Redevelopment Agency | Program outreach/Assistance to new/existing businesses        | Number of Businesses Visited/Consulted          | 130                            | 143                               | 150                                   |
| Merritt Island Redevelopment Agency | Appraised Value Appreciation in designated Redevelopment Area | Appraised Tax Base in Redevelopment Area        | 656,372,052                    | 689,190,655                       | 723,650,188                           |
| Merritt Island Redevelopment Agency | Facilitate Creation and Retention of Jobs                     | New Jobs Created/Retained in Redevelopment Area | \$300                          | \$330                             | \$347                                 |
| Merritt Island Redevelopment Agency | Private Sector Redevelopment Improvements                     | Improved Square Footage in Redevelopment Area   | 225,194                        | 247,713                           | 297,000                               |
| Merritt Island Redevelopment Agency | Redevelopment Activity  | Acres Redeveloped                               | 77                             | 84                                | 95                                    |

## Merritt Island Redevelopment Agency

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                        | Description                                  | Position                                    | Destination                | Funding Source                  | Total Cost     |
|-------------------------------------|--|---|----------------------------|---------------------------------|----------------|
| Merritt Island Redevelopment Agency | Florida Redevelopment Association Conference | Director                                    | Ponte Vedra Beach, Florida | Increment Tax                   | \$1,000        |
| Merritt Island Redevelopment Agency | ICSC Restail Site Selection Marketplace      | Community Redevelopment Manager             | Orlando, Florida           | Increment Tax                   | \$800          |
| Merritt Island Redevelopment Agency | Florida Redevelopment Association Conference | Community Redevelopment Manager             | Ponte Vedra Beach, Florida | Increment Tax                   | \$1,000        |
| Merritt Island Redevelopment Agency | USEPA Brownfield National Conference         | Director or Community Redevelopment Manager | TBD                        | USEPA Community Assesment Grant | \$2,500        |
| Merritt Island Redevelopment Agency | Florida Brownfield Conference                | Director & Community Redevelopment Manager  | TBD                        | USEPA Community Assesment Grant | \$750          |
| Merritt Island Redevelopment Agency | US EPA Regional Brownfield Conference        | Community Redevelopment Manager             | TBD                        | USEPA Community Assesment Grant | \$1,500        |
| <b>Total Funded For Department</b>  |  |   |                            |                                 | <b>\$7,550</b> |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>                 | <b>Description</b>            | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|-------------------------------------|-------------------------------|-----------------|------------------|-----------------------|-------------------|
| Merritt Island Redevelopment Agency | Desktop Computer Replacement  | 3               | 1,000            | Increment Tax         | \$3,000           |
| Merritt Island Redevelopment Agency | Public Meeting Room Display   | 1               | 2,500            | Increment Tax         | \$2,500           |
| Merritt Island Redevelopment Agency | Map/Blueprint Drawing Storage | 2               | 250              | Increment Tax         | \$500             |
| <b>Total Funded For Department</b>  |                               |                 |                  |                       | <b>\$6,000</b>    |

**Special Note:**

In accordance with Brevard County Board of County Commissioners' Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

## Merritt Island Redevelopment Agency

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                       | Description  | Funding Source             | Total Cost         |
|------------------------------------|--|----------------------------|--------------------|
| Merritt Island Redevelopment       | Bandshell Amphitheatre                             | Increment Tax; TDC Grant   | \$2,670,000        |
| Merritt Island Redevelopment       | SR 3 and SR 520 Transit Shelters                   | Increment Tax              | \$50,000           |
| Merritt Island Redevelopment       | Veteran's Park Improvements Phase II               | Increment Tax              | \$1,850,000        |
| Merritt Island Redevelopment       | Mall Area Infrastructure Redevelopment             | Increment Tax              | \$1,055,639        |
| Merritt Island Redevelopment       | North 520 Stormwater                               | Increment Tax; Grants      | \$30,000           |
| Merritt Island Redevelopment       | Fortenberry Stormwater Pipe Extension              | Increment Tax              | \$50,000           |
| Merritt Island Redevelopment       | SR 520; SR 3; SR 528 Corridor Improvements         | Increment Tax              | \$150,000          |
| Merritt Island Redevelopment       | Merritt Island River Walk                          | Increment Tax              | \$25,000           |
| Merritt Island Redevelopment       | Borman Drive Complete Street                       | Increment Tax; Grants      | \$25,000           |
| Merritt Island Redevelopment       | S. Courtenay Pkwy Fortenberry to Cone Road Project | Increment Tax, Impact Fees | \$100,000          |
| <b>Total Funded For Department</b> |  |                            | <b>\$6,005,639</b> |



## North Brevard Economic Development Zone

### Mission Statement

The North Brevard Economic Development Zone (or, the “Zone”) special dependent district works with various economic development organizations at the local, state, or national level to drive commerce and economic development in the northern part of the County through targeted investments that directly and demonstrably result in the creation and/or retention of quality employment and capital investment, thereby aiding in the long-term expansion and diversification of the tax base. By inducing economic development activities to go forward through financial and/or technical assistance, the Zone helps to increase economic opportunities for the residents of Brevard County.

### Programs And Services

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### North Brevard Economic Development Zone (The Zone):

- Advance commerce and industry in the northern portion of the county (north of SR 528 and the City of Cocoa)
- Promote the advantages of the local economy to corporate real estate (CRE) professionals and national site selectors and consultants
- Increase the diversification of the local economy through the recruitment and development of unique industry types
- Operate an economic incentive program to drive economic development in north Brevard County, with a focus on creating new job opportunities and increasing capital investment in the area
- Pursue strategic initiatives designed to improve the economic assets of the region, including workforce skill sets, available industrial sites, and programs designed to grow small business enterprises

#### Accomplishments:

- Approved an incentive package for Project “Tomorrow” (the company now identified as Futuramic), a Detroit-based manufacturing firm that provides machining services and components to the automotive and aerospace industries. The project represented a capital expenditure of more than \$1.6 million, and is expected to result in the creation of 10-to-15 new jobs over the next few years.
- Approved an incentive package for Project “Topaz” a leading aerospace manufacturer and supplier, that is considering the building of a new, 200,000 sq. ft. state-of-the-art manufacturing facility at an estimated cost of \$107 million, a project that could create as many as 300 new job positions over the next few years
- Approved an incentive package for Project “Innovation Park,” a planned light industrial park on property owned by the Titusville-Cocoa Airport Authority, which is expected to result in the construction of at least three, multi-tenant industrial buildings, consisting of over 900,000 sq. ft., at an estimated cost of more than \$10 million. Based upon the type of tenants expected to occupy the space, the project is anticipated to create more than 200 jobs.
- Approved an incentive package for the redevelopment of a dilapidated, former automotive body shop into a renovated building for retail use, fronting a major retail corridor in Titusville (Hopkins Avenue). The project is expected to result in a capital expenditure of more than \$300,000.
- Approved an incentive package for the redevelopment of a blighted site on U.S. 1 near Mims (Project “Pier 13”), with plans to remove the existing building and replace it with a new 10,000 sq. ft. restaurant and retail store, a project expected to cost approximately \$600,000
- Approved the commitment of grant funds to aid the Valiant Air Command in its efforts to create an events center and conference space at the Space Coast Regional Airport, to further develop the infrastructure necessary to support the demand for meeting space in the Titusville/Kennedy Space Center area by aerospace and defense industry contractors and firms

## North Brevard Economic Development Zone

- Approved the provision of grant funds to induce the infrastructure improvement of an intersection on Cheney Highway (State Road 50) in Titusville, a project that will involve the relocation of traffic signalization to permit the construction of a new retail plaza, anchored by a national restaurant chain
- Approved an incentive package for the redevelopment of a nearly defunct retail shopping center on Harrison Street in Titusville. The approximately 110,000 sq. ft. center suffered structural damage to its roof system several years earlier, leaving only a Winn-Dixie grocery store in operation. The newly renovated shopping plaza (renamed Titusville Plaza) is expected to house 10-to-12 new retail tenants, which collectively will employ more than 80 people.
- Recommended BOCC approval of an amendment to a real estate contract with North American Properties to develop a “spec” industrial building in the county-owned industrial park (Spaceport Commerce Park)
- Approved two provisions of assistance for programs to help economically-disadvantaged entrepreneurs start and sustain a business – one program which is based at the county’s Gibson Community Center in Titusville, and the other situated at the former Cuyler Elementary School building in Mims
- As authorized agent for the county in matters related to the county-owned Spaceport Commerce Park in Titusville, the Zone approved inducements for several projects involving the purchase of land, including real estate offers from Scientific Lightning, Global Modular, and Olympia LED Signage Components. If the land sales go forward, these projects could create as many as 30 new jobs for the area.
- Held quarterly meetings with tenants of the county-owned Spaceport Commerce Park in Titusville, discussing issues at the business park, including signage, landscaping, and a park name rebranding. Also continued, in FY 22/23, to coordinate a bi-monthly food truck event for park tenants.
- Provided technical assistance (data compilation, economic impact analyses, and requests for information, or “ROIs”) on several development projects in the north Brevard area, including the new American Police Hall of Fame’s planned expansion
- Assisted efforts of both the Economic Development Commission (EDC) of Florida’s Space Coast, the state’s Department of Economic Opportunity (DEO), and Enterprise Florida in working with development prospects and projects interested in the area
- Updated reports and Zone-produced publications and websites, including the latest edition of the Zone’s Economic Assessment report, a 30-page document that details current economic conditions in the area, along with planned development projects – a report which is used to market the area

### Initiatives:

- To continue providing updated reports and statistical analysis on the resources and assets of the Zone’s service area, and to use the Zone’s statistical data website, other social media tools, and traditional outlets to promote the area
- To keep working with state and local economic development partners (Enterprise Florida, Space Florida, DEO, and the EDC) and local real estate brokers and agents to attract new business investments to the Zone’s service area through the provision of incentive awards and technical assistance
- To identify properties to participate in the Zone’s redevelopment assistance program, which is geared toward small business projects (in accordance with the Zone’s written Economic Development Plan) by making funds available for certain types of redevelopment, with the intent of combining Zone assistance with financing from other institutions and agencies for business development to eliminate blighted or vacant properties
- To explore the possibility of creating a new “mini” industrial park (approximately 20-to-30 acres in size) in the unincorporated area of north Brevard, thus addressing the long-term need for more space for development
- To analyze opportunities utilizing state and Federal incentives and grants in connection with business development activities, particularly as it relates to accessing grant monies from the state to further redevelop areas in the Zone’s geography, including the former state correctional facility site (owned by the county), which could potentially be converted into a light industrial business park
- To continue gathering research and data on a proposal for a business incubator facility at Space Coast Regional Airport, a structure which could also serve as a disaster relief center for small businesses in the aftermath of a catastrophic event



**Trends and Issues:**

For the most recent fiscal year, employment and business activity has been strong in the northern part of the county. Most of the effects of the COVID pandemic have passed, with the City of Titusville (and Brevard County) posting near-record low unemployment rates. The amount of new capital investment in the area, driven by several recent economic development projects (such as GenH2, Pharmco Labs, Lockheed Martin, and Vectorworks Marine), has further strengthened the tax base in the north end of the County.

On a less positive note, however, the Zone's service area continues to rely too much upon companies in the aerospace industry for its economic health. As detailed in previous budget reports, the concern that this lack of economic diversification creates for the local economy is that it remains highly susceptible to the ebbs and flows within just one industry sector; phrased another way, there is always the potential that a national (or global) event negatively impacting the aerospace industry could cause more intense harm to the local economy. This risk was apparent following NASA's decision to end its Space Shuttle program in 2011, which left the area with high unemployment, a lack of business investment, and a high foreclosure rate on real private property. While those trends have been reversed due to the strength of the local economy, the Zone's longer-term goal – that of greater representation by other industry sectors in the local economy – has yet to be accomplished.

To lessen the reliance upon the aerospace industry in particular, the Zone has worked with its economic development partners to attract and nurture firms in other industry sectors, such as the boat manufacturing industry, the clean energy/clean tech industry, and the specialty (advanced) manufacturing sector, among others. Recent projects have helped the area add employers not dependent upon the aerospace industry. However, as the world's premier launch complex for space flight, it is equally important that the area continues to help aerospace companies such as Relativity Space, Firefly Aerospace, and Blue Origin remain viable. To that end, the Zone has worked to provide financial and/or technical assistance to companies in the aerospace sector as well.

Development in north Brevard County will continue, in the next fiscal year, to experience a limitation on the amount of available and suitable land for development. This is due, in part, to land owned by the federal government for specific purposes, such as national wildlife areas (as in the case of Canaveral National Seashore or the St. Johns River National Wildlife Refuge) or for the national defense and space exploration (Kennedy Space Center and the Cape Canaveral Air Force Station). Limited land for commercial development necessitates redeveloping existing commercial parcels, which can often be an expensive undertaking for a business or developer. Making such redevelopment projects more feasible to a developer underscores the importance of the Zone and the programs it operates.

For these reasons, the Zone will continue to focus, in the next fiscal year, on: (1) inducing the redevelopment of existing commercial and industrial property; (2) promoting the diversification of the local economy, by aiding and incentivizing projects that represent a departure for the area's traditional industry sectors; and, (3) growing and nurturing those industry sectors that form its economic base, namely aerospace and specialized manufacturing. It is expected that these efforts will result in a more robust and resilient local economy.

**Service Level Impacts:**

As the Zone enters its thirteenth year of existence, expected funding levels should permit it to continue implementing its program of work, as described herein and set forth in the written Economic Development Plan created in 2012. That plan detailed specific program initiatives, such as a Job Opportunity Program, Pad-Ready Infrastructure, Redevelopment, Spec Building Development, Site Marketing, and Job Creation Infrastructure. It also contained a section specifically challenging the Zone to work on "Strategic Initiatives," such as workforce development and Brownfield redevelopment. In the past fiscal year, the Zone board of directors reviewed the plan, as part of a strategic planning exercise. Although much has changed since 2012, the Zone board determined during that planning session that the programs identified in the written plan were still viable, and decided not to recommend any changes to the document or the Zone's program of work.

In the last fiscal year (FY 22-23), the Zone continued to honor its incentive obligation on the redevelopment of the former Miracle City Mall site (the commercial center now known as "Titus Landing"), per a 2014 agreement reached between the county, the developer, and the city. For FY 23-24, the Zone expects to expend \$770,466 in principal and interest payments to the city for this project. The last payment due for this assistance provision, in accordance with an amortization schedule provided by the City of Titusville, is in FY 27-28. Project Landmark (Lockheed Martin) continues to meet its job creation goals; in FY 23-24, the Zone expects to provide grant funds totaling \$250,000

### North Brevard Economic Development Zone

(approximately) to the company, which would almost close out that obligation. The Zone provided the last installment due under its grant obligation to Blue Origin in FY 22-23, a sum of \$1,103,520, as part of an incentive provision which was provided to the company to induce its initial 600,000 sq. ft. manufacturing facility; the project now has more than 1 million sq. ft. of building under roof at the project site.

Finally, the Zone induced an infrastructure project in 2020 for the extension of a sanitary sewer line, to permit new commercial development to take place along U.S. Highway 1 in Titusville, and help alleviate the capacity concerns of an existing line. The Zone provided \$224,625 in FY 21/22 under that incentive arrangement, and expects to expend an additional \$2 million in the current fiscal year to complete that project.



Summary

| North Brevard Economic Development Zone Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference           | % Change        |
|--|---------------------|---------------------------|-----------------------------|----------------------|-----------------|
| Taxes Revenue  | \$3,697,395         | \$3,663,225               | \$3,961,884                 | \$298,659            | 8.15%           |
| Permits, Fees & Special Assessment Revenue                         | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Intergovernmental Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Charges for Services Revenue                                       | \$30                | \$-                       | \$-                         | \$-                  | -%              |
| Fines and Forfeits Revenue   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Miscellaneous Revenue  | \$603,569           | \$99,000                  | \$100,000                   | \$1,000              | 1.01%           |
| Statutory Reduction  | \$-                 | \$(187,611)               | \$(203,094)                 | \$(15,483)           | 8.25%           |
| <b>Total Operating Revenues</b>                                    | <b>\$4,300,994</b>  | <b>\$3,574,614</b>        | <b>\$3,858,790</b>          | <b>\$284,176</b>     | <b>7.95%</b>    |
| Balance Forward Revenue  | \$8,326,459         | \$10,050,623              | \$7,324,178                 | \$(2,726,445)        | (27.13%)        |
| Transfers - General Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Transfers - Other Revenue  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Other Finance Source Revenue                                       | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Revenues</b>                                      | <b>\$8,326,459</b>  | <b>\$10,050,623</b>       | <b>\$7,324,178</b>          | <b>\$(2,726,445)</b> | <b>(27.13%)</b> |
| <b>Total Revenues</b>  | <b>\$12,627,453</b> | <b>\$13,625,237</b>       | <b>\$11,182,968</b>         | <b>\$(2,442,269)</b> | <b>(17.92%)</b> |
| Compensation and Benefits Expense                                  | \$256,699           | \$273,938                 | \$298,275                   | \$24,337             | 8.88%           |
| Operating Expense  | \$108,634           | \$348,117                 | \$369,336                   | \$21,219             | 6.10%           |
| Capital Outlay Expense   | \$-                 | \$5,000                   | \$5,000                     | \$-                  | -%              |
| <b>Operating Expenses</b>  | <b>\$365,333</b>    | <b>\$627,055</b>          | <b>\$672,611</b>            | <b>\$45,556</b>      | <b>7.27%</b>    |
| C I P Expense  | \$151,284           | \$285,000                 | \$285,000                   | \$-                  | -%              |
| Debt Service Expense   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves-Operating Expense   | \$-                 | \$7,513,182               | \$4,425,357                 | \$(3,087,825)        | (41.10%)        |
| Reserves - Capital Expense   | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Reserves - Restricted Expense                                      | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| Grants and Aid Expense   | \$2,926,469         | \$5,200,000               | \$5,800,000                 | \$600,000            | 11.54%          |
| Transfers Expense  | \$-                 | \$-                       | \$-                         | \$-                  | -%              |
| <b>Non-Operating Expenses</b>                                      | <b>\$3,077,753</b>  | <b>\$12,998,182</b>       | <b>\$10,510,357</b>         | <b>\$(2,487,825)</b> | <b>(19.14%)</b> |
| <b>Total Expenses</b>  | <b>\$3,443,086</b>  | <b>\$13,625,237</b>       | <b>\$11,182,968</b>         | <b>\$(2,442,269)</b> | <b>(17.92%)</b> |

## North Brevard Economic Development Zone

### Budget Variances

| North Brevard Economic Development Zone Revenue and Expense Category | Difference    | % Change | Explanation  |
|--|---------------|----------|--|
| Taxes Revenue  | \$298,659     | 8.15%    | Based on certified taxable values  |
| Permits, Fees & Special Assessment Revenue                           | \$-           | -%       |  |
| Intergovernmental Revenue  | \$-           | -%       |  |
| Charges for Services Revenue   | \$-           | -%       |  |
| Fines and Forfeits Revenue   | \$-           | -%       |  |
| Miscellaneous Revenue  | \$1,000       | 1.01%    | Due to projected increased interest rates in FY24  |
| Statutory Reduction  | \$(15,483)    | 8.25%    | Coincides with changes in Operating Revenues   |
| Balance Forward Revenue  | \$(2,726,445) | (27.13%) | Primarily attributable to anticipated obligation in FY23 for a sanitary sewer project                        |
| Transfers - General Revenue  | \$-           | -%       |  |
| Transfers - Other Revenue  | \$-           | -%       |  |
| Other Finance Source Revenue   | \$-           | -%       |  |
| Compensation and Benefits Expense                                    | \$24,337      | 8.88%    | Increase due to COLA adjustments as well as increases in the FRS rates and health insurance.                 |
| Operating Expense  | \$21,219      | 6.10%    | Increase due to increased Cost Allocation Plan charges   |
| Capital Outlay Expense   | \$-           | -%       |  |
| Grants and Aid Expense   | \$600,000     | 11.54%   | Increase is based upon qualification of incentive awards based on achieving benchmark metrics per agreements |
| C I P Expense  | \$-           | -%       |  |
| Debt Service Expense   | \$-           | -%       |  |
| Reserves-Operating Expense   | \$(3,087,825) | (41.10%) | Primarily attributable to higher than anticipated incentive awards paid out in Fiscal Year 2023              |
| Reserves - Capital Expense   | \$-           | -%       |  |
| Reserves - Restricted Expense  | \$-           | -%       |  |
| Transfers Expense  | \$-           | -%       |  |



**Performance Measures**

| <b>Program</b>                          | <b>Objective</b>                    | <b>Measure</b>  | <b>Actual<br/>FY 2021-2022</b> | <b>Estimated<br/>FY 2022-2023</b> | <b>Projected<br/>FY 2023-2024</b> |
|---|-------------------------------------|---|--------------------------------|-----------------------------------|-----------------------------------|
| North Brevard Economic Development Zone | Job Opportunity Program/QTI Program | Induced jobs created (*)                                | 1,375                          | 1,432                             | 1,525                             |
| North Brevard Economic Development Zone | Job Opportunity Program/QTI Program | Capital investment expected                             | \$644M                         | \$725M                            | \$815M                            |
| North Brevard Economic Development Zone | Small Business Initiatives          | Induced jobs created                                    | 216                            | 231                               | 241                               |
| North Brevard Economic Development Zone | Small Business Initiatives          | Capital Investment expected                             | \$32.41M                       | \$32.41M                          | \$33.41M                          |
| North Brevard Economic Development Zone | Pad-Prepared Sites                  | Lots cleared/graded                                     | -                              | -                                 | 1                                 |
| North Brevard Economic Development Zone | Commercial Site Redevelopment       | Sites identified and assessed for potential development | 4                              | 4                                 | 4                                 |
| North Brevard Economic Development Zone | Commercial Site Redevelopment       | Induced jobs created (*)                                | 630                            | 605                               | 618                               |
| North Brevard Economic Development Zone | Commercial Site Redevelopment       | Capital investment expected                             | \$96M                          | \$84M                             | \$87M                             |

\* Job numbers reported may fluctuate over time, due to local market conditions and talent availability

\*\* Numbers cumulative

## North Brevard Economic Development Zone

### Fiscal Year 2023-2024 Travel A&B Summary

| Program Name                            | Description   | Position               | Destination    | Funding Source    | Total Cost     |
|---|---|------------------------|----------------|-------------------|----------------|
| North Brevard Economic Development Zone | 2024 SPACECOM Trade Show  | Development Specialist | Orlando, FL    | Incremental Taxes | \$700          |
| North Brevard Economic Development Zone | (FEDC) Annual Conference  | Executive Director     | Tampa, FL      | Incremental Taxes | \$900          |
| North Brevard Economic Development Zone | IT/SEC Trade Show and Conference  | Executive Director     | Orlando, FL    | Incremental Taxes | \$750          |
| North Brevard Economic Development Zone | 2024 Southern Economic Development Council (SEDC) "Meet the Site Consultants" Networking Conference | Executive Director     | Dallas, TX     | Incremental Taxes | \$1,200        |
| North Brevard Economic Development Zone | International Economic Development Council (IEDC) - Future Forum 2024                               | Executive Director     | Washington, DC | Incremental Taxes | \$1,000        |
| North Brevard Economic Development Zone | Space Coast Fly-In Visit to Pentagon  | Executive Director     | Washington, DC | Incremental Taxes | \$950          |
| <b>Total Funded For Department</b>      |   |                        |                |                   | <b>\$5,500</b> |



**Fiscal Year 2023-2024 Capital Outlay Summary**

| <b>Program Name</b>                     | <b>Description</b>                             | <b>Quantity</b> | <b>Unit Cost</b> | <b>Funding Source</b> | <b>Total Cost</b> |
|---|--|-----------------|------------------|-----------------------|-------------------|
| North Brevard Economic Development Zone | iPad (for office and trade show use)           | 1               | \$1,000          | Tax Increment         | \$1,000           |
| North Brevard Economic Development Zone | iPad stand (metal display unit)                | 1               | \$1,000          | Tax Increment         | \$1,000           |
| North Brevard Economic Development Zone | Trade show booth display and storage container | 1               | \$3,000          | Tax Increment         | \$3,000           |
| <b>Total Funded For Department</b>      |  |                 |                  |                       | <b>\$5,000</b>    |

**Special Note:**

In accordance with Brevard County Board of County Commissioners’ Policy BCC-25, Procurement, this form satisfies Directive III. H. 5., requiring a detailed list of approved capital outlay items and equipment to be reviewed and approved by the Board during the Budget process.

## North Brevard Economic Development Zone

### Fiscal Year 2023-2024 Capital Improvements Program

| Program Name                            | Description  | Funding Source | Total Cost       |
|---|--|----------------|------------------|
| North Brevard Economic Development Zone | Pad-ready industrial site at Spaceport Commerce Park | Tax Increment  | \$235,000        |
| North Brevard Economic Development Zone | Monument signage for park                            | Tax Increment  | \$50,000         |
| <b>Total Funded For Program</b>         |  |                | <b>\$285,000</b> |





## Space Coast Transportation Planning Organization

### Mission Statement:

The Space Coast Transportation Planning Organization (SCTPO), independent from the Brevard County Board of County Commissioners, is established by Federal Law, and Florida Statute 339.175. The SCTPO administers transportation policies for Brevard County to receive Federal and State transportation funds. Through an Interlocal agreement, the organization works with local agencies to prioritize projects to be considered for the State Work Program. SCTPO staff provides support to the County for development and review of various county roadways, trails, sidewalks, bike paths, bike safety education, transit and operations of Intelligent Transportation Systems (ITS). Other modes of transportation are also coordinated such as space, rail, and seaport initiatives. Our goal is to ensure that Brevard County meets its future transportation needs.

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

- Provide crash database and analysis of high crash locations
- Provide traffic counts
- Plan and program transportation activities for eligibility to receive Federal and State Transportation funds
- Trail facility planning and support
- Pedestrian facilities planning and support
- Review of traffic impact studies
- Support of traffic management systems and provide ITS funding
- Coordinate and provide support for resiliency and sustainability efforts
- Closely coordinate and support Space Coast Area Transit along with conduct various transit related studies
- Provide inter-governmental coordination for projects
- Provide recommendations on transportation planning, and comprehensive transportation planning
- Other services or tasks as requested to be provided by the SCTPO for the County as agreed

#### Accomplishments:

- Adopted Transportation Resiliency Master Plan
- Manage Vision Zero Leadership Team
- Established a Regional Intermodal Connection Committee to discuss passenger rail and mode options
- St. Johns Heritage Parkway Analysis (Babcock to Malabar Rd.)
- Conducted Fiske Blvd./Roy Wall/Martin intersection analysis
- PD&E studies: Babcock St. (Micco to Malabar); Malabar Rd. (SJHP to Minton Rd); SR 524 (Friday Rd to Industry); SR 401
- Design/ROW Phase Coordination: SR 528; US 192 at Hollywood/Evans intersections; Ellis Road; Traffic Management Center; SR A1A intersections; Coast to Coast Trail east Brewer Causeway; Parrish Park
- Continued Bicycle and Pedestrian Safety Education Program
- Continued implementation of trail projects
- Provided traffic counts, and crash data for concurrency review
- Prepared, monitored, and managed annual traffic data collection program; collected traffic volumes on over 500 segment locations annually

## Space Coast Transportation Planning Organization

- Maintained transportation data files in Geographic Information Systems format; files included bicycle, pedestrian, trails, functional classifications; urbanized area boundary datasets
- Developed annual State of the System Report

### Initiatives:

- Coordinate with regional and state on planning for Automated Vehicles (AV), Connected Vehicles (CV), and technology that implements both AV and CV
- Conduct an Intermodal Passenger Rail Station Feasibility Study
- Complete School Route Safety Studies in Rockledge/Cocoa
- Develop a South Brevard Trails Master Plan
- Continue coordination of projects that include widening of Ellis Road; St Johns Heritage Parkway (SJHP), Babcock to Malabar; Malabar Road widening, SJHP to Minton; Babcock Street improvement; SR A1A intersections; SR 524 widening; numerous sidewalk and trail projects.

### Trends and Issues:

- Safety is one of the TPO's high focus areas. Monitoring crashes and reporting annually on historical trends is part of the TPO's Annual State of the System Report and is used for monitoring progress in adopted Performance Measures. The TPO's adopted Vision Zero Action Plan will be updated in FY 24 to include prioritized project lists which will enable agencies to submit for "Safe Streets for All" grant funds and implement identified strategies for corridors identified as part of the county's high injury network.
- In the fall of 2022, the TPO adopted its first Transportation Resiliency Master Plan. The plan evaluated corridors against shocks and stressors and provides a foundation of where to focus limited transportation resources that will improve resiliency and sustainability of corridors. Brevard not only needs to plan for natural disasters such as hurricanes, but will now be able to consider impacts of wind, flooding/sea levels rising and fire.
- Brightline is almost complete with constructing a new passenger rail line from Orlando International Airport to Miami and will begin running its passenger rail service through Brevard County in 2023. The TPO is positioned to coordinate and support the establishment of a station in Brevard County. An Intermodal Passenger Rail Station Feasibility Study is being conducted that will evaluate and identify the modal connections, assets, amenities, and the type of surrounding land development needed to support a passenger rail station in Brevard Station.
- In May 2023, the TPO initiated the development of the 2050 Long Range Transportation Plan (LRTP). The LRTP has a twenty-year planning horizon and is expected to be adopted in July, 2025. The TPO will also include the development of Space Coast Area Transit's required Transit Development Plan (TDP), a ten-year planning horizon of transit needs. Both the LRTP and TDP lay out the strategic and financial plans to develop the planning area's transportation and transit systems and include various modeling, data analysis, financial constraint and public engagement activities.

### Service Level Impacts:

Not Applicable



Summary

| Space Coast Transportation Planning Organization Revenue & Expense Category | Actual FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change         |
|---|---------------------|---------------------------|-----------------------------|------------------|------------------|
| Taxes Revenue   | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Permits, Fees & Special Assessment Revenue                                  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Intergovernmental Revenue   | \$1,645,395         | \$2,678,357               | \$3,436,726                 | \$758,369        | 28.31%           |
| Charges for Services Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Fines and Forfeits Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Miscellaneous Revenue   | \$65                | \$-                       | \$-                         | \$-              | -%               |
| Statutory Reduction   | \$-                 | \$(133,918)               | \$(171,837)                 | \$(37,919)       | 28.32%           |
| <b>Total Operating Revenues</b>   | <b>\$1,645,460</b>  | <b>\$2,544,439</b>        | <b>\$3,264,889</b>          | <b>\$720,450</b> | <b>28.31%</b>    |
| Balance Forward Revenue   | \$12,275            | \$9,005                   | \$-                         | \$(9,005)        | (100.00%)        |
| Transfers - General Revenue   | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Transfers - Other Revenue   | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Other Finance Source Revenue  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| <b>Total Non-Operating Revenues</b>   | <b>\$12,275</b>     | <b>\$9,005</b>            | <b>\$-</b>                  | <b>\$(9,005)</b> | <b>(100.00%)</b> |
| <b>Total Revenues</b>   | <b>\$1,657,735</b>  | <b>\$2,553,444</b>        | <b>\$3,264,889</b>          | <b>\$711,445</b> | <b>27.86%</b>    |
| Compensation and Benefits Expense   | \$905,381           | \$1,127,889               | \$1,105,275                 | \$(22,614)       | (2.00%)          |
| Operating Expense   | \$788,543           | \$1,418,055               | \$2,150,614                 | \$732,559        | 51.66%           |
| Capital Outlay Expense  | \$15,237            | \$7,500                   | \$9,000                     | \$1,500          | 20.00%           |
| <b>Operating Expenditures</b>   | <b>\$1,709,160</b>  | <b>\$2,553,444</b>        | <b>\$3,264,889</b>          | <b>\$711,445</b> | <b>27.86%</b>    |
| C I P Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Debt Service Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Reserves-Operating Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Reserves - Capital Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Reserves - Restricted Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Grants and Aid Expense  | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| Transfers Expense   | \$-                 | \$-                       | \$-                         | \$-              | -%               |
| <b>Total Non-Operating Expenses</b>   | <b>\$-</b>          | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>        |
| <b>Total Expenditures</b>   | <b>\$1,709,160</b>  | <b>\$2,553,444</b>        | <b>\$3,264,889</b>          | <b>\$711,445</b> | <b>27.86%</b>    |

## Space Coast Transportation Planning Organization

### Budget Variances

| Space Coast Transportation Planning Organization Revenue and Expense Category | Difference | % Change  | Explanation   |
|---|------------|-----------|---|
| Taxes Revenue   | \$-        | -%        |   |
| Permits, Fees & Special Assessment Revenue                                    | \$-        | -%        |   |
| Intergovernmental Revenue   | \$758,369  | 28.31%    | Increase associated with grant awards   |
| Charges for Services Revenue  | \$-        | -%        |   |
| Fines and Forfeits Revenue  | \$-        | -%        |   |
| Miscellaneous Revenue   | \$-        | -%        |   |
| Statutory Reduction   | \$(37,919) | 28.32%    | Variance is associated with change in Operating Revenue                                 |
| Balance Forward Revenue   | \$(9,005)  | (100.00%) | Decrease attributable to close out of grants in prior year                              |
| Transfers - General Revenue   | \$-        | -%        |   |
| Transfers - Other Revenue   | \$-        | -%        |   |
| Other Finance Source Revenue  | \$-        | -%        |   |
| Compensation and Benefits Expense   | \$(22,614) | (2.00%)   | Increase due to Cost of Living Adjustment as well as increases in other personnel rates |
| Operating Expense   | \$732,559  | 51.66%    | Increase associated with grant awards and associated costs                              |
| Capital Outlay Expense  | \$1,500    | 20.00%    | Due to completed capital purchases in the prior year                                    |
| Grants and Aid Expense  | \$-        | -%        |   |
| C I P Expense   | \$-        | -%        |   |
| Debt Service Expense  | \$-        | -%        |   |
| Reserves-Operating Expense  | \$-        | -%        |   |
| Reserves - Capital Expense  | \$-        | -%        |   |
| Reserves - Restricted Expense   | \$-        | -%        |   |
| Transfers Expense   | \$-        | -%        |   |



## Titusville-Cocoa Airport Authority

### Mission Statement:

To advance Brevard County as the Premier Corporate/General Aviation and Spaceport Gateway in Central Florida Business Commerce

### Programs And Services:

#### Accomplishments, Initiatives, Trends And Issues And Service Level Impacts:

##### Titusville-Cocoa Airport Authority (T I C O):

##### Accomplishments:

- Purchase of the improvements located at 1 Bristow Way at the Space Coast Regional Airport.
- Fee simple purchase of 5.56 acres of unimproved property along Tico Road at Space Coast Regional Airport.
- Completion of the North Area Security and Infrastructure Project at Merritt Island Airport.
- Received over \$5.0M in federal and state funding assistance to complete Master Plans and miscellaneous infrastructure projects at Authority owned facilities.

##### Initiatives:

- Master Plan Updates for Arthur Dunn Airpark, Merritt Island Airport, Space Coast Regional Airport and Exploration Spaceport.
- Engineering and permitting of the Runway 18-36 Rehabilitation project at Space Coast Regional Airport.
- Engineering and permitting of Challenger Avenue Extension (Phase 1) project at Space Coast Regional Airport.
- Engineering and permitting of the new Air Traffic Control Tower at Space Coast Regional Airport.
- Completion of the North Corporate Hangar project at Merritt Island Airport.
- Construction of the Automated Weather Observation Systems (AWOS) at Arthur Dunn Airpark and Merritt Island Airport.

##### Trends and Issues:

- The Titusville-Cocoa Airport Authority is a subordinate tax district of Brevard County. The Board of County Commissioners authorizes the tax levy, although no taxes have been levied for the Airport Authority since FY 2005-2006
- Revenue producing (aeronautical & non-aeronautical) and infrastructure related projects that ensure the continued financial self-sufficiency and resiliency of the Airport Authority are high priorities.

##### Service Level Impacts:

Not Applicable

### Summary

| Titusville-Cocoa Airport Authority Revenue & Expense Category | Final Budget FY 2021-2022 | Final Budget FY 2022-2023 | Adopted Budget FY 2023-2024 | Difference       | % Change      |
|---|---------------------------|---------------------------|-----------------------------|------------------|---------------|
| Taxes Revenue   | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Permits, Fees & Special Assessment Revenue                    | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Intergovernmental Revenue                                     | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Charges for Services Revenue                                  | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Fines and Forfeits Revenue                                    | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Miscellaneous Revenue   | \$-                       | \$3,102,502               | \$3,747,851                 | \$645,349        | 20.80%        |
| Statutory Reduction   | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| <b>Total Operating Revenues</b>                               | <b>\$-</b>                | <b>\$3,102,502</b>        | <b>\$3,747,851</b>          | <b>\$645,349</b> | <b>20.80%</b> |
| Balance Forward Revenue                                       | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Transfers - General Revenue                                   | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Transfers - Other Revenue                                     | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Other Finance Source Revenue                                  | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Revenues</b>                                 | <b>\$-</b>                | <b>\$-</b>                | <b>\$-</b>                  | <b>\$-</b>       | <b>-%</b>     |
| <b>Total Revenues</b>   | <b>\$-</b>                | <b>\$3,102,502</b>        | <b>\$3,747,851</b>          | <b>\$645,349</b> | <b>20.80%</b> |
| Compensation and Benefits Expense                             | \$-                       | \$1,415,248               | \$1,541,020                 | \$125,772        | 8.89%         |
| Operating Expense   | \$-                       | \$1,146,869               | \$1,390,052                 | \$243,183        | 21.20%        |
| Capital Outlay Expense  | \$-                       | \$143,000                 | \$371,912                   | \$228,912        | 160.08%       |
| <b>Operating Expenses</b>                                     | <b>\$-</b>                | <b>\$2,705,117</b>        | <b>\$3,302,984</b>          | <b>\$597,867</b> | <b>22.10%</b> |
| C I P Expense   | \$-                       | \$296,500                 | \$260,000                   | \$(36,500)       | (12.31%)      |
| Debt Service Expense  | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Reserves-Operating Expense                                    | \$-                       | \$100,885                 | \$184,867                   | \$83,982         | 83.25%        |
| Reserves - Capital Expense                                    | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Reserves - Restricted Expense                                 | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Grants and Aid Expense  | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| Transfers Expense   | \$-                       | \$-                       | \$-                         | \$-              | -%            |
| <b>Non-Operating Expenses</b>                                 | <b>\$-</b>                | <b>\$397,385</b>          | <b>\$444,867</b>            | <b>\$47,482</b>  | <b>11.95%</b> |
| <b>Total Expenses</b>   | <b>\$-</b>                | <b>\$3,102,502</b>        | <b>\$3,747,851</b>          | <b>\$645,349</b> | <b>20.80%</b> |



Budget Variances

| Titusville-Cocoa Airport Authority Revenue and Expense Category | Difference | % Change | Explanation  |
|---|------------|----------|--|
| Taxes Revenue   | \$-        | -%       |  |
| Permits, Fees & Special Assessment Revenue                      | \$-        | -%       |  |
| Intergovernmental Revenue                                       | \$-        | -%       |  |
| Charges for Services Revenue                                    | \$-        | -%       |  |
| Fines and Forfeits Revenue                                      | \$-        | -%       |  |
| Miscellaneous Revenue   | \$645,349  | 20.80%   | Attributable to an increase in lease and rental revenue  |
| Statutory Reduction   | \$-        | -%       |  |
| Balance Forward Revenue   | \$-        | -%       |  |
| Transfers - General Revenue                                     | \$-        | -%       |  |
| Transfers - Other Revenue                                       | \$-        | -%       |  |
| Other Finance Source Revenue                                    | \$-        | -%       |  |
| Compensation and Benefits Expense                               | \$125,772  | 8.89%    | Attributable to market-rate adjustments to base salaries in order to recruit and retain quality employees and increases in benefit rates |
| Operating Expense   | \$243,183  | 21.20%   | Primarily attributable to an increase in building & equipment insurance as well as maintenance expenses                                  |
| Capital Outlay Expense  | \$228,912  | 160.08%  | Increase is due to the need for additional capital equipment in Fiscal Year such as vehicles, property purchase and other equipment      |
| Grants and Aid Expense  | \$-        | -%       |  |
| C I P Expense   | \$(36,500) | (12.31%) | Attributable to a decrease in budgeted funds for project local matches   |
| Debt Service Expense  | \$-        | -%       |  |
| Reserves-Operating Expense                                      | \$83,982   | 83.25%   | Attributable to increased hangar revenue   |
| Reserves - Capital Expense                                      | \$-        | -%       |  |
| Reserves - Restricted Expense                                   | \$-        | -%       |  |
| Transfers Expense   | \$-        | -%       |  |

The image features a close-up of an alligator's head and body in a swampy, natural setting. The alligator is dark grey with a scaly texture. A teal and green gradient overlay is positioned in the center, containing the text "Debt Service".

# Debt Service



## Financial Management

### Objective

It is the objective of the Board of County Commissioners to provide its citizens with sound, long-term financial management of County resources. In order to achieve this objective the Board adopted a long-term financial management policy.

### Financial Management Policies

1. Capital projects financed through the issuance of debt will not be financed for a period that exceeds the useful life of the project or the life of the supporting revenue source.
2. Interest and cost will be capitalized only as they relate to the construction of facilities, and will be limited to those expenses encumbered prior to the actual operation of the facility or its improvement.
3. Annually, no later than 60 days after the Comprehensive Annual Financial Report is released by the County's independent auditors, staff will report on the County's debt capacity. The report that the County will consider includes the following elements in determining the County's debt capacity:
  - a) Debt Service Per Capita
  - b) Total Long-Term Debt as a Percentage of Total Taxable Property Values
  - c) Personal Income Per Capita
4. Factors other than those found in the report will also be considered in determining the County's debt capacity.

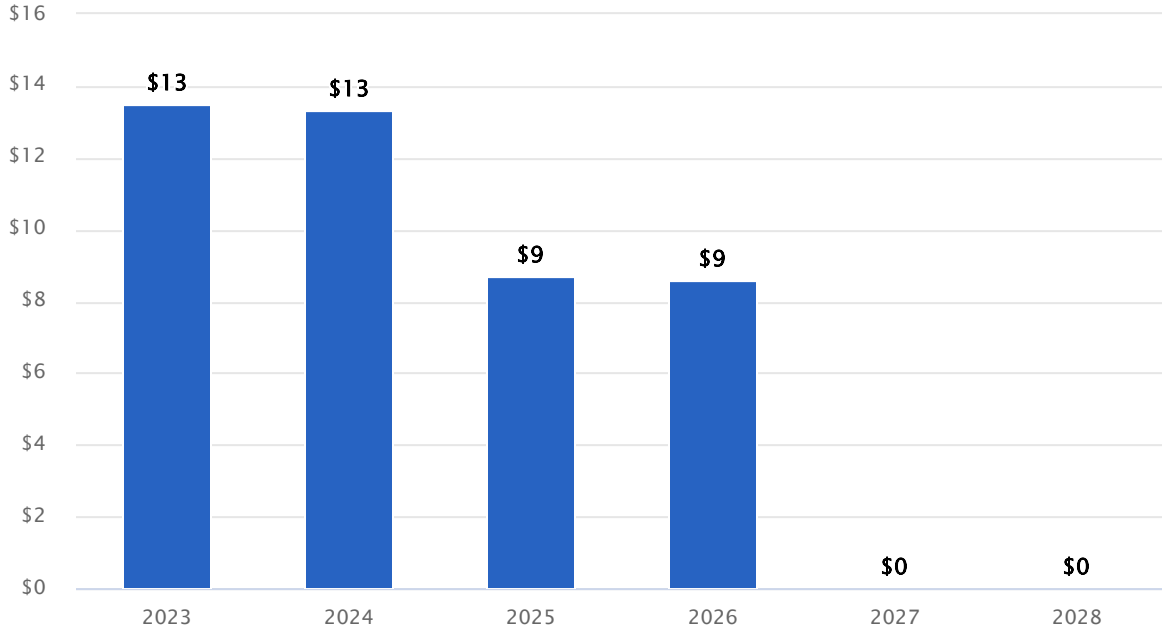
### Debt Limits

As stated in the Florida Constitution and Statutes, Article VII, Section 12, it is prohibited to pledge ad valorem tax revenue for long-term obligations unless authorized by a referendum of the voters. The following bonds have been issued in accordance with the provisions of State Law and are paid from ad valorem tax revenue derived from those areas only: four Countywide Limited Ad Valorem Tax bond issues, four Special Districts bond issues and two Municipal Service Taxing Unit bond issues. All other long-term debt is limited only by the credit worthiness of the revenue source and the projected use of the proceeds except as follows: The County Charter, limits all bond issues pledging non-ad valorem revenues to issues of less than \$20,620,000 each, indexed to changes in the Consumer Price Index, unless approved by a referendum. The Charter excludes from these limitations, projects which are mandated by judicial decree, self-liquidating projects, utility or other enterprise funds, road projects funded by gasoline taxes, or the refinancing of any existing instruments of indebtedness to reduce the cost of debt service.

### Debt Ratios

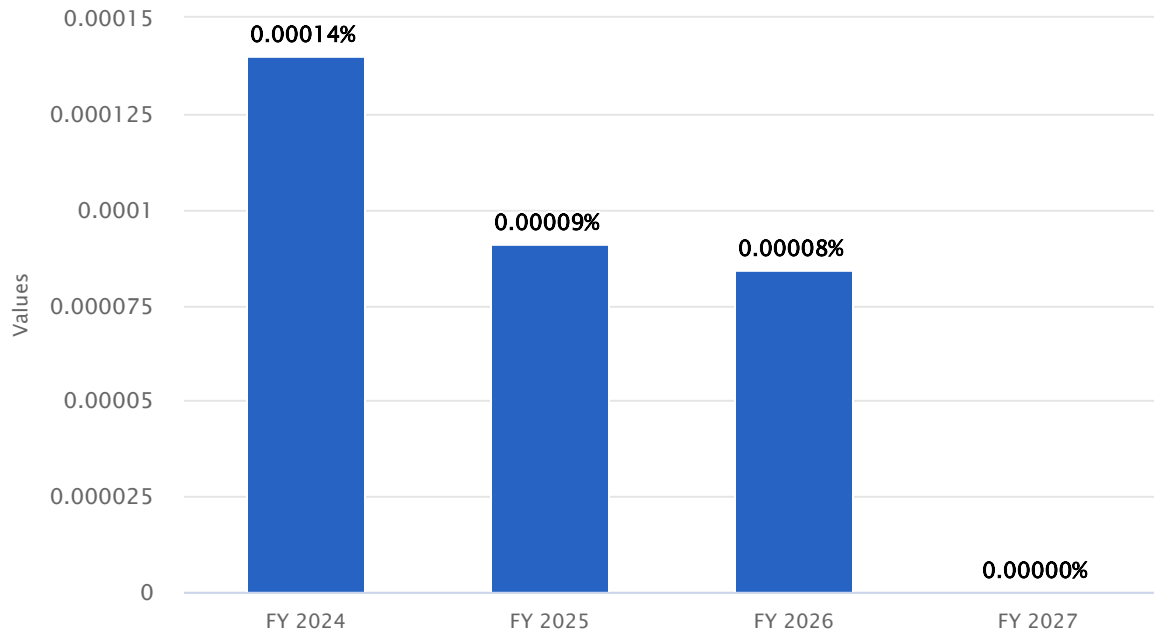
#### Net General Obligation Debt Per Capita

This ratio indicates the net amount of tax support debt per person in Brevard County.



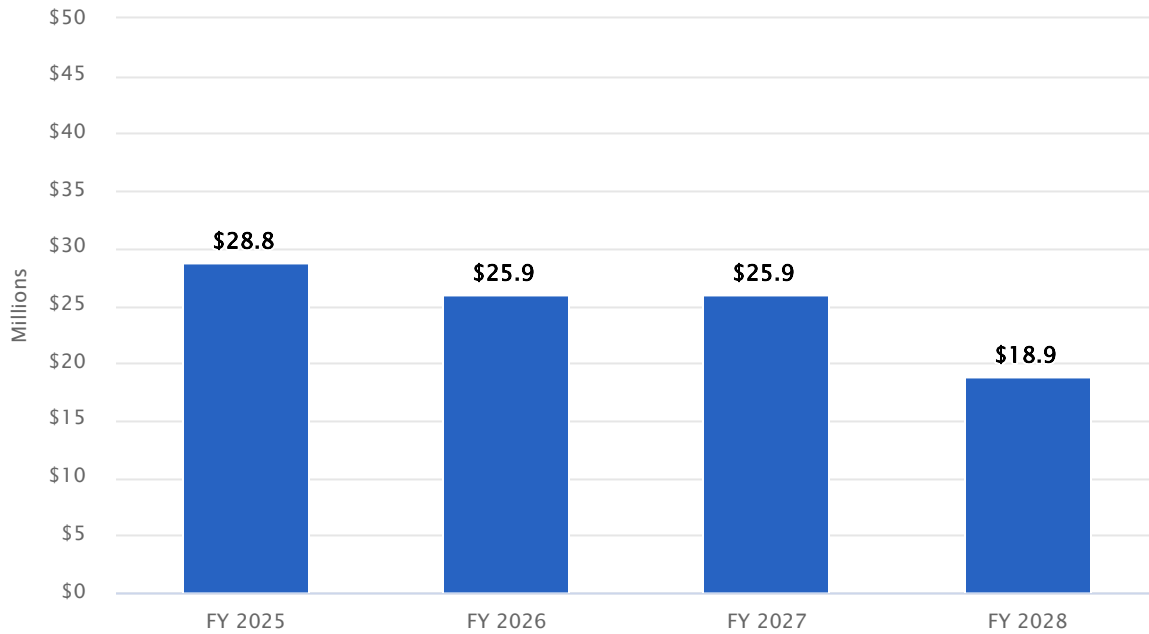
#### Net General Obligation Debt to Taxable Property Values

The ratio of net tax supported debt to taxable property values indicate the proportion of general obligation debt, net of any debt service reserves, to the taxable values that can be assessed to support that debt.



**Requirements after FY 2024**

The table on this page summarizes the debt service requirements after FY 2024 based on currently outstanding County bond issues and other debt. The amounts, in millions, are as follows:



### Future Debt Service Requirements

| Fiscal Year  | General Obligation  | Non-Self Supporting Revenue | Self-Supporting Revenue | Total County Debt    |
|--------------|---------------------|-----------------------------|-------------------------|----------------------|
| 2024         | \$8,570,152         | \$11,510,641                | \$8,840,665             | \$28,921,458         |
| 2025         | \$8,560,699         | \$11,216,213                | \$9,001,895             | \$28,778,807         |
| 2026         | \$5,663,399         | \$11,221,343                | \$9,004,687             | \$25,889,429         |
| 2027         | \$5,655,020         | \$11,227,373                | \$9,009,862             | \$25,892,255         |
| 2028         |                     | \$10,442,246                | \$9,004,715             | \$19,446,961         |
| Future       |                     | \$74,045,018                | \$202,734,742           | \$276,779,760        |
| <b>Total</b> | <b>\$28,449,270</b> | <b>\$129,662,833</b>        | <b>\$247,596,566</b>    | <b>\$405,708,669</b> |

This table includes principal and interest on currently outstanding bond issues.

General Obligation Debt refers to tax supported bond issues.

Non-Self Supporting Revenue Debt refers to those bond issues and other debt which are supported from specific revenue sources other than property taxes or enterprise earnings. Examples of this category would include pledges of sales tax revenue, State revenue sharing, or other non-ad valorem revenues.

Self-Supporting Debt refers to the bonds of the County's business-type operations which generate sufficient revenues to satisfy their own debt service needs.



## Future Debt Service Requirements

| Issue  | Amount Issued | Issue Date | Maturity Date | Amount Outstanding as of 09/30/2023 |
|--|---------------|------------|---------------|-------------------------------------|
| <b>General Obligation Debt</b>   |               |            |               |                                     |
| Limited Ad Valorem Rax Refunding Bond, Series 2013   | \$26,335,000  | 8/15/2014  | 9/1/2024      | \$2,895,669                         |
| North Brevard Recreation Special District, Limited Ad Valorem, Series 2016                         | \$7,160,000   | 8/4/2016   | 7/1/2026      | \$4,030,431                         |
| Merritt Island Recreation Municipal Service Taxing Unit, Limited Ad Valoren Tax Bonds, Series 2016 | \$5,645,000   | 8/4/2016   | 7/1/2026      | \$2,783,039                         |
| South Brevard Recreation District, Limited Ad Valorem Tax Bonds, Series 2016                       | \$26,060,000  | 8/4/2016   | 7/1/2026      | \$10,169,979                        |
| <b>Non-Self Supporting Revenue Bonds</b>   |               |            |               |                                     |
| Subordinated Sales Tax Refunding Revenue Bond, Series 2013   | \$13,435,000  | 7/18/2013  | 12/1/2025     | \$3,040,284                         |
| Subordinated Sales Tax Refunding Bond, Series 2010   | \$19,550,000  | 11/5/2010  | 12/1/2027     | \$2,330,591                         |
| Local Option Fuel Tax Revenue Bonds, Series 2016   | \$49,375,000  | 11/30/2016 | 8/1/2037      | \$68,358,238                        |
| Tourist Development Tax Revenue Bond, Series 2018A   | \$5,000,000   | 6/1/2018   | 10/1/2029     | \$3,359,006                         |
| <b>Non-Self Supporting Revenue Notes</b>   |               |            |               |                                     |
| Non-Ad Valorem Revenue Note, Series 2012   | \$6,000,000   | 2/28/2012  | 12/1/2031     | \$3,542,757                         |
| Non-Ad Valorem Revenue Notes, Series 2018A   | \$20,210,000  | 2/28/2018  | 12/1/2030     | \$14,497,082                        |
| Non-Ad Valorem Revenue Notes, Series 2020A   | \$13,295,000  | 3/30/2020  | 11/1/2032     | \$11,488,274                        |
| Non-Ad Valorem Revenue Note, Series 2020B  | \$19,405,000  | 3/30/2020  | 8/1/2026      | \$9,617,258                         |
| <b>Business Type</b>   |               |            |               |                                     |
| Solid Waste Management System Revenue Bond, Series 2016  | \$10,500,000  | 2/19/2016  | 9/1/2030      | \$6,053,937                         |
| Water and Wastewater Utility Revenue Bonds, Series 2014  | \$25,055,000  | 9/23/2014  | 9/1/2044      | \$30,940,125                        |
| Utility Revenue Bonds, Barefoot Bay Utility System, Series 2018                                    | \$9,700,000   | 1/17/2018  | 10/1/2030     | \$6,742,889                         |
| Subordinated Sales Tax Revenue Bond, Series 2009A  | \$1,547,000   | 10/26/2009 | 12/1/2030     | \$784,306                           |
| Solid Waste Management System Revenue Bond, Series 2023  | \$49,405,000  | 9/21/2023  | 9/1/2053      | \$104,041,681                       |
| <b>Loans</b>   |               |            |               |                                     |
| HUD 108 Loan (Appropriation)   | \$3,149,000   | 3/28/2019  | 8/1/2034      | \$2,139,160                         |
| Proposed SR Loan (Appropriation) WW051130  | \$10,597,601  | 2/1/2019   | 3/15/2041     | \$10,465,110                        |
| SR Loan (Appropriation) WW051100   | \$38,380,440  | 12/21/2015 | 1/15/2040     | \$35,751,685                        |

### Debt Service Amortization Schedules General Obligation Debt

**Limited Ad Valorem Tax Refunding Bond, Series 2013**  
**Dated August 15, 2014**  
**Original Amount: \$26,335,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$2,780,000        | \$120,161        | \$2,900,161        | 2.140%        |
| 2025          | \$2,835,000        | \$60,669         | \$2,895,669        | 2.140%        |
|               | <b>\$5,615,000</b> | <b>\$180,830</b> | <b>\$5,795,830</b> |               |

Principal due September 1

Issued to refund all the outstanding 2005 Limited Ad Valorem Tax Bonds as of September 1, 2015, and pay certain costs of issuances; payable from ad valorem tax revenues. **Fund 2030**

**North Brevard Recreation Special District, Limited Ad Valorem Tax Refunding Bond, Series 2016**  
**Dated August 4, 2016**  
**Original Amount: \$7,160,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$1,235,000        | \$108,375        | \$1,343,375        | 2.125%        |
| 2025          | \$1,260,000        | \$82,131         | \$1,342,131        | 2.125%        |
| 2026          | \$1,290,000        | \$55,356         | \$1,345,356        | 2.125%        |
| 2027          | \$1,315,000        | \$27,944         | \$1,342,944        | 2.125%        |
|               | <b>\$5,100,000</b> | <b>\$273,806</b> | <b>\$5,373,806</b> |               |

Principal due July 1

Issued to refund all of the outstanding 2007 North Brevard Recreation Special District, Limited Ad Valorem Tax Bonds, and pay certain costs of issuance; payable from ad valorem tax revenues. **Fund 2040**

**Merritt Island Recreation Municipal Service Taxing Unit, Limited Ad Valorem Tax Bonds, Series 2016**  
**Dated August 4, 2016**  
**Original Amount: \$5,645,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$855,000          | \$74,201         | \$929,201          | 2.105%        |
| 2025          | \$875,000          | \$56,204         | \$931,204          | 2.105%        |
| 2026          | \$890,000          | \$37,785         | \$927,785          | 2.105%        |
| 2027          | \$905,000          | \$19,050         | \$924,050          | 2.105%        |
|               | <b>\$3,525,000</b> | <b>\$187,240</b> | <b>\$3,712,240</b> |               |

Principal due July 1

Issued to refund all of the outstanding 2007 Merritt Island Recreation Municipal Service Limited Ad Valorem Tax Bonds, and pay certain costs of issuance; payable from ad valorem tax revenues. **Fund 2042**



**South Brevard Recreation Special District, Limited Ad Valorem Tax Bonds, Series 2016**  
**Dated August 4, 2016**  
**Original Amount: \$26,060,000**

| Fiscal Period | Principal           | Interest         | Total               | Interest Rate |
|---------------|---------------------|------------------|---------------------|---------------|
| 2024          | \$3,190,000         | \$207,415        | \$3,397,415         | 1.590%        |
| 2025          | \$3,235,000         | \$156,695        | \$3,391,695         | 1.590%        |
| 2026          | \$3,285,000         | \$105,258        | \$3,390,258         | 1.590%        |
| 2027          | \$3,335,000         | \$53,026         | \$3,388,026         | 1.590%        |
|               | <b>\$13,045,000</b> | <b>\$522,394</b> | <b>\$13,567,394</b> |               |

Principal due July 1

Issued to refund all of the outstanding 2007 South Brevard Recreation Special District, Limited Ad Valorem Tax Bonds, and pay certain costs of issuance; payable from ad valorem tax revenues. **Fund 2044**

### Revenue Bonds

**Subordinated Sales Tax Refunding Revenue Bond, Series 2013**  
**Dated July 18, 2013**  
**Original Amount: \$13,435,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$1,255,000        | \$76,452         | \$1,331,452        | 2.140%        |
| 2025          | \$965,000          | \$52,698         | \$1,017,698        | 2.140%        |
| 2026          | \$980,000          | \$31,886         | \$1,011,886        | 2.140%        |
| 2027          | \$1,000,000        | \$10,700         | \$1,010,700        | 2.140%        |
|               | <b>\$4,200,000</b> | <b>\$171,736</b> | <b>\$4,371,736</b> |               |

Principal due December 1

Issued to currently refund the Sales Tax Refunding and Improvement Revenue Bonds, Series 2003, and partially advance refund the Sales Tax Revenue Bonds, Series 2005; payable from the half-cent sales tax distributed to the County. **Fund 2112**

## Debt Service Amortization Schedules

**Subordinated Sales Tax Refunding Revenue Bond, Series 2010**  
**Dated November 5, 2010**  
**Original Amount: \$19,550,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$515,000          | \$74,518         | \$589,518          | 3.040%        |
| 2025          | \$525,000          | \$58,718         | \$583,718          | 3.040%        |
| 2026          | \$545,000          | \$42,463         | \$587,463          | 3.040%        |
| 2027          | \$555,000          | \$25,751         | \$580,751          | 3.040%        |
| 2028          | \$570,000          | \$8,660          | \$578,660          | 3.040%        |
|               | <b>\$2,710,000</b> | <b>\$210,110</b> | <b>\$2,920,110</b> |               |

Principal due December 1

Issued to refund all of the outstanding 2001 Sales Tax Refunding and Improvement Revenue Bonds and pay certain costs of issuance; payable from the half-cent sales tax distribution to the County. \$892,234 of the outstanding principal and any associated interest will be paid from revenues from the operation of the County's golf courses. **Fund 2110**

**Local Option Fuel Tax Revenue Bonds, Series 2016**  
**Dated November 30, 2016**  
**Original Amount: \$48,870,000**

| Fiscal Period | Principal           | Interest            | Total               | Interest Rate |
|---------------|---------------------|---------------------|---------------------|---------------|
| 2024          | \$80,000            | \$2,127,219         | \$2,207,219         | 5.000%        |
| 2025          | \$80,000            | \$2,123,219         | \$2,203,219         | 5.000%        |
| 2026          | \$85,000            | \$2,119,219         | \$2,204,219         | 5.000%        |
| 2027          | \$90,000            | \$2,114,969         | \$2,204,969         | 5.000%        |
| 2028          | \$3,500,000         | \$2,112,269         | \$5,612,269         | 3.000%        |
| 2029          | \$3,675,000         | \$1,937,269         | \$5,612,269         | 5.000%        |
| 2030          | \$3,860,000         | \$1,753,519         | \$5,613,519         | 5.000%        |
| 2031          | \$4,050,000         | \$1,560,519         | \$5,610,519         | 5.000%        |
| 2032          | \$4,255,000         | \$1,358,019         | \$5,613,019         | 5.000%        |
| 2033          | \$4,425,000         | \$1,187,819         | \$5,612,819         | 4.000%        |
| 2034          | \$4,605,000         | \$1,010,819         | \$5,615,819         | 4.000%        |
| 2035          | \$4,785,000         | \$826,619           | \$5,611,619         | 4.000%        |
| 2036          | \$4,975,000         | \$635,219           | \$5,610,219         | 4.000%        |
| 2037          | \$5,180,000         | \$436,219           | \$5,616,219         | 4.000%        |
| 2038          | \$5,395,000         | \$222,544           | \$5,617,544         | 4.125%        |
|               | <b>\$49,040,000</b> | <b>\$21,525,460</b> | <b>\$70,565,460</b> |               |

Principal due August 1

Issued to advance refund the outstanding Local Option Fuel Tax Revenue Bond and finance the cost of certain transportation projects within the County; payable from local option fuel tax revenues. **Fund 1161**



**Local Option Fuel Tax Revenue Bonds, Series 2016****Dated November 30, 2016****Original Amount: \$48,870,000**

| <b>Fiscal Period</b> | <b>Principal</b>    | <b>Interest</b>     | <b>Total</b>        | <b>Interest Rate</b> |
|----------------------|---------------------|---------------------|---------------------|----------------------|
| 2024                 | \$80,000            | \$2,127,219         | \$2,207,219         | 5.000%               |
| 2025                 | \$80,000            | \$2,123,219         | \$2,203,219         | 5.000%               |
| 2026                 | \$85,000            | \$2,119,219         | \$2,204,219         | 5.000%               |
| 2027                 | \$90,000            | \$2,114,969         | \$2,204,969         | 5.000%               |
| 2028                 | \$3,500,000         | \$2,112,269         | \$5,612,269         | 3.000%               |
| 2029                 | \$3,675,000         | \$1,937,269         | \$5,612,269         | 5.000%               |
| 2030                 | \$3,860,000         | \$1,753,519         | \$5,613,519         | 5.000%               |
| 2031                 | \$4,050,000         | \$1,560,519         | \$5,610,519         | 5.000%               |
| 2032                 | \$4,255,000         | \$1,358,019         | \$5,613,019         | 5.000%               |
| 2033                 | \$4,425,000         | \$1,187,819         | \$5,612,819         | 4.000%               |
| 2034                 | \$4,605,000         | \$1,010,819         | \$5,615,819         | 4.000%               |
| 2035                 | \$4,785,000         | \$826,619           | \$5,611,619         | 4.000%               |
| 2036                 | \$4,975,000         | \$635,219           | \$5,610,219         | 4.000%               |
| 2037                 | \$5,180,000         | \$436,219           | \$5,616,219         | 4.000%               |
| 2038                 | \$5,395,000         | \$222,544           | \$5,617,544         | 4.125%               |
|                      | <b>\$49,040,000</b> | <b>\$21,525,460</b> | <b>\$70,565,460</b> |                      |

Principal due August 1

Issued to advance refund the outstanding Local Option Fuel Tax Revenue Bond and finance the cost of certain transportation projects within the County; payable from local option fuel tax revenues. **Fund 1161**

**Tourist Development Tax Revenue Bond, Series 2018A****Dated June 2018****Original Amount: \$5,000,000**

| <b>Fiscal Period</b> | <b>Principal</b>   | <b>Interest</b>  | <b>Total</b>       | <b>Interest Rate</b> |
|----------------------|--------------------|------------------|--------------------|----------------------|
| 2024                 | \$465,000          | \$97,387         | \$562,387          | 2.940%               |
| 2025                 | \$480,000          | \$83,496         | \$563,496          | 2.940%               |
| 2026                 | \$490,000          | \$69,237         | \$559,237          | 2.940%               |
| 2027                 | \$505,000          | \$54,611         | \$559,611          | 2.940%               |
| 2028                 | \$520,000          | \$39,543         | \$559,543          | 2.940%               |
| 2029                 | \$535,000          | \$24,034         | \$559,034          | 2.940%               |
| 2030                 | \$550,000          | \$8,085          | \$558,085          | 2.940%               |
|                      | <b>\$3,545,000</b> | <b>\$376,393</b> | <b>\$3,921,393</b> |                      |

Principal due October 1

Issued to finance improvements to the Viera Regional Sports Complex; payable from Tourist Development Tax. **Fund 2072**

### Revenue Notes

#### Non-Ad Valorem Revenue Note, Series 2012

Dated February 28, 2012

Original Amount: \$6,000,000

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$300,000          | \$91,323         | \$391,323          | 2.780%        |
| 2025          | \$315,000          | \$82,775         | \$397,775          | 2.780%        |
| 2026          | \$320,000          | \$73,948         | \$393,948          | 2.780%        |
| 2027          | \$330,000          | \$64,913         | \$394,913          | 2.780%        |
| 2028          | \$335,000          | \$55,669         | \$390,669          | 2.780%        |
| 2029          | \$345,000          | \$46,218         | \$391,218          | 2.780%        |
| 2030          | \$360,000          | \$36,418         | \$396,418          | 2.780%        |
| 2031          | \$365,000          | \$26,340         | \$391,340          | 2.780%        |
| 2032          | \$375,000          | \$16,055         | \$391,055          | 2.780%        |
| 2033          | \$390,000          | \$5,421          | \$395,421          | 2.780%        |
|               | <b>\$3,435,000</b> | <b>\$499,080</b> | <b>\$3,934,080</b> |               |

Principal due December 1

Issued to finance the cost of various capital improvements within the County and pay certain costs of issuance; payable from non-ad valorem revenues. **Fund 2260**

#### Non-Ad Valorem Revenue Note, Series 2018A

Dated February 28, 2018

Original Amount: \$20,210,000

| Fiscal Period | Principal           | Interest           | Total               | Interest Rate |
|---------------|---------------------|--------------------|---------------------|---------------|
| 2024          | \$1,535,000         | \$369,407          | \$1,904,407         | 2.660%        |
| 2025          | \$1,580,000         | \$327,978          | \$1,907,978         | 2.660%        |
| 2026          | \$1,620,000         | \$285,418          | \$1,905,418         | 2.660%        |
| 2027          | \$1,665,000         | \$241,728          | \$1,906,728         | 2.660%        |
| 2028          | \$1,710,000         | \$196,840          | \$1,906,840         | 2.660%        |
| 2029          | \$1,745,000         | \$150,889          | \$1,895,889         | 2.660%        |
| 2030          | \$1,800,000         | \$103,740          | \$1,903,740         | 2.660%        |
| 2031          | \$1,850,000         | \$55,195           | \$1,905,195         | 2.660%        |
| 2032          | \$1,150,000         | \$15,295           | \$1,165,295         | 2.660%        |
|               | <b>\$14,655,000</b> | <b>\$1,746,490</b> | <b>\$16,401,490</b> |               |

Principal due December 1

Issued to refund all of the outstanding Florida Local Government Finance Commission Pooled Commercial Paper Notes, and finance general aviation Capital Improvements at Valkaria Airport; payable from non-ad valorem revenues. **Fund 2300**

**Non-Ad Valorem Revenue Note, Series 2020A**

Dated March 30, 2020

Original Amount: \$13,295,000

| Fiscal Period | Principal           | Interest           | Total               | Interest Rate |
|---------------|---------------------|--------------------|---------------------|---------------|
| 2024          | \$925,000           | \$172,254          | \$1,097,254         | 1.520%        |
| 2025          | \$960,000           | \$158,080          | \$1,118,080         | 1.520%        |
| 2026          | \$995,000           | \$143,374          | \$1,138,374         | 1.520%        |
| 2027          | \$1,035,000         | \$128,060          | \$1,163,060         | 1.520%        |
| 2028          | \$1,075,000         | \$112,176          | \$1,187,176         | 1.520%        |
| 2029          | \$1,110,000         | \$95,722           | \$1,205,722         | 1.520%        |
| 2030          | \$1,150,000         | \$78,698           | \$1,228,698         | 1.520%        |
| 2031          | \$1,195,000         | \$61,028           | \$1,256,028         | 1.520%        |
| 2032          | \$1,235,000         | \$42,750           | \$1,277,750         | 1.520%        |
| 2033          | \$1,280,000         | \$23,788           | \$1,303,788         | 1.520%        |
| 2034          | \$605,000           | \$4,598            | \$609,598           | 1.520%        |
|               | <b>\$11,565,000</b> | <b>\$1,020,528</b> | <b>\$12,585,528</b> |               |

Principal due November 1

Issued to refinance the Non-Ad Valorem Revenue Note, Series 2014 which funded various energy, water and wastewater performance capital improvements within the County and pay certain costs of issuance; payable from non-ad valorem revenues. **Fund 2290**

**Non-Ad Valorem Revenue Note, Series 2020B**

Dated March 30, 2020

Original Amount: \$19,405,000

| Fiscal Period | Principal           | Interest         | Total               | Interest Rate |
|---------------|---------------------|------------------|---------------------|---------------|
| 2024          | \$3,050,000         | \$156,618        | \$3,206,618         | 1.260%        |
| 2025          | \$3,090,000         | \$118,188        | \$3,208,188         | 1.260%        |
| 2026          | \$3,130,000         | \$79,254         | \$3,209,254         | 1.260%        |
| 2027          | \$3,160,000         | \$39,816         | \$3,199,816         | 1.260%        |
|               | <b>\$12,430,000</b> | <b>\$393,876</b> | <b>\$12,823,876</b> |               |

Principal due August 1

Issued to partially advance refund the Local Option Fuel Tax Revenue Bonds, Series 2014, and pay certain costs of issuance; payable from local option fuel tax revenues. **Fund 1161**

## Debt Service Amortization Schedules

### Business Type

**Solid Waste Management System Revenue Bond, Series 2016  
Dated February 19, 2016  
Original Amount: \$10,500,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$715,000          | \$150,023        | \$865,023          | 2.410%        |
| 2025          | \$730,000          | \$132,791        | \$862,791          | 2.410%        |
| 2026          | \$750,000          | \$115,198        | \$865,198          | 2.410%        |
| 2027          | \$770,000          | \$97,123         | \$867,123          | 2.410%        |
| 2028          | \$785,000          | \$78,566         | \$863,566          | 2.410%        |
| 2029          | \$805,000          | \$59,647         | \$864,647          | 2.410%        |
| 2030          | \$825,000          | \$40,247         | \$865,247          | 2.410%        |
| 2031          | \$845,000          | \$20,365         | \$865,365          | 2.410%        |
|               | <b>\$6,225,000</b> | <b>\$693,960</b> | <b>\$6,918,960</b> |               |

Principal Due by September 1

Issued to finance the acquisition, construction and equipping of various capital improvements to the County's solid waste disposal system for the expansion of the Central Disposal Facility; payable from the net revenues of the system. **Fund 4018**



## Debt Service Amortization Schedules

**Water and Wastewater Utility Revenue Bonds, Series 2014**  
**Dated September 23, 2014**  
**Original Amount: \$25,055,000**

| Fiscal Period | Principal           | Interest            | Total               | Interest Rate |
|---------------|---------------------|---------------------|---------------------|---------------|
| 2024          | \$635,000           | \$838,431           | \$1,473,431         | 5.000%        |
| 2025          | \$665,000           | \$806,681           | \$1,471,681         | 5.000%        |
| 2026          | \$700,000           | \$773,431           | \$1,473,431         | 5.000%        |
| 2027          | \$735,000           | \$738,431           | \$1,473,431         | 2.500%        |
| 2028          | \$755,000           | \$720,056           | \$1,475,056         | 3.000%        |
| 2029          | \$775,000           | \$697,406           | \$1,472,406         | 3.000%        |
| 2030          | \$800,000           | \$674,156           | \$1,474,156         | 3.000%        |
| 2031          | \$825,000           | \$650,156           | \$1,475,156         | 3.000%        |
| 2032          | \$850,000           | \$625,406           | \$1,475,406         | 3.250%        |
| 2033          | \$875,000           | \$597,781           | \$1,472,781         | 3.250%        |
| 2034          | \$905,000           | \$569,344           | \$1,474,344         | 3.375%        |
| 2035          | \$935,000           | \$538,800           | \$1,473,800         | 3.500%        |
| 2036          | \$965,000           | \$506,075           | \$1,471,075         | 4.500%        |
| 2037          | \$1,010,000         | \$462,650           | \$1,472,650         | 4.500%        |
| 2038          | \$1,055,000         | \$417,200           | \$1,472,200         | 4.500%        |
| 2039          | \$1,105,000         | \$369,725           | \$1,474,725         | 4.500%        |
| 2040          | \$1,155,000         | \$320,000           | \$1,475,000         | 4.500%        |
| 2041          | \$1,205,000         | \$268,025           | \$1,473,025         | 4.500%        |
| 2042          | \$1,260,000         | \$213,800           | \$1,473,800         | 4.000%        |
| 2043          | \$1,310,000         | \$163,400           | \$1,473,400         | 4.000%        |
| 2044          | \$1,360,000         | \$111,000           | \$1,471,000         | 4.000%        |
| 2045          | \$1,415,000         | \$56,600            | \$1,471,600         | 4.000%        |
|               | <b>\$21,295,000</b> | <b>\$11,118,554</b> | <b>\$32,413,554</b> |               |

## Principal Due by September 1

Issued to finance the acquisition, construction and equipping of various capital improvements to the county's utility system; payable from the net revenues of the system. **Fund 4158**

## Debt Service Amortization Schedules

**Utility Revenue Bonds (Barefoot Bay Utility System), Series 2018**  
**Dated January 17, 2018**  
**Original Amount: \$9,700,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$795,000          | \$169,442        | \$964,442          | 2.580%        |
| 2025          | \$820,000          | \$148,608        | \$968,608          | 2.580%        |
| 2026          | \$835,000          | \$127,259        | \$962,259          | 2.580%        |
| 2027          | \$860,000          | \$105,393        | \$965,393          | 2.580%        |
| 2028          | \$880,000          | \$82,947         | \$962,947          | 2.580%        |
| 2029          | \$900,000          | \$59,985         | \$959,985          | 2.580%        |
| 2030          | \$925,000          | \$36,442         | \$961,442          | 2.580%        |
| 2031          | \$950,000          | \$12,255         | \$962,255          | 2.580%        |
|               | <b>\$6,965,000</b> | <b>\$742,331</b> | <b>\$7,707,331</b> |               |

Principal Due October 1

Issued to refund the outstanding Utility Revenue Bonds, Series 2000 and finance the acquisition of a utility system and certain other property; payable from gross revenues of the system. **Fund 4251**

**Subordinated Sales Tax Revenue Bond, Series 2009A**  
**Dated October 26, 2009**  
**Original Amount: \$1,547,000**

| Fiscal Period | Principal        | Interest         | Total            | Interest Rate |
|---------------|------------------|------------------|------------------|---------------|
| 2024          | \$84,000         | \$24,938         | \$108,938        | 3.370%        |
| 2025          | \$88,000         | \$22,040         | \$110,040        | 3.370%        |
| 2026          | \$91,000         | \$19,024         | \$110,024        | 3.370%        |
| 2027          | \$95,000         | \$15,890         | \$110,890        | 3.370%        |
| 2028          | \$99,000         | \$12,621         | \$111,621        | 3.370%        |
| 2029          | \$104,000        | \$9,200          | \$113,200        | 3.370%        |
| 2030          | \$108,000        | \$5,628          | \$113,628        | 3.370%        |
| 2031          | \$113,000        | \$1,904          | \$114,904        | 3.370%        |
|               | <b>\$782,000</b> | <b>\$111,245</b> | <b>\$893,245</b> |               |

Principal due December 1

Issued to fund the repair and renovation of utility improvements for the Barefoot Bay Wastewater Treatment Plant; revenue is secured by a subordinate lien on the sales tax revenues along with the covenant to budget and appropriate from legally available no ad valorem revenues; payable from revenues of the utility system. **Fund 4257**



**Solid Waste Management System Revenue Bond, Series 2023**  
**Dated August 29, 2023**  
**Original Amount: \$49,405,000**

| Fiscal Period | Principal           | Interest            | Total                | Interest Rate |
|---------------|---------------------|---------------------|----------------------|---------------|
| 2024          |                     | \$2,464,056         | \$2,664,056          |               |
| 2025          | \$200,000           | \$2,609,000         | \$2,824,000          | 5.000%        |
| 2026          | \$215,000           | \$2,599,000         | \$2,829,000          | 5.000%        |
| 2027          | \$230,000           | \$2,588,250         | \$2,828,250          | 5.000%        |
| 2028          | \$240,000           | \$2,576,750         | \$2,826,750          | 5.000%        |
| 2029          | \$250,000           | \$2,564,750         | \$2,829,750          | 5.000%        |
| 2030          | \$265,000           | \$2,552,250         | \$3,697,250          | 5.000%        |
| 2031          | \$1,145,000         | \$2,539,000         | \$3,739,000          | 5.000%        |
| 2032          | \$1,200,000         | \$2,481,750         | \$3,741,750          | 5.000%        |
| 2033          | \$1,260,000         | \$2,421,750         | \$3,746,750          | 5.00%         |
| 2034          | \$1,325,000         | \$2,358,750         | \$3,748,750          | 5.00%         |
| 2035          | \$1,390,000         | \$2,292,500         | \$3,752,500          | 5.00%         |
| 2036          | \$1,460,000         | \$2,223,000         | \$3,753,000          | 5.00%         |
| 2037          | \$1,530,000         | \$2,150,000         | \$3,760,000          | 5.00%         |
| 2038          | \$1,610,000         | \$2,073,500         | \$3,763,500          | 5.00%         |
| 2039          | \$1,690,000         | \$1,993,000         | \$3,768,000          | 5.00%         |
| 2040          | \$1,775,000         | \$1,908,500         | \$3,768,500          | 5.00%         |
| 2041          | \$1,860,000         | \$1,819,750         | \$3,774,750          | 5.00%         |
| 2042          | \$1,955,000         | \$1,726,750         | \$3,781,750          | 5.00%         |
| 2043          | \$2,055,000         | \$1,629,000         | \$3,784,000          | 5.00%         |
| 2044          | \$2,155,000         | \$1,526,250         | \$3,801,250          | 5.50%         |
| 2045          | \$2,275,000         | \$1,407,725         | \$3,807,725          | 5.50%         |
| 2046          | \$2,400,000         | \$1,282,600         | \$3,812,600          | 5.50%         |
| 2047          | \$2,530,000         | \$1,150,600         | \$3,820,600          | 5.50%         |
| 2048          | \$2,670,000         | \$1,011,450         | \$3,826,450          | 5.50%         |
| 2049          | \$2,815,000         | \$864,600           | \$3,834,600          | 5.50%         |
| 2050          | \$2,970,000         | \$709,775           | \$3,844,775          | 5.50%         |
| 2051          | \$3,135,000         | \$546,425           | \$3,856,425          | 5.50%         |
| 2052          | \$3,310,000         | \$374,000           | \$3,864,000          | 5.50%         |
| 2053          | \$3,490,000         | \$191,950           | \$49,596,950         | 5.50%         |
|               | <b>\$49,405,000</b> | <b>\$54,636,681</b> | <b>\$153,446,681</b> |               |

Principal due September 1

Issued to finance a portion of the costs of improving and upgrading the Issuer's Solid Waste System, prepay certain interim indebtedness of the Issuer incurred to finance, on an interim basis, certain improvements to the Solid Waste System, fund the Debt Service Reserve Account, and pay certain expenses related to the issuance and sale of the Series 2023 Bonds. **Fund 4019**

## Debt Service Amortization Schedules

### Loans

**Housing and Urban Development/HUD 108 Loan (Appropriation), Series 2019**  
**Dated March 28, 2019**  
**Original Amount: \$3,149,000**

| Fiscal Period | Principal          | Interest         | Total              | Interest Rate |
|---------------|--------------------|------------------|--------------------|---------------|
| 2024          | \$165,000          | \$55,463         | \$220,463          | 2.668%        |
| 2025          | \$165,000          | \$51,061         | \$216,061          | 2.738%        |
| 2026          | \$165,000          | \$46,544         | \$211,544          | 2.860%        |
| 2027          | \$165,000          | \$41,825         | \$206,825          | 2.870%        |
| 2028          | \$170,000          | \$37,089         | \$207,089          | 2.985%        |
| 2029          | \$170,000          | \$32,015         | \$202,015          | 3.185%        |
| 2030          | \$170,000          | \$26,600         | \$196,600          | 3.235%        |
| 2031          | \$180,000          | \$21,101         | \$201,101          | 3.285%        |
| 2032          | \$180,000          | \$15,188         | \$195,188          | 3.34%         |
| 2033          | \$180,000          | \$9,185          | \$189,185          | 3.39%         |
| 2034          | \$90,000           | \$3,092          | \$93,092           | 3.44%         |
|               | <b>\$1,800,000</b> | <b>\$339,160</b> | <b>\$2,139,160</b> |               |

Principal due August 1

Issued to fund the construction project known as the Health Department Building as well as the West Canaveral Groves Waterline. **Fund 1477** and 1478





## Debt Service Amortization Schedules

**Clean Water State Revolving Fund Loan Agreement/Proposed SR Loan (Appropriation), Series WW051130**  
**Dated February 1, 2019**  
**Original Amount: \$10,597,601**

| <b>Fiscal Period</b> | <b>Principal</b>   | <b>Interest</b>  | <b>Total</b>        | <b>Interest Rate</b> |
|----------------------|--------------------|------------------|---------------------|----------------------|
| 2024                 | \$502,612          | \$95,395         | \$598,006           | 0.51%                |
| 2025                 | \$507,701          | \$90,305         | \$598,006           | 0.51%                |
| 2026                 | \$512,842          | \$85,165         | \$598,006           | 0.51%                |
| 2027                 | \$518,034          | \$79,972         | \$598,006           | 0.51%                |
| 2028                 | \$523,280          | \$74,727         | \$598,006           | 0.51%                |
| 2029                 | \$528,578          | \$69,428         | \$598,006           | 0.51%                |
| 2030                 | \$533,930          | \$64,076         | \$598,006           | 0.51%                |
| 2031                 | \$539,337          | \$58,670         | \$598,006           | 0.51%                |
| 2032                 | \$544,798          | \$53,209         | \$598,006           | 0.51%                |
| 2033                 | \$550,314          | \$47,692         | \$598,006           | 0.51%                |
| 2034                 | \$555,886          | \$42,120         | \$598,006           | 0.51%                |
| 2035                 | \$561,515          | \$36,491         | \$598,006           | 0.51%                |
| 2036                 | \$567,201          | \$30,806         | \$598,006           | 0.51%                |
| 2037                 | \$572,944          | \$25,063         | \$598,006           | 0.51%                |
| 2038                 | \$578,745          | \$19,261         | \$598,006           | 0.51%                |
| 2039                 | \$584,605          | \$13,401         | \$598,006           | 0.51%                |
| 2040                 | \$590,525          | \$7,482          | \$598,006           | 0.51%                |
| 2041                 | \$297,501          | \$1,502          | \$299,003           | 0.51%                |
|                      | <b>\$9,570,346</b> | <b>\$894,764</b> | <b>\$10,465,110</b> |                      |

Principal due Seminannually (December 15 and June 15)

Issued to fund project costs associated with Regional Wastewater Treatment Facilities. **Fund 4164**

## Debt Service Amortization Schedules

**Clean Water State Revolving Fund Loan Agreement/Proposed SR Loan (Appropriation), Series WW051100  
Dated December 21, 2015  
Original Amount: \$38,380,440**

| Fiscal Period | Principal           | Interest           | Total               | Interest Rate |
|---------------|---------------------|--------------------|---------------------|---------------|
| 2024          | \$1,830,663         | \$336,106          | \$2,166,769         | 1.040%        |
| 2025          | \$1,849,752         | \$317,017          | \$2,166,769         | 1.040%        |
| 2026          | \$1,869,039         | \$297,730          | \$2,166,769         | 1.040%        |
| 2027          | \$1,888,528         | \$278,241          | \$2,166,769         | 1.040%        |
| 2028          | \$1,908,219         | \$258,550          | \$2,166,769         | 1.040%        |
| 2029          | \$1,928,116         | \$238,652          | \$2,166,769         | 1.040%        |
| 2030          | \$1,948,221         | \$218,548          | \$2,166,769         | 1.040%        |
| 2031          | \$1,968,535         | \$198,234          | \$2,166,769         | 1.040%        |
| 2032          | \$1,989,061         | \$177,708          | \$2,166,769         | 1.040%        |
| 2033          | \$2,009,801         | \$156,968          | \$2,166,769         | 1.040%        |
| 2034          | \$2,030,757         | \$136,011          | \$2,166,769         | 1.040%        |
| 2035          | \$2,051,932         | \$114,837          | \$2,166,769         | 1.040%        |
| 2036          | \$2,073,328         | \$93,441           | \$2,166,769         | 1.040%        |
| 2037          | \$2,094,946         | \$71,822           | \$2,166,769         | 1.040%        |
| 2038          | \$2,116,790         | \$49,978           | \$2,166,769         | 1.040%        |
| 2039          | \$2,138,862         | \$27,906           | \$2,166,769         | 1.040%        |
| 2040          | \$1,077,780         | \$5,604            | \$1,083,385         | 1.040%        |
|               | <b>\$32,774,331</b> | <b>\$2,977,354</b> | <b>\$35,751,685</b> |               |

Principal due Seminannually (August 15 and February 15)

Issued to fund project costs associated with Regional Wastewater Treatment Facilities. **Fund 4164**



A photograph of an alligator in a swampy environment. The alligator is the central focus, with its head and body visible. It is surrounded by dense, dark vegetation and water. The lighting is somewhat dim, suggesting a natural, possibly overcast day. The alligator's scales are dark and textured, and its eyes are visible. The background is filled with tangled roots and branches, creating a complex, natural setting.

**Annual Capital Improvement Plan  
for FY 2023-2024 to FY 2027-2028**

## The County's Capital Improvements Plan

### The County's Capital Improvements Plan

Brevard County utilizes the Capital Improvements Plan planning process to identify, quantify and assess its capital improvement needs over a five-year time period.

The *Brevard County Comprehensive Plan* provides the following definition of a Capital Improvement:

**Capital Improvement** – any construction, or land acquisition that costs \$35,000 or more and has a five (5) year or longer expected service life. Projects, which may cost less than \$35,000 that are considered necessary for the implementation of any long-term improvement, including implementation of the adopted Comprehensive Plan, shall also be considered a capital improvement.

The annual capital improvement budget authorizes both the financing and spending necessary for the year's capital improvement projects. However, the capital improvement program identifies both the revenues and expenses necessary to carry out the capital projects listed in the capital improvement plan, over a five-year period. Brevard County's financial policy as found in BCC 21 requires the County to develop and maintain an annual capital improvement budget and a capital improvement plan as part of the budgeting activity.

Development of the Capital Improvement Plan is a dynamic process that enables Brevard County to plan for major expenditures in the future and adjust capital projects as needs and circumstances change. Brevard County's long-range CIP is updated annually to incorporate capital projects identified over the next five-year period. Specific revenue sources to fund these projects through the Fiscal Year 2027-2028 are also identified. Brevard County's Capital Improvements Plan identifies the total project cost for each project in the plan. The following table is the calculation of the total project cost for a specific project in the plan:

| Categories                                     | Summation     |
|--|---------------|
| Actual Expenditures Prior Years                | \$161,678,819 |
| Projected Expenditures Fiscal Year 2022-2023   | \$115,554,224 |
| Proposed Budget Fiscal Year 2023-2024          | \$436,607,796 |
| Proposed Budget Fiscal Year 2024-2025          | \$270,817,250 |
| Proposed Budget Fiscal Year 2025-2026          | \$219,483,941 |
| Proposed Budget Fiscal Year 2026-2027          | \$243,136,933 |
| Proposed Budget Fiscal Year 2027-2028 & Future | \$409,141,583 |

The annual capital improvement budget is separate and distinct from the County's operating budget for several reasons:

- Capital Improvements reflect non-recurring rather than ongoing expenses. Where possible capital projects are funded from non-recurring funding sources such as debt proceeds and grants; these one-time revenue sources are not appropriate funding sources for recurring operating expenses.
- Capital Improvement Projects tend to be of high cost, requiring more stringent control and accountability.
- Several revenue sources such as voter referendum taxes, impact fees and certain gas taxes are by statute, or other legal restriction, limited to use on capital improvements.

The development of the CIP can be viewed as a three-step process as outlined below:

**Step 1: Need identification:**

Each department identifies improvements that are necessary to eliminate safety hazards or respond to emergencies, respond to customer demands, satisfy policy and concurrency requirements of the comprehensive plan, deliver mandated services, improve service delivery systems, and for renovations to existing County facilities within the five-year timeframe of the CIP.

**Step 2: Funding source identification:**

The Budget Office obtains information concerning current and projected financial resources, using trend analysis techniques that incorporate traditional drivers such as the Consumer Price Index, building permits issued, new



construction, population growth, and property valuations. Funding sources from these financial projections are included in each department's section of this document.

### **Step 3: Project review:**

All requests have a project description, cost estimates, and implementation schedule. Each capital project has been evaluated and matched with available revenues from appropriate sources. Capital improvements represent a significant financial outlay for local governments, as the pool of financial resources available to fund requested projects over the five-year planning period is limited. The Capital Improvements Plan also provides financial and rating agencies with assurances that the government has carefully planned for its future capital requirements, and has assessed the financial resources likely to be available to meet those requirements. This planning, combined with other such measures as adopted fiscal policies, assist in ensuring County resources are being allocated to meet the needs of the community.

The Fiscal Year 2023-2024 Capital Improvement Plan provides information on funded and unfunded projects totaling \$1,856,420,545 as identified below:

- \$277,233,043 in prior year project expenditures
- \$436,607,796 in the Requested Capital Improvement Plan Budget for Fiscal Year 2023-2024
- \$1,142,579,706 from the Fiscal Year 2024-2025 through Fiscal Year 2027-2028 and future

# ANNUAL CAPITAL IMPROVEMENT PLAN FOR FY 2023-2024 TO FY 2027-2028

## Capital Improvement Plan by Department

### Capital Improvement Plan by Department Fiscal Year 2023-2024 to Fiscal Year 2027-2028 Funded Projects

| Emergency Management Office   | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                |
|-------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|----------------------|
| Charges For Services Revenue  | \$ 274,425             | \$ 233,028            | \$ 1,343,775          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 1,851,228         |
| Grant Revenue                 | \$ 6,868,513           | \$ 13,400,000         | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 20,268,513        |
| Other Transfers Revenue       | \$ 12,885,488          | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 12,885,488        |
| Other Finance Sources Revenue | \$ 110,494             | \$ -                  | \$ 91,144             | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 201,638           |
| Fines/Fees Revenue            | \$ 1,154,415           | \$ 250,000            | \$ 250,000            | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 1,654,415         |
| General Revenue               | \$ 4,436,295           | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 4,436,295         |
| <b>Total Revenue</b>          | <b>\$ 25,729,630</b>   | <b>\$ 13,883,028</b>  | <b>\$ 1,684,919</b>   | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 41,297,577</b> |
| <b>Planned Expenditures:</b>  | <b>\$ 4,778,267</b>    | <b>\$ 13,113,446</b>  | <b>\$ 23,405,864</b>  | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 41,297,577</b> |

| Fire Rescue                   | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                |
|-------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|----------------------|
| Charges for Services Revenue  | \$ -                   | \$ 2,006,099          | \$ 1,300,590          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 3,306,689         |
| Assessment Revenue            | \$ -                   | \$ 2,556,629          | \$ 499,410            | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 3,056,039         |
| Other Finance Sources Revenue | \$ -                   | \$ -                  | \$ 8,239,511          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 8,239,511         |
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -                  | \$ 10,489             | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 10,489            |
| Other Transfers Revenue       | \$ -                   | \$ 81,287             | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 81,287            |
| General Revenue               | \$ -                   | \$ -                  | \$ 458,228            | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 458,228           |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 4,644,015</b>   | <b>\$ 10,508,228</b>  | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 15,152,243</b> |
| <b>Planned Expenditures:</b>  | <b>\$ -</b>            | <b>\$ -</b>           | <b>\$ 15,152,243</b>  | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 15,152,243</b> |

| General Government           | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                |
|------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|----------------------|
| General Revenue              | \$ -                   | \$ -                  | \$ 5,831,963          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 5,831,963         |
| Grant Revenue                | \$ -                   | \$ -                  | \$ 6,306,963          | \$ 3,500,000          | \$ 3,500,000          | \$ 3,500,000          | \$ -                           | \$ 16,806,963        |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ -</b>           | <b>\$ 12,138,926</b>  | <b>\$ 3,500,000</b>   | <b>\$ 3,500,000</b>   | <b>\$ 3,500,000</b>   | <b>\$ -</b>                    | <b>\$ 22,638,926</b> |
| <b>Planned Expenditures:</b> | <b>\$ -</b>            | <b>\$ -</b>           | <b>\$ 12,138,926</b>  | <b>\$ 3,500,000</b>   | <b>\$ 3,500,000</b>   | <b>\$ 3,500,000</b>   | <b>\$ -</b>                    | <b>\$ 22,638,926</b> |

| Housing and Human Services Department | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total               |
|---------------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|---------------------|
| Grant Revenue                         | \$ 143,924             | \$ 115,220            | \$ 1,131,920          | \$ 308,000            | \$ -                  | \$ -                  | \$ -                           | \$ 1,699,064        |
| <b>Total Revenue</b>                  | <b>\$ 143,924</b>      | <b>\$ 115,220</b>     | <b>\$ 1,131,920</b>   | <b>\$ 308,000</b>     | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 1,699,064</b> |
| <b>Planned Expenditures:</b>          | <b>\$ 143,924</b>      | <b>\$ 115,220</b>     | <b>\$ 1,131,920</b>   | <b>\$ 308,000</b>     | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 1,699,064</b> |

| Library Services Department  | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                |
|------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|----------------------|
| Ad Valorem Taxes Revenue     | \$ 3,601,770           | \$ 3,562,691          | \$ 6,146,100          | \$ 1,900,000          | \$ 1,100,000          | \$ -                  | \$ -                           | \$ 16,310,561        |
| <b>Total Revenue</b>         | <b>\$ 3,601,770</b>    | <b>\$ 3,562,691</b>   | <b>\$ 6,146,100</b>   | <b>\$ 1,900,000</b>   | <b>\$ 1,100,000</b>   | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 16,310,561</b> |
| <b>Planned Expenditures:</b> | <b>\$ 3,601,760</b>    | <b>\$ 3,562,701</b>   | <b>\$ 6,146,100</b>   | <b>\$ 1,900,000</b>   | <b>\$ 1,100,000</b>   | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 16,310,561</b> |

| Melbourne-Tillman Water Control District | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total            |
|--|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|------------------|
| Charges For Services Revenue             | \$ -                   | \$ -                  | \$ 25,000             | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 25,000        |
| <b>Total Revenue</b>                     | <b>\$ -</b>            | <b>\$ -</b>           | <b>\$ 25,000</b>      | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 25,000</b> |
| <b>Planned Expenditures:</b>             | <b>\$ -</b>            | <b>\$ -</b>           | <b>\$ 25,000</b>      | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 25,000</b> |



**Capital Improvement Plan by Department**  
**Fiscal Year 2023-2024 to Fiscal Year 2027-2028**  
**Funded Projects**

| Merritt Island Redevelopment Agency | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                |
|-------------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|----------------------|
| Incremental Tax Revenue             | \$ 12,000              | \$ 450,000            | \$ 4,785,639          | \$ 1,860,000          | \$ 1,730,000          | \$ 2,971,875          | \$ -                           | \$ 11,809,514        |
| Impact Fees Revenue                 | \$ -                   | \$ -                  | \$ 200,000            | \$ 1,000,000          | \$ 800,000            | \$ -                  | \$ -                           | \$ 2,000,000         |
| Grant Revenue                       | \$ -                   | \$ 180,000            | \$ 1,090,000          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 1,270,000         |
| <b>Total Revenue</b>                | <b>\$ 12,000</b>       | <b>\$ 630,000</b>     | <b>\$ 6,075,639</b>   | <b>\$ 2,860,000</b>   | <b>\$ 2,530,000</b>   | <b>\$ 2,971,875</b>   | <b>\$ -</b>                    | <b>\$ 15,079,514</b> |
| <b>Planned Expenditures:</b>        | <b>\$ 12,000</b>       | <b>\$ 700,000</b>     | <b>\$ 6,005,639</b>   | <b>\$ 2,860,000</b>   | <b>\$ 2,530,000</b>   | <b>\$ 2,971,875</b>   | <b>\$ -</b>                    | <b>\$ 15,079,514</b> |

| Mosquito Control Department  | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total               |
|------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|---------------------|
| Ad Valorem Taxes Revenue     | \$ 163,424             | \$ 2,386,576          | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 2,550,000        |
| Unfunded                     | \$ -                   | \$ -                  | \$ 5,172,856          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 5,172,856        |
| <b>Total Revenue</b>         | <b>\$ 163,424</b>      | <b>\$ 2,386,576</b>   | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 7,722,856</b> |
| <b>Planned Expenditures:</b> | <b>\$ 163,424</b>      | <b>\$ 20,000</b>      | <b>\$ 50,000</b>      | <b>\$ 7,489,432</b>   | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 7,722,856</b> |

| Natural Resources Management Department | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                 |
|---|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|-----------------------|
| Ad Valorem Taxes Revenue                | \$ -                   | \$ 20,000             | \$ 285,197            | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 305,197            |
| Assessments Revenue                     | \$ 9,301,126           | \$ 6,846,231          | \$ 11,120,271         | \$ 5,523,290          | \$ 1,865,000          | \$ 1,455,000          | \$ 930,000                     | \$ 37,040,918         |
| Grant Revenue                           | \$ 33,122,881          | \$ 12,127,843         | \$ 1,134,211          | \$ 306,789            | \$ -                  | \$ -                  | \$ -                           | \$ 46,691,724         |
| Unfunded                                | \$ -                   | \$ -                  | \$ -                  | \$ 8,012,556          | \$ 3,000,961          | \$ -                  | \$ -                           | \$ 11,013,517         |
| Fuel Taxes Revenue                      | \$ -                   | \$ -                  | \$ 41,953             | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 41,953             |
| Other Transfers Sources Revenue         | \$ 500,000             | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 500,000            |
| Sales Tax Revenue                       | \$ 110,615,528         | \$ 39,787,783         | \$ 44,072,847         | \$ 40,547,882         | \$ 15,970,719         | \$ 9,027,935          | \$ -                           | \$ 260,022,694        |
| <b>Total Revenue</b>                    | <b>\$ 153,539,535</b>  | <b>\$ 58,781,857</b>  | <b>\$ 56,654,479</b>  | <b>\$ 54,390,517</b>  | <b>\$ 20,836,680</b>  | <b>\$ 10,482,935</b>  | <b>\$ 930,000</b>              | <b>\$ 355,616,003</b> |
| <b>Planned Expenditures:</b>            | <b>\$ 33,414,323</b>   | <b>\$ 35,726,340</b>  | <b>\$ 122,771,802</b> | <b>\$ 79,589,735</b>  | <b>\$ 40,977,737</b>  | <b>\$ 22,117,399</b>  | <b>\$ 21,018,667</b>           | <b>\$ 355,616,003</b> |

| North Brevard Economic Development Zone | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total             |
|---|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|-------------------|
| Incremental Tax Revenue                 | \$ 50,000              | \$ -                  | \$ 235,000            | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 285,000        |
| <b>Total Revenue</b>                    | <b>\$ 50,000</b>       | <b>\$ -</b>           | <b>\$ 235,000</b>     | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 285,000</b> |
| <b>Planned Expenditures:</b>            | <b>\$ -</b>            | <b>\$ -</b>           | <b>\$ 285,000</b>     | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 285,000</b> |

| Parks and Recreation Department | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                |
|---------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|----------------------|
| Ad Valorem Taxes Revenue        | \$ 7,370,954           | \$ 3,749,565          | \$ 8,061,416          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 19,181,935        |
| Charges for Services Revenue    | \$ 748,990             | \$ 1,305,394          | \$ 2,869,959          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 4,924,343         |
| Donations Revenue               | \$ 341,250             | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 341,250           |
| General Revenue                 | \$ 1,130,932           | \$ 1,641,439          | \$ 2,588,227          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 5,360,598         |
| Grant Revenue                   | \$ 4,271,765           | \$ 5,033,193          | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 9,304,958         |
| Other Finance Sources Revenue   | \$ 800,000             | \$ 600,000            | \$ 100,000            | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 1,500,000         |
| <b>Total Revenue</b>            | <b>\$ 14,663,891</b>   | <b>\$ 12,329,591</b>  | <b>\$ 13,619,602</b>  | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 40,613,084</b> |
| <b>Planned Expenditures:</b>    | <b>\$ 660,626</b>      | <b>\$ 769,433</b>     | <b>\$ 39,183,025</b>  | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 40,613,084</b> |

# ANNUAL CAPITAL IMPROVEMENT PLAN FOR FY 2023-2024 TO FY 2027-2028

## Capital Improvement Plan by Department

### Capital Improvement Plan by Department Fiscal Year 2023-2024 to Fiscal Year 2027-2028 Funded Projects

| Public Works Department         | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                 |
|---------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|-----------------------|
| Ad Valorem Taxes Revenue        | \$ 3,790,873           | \$ 2,035,199          | \$ 4,580,597          | \$ 817,985            | \$ 823,474            | \$ 829,128            | \$ 829,128                     | \$ 13,706,384         |
| Unfunded                        | \$ -                   | \$ -                  | \$ -                  | \$ -                  | \$ 58,769,192         | \$ -                  | \$ 73,066,106                  | \$ 131,835,298        |
| Bond/Referendum Revenue         | \$ 4,312,484           | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 4,312,484          |
| Constitutional Gas Tax Revenue  | \$ 10,199,905          | \$ 5,874,336          | \$ 7,238,812          | \$ 4,007,500          | \$ 2,920,000          | \$ 2,920,000          | \$ 2,920,000                   | \$ 36,080,553         |
| Fuel Taxes Revenue              | \$ 16,556,704          | \$ 12,340,670         | \$ 8,616,591          | \$ 2,187,500          | \$ 1,600,000          | \$ 1,600,000          | \$ 1,600,000                   | \$ 44,501,465         |
| General Revenue                 | \$ 15,451,779          | \$ 18,272,303         | \$ 15,203,954         | \$ 8,099,642          | \$ 8,264,713          | \$ 7,121,203          | \$ 7,222,909                   | \$ 79,636,502         |
| Grant Revenue                   | \$ 8,968,995           | \$ 8,679,539          | \$ 521,558            | \$ 8,375,000          | \$ 26,430,446         | \$ 275,000            | \$ -                           | \$ 53,250,538         |
| Impact Fees Revenue             | \$ 3,027,749           | \$ 2,184,000          | \$ 1,600,000          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 6,811,749          |
| Other Finance Sources Revenue   | \$ -                   | \$ 2,476,000          | \$ 839,637            | \$ 1,798,010          | \$ -                  | \$ -                  | \$ -                           | \$ 5,113,647          |
| Other Transfers Sources Revenue | \$ 250,000             | \$ 2,294,765          | \$ 2,522,011          | \$ 3,361,648          | \$ 3,106,708          | \$ 3,106,708          | \$ 3,106,708                   | \$ 17,748,548         |
| <b>Total Revenue</b>            | <b>\$ 62,558,489</b>   | <b>\$ 54,156,812</b>  | <b>\$ 41,123,160</b>  | <b>\$ 28,647,285</b>  | <b>\$ 101,914,533</b> | <b>\$ 15,852,039</b>  | <b>\$ 88,744,851</b>           | <b>\$ 392,997,168</b> |
| <b>Planned Expenditures:</b>    | <b>\$ 35,988,038</b>   | <b>\$ 23,702,087</b>  | <b>\$ 86,061,673</b>  | <b>\$ 36,901,868</b>  | <b>\$ 44,195,857</b>  | <b>\$ 59,375,267</b>  | <b>\$ 106,772,379</b>          | <b>\$ 392,997,168</b> |

| Solid Waste Management Department | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                 |
|-----------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|-----------------------|
| Charges For Services Revenue      | \$ 51,411,948          | \$ 35,237,797         | \$ 14,430,798         | \$ 11,947,884         | \$ 2,383,104          | \$ 2,418,851          | \$ 71,078,015                  | \$ 188,908,397        |
| Permit/Fees Revenue               | \$ 4,310,440           | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 4,310,440          |
| Bond/Referendum Revenue           | \$ -                   | \$ 18,712,480         | \$ 27,862,862         | \$ 48,269,000         | \$ 31,365,000         | \$ 12,560,500         | \$ 11,775,485                  | \$ 150,545,327        |
| <b>Total Revenue</b>              | <b>\$ 55,722,388</b>   | <b>\$ 53,950,277</b>  | <b>\$ 42,293,660</b>  | <b>\$ 60,216,884</b>  | <b>\$ 33,748,104</b>  | <b>\$ 14,979,351</b>  | <b>\$ 82,853,500</b>           | <b>\$ 343,764,164</b> |
| <b>Planned Expenditures:</b>      | <b>\$ 55,722,388</b>   | <b>\$ 25,488,689</b>  | <b>\$ 35,807,450</b>  | <b>\$ 57,419,000</b>  | <b>\$ 40,673,000</b>  | <b>\$ 28,460,500</b>  | <b>\$ 100,193,137</b>          | <b>\$ 343,764,164</b> |

| Tourism Development Office   | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                |
|------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|----------------------|
| Tourist Development Tax      | \$ 5,264,000           | \$ -                  | \$ 8,360,638          | \$ 2,059,237          | \$ 3,059,611          | \$ 3,059,543          | \$ 18,617,120                  | \$ 40,420,149        |
| Interest Revenue             | \$ 51,389              | \$ 6,000              | \$ 6,000              | \$ 6,000              | \$ 6,000              | \$ 6,000              | \$ 6,000                       | \$ 87,389            |
| Donations                    | \$ 1,250,000           | \$ 250,000            | \$ 250,000            | \$ 250,000            | \$ 250,000            | \$ 250,000            | \$ -                           | \$ 2,500,000         |
| <b>Total Revenue</b>         | <b>\$ 6,565,389</b>    | <b>\$ 256,000</b>     | <b>\$ 8,616,638</b>   | <b>\$ 2,315,237</b>   | <b>\$ 3,315,611</b>   | <b>\$ 3,315,543</b>   | <b>\$ 18,623,120</b>           | <b>\$ 43,007,538</b> |
| <b>Planned Expenditures:</b> | <b>\$ 3,471,082</b>    | <b>\$ 702,510</b>     | <b>\$ 10,831,388</b>  | <b>\$ 2,059,237</b>   | <b>\$ 3,059,611</b>   | <b>\$ 3,059,543</b>   | <b>\$ 19,824,167</b>           | <b>\$ 43,007,538</b> |

| Transit Services Department  | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total               |
|------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|---------------------|
| Grant Revenue                | \$ 2,218,846           | \$ 1,690,085          | \$ 450,000            | \$ 250,000            | \$ 250,000            | \$ 250,000            | \$ 250,000                     | \$ 5,358,931        |
| <b>Total Revenue</b>         | <b>\$ 2,218,846</b>    | <b>\$ 1,690,085</b>   | <b>\$ 450,000</b>     | <b>\$ 250,000</b>     | <b>\$ 250,000</b>     | <b>\$ 250,000</b>     | <b>\$ 250,000</b>              | <b>\$ 5,358,931</b> |
| <b>Planned Expenditures:</b> | <b>\$ 517,210</b>      | <b>\$ 8,376</b>       | <b>\$ 3,900,611</b>   | <b>\$ 250,000</b>     | <b>\$ 250,000</b>     | <b>\$ 250,000</b>     | <b>\$ 182,734</b>              | <b>\$ 5,358,931</b> |



**Capital Improvement Plan by Department**  
**Fiscal Year 2023-2024 to Fiscal Year 2027-2028**  
**Funded Projects**

| Utility Services Department   | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                 |
|-------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|-----------------------|
| Charges for Services Revenue  | \$ 24,452,528          | \$ 32,782,438         | \$ 11,080,615         | \$ 52,096,569         | \$ 68,702,736         | \$ 41,902,349         | \$ 111,150,499                 | \$ 342,167,734        |
| Other Finance Sources Revenue | \$ 2,391,555           | \$ -                  | \$ -                  | \$ 8,000,000          | \$ 18,000,000         | \$ 85,000,000         | \$ 50,000,000                  | \$ 163,391,555        |
| Grant Revenue                 | \$ 8,153,000           | \$ 44,366,397         | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 52,519,397         |
| Permit/Fees Revenue           | \$ 707,719             | \$ -                  | \$ -                  | \$ 14,000,000         | \$ -                  | \$ -                  | \$ -                           | \$ 14,707,719         |
| <b>Total Revenue</b>          | <b>\$ 35,704,802</b>   | <b>\$ 77,148,835</b>  | <b>\$ 11,080,615</b>  | <b>\$ 74,096,569</b>  | <b>\$ 86,702,736</b>  | <b>\$ 126,902,349</b> | <b>\$ 161,150,499</b>          | <b>\$ 572,786,405</b> |
| <b>Planned Expenditures:</b>  | <b>\$ 22,770,777</b>   | <b>\$ 11,045,422</b>  | <b>\$ 82,179,644</b>  | <b>\$ 82,039,978</b>  | <b>\$ 86,697,736</b>  | <b>\$ 126,902,349</b> | <b>\$ 161,150,499</b>          | <b>\$ 572,786,405</b> |

| Valkaria Airport             | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total               |
|------------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|---------------------|
| Charges for Services Revenue | \$ 207,000             | \$ -                  | \$ 172,437            | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 379,437          |
| Grant Revenue                | \$ 435,000             | \$ 393,000            | \$ 3,498,000          | \$ -                  | \$ -                  | \$ -                  | \$ -                           | \$ 4,326,000        |
| <b>Total Revenue</b>         | <b>\$ 642,000</b>      | <b>\$ 393,000</b>     | <b>\$ 3,670,437</b>   | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 4,705,437</b> |
| <b>Planned Expenditures:</b> | <b>\$ 435,000</b>      | <b>\$ 600,000</b>     | <b>\$ 3,670,437</b>   | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>                    | <b>\$ 4,705,437</b> |

| Brevard County            | All Prior Fiscal Years | Fiscal Year 2022-2023 | Fiscal Year 2023-2024 | Fiscal Year 2024-2025 | Fiscal Year 2025-2026 | Fiscal Year 2026-2027 | Fiscal Year 2027-2028 & Future | Total                  |
|---------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|------------------------|
| <b>Total Expenditures</b> | <b>\$ 161,678,819</b>  | <b>\$ 115,554,224</b> | <b>\$ 436,607,796</b> | <b>\$ 270,817,250</b> | <b>\$ 219,483,941</b> | <b>\$ 243,136,933</b> | <b>\$ 409,141,583</b>          | <b>\$1,856,420,545</b> |

### Emergency Management Office

**Program Name:** EMERGENCY MANAGEMENT OPERATIONS  
**Project Name:** New Emergency Operations Center  
**Project Total:** \$36,541,669  
**Project Timeline:** August 1st, 2020 through September, 2024  
**Funded Program:** 6518405  
**District(s):** 2

#### Project Description, Milestones and Service Impact

To provide for a new 43,000 square-foot building for emergency activations as well as exercises, training classes, and daily operations of Emergency Operations, 800 Megahertz Radio System, Enhanced 911 Administration, and Brevard County Fire Rescue Dispatch. A 2005 property conditions assessment showed issues, including the need for additional space; outdated security and communications systems; need for redundant power, water, sanitary sewer systems; obsolete and capacity issues with the Health Ventilation and Air Conditioning systems; and American with Disabilities Act and building code compliance issues. Brevard Public-Schools has leased the land to the County worth \$300,000 for \$1 per year. Building permits have been issued by the City of Rockledge, with site-work beginning in FY18-19 using a variety of State and Federal grants. In 2021, the Board of County Commissioners authorized the use of Public Safety Funds for the construction of the New EOC, to include additional space for the expansion of a 9-1-1 center large enough to encompass Brevard County Sheriff's Office and Brevard County Fire Rescue emergency dispatchers. Building plans/permits were updated and contractors have been solicited for the construction and completion of the facility.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023     | Fiscal Year 2024     | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|----------------------|----------------------|------------------|------------------|------------------|---------------------------|----------------------|
| Charges for Services Revenue  | \$ 60,229              | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 60,229               |
| General Revenue               | \$ 4,436,295           | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 4,436,295            |
| Grant Revenue                 | \$ 6,868,513           | \$ 12,200,000        | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 19,068,513           |
| Other Transfers Revenue       | \$ 12,885,488          | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 12,885,488           |
| Other Finance Sources Revenue | \$ -                   | \$ -                 | \$ 91,144            | \$ -             | \$ -             | \$ -             | \$ -                      | 91,144               |
| <b>Total Revenue</b>          | <b>\$ 24,250,525</b>   | <b>\$ 12,200,000</b> | <b>\$ 91,144</b>     | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 36,541,669</b> |
| Land Expense                  | \$ -                   | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Planning/Design Expense       | \$ 1,283,859           | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 1,283,859            |
| Construction Expense          | \$ 2,712,548           | \$ 11,171,283        | \$ 21,373,631        | \$ -             | \$ -             | \$ -             | \$ -                      | 35,257,462           |
| Other Expense                 | \$ 348                 | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 348                  |
| <b>Total Expense</b>          | <b>\$ 3,996,755</b>    | <b>\$ 11,171,283</b> | <b>\$ 21,373,631</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 36,541,669</b> |

**Emergency Management Office**

**Program Name:** EMERGENCY MANAGEMENT OPERATIONS  
**Project Name:** P25 Radio Frequency Sites Upgrade  
**Project Total:** \$4,755,908  
**Project Timeline:** October 2019 through December 2025  
**Funded Program:** 6351419  
**District(s):** County-wide

**Project Description, Milestones and Service Impact**

The last necessary step to provide a fully P25 system to the Brevard County public safety agencies and first-responders. P25 is a suite of standards; developed to provide digital, interoperable, and encrypted communication to public safety. Brevard County radio system users are increasingly making the investment to update their radios to P25 standards, but that movement is being hindered by the fact that Brevard’s public safety radio system is not currently P25 capable, which means users cannot utilize their new radios to their full capabilities or benefit from seamless interoperability with other Counties.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges for Services Revenue  | \$ 214,196             | \$ 233,028          | \$ 1,343,775        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,790,999        |
| Fines/Fees Revenue            | \$ 1,154,415           | \$ 250,000          | \$ 250,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 1,654,415        |
| Ad Valorem                    | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ 110,494             | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 110,494          |
| Grant Revenue                 | \$ -                   | \$ 1,200,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,200,000        |
| <b>Total Revenue</b>          | <b>\$ 1,479,105</b>    | <b>\$ 1,683,028</b> | <b>\$ 1,593,775</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,755,908</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Expense                 | \$ 781,512             | \$ 1,942,163        | \$ 2,032,233        | \$ -             | \$ -             | \$ -             | \$ -                      | 4,755,908        |
| <b>Total Expense</b>          | <b>\$ 781,512</b>      | <b>\$ 1,942,163</b> | <b>\$ 2,032,233</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,755,908</b> |

## Fire Rescue Department

### Fire Rescue Department

**Program Name:** EMERGENCY MEDICAL SERVICES  
**Project Name:** Station 23 Modular Replacement  
**Project Total:** \$900,000  
**Project Timeline:** October 1, 2023 through September 30, 2025  
**Funded Program:** 6506106  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Station 23 Modular is located on Brevard Government Parkway Complex in Titusville replacing asset #620353. The current facility and has undergone multiple attempts to renovate and repairs to no avail. Funds will be utilized for design, engineering, site preparation, utilities, construction and instllation of a new modular structure to be funded in 23/24. Awaiting revised CAW from facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ 900,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 900,000        |
| General Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Unfunded                      | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 900,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 900,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 50,000         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 50,000         |
| Construction Expense          | \$ -                   | \$ -             | \$ 850,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 850,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 900,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 900,000</b> |

**Fire Rescue Department**

**Program Name:** FIRE OPERATIONS  
**Project Name:** Station 42 New Construction  
**Project Total:** \$5,000,000  
**Project Timeline:** October 1st, 2023 through September 30th, 2026  
**Funded Program:** 6506201  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Demo, remove & replace existing station, asset 620120, that sits on the corner of Sykes Creek and Bananna River Drive (840 Banana River Dr MI). Project includes design, engineering & construction

Existing facility has exceeded life expectancy unable to fit modern apparatus and rescue crew.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| General Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | 4,989,511        | \$ -             | \$ -             | \$ -             | \$ -                      | 4,989,511        |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | 10,489           | \$ -             | \$ -             | \$ -             | \$ -                      | 10,489           |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>5,000,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,000,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -             | 500,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000          |
| Construction Expense          | \$ -                   | \$ -             | 4,500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 4,500,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>5,000,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,000,000</b> |

## Fire Rescue Department

### Fire Rescue Department

**Program Name:** FIRE OPERATIONS  
**Project Name:** Station 44 Major Remodel & Renovation  
**Project Total:** \$900,000  
**Project Timeline:** October 1st, 2022 through September 30th, 2024  
**Funded Program:** 6506105  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Comprehensive renovation of Station 44 including roof, change of interior walls, ceiling, windows, exterior doors. Permitting fees and Planning and Engineering included in the design expense. Scope of project reduced. Construction anticipated to begin FY24.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ 400,590        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,590        |
| Assessments Revenue           | \$ -                   | \$ -             | \$ 499,410        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 499,410        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Unfunded                      | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 900,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 900,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Construction Expense          | \$ -                   | \$ -             | \$ 800,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 800,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 900,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 900,000</b> |

**Fire Rescue Department**

**Program Name:** FIRE OPERATIONS  
**Project Name:** Station 86 Replacement  
**Project Total:** \$4,150,000  
**Project Timeline:** October 1st, 2021 through September 30th, 2025  
**Funded Program:** 6506304  
**District(s):** 3

**Project Description, Milestones and Service Impact**

Replacement station of old asset 620129 and 620134. Permitting fees, Planning and Engineering included in the Design expenses anticipated in FY23. Construction anticipated in FY24

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges for Services Revenue  | \$ -                   | \$ 1,867,500        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,867,500        |
| Assessments Revenue           | \$ -                   | \$ 2,282,500        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,282,500        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 4,150,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,150,000</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ 150,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000          |
| Construction Expense          | \$ -                   | \$ -                | \$ 4,000,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 4,000,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 4,150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,150,000</b> |

## Fire Rescue Department

### Fire Rescue Department

**Program Name:** FIRE OPERATIONS  
**Project Name:** Station 40 Replacement (Relocated)  
**Project Total:** \$3,250,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6506200  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Planning, engineering and Construction of new station, in a new location, on North Merritt Island (replaces asset 620132 located at 6400 N Trop Trail MI). Land purchase and acquisition in process for FY23. Construction funded through ARPA Revenue Replacement Funds.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Assessments Revenue           | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ 3,250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 3,250,000        |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 3,250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,250,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 150,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000          |
| Construction Expense          | \$ -                   | \$ -             | \$ 3,100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 3,100,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 3,250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,250,000</b> |





**Fire Rescue Department**

**Program Name:** FIRE OPERATIONS  
**Project Name:** Station 62 Remodeling and Renovation  
**Project Total:** \$494,015  
**Project Timeline:** October 1, 2022 to September 30, 2025  
**Funded Program:** WO# 5055552  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Remediate current moisture issues to include relocating HVAC systems, replacing drop ceilings, remodel the kitchen and bunkrooms, and enclose the front porch area to provide for more living space. Work order assigned. Does not rise to an Internal Order. May be completed by end of FY23.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges for Services Revenue  | \$ -                   | \$ 138,599        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 138,599        |
| Assessments Revenue           | \$ -                   | \$ 274,129        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 274,129        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ 81,287         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 81,287         |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 494,015</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>494,015</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 494,015        | \$ -             | \$ -             | \$ -             | \$ -                      | 494,015        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 494,015</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>494,015</b> |

## Fire Rescue Department

### Fire Rescue Department

**Program Name:** FIRE OPERATIONS  
**Project Name:** Critical Capital Infrastructure Improvements  
**Project Total:** \$458,228  
**Project Timeline:** October 1st, 2023 to September 30th, 2024  
**Funded Program:** N/A  
**District(s):** All

#### Project Description, Milestones and Service Impact

Critical capital infrastructure improvements at Fire Rescue facilities per Board direction on September 5, 2023.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 458,228        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 458,228        |
| Assessments Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Unfunded                      | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 458,228</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 458,228</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 458,228        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 458,228        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 458,228</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 458,228</b> |



**Housing and Human Services Department**

**Program Name:** COMMUNITY RESOURCES  
**Project Name:** Clearlake Road Lighting  
**Project Total:** \$485,179  
**Project Timeline:** October 1st, 2016 through September 30th, 2025  
**Funded Program:** 6532213  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project includes improving lighting and striping along Clearlake Boulevard, from Rosetine to Dixon Boulevard.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ 79                  | \$ -             | \$ 177,100        | \$ 308,000        | \$ -             | \$ -             | \$ -                      | 485,179        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 79</b>           | <b>\$ -</b>      | <b>\$ 177,100</b> | <b>\$ 308,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>485,179</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 61,000         | \$ 30,000         | \$ -             | \$ -             | \$ -                      | 91,000         |
| Construction Expense          | \$ 79                  | \$ -             | \$ 100,000        | \$ 250,000        | \$ -             | \$ -             | \$ -                      | 350,079        |
| Other Expense                 | \$ -                   | \$ -             | \$ 16,100         | \$ 28,000         | \$ -             | \$ -             | \$ -                      | 44,100         |
| <b>Total Expense</b>          | <b>\$ 79</b>           | <b>\$ -</b>      | <b>\$ 177,100</b> | <b>\$ 308,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>485,179</b> |

## Housing and Human Services Department

### Housing and Human Services Department

**Program Name:** COMMUNITY RESOURCES  
**Project Name:** Sharpes Greenway  
**Project Total:** \$493,591  
**Project Timeline:** October 1st, 2016 through September 30th, 2024  
**Funded Program:** 6911103  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project consists of design and install a path with light and a wooden bridge from the Community Center to the cul-de-sac of East Railroad Ave.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges for Services Revenue  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ 53,255              | \$ 115,220        | \$ 325,116        | \$ -             | \$ -             | \$ -             | \$ -                      | 493,591        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 53,255</b>       | <b>\$ 115,220</b> | <b>\$ 325,116</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>493,591</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ 38,870              | \$ 15,220         | \$ 45,560         | \$ -             | \$ -             | \$ -             | \$ -                      | 99,650         |
| Construction Expense          | \$ 14,385              | \$ 100,000        | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 364,385        |
| Other Expense                 | \$ -                   | \$ -              | \$ 29,556         | \$ -             | \$ -             | \$ -             | \$ -                      | 29,556         |
| <b>Total Expense</b>          | <b>\$ 53,255</b>       | <b>\$ 115,220</b> | <b>\$ 325,116</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>493,591</b> |

**Housing and Human Services Department**

**Program Name:** COMMUNITY RESOURCES  
**Project Name:** Sharpes Sidewalk  
**Project Total:** \$720,294  
**Project Timeline:** October 1st, 2016 through September 30th, 2024  
**Funded Program:** 6911104  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project consists of design and installation of sidewalk along the north side of Canaveral Groves Blvd between East Railroad Ave and Morris Ave.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ 90,590              | \$ -             | \$ 629,704        | \$ -             | \$ -             | \$ -             | \$ -                      | 720,294        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 90,590</b>       | <b>\$ -</b>      | <b>\$ 629,704</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>720,294</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ 76,512              | \$ -             | \$ 72,458         | \$ -             | \$ -             | \$ -             | \$ -                      | 148,970        |
| Construction Expense          | \$ 14,078              | \$ -             | \$ 500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 514,078        |
| Other Expense                 | \$ -                   | \$ -             | \$ 57,246         | \$ -             | \$ -             | \$ -             | \$ -                      | 57,246         |
| <b>Total Expense</b>          | <b>\$ 90,590</b>       | <b>\$ -</b>      | <b>\$ 629,704</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>720,294</b> |

## General Government Services

### General Government Services

**Program Name:** GENERAL GOVERNMENT OPERATIONS  
**Project Name:** Wickham Road Fleet Site Improvements  
**Project Total:** \$8,638,926  
**Project Timeline:** October 2022 through September 2025  
**Funded Program:** 6500409  
**District(s):** Countywide

#### Project Description, Milestones and Service Impact

This is a multi-year project for the Wickham Road Central Fleet/Countywide Road & Bridge Heavy Equipment Site Improvements. Scope includes Central Fleet building modifications, development of a plan to relocate existing fuel tanks, landscaping buffer, addition of a storage unit, site plan for stormwater, and engineering for a three-phase Road & Bridge/Central Fleet Heavy Equipment upgrade that can be expanded in the future.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| General Revenue               | \$ -                   | \$ -             | \$ 5,831,963        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 5,831,963        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ 2,806,963        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 2,806,963        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 8,638,926</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 8,638,926</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ -             | \$ 5,831,963        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 5,831,963        |
| Other Expense                 | \$ -                   | \$ -             | \$ 2,806,963        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 2,806,963        |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 8,638,926</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 8,638,926</b> |



**General Government Services**

**Program Name:** GENERAL GOVERNMENT OPERATIONS  
**Project Name:** Detention Center Infrastructure Refurbishments  
**Project Total:** \$14,000,000  
**Project Timeline:** October 1st, 2024 through September 30th, 2028  
**Funded Program:**  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This is a multi-year project for infrastructure refurbishments at the Brevard County Detention Center. Funding is allocated for a phased approach, primarily to replace plumbing and smoke evacuation systems in one pod each year for the next four years. This will address life safety codes to provide smoke control, as well as upgrading the plumbing system to eliminate corroded and rusted pipes/fittings between holding cells that are compromised and leaking. As projects are bid, dependent on costs and funding availability, the Detention Center Infrastructure Refurbishment CIP is set-aside to address any major project that will improve safety, increase facility efficiency, prevent further deterioration and catastrophic failure throughout its predicted lifetime.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|-------------------|
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                 |
| General Revenue               | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                 |
| Grant Revenue                 | \$ -                   | \$ -             | \$ 3,500,000        | \$ 3,500,000        | \$ 3,500,000        | \$ 3,500,000        | \$ -                      | 14,000,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                 |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                 |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 3,500,000</b> | <b>\$ 3,500,000</b> | <b>\$ 3,500,000</b> | <b>\$ 3,500,000</b> | <b>\$ -</b>               | <b>14,000,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                 |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                 |
| Construction Expense          | \$ -                   | \$ -             | \$ 3,500,000        | \$ 3,500,000        | \$ 3,500,000        | \$ 3,500,000        | \$ -                      | 14,000,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                 |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 3,500,000</b> | <b>\$ 3,500,000</b> | <b>\$ 3,500,000</b> | <b>\$ 3,500,000</b> | <b>\$ -</b>               | <b>14,000,000</b> |

## Judicial Support

### Judicial Support

**Program Name:** COURT FACILITIES  
**Project Name:** Upgrade Melbourne Courthouse Elevator  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 5

#### Project Description, Milestones and Service Impact

Upgrade Melbourne Courthouse public elevators as they have reached the end of their useful live and are in need to meet new life safety code. The elevator is continuously used during the week and is prone to frequent failures. Replacement of the remaining elevators will be prioritized and completed in future budget years.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue              | \$ 200,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Grant Revenue                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>         | <b>\$ 200,000</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense         | \$ -                   | \$ -             | 200,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>200,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |



**Judicial Support**

**Program Name:** COURT FACILITIES  
**Project Name:** Replace Historic Titusville Courthouse Ice Tanks  
**Project Total:** \$250,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Replace the Historic Titusville Courthouse HVAC Ice Tank System. Current units have reached the end of their useful life and replacement is the most cost-effective course of action. The service impact for this project increases HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue              | \$ 250,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Grant Revenue                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>         | <b>\$ 250,000</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense      | \$ -                   | \$ -             | 30,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 30,000         |
| Construction Expense         | \$ -                   | \$ -             | 220,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 220,000        |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>250,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |

## Judicial Support

### Judicial Support

**Program Name:** COURT FACILITIES  
**Project Name:** Historic Titusville Courthouse Boiler Replacement  
**Project Total:** \$50,000  
**Project Timeline:** October 1st, 2021 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Replace the current boiler unit as it reached the end of its useful life and replacement is the most cost-effective course of action. The service impact for this project is to increased HVAC system reliability, improve efficiency and temperature control to reduce maintenance energy costs.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| General Revenue              | \$ 50,000              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Grant Revenue                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Permit/Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>         | <b>\$ 50,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense      | \$ -                   | 7,270            | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 7,270         |
| Construction Expense         | \$ -                   | \$ -             | 42,730           | \$ -             | \$ -             | \$ -             | \$ -                      | 42,730        |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>7,270</b>     | <b>42,730</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |

**Library Services Department**

**Program Name:** LIBRARY SERVICES  
**Project Name:** Library Flooring Replacements  
**Project Total:** \$5,800,650  
**Project Timeline:** July 1, 2018 through September 30, 2026  
**Funded Program:** N/A  
**District(s):** All

**Project Description, Milestones and Service Impact**

Replace old, worn, outdated flooring material throughout Brevard County Library Services library system. The goal is to continue replacements until flooring at all library locations have been replaced. The Service Impact is an increased library experience for library patrons, and continued maintenance and upkeep of Library Services facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|-------------------|-------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ 2,539,959           | \$ 947,691        | \$ 1,313,000        | \$ 500,000        | \$ 500,000        | \$ -             | \$ -                      | 5,800,650        |
| Donations Revenue             | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 2,539,959</b>    | <b>\$ 947,691</b> | <b>\$ 1,313,000</b> | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,800,650</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 253,995             | \$ 94,770         | \$ 131,000          | \$ 50,000         | \$ 50,000         | \$ -             | \$ -                      | 579,765          |
| Construction Expense          | \$ 2,158,956           | \$ 805,536        | \$ 1,116,500        | \$ 425,000        | \$ 425,000        | \$ -             | \$ -                      | 4,930,992        |
| Other Expense                 | \$ 126,998             | \$ 47,395         | \$ 65,500           | \$ 25,000         | \$ 25,000         | \$ -             | \$ -                      | 289,893          |
| <b>Total Expense</b>          | <b>\$ 2,539,949</b>    | <b>\$ 947,701</b> | <b>\$ 1,313,000</b> | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,800,650</b> |

## Library Services Department

### Library Services Department

**Program Name:** LIBRARY SERVICES  
**Project Name:** Library Restroom Renovations  
**Project Total:** \$3,580,811  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** N/A  
**District(s):** All

#### Project Description, Milestones and Service Impact

Public restroom renovations continue across all seventeen public libraries. Restrooms will be demolished and new, Americans with Disabilities Act (ADA) compliant public restrooms will be re-constructed. The goal is to complete two to three restrooms per year until all libraries have renovated restrooms. The Service Impact for this project is to enhance the library experience for patrons, and continued maintenance and upkeep of Library Services facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|-------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ 1,036,811           | \$ 845,000        | \$ 799,000        | \$ 900,000        | \$ -             | \$ -             | \$ -                      | 3,580,811        |
| Donations Revenue             | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 1,036,811</b>    | <b>\$ 845,000</b> | <b>\$ 799,000</b> | <b>\$ 900,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,580,811</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 103,681             | \$ 84,500         | \$ 79,900         | \$ 90,000         | \$ -             | \$ -             | \$ -                      | 358,081          |
| Construction Expense          | \$ 881,290             | \$ 718,250        | \$ 679,150        | \$ 765,000        | \$ -             | \$ -             | \$ -                      | 3,043,690        |
| Other Expense                 | \$ 51,840              | \$ 42,250         | \$ 39,950         | \$ 45,000         | \$ -             | \$ -             | \$ -                      | 179,040          |
| <b>Total Expense</b>          | <b>\$ 1,036,811</b>    | <b>\$ 845,000</b> | <b>\$ 799,000</b> | <b>\$ 900,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,580,811</b> |

**Library Services Department**

**Program Name:** LIBRARY SERVICES  
**Project Name:** Library HVAC Replacements/Refurbishments  
**Project Total:** \$3,532,100  
**Project Timeline:** October 1, 2022 through September 30, 2026  
**Funded Program:** N/A  
**District(s):** All

**Project Description, Milestones and Service Impact**

Replacement of HVAC systems and components as needed to ensure efficient operations of the systems. Projects for FY 23-24 include the replacement of key components at the Melbourne Beach library (\$625,000), and other anticipated unit replacements. The Service Impact of this project is the comfort of library patrons and employees, the protection of the library media collection and continued maintenance and upkeep of Library Services facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|---------------------|-------------------|-------------------|-------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ 1,670,000        | \$ 762,100        | \$ 500,000        | \$ 600,000        | \$ -             | \$ -                      | \$ 3,532,100        |
| Donations Revenue             | \$ -                   | \$ -                | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -                |
| Grant Revenue                 | \$ -                   | \$ -                | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -                |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 1,670,000</b> | <b>\$ 762,100</b> | <b>\$ 500,000</b> | <b>\$ 600,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,532,100</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ 1,670,000        | \$ 762,100        | \$ 500,000        | \$ 600,000        | \$ -             | \$ -                      | \$ 3,532,100        |
| Other Expense                 | \$ -                   | \$ -                | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 1,670,000</b> | <b>\$ 762,100</b> | <b>\$ 500,000</b> | <b>\$ 600,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,532,100</b> |

## Library Services Department

### Library Services Department

**Program Name:** LIBRARY SERVICES  
**Project Name:** Library Services Roof Replacements  
**Project Total:** \$1,800,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6525202-Cocoa Beach  
**District(s):** 4 and 5

#### Project Description, Milestones and Service Impact

Replace roofs at the end of their useful lives the FT DeGroodt and Eau Gallie Libraries (east and west side roofs only), and the completion of the Cocoa Beach replacement. The Service Impact of this project is the comfort of library patrons and protection of the library assets.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 1,800,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,800,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,800,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,800,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ -             | \$ 1,800,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,800,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,800,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,800,000</b> |



**Library Services Department**

**Program Name:** LIBRARY SERVICES  
**Project Name:** Library Services Martin Luther King Library Fencing  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 3

**Project Description, Milestones and Service Impact**

Install a security fence around the perimeter of the property. The Service Impact of this project is to increase safety of library patrons and library assets around the building and in the parking lot.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 50,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 50,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Construction Expense          | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 50,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 50,000</b> |

## Library Services Department

### Library Services Department

**Program Name:** LIBRARY SERVICES  
**Project Name:** Merritt Island Library LED Lighting System  
**Project Total:** \$60,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Continue to replace and upgrade the lighting systems at Merritt Island Library with LED lighting. The Service Impact of this project is reduced energy and maintenance costs, and enhanced lighting in the library.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 60,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 60,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 60,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 60,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Construction Expense          | \$ -                   | \$ -             | \$ 60,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 60,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 60,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 60,000</b> |





**Library Services Department**

**Program Name:** LIBRARY SERVICES  
**Project Name:** Catherine Schweinsberg Rood Library Fire Alarm System Replacement  
**Project Total:** \$375,000  
**Project Timeline:** October 1, 2020 through September 30, 2024  
**Funded Program:** 6525201  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Replace the Fire Alarm System at the Catherine Schweinsberg Rood Central Library. The system is outdated and becoming increasingly difficult to maintain. The Service Impact of this project is the protection and safety of the library’s patrons, staff and physical assets.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue      | \$ 25,000              | \$ 100,000        | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 375,000        |
| Donations Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 25,000</b>       | <b>\$ 100,000</b> | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>375,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ 25,000              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 25,000         |
| Construction Expense          | \$ -                   | \$ 100,000        | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 350,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 25,000</b>       | <b>\$ 100,000</b> | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>375,000</b> |

## Library Services Department

### Library Services Department

**Program Name:** LIBRARY SERVICES  
**Project Name:** Catherine Schweinsberg Road Forrest Ave Parking Lot Paving  
**Project Total:** \$93,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:**  
**District(s):** 2.0

#### Project Description, Milestones and Service Impact

Catherine Schweinsberg Road Library Forrest Avenue parking lot, including striping and signs. The Service Impact is increased safety for library patrons and staff, and continued maintenance and upkeep of Library Services facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 93,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 93,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 93,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 93,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Construction Expense          | \$ -                   | \$ -             | \$ 93,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 93,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 93,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 93,000</b> |



**Library Services Department**

**Program Name:** LIBRARY SERVICES  
**Project Name:** Building Exteriors-Repairs and Painting  
**Project Total:** \$189,000  
**Project Timeline:** October 1st, 2023 through September 30th, 2024  
**Funded Program:** N/A  
**District(s):**

**Project Description, Milestones and Service Impact**

Cleaning, repairing, caulking and painting the exterior of the Cocoa Beach, Eau Gallie and Melbourne Libraries. The Service Impact for this project is preservation of the exterior shell of the building.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 189,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 189,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 189,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 189,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 189,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 189,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 189,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 189,000</b> |

## Library Services Department

### Library Services Department

**Program Name:** LIBRARY SERVICES  
**Project Name:** Various Libraries Mold Remediation  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** All

#### Project Description, Milestones and Service Impact

Mold has been identified at several libraries, and more projects may be identified as a result of ongoing renovations. The project will provide funding for mold remediation. The service impact of this project is the safety of library patrons and assets.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 200,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 200,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 200,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 200,000</b> |



**Library Services Department**

**Program Name:** LIBRARY SERVICES  
**Project Name:** Various Libraries Plumbing Replacement  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** All

**Project Description, Milestones and Service Impact**

Repair/replace plumbing at various libraries due to age and deterioration. The Service Impact for this project is continued maintenance and upkeep of Library Services facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 180,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 180,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ 20,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 20,000         |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |

## Library Services Department

### Library Services Department

**Program Name:** LIBRARY SERVICES  
**Project Name:** Catherine Schweinsberg Rood Library Elevator Upgrades  
**Project Total:** \$170,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** TBD  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Upgrades of the Catherine Schweinsberg Rood Library elevators according to state requirements. The Service Impact of this project is in compliance with state required safety codes and is a part of continued maintenance and upkeep of Library Services facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 170,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 170,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 170,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 170,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 170,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 170,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 170,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 170,000</b> |



**Library Services Department**

**Program Name:** LIBRARY SERVICES  
**Project Name:** Various Libraries Automatic Door Replacements  
**Project Total:** \$210,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** Not Applicable  
**District(s):** 4 and 5

**Project Description, Milestones and Service Impact**

Replacement of automatic doors at the Franklin T. DeGroodt and Satellite Beach Libraries. The Service Impact is the replacement of automatic doors at the end of their useful life, and continued maintenance and upkeep of library facilities.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 210,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 210,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 210,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 210,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 210,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 210,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 210,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 210,000</b> |

## Library Services Department

### Library Services Department

**Program Name:** LIBRARY SERVICES  
**Project Name:** Merritt Island Library Fire Panel Replacement  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** Not Applicable  
**District(s):** 2.0

#### Project Description, Milestones and Service Impact

Replace the fire panel at Merritt Island Library which is at the end of its useful life. The Service Impact of this project is the protection and safety of the library's patrons, staff and physical assets.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 50,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 50,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 5,000         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 5,000         |
| Construction Expense          | \$ -                   | \$ -             | \$ 42,500        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 42,500        |
| Other Expense                 | \$ -                   | \$ -             | \$ 2,500         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 2,500         |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 50,000</b> |





**Melbourne-Tillman Water Control District**

**Program Name:** MELBOURNE-TILLMAN WATER CONTROL DISTRICT  
**Project Name:** Canal System Maintenance and Improvement  
**Project Total:** \$25,000  
**Project Timeline:** October 1st, 2022 through September 30th, 2023  
**Funded Program:** Not Applicable  
**District(s):** 3, 5

**Project Description, Milestones and Service Impact**

On-going necessary maintenance and improvements to the canal system for flood and erosion control

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ -                   | \$ -             | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 25,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 25,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Expense                 | \$ -                   | \$ -             | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 25,000        |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 25,000</b> |

## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** Veterans Park Bandshell/Amphitheatre  
**Project Total:** \$2,950,000  
**Project Timeline:** October 1st, 2021 through September 30th, 2024  
**Funded Program:** 6518209  
**District(s):** 2

### Project Description, Milestones and Service Impact

This 3+ acre amphitheatre project is the culmination of MIRA's involvement in making a series of permanent improvements to the Veteran's Memorial Park, which will serve the veterans and citizens of Brevard County as a quality outdoor venue. The amphitheatre project is a partnership with the Tourism and Development, who is contributing \$1.3M to the project. The amphitheatre will support an acoustically-engineered bandshell hosting up to 5,000 people for a variety of veterans and community events. The park is managed by the Veterans Memorial Council and between the park, the Veterans' Museum and amphitheatre, the annual attendance is projected to be in excess of 125,000 people.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Grant Revenue                 | \$ -                   | \$ 180,000        | \$ 1,090,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,270,000        |
| Donations Revenue             | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Incremental Tax Revenue       | \$ -                   | \$ 130,000        | \$ 1,550,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,680,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 310,000</b> | <b>\$ 2,640,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,950,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ 280,000        | \$ 50,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 330,000          |
| Construction Expense          | \$ -                   | \$ -              | \$ 2,620,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,620,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 280,000</b> | <b>\$ 2,670,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,950,000</b> |



## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** Borman Drive Complete Street  
**Project Total:** \$525,000  
**Project Timeline:** October 1st, 2023 through September 30th, 2026  
**Funded Program:** Not Applicable  
**District(s):** 2

**Project Description, Milestones and Service Impact**

MIRA is working with Health First to coordinate improvements to Borman Drive (roughly 1500 feet) long. The improvements would utilize Complete Street design principles, a design, that will enable aesthetic, safe, convenient and multi modal travel for pedestrians, transit users, bicyclists, and vehicular modes of transportation. This project will benefit the public making use of Borman Drive safer, more attractive, and multi modal.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|------------------|-------------------|-------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue    | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Donations Revenue           | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Incremental Tax Revenue     | \$ -                   | \$ -             | \$ 25,000        | \$ 200,000        | \$ 300,000        | \$ -             | \$ -                      | 525,000        |
| Grant Revenue               | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ 200,000</b> | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>525,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ 25,000        | \$ 25,000         | \$ 15,000         | \$ -             | \$ -                      | 65,000         |
| Construction Expense        | \$ -                   | \$ -             | \$ -             | \$ 175,000        | \$ 285,000        | \$ -             | \$ -                      | 460,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ 200,000</b> | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>525,000</b> |

## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** Mall Area Infrastructure Redevelopment  
**Project Total:** \$1,077,639  
**Project Timeline:** October 1st, 2021 through September 30th, 2024  
**Funded Program:** Not Applicable  
**District(s):** 2

**Project Description, Milestones and Service Impact**

The purpose of this project is to catalyze a mixed-use commercial core sub-area, ideally creating a Merritt Island Town Centre. There will be several relevant components, including connectivity with Veterans Memorial Park, the phased-implementation of a market-based plan, and land and storm water modifications. There is an opportunity for redeveloped properties to connect to the Lakes at Veterans Memorial Park. Additional changes may include relocating Fortenberry Road, and creating mixed-use property fronting on the Lakes at Veterans Memorial Park. Funds may also contribute to plans for a form-based code and planning/zoning overlay to facilitate high-quality redevelopment standards for the mall and surrounding areas. This project will require extensive intergovernment and private-sector collaboration.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Donations Revenue             | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Incremental Tax Revenue       | \$ 12,000              | \$ 10,000        | \$ 1,055,639        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,077,639        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ 12,000</b>       | <b>\$ 10,000</b> | <b>\$ 1,055,639</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,077,639</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ 12,000              | \$ 10,000        | \$ 1,055,639        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,077,639        |
| Construction Expense          | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ 12,000</b>       | <b>\$ 10,000</b> | <b>\$ 1,055,639</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,077,639</b> |



**Merritt Island Redevelopment Agency**

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** North 520 Stormwater  
**Project Total:** \$3,641,875  
**Project Timeline:** October 1st, 2022 through September 30th, 2027  
**Funded Program:** N/A  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project will facilitate engineering, design and implementation of a regional stormwater management project to address issues specifically for the sub-basin north of SR 520, spanning the area east of Plumosa Street to the Sykes Creek. The project area would include the Health First Wellness Village project, currently a large asphalted and blighted area east of the B.J's retail facility. Partnerships between the MIRA, property owners, BJs, Health First, Brevard County Natural Resources; various Permitting Agencies and Public Works Departments will be required in order for this project to succeed.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|------------------|-------------------|-------------------|---------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                |
| Incremental Tax Revenue       | \$ -                   | \$ -             | \$ 30,000        | \$ 110,000        | \$ 530,000        | \$ 2,971,875        | \$ -                      | \$ 3,641,875        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 30,000</b> | <b>\$ 110,000</b> | <b>\$ 530,000</b> | <b>\$ 2,971,875</b> | <b>\$ -</b>               | <b>\$ 3,641,875</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ 10,000         | \$ 530,000        | \$ -                | \$ -                      | \$ 540,000          |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 30,000        | \$ 100,000        | \$ -              | \$ 2,971,875        | \$ -                      | \$ 3,101,875        |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 30,000</b> | <b>\$ 110,000</b> | <b>\$ 530,000</b> | <b>\$ 2,971,875</b> | <b>\$ -</b>               | <b>\$ 3,641,875</b> |

## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** Fortenberry Stormwater Pipe Extension  
**Project Total:** \$475,000  
**Project Timeline:** October 1st, 2021 through September 30th, 2025  
**Funded Program:** TBD  
**District(s):** 2

### Project Description, Milestones and Service Impact

This project will study, engineer, permit, and phase construction of the extension of stormwater piping from properties in the Redevelopment area of Fortenberry Road, S. Plumosa St., Imperial St. Goodwin, S Courtenay Pkwy and properties South of SR 520 to the Lakes at Veterans Memorial Park Stormwater Treatment area.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Incremental Tax Revenue       | \$ -                   | \$ 25,000        | \$ 50,000        | \$ 400,000        | \$ -             | \$ -             | \$ -                      | 475,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 25,000</b> | <b>\$ 50,000</b> | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>475,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ 25,000        | \$ 50,000        | \$ -              | \$ -             | \$ -             | \$ -                      | 75,000         |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ 400,000        | \$ -             | \$ -             | \$ -                      | 400,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 25,000</b> | <b>\$ 50,000</b> | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>475,000</b> |



## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** Merritt Island River Walk  
**Project Total:** \$35,000  
**Project Timeline:** October 1, 2021 through September 30th, 2024  
**Funded Program:** Not Applicable  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project will consist of a recreational trail along certain properties adjacent to the Barge Canal, Sea Ray Drive, and N Banana River Drive with connectivity to The 6,000 Acre Ulumay Land Preserve, and Kelly Park on Sykes Creek. The riverwalk would be accessible by trailheads, with pathways linking to other recreational sites, dining, entertainment, scenic river and wetland viewing areas. This will be a designated candidate for the Florida Greenways and Trail system offering statewide access to recreational use and enjoyment of the island’s waterfront, open space and natural resources, ultimately extended to Port Canaveral and the Beaches. This would be the only bike and walking path traversing Merritt Island that is unimpeded by motor vehicles and provides safe passage across the island from river to river. There is no other significant public waterfront pedestrian access on the Island. This project will require collaboration with certain commercial property owners, Canaveral Port Authority, Brevard County, FDOT, Florida Greenways and Trails system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Incremental Tax Revenue       | \$ -                   | \$ 10,000        | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 35,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 10,000</b> | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 35,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense       | \$ -                   | \$ 10,000        | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 35,000        |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 10,000</b> | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 35,000</b> |

## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** S. Courtenay Pkwy Fortenberry to Cone Road Project  
**Project Total:** \$4,000,000  
**Project Timeline:** October 1 2021 through September 20th 2026  
**Funded Program:** Not Applicable  
**District(s):** 2

### Project Description, Milestones and Service Impact

MIRA is partnering with the County to eliminate traffic and pedestrian safety, flooding, drainage and blighted gateway issues on South Courtenay Parkway between Fortenberry Road and Cone Road. The development activity on South Courtenay Pkwy area are contributing to unsafe bottlenecking traffic conditions. The County and MIRA will enter into an interlocal agreement to fund and manage the project. The project will be funded primarily by MIRA, and Impact Fees.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Incremental Tax Revenue     | \$ -                   | \$ -             | 100,000          | 1,000,000        | 900,000          | \$ -             | \$ -                      | 2,000,000        |
| Impact Fees Revenue         | \$ -                   | \$ -             | 200,000          | 1,000,000        | 800,000          | \$ -             | \$ -                      | 2,000,000        |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>300,000</b>   | <b>2,000,000</b> | <b>1,700,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,000,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ -                   | 200,000          | 100,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 300,000          |
| Construction Expense        | \$ -                   | \$ -             | \$ -             | 2,000,000        | 1,700,000        | \$ -             | \$ -                      | 3,700,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>200,000</b>   | <b>100,000</b>   | <b>2,000,000</b> | <b>1,700,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,000,000</b> |





**Merritt Island Redevelopment Agency**

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** SR 520 and SR 3 Transit Shelters  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2019 through September 30th, 2023  
**Funded Program:** 6300010  
**District(s):** 2

**Project Description, Milestones and Service Impact**

There is a need to continuously improve blighted transit stops that experience a moderate number of users. Several of these sites are in deteriorating condition. The average traffic volumes along these corridors exceeds 70,000 trips daily. These shelters will benefit the lower income work force, and other riders that seek to utilize comfortable multimodal transportation. These transit sites will need new benches, waste receptacles, and or shade protection. The upgraded transit stop will alleviate blight, improving comfort and appearance.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Incremental Tax Revenue       | \$ -                   | \$ -             | 50,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>50,000</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense       | \$ -                   | \$ -             | 10,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 10,000        |
| Construction Expense          | \$ -                   | \$ -             | 40,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 40,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>50,000</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |

## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** Veteran's Park Improvements Phase II  
**Project Total:** \$2,000,000  
**Project Timeline:** October 1, 2021 through September 30th, 2024  
**Funded Program:** 6538210  
**District(s):** 2

### Project Description, Milestones and Service Impact

With the upcoming construction of the Amphitheatre, a number of infrastructure projects and equipment investments will be implemented to improve Veterans Memorial Park infrastructure and amenities. These range from implementation of a finishing landscape plan, electrical power grid for the park, lighting, security, essential infrastructure for the Medal of Honor Tribute area, Playground canopies, digital signage, improved parking areas, and improved alternate driveway ingress and egress on Fortenberry Road.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Incremental Tax Revenue       | \$ -                   | \$ 250,000        | \$ 1,750,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,000,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 250,000</b> | <b>\$ 1,750,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,000,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ 150,000        | \$ 50,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000          |
| Construction Expense          | \$ -                   | \$ -              | \$ 1,800,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,800,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 150,000</b> | <b>\$ 1,850,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,000,000</b> |

## Merritt Island Redevelopment Agency

**Program Name:** MERRITT ISLAND REDEVELOPMENT AGENCY  
**Project Name:** SR 520; SR3; SR 528 Corridor Improvements  
**Project Total:** \$325,000  
**Project Timeline:** October 1, 2022 through September 30th, 2025  
**Funded Program:** Not Applicable  
**District(s):** 2

**Project Description, Milestones and Service Impact**

In partnership with FDOT, Brevard County Public Works, potential donors, and private property owners, the MIRA will make safety improvements to Courtenay Parkway (SR3), SR 520, and SR 528. This investment will be based on incident-analysis, field surveys, and citizen participation. It may include the addition of medians, lighting improvements, place markers, traffic signal and pedestrian crossing signal improvements, upgraded sidewalks and pavement markings, and other related improvements.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Incremental Tax Revenue       | \$ -                   | \$ 25,000        | \$ 150,000        | \$ 150,000        | \$ -             | \$ -             | \$ -                      | 325,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 25,000</b> | <b>\$ 150,000</b> | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>325,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ 25,000        | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | 25,000         |
| Construction Expense          | \$ -                   | \$ -             | \$ 150,000        | \$ 150,000        | \$ -             | \$ -             | \$ -                      | 300,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 25,000</b> | <b>\$ 150,000</b> | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>325,000</b> |

## Mosquito Control Department

### Mosquito Control Department

**Program Name:** COUNTY WIDE MOSQUITO CONTROL  
**Project Name:** Construction of Aircraft Hangar and Biology Lab Building  
**Project Total:** \$7,672,856  
**Project Timeline:** October 1, 2020 through September 30, 2025  
**Funded Program:** 6503100  
**District(s):** 1

#### Project Description, Milestones and Service Impact

The aircraft hangar houses two helicopters, spray equipment, repair equipment, tools, and four staff members. During severe storm events, the helicopters must be moved to a nearby storage facility for safekeeping. There is no guarantee that the storage facility will be available in the future. The single wide Biology Lab trailer is not rated to withstand hurricane force winds and is too small to house needed scientific equipment and environmental staff. The design phase of the project commenced in Fiscal Year 2021 with construction currently delayed due to a funding shortage caused by construction cost increases.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ 163,424             | \$ 2,336,576        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 2,500,000        |
| Donations Revenue             | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -                | \$ 5,172,856        | \$ -                | \$ -             | \$ -             | \$ -                      | 5,172,856        |
| <b>Total Revenue</b>          | <b>\$ 163,424</b>      | <b>\$ 2,336,576</b> | <b>\$ 5,172,856</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,672,856</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 163,424             | \$ 20,000           | \$ -                | \$ 118,913          | \$ -             | \$ -             | \$ -                      | 302,337          |
| Construction Expense          | \$ -                   | \$ -                | \$ -                | \$ 6,500,000        | \$ -             | \$ -             | \$ -                      | 6,500,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ 870,519          | \$ -             | \$ -             | \$ -                      | 870,519          |
| <b>Total Expense</b>          | <b>\$ 163,424</b>      | <b>\$ 20,000</b>    | <b>\$ -</b>         | <b>\$ 7,489,432</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,672,856</b> |

**Mosquito Control Department**

**Program Name:** COUNTY WIDE MOSQUITO CONTROL  
**Project Name:** Jefferson Marsh Mosquito Impoundment Property Purchase  
**Project Total:** \$50,000  
**Project Timeline:** February 1, 2023 through September 30, 2025  
**Funded Program:**  
**District(s):** 1

**Project Description, Milestones and Service Impact**

The Vetterlein property, consisting of over 72 acres of wetlands within the Jefferson Marsh mosquito impoundment on Merritt Island, has been recently appraised at \$181,000. The Vetterlein property owners desire to sell the property at the appraised value for conservation purposes, and both the Brevard Mosquito Control District and the Natural Resources Management Department are interested in acquiring the property. To reduce the financial burden on Brevard Mosquito Control and Natural Resources Management, Ducks Unlimited, Inc., a non-profit conservation organization, is applying for the North American Wetlands Conservation Act Grant (NAWCA) grant with Brevard County as partners to acquire the property. The NAWCA grant will pay for half of the property’s appraised value as well as an updated appraisal (closer to the distribution of grant funds), appraisal review, and closing costs. Pending grant approval, this purchase was approved by the board on February 21, 2023.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Donations Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Unfunded                      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |

### Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Ditch Outfall Denitrification D1  
**Project Total:** \$2,517,269  
**Project Timeline:** October 01, 2015 through September 30, 2028  
**Funded Program:** 6300131  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This consists of the modeling, design and installation of denitrification bioreactors in Brevard County drainage ditches within District 1. Groundwater/stormwater treatment technologies intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. Fiscal Year 19-20 Remodeling/prioritization. Fiscal year 20 Top priority sites designated. Fiscal Year 21-24 Highest priority sites designed. In following years additional sites will be identified, designed and constructed. These channel/ditch denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon in stormwater runoff. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ 676,569             | \$ 175,700        | \$ 365,000        | \$ 350,000        | \$ 350,000        | \$ 300,000        | \$ 300,000                | \$ 2,517,269        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Revenue</b>        | <b>\$ 676,569</b>      | <b>\$ 175,700</b> | <b>\$ 365,000</b> | <b>\$ 350,000</b> | <b>\$ 350,000</b> | <b>\$ 300,000</b> | <b>\$ 300,000</b>         | <b>\$ 2,517,269</b> |
| Land Expense                | \$ -                   | \$ 200,000        | \$ 300,000        | \$ 200,000        | \$ -              | \$ -              | \$ -                      | \$ 700,000          |
| Planning/Design Expense     | \$ 88,718              | \$ 91,549         | \$ 100,000        | \$ 65,000         | \$ 65,000         | \$ 50,000         | \$ 69,157                 | \$ 529,424          |
| Construction Expense        | \$ -                   | \$ -              | \$ 280,000        | \$ 350,000        | \$ 100,000        | \$ 280,000        | \$ 277,845                | \$ 1,287,845        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ 88,718</b>       | <b>\$ 291,549</b> | <b>\$ 680,000</b> | <b>\$ 615,000</b> | <b>\$ 165,000</b> | <b>\$ 330,000</b> | <b>\$ 347,002</b>         | <b>\$ 2,517,269</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Ditch Outfall Denitrification D3  
**Project Total:** \$1,363,684  
**Project Timeline:** Project Timeline: October 01, 2015 through September 30, 2028  
**Funded Program:** 6300317  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This consists of the modeling, design and installation of denitrification bioreactors in Brevard County drainage ditches within District 3. Groundwater/stormwater treatment technologies intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. Fiscal Year 19-20 Remodeling/prioritization. Fiscal year 20 Top priority sites designated. Fiscal Year 21-24 Highest priority sites designed. In following years additional sites will be identified, designed and constructed. These channel/ditch denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon in stormwater runoff. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ 289,022             | \$ 85,372         | \$ 350,000        | \$ 309,290        | \$ 110,000        | \$ 110,000        | \$ 110,000                | \$ 1,363,684        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Revenue</b>        | <b>\$ 289,022</b>      | <b>\$ 85,372</b>  | <b>\$ 350,000</b> | <b>\$ 309,290</b> | <b>\$ 110,000</b> | <b>\$ 110,000</b> | <b>\$ 110,000</b>         | <b>\$ 1,363,684</b> |
| Land Expense                | \$ -                   | \$ 40,000         | \$ 20,000         | \$ 20,000         | \$ 20,000         | \$ 20,000         | \$ 20,000                 | \$ 140,000          |
| Planning/Design Expense     | \$ 39,858              | \$ 100,000        | \$ 20,000         | \$ 20,000         | \$ 20,000         | \$ 20,000         | \$ 20,000                 | \$ 239,858          |
| Construction Expense        | \$ 50,000              | \$ 75,372         | \$ 200,000        | \$ 200,000        | \$ 200,000        | \$ 148,454        | \$ 110,000                | \$ 983,826          |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ 89,858</b>       | <b>\$ 215,372</b> | <b>\$ 240,000</b> | <b>\$ 240,000</b> | <b>\$ 240,000</b> | <b>\$ 188,454</b> | <b>\$ 150,000</b>         | <b>\$ 1,363,684</b> |

### Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Ditch Outfall Denitrification D4  
**Project Total:** \$2,648,047  
**Project Timeline:** October 01, 2015 through September 30, 2028  
**Funded Program:** 6300417  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This consists of the modeling, design and installation of denitrification bioreactors in Brevard County drainage ditches within District 4. Groundwater/stormwater treatment technologies intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. Fiscal Year 19-20 Remodeling/prioritization. Fiscal year 20 Top priority sites designated. Fiscal Year 21-24 Highest priority sites designed. In following years additional sites will be identified, designed and constructed. These channel/ditch denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon in stormwater runoff. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ 970,047             | \$ 235,000        | \$ 388,000        | \$ 265,000        | \$ 265,000        | \$ 275,000        | \$ 250,000                | \$ 2,648,047        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Revenue</b>        | <b>\$ 970,047</b>      | <b>\$ 235,000</b> | <b>\$ 388,000</b> | <b>\$ 265,000</b> | <b>\$ 265,000</b> | <b>\$ 275,000</b> | <b>\$ 250,000</b>         | <b>\$ 2,648,047</b> |
| Land Expense                | \$ 20,000              | \$ 100,000        | \$ 88,000         | \$ 140,000        | \$ -              | \$ -              | \$ -                      | \$ 348,000          |
| Planning/Design Expense     | \$ 187,101             | \$ 68,226         | \$ 90,000         | \$ 90,000         | \$ 40,000         | \$ 90,000         | \$ 60,000                 | \$ 625,327          |
| Construction Expense        | \$ 271,187             | \$ 120,000        | \$ 300,000        | \$ 300,000        | \$ 300,000        | \$ 193,533        | \$ 190,000                | \$ 1,674,720        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ 478,288</b>      | <b>\$ 288,226</b> | <b>\$ 478,000</b> | <b>\$ 530,000</b> | <b>\$ 340,000</b> | <b>\$ 283,533</b> | <b>\$ 250,000</b>         | <b>\$ 2,648,047</b> |



## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Ditch Outfall Denitrification D5  
**Project Total:** \$778,490  
**Project Timeline:** October 01, 2015 through September 30, 2028  
**Funded Program:** 6300517  
**District(s):** 5

**Project Description, Milestones and Service Impact**

This consists of the modeling, design and installation of denitrification bioreactors in Brevard County drainage ditches within District 5. Groundwater/stormwater treatment technologies intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. Fiscal Year 19-20 Remodeling/prioritization. Fiscal year 20 Top priority sites designated. Fiscal Year 25 Highest priority site designed. In following years additional sites will be identified, designed and constructed. These channel/ditch denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon in stormwater runoff. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-----------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------------------|-------------------|
| Assessments Revenue         | \$ 3,490               | \$ 425,000        | \$ 100,000        | \$ 100,000        | \$ 50,000         | \$ 50,000        | \$ 50,000                 | \$ 778,490        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -              |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>        | <b>\$ 3,490</b>        | <b>\$ 425,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 50,000</b>  | <b>\$ 50,000</b> | <b>\$ 50,000</b>          | <b>\$ 778,490</b> |
| Land Expense                | \$ 1,845               | \$ 75,000         | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ 76,845         |
| Planning/Design Expense     | \$ 1,645               | \$ 25,000         | \$ 25,000         | \$ 30,000         | \$ 30,000         | \$ 30,000        | \$ 10,000                 | \$ 151,645        |
| Construction Expense        | \$ -                   | \$ 325,000        | \$ -              | \$ 75,000         | \$ 70,000         | \$ -             | \$ 80,000                 | \$ 550,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>        | <b>\$ 3,490</b>        | <b>\$ 425,000</b> | <b>\$ 25,000</b>  | <b>\$ 105,000</b> | <b>\$ 100,000</b> | <b>\$ 30,000</b> | <b>\$ 90,000</b>          | <b>\$ 778,490</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Merritt Ridge 2B D2  
**Project Total:** \$650,000  
**Project Timeline:** October 01, 2017 through September 30, 2025  
**Funded Program:** 6551201  
**District(s):** 2

### Project Description, Milestones and Service Impact

This project consists of a 59 cubic yard (250 LF) retention swale to provide treatment of a 2 acre drainage basin along South Tropical Trail currently discharging untreated stormwater into the Indian River Lagoon. The project is located west of South Tropical Trail and south of Moore Park Avenue on North Merritt Island. Fiscal Years 23-24 Land Acquisition. Fiscal Years 24-25 Design, permitting, and construction. This project increases flood protection and reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ 35,000        | \$ 280,000        | \$ 335,000        | \$ -             | \$ -             | \$ -                      | 650,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 35,000</b> | <b>\$ 280,000</b> | <b>\$ 335,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>650,000</b> |
| Land Expense                | \$ -                   | \$ 5,000         | \$ 250,000        | \$ -              | \$ -             | \$ -             | \$ -                      | 255,000        |
| Planning/Design Expense     | \$ -                   | \$ 30,000        | \$ 30,000         | \$ 15,000         | \$ -             | \$ -             | \$ -                      | 75,000         |
| Construction Expense        | \$ -                   | \$ -             | \$ -              | \$ 320,000        | \$ -             | \$ -             | \$ -                      | 320,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 35,000</b> | <b>\$ 280,000</b> | <b>\$ 335,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>650,000</b> |



## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** FEMA Buyout - West Cocoa D2  
**Project Total:** \$3,147,914  
**Project Timeline:** October 01, 2018 through September 30, 2025  
**Funded Program:** 517222  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project consists of acquisition of repetitive loss properties through the Federal Emergency Management Agency property buy-out program to remove the properties from the flood zones in Rockledge and West Cocoa. This project has obtained federal funding. This project removes properties from flood prone areas. Fiscal Year 22 Land purchases are anticipated to begin. Demolition will be complete by Fiscal Year 25. This increases flood protection for homes and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure, and habitat. Delaying the project may continue to subject the residents to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|-------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 733,729             | \$ 74,000           | \$ 23,181         | \$ -             | \$ -             | \$ -             | \$ -                      | 830,910          |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ 2,317,004           | \$ -                | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 2,317,004        |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -                | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 3,050,733</b>    | <b>\$ 74,000</b>    | <b>\$ 23,181</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,147,914</b> |
| Land Expense                | \$ 232,650             | \$ 2,294,933        | \$ 600,729        | \$ 15,257        | \$ -             | \$ -             | \$ -                      | 3,143,569        |
| Planning/Design Expense     | \$ 4,345               | \$ -                | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 4,345            |
| Construction Expense        | \$ -                   | \$ -                | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Expense               | \$ -                   | \$ -                | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 236,995</b>      | <b>\$ 2,294,933</b> | <b>\$ 600,729</b> | <b>\$ 15,257</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,147,914</b> |

### Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** LAKE WASHINGTON SWALE D5  
**Project Total:** \$450,164  
**Project Timeline:** October 1, 2022 through September 30, 2025  
**Funded Program:** 6957507  
**District(s):** 5

#### Project Description, Milestones and Service Impact

The south side of Lake Washington Road between Harlock Road and Turtle Mound has inadequate drainage causing increased flooding. This joint Public Works-Stormwater project consists of drainage improvements to reduce flooding by installing a swale system and inlets along the south side of Lake Washington Road and connecting it to the channel on the north side of the road. Fiscal Year 24 Survey, design, and permitting to be completed. Fiscal Year 25 Construction to be completed. This increases flood protection for homes and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure and habitat. Delaying the project may continue to subject the residents to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-----------------------------|------------------------|------------------|-------------------|-------------------|------------------|------------------|---------------------------|-------------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ 83,211         | \$ -              | \$ -             | \$ -             | \$ -                      | \$ 83,211         |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ 41,953         | \$ -              | \$ -             | \$ -             | \$ -                      | \$ 41,953         |
| Grant Revenue               | \$ -                   | \$ -             | \$ 183,211        | \$ 16,789         | \$ -             | \$ -             | \$ -                      | \$ 200,000        |
| Ad Valorem Taxes Revenue    | \$ -                   | \$ -             | \$ 125,000        | \$ -              | \$ -             | \$ -             | \$ -                      | \$ 125,000        |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 433,375</b> | <b>\$ 16,789</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 450,164</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ 35,000         | \$ -              | \$ -             | \$ -             | \$ -                      | \$ 35,000         |
| Construction Expense        | \$ -                   | \$ -             | \$ 315,164        | \$ 100,000        | \$ -             | \$ -             | \$ -                      | \$ 415,164        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 350,164</b> | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 450,164</b> |

**Natural Resources Management Department**

**Program Name:** STORMWATER UTILITY  
**Project Name:** Titusville Causeway WADs  
**Project Total:** \$3,876,440  
**Project Timeline:** October 01, 2021 through September 30, 2025  
**Funded Program:** 518547  
**District(s):** 1

**Project Description, Milestones and Service Impact**

The project will rebuild and stabilize the southeast shoreline of the Titusville Causeway, the gateway to N.A.S.A./Kennedy Space Center and the Merritt Island National Wildlife Refuge, by constructing an innovative nearshore breakwater reef, living shoreline, planting seagrass, and seeding clams in the lee of the breakwater. Constructing near shore wave attenuation devices in coordination with erosion control and habitat restoration measures will increase water quality, recreational value, long-term stabilization, and resilience against wind-driven wave energy, and reduce erosion in this area of the Indian River Lagoon. Project Design Fiscal Years 21-23. Permitting and Construction Fiscal Years 23-24. This project reduces sediment and the amount of pollution entering the Indian River Lagoon from stormwater runoff and erosion. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure, and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|-------------------|-------------------|---------------------|------------------|------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ 65,000         | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 65,000           |
| Unfunded                    | \$ -                   | \$ -              | \$ -              | \$ 3,280,000        | \$ -             | \$ -             | \$ -                      | \$ 3,280,000        |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ 500,000             | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 500,000          |
| Sales Tax Revenue           | \$ -                   | \$ 31,440         | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 31,440           |
| <b>Total Revenue</b>        | <b>\$ 500,000</b>      | <b>\$ 31,440</b>  | <b>\$ 65,000</b>  | <b>\$ 3,280,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,876,440</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense     | \$ 250,000             | \$ 100,000        | \$ 100,000        | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 450,000          |
| Construction Expense        | \$ -                   | \$ -              | \$ 146,440        | \$ 3,280,000        | \$ -             | \$ -             | \$ -                      | \$ 3,426,440        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ 250,000</b>      | <b>\$ 100,000</b> | <b>\$ 246,440</b> | <b>\$ 3,280,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,876,440</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Fay Lake D1  
**Project Total:** \$3,146,000  
**Project Timeline:** October 01, 2015 through September 30, 2025  
**Funded Program:** 6300115  
**District(s):** 1

### Project Description, Milestones and Service Impact

This project diverts a West Port St John outfall into a treatment system by Fay Lake. Project implementation was delayed to fund the Chain of Lakes Project and flood control projects in West Cocoa. Construction is divided into three phases with Phase 1 and 2 improving the quality of stormwater discharges into the St. Johns River. Phase 3 will decrease residential flooding. Fiscal Year 22 Phase 1 Permitting and design. Construction: Fiscal Year 23 Phase 1, Fiscal Year 23 Phase 2, and Fiscal Year 25 Phase 3. This water quality/flood control project protects homes, businesses and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure and habitat.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|-------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 565,000             | \$ 400,000          | \$ 700,000        | \$ 481,000          | \$ -             | \$ -             | \$ -                      | 2,146,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 1,000,000        | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | 1,000,000        |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 565,000</b>      | <b>\$ 1,400,000</b> | <b>\$ 700,000</b> | <b>\$ 481,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,146,000</b> |
| Land Expense                | \$ -                   | \$ -                | \$ 40,000         | \$ -                | \$ -             | \$ -             | \$ -                      | 40,000           |
| Planning/Design Expense     | \$ 136,000             | \$ 50,000           | \$ 200,000        | \$ 50,000           | \$ -             | \$ -             | \$ -                      | 436,000          |
| Construction Expense        | \$ 10,364              | \$ -                | \$ 359,636        | \$ 2,300,000        | \$ -             | \$ -             | \$ -                      | 2,670,000        |
| Other Expense               | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 146,364</b>      | <b>\$ 50,000</b>    | <b>\$ 599,636</b> | <b>\$ 2,350,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,146,000</b> |

**Natural Resources Management Department**

**Program Name:** STORMWATER UTILITY  
**Project Name:** NMI PUMP STATIONS FLOW METERS RETROFIT  
**Project Total:** \$400,000  
**Project Timeline:** October 01, 2021 through September 30, 2024  
**Funded Program:** 6540209  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This consists of fitting the existing Pine Island and Hall Road pump stations with flow meters to track pumping rates to more efficiently operate the flood mitigation system. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 50,000              | \$ 50,000        | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 400,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ 50,000</b>       | <b>\$ 50,000</b> | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>400,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense        | \$ -                   | \$ -             | \$ 400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 400,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>400,000</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** PICA Stormwater Phase III Emergency Outfall Weir D2  
**Project Total:** \$760,000  
**Project Timeline:** October 01, 2018 through September 30, 2026  
**Funded Program:** 6964216  
**District(s):** 2

### Project Description, Milestones and Service Impact

Phase 3 of Pine Island Conservation Area Stormwater Management System will include the installation of an emergency outfall weir in the northwest corner of the wet detention system to redirect stormwater discharge from the north wet detention pond and reduce the burden on the Pine Island drainage ditch and improve gravity flow from the system. Fiscal Years 23-24 Design and Permitting. Fiscal Year 25 Construction. This increases flood protection for homes, businesses and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure and habitat. Delaying the project may continue to subject residences to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ 140,000        | \$ -              | \$ 300,000        | \$ 320,000        | \$ -             | \$ -                      | 760,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 140,000</b> | <b>\$ -</b>       | <b>\$ 300,000</b> | <b>\$ 320,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>760,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ -              | \$ 40,000         | \$ 40,000         | \$ 20,000         | \$ -             | \$ -                      | 100,000        |
| Construction Expense        | \$ -                   | \$ -              | \$ 100,000        | \$ 260,000        | \$ 300,000        | \$ -             | \$ -                      | 660,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 140,000</b> | <b>\$ 300,000</b> | <b>\$ 320,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>760,000</b> |





## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Micco Central D3  
**Project Total:** \$2,675,000  
**Project Timeline:** October 01, 2018 through September 30, 2026  
**Funded Program:** 6551302  
**District(s):** 3

**Project Description, Milestones and Service Impact**

Areas in Micco around Central Avenue have inadequate drainage and treatment which has resulted in flooding. This project consists of the construction of a stormwater pond to alleviate stormwater runoff issues. Denitrification and phosphorus binding systems reduce nutrients in stormwater discharging to the Indian River Lagoon. Fiscal Year 18-23 Voluntary acquisition. Fiscal Year 18-23 Survey, Design and Permitting. Fiscal Year 24-26 Construction as land acquisition proceeds. This increases flood protection for homes and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure, and habitat. Delaying the project may continue to subject the residents to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|---------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 870,000             | \$ 140,000        | \$ 862,500          | \$ -              | \$ -             | \$ -             | \$ -                      | 1,872,500        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ 100,000             | \$ 702,500        | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 802,500          |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 970,000</b>      | <b>\$ 842,500</b> | <b>\$ 862,500</b>   | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,675,000</b> |
| Land Expense                | \$ 1,250               | \$ 223,750        | \$ 250,000          | \$ -              | \$ -             | \$ -             | \$ -                      | 475,000          |
| Planning/Design Expense     | \$ -                   | \$ 150,000        | \$ 75,000           | \$ 30,000         | \$ -             | \$ -             | \$ -                      | 255,000          |
| Construction Expense        | \$ 37,045              | \$ -              | \$ 1,075,455        | \$ 802,500        | \$ 30,000        | \$ -             | \$ -                      | 1,945,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 38,295</b>       | <b>\$ 373,750</b> | <b>\$ 1,400,455</b> | <b>\$ 832,500</b> | <b>\$ 30,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,675,000</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Breezeway D1  
**Project Total:** \$375,000  
**Project Timeline:** October 01, 2014 through September 30, 2024  
**Funded Program:** 6957105  
**District(s):** 1

### Project Description, Milestones and Service Impact

Breezeway is an older development located between U.S. Highway 1 and the Florida East Coast Railroad north of S.R. 528. The area has an inadequate drainage system incapable of preventing flooding of roadways and private property. This project consists of upgrading the existing drainage system to reduce flooding by installing an exfiltration system. Fiscal Year 18-19 Survey completed. Fiscal Year 23 Design and permitting. Fiscal Year 24 construction completed. This increases flood protection for homes, businesses and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure and habitat. Delaying the project may continue to subject the residents to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 300,000             | \$ -             | \$ 75,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 375,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ 300,000</b>      | <b>\$ -</b>      | <b>\$ 75,000</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>375,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ 5,000         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 5,000          |
| Construction Expense        | \$ -                   | \$ -             | \$ 370,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 370,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 5,000</b>  | <b>\$ 370,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>375,000</b> |



**Natural Resources Management Department**

**Program Name:** STORMWATER UTILITY  
**Project Name:** Ruby St. - Stormwater Sediment and Treatment System D4  
**Project Total:** \$1,067,036  
**Project Timeline:** October 01, 2018 through September 30, 2024  
**Funded Program:** 6957410  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Construct a wet pond with denitrification outfall to treat stormwater discharging to the Indian River Lagoon from a commercial & residential basin. Fiscal Year 18-23 Land acquisition and design. Fiscal Year 23-24 Construction. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 520,000             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 520,000          |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ 50,000              | \$ 497,036        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 547,036          |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 570,000</b>      | <b>\$ 497,036</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,067,036</b> |
| Land Expense                | \$ 140,000             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 140,000          |
| Planning/Design Expense     | \$ 10,000              | \$ 80,000         | \$ 15,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 105,000          |
| Construction Expense        | \$ 12,390              | \$ -              | \$ 809,646        | \$ -             | \$ -             | \$ -             | \$ -                      | 822,036          |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 162,390</b>      | <b>\$ 80,000</b>  | <b>\$ 824,646</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,067,036</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** North Suntree Outfall SW Project  
**Project Total:** \$1,500,000  
**Project Timeline:** October 01, 2023 through September 30, 2025  
**Funded Program:** 6958405  
**District(s):** 4

### Project Description, Milestones and Service Impact

This project consists of the modeling, design, and installation of a stormwater pond for the northern Suntree drainage system. The pond addresses nutrient loading by using stormwater technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon and assists the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. Fiscal Year 24 Land acquisition, design, and permitting. Fiscal Years 24-25 Construction. This project reduces sediment and the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|------------------|---------------------|-------------------|------------------|------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ 1,000,000        | \$ 500,000        | \$ -             | \$ -             | \$ -                      | \$ 1,500,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -             | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -                |
| Ad Valorem Taxes Revenue    | \$ -                   | \$ -             | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,000,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,500,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ 500,000          | \$ -              | \$ -             | \$ -             | \$ -                      | \$ 500,000          |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ 100,000          | \$ 35,000         | \$ -             | \$ -             | \$ -                      | \$ 135,000          |
| Construction Expense        | \$ -                   | \$ -             | \$ 400,000          | \$ 465,000        | \$ -             | \$ -             | \$ -                      | \$ 865,000          |
| Other Expense               | \$ -                   | \$ -             | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,000,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,500,000</b> |



## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** W County Stormwater Improvements - D1  
**Project Total:** \$2,000,000  
**Project Timeline:** October 01, 2023 through September 30, 2027  
**Funded Program:** 6964121  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project consists of the modeling, design, and installation of a stormwater improvements and securing of drainage rights for the northern District 1 drainage systems west of US 1. The drainage improvements, easements, and land acquisition will reduce flooding and ensure county access to drainage systems leading to the St Johns River. Treatment systems to reduce nutrients to the local lakes and streams will also be included. Fiscal Years 24-26 Land acquisition, design, and permitting. Fiscal Years 25-27 Construction. This project reduces flooding, erosion, sediment, and the amount of pollution entering the local lakes and streams from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ 500,000        | \$ 500,000        | \$ 500,000        | \$ 500,000        | \$ -                      | 2,000,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>               | <b>2,000,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ 350,000        | \$ 150,000        | \$ -              | \$ -              | \$ -                      | 500,000          |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ 100,000        | \$ 50,000         | \$ 50,000         | \$ 50,000         | \$ -                      | 250,000          |
| Construction Expense        | \$ -                   | \$ -             | \$ -              | \$ 350,000        | \$ 450,000        | \$ 450,000        | \$ -                      | 1,250,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 450,000</b> | <b>\$ 550,000</b> | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>               | <b>2,000,000</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** W. COCOA - STORMWATER DRAINAGE IMPROVEMENTS D 1  
**Project Total:** \$5,559,924  
**Project Timeline:** June 28, 2016 through September 30, 2025  
**Funded Program:** 6964102  
**District(s):** 1

### Project Description, Milestones and Service Impact

This project consists of improving the drainage channel and upsizing culverts in West Cocoa as recommended in prior studies (including Adamson Rd). This project is a portion of a multiphase regional stormwater improvement plan. Fiscal Year 18-23 Purchase land and easements, complete design, and permitting and initiate construction. Fiscal Year 25 Complete construction. This increases flood protection for homes, businesses and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure and habitat. Delaying the project may continue to subject residences to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 494,225             | \$ 1,435,699        | \$ 2,730,000        | \$ 900,000          | \$ -             | \$ -             | \$ -                      | 5,559,924        |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 494,225</b>      | <b>\$ 1,435,699</b> | <b>\$ 2,730,000</b> | <b>\$ 900,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,559,924</b> |
| Land Expense                | \$ 280,562             | \$ 200,000          | \$ 500,000          | \$ 50,000           | \$ -             | \$ -             | \$ -                      | 1,030,562        |
| Planning/Design Expense     | \$ 60,775              | \$ 80,000           | \$ 450,000          | \$ 150,000          | \$ -             | \$ -             | \$ -                      | 740,775          |
| Construction Expense        | \$ 19,174              | \$ -                | \$ 2,519,413        | \$ 1,250,000        | \$ -             | \$ -             | \$ -                      | 3,788,587        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 360,511</b>      | <b>\$ 280,000</b>   | <b>\$ 3,469,413</b> | <b>\$ 1,450,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,559,924</b> |

**Natural Resources Management Department**

**Program Name:** STORMWATER UTILITY  
**Project Name:** W Crisafulli Rd - Church Rd Drainage Improvements D2  
**Project Total:** \$1,297,779  
**Project Timeline:** October 01, 2016 through October 30, 2025  
**Funded Program:** 6964204  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Project design includes diverting stormwater runoff from West Crisafulli Road to an existing outfall that discharges to the west into the Indian River Lagoon to relieve recurring flooding problems on the west side of North Courtenay Parkway. Fiscal Year 18-23 Easement acquisition. Fiscal Year 23 Phase 1 - Improve conveyance systems. Fiscal Year 25, Phase 2, Complete construction. This increases flood protection for homes, businesses and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure and habitat. Delaying the project may continue to subject residences to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|------------------|-------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 642,854             | \$ 29,925        | \$ 126,000        | \$ 499,000        | \$ -             | \$ -             | \$ -                      | 1,297,779        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 642,854</b>      | <b>\$ 29,925</b> | <b>\$ 126,000</b> | <b>\$ 499,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,297,779</b> |
| Land Expense                | \$ 39,575              | \$ 15,000        | \$ 100,000        | \$ -              | \$ -             | \$ -             | \$ -                      | 154,575          |
| Planning/Design Expense     | \$ 185,162             | \$ 30,000        | \$ 60,000         | \$ 10,000         | \$ -             | \$ -             | \$ -                      | 285,162          |
| Construction Expense        | \$ 11,042              | \$ -             | \$ 100,000        | \$ 747,000        | \$ -             | \$ -             | \$ -                      | 858,042          |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 235,779</b>      | <b>\$ 45,000</b> | <b>\$ 260,000</b> | <b>\$ 757,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,297,779</b> |

### Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Mud Lake - West Cocoa D2  
**Project Total:** \$1,966,259  
**Project Timeline:** October 01, 2018 through September 30, 2026  
**Funded Program:** 6964227  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project improves control structures and creates a regional flood impoundment in West Cocoa. This project is a portion of a multiphase regional stormwater improvement plan. Fiscal Years 20-24 Design and permitting. Fiscal Years 22-25 Land acquisition. Fiscal Year 26 Complete construction. This increases flood protection for homes, businesses and critical public infrastructure. Each completed flood project increases the level of protection provided in Brevard and reduces risk to people, infrastructure and habitat. Delaying the project may continue to subject residences to recurring flooding.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|---------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 200,000             | \$ 260,000        | \$ 940,000          | \$ 400,000        | \$ 50,000        | \$ -             | \$ -                      | 1,850,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 116,259        | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 116,259          |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 200,000</b>      | <b>\$ 376,259</b> | <b>\$ 940,000</b>   | <b>\$ 400,000</b> | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,966,259</b> |
| Land Expense                | \$ -                   | \$ -              | \$ 800,000          | \$ 50,000         | \$ -             | \$ -             | \$ -                      | 850,000          |
| Planning/Design Expense     | \$ -                   | \$ 140,000        | \$ 70,000           | \$ 50,000         | \$ -             | \$ -             | \$ -                      | 260,000          |
| Construction Expense        | \$ -                   | \$ -              | \$ 506,259          | \$ 300,000        | \$ 50,000        | \$ -             | \$ -                      | 856,259          |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 140,000</b> | <b>\$ 1,376,259</b> | <b>\$ 400,000</b> | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,966,259</b> |



**Natural Resources Management Department**

**Program Name:** STORMWATER UTILITY  
**Project Name:** Hoover and Ocean Park Stormwater Improvements D5  
**Project Total:** \$880,000  
**Project Timeline:** October 01, 2018 through September 30, 2024  
**Funded Program:** 6964503  
**District(s):** 5

**Project Description, Milestones and Service Impact**

This project will reduce nutrients in stormwater discharging to the Indian River Lagoon through removal of runoff sediment and debris. Fiscal Year 21-23 Survey, design and permitting. Fiscal Years 24 Construction. This project reduces sediment and the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 220,000             | \$ 400,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 620,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ 260,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 260,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ 220,000</b>      | <b>\$ 660,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>880,000</b> |
| Land Expense                | \$ 10,000              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 10,000         |
| Planning/Design Expense     | \$ 22,846              | \$ 30,074         | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 152,920        |
| Construction Expense        | \$ 53                  | \$ -              | \$ 717,027        | \$ -             | \$ -             | \$ -             | \$ -                      | 717,080        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 32,899</b>       | <b>\$ 30,074</b>  | <b>\$ 817,027</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>880,000</b> |

### Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Ditch Outfall Denitrification D2  
**Project Total:** \$1,219,843  
**Project Timeline:** October 01, 2015 through September 30, 2028  
**Funded Program:** 6300240 (513821)  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This consists of the modeling, design and installation of denitrification bioreactors in Brevard County drainage ditches within District 2. Groundwater/stormwater treatment technologies intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. Fiscal Year 19-20 Remodeling/prioritization. Fiscal year 20 Top priority sites designated. Fiscal Year 21-24 Highest priority sites designed. In following years additional sites will be identified, designed and constructed. These channel/ditch denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon in stormwater runoff. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|-------------------|------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ 194,843             | \$ 100,000        | \$ 45,000        | \$ 220,000        | \$ 220,000        | \$ 220,000        | \$ 220,000                | \$ 1,219,843        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Revenue</b>        | <b>\$ 194,843</b>      | <b>\$ 100,000</b> | <b>\$ 45,000</b> | <b>\$ 220,000</b> | <b>\$ 220,000</b> | <b>\$ 220,000</b> | <b>\$ 220,000</b>         | <b>\$ 1,219,843</b> |
| Land Expense                | \$ 15,000              | \$ -              | \$ -             | \$ 30,000         | \$ 30,000         | \$ 30,000         | \$ 30,000                 | \$ 135,000          |
| Planning/Design Expense     | \$ 129,843             | \$ 100,000        | \$ 45,000        | \$ 50,000         | \$ 50,000         | \$ 50,000         | \$ 50,000                 | \$ 474,843          |
| Construction Expense        | \$ 50,000              | \$ -              | \$ -             | \$ 140,000        | \$ 140,000        | \$ 140,000        | \$ 140,000                | \$ 610,000          |
| Other Expense               | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ 194,843</b>      | <b>\$ 100,000</b> | <b>\$ 45,000</b> | <b>\$ 220,000</b> | <b>\$ 220,000</b> | <b>\$ 220,000</b> | <b>\$ 220,000</b>         | <b>\$ 1,219,843</b> |

**Natural Resources Management Department**

**Program Name:** STORMWATER UTILITY  
**Project Name:** Max Brewer Causeway Hurricane Storm Damage Reduction & Restoration  
**Project Total:** \$1,000,000  
**Project Timeline:** June 10, 2022 through September 30, 2024  
**Funded Program:** 517434  
**District(s):** 1

**Project Description, Milestones and Service Impact**

The Max Brewer Causeway Hurricane and Storm Damage Reduction and Restoration Project will rebuild and restore approximately 2,200 linear feet of shoreline (beach) on the northeast section of the Titusville Max Brewer Causeway for the purpose of fortifying a highly eroded roadway, a high-use public access area and a unique ecological use (Horseshoe Crab) area. The project will place approximately 17,600 cubic yards of sand to restore the northern shoreline of the Max Brewer Causeway.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 500,000        | \$ 500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,000,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,000,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ -                   | \$ 82,763         | \$ 36,142         | \$ -             | \$ -             | \$ -             | \$ -                      | 118,905          |
| Construction Expense        | \$ -                   | \$ -              | \$ 881,095        | \$ -             | \$ -             | \$ -             | \$ -                      | 881,095          |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 82,763</b>  | <b>\$ 917,237</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,000,000</b> |

## Natural Resources Management Department

**Program Name:** STORMWATER UTILITY  
**Project Name:** Harvester Facility Building  
**Project Total:** \$180,197  
**Project Timeline:** October 01, 2023 through September 30, 2024  
**Funded Program:** 6501109  
**District(s):** countywide

### Project Description, Milestones and Service Impact

This consists of constructing a facility to house additional aquatic vegetation harvesting equipment and office space for harvesting employees. This facility will assist with maintenance and security of the equipment and provide the associated staff with dedicated work spaces. This will allow the staff to more efficiently maintain and operate the harvesting equipment and respond to harvesting needs and requests. Aquatic vegetation harvesting removes nutrients from County stormwater systems in a cost effective manner and will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon by reducing the amount of pollution entering the Indian River Lagoon in stormwater runoff. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue    | \$ -                   | \$ 20,000        | \$ 160,197        | \$ -             | \$ -             | \$ -             | \$ -                      | 180,197        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 20,000</b> | <b>\$ 160,197</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>180,197</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ 15,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 15,000         |
| Construction Expense        | \$ -                   | \$ -             | \$ 165,197        | \$ -             | \$ -             | \$ -             | \$ -                      | 165,197        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 180,197</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>180,197</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Stormwater Projects - North - B1398 Sand Dollar Canal D5  
**Project Total:** \$1,162,973  
**Project Timeline:** October 01, 2021 through September 30, 2024  
**Funded Program:** 6964513  
**District(s):** 5

**Project Description, Milestones and Service Impact**

This includes modeling and design of a denitrification bioreactor and sediment removal system on County property near the Indian River Lagoon. It will use stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. These nutrient removal systems will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. Surveying, planning, and design in Fiscal Year 23. Construction in Fiscal Year 24. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Assessments Revenue         | \$ 388,500             | \$ 274,652        | \$ 301,797        | \$ -             | \$ -             | \$ -             | \$ -                      | 964,949          |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ 198,024        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 198,024          |
| <b>Total Revenue</b>        | <b>\$ 388,500</b>      | <b>\$ 472,676</b> | <b>\$ 301,797</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,162,973</b> |
| Land Expense                | \$ 43,500              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 43,500           |
| Planning/Design Expense     | \$ -                   | \$ 125,000        | \$ 20,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 145,000          |
| Construction Expense        | \$ -                   | \$ -              | \$ 974,473        | \$ -             | \$ -             | \$ -             | \$ -                      | 974,473          |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 43,500</b>       | <b>\$ 125,000</b> | <b>\$ 994,473</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,162,973</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Muck Removal - North - Grand Canal Muck Dredging  
**Project Total:** \$30,914,488  
**Project Timeline:** September 14, 2014 through April 30, 2025  
**Funded Program:** 514982/ 517601/ IO517705  
**District(s):** 4

### Project Description, Milestones and Service Impact

The continuation of restoration efforts initiated through the State Legislature and continuing forward through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove about 600,000 cubic yards of muck sediment from the Indian River Lagoon within the Grand Canal system. This will remove up to 384 tons of nitrogen and 82 tons of total phosphorus contained within the muck deposits. Fiscal Year 16-17 Permitting completed. Fiscal Year 18-19 Project bid. Construction for multiple years. Dredging activities stopped during manatee season from Dec 1 - March 15 each year.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|----------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                    |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                    |
| Grant Revenue               | \$ 12,572,343          | \$ 321,777          | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 12,894,120           |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                    |
| Sales Tax Revenue           | \$ 18,020,368          | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 18,020,368           |
| <b>Total Revenue</b>        | <b>\$ 30,592,711</b>   | <b>\$ 321,777</b>   | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 30,914,488</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                    |
| Planning/Design Expense     | \$ 497,452             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 497,452              |
| Construction Expense        | \$ 13,984,867          | \$ 5,500,000        | \$ 6,500,000        | \$ 4,432,169        | \$ -             | \$ -             | \$ -                      | 30,417,036           |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                    |
| <b>Total Expense</b>        | <b>\$ 14,482,319</b>   | <b>\$ 5,500,000</b> | <b>\$ 6,500,000</b> | <b>\$ 4,432,169</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 30,914,488</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Muck Removal - North - Eau Gallie Muck Dredging  
**Project Total:** \$12,529,771  
**Project Timeline:** June 12, 2017 through September 30, 2025  
**Funded Program:** 514983 / 517601  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove 250,000 cubic yards of muck sediment from the Indian River Lagoon system adjacent to the Eau Gallie River area. This will reduce nutrient fluxes to the lagoon from substances contained within the muck deposits by up to 7,972 pounds of nitrogen/year and 1,482 pounds of phosphorus/year. Fiscal Year 16-17 Permitting Initiated under legislative funding. Fiscal Year 21-22 will begin multi-year construction.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024     | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-----------------------------|------------------------|---------------------|----------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Grant Revenue               | \$ 9,284               | \$ 2,500,000        | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 2,509,284         |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Sales Tax Revenue           | \$ 10,020,487          | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 10,020,487        |
| <b>Total Revenue</b>        | <b>\$ 10,029,771</b>   | <b>\$ 2,500,000</b> | <b>\$ -</b>          | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>12,529,771</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Planning/Design Expense     | \$ 131,990             | \$ 100,000          | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | 231,990           |
| Construction Expense        | \$ -                   | \$ -                | \$ 12,297,781        | \$ -             | \$ -             | \$ -             | \$ -                      | 12,297,781        |
| Other Expense               | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| <b>Total Expense</b>        | <b>\$ 131,990</b>      | <b>\$ 100,000</b>   | <b>\$ 12,297,781</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>12,529,771</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Muck Removal - Banana - Sykes Creek Muck Dredging  
**Project Total:** \$23,619,681  
**Project Timeline:** August 18, 2014 through September 30, 2024  
**Funded Program:** 514984/ 517601/ 10517704  
**District(s):** 2

### Project Description, Milestones and Service Impact

The continuation of restoration efforts initiated through the State Legislature and continuing forward through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove about 635,000 cubic yards of muck sediment from the Indian River Lagoon within the Sykes Creek system. This will remove up to 384 tons of nitrogen and 82 tons of total phosphorus contained within the muck deposits. Fiscal Year 16-17 Permitting completed. Fiscal Year 17-18 Request for Proposals conducted and all proposals were rejected. Fiscal Year 19-20 Project bid. Fiscal Year 20-21 low bid withdrew. FY 22-23 (August 2022) construction started on Phase 1. Construction will continue for several years for Phases 1 & 2.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024     | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-----------------------------|------------------------|---------------------|----------------------|------------------|------------------|------------------|---------------------------|----------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Grant Revenue               | \$ 7,665,549           | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 7,665,549         |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Sales Tax Revenue           | \$ 15,954,132          | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 15,954,132        |
| <b>Total Revenue</b>        | <b>\$ 23,619,681</b>   | <b>\$ -</b>         | <b>\$ -</b>          | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 23,619,681</b> |
| Land Expense                | \$ 1,037,788           | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,037,788         |
| Planning/Design Expense     | \$ 702,757             | \$ 35,000           | \$ 400,000           | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,137,757         |
| Construction Expense        | \$ 2,914,835           | \$ 7,780,000        | \$ 10,749,301        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 21,444,136        |
| Other Expense               | \$ -                   | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                 |
| <b>Total Expense</b>        | <b>\$ 4,655,380</b>    | <b>\$ 7,815,000</b> | <b>\$ 11,149,301</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 23,619,681</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Muck Removal - Banana - Merritt Island Canals Muck Dredging  
**Project Total:** \$15,954,066  
**Project Timeline:** May 18, 2018 through September 30, 2026  
**Funded Program:** 515493  
**District(s):** 2

**Project Description, Milestones and Service Impact**

The removal of accumulated muck from 30 canals on central Merritt Island with cost share from District 2 maintenance dredging funds, Ad Valorem \$487,032. This project will remove approximately 200,000 cubic yards of muck, 80 tons of nitrogen, and 16 tons of phosphorus. Fiscal Year 18-19 Permitting initiated. Fiscal Year 19-20 permits issued. Multi-year construction expected to begin Fiscal Year 24-25.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-----------------------------|------------------------|------------------|---------------------|---------------------|---------------------|------------------|---------------------------|-------------------|
| Assessments Revenue         | \$ 487,032             | \$ -             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | 487,032           |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Grant Revenue               | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Unfunded                    | \$ -                   | \$ -             | \$ -                | \$ 4,732,556        | \$ 3,000,961        | \$ -             | \$ -                      | 7,733,517         |
| Sales Tax Revenue           | \$ 7,733,517           | \$ -             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | 7,733,517         |
| <b>Total Revenue</b>        | <b>\$ 8,220,549</b>    | <b>\$ -</b>      | <b>\$ -</b>         | <b>\$ 4,732,556</b> | <b>\$ 3,000,961</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>15,954,066</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Planning/Design Expense     | \$ 487,032             | \$ -             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | 487,032           |
| Construction Expense        | \$ -                   | \$ -             | \$ 7,733,517        | \$ 4,732,556        | \$ 3,000,961        | \$ -             | \$ -                      | 15,467,034        |
| Other Expense               | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| <b>Total Expense</b>        | <b>\$ 487,032</b>      | <b>\$ -</b>      | <b>\$ 7,733,517</b> | <b>\$ 4,732,556</b> | <b>\$ 3,000,961</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>15,954,066</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Muck Removal - North - Titusville East Muck Dredging  
**Project Total:** \$4,609,424  
**Project Timeline:** August 30, 2014 through September 30, 2025  
**Funded Program:** 515494  
**District(s):** 1

### Project Description, Milestones and Service Impact

Restoration efforts through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove 115,000 cubic yards of muck sediment from the North Indian River Lagoon within the Titusville area. This will remove up to 409 tons of nitrogen and 87 tons of total phosphorus contained within the muck deposits. Fiscal Year 20-21 Permitting. Fiscal Year 21-22 Bidding. Fiscal Year 22-23 Begin multi-year dredging project.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 1,382,827           | \$ 1,382,827        | \$ 1,843,770        | \$ -              | \$ -             | \$ -             | \$ -                      | 4,609,424        |
| <b>Total Revenue</b>        | <b>\$ 1,382,827</b>    | <b>\$ 1,382,827</b> | <b>\$ 1,843,770</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,609,424</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ 268,499             | \$ 300,000          | \$ 300,000          | \$ -              | \$ -             | \$ -             | \$ -                      | 868,499          |
| Construction Expense        | \$ -                   | \$ -                | \$ 3,000,000        | \$ 740,925        | \$ -             | \$ -             | \$ -                      | 3,740,925        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 268,499</b>      | <b>\$ 300,000</b>   | <b>\$ 3,300,000</b> | <b>\$ 740,925</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,609,424</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** OYSTER LIVING SHORELINE-BANANA-SQUARE FEET  
**Project Total:** \$3,102,755  
**Project Timeline:** October 01, 2017 through December 31, 2027  
**Funded Program:** 515504  
**District(s):** 1,2,4

**Project Description, Milestones and Service Impact**

The objective of this project is to construct around 39,318 square feet of oyster bars per year along the shoreline in the Banana River Lagoon. Creating oyster bars will help to filter excess nutrients and suspended solids from the lagoon and improve water quality, ultimately supporting seagrass growth and reduced algal blooms in the system.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|-------------------|---------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Grant Revenue               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Sales Tax Revenue           | \$ -                   | \$ 620,551        | \$ 620,551          | \$ 620,551        | \$ 620,551        | \$ 620,551        | \$ 620,551                | \$ 3,102,755        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 620,551</b> | <b>\$ 620,551</b>   | <b>\$ 620,551</b> | <b>\$ 620,551</b> | <b>\$ 620,551</b> | <b>\$ 620,551</b>         | <b>\$ 3,102,755</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Planning/Design Expense     | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Construction Expense        | \$ -                   | \$ -              | \$ 1,241,102        | \$ 620,551        | \$ 620,551        | \$ 620,551        | \$ -                      | \$ 3,102,755        |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 1,241,102</b> | <b>\$ 620,551</b> | <b>\$ 620,551</b> | <b>\$ 620,551</b> | <b>\$ -</b>               | <b>\$ 3,102,755</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** OYSTER LIVING SHORELINE-NORTH-SQUARE FEET  
**Project Total:** \$2,885,834  
**Project Timeline:** October 01, 2017 through December 31, 2027  
**Funded Program:** 515505  
**District(s):** 1,2,4,5

#### Project Description, Milestones and Service Impact

The objective of this project is to construct about 36,569 square feet per year of oyster bars along the shoreline in the North Indian River Lagoon. Creating oyster bars will help to filter excess nutrients and suspended solids from the lagoon and improve water quality, ultimately supporting seagrass growth and reduced algal blooms in the system.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|---------------------|-------------------|-------------------|-------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ 577,167        | \$ 577,167          | \$ 577,167        | \$ 577,167        | \$ 577,166        | \$ -                      | 2,885,834        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 577,167</b> | <b>\$ 577,167</b>   | <b>\$ 577,167</b> | <b>\$ 577,167</b> | <b>\$ 577,166</b> | <b>\$ -</b>               | <b>2,885,834</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Planning/Design Expense     | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| Construction Expense        | \$ -                   | \$ -              | \$ 1,154,334        | \$ 577,167        | \$ 577,167        | \$ 577,166        | \$ -                      | 2,885,834        |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 1,154,334</b> | <b>\$ 577,167</b> | <b>\$ 577,167</b> | <b>\$ 577,166</b> | <b>\$ -</b>               | <b>2,885,834</b> |



## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Stormwater Projects-Banana-B998B Hampton Homes D2  
**Project Total:** \$727,618  
**Project Timeline:** September 30, 2021 through September 30, 2024  
**Funded Program:** 6964228/513821  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This consists of the modeling, design, and installation of a sediment trap and denitrification bioreactor system in Brevard County right-of-way and easement. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. These sediment trap and denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ 63,618        | \$ 600,382        | \$ -             | \$ -             | \$ -             | \$ -                      | 664,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ 63,618         | \$ -             | \$ -             | \$ -             | \$ -                      | 63,618         |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 63,618</b> | <b>\$ 664,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>727,618</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ 40,000        | \$ 60,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Construction Expense        | \$ -                   | \$ -             | \$ 627,618        | \$ -             | \$ -             | \$ -             | \$ -                      | 627,618        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 40,000</b> | <b>\$ 687,618</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>727,618</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** MUCK REMOVAL-NORTH-NASA EAST MUCK DREDGING  
**Project Total:** \$11,423,355  
**Project Timeline:** September 04, 2018 through September 30, 2026  
**Funded Program:** 515980  
**District(s):** 1

### Project Description, Milestones and Service Impact

Restoration efforts through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove 285,000 cubic yards of muck sediment from the North Indian River lagoon within the Titusville area. Fiscal Year 20-21 Permitting. Fiscal Year 21-22 Bidding. Fiscal Year 22-23 Begin multi-year dredging project.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|------------------|---------------------------|-------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Sales Tax Revenue           | \$ 2,855,840           | \$ 1,713,503        | \$ 2,089,217        | \$ 2,480,125        | \$ 2,284,670        | \$ -             | \$ -                      | 11,423,355        |
| <b>Total Revenue</b>        | <b>\$ 2,855,840</b>    | <b>\$ 1,713,503</b> | <b>\$ 2,089,217</b> | <b>\$ 2,480,125</b> | <b>\$ 2,284,670</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>11,423,355</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| Planning/Design Expense     | \$ 182,059             | \$ -                | \$ 250,000          | \$ 100,000          | \$ -                | \$ -             | \$ -                      | 532,059           |
| Construction Expense        | \$ -                   | \$ -                | \$ -                | \$ 4,000,000        | \$ 6,891,296        | \$ -             | \$ -                      | 10,891,296        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                 |
| <b>Total Expense</b>        | <b>\$ 182,059</b>      | <b>\$ -</b>         | <b>\$ 250,000</b>   | <b>\$ 4,100,000</b> | <b>\$ 6,891,296</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>11,423,355</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** MUCK REMOVAL-NORTH-TITUSVILLE RR WEST MUCK DREDGING  
**Project Total:** \$3,607,375  
**Project Timeline:** August 30, 2018 through September 30, 2025  
**Funded Program:** 515981  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Restoration efforts through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove 90,000 cubic yards of muck sediment from the North Indian River Lagoon within the Titusville area. Fiscal Year 20-21 Permitting. Fiscal Year 24 Bidding. Fiscal Year 25 Begin multi-year dredging project.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 1,082,213           | \$ 1,082,212        | \$ 1,442,950        | \$ -                | \$ -             | \$ -             | \$ -                      | 3,607,375        |
| <b>Total Revenue</b>        | <b>\$ 1,082,213</b>    | <b>\$ 1,082,212</b> | <b>\$ 1,442,950</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,607,375</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ 143,107             | \$ 250,000          | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 393,107          |
| Construction Expense        | \$ -                   | \$ -                | \$ 1,500,000        | \$ 1,714,268        | \$ -             | \$ -             | \$ -                      | 3,214,268        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 143,107</b>      | <b>\$ 250,000</b>   | <b>\$ 1,500,000</b> | <b>\$ 1,714,268</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,607,375</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** MUCK REMOVAL-NORTH-ROCKLEDGE A MUCK DREDGING  
**Project Total:** \$5,010,244  
**Project Timeline:** September 15, 2018 through September 30, 2026  
**Funded Program:** 516011  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Restoration efforts through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. Project is removing approximately 125,000 cubic yards of muck sediment from the Indian River Lagoon within the Rockledge A project area. Fiscal Year 20-21 Permitting completed. Fiscal Year 22 project to be bid. Construction to start in Fiscal Year 23.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|-------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 2,605,122           | \$ 2,405,122        | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | 5,010,244        |
| <b>Total Revenue</b>        | <b>\$ 2,605,122</b>    | <b>\$ 2,405,122</b> | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,010,244</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ 143,331             | \$ 250,000          | \$ 100,000          | \$ -                | \$ -              | \$ -             | \$ -                      | 493,331          |
| Construction Expense        | \$ -                   | \$ -                | \$ 1,500,000        | \$ 2,500,000        | \$ 516,913        | \$ -             | \$ -                      | 4,516,913        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 143,331</b>      | <b>\$ 250,000</b>   | <b>\$ 1,600,000</b> | <b>\$ 2,500,000</b> | <b>\$ 516,913</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,010,244</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SOUTH BEACHES A  
**Project Total:** \$3,224,236  
**Project Timeline:** October 01, 2020 through December 31, 2027  
**Funded Program:** 6572504  
**District(s):** 5

**Project Description, Milestones and Service Impact**

Septic to sewer project for 37 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ 1,265,236           | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 1,265,236        |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 418,000             | \$ 1,541,000        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 1,959,000        |
| <b>Total Revenue</b>        | <b>\$ 1,683,236</b>    | <b>\$ 1,541,000</b> | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,224,236</b> |
| Land Expense                | \$ -                   | \$ -                | \$ 50,000           | \$ -                | \$ -             | \$ -             | \$ -                      | 50,000           |
| Planning/Design Expense     | \$ 57,863              | \$ 50,000           | \$ 50,000           | \$ -                | \$ -             | \$ -             | \$ -                      | 157,863          |
| Construction Expense        | \$ -                   | \$ 18,340           | \$ 1,246,896        | \$ 1,013,137        | \$ -             | \$ -             | \$ -                      | 2,278,373        |
| Other Expense               | \$ 18,000              | \$ 54,000           | \$ 666,000          | \$ -                | \$ -             | \$ -             | \$ -                      | 738,000          |
| <b>Total Expense</b>        | <b>\$ 75,863</b>       | <b>\$ 122,340</b>   | <b>\$ 2,012,896</b> | <b>\$ 1,013,137</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,224,236</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** STORMWATER PROJECTS-BANANA-BASIN 1280B FLAMINGO BIOREACTORS  
**Project Total:** \$271,645  
**Project Timeline:** October 01, 2021 through September 30, 2024  
**Funded Program:** 6556401 /518019  
**District(s):** 4

### Project Description, Milestones and Service Impact

This consists of the modeling, design and installation of a denitrification bioreactors along the side of a Brevard County road. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. Fiscal Years 21-23 Project Design and Permitting. Fiscal Years 23-24 Construction. These denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 100,000             | \$ 100,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ 71,645         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 71,645         |
| <b>Total Revenue</b>        | <b>\$ 100,000</b>      | <b>\$ 171,645</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>271,645</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ 60,000         | \$ 24,772         | \$ -             | \$ -             | \$ -             | \$ -                      | 84,772         |
| Construction Expense        | \$ -                   | \$ -              | \$ 186,873        | \$ -             | \$ -             | \$ -             | \$ -                      | 186,873        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 60,000</b>  | <b>\$ 211,645</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>271,645</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** BASIN 958 - PIONEER ROAD DITCH OUTFALL D2  
**Project Total:** \$583,780  
**Project Timeline:** April 01, 2021 through September 30, 2024  
**Funded Program:** 6964229/517290  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Pioneer Basin Project is to treat stormwater and groundwater base flow conveyed to the Indian River Lagoon. This project will incorporate innovative technologies into traditional BMP treatments to reduce the nutrient loading. Beginning with investigation of treatment opportunities, we will proceed with design, permitting, bidding, and construction. Milestones: Fiscal Years 20-23 Project Design and Permitting. Fiscal Years 23-24 Construction. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 50,000              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000         |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ 455,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 455,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ 78,780        | \$ -             | \$ -             | \$ -             | \$ -                      | 78,780         |
| <b>Total Revenue</b>        | <b>\$ 50,000</b>       | <b>\$ 455,000</b> | <b>\$ 78,780</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>583,780</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 73,663              | \$ 12,000         | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 85,663         |
| Construction Expense        | \$ -                   | \$ 444,724        | \$ 53,393        | \$ -             | \$ -             | \$ -             | \$ -                      | 498,117        |
| Other Expense               | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 73,663</b>       | <b>\$ 456,724</b> | <b>\$ 53,393</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>583,780</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** STORMWATER PROJECTS-BANANA-BASIN 1304B W ARLINGTON BIOREACTOR  
**Project Total:** \$221,425  
**Project Timeline:** October 01, 2021 through September 30, 2024  
**Funded Program:** 6964407/517426  
**District(s):** 4

### Project Description, Milestones and Service Impact

This consists of the modeling, design and installation of a denitrification bioreactor in retention pond at a Brevard County cul-de-sac. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. Fiscal Years 20-23 Project Design and Permitting. Fiscal Years 23-24 Construction. This denitrification bioreactor and dry retention system will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 100,000             | \$ -              | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 125,000        |
| Ad Valorem Taxes Revenue    | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ 96,425         | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 96,425         |
| <b>Total Revenue</b>        | <b>\$ 100,000</b>      | <b>\$ 96,425</b>  | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>221,425</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 46,774              | \$ 25,000         | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 71,774         |
| Construction Expense        | \$ -                   | \$ 124,651        | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 149,651        |
| Other Expense               | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 46,774</b>       | <b>\$ 149,651</b> | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>221,425</b> |

**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** BANANA STORMWATER PROJECTS  
**Project Total:** \$19,836,658  
**Project Timeline:** October 01, 2020 through September 30, 2028  
**Funded Program:** 516636  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This consists of the modeling, design and installation of denitrification bioreactors in 68 Brevard County drainage ditches. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. These channel/ditch denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Ad Valorem Taxes Revenue    | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Sales Tax Revenue           | \$ -                   | \$ 3,953,625        | \$ 6,555,197        | \$ 3,544,711        | \$ 2,948,431        | \$ 2,834,694        | \$ -                      | \$ 19,836,658        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 3,953,625</b> | <b>\$ 6,555,197</b> | <b>\$ 3,544,711</b> | <b>\$ 2,948,431</b> | <b>\$ 2,834,694</b> | <b>\$ -</b>               | <b>\$ 19,836,658</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ 950,000                | \$ 950,000           |
| Planning/Design Expense     | \$ -                   | \$ -                | \$ 200,000          | \$ 300,000          | \$ 300,000          | \$ 300,000          | \$ 1,100,000              | \$ 2,200,000         |
| Construction Expense        | \$ -                   | \$ -                | \$ -                | \$ 2,650,000        | \$ 3,000,000        | \$ 3,000,000        | \$ 8,036,658              | \$ 16,686,658        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 200,000</b>   | <b>\$ 2,950,000</b> | <b>\$ 3,300,000</b> | <b>\$ 3,300,000</b> | <b>\$ 10,086,658</b>      | <b>\$ 19,836,658</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Mobile Algae Harvesting to Mitigate HABs  
**Project Total:** \$999,000  
**Project Timeline:** July 01, 2022 through February, 29 2024  
**Funded Program:**  
**District(s):** 1, 2, 3, 4, 5

#### Project Description, Milestones and Service Impact

A barge-mounted Hydronucleation Flotation Technology (HFT) algal harvester will be deployed in the Indian River Lagoon for 1) emergency response actions in targeted “Hot Spots” to mitigate Harmful Algal Blooms (HABs) as they occur within the IRL, and 2) use in reducing the nutrient loading into the IRL by positioning the harvesters at key tributaries that discharge nutrients into the IRL. The harvester will be positioned in the IRL over a 5 month period, after which the system will be removed.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ 999,000             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 999,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ 999,000</b>      | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>999,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ 100,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Construction Expense        | \$ -                   | \$ -              | \$ 899,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 899,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 100,000</b> | <b>\$ 899,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>999,000</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** NORTH STORMWATER PROJECTS  
**Project Total:** \$32,079,207  
**Project Timeline:** October 01, 2020 through September 30, 2028  
**Funded Program:** 516647  
**District(s):** Countywide

**Project Description, Milestones and Service Impact**

This consists of the modeling, design and installation of denitrification bioreactors in 96 Brevard County drainage ditches. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. This will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Sales Tax Revenue           | \$ -                   | \$ 8,604,350        | \$ 6,617,009        | \$ 6,531,029        | \$ 5,331,295        | \$ 4,995,524        | \$ -                      | \$ 32,079,207        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 8,604,350</b> | <b>\$ 6,617,009</b> | <b>\$ 6,531,029</b> | <b>\$ 5,331,295</b> | <b>\$ 4,995,524</b> | <b>\$ -</b>               | <b>\$ 32,079,207</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ 1,000,000              | \$ 1,000,000         |
| Planning/Design Expense     | \$ -                   | \$ 175,000          | \$ 200,000          | \$ 300,000          | \$ 300,000          | \$ 300,000          | \$ 450,000                | \$ 1,725,000         |
| Construction Expense        | \$ -                   | \$ -                | \$ -                | \$ 7,500,000        | \$ 7,500,000        | \$ 7,500,000        | \$ 6,854,207              | \$ 29,354,207        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 175,000</b>   | <b>\$ 200,000</b>   | <b>\$ 7,800,000</b> | <b>\$ 7,800,000</b> | <b>\$ 7,800,000</b> | <b>\$ 8,304,207</b>       | <b>\$ 32,079,207</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** BASIN 2258 DITCH OUTFALL DENITRIFICATION D5  
**Project Total:** \$223,538  
**Project Timeline:** October 01, 2019 through September 30, 2024  
**Funded Program:** 6964512/516649  
**District(s):** 5

### Project Description, Milestones and Service Impact

This consists of the modeling, design and installation of a denitrification bioreactor in a Brevard County drainage ditch to address nutrient loading by using groundwater/ stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. This will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. Land Acquisition, planning, and design in Fiscal Year 20-21. Construction in Fiscal Year 22. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 34,335              | \$ -             | \$ 50,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 84,335         |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ 89,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 89,000         |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ 50,203              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 50,203         |
| <b>Total Revenue</b>        | <b>\$ 84,538</b>       | <b>\$ -</b>      | <b>\$ 139,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>223,538</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 12,319              | \$ 13,805        | \$ 15,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 41,124         |
| Construction Expense        | \$ -                   | \$ -             | \$ 182,414        | \$ -             | \$ -             | \$ -             | \$ -                      | 182,414        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 12,319</b>       | <b>\$ 13,805</b> | <b>\$ 197,414</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>223,538</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** CENTRAL STORMWATER PROJECTS  
**Project Total:** \$4,670,800  
**Project Timeline:** September 04, 2018 through September 30, 2028  
**Funded Program:** 516650  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This consists of the modeling, design and installation of denitrification bioreactors in 8 Brevard County drainage ditches. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. These channel/ditch denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|-------------------|-------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ 1,176,174        | \$ 2,103,835        | \$ 1,390,791        | \$ -              | \$ -              | \$ -                      | 4,670,800        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 1,176,174</b> | <b>\$ 2,103,835</b> | <b>\$ 1,390,791</b> | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>               | <b>4,670,800</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| Planning/Design Expense     | \$ -                   | \$ -                | \$ 175,000          | \$ 175,000          | \$ 175,000        | \$ 175,000        | \$ 700,000                | 1,400,000        |
| Construction Expense        | \$ -                   | \$ -                | \$ -                | \$ 800,000          | \$ 800,000        | \$ 800,000        | \$ 870,800                | 3,270,800        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 175,000</b>   | <b>\$ 975,000</b>   | <b>\$ 975,000</b> | <b>\$ 975,000</b> | <b>\$ 1,570,800</b>       | <b>4,670,800</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** MUCK REMOVAL-BANANA-CANAVERAL SOUTH MUCK DREDGING  
**Project Total:** \$16,834,419  
**Project Timeline:** October 01, 2020 through September 30, 2026  
**Funded Program:** 517282  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Restoration efforts through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove 195,000 cubic yards of muck sediment from the North Indian River Lagoon within the Banana River. This will reduce annual muck flux by 17.5 tons of nitrogen and 1 ton of total phosphorus. Fiscal Year 21-22 Permitting. Fiscal Year 22-23 Bidding. Fiscal Year 22-23 Begin multi-year dredging project.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-----------------------------|------------------------|-------------------|---------------------|---------------------|---------------------|------------------|---------------------------|----------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                    |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                    |
| Grant Revenue               | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                    |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                    |
| Sales Tax Revenue           | \$ -                   | \$ 400,000        | \$ 4,208,605        | \$ 8,017,209        | \$ 4,208,605        | \$ -             | \$ -                      | \$ 16,834,419        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 400,000</b> | <b>\$ 4,208,605</b> | <b>\$ 8,017,209</b> | <b>\$ 4,208,605</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 16,834,419</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                    |
| Planning/Design Expense     | \$ -                   | \$ 300,000        | \$ 100,000          | \$ -                | \$ -                | \$ -             | \$ -                      | \$ 400,000           |
| Construction Expense        | \$ 69,384              | \$ -              | \$ 4,139,221        | \$ 8,000,000        | \$ 4,225,814        | \$ -             | \$ -                      | \$ 16,434,419        |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | -                    |
| <b>Total Expense</b>        | <b>\$ 69,384</b>       | <b>\$ 300,000</b> | <b>\$ 4,239,221</b> | <b>\$ 8,000,000</b> | <b>\$ 4,225,814</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 16,834,419</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** MUCK REMOVAL-PINEDA BRL MUCK DREDGING  
**Project Total:** \$7,715,980  
**Project Timeline:** October 01, 2022 through September 30, 2026  
**Funded Program:** 517283  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Restoration efforts through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove 195,000 cubic yards of muck sediment from the North Indian River Lagoon within the Banana River. This will reduce annual muck flux by 7.5 tons of nitrogen and 0.7 tons of total phosphorus. Fiscal Year 21-22 Permitting. Fiscal Year 22-23 Bidding. Fiscal Year 22-23 Begin multi-year dredging project.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ 100,000             | \$ 3,707,990        | \$ 3,907,990        | \$ -                | \$ -                | \$ -             | \$ -                      | \$ 7,715,980        |
| <b>Total Revenue</b>        | <b>\$ 100,000</b>      | <b>\$ 3,707,990</b> | <b>\$ 3,907,990</b> | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 7,715,980</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense     | \$ -                   | \$ -                | \$ 250,000          | \$ 250,000          | \$ -                | \$ -             | \$ -                      | \$ 500,000          |
| Construction Expense        | \$ -                   | \$ -                | \$ -                | \$ 3,600,000        | \$ 3,615,980        | \$ -             | \$ -                      | \$ 7,215,980        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 250,000</b>   | <b>\$ 3,850,000</b> | <b>\$ 3,615,980</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 7,715,980</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** MUCK REMOVAL-BANANA-PATRICK SPACE FORCE BASE (PSFB) MUCK DREDGING  
**Project Total:** \$8,216,800  
**Project Timeline:** October 01, 2022 through September 30, 2026  
**Funded Program:** 517284  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Restoration efforts through the Save Our Indian River Lagoon Program. Project is targeting the removal of extensive amounts of organic muck deposits created by decades of runoff, erosion and nutrient loading. This project will remove 195,000 cubic yards of muck sediment from the North Indian River Lagoon within the Banana River. This will reduce annual muck flux by 3.5 tons of nitrogen and 0.4 tons of total phosphorus. Fiscal Year 21-22 Permitting. Fiscal Year 22-23 Bidding. Fiscal Year 22-23 Begin multi-year dredging project.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|------------------|-------------------|---------------------|---------------------|------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ 8,216,800           | \$ -             | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | \$ 8,216,800        |
| <b>Total Revenue</b>        | <b>\$ 8,216,800</b>    | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 8,216,800</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ 500,000        | \$ -                | \$ -                | \$ -             | \$ -                      | \$ 500,000          |
| Construction Expense        | \$ -                   | \$ -             | \$ -              | \$ 3,000,000        | \$ 4,716,800        | \$ -             | \$ -                      | \$ 7,716,800        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 500,000</b> | <b>\$ 3,000,000</b> | <b>\$ 4,716,800</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 8,216,800</b> |



## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** STORMWATER PROJECTS-BANANA-B1124 ELLIOT DRIVE CANAL D2  
**Project Total:** \$374,000  
**Project Timeline:** September 30, 2021 through September 30, 2024  
**Funded Program:** 6964230/517286  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This consists of the modeling, design, and installation of a sediment trap and denitrification bioreactor system in Brevard County right-of-way and easement. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. These sediment trap and denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ 20,000        | \$ 126,900        | \$ -             | \$ -             | \$ -             | \$ -                      | 146,900        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ 79,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 79,000         |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ 148,100        | \$ -             | \$ -             | \$ -             | \$ -                      | 148,100        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 99,000</b> | <b>\$ 275,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>374,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ 20,000        | \$ 30,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000         |
| Construction Expense        | \$ -                   | \$ -             | \$ 324,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 324,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 20,000</b> | <b>\$ 354,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>374,000</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** STORMWATER PROJECTS-BANANA-B1066-ANGEL AVE D2  
**Project Total:** \$785,200  
**Project Timeline:** September 30, 2021 through September 30, 2024  
**Funded Program:** 6964231/517287  
**District(s):** 2

### Project Description, Milestones and Service Impact

This consists of the modeling, design, and installation of a wet pond and denitrification bioreactor system on Brevard County property. It addresses nutrient loading by using stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. The wet pond and denitrification bioreactor will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ 210,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 210,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ 343,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 343,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ 232,200        | \$ -             | \$ -             | \$ -             | \$ -                      | 232,200        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 553,000</b> | <b>\$ 232,200</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>785,200</b> |
| Land Expense                | \$ 146,433             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 146,433        |
| Planning/Design Expense     | \$ 50,000              | \$ 50,000         | \$ 23,567         | \$ -             | \$ -             | \$ -             | \$ -                      | 123,567        |
| Construction Expense        | \$ -                   | \$ -              | \$ 515,200        | \$ -             | \$ -             | \$ -             | \$ -                      | 515,200        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 196,433</b>      | <b>\$ 50,000</b>  | <b>\$ 538,767</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>785,200</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** STORMWATER PROJECTS-BANANA-B998 RICHLAND AVE CANAL D2  
**Project Total:** \$523,782  
**Project Timeline:** September 30, 2021 through September 30, 2025  
**Funded Program:** 6964232/517288  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This consists of the modeling, design, and installation of a sediment trap and denitrification bioreactor system in Brevard County right-of-way and easement. It addresses nutrient loading by using groundwater/stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. These sediment trap and denitrification bioreactors will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ 20,000         | \$ -              | \$ 289,000        | \$ -             | \$ -             | \$ -                      | 309,000        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ 84,000         | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | 84,000         |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ 130,782        | \$ -              | \$ -             | \$ -             | \$ -                      | 130,782        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 104,000</b> | <b>\$ 130,782</b> | <b>\$ 289,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>523,782</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ 20,000         | \$ 84,000         | \$ 10,000         | \$ -             | \$ -             | \$ -                      | 114,000        |
| Construction Expense        | \$ -                   | \$ -              | \$ -              | \$ 409,782        | \$ -             | \$ -             | \$ -                      | 409,782        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 20,000</b>  | <b>\$ 84,000</b>  | <b>\$ 419,782</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>523,782</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** STORMWATER PROJECTS-NORTH-B116 LIONEL ROAD D1  
**Project Total:** \$1,422,800  
**Project Timeline:** October 01, 2020 through September 30, 2025  
**Funded Program:** 6964120/517289  
**District(s):** 1

### Project Description, Milestones and Service Impact

This includes modeling and design of a denitrification bioreactor and sediment removal system on County property near the Indian River Lagoon. It will use groundwater/ stormwater treatment technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon. These nutrient removal systems will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. Surveying, planning, and design in FY 22-23. Construction in FY 25. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|-------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 68,500              | \$ 124,300        | \$ 719,300        | \$ 75,000           | \$ -             | \$ -             | \$ -                      | 987,100          |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 250,000        | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | 250,000          |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ 185,700        | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | 185,700          |
| <b>Total Revenue</b>        | <b>\$ 68,500</b>       | <b>\$ 560,000</b> | <b>\$ 719,300</b> | <b>\$ 75,000</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,422,800</b> |
| Land Expense                | \$ 43,500              | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | 43,500           |
| Planning/Design Expense     | \$ -                   | \$ 50,000         | \$ 130,000        | \$ 30,000           | \$ -             | \$ -             | \$ -                      | 210,000          |
| Construction Expense        | \$ -                   | \$ -              | \$ -              | \$ 1,169,300        | \$ -             | \$ -             | \$ -                      | 1,169,300        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 43,500</b>       | <b>\$ 50,000</b>  | <b>\$ 130,000</b> | <b>\$ 1,199,300</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,422,800</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SHARPES A  
**Project Total:** \$7,872,000  
**Project Timeline:** October 01, 2021 through December 31, 2027  
**Funded Program:** 6572101  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Septic to sewer project for 186 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue       |
|-----------------------------|------------------------|-------------------|-------------------|---------------------|------------------|---------------------|---------------------------|---------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -                | \$ -                      | \$ -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -                | \$ -                      | \$ -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -                | \$ -                      | \$ -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -                | \$ -                      | \$ -                |
| Sales Tax Revenue           | \$ 1,245,000           | \$ -              | \$ -              | \$ 6,627,000        | \$ -             | \$ -                | \$ -                      | \$ 7,872,000        |
| <b>Total Revenue</b>        | <b>\$ 1,245,000</b>    | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 6,627,000</b> | <b>\$ -</b>      | <b>\$ -</b>         | <b>\$ -</b>               | <b>\$ 7,872,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ 50,000         | \$ -                | \$ -             | \$ -                | \$ -                      | \$ 50,000           |
| Planning/Design Expense     | \$ 151,472             | \$ 150,000        | \$ 227,833        | \$ -                | \$ -             | \$ -                | \$ -                      | \$ 529,305          |
| Construction Expense        | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ 5,627,887        | \$ -                      | \$ 5,627,887        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ 1,664,808        | \$ -                      | \$ 1,664,808        |
| <b>Total Expense</b>        | <b>\$ 151,472</b>      | <b>\$ 150,000</b> | <b>\$ 277,833</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ 7,292,695</b> | <b>\$ -</b>               | <b>\$ 7,872,000</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SHARPES B  
**Project Total:** \$4,038,000  
**Project Timeline:** October 01, 2021 through December 31, 2027  
**Funded Program:** 6572102  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Septic to sewer project for 136 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|-------------------|---------------------|-------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 810,000             | \$ -              | \$ 130,245        | \$ 3,097,755        | \$ -              | \$ -             | \$ -                      | 4,038,000        |
| <b>Total Revenue</b>        | <b>\$ 810,000</b>      | <b>\$ -</b>       | <b>\$ 130,245</b> | <b>\$ 3,097,755</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,038,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ 50,000         | \$ -                | \$ -              | \$ -             | \$ -                      | 50,000           |
| Planning/Design Expense     | \$ 40,245              | \$ 150,000        | \$ 200,000        | \$ -                | \$ -              | \$ -             | \$ -                      | 390,245          |
| Construction Expense        | \$ -                   | \$ -              | \$ 500,000        | \$ 1,400,000        | \$ 597,755        | \$ -             | \$ -                      | 2,497,755        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ 1,100,000        | \$ -              | \$ -             | \$ -                      | 1,100,000        |
| <b>Total Expense</b>        | <b>\$ 40,245</b>       | <b>\$ 150,000</b> | <b>\$ 750,000</b> | <b>\$ 2,500,000</b> | <b>\$ 597,755</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,038,000</b> |

**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-COCOA C  
**Project Total:** \$800,000  
**Project Timeline:** October 01, 2021 through September 30, 2024  
**Funded Program:** 6572103  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Septic to sewer project for 273 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ 800,000             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| <b>Total Revenue</b>        | <b>\$ 800,000</b>      | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>800,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 83,346              | \$ 150,000        | \$ 566,654        | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| Construction Expense        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 83,346</b>       | <b>\$ 150,000</b> | <b>\$ 566,654</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>800,000</b> |

## Natural Resources Management Department

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Algae Scrubbing  
**Project Total:** \$500,000  
**Project Timeline:** May 01, 2021 through June 30, 2024  
**Funded Program:** 518761  
**District(s):** 3, 5

#### Project Description, Milestones and Service Impact

Algae Scrubbing, Algal Detrital Material Removal and Dewatering. AECOM will mobilize, remove and dewater a sufficient volume of algae, algal detrital material, and suspended matter from the Indian River Lagoon system to remove nitrogen and phosphorus from the project area, and then demobilize.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ 500,000             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ 500,000</b>      | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense        | \$ -                   | \$ 200,000        | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-SYKES CREEK T  
**Project Total:** \$7,772,880  
**Project Timeline:** May 18, 2017 through December 31, 2025  
**Funded Program:** 6572203  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Septic to sewer project for 148 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 2,732,880        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 2,732,880        |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 5,040,000           | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 5,040,000        |
| <b>Total Revenue</b>        | <b>\$ 5,040,000</b>    | <b>\$ 2,732,880</b> | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,772,880</b> |
| Land Expense                | \$ 50,480              | \$ 30,000           | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 80,480           |
| Planning/Design Expense     | \$ 147,260             | \$ 225,000          | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 372,260          |
| Construction Expense        | \$ -                   | \$ -                | \$ 4,300,000        | \$ 1,948,204        | \$ -             | \$ -             | \$ -                      | 6,248,204        |
| Other Expense               | \$ -                   | \$ -                | \$ 1,071,936        | \$ -                | \$ -             | \$ -             | \$ -                      | 1,071,936        |
| <b>Total Expense</b>        | <b>\$ 197,740</b>      | <b>\$ 255,000</b>   | <b>\$ 5,371,936</b> | <b>\$ 1,948,204</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,772,880</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-SYKES CREEK N  
**Project Total:** \$4,176,000  
**Project Timeline:** December 19, 2017 through December 31, 2027  
**Funded Program:** 6572204  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Septic to sewer project for 91 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 4,176,000           | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 4,176,000        |
| <b>Total Revenue</b>        | <b>\$ 4,176,000</b>    | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,176,000</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ 220,423             | \$ 31,000           | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 251,423          |
| Construction Expense        | \$ 1,025               | \$ 1,000,000        | \$ 2,923,552        | \$ -             | \$ -             | \$ -             | \$ -                      | 3,924,577        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 221,448</b>      | <b>\$ 1,031,000</b> | <b>\$ 2,923,552</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,176,000</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-SYKES CREEK M  
**Project Total:** \$3,120,936  
**Project Timeline:** May 18, 2017 through December 31, 2024  
**Funded Program:** 6572205  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Septic to sewer project for 56 properties on East Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 423,936        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 423,936          |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 2,697,000           | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,697,000        |
| <b>Total Revenue</b>        | <b>\$ 2,697,000</b>    | <b>\$ 423,936</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,120,936</b> |
| Land Expense                | \$ 429,859             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 429,859          |
| Planning/Design Expense     | \$ 91,827              | \$ 280,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 371,827          |
| Construction Expense        | \$ -                   | \$ -              | \$ 1,895,314        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,895,314        |
| Other Expense               | \$ -                   | \$ -              | \$ 423,936          | \$ -             | \$ -             | \$ -             | \$ -                      | 423,936          |
| <b>Total Expense</b>        | <b>\$ 521,686</b>      | <b>\$ 280,000</b> | <b>\$ 2,319,250</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,120,936</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-SOUTH BANANA B  
**Project Total:** \$1,372,500  
**Project Timeline:** October 01, 2021 through December 31, 2024  
**Funded Program:** 6572208  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Septic to sewer project for 41 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the State.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 1,372,500           | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,372,500        |
| <b>Total Revenue</b>        | <b>\$ 1,372,500</b>    | <b>\$ -</b>      | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,372,500</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ 45,214              | \$ 54,786        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000          |
| Construction Expense        | \$ -                   | \$ -             | \$ 1,272,500        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,272,500        |
| Other Expense               | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 45,214</b>       | <b>\$ 54,786</b> | <b>\$ 1,272,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,372,500</b> |





**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-MERRITT ISLAND C  
**Project Total:** \$2,300,000  
**Project Timeline:** October 01, 2021 through December 31, 2024  
**Funded Program:** 6572209  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Septic to sewer project for 43 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 720,000          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 720,000          |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 862,500             | \$ 717,500          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,580,000        |
| <b>Total Revenue</b>        | <b>\$ 862,500</b>      | <b>\$ 1,437,500</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,300,000</b> |
| Land Expense                | \$ -                   | \$ -                | \$ 50,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000           |
| Planning/Design Expense     | \$ 58,112              | \$ 146,888          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 205,000          |
| Construction Expense        | \$ -                   | \$ -                | \$ 1,705,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,705,000        |
| Other Expense               | \$ -                   | \$ -                | \$ 340,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 340,000          |
| <b>Total Expense</b>        | <b>\$ 58,112</b>       | <b>\$ 146,888</b>   | <b>\$ 2,095,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,300,000</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-MERRITT ISLAND F  
**Project Total:** \$2,000,000  
**Project Timeline:** October 01, 2021 through December 31, 2024  
**Funded Program:** 6572210  
**District(s):** 2

### Project Description, Milestones and Service Impact

Septic to sewer project for 71 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ 900,000          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 900,000          |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 100,000             | \$ 1,000,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,100,000        |
| <b>Total Revenue</b>        | <b>\$ 100,000</b>      | <b>\$ 1,900,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,000,000</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ 57,533              | \$ 113,467          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 171,000          |
| Construction Expense        | \$ -                   | \$ -                | \$ 1,429,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,429,000        |
| Other Expense               | \$ -                   | \$ -                | \$ 400,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 400,000          |
| <b>Total Expense</b>        | <b>\$ 57,533</b>       | <b>\$ 113,467</b>   | <b>\$ 1,829,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,000,000</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-SYKES CREEK R  
**Project Total:** \$4,387,500  
**Project Timeline:** October 01, 2021 through December 31, 2025  
**Funded Program:** 6572211  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Septic to sewer project for 192 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|---------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 320,000             | \$ -              | \$ 4,067,500        | \$ -              | \$ -             | \$ -             | \$ -                      | 4,387,500        |
| <b>Total Revenue</b>        | <b>\$ 320,000</b>      | <b>\$ -</b>       | <b>\$ 4,067,500</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,387,500</b> |
| Land Expense                | \$ -                   | \$ 50,000         | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 50,000           |
| Planning/Design Expense     | \$ 123,352             | \$ 326,648        | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 450,000          |
| Construction Expense        | \$ -                   | \$ -              | \$ 3,000,000        | \$ 887,500        | \$ -             | \$ -             | \$ -                      | 3,887,500        |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 123,352</b>      | <b>\$ 376,648</b> | <b>\$ 3,000,000</b> | <b>\$ 887,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,387,500</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-MERRITT ISLAND G  
**Project Total:** \$16,617,000  
**Project Timeline:** October 01, 2021 through December 31, 2025  
**Funded Program:** 6572212  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Septic to sewer project for 1146 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|----------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Sales Tax Revenue           | \$ 1,650,000           | \$ -                | \$ 7,305,456        | \$ 7,661,544        | \$ -             | \$ -             | \$ -                      | \$ 16,617,000        |
| <b>Total Revenue</b>        | <b>\$ 1,650,000</b>    | <b>\$ -</b>         | <b>\$ 7,305,456</b> | <b>\$ 7,661,544</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 16,617,000</b> |
| Land Expense                | \$ -                   | \$ -                | \$ 200,000          | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 200,000           |
| Planning/Design Expense     | \$ 458,819             | \$ 2,446,637        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 2,905,456         |
| Construction Expense        | \$ -                   | \$ -                | \$ 5,850,000        | \$ 7,661,544        | \$ -             | \$ -             | \$ -                      | \$ 13,511,544        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| <b>Total Expense</b>        | <b>\$ 458,819</b>      | <b>\$ 2,446,637</b> | <b>\$ 6,050,000</b> | <b>\$ 7,661,544</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 16,617,000</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-NORTH MERRITT ISLAND E  
**Project Total:** \$3,811,500  
**Project Timeline:** October 01, 2021 through December 31, 2025  
**Funded Program:** 6572213  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Septic to sewer project for 195 properties in Merritt Island. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 727,000             | \$ 3,084,500        | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 3,811,500        |
| <b>Total Revenue</b>        | <b>\$ 727,000</b>      | <b>\$ 3,084,500</b> | <b>\$ -</b>         | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,811,500</b> |
| Land Expense                | \$ -                   | \$ 50,000           | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 50,000           |
| Planning/Design Expense     | \$ 194,428             | \$ 360,572          | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 555,000          |
| Construction Expense        | \$ -                   | \$ -                | \$ 2,908,000        | \$ -              | \$ -             | \$ -             | \$ -                      | 2,908,000        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ 298,500        | \$ -             | \$ -             | \$ -                      | 298,500          |
| <b>Total Expense</b>        | <b>\$ 194,428</b>      | <b>\$ 410,572</b>   | <b>\$ 2,908,000</b> | <b>\$ 298,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,811,500</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-CENTRAL-MICCO SEWER LINE EXTENSION  
**Project Total:** \$4,642,530  
**Project Timeline:** March 1, 2017 through September 30, 2024  
**Funded Program:** 6572301  
**District(s):** 3

#### Project Description, Milestones and Service Impact

Septic to sewer project for 31 properties in Micco. Currently in design phase. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ 2,403,030           | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,403,030        |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 2,239,500           | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,239,500        |
| <b>Total Revenue</b>        | <b>\$ 4,642,530</b>    | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,642,530</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ 255,748             | \$ 41,337           | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 297,085          |
| Construction Expense        | \$ -                   | \$ 1,741,712        | \$ 1,807,533        | \$ -             | \$ -             | \$ -             | \$ -                      | 3,549,245        |
| Other Expense               | \$ -                   | \$ -                | \$ 796,200          | \$ -             | \$ -             | \$ -             | \$ -                      | 796,200          |
| <b>Total Expense</b>        | <b>\$ 255,748</b>      | <b>\$ 1,783,049</b> | <b>\$ 2,603,733</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,642,530</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-CENTRAL-MICCO B  
**Project Total:** \$9,000,000  
**Project Timeline:** October 01, 2021 through December 31, 2025  
**Funded Program:** 6572302  
**District(s):** 3

**Project Description, Milestones and Service Impact**

Septic to sewer project for 540 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 2,248,125           | \$ 5,000,000        | \$ 1,751,875        | \$ -                | \$ -             | \$ -             | \$ -                      | 9,000,000        |
| <b>Total Revenue</b>        | <b>\$ 2,248,125</b>    | <b>\$ 5,000,000</b> | <b>\$ 1,751,875</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>9,000,000</b> |
| Land Expense                | \$ -                   | \$ 50,000           | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 50,000           |
| Planning/Design Expense     | \$ 701,489             | \$ 1,546,636        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 2,248,125        |
| Construction Expense        | \$ -                   | \$ -                | \$ 5,000,000        | \$ 1,701,875        | \$ -             | \$ -             | \$ -                      | 6,701,875        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 701,489</b>      | <b>\$ 1,596,636</b> | <b>\$ 5,000,000</b> | <b>\$ 1,701,875</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>9,000,000</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SOUTH CENTRAL C  
**Project Total:** \$11,720,820  
**Project Timeline:** May 18, 2017 through December 31, 2024  
**Funded Program:** 6572403  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Septic to sewer project for 142 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-----------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Grant Revenue               | \$ 5,120,820           | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 5,120,820         |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Sales Tax Revenue           | \$ 6,600,000           | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 6,600,000         |
| <b>Total Revenue</b>        | <b>\$ 11,720,820</b>   | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>11,720,820</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                 |
| Planning/Design Expense     | \$ 203,374             | \$ 235,603          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 438,977           |
| Construction Expense        | \$ 5,489,040           | \$ 3,721,730        | \$ 548,469          | \$ -             | \$ -             | \$ -             | \$ -                      | 9,759,239         |
| Other Expense               | \$ -                   | \$ 672,604          | \$ 850,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 1,522,604         |
| <b>Total Expense</b>        | <b>\$ 5,692,414</b>    | <b>\$ 4,629,937</b> | <b>\$ 1,398,469</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>11,720,820</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SOUTH CENTRAL D (BREVARD)  
**Project Total:** \$4,774,500  
**Project Timeline:** October 01, 2021 through December 31, 2025  
**Funded Program:** 6572405  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Septic to sewer project for 94 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through ground water migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 4,774,500           | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 4,774,500        |
| <b>Total Revenue</b>        | <b>\$ 4,774,500</b>    | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,774,500</b> |
| Land Expense                | \$ -                   | \$ -              | \$ 100,000          | \$ -                | \$ -             | \$ -             | \$ -                      | 100,000          |
| Planning/Design Expense     | \$ 105,591             | \$ 596,409        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 702,000          |
| Construction Expense        | \$ -                   | \$ -              | \$ 2,950,000        | \$ 1,022,500        | \$ -             | \$ -             | \$ -                      | 3,972,500        |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 105,591</b>      | <b>\$ 596,409</b> | <b>\$ 3,050,000</b> | <b>\$ 1,022,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,774,500</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SOUTH CENTRAL A  
**Project Total:** \$5,482,500  
**Project Timeline:** October 01, 2021 through December 31, 2026  
**Funded Program:** 6572406  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Septic to sewer project for 101 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|-------------------|---------------------|---------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 5,482,500           | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | 5,482,500        |
| <b>Total Revenue</b>        | <b>\$ 5,482,500</b>    | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,482,500</b> |
| Land Expense                | \$ -                   | \$ -              | \$ 100,000        | \$ -                | \$ -                | \$ -             | \$ -                      | 100,000          |
| Planning/Design Expense     | \$ 30,715              | \$ 344,285        | \$ 333,000        | \$ -                | \$ -                | \$ -             | \$ -                      | 708,000          |
| Construction Expense        | \$ -                   | \$ -              | \$ 500,000        | \$ 2,000,000        | \$ 2,174,500        | \$ -             | \$ -                      | 4,674,500        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 30,715</b>       | <b>\$ 344,285</b> | <b>\$ 933,000</b> | <b>\$ 2,000,000</b> | <b>\$ 2,174,500</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>5,482,500</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SOUTH BEACHES O  
**Project Total:** \$236,943  
**Project Timeline:** October 01, 2019 through December 31, 2024  
**Funded Program:** 6572502  
**District(s):** 5

**Project Description, Milestones and Service Impact**

Septic to sewer project for 2 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | 103,455           | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 103,455        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ 133,488             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 133,488        |
| <b>Total Revenue</b>        | <b>\$ 133,488</b>      | <b>\$ 103,455</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>236,943</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 18,243              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 18,243         |
| Construction Expense        | \$ -                   | \$ -              | 194,700          | \$ -             | \$ -             | \$ -             | \$ -                      | 194,700        |
| Other Expense               | \$ -                   | \$ -              | 24,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 24,000         |
| <b>Total Expense</b>        | <b>\$ 18,243</b>       | <b>\$ -</b>       | <b>218,700</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>236,943</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-SOUTH BEACHES P  
**Project Total:** \$420,963  
**Project Timeline:** October 01, 2019 through December 31, 2024  
**Funded Program:** 6572503  
**District(s):** 5

#### Project Description, Milestones and Service Impact

Septic to sewer project for 9 properties. Consists of design and construction of main sewer line and sewer connection to private residences. This project reduces the amount of nutrient pollution entering the Indian River Lagoon from septic effluent through groundwater migration and will assist the county in meeting nutrient load reductions mandated by the state.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ 120,615             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 120,615        |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ 300,348             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 300,348        |
| <b>Total Revenue</b>        | <b>\$ 420,963</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>420,963</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 95,485              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 95,485         |
| Construction Expense        | \$ -                   | \$ -             | \$ 217,478        | \$ -             | \$ -             | \$ -             | \$ -                      | 217,478        |
| Other Expense               | \$ -                   | \$ -             | \$ 108,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 108,000        |
| <b>Total Expense</b>        | <b>\$ 95,485</b>       | <b>\$ -</b>      | <b>\$ 325,478</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>420,963</b> |



## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** South Brevard Water Reclamation Facility  
**Project Total:** \$1,653,028  
**Project Timeline:** June1 2023 to July 31 2024  
**Funded Program:** 6520305  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project includes the engineering design and construction for the tertiary treatment component of the new South Brevard Water Reclamation Facility, replacing the existing Barefoot Bay Water Reclamation Facility. The new facility is planned to have an increased system capacity enabling additional sewer connections, including septic-to-sewer connections, and have reduced effluent nutrient concentrations providing additional water quality benefits. Shared ARPA Project with Utility

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ -                   | \$ 1,653,028        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,653,028        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 1,653,028</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,653,028</b> |
| Land Expense                | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense        | \$ -                   | \$ -                | \$ 1,653,028        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,653,028        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 1,653,028</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,653,028</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** HUNTINGTON POND DENITRIFICATION RETROFIT D1  
**Project Total:** \$652,093  
**Project Timeline:** October 01, 2017 through September 30, 2025  
**Funded Program:** 6964104  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This consists of the design and installation of a denitrification bioreactor at the outfall of an existing stormwater pond. It addresses nutrient loading by using groundwater/ stormwater treatment technologies to intercept nutrient-laden waters prior to discharge in the Indian River Lagoon. The denitrification bioreactor will assist the county in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. Milestones: Fiscal Year 21-24 Project Redesign. Fiscal Years 24-25 Construction. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 20,000              | \$ 77,373         | \$ 311,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 408,373        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ 139,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 139,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ 104,720             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 104,720        |
| <b>Total Revenue</b>        | <b>\$ 124,720</b>      | <b>\$ 216,373</b> | <b>\$ 311,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>652,093</b> |
| Land Expense                | \$ -                   | \$ -              | \$ 75,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000         |
| Planning/Design Expense     | \$ 14,658              | \$ 27,435         | \$ 60,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 102,093        |
| Construction Expense        | \$ -                   | \$ -              | \$ 450,000        | \$ 25,000        | \$ -             | \$ -             | \$ -                      | 475,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 14,658</b>       | <b>\$ 27,435</b>  | <b>\$ 585,000</b> | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>652,093</b> |

**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** FLOUNDER CREEK POND D1  
**Project Total:** \$409,845  
**Project Timeline:** October 01, 2017 through September 30, 2024  
**Funded Program:** 6964105  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This consists of the design and installation of a denitrification bioreactor at the outfall of an existing stormwater pond. It addresses nutrient loading by using groundwater/ stormwater treatment technologies to intercept nutrient-laden waters prior to discharge in the Indian River Lagoon. This will assist the county in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. Milestones: Fiscal Years 23-24 Project Design. Fiscal Years 23-24 Construction. This project reduces the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ 104,672             | \$ 24,845        | \$ 53,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 182,517        |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ 152,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 152,000        |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ 75,328              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 75,328         |
| <b>Total Revenue</b>        | <b>\$ 180,000</b>      | <b>\$ 24,845</b> | <b>\$ 205,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>409,845</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 29,980              | \$ 14,865        | \$ 15,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 59,845         |
| Construction Expense        | \$ -                   | \$ -             | \$ 350,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 350,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 29,980</b>       | <b>\$ 14,865</b> | <b>\$ 365,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>409,845</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** KINGSMILL AURORA PHASE II  
**Project Total:** \$3,531,543  
**Project Timeline:** May 18, 2017 through September 30, 2025  
**Funded Program:** 6964404  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project consists of the modeling, design, and installation of a stormwater pond in the upper end of the Eau Gallie drainage system. The pond addresses nutrient loading by using stormwater technologies to intercept nutrient-laden waters prior to discharge into the Indian River Lagoon and assists the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. Fiscal Year 18-19 Land acquisition. Fiscal Year 19-22 Design. Fiscal Year Permitting 24. Fiscal Years 24-25 Construction. This project reduces sediment in the Eau Gallie River and the amount of pollution entering the Indian River Lagoon from stormwater runoff. Each completed project increases the level of protection provided in Brevard County and reduces risk to people, infrastructure and habitat. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue         | \$ 1,218,308           | \$ 1,945,747        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 3,164,055        |
| Fuel Taxes Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Sales Tax Revenue           | \$ 367,488             | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 367,488          |
| <b>Total Revenue</b>        | <b>\$ 1,585,796</b>    | <b>\$ 1,945,747</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,531,543</b> |
| Land Expense                | \$ 842,358             | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 842,358          |
| Planning/Design Expense     | \$ 100,664             | \$ 84,539           | \$ 60,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 245,203          |
| Construction Expense        | \$ -                   | \$ -                | \$ 2,393,982        | \$ 50,000        | \$ -             | \$ -             | \$ -                      | 2,443,982        |
| Other Expense               | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ 943,022</b>      | <b>\$ 84,539</b>    | <b>\$ 2,453,982</b> | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,531,543</b> |





## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** HOG POINT OYSTER BAR  
**Project Total:** \$50,022  
**Project Timeline:** October 01, 2022 through December 31, 2024  
**Funded Program:** 517989  
**District(s):** 3

**Project Description, Milestones and Service Impact**

The objective of this project is to construct a 3,150 square foot oyster bar along the shoreline in the Central Indian River Lagoon. Creating oyster bars will help to filter excess nutrients and suspended solids from the lagoon and improve water quality, ultimately supporting seagrass growth and reduced algal blooms in the system.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-----------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Sales Tax Revenue           | \$ 50,022              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 50,022        |
| <b>Total Revenue</b>        | <b>\$ 50,022</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,022</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense        | \$ -                   | \$ -             | \$ 50,022        | \$ -             | \$ -             | \$ -             | \$ -                      | 50,022        |
| Other Expense               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,022</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,022</b> |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-KELLY PARK  
**Project Total:** \$135,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6502209  
**District(s):** 2

### Project Description, Milestones and Service Impact

This project is to add a new pavilion and a new restroom facility to Kelly Park East. This project will include connecting the park to the sewer line on Banana River Drive, thereby, eliminating the septic system. With the addition of the pavilion to the park, patrons will have more options for shaded cover and therefore, increasing potential revenue for the Central Area Parks Operations.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ 135,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 135,000        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 135,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>135,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense        | \$ -                   | \$ -              | \$ 135,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 135,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 135,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>135,000</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-BANANA-ROTARY PARK  
**Project Total:** \$156,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6572214  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to connect Rotary Park Merritt Island Nature Center to the sewer system, thereby, eliminating the use of the septic system. This project will utilize a force main to move the waste approximately 300 yards to a main sewer line on Tropical Trail and allow for the abandonment of the septic system.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-----------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ 156,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 156,000        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 156,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 156,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense        | \$ -                   | \$ -             | \$ 156,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 156,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 156,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 156,000</b> |

### Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-MANATEE COVE  
**Project Total:** \$36,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6572215  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to connect Manatee Cove Park to the sewer system, thereby, eliminating the use of the septic system. This project will utilize a force main to move the waste to a main sewer line and allow for the abandonment of the septic system.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-----------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ 36,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 36,000        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 36,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>36,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense        | \$ -                   | \$ -             | \$ 36,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 36,000        |
| Other Expense               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 36,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>36,000</b> |



**Natural Resources Management Department**

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** SEPTIC REMOVAL-NORTH-RIVERWALK  
**Project Total:** \$6,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6572407  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to connect Riverwalk Nature Center to the sewer system, thereby, eliminating the use of the septic system. This project will utilize a force main to move the waste approximately 500 yards to a main sewer line and will allow for the abandonment of the septic system.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-----------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Assessments Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Fuel Taxes Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Sales Tax Revenue           | \$ -                   | \$ -             | \$ 6,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 6,000         |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 6,000</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>6,000</b>  |
| Land Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense        | \$ -                   | \$ -             | \$ 6,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 6,000         |
| Other Expense               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 6,000</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>6,000</b>  |

## Natural Resources Management Department

**Program Name:** SAVE OUR INDIAN RIVER LAGOON  
**Project Name:** Unincorporated Countywide Vegetation Harvesting  
**Project Total:** \$450,000  
**Project Timeline:** April 12, 2023 through September 30, 2024  
**Funded Program:** 518543  
**District(s):** 1,2,3,4,5

### Project Description, Milestones and Service Impact

Aquatic vegetation will be harvested from Brevard County stormwater ponds and channels removing the nutrients from the stormwater system. The harvesting will assist the County in meeting nutrient load reductions mandated by the state for the Indian River Lagoon. This project reduces the amount of pollution entering the Indian River Lagoon in stormwater runoff. The project aids in satisfying the Federal Clean Water Act.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Sales Tax Revenue           | \$ -                   | \$ 450,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 450,000        |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 450,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>450,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense        | \$ -                   | \$ 150,000        | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 450,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 150,000</b> | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>450,000</b> |



**North Brevard Economic Development Zone**

**Program Name:** NORTH BREVARD ECONOMIC DEVELOPMENT ZONE  
**Project Name:** Pad-Ready Site  
**Project Total:** \$235,000  
**Project Timeline:** October 1, 2023 - August 31, 2024  
**Funded Program:** Not applicable  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Project involves preparing rough grade of site in county-owned Spaceport Commerce Park, and development of set of building plans for an industrial building shell measuring approximately 50,000 sq.fr., for pre-approval of building permit. Service impact: A prepped and graded site should help accelerate development in the park. Milestones: (1) Complete civil engineering plans; (2) Obtain site development permits from City of Titusville; (3) Issue RFQ for contractor services; (4) Select grading contractor, let contract; (5) contractor mobilization and complete of work elements

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Donations Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Incremental Tax Revenue         | \$ -                   | \$ -             | 235,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 235,000        |
| Land Sale Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>235,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>235,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Planning/Design Expense         | \$ -                   | \$ -             | 30,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 30,000         |
| Construction Expense            | \$ -                   | \$ -             | 205,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 205,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>235,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>235,000</b> |

## North Brevard Economic Development Zone

### North Brevard Economic Development Zone

**Program Name:** NORTH BREVARD ECONOMIC DEVELOPMENT ZONE  
**Project Name:** New Monument Signage in Commerce Park  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2023 - September 30, 2024  
**Funded Program:** Not applicable  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Project involves installing new monument signs (two signs), and smaller, wayfinding signage within the park. Service Impact: Improvements to the park should induce the park's private-sector owners to maintain their properties, thus increasing property value and ad valorem tax revenue. Milestones: (1) Complete design elements; (2) Submit applications for permitting signage from local jurisdiction, City of Titusville; (3) Identify qualified firms from county's continual services contract providers; (4) Proceed with work using a qualified vendor

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Donations Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Incremental Tax Revenue         | \$ 50,000              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Land Sale Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ 50,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 5,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 5,000         |
| Construction Expense            | \$ -                   | \$ -             | \$ 45,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 45,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS  
**Project Name:** Manatee Hammock Campground Pickleball Shade Structure  
**Project Total:** \$75,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6538157  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to install a shade structure over the newly constructed pickleball court. Pickleball has become very popular and providing shade will ensure more use of the court.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ 50,000              | \$ -             | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ 50,000</b>       | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Manatee Hammock Campground Laundry and Restroom Facility  
**Project Total:** \$1,029,690  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6518118  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to build an additional laundry facility for use at Manatee Hammock. This new building will house a small restroom and laundry equipment.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue    | \$ 100,000             | \$ 776,658        | \$ 153,032          | \$ -             | \$ -             | \$ -             | \$ -                      | 1,029,690        |
| General Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>            | <b>\$ 100,000</b>      | <b>\$ 776,658</b> | <b>\$ 153,032</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,029,690</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ 45,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 45,000           |
| Construction Expense            | \$ -                   | \$ -              | \$ 984,690          | \$ -             | \$ -             | \$ -             | \$ -                      | 984,690          |
| Other Expense                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 1,029,690</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,029,690</b> |



## Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Manatee Hammock Campground Maintenance Building  
**Project Total:** \$100,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6518120  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to provide a maintenance facility to secure equipment, mowers and hand tools. The metal building will provide work space for maintenance technicians as well as a breakroom, restroom and office space. The building is replacing a previous manufactured facility that was removed due to age and condition.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | 100,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>100,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | 100,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>100,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Parrish Park Trailhead  
**Project Total:** \$4,511,765  
**Project Timeline:** May 1, 2019 through September 30, 2024  
**Funded Program:** 6300130  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project consists of the design and construction for a trailhead along the Coast to Coast Trail. The trailhead will include a linear parking lot with a one-way aisle, sidewalks, a multi-use path, lighting, landscaping, signage, pavement markings, and locations for future site amenities.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ 40,000              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 40,000           |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| General Revenue                 | \$ -                   | \$ -             | 200,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000          |
| Grant Revenue                   | \$ 4,271,765           | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 4,271,765        |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>            | <b>\$ 4,311,765</b>    | <b>\$ -</b>      | <b>200,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,511,765</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense         | \$ 290,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 290,000          |
| Construction Expense            | \$ 54,217              | \$ -             | 4,167,548        | \$ -             | \$ -             | \$ -             | \$ -                      | 4,221,765        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>            | <b>\$ 344,217</b>      | <b>\$ -</b>      | <b>4,167,548</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,511,765</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Titusville Veteran’s Memorial Fishing Pier Electrical Repairs  
**Project Total:** \$140,000  
**Project Timeline:** July 7, 2021 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to replace the electrical wiring, junction boxes, lights and receptacles at the Titusville Veterans Memorial Fishing Pier. Due to salt water damage and intrusion, these items are in need of replacement.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 140,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 140,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 140,000</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>140,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | 140,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 140,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>140,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>140,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Fox Lake Pavilion Roof Replacement  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2023 to September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to replace the 14 year old roof on the large regional pavilion at Fox Lake Park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | 200,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>200,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | 200,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>200,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** ARPA Capital Improvements for Parks in North Area  
**Project Total:** \$2,733,193  
**Project Timeline:** June 1, 2023 through September 30, 2024  
**Funded Program:** 6300132  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to invest ARPA revenue replacement funds along with District 1 Recreation MSTU and general revenues to improve infrastructure throughout District 1 parks. Improvements would include construction of a fourth youth softball field at Chain of Lakes softball complex, Asset #2220138. The new softball field will be added to the three plex and have lights to better serve the needs of the community. Other improvements could include, but not limited to, playground replacements and athletic field drainage repairs.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|---------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -                | \$ 765,084          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 765,084          |
| Bond/Referendum Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Charges for Services Revenue    | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| General Revenue                 | \$ -                   | \$ -                | \$ 434,916          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 434,916          |
| Grant Revenue                   | \$ -                   | \$ 1,533,193        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,533,193        |
| Other Financing Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 1,533,193</b> | <b>\$ 1,200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 2,733,193</b> |
| Land Expense                    | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Construction Expense            | \$ -                   | \$ -                | \$ 2,733,193        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 2,733,193        |
| Other Expense                   | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 2,733,193</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 2,733,193</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Cuyler Community Center Voice Evacuation Fire Alarm System  
**Project Total:** \$90,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6518119  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to install a voice evacuation alert system in the Cuyler Community Center. This system will guide patrons out of the building using clear and coherent directions. This is a Fire Rescue mandated item for the safety of patrons.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ -             | \$ 90,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 90,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 90,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>90,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 90,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 90,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 90,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>90,000</b> |





**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Isaac Campbell Sr., Park Enhancements  
**Project Total:** \$130,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to enhance the Isaac Campbell Sr., Park and Community Center by fixing the roof on gazebo, painting the interior of the center and upgrading the restrooms.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 130,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 130,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 130,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 130,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 130,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 130,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 130,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 130,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Blanton Park Renovations  
**Project Total:** \$341,250  
**Project Timeline:** October 27, 2021 through September 30, 2024  
**Funded Program:** 517433  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to utilize a donation from Parrish Medical Center to enhance amenities at Blanton Park in Titusville. Improvements are to include the demolition and replacement of the existing playground, addition of three exercise stations along the sidewalk, increasing security lighting, adding parking, installing an ADA compliant accessible sidewalk, renovating the basketball court with new adjustable goals, pavilion and restroom upgrades, and fencing and landscape improvements.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue     | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue      | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue              | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Donations Revenue            | \$ 341,250             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 341,250        |
| <b>Total Revenue</b>         | <b>\$ 341,250</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>341,250</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense         | \$ -                   | \$ -             | \$ 341,250        | \$ -             | \$ -             | \$ -             | \$ -                      | 341,250        |
| Other Expense                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 341,250</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>341,250</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Fay Lake Wilderness Park Fence Replacement  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to demolish, remove, and replace the single rail wood fence along the road at Fay Lake Wilderness Park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 50,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 50,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 50,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 50,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Singleton Pickleball Court Installation  
**Project Total:** \$160,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6573103  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to create a fenced in, 4 court pickleball facility for public use at the Singleton Tennis Complex.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ 160,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 160,000        |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 160,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>160,000</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ 1,230          | \$ 158,770        | \$ -             | \$ -             | \$ -             | \$ -                      | 160,000        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ 1,230</b>   | <b>\$ 158,770</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>160,000</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Wuesthoff Park Improvements  
**Project Total:** \$376,661  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6537118  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to demolish and remove the Homer Powell Nature Center at Wuesthoff Park and replace it with a pavilion that includes a restroom and small kitchen area.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 100,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ 276,661             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 276,661        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 376,661</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>376,661</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 376,661        | \$ -             | \$ -             | \$ -             | \$ -                      | 376,661        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 376,661</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>376,661</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Stuart Park Dog Park  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6568116  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to construct a dog park at Stuart Park for the use and safety of the dogs and families who visit the park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Bernice G. Jackson Park Pathway Lighting  
**Project Total:** \$120,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6911103  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to add lighting along the new pathway between Bernice G. Jackson Park and the neighbors to the southwest. This will provide safety and security to those who use the pathway to access the park. Housing and Human Services is designing and installing the pathway using a Community Development Block Grant and this lighting project is in partnership with Housing.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ 120,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 120,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 120,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>120,000</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -              | \$ 120,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 120,000        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 120,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>120,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Chain of Lakes Soccer Field Sod  
**Project Total:** \$270,450  
**Project Timeline:** May 10, 2023 through December 30, 2023  
**Funded Program:** N/A  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to resod the final 4 1/2 acres of soccer fields at Chain of Lakes.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ 270,450        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 270,450        |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 270,450</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>270,450</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -              | \$ 270,450        | \$ -             | \$ -             | \$ -             | \$ -                      | 270,450        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 270,450</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>270,450</b> |





**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Mechanic Shop Shade Structure  
**Project Total:** \$10,431  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6538159  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to purchase and install a carport type structure at the North Area Parks mechanic’s shop. This structure will provide shade for the mechanic to work on larger equipment outside.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ 10,431        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 10,431        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 10,431</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>10,431</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 10,431        | \$ -             | \$ -             | \$ -             | \$ -                      | 10,431        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 10,431</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>10,431</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Singleton Tennis Court Parking Upgrades  
**Project Total:** \$75,000  
**Project Timeline:** May 1, 2020 through September 30, 2024  
**Funded Program:** 6571110  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to provide stabilized surfacing and improve the dirt parking areas at the Singleton Tennis Courts. Stabilizing the entrance and parking spaces to the tennis courts with millings will eliminate potholes, ruts, and washouts. The current grass parking area is prone to flooding.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ 75,000              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ 75,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ 577           | \$ 74,423        | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ 577</b>    | <b>\$ 74,423</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Singleton Tennis Court Restroom  
**Project Total:** \$600,000  
**Project Timeline:** August 1, 2021 through September 30, 2024  
**Funded Program:** 6502120  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to install a prefabricated restroom at the Singleton tennis facility. The current restroom is 56 years old and cannot support the demand at the facility that houses 10 tennis courts, 4 pickleball courts, and 2 racquetball courts. The existing restroom will be converted into a storage area.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 400,000             | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 600,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 400,000</b>      | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>600,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ 3,074         | \$ 596,926        | \$ -             | \$ -             | \$ -             | \$ -                      | 600,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ 3,074</b>  | <b>\$ 596,926</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>600,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Parrish Park Restroom Foundation Repairs  
**Project Total:** \$110,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project will consist of the reinforcement / restabilization to the restroom foundation and sidewalk at Parrish Park in Titusville that were undermined during Hurricane Nicole.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 110,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 110,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 110,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 110,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 110,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 110,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 110,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 110,000</b> |



**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Chain of Lakes Softball Field Drainage  
**Project Total:** \$30,000  
**Project Timeline:** May 10, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to establish design to increase drainage at the Chain of Lakes softball complex.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ 30,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 30,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 30,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>30,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 30,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 30,000        |
| Construction Expense            | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 30,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>30,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Parrish Park Jet Ski Launch  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6565102  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to design a concrete jet ski launch area and dock on the west end of Parrish Park in Titusville. The construction of the Florida Local Agency Program (FLAP) Trailhead project only includes non-motorized launch areas. There has been multiple requests to construct a jet ski launch area. The construction of a jet ski launch area would be well received by the jet ski community. This project is contingent in obtaining all applicable permits.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Finance Sources Revenue | \$ 50,000              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| <b>Total Revenue</b>          | <b>\$ 50,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense       | \$ -                   | \$ -             | 50,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>50,000</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |

## Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Sand Point Park Pavilion Replacement  
**Project Total:** \$1,091,689  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6537119, 6537120  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to demolish, remove, and replace six small pavilions and six medium pavilions at Sand Point Park. The six small pavilions are 14 years old; Asset #641669, Asset #641670, Asset #641671, Asset #641672, Asset #641673, and Asset #641674. Three of the six medium pavilions are 14 years old; Asset #641675, Asset #641676, and Asset #641677. The other three are 9 years old and were installed by Florida Department of Transportation in 2013 after the Max Brewer Bridge was completed; Asset #641844, Asset #641845, and Asset #641846. The pavilions are showing damage from the extreme environment and salt water from the intercoastal waterway. New structures will be laminated wood rather than the existing metal frame.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ 461,189             | \$ 130,500        | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 891,689          |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| General Revenue                 | \$ -                   | \$ 200,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000          |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>            | <b>\$ 461,189</b>      | <b>\$ 330,500</b> | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,091,689</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense            | \$ -                   | \$ 141,508        | \$ 950,181        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,091,689        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ 141,508</b> | <b>\$ 950,181</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,091,689</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Fox Lake Park Boat Ramp Dock Replacement  
**Project Total:** \$400,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6564103  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project will replace all pilings, decking, handrails, and side access ramp to the dock at Fox Lake Park. The dock extends from the concrete boat ramp into the navigation canal to allow boaters to board and disembark their vessels. The terminal end of the dock provides fishing opportunities as well as an observation platform.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Bond/Referendum Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ 400,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,000        |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 400,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 400,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 400,000</b> |





**Parks and Recreation Department**

**Program Name:** NORTH AREA PARKS OPERATIONS  
**Project Name:** Marina Park Skate Park Lighting  
**Project Total:** \$25,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6532109  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to install light poles and LED lighting at the existing skate park. There is currently no lighting at the skate park and lighting would provide skating activities to extend into evening hours for participants. Patrons have made numerous requests for this improvement. The lighting will be timer controlled to ensure specific hours of operations be maintained.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ 15,000              | \$ -             | \$ 10,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 25,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ 15,000</b>       | <b>\$ -</b>      | <b>\$ 10,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>25,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 25,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>25,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** McKnight Family Sports Complex Playground Shade Structure  
**Project Total:** \$60,000  
**Project Timeline:** May 5, 2023 through September 30, 2024  
**Funded Program:** 6538444  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to install a shade structure over the newly installed playground at McKnight Family Sports Complex. This cover will assist with the longevity of the playground and allow the structure to remain cool for the children to use.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ 60,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 60,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 60,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>60,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 60,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 60,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 60,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>60,000</b> |



**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Woody Simpson Community Center Voice Evacuation Fire Alarm System  
**Project Total:** \$79,934  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6518210  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to install a voice evacuation alert system in the Woody Simpson Community Center. This system will guide patrons out of the building using clear and coherent directions. This is a Fire Rescue mandated item for the safety of patrons.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| General Revenue                 | \$ -                   | \$ 79,934        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 79,934        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 79,934</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 79,934</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 79,934        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 79,934        |
| Construction Expense            | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 79,934</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 79,934</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Mitchell Ellington Park Soccer Field Lighting  
**Project Total:** \$687,291  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6532215  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to install athletic field lighting to at least one more soccer field at Mitchell Ellington Park. The new lights will provide additional night time field usage for the patrons and recreation partners. This project is not fully funded and will be completed when enough funding is allocated.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -              | \$ 411,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 411,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ 60,623         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 60,623         |
| General Revenue                 | \$ -                   | \$ 187,291        | \$ 28,377         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 215,668        |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 187,291</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 687,291</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -              | \$ 687,291        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 687,291        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 687,291</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 687,291</b> |

**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** McLarty Park Tennis Court Renovation  
**Project Total:** \$124,894  
**Project Timeline:** July 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to demo and remove two existing concrete tennis courts at McLarty Park. The two courts will then be paved with asphalt with new posts, nets and painted tennis and pickleball markings.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ 124,894        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 124,894        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 124,894</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>124,894</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -              | \$ 124,894        | \$ -             | \$ -             | \$ -             | \$ -                      | 124,894        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 124,894</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>124,894</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Riverwalk Nature Center Sewer Connection  
**Project Total:** \$431,666  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6572407  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to connect Riverwalk Nature Center to the sewer system, thereby, eliminating the use of the septic system. This project will utilize a force main to move the waste approximately 500 yards to a main sewer line and will allow for the abandonment of the septic system. This does not reflect the cost share from a SOIRL grant in the amount of \$6,000.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ 150,000             | \$ 281,666        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 431,666        |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 150,000</b>      | <b>\$ 281,666</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>431,666</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ 33,885              | \$ -              | \$ 19,090         | \$ -             | \$ -             | \$ -             | \$ -                      | 52,975         |
| Construction Expense            | \$ -                   | \$ -              | \$ 378,691        | \$ -             | \$ -             | \$ -             | \$ -                      | 378,691        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ 33,885</b>       | <b>\$ -</b>       | <b>\$ 397,781</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>431,666</b> |



**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Kelly Park East Improvements  
**Project Total:** \$1,427,693  
**Project Timeline:** October 1, 2021 through September 30, 2023  
**Funded Program:** 6502209, 6537211  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to add a new pavilion and a new restroom facility to Kelly Park East. This project will include connecting the park to the sewer line on Banana River Drive, thereby, eliminating the septic system. With the addition of the pavilion to the park, patrons will have more options for shaded cover and therefore, increasing potential revenue for the Central Area Parks Operations. This does not reflect the cost share from a SOIRL grant in the amount of \$135,000.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Bond/Referendum Revenue       | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue  | \$ 398,990             | \$ 13,112         | \$ 3,990            | \$ -             | \$ -             | \$ -             | \$ -                      | 416,092          |
| General Revenue               | \$ 129,934             | \$ 281,667        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 411,601          |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ 500,000             | \$ -              | \$ 100,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 600,000          |
| <b>Total Revenue</b>          | <b>\$ 1,028,924</b>    | <b>\$ 294,779</b> | <b>\$ 103,990</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,427,693</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 27,475              | \$ -              | \$ 16,970           | \$ -             | \$ -             | \$ -             | \$ -                      | 44,445           |
| Construction Expense          | \$ -                   | \$ -              | \$ 1,383,248        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,383,248        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 27,475</b>       | <b>\$ -</b>       | <b>\$ 1,400,218</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,427,693</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Don Stradley Park Softball Field Renovations  
**Project Total:** \$551,736  
**Project Timeline:** May 1, 2023 through September 30, 2024  
**Funded Program:** 6563404  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to install an irrigation system on the softball fields that do not have systems, and to upgrade existing irrigation on the fields that have systems. Once the irrigation systems are in place, new turf will be installed on the fields, thereby providing better fields for the little league play.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 351,736             | \$ 120,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 471,736        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ 80,000         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 80,000         |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 351,736</b>      | <b>\$ 200,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>551,736</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ 388,808        | \$ 162,928        | \$ -             | \$ -             | \$ -             | \$ -                      | 551,736        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ 388,808</b> | <b>\$ 162,928</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>551,736</b> |





**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Manatee Cove Park Sewer Connection  
**Project Total:** \$250,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6572215  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to connect Manatee Cove Park to the sewer system, thereby, eliminating the use of the septic system. This project will utilize a force main to move the waste to a main sewer line and allow for the abandonment of the septic system. This does not reflect the cost share from a SOIRL grant in the amount of \$36,000.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ 250,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 250,000</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ 53,290              | \$ -             | \$ 21,430         | \$ -             | \$ -             | \$ -             | \$ -                      | 74,720         |
| Construction Expense            | \$ -                   | \$ -             | \$ 175,280        | \$ -             | \$ -             | \$ -             | \$ -                      | 175,280        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ 53,290</b>       | <b>\$ -</b>      | <b>\$ 196,710</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Rotary Park Merritt Island Sewer Connection  
**Project Total:** \$249,337  
**Project Timeline:** August 1, 2021 through September 30, 2024  
**Funded Program:** 6572214  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to connect Rotary Park Merritt Island Nature Center to the sewer system, thereby, eliminating the use of the septic system. This project will utilize a force main to move the waste approximately 300 yards to a main sewer line on Tropical Trail and allow for the abandonment of the septic system. This does not reflect the cost share from a SOIRL grant in the amount of \$156,000.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ 249,337             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 249,337        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 249,337</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>249,337</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ 42,740              | \$ -             | \$ 21,350         | \$ -             | \$ -             | \$ -             | \$ -                      | 64,090         |
| Construction Expense            | \$ -                   | \$ -             | \$ 185,247        | \$ -             | \$ -             | \$ -             | \$ -                      | 185,247        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ 42,740</b>       | <b>\$ -</b>      | <b>\$ 206,597</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>249,337</b> |

**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Riverwalk Nature Center and Pavilion Roof Replacement  
**Project Total:** \$150,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to replace the 12 year old roof on the Nature Center and the pavilion roof at Riverwalk Park. Both roofs are damaged along the drip edge and beams.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>150,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>150,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Audubon Elementary School Concession and Dugout Roof Replacement  
**Project Total:** \$100,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to replace the 18 year old roofs on the baseball field concession stand and six dugouts.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |



**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Kelly Park East Pavilion Roof Replacement  
**Project Total:** \$125,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to replace the 20 year old roof on the pavilion at Kelly East Park. Current asphalt shingled roofing is deteriorating and showing signs of leaks throughout the structure. Replacement is needed in order to eliminate any future damages to the structure.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ 125,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 125,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 125,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>125,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 125,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 125,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 125,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>125,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Kiwanis Island Park Message Board Replacement  
**Project Total:** \$75,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to remove, dispose of, and replace the electronic park message board in the entrance sign at Kiwanis Island Park, Asset #641875. The current message board is installed into the middle of the sign structure; the sign structure will remain and only the message board will be replaced. The park entrance sign is used to advertise park activities to the public.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |

**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Kiwanis Island Park Lighted Pickleball Courts  
**Project Total:** \$500,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6573205  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to construct four pickleball courts at Kiwanis Island Park. The four courts will be lit to provide a more usable space to the public. There are currently no outdoor pickleball courts in the area.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Charges for Services Revenue    | \$ -                   | \$ -             | 250,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| General Revenue                 | \$ -                   | \$ -             | 250,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>500,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Construction Expense            | \$ -                   | \$ -             | 500,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>500,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Dick Blake Park Concession Roof Replacement  
**Project Total:** \$75,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to replace the 14 year old roof on the soccer field concession stand at Dick Blake Park. The concession stand roof is currently metal and leaking around the skylights and has damage to the drip edge.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ -             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |





**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** McKnight Family Sports Complex Paving  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6570412  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to add another roadway and additional parking to the foot print of the new community center being built by the City of Rockledge at McKnight Family Sports Complex. The additional parking spaces will provide access to the new center.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Bond/Referendum Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Leroy Wright Recreation Area Dock Replacement  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6564104  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to replace the existing wood platforms at the entrance to the boat ramp and the adjoining floating docks. With the replacement of the platforms and floating docks, patrons will have a level access point for entering the floating boat launch platforms.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ 125,000             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| <b>Total Revenue</b>          | <b>\$ 125,000</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -             | 200,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>200,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |



**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** James G. Bourbeau Memorial Park Floating Dock Renovation  
**Project Total:** \$250,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to replace sections of the Bourbeau Park floating dock. The floating sections are old and are in need of replacement. This will provide a more stable and level area for patrons entering the launch platform.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue       | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue  | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue               | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ 125,000             | \$ 125,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| <b>Total Revenue</b>          | <b>\$ 125,000</b>      | <b>\$ 125,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | 250,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>250,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Merritt Island Athletic Field Fencing Replacement  
**Project Total:** \$639,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to replace the chain link field fencing, including backstop and poles, on the baseball and softball fields at Audubon Elementary School, MILA Elementary School, Tropical Elementary School and Mitchell Ellington Park. New fencing throughout the athletic fields will allow a safer environment for all users of the facilities.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 639,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 639,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 639,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 639,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 639,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 639,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 639,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 639,000</b> |



**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Don Stradley Park Football Concession Renovation  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6507400  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to renovate and modernize the football concession building at Don Stradley Park. The renovations will include the installation of insulation and will expand the footprint of the existing building. The expansion will be approximately 22 feet long by 15 feet wide and will be used for equipment storage.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ 200,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -              | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Kiwanis Island Park Ballfield Well Replacement  
**Project Total:** \$75,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6563203  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project is to abandon the current baseball field irrigation well at Kiwanis Island Park, Asset#2220206. This well was installed with the irrigation system in 1995 and is beyond its useful life. The new well will be installed next to the old one.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 75,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 75,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 75,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 75,000</b> |



**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** McKnight Family Sports Complex Athletic Facility Renovations  
**Project Total:** \$560,093  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6507200  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project is to renovate the softball and baseball fields and replace the concession building at McKnight Family Sports Complex. Field renovations will include laser grading and new sod on the four fields along with replacing fencing around the fields. Concrete dugout shells will be replaced with chain link fence dugouts with a single pitch roofing design. Current concession stand, Asset #620249, will be demolished, removed and replaced with a new concrete drop in place style stand with restroom and will meet all ADA requirements.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 560,093        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 560,093        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 560,093</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 560,093</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 560,093        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 560,093        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 560,093</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 560,093</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Don Stradley Memorial Park Paving  
**Project Total:** \$300,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6571113  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to pave the parking area and ADA parking at the football fields in Don Stradley Memorial Park. The parking area is currently only material base and has no formal ADA parking spots.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 300,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 300,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 300,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 300,000</b> |





**Parks and Recreation Department**

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** LeRoy Wright Recreation Area Pavilion  
**Project Total:** \$128,806  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6537210  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project is to construct a 20 foot by 28 foot pavilion in the LeRoy Wright recreation area. An ADA compliant sidewalk will also be added leading from the parking lot to the pavilion and restroom. This pavilion will be the only covered structure for patrons to utilize.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 60,000              | \$ 68,806        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 128,806        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 60,000</b>       | <b>\$ 68,806</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>128,806</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ 10,910              | \$ 29,037        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 39,947         |
| Construction Expense            | \$ -                   | \$ -             | \$ 88,859        | \$ -             | \$ -             | \$ -             | \$ -                      | 88,859         |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ 10,910</b>       | <b>\$ 29,037</b> | <b>\$ 88,859</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>128,806</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** CENTRAL AREA PARKS  
**Project Name:** Don Stradley Memorial Park Softball and Baseball Concession Stand Renovations  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is to renovate the current concession stand that is utilized by both the softball and baseball leagues at Don Stradley Memorial Park. Renovations will include updating the ceiling, flooring, restroom fixtures and partitions and painting the facility.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 200,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 200,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 200,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 200,000</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Canova Beach Park Restroom Replacement  
**Project Total:** \$1,100,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6502508  
**District(s):** 5

**Project Description, Milestones and Service Impact**

This project is to demolish, remove, and replace the current restroom, built in 1990, at the Canova Beach dog park, Asset #620205. This project will include upgrades to the underground plumbing and electrical service. The new restroom will be completely ADA accessible for the busy beach dog park.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-----------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue    | \$ 378,959             | \$ 321,041        | \$ 400,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 1,100,000        |
| Bond/Referendum Revenue     | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services        | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| General Revenue             | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue               | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Financing Sources     | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>        | <b>\$ 378,959</b>      | <b>\$ 321,041</b> | <b>\$ 400,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,100,000</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense     | \$ -                   | \$ 5,296          | \$ 34,704           | \$ -             | \$ -             | \$ -             | \$ -                      | 40,000           |
| Construction Expense        | \$ -                   | \$ -              | \$ 1,060,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,060,000        |
| Other Expense               | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 5,296</b>   | <b>\$ 1,094,704</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,100,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Canova Beach Park Sidewalk  
**Project Total:** \$30,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6560502  
**District(s):** 5

#### Project Description, Milestones and Service Impact

Construction and installation of 505 feet of 4 foot wide by 4 inch thick concrete sidewalk at Canova Beach Park, 3299 Highway A1A Indian Harbor Beach. The sidewalk will be located at the front of the park, parallel with A1A, from East Eau Gallie Boulevard to the parking on the southeast side of the park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ 30,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 30,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 30,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 30,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense         | \$ -                   | \$ 1,324         | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,324         |
| Construction Expense            | \$ -                   | \$ -             | \$ 28,676        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 28,676        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ 1,324</b>  | <b>\$ 28,676</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 30,000</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Viera Regional Park Community Center HVAC Replacement  
**Project Total:** \$250,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project is to remove and replace the existing HVAC system at Viera Regional Park Community Center, which is comprised of three units to service the complete community center. The HVAC system was installed during the construction of the community center in 2007 and is in need of replacement. This community center serves as an emergency hurricane shelter.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 200,000             | \$ 50,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 200,000</b>      | <b>\$ 50,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 52,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 52,000         |
| Construction Expense            | \$ -                   | \$ -             | \$ 198,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 198,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Wickham Park Disabilities Building  
**Project Total:** \$2,969,991  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6518407  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project is to construct a dedicated building for the Persons with Disabilities Program at Wickham Park. Currently, the Disabilities Program operates in a shared 456 square foot soccer complex room at Max K. Rodes Park. This space is not adequate to support the Disabilities Program. The new building will provide a facility to meet the increasing need for adult and youth disabilities programming.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ 2,459,991           | \$ 350,000        | \$ 160,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 2,969,991        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| General Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>            | <b>\$ 2,459,991</b>    | <b>\$ 350,000</b> | <b>\$ 160,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,969,991</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense         | \$ 116,064             | \$ 9,422          | \$ 14,052           | \$ -             | \$ -             | \$ -             | \$ -                      | 139,538          |
| Construction Expense            | \$ -                   | \$ 1,051          | \$ 2,829,402        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,830,453        |
| Other Expense                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>            | <b>\$ 116,064</b>      | <b>\$ 10,473</b>  | <b>\$ 2,843,454</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,969,991</b> |

**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Wickham Park Restroom Replacement  
**Project Total:** \$1,550,120  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6502412, 6502413  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project is to demolish, remove, and replace two Wickham Park restroom, shower, and laundry facilities that were built in the 1960’s; Loop A, no existing Asset Number; Loop B, Asset #620442. The current buildings require frequent plumbing, sewer, and electrical repairs. The new facilities will have new underground plumbing and electrical service. The facilities will also be ADA accessible and will provide more reliable showers, restrooms, and laundry facilities for the campground patrons.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ 1,200,120           | \$ 350,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,550,120        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue    | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| General Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>            | <b>\$ 1,200,120</b>    | <b>\$ 350,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,550,120</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense         | \$ 29,120              | \$ -              | \$ 62,975           | \$ -             | \$ -             | \$ -             | \$ -                      | 92,095           |
| Construction Expense            | \$ -                   | \$ -              | \$ 1,458,025        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,458,025        |
| Other Expense                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>            | <b>\$ 29,120</b>       | <b>\$ -</b>       | <b>\$ 1,521,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,550,120</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Wickham Park Loop A Pavilion Replacement  
**Project Total:** \$352,900  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6537410  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project is to demolish, remove, and replace the current Wickham Park open air pavilion that was built in 1994, Asset #310471, with a new structure on a concrete slab. This new pavilion will provide patrons, especially tent campers, with shelter during high winds, heavy rain, and lightning. Additionally, it will provide a central meeting place for camp activities such as group gatherings, pot luck dinners, and small special events.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 350,000             | \$ 2,900         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 352,900        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 350,000</b>      | <b>\$ 2,900</b>  | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>352,900</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 30,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 30,000         |
| Construction Expense            | \$ -                   | \$ -             | \$ 322,900        | \$ -             | \$ -             | \$ -             | \$ -                      | 322,900        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 352,900</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>352,900</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** South Beach Community Park Pickleball Complex  
**Project Total:** \$450,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6573304  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project is to add a four court pickleball complex with a shaded area to South Beach Community Park. This will provide more pickleball opportunities for patrons.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 450,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 450,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 450,000</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>450,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | 7,000            | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 7,000          |
| Construction Expense            | \$ -                   | \$ -             | 443,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 443,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>7,000</b>     | <b>443,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>450,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** South Brevard Beach Crossovers  
**Project Total:** \$2,499,797  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6562316, 6562318, 6562504  
**District(s):** 3

#### Project Description, Milestones and Service Impact

This project is to demolish, remove, and replace three beach crossovers along the southern Brevard coastline. Crossovers to be replaced are at Bonsteel Park, Asset #2430040, Coconut Point South, Asset #2220046, and Canova middle, Asset #2430039. Bonsteel is being replaced due to age and wear from the environment while Coconut Point and Canova are being replaced due to damage by Hurricane Nicole.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ 1,711,224        | \$ 788,573          | \$ -             | \$ -             | \$ -             | \$ -                      | 2,499,797        |
| Bond/Referendum Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue    | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| General Revenue                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                   | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Financing Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 1,711,224</b> | <b>\$ 788,573</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,499,797</b> |
| Land Expense                    | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense            | \$ -                   | \$ 160,631          | \$ 2,339,166        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,499,797        |
| Other Expense                   | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ 160,631</b>   | <b>\$ 2,339,166</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,499,797</b> |

**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Lake Washington Seawall Repair  
**Project Total:** \$215,000  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project consists of constructing approximately 110 linear feet of new vinyl seawall with concrete cap in front of the existing steel pile wall. This seawall has been impacted by years of wave action from storms and is in need of replacement. The seawall protects the upland area of the park from erosion.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 165,000             | \$ 30,000        | \$ 20,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 215,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 165,000</b>      | <b>\$ 30,000</b> | <b>\$ 20,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>215,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | 20,950           | \$ -             | \$ -             | \$ -             | \$ -                      | 20,950         |
| Construction Expense            | \$ -                   | \$ -             | 194,050          | \$ -             | \$ -             | \$ -             | \$ -                      | 194,050        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>215,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>215,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Max K. Rodes Park Football Field Renovations  
**Project Total:** \$396,718  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 5

#### Project Description, Milestones and Service Impact

This project is to strip, regrade, crown, and resod three football fields at Max K. Rodes Park. Sideline drainage issues at the east field with new trenching and connection to the existing drains will eliminate water retention/flooding on the field. The recrowning of the fields will ensure proper field runoff and the new sod will ensure proper playing surfaces are present.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 396,718        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 396,718        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 396,718</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 396,718</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 396,718        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 396,718        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 396,718</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 396,718</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Long Point Park Fuel Tank  
**Project Total:** \$65,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6538330  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project is to install a 285 gallon fuel tank and slab adjacent to the maintenance building at Long Point Park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ 65,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 65,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 65,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>65,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 65,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 65,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 65,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>65,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Long Point Park Site Improvements  
**Project Total:** \$75,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 3

#### Project Description, Milestones and Service Impact

This project is to provide native trees and other plants to provide shade and beautify the camping sites for patrons. Landscaping and native trees will be added to the new ranger station.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ 71,853        | \$ 3,147         | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 71,853</b> | <b>\$ 3,147</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 75,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 75,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Wickham Park Road Paving  
**Project Total:** \$550,000  
**Project Timeline:** August 1, 2021 through September 30, 2024  
**Funded Program:** 6570408, 6570502  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project is to pave three existing dirt roads with asphalt to Wickham Park Campground Loop C and playground. Currently, the roads flood and develop potholes, which requires grading to prevent damage to vehicles. Paving will eliminate potential vehicle damage and allow campground Loop C to support larger and heavier 5th wheel trailers and motor coaches. The playground road will provide greater access to patrons.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 250,000             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ 300,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 300,000        |
| General Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 250,000</b>      | <b>\$ 300,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>550,000</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -              | \$ 550,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 550,000        |
| Other Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 550,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>550,000</b> |

## Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Long Point Park Ranger Station and Maintenance Building  
**Project Total:** \$791,541  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6518310  
**District(s):** 3

### Project Description, Milestones and Service Impact

This project is to demolish and remove the current ranger station and maintenance buildings, both built in the 1960's. Neither building has Asset numbers. this project is to construct one building that will serve as a combined ranger station and maintenance facility. Combining both buildings into one building will reduce construction costs. The current ranger station is too small to support the needs of the park and due to increased sizes in RV's, the building needs to be relocated. The building will also be used to store equipment and supplies as well as office and workspace for the maintenance staff. The new facility would be set back further from the road and would allow for better traffic flow at the entrance of the park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ 348,959             | \$ -             | \$ 97,948         | \$ -             | \$ -             | \$ -             | \$ -                      | 446,907        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ 200,000             | \$ 18,771        | \$ 125,863        | \$ -             | \$ -             | \$ -             | \$ -                      | 344,634        |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ 548,959</b>      | <b>\$ 18,771</b> | <b>\$ 223,811</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>791,541</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ 2,925               | \$ 20,475        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 23,400         |
| Construction Expense            | \$ -                   | \$ -             | \$ 768,141        | \$ -             | \$ -             | \$ -             | \$ -                      | 768,141        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ 2,925</b>        | <b>\$ 20,475</b> | <b>\$ 768,141</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>791,541</b> |





**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Wickham Park Soccer ADA Parking  
**Project Total:** \$60,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6571409  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project is to add two concrete ADA accessible parking spaces and sidewalk to the concession building at the Wickham Park soccer fields.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ 60,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 60,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 60,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>60,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 60,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 60,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 60,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>60,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** South Patrick Park Swing Set Replacement  
**Project Total:** \$8,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** TBA  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project is to demolish, remove, and replace the swing set, part of Asset #641913, at South Patrick Community Park. This swing set is being replaced due to the damage received from the salt air at this park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue   |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|-----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 8,000         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 8,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 8,000</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 8,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| Construction Expense            | \$ -                   | \$ -             | \$ 8,000         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 8,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -            |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 8,000</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 8,000</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Long Point Park Pedestrian Bridge Relocation and Boat Ramp / Dock Improvements  
**Project Total:** \$1,143,304  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6910300  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project is to demolish, remove and relocate the 24 year old pedestrian bridge to Scout Island at Long Point Park, Asset #2220076. The new bridge will be made of composite materials to provide a longer life span. The bridge will be moved north of the boat ramp. This will allow for boat ramp and dock improvements and the public will have easier access to the ramp and docks.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ 1,143,304        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,143,304        |
| General Revenue                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,143,304</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,143,304</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 10,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 10,000           |
| Construction Expense            | \$ -                   | \$ -             | \$ 1,133,304        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,133,304        |
| Other Expense                   | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,143,304</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,143,304</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Viera Regional Park Outdoor Fitness Trail  
**Project Total:** \$65,200  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6568406  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project is to add ten pieces of outdoor fitness equipment to the current pedestrian trail at Viera Regional Park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ 65,200        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 65,200        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 65,200</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>65,200</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense            | \$ -                   | \$ -             | \$ 65,200        | \$ -             | \$ -             | \$ -             | \$ -                      | 65,200        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 65,200</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>65,200</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Flutie Athletic Complex Playground with Shade Structure Replacement  
**Project Total:** \$225,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6535317  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project is to demolish, remove and replace the existing 15 year old playground at Flutie Park, Asset #641706. This new playground and shade structure will provide safe and reliable equipment to meet the needs of the children and families who visit the park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | 225,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 225,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>225,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>225,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense            | \$ -                   | \$ -             | 225,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 225,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>225,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>225,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Viera Regional Park Shade Structures  
**Project Total:** \$140,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6538447, 6538448  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project is to provide and install new shade structures for the baseball and soccer playgrounds at Viera Regional Park. The shade structures will allow increased use by patrons and also aid in longevity of the playground structures.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Charges for Services Revenue    | \$ -                   | \$ -             | 140,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 140,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>140,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>140,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| Construction Expense            | \$ -                   | \$ -             | 140,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 140,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -           |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>140,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>140,000</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Police Foundation Park Restroom Facility Installation  
**Project Total:** \$500,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6502511  
**District(s):** 5

**Project Description, Milestones and Service Impact**

This project is to install a concrete set in place restroom facility at Police Foundation Park. The park does not currently have permanent restroom facilities.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 500,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 500,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 500,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 500,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Flutie Athletic Complex Baseball Field Renovations  
**Project Total:** \$325,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** 3

#### Project Description, Milestones and Service Impact

This project is to demolish, remove and replace the perimeter fencing, eight (8) dug-out roofs and laser grade the Senior and Major baseball fields at Flutie Athletic Complex.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|---------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ 325,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 325,000        |
| General Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 325,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 325,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense            | \$ -                   | \$ -             | \$ 325,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 325,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 325,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 325,000</b> |





**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Viera Regional Park Expansion  
**Project Total:** \$1,700,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6300418  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project is to develop seven vacant acres adjacent to Viera Regional Park. This project will include two multipurpose fields, increased parking, stormwater retention and fencing. The new fields will allow for more practice space for the leagues that utilize this park.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|---------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 1,700,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,700,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| General Revenue                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,700,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,700,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 50,000           | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 50,000           |
| Construction Expense            | \$ -                   | \$ -             | \$ 1,650,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,650,000        |
| Other Expense                   | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,700,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,700,000</b> |

## Parks and Recreation Department

### Parks and Recreation Department

**Program Name:** SOUTH AREA PARKS  
**Project Name:** Wickham Park Roadway  
**Project Total:** \$40,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6570414  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project is to design an alternative access road for patrons renting campground spaces at Wickham Park. The new road will allow campers uninterrupted access to the campground away from any special event traffic.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|---------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -             | \$ 40,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 40,000        |
| Bond/Referendum Revenue         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Charges for Services Revenue    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| General Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Financing Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 40,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 40,000</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ 40,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 40,000        |
| Construction Expense            | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 40,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 40,000</b> |



**Parks and Recreation Department**

**Program Name:** SOUTH AREA PARKS  
**Project Name:** ARPA Capital Improvements for Parks in South Area  
**Project Total:** \$3,500,000  
**Project Timeline:** October 25, 2022 through September 30, 2024  
**Funded Program:** 6300516  
**District(s):** 5, 3

**Project Description, Milestones and Service Impact**

This project is to invest ARPA revenue replacement funds to improve infrastructure at Hoover Middle School and Flutie Athletic Complex. Potential improvements at Hoover Middle School could include, renovating the soccer fields, demolish, remove and replace existing ball field lighting, installing new restroom, relocating irrigation pump and well, installing a new playground with shade structure, perimeter fencing, constructing a new basketball court, installing bleachers and expanding and improving parking. Athletic field lighting for the multi-purpose field at Flutie Athletic Complex is also scheduled.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|---------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue        | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Bond/Referendum Revenue         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Charges for Services Revenue    | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| General Revenue                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Grant Revenue                   | \$ -                   | \$ 3,500,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 3,500,000        |
| Other Financing Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ 3,500,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,500,000</b> |
| Land Expense                    | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Planning/Design Expense         | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Construction Expense            | \$ -                   | \$ -                | \$ 3,500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 3,500,000        |
| Other Expense                   | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 3,500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,500,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRAFFIC OPERATIONS  
**Project Name:** Traffic ITS Fiber Upgrade Project  
**Project Total:** \$250,000  
**Project Timeline:** 10/01/2023-09/30/2024  
**Funded Program:** 518822  
**District(s):** Countywide

**Project Description, Milestones and Service Impact**  
 Countywide ATMS (ITS) network communications expansion projects

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ -             | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Other Transfers Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ -             | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |



**Public Works Department**

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Five Year Road Resurfacing Plan  
**Project Total:** \$86,675,891  
**Project Timeline:** October 1, 2018 through September 30, 2028  
**Funded Program:** Not Applicable  
**District(s):** Countywide

**Project Description, Milestones and Service Impact**

In FY 2017-18, the Board of County Commissioners approved a five-year funding plan to resurface a minimum of fifty-five (55) miles of roads countywide. This would decrease our current backlog in resurfacing and will result in savings of the reconstruction costs of a road, which can be 4 to 6 times greater than the cost to resurface roads. In FY 19-20, an additional \$1,230,000 in General Fund was allocated to the Road Resurfacing plan to increase the annual target from fifty-five (55) miles of road resurfacing to sixty-three (63) miles of road resurfacing for FY 19-20. In FY 20-21 through FY 23-26, an annual projected increase in CPI of three (3) percent is reflected; as well as, to be determined supplemental funding sources to meet the Fifty-five (55) miles of road resurfacing within those fiscal years. In FY 22-23, there was a one-time transfer of Local Option Gas Tax to offset the resurfacing shortage; as well as, the CPI increase associated with resurfacing costs. An anticipated balance forward total of \$2,517,465 (\$220,388 ARPA) will be carried forward for utilization in FY23-24. Furthermore, an additional Sixty (60) miles of road preservation will be completed in FY 23-24. The objective of road preservation is to extend the lifespan of a newly paved asphalt surface which helps reduce future costs.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023     | Fiscal Year 2024     | Fiscal Year 2025     | Fiscal Year 2026     | Fiscal Year 2027     | Fiscal Year 2028 & Future | Total Revenue        |
|--------------------------------|------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------------|----------------------|
| Ad Valorem Taxes Revenue       | \$ 1,270,000           | \$ 635,000           | \$ 635,000           | \$ 635,000           | \$ 635,000           | \$ 635,000           | \$ 635,000                | \$ 5,080,000         |
| Constitutional Gas Tax Revenue | \$ 5,191,250           | \$ 2,920,000         | \$ 2,920,000         | \$ 2,920,000         | \$ 2,920,000         | \$ 2,920,000         | \$ 2,920,000              | \$ 22,711,250        |
| Fuel Taxes Revenue             | \$ 7,420,452           | \$ 1,600,000         | \$ 1,600,000         | \$ 1,600,000         | \$ 1,600,000         | \$ 1,600,000         | \$ 1,600,000              | \$ 17,020,452        |
| General Revenue                | \$ 4,532,000           | \$ 2,891,591         | \$ 3,102,522         | \$ 3,195,598         | \$ 3,291,466         | \$ 3,390,210         | \$ 3,491,916              | \$ 23,895,303        |
| Grant Revenue                  | \$ -                   | \$ 220,338           | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                      | \$ 220,338           |
| Other Transfers Revenue        | \$ 250,000             | \$ 2,294,765         | \$ 2,522,011         | \$ 3,361,648         | \$ 3,106,708         | \$ 3,106,708         | \$ 3,106,708              | \$ 17,748,548        |
| <b>Total Revenue</b>           | <b>\$ 18,663,702</b>   | <b>\$ 10,561,694</b> | <b>\$ 10,779,533</b> | <b>\$ 11,712,246</b> | <b>\$ 11,553,174</b> | <b>\$ 11,651,918</b> | <b>\$ 11,753,624</b>      | <b>\$ 86,675,891</b> |
| Planning/Design Expense        | \$ -                   | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                      | \$ -                 |
| Construction Expense           | \$ -                   | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                      | \$ -                 |
| Other Expense                  | \$ 18,663,702          | \$ 10,561,694        | \$ 10,779,533        | \$ 11,712,246        | \$ 11,553,174        | \$ 11,651,918        | \$ 11,753,624             | \$ 86,675,891        |
| <b>Total Expense</b>           | <b>\$ 18,663,702</b>   | <b>\$ 10,561,694</b> | <b>\$ 10,779,533</b> | <b>\$ 11,712,246</b> | <b>\$ 11,553,174</b> | <b>\$ 11,651,918</b> | <b>\$ 11,753,624</b>      | <b>\$ 86,675,891</b> |

## Public Works Department

### Public Works Department

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Five Year Road Reconstruction  
**Project Total:** \$30,967,803  
**Project Timeline:** October 1, 2019 through September 30, 2027  
**Funded Program:** Not Applicable  
**District(s):** Countywide

#### Project Description, Milestones and Service Impact

In FY 2017-2018, the Board of County Commissioners approved a five-year funding plan to reconstruct roadways as funding is available countywide. In FY 18-19 the Road and Bridge MSTUs were leveraged in order to reconstruct (5.56) miles. In FY 19-20, the General Fund increased funding by \$2.7 million to the County’s Road Reconstruction program. With the additional funding, seven (7) miles of road reconstruction will be accomplished in FY 23-24; this will decrease our current backlog in reconstruction. Additionally, an anticipated balance forward total of \$1 Million will be carried forward for utilization in FY23-24.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Ad Valorem Taxes Revenue      | \$ 1,019,643           | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 1,019,643         |
| Fuel Taxes Revenue            | \$ -                   | \$ 296,107          | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 296,107           |
| General Revenue               | \$ 5,950,926           | \$ 3,425,463        | \$ 5,330,975        | \$ 3,694,250        | \$ 3,788,453        | \$ 3,730,993        | \$ 3,730,993              | \$ 29,652,053        |
| Grant Revenue                 | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Revenue</b>          | <b>\$ 6,970,569</b>    | <b>\$ 3,721,570</b> | <b>\$ 5,330,975</b> | <b>\$ 3,694,250</b> | <b>\$ 3,788,453</b> | <b>\$ 3,730,993</b> | <b>\$ 3,730,993</b>       | <b>\$ 30,967,803</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Construction Expense          | \$ 6,970,569           | \$ 3,721,570        | \$ 5,330,975        | \$ 3,694,250        | \$ 3,788,453        | \$ 3,730,993        | \$ 3,730,993              | \$ 30,967,803        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Expense</b>          | <b>\$ 6,970,569</b>    | <b>\$ 3,721,570</b> | <b>\$ 5,330,975</b> | <b>\$ 3,694,250</b> | <b>\$ 3,788,453</b> | <b>\$ 3,730,993</b> | <b>\$ 3,730,993</b>       | <b>\$ 30,967,803</b> |



**Public Works Department**

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Muck Removal - Banana - Merritt Island Canals Muck Dredging  
**Project Total:** \$2,072,762  
**Project Timeline:** October 1, 2019 through September 30, 2026  
**Funded Program:** 517790  
**District(s):** 2

**Project Description, Milestones and Service Impact**

The removal of accumulated muck from 30 canals on central Merritt Island with cost share from District 2 maintenance dredging funds. This project will remove approximately 200,000 cubic yards of muck, 80 tons of nitrogen, and 16 tons of phosphorus.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue      | \$ 976,230             | \$ 159,162        | \$ 177,655        | \$ 182,985        | \$ 188,474        | \$ 194,128        | \$ 194,128                | \$ 2,072,762        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ 976,230</b>      | <b>\$ 159,162</b> | <b>\$ 177,655</b> | <b>\$ 182,985</b> | <b>\$ 188,474</b> | <b>\$ 194,128</b> | <b>\$ 194,128</b>         | <b>\$ 2,072,762</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Construction Expense          | \$ 885,392             | \$ 250,000        | \$ 442,000        | \$ 111,521        | \$ 111,521        | \$ 93,961         | \$ 93,960                 | \$ 1,988,355        |
| Other Expense                 | \$ -                   | \$ -              | \$ 84,407         | \$ -              | \$ -              | \$ -              | \$ -                      | \$ 84,407           |
| <b>Total Expense</b>          | <b>\$ 885,392</b>      | <b>\$ 250,000</b> | <b>\$ 526,407</b> | <b>\$ 111,521</b> | <b>\$ 111,521</b> | <b>\$ 93,961</b>  | <b>\$ 93,960</b>          | <b>\$ 2,072,762</b> |

## Public Works Department

### Public Works Department

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Cherokee- Bayfield Drainage Improvements  
**Project Total:** \$540,832  
**Project Timeline:** October 1st, 2021 through September 30th, 2024  
**Funded Program:** 6957111  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Drainage improvements along Cherokee Avenue and Bayfield Street. Drainage improvements to include approximately 670 LF of new pipe installation. Project is co-funded by American Rescue Plan Act (ARPA) for \$400,000 and Ad Valorem funds for \$140,832. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue    | \$ -                   | \$ 140,832        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 140,832        |
| Fuel Taxes Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue         | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ 400,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 400,000        |
| Other Transfers Revenue     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ -</b>            | <b>\$ 540,832</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>540,832</b> |
| Land Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ -                   | \$ 400,000        | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000        |
| Construction Expense        | \$ -                   | \$ -              | \$ 40,832         | \$ -             | \$ -             | \$ -             | \$ -                      | 40,832         |
| Other Expense               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ 400,000</b> | <b>\$ 140,832</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>540,832</b> |





**Public Works Department**

**Program Name:** ROAD AND BRIDGE  
**Project Name:** District Maintenance Projects- District 1  
**Project Total:** \$2,402,861  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518091  
**District(s):** 1

**Project Description, Milestones and Service Impact**

District 1 major maintenance repair projects; such as drainage, road rehabilitation, sidewalks, and bridge repairs. Project scope may include feasibility studies, survey, design, and construction. Projects are estimated to exceed \$100,000. The service impact for these projects will improve and enhance the overall infrastructure of: stormwater systems, roadways, sidewalks, and general public safety. District 1 projects are as follows: James J. Clark Pedestrian bridge repairs (Ad Valorem/Constitutional Gas Tax/Local Option Gas Tax) - \$1,503,038; State Road 405 Landscaping Design Phase 1 (Ad Valorem) - \$149,823; Fay Boulevard Pipe Replacement (Ad Valorem) - \$150,000; Canaveral Groves Dirt Road Paving (Survey & Engineering) (Ad Valorem) - \$250,000; Carpenter Road Sidewalk Replacement (Ad Valorem) \$100,000; and District-wide Sidewalk repairs (Ad Valorem) \$250,000.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ 336,000        | \$ 899,823          | \$ -             | \$ -             | \$ -             | \$ -                      | 1,235,823        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ 667,038          | \$ -             | \$ -             | \$ -             | \$ -                      | 667,038          |
| General Revenue                | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ 500,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000          |
| Other Transfers Revenue        | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 336,000</b> | <b>\$ 2,066,861</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,402,861</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ 399,823          | \$ -             | \$ -             | \$ -             | \$ -                      | 399,823          |
| Construction Expense           | \$ -                   | \$ -              | \$ 2,003,038        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,003,038        |
| Other Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 2,402,861</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,402,861</b> |

## Public Works Department

**Program Name:** ROAD AND BRIDGE  
**Project Name:** District Maintenance Projects- District 2  
**Project Total:** \$449,513  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518092  
**District(s):** 2

**Project Description, Milestones and Service Impact**

District 2 major maintenance repair projects; such as drainage, road rehabilitation, sidewalks, and bridge repairs. Project scope may include feasibility studies, survey, design, and construction. Projects are estimated to exceed \$100,000. The service impact for these projects will improve and enhance the overall infrastructure of: stormwater systems, roadways, sidewalks, and general public safety. District 2 projects are as follows: Oakledge Subdivision Drainage Survey and Engineering (Ad Valorem - \$125,000; Brentwood drainage Improvements (Constitutional Gas Tax) - \$170,000, and Broad Acres Drainage Improvements (Ad Valorem) - \$30,000; Indian Bay Drive Drainage Improvements (Ad Valorem)- \$124,513.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ 279,513        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 279,513        |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ 170,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 170,000        |
| Other Transfers Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 449,513</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 449,513</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ 30,000         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 30,000         |
| Construction Expense           | \$ -                   | \$ -             | \$ 419,513        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 419,513        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 449,513</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 449,513</b> |



**Public Works Department**

**Program Name:** ROAD AND BRIDGE  
**Project Name:** District Maintenance Projects- District 3  
**Project Total:** \$620,000  
**Project Timeline:** October 1, 2022 through September 30, 2023  
**Funded Program:** 518093  
**District(s):** 3

**Project Description, Milestones and Service Impact**

District 3 major maintenance repair project: A1A South Beach Bike Path Replacement/ADA Upgrades- Phase I (includes survey and engineering) (Constitutional Gas Tax) - \$200,000; Midway Circle Curred in place pipe (Ad Valorem) - \$420,000.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 420,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 420,000        |
| Fuel Taxes Revenue            | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 200,000        |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 620,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 620,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 200,000        |
| Construction Expense          | \$ -                   | \$ -             | \$ 420,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 420,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 620,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 620,000</b> |

## Public Works Department

**Program Name:** ROAD AND BRIDGE  
**Project Name:** District Maintenance Projects- District 4  
**Project Total:** \$1,889,205  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518094  
**District(s):** 4

**Project Description, Milestones and Service Impact**

District 4 major maintenance repair projects; such as drainage, road rehabilitation, sidewalks, and bridge repairs. Project scope may include feasibility studies, survey, design, and construction. Projects are estimated to exceed \$100,000. The service impact for these projects will improve and enhance the overall infrastructure of: stormwater systems, roadways, sidewalks, and general public safety. District 4 projects are as follows: Whispering Pines Estates drainage improvements (Ad Valorem) - \$500,000; Patrick Shores asset mapping (Constitutional Gas Tax) - \$100,000; Mathers Bridge repairs (Ad Valorem/ General Fund) - \$739,205; and District-Wide Sidewalk repairs (Ad Valorem)- \$250,000, Wickham Rd & Jordan Blass Intersection Signal Hardening (Local Option Gas Tax)- \$150,000 and Wickham Rd & Pineda Plaza Intersection Signal Hardening (Local Option Gas Tax)- \$150,000.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|--------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ 764,205        | \$ 725,000          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,489,205        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ 300,000          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 300,000          |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ 100,000          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000          |
| Other Finance Sources Revenue  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue        | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 764,205</b> | <b>\$ 1,125,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,889,205</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ 400,000          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,000          |
| Construction Expense           | \$ -                   | \$ -              | \$ 1,489,205        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,489,205        |
| Other Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 1,889,205</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,889,205</b> |



**Public Works Department**

**Program Name:** ROAD AND BRIDGE  
**Project Name:** District Maintenance Projects- District 5  
**Project Total:** \$661,987  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518095  
**District(s):** 5

**Project Description, Milestones and Service Impact**

District 5 major maintenance repair projects; such as drainage, road rehabilitation, sidewalks, and bridge repairs. Project scope may include feasibility studies, survey, design, and construction. Projects are estimated to exceed \$100,000. The service impact for these projects will improve and enhance the overall infrastructure of: stormwater systems, roadways, sidewalks, and general public safety. District 5 projects are as follows: Trimble Road Ditch Restoration (Ad Valorem)- \$100,000; Minton Road pavement over Highway 95 (Constitutional Gas Tax/Ad Valorem) - \$338,523 and Minton Rd Safety and Operational Improvements Feasability Study (Constitutional Gas Tax/Local Option Gas Tax)- \$150,000.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -              | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Constitutional Gas Tax Revenue | \$ -                   | \$ 311,987        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 311,987        |
| Other Finance Sources Revenue  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 311,987</b> | <b>\$ 350,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>661,987</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ 511,987        | \$ -             | \$ -             | \$ -             | \$ -                      | 511,987        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 661,987</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>661,987</b> |

## Public Works Department

### Public Works Department

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Road and Bridge Facilities Feasibility and Concept Plan  
**Project Total:** \$750,000  
**Project Timeline:** August 1, 2022 through September 30, 2024  
**Funded Program:** 518445/ 518446/ 518447  
**District(s):** 1-3

#### Project Description, Milestones and Service Impact

Conduct a feasibility Study and Concept plan for the Road and Bridge Titusville, Cocoa, and Merritt Island Facilities. The intent is to evaluate the feasibility of improvements. The Feasibility Study will result in a Master Plan, including a site plan, preliminary layout, stormwater retention requirements, and conceptual building design. The facility will include Road and Bridge heavy equipment, materials, and corresponding staff. This study is to be completed in FY24.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                | \$ -                   | \$ 750,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 750,000        |
| Other Transfers Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 750,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 750,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ 750,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 750,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 750,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 750,000</b> |



**Public Works Department**

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Del Sol Drive Drainage Improvement  
**Project Total:** \$100,000  
**Project Timeline:** October 1st, 2023 through September 30th, 2024  
**Funded Program:** 6964233  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Drainage improvement from Del Sol Drive to tie into Hacienda Drive’s existing drainage structure. Upsizing pipe or pipe lining may be required if current system is not able to function properly with increase of flow. The service impact for this project will enhance and improve the stormwater system incapture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense           | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Stadium Parkway and Addison Drive Crossover  
**Project Total:** \$47,507  
**Project Timeline:** October 1st, 2023 through September 30th, 2024  
**Funded Program:** 6936415  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project will install a new pedestrian crosswalk at the intersection of Stadium Parkway and Addison Drive crossing Stadium Parkway. The service impact will provide citizens a safer intersection to cross over.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ 47,507        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 47,507        |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| General Revenue                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Other Transfers Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 47,507</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 47,507</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| Construction Expense           | \$ -                   | \$ -             | \$ 47,507        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 47,507        |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -             |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 47,507</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 47,507</b> |





**Public Works Department**

**Program Name:** ROAD AND BRIDGE  
**Project Name:** Golden Shores Boulevard Drainage Improvements  
**Project Total:** \$400,000  
**Project Timeline:** October 1st, 2023 through September 30th, 2024  
**Funded Program:** 6964122  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Drainage improvement along Golden Shores Boulevard. Drainage improvement to include approximately 162 FT of new pipe and structure installation. The service impact of this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ 400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue                | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 400,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense           | \$ -                   | \$ -             | \$ 400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,000        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 400,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Angel Avenue Drainage Improvements  
**Project Total:** \$110,000  
**Project Timeline:** October 1, 2019 through December 31, 2024  
**Funded Program:** 6957211  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project is combined with Angel and Raven Street, and generally includes design of drainage improvements identified in the Newfound Harbor Drainage Study and paving two dirt roads. Teal and Raven are both approximately 280 linear feet of dirt road, which will be improved and paved. The service impact for this project will enhance and improve the stormwater and require less maintenance on the road due to the paving.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Constitutional Gas Tax Revenue | \$ 110,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 110,000        |
| Grant Revenue                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ 110,000</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>110,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ 4,200               | \$ -             | \$ 105,800        | \$ -             | \$ -             | \$ -             | \$ -                      | 110,000        |
| Construction Expense           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ 4,200</b>        | <b>\$ -</b>      | <b>\$ 105,800</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>110,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Aurora Road Sidewalk  
**Project Total:** \$1,664,459  
**Project Timeline:** October 1, 2019 through December 31, 2026  
**Funded Program:** 6956510  
**District(s):** 5

**Project Description, Milestones and Service Impact**

Phase I- Design and permitting completed for approximately 3500 LF of sidewalk on the north side of Aurora Road (Marywood Road to Turtle mound Road); construction anticipated in FY23/24. Phase II- Turtle mound to Wickham South Side survey completion in FY23 and design completion in FY24. The service impact for this project will minimize and/or eliminate safety hazards on this corridor and provide pedestrians a more safe walkway.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|------------------|-------------------|-------------------|-------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ 194,519             | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | 194,519          |
| Fuel Taxes Revenue             | \$ 1,469,940           | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | 1,469,940        |
| <b>Total Revenue</b>           | <b>\$ 1,664,459</b>    | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,664,459</b> |
| Land Expense                   | \$ 6,630               | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | 6,630            |
| Planning/Design Expense        | \$ 126,767             | \$ 4,603         | \$ 200,000        | \$ 500,000        | \$ -              | \$ -             | \$ -                      | 831,370          |
| Construction Expense           | \$ -                   | \$ -             | \$ 631,155        | \$ -              | \$ 195,304        | \$ -             | \$ -                      | 826,459          |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ 133,397</b>      | <b>\$ 4,603</b>  | <b>\$ 831,155</b> | <b>\$ 500,000</b> | <b>\$ 195,304</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,664,459</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Aurora Rd Sidewalk Replacement  
**Project Total:** \$1,242,340  
**Project Timeline:** October 1, 2020 through December 1, 2026.  
**Funded Program:** 6560402  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project consists of widening sidewalk and reconstructing Aurora Road sidewalk between Wickham Rd. to Croton Rd. approximately 5300 LF (1 Mile). The service impact for this project will minimize and/or eliminate safety hazards on this corridor and provide pedestrians a more safe walkway.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Fuel Taxes Revenue            | \$ -                   | \$ -             | \$ 892,340          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 892,340          |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -             | \$ 350,000          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 350,000          |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,242,340</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,242,340</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 1,242,340        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,242,340        |
| Construction Expense          | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,242,340</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,242,340</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** St. Johns Heritage Parkway and Ellis Road 4-Lane Project  
**Project Total:** \$85,829,113  
**Project Timeline:** December 1, 2014 through September 30, 2026  
**Funded Program:** 6932504  
**District(s):** 5

**Project Description, Milestones and Service Impact**

This project consists of widening Ellis Road to four lanes from John Rodes Boulevard to just west of Wickham Road totaling 1.7 miles. Signal plans, pavement marking plans, as well as utility coordination and permitting will be a part of this project. The accepted drainage concept will facilitate a final design which should reduce the right-of-way impacts. Florida Department of Transportation (FDOT) grant funds was used for the design (\$2,960,329) and estimated right-of-way \$37.8M will be funded by FDOT. \$1,760,764 of County ARPA Grant funds in FY22 was used for right-of-way. The \$85M listed above is for design and construction only. The service impact for this project alleviates drainage issues, traffic congestion, and improves the flow of traffic along Ellis Road, a SIS connector roadway to the Melbourne Airport and Ellis I-95 interchange. .

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026     | Fiscal Year 2027     | Fiscal Year 2028 & Future | Total Revenue        |
|--------------------------------|------------------------|---------------------|---------------------|------------------|----------------------|----------------------|---------------------------|----------------------|
| Constitutional Gas Tax Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -                 | \$ -                 | \$ -                      | -                    |
| Fuel Taxes Revenue             | \$ 4,134,066           | \$ 52,908           | \$ 1,373,389        | \$ -             | \$ -                 | \$ -                 | \$ -                      | 5,560,363            |
| Grant Revenue                  | \$ 4,721,093           | \$ -                | \$ -                | \$ -             | \$ 26,155,446        | \$ -                 | \$ -                      | 30,876,539           |
| Other Finance Sources Revenue  | \$ -                   | \$ -                | \$ 839,637          | \$ -             | \$ -                 | \$ -                 | \$ -                      | 839,637              |
| Unfunded                       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ 48,552,574        | \$ -                 | \$ -                      | 48,552,574           |
| <b>Total Revenue</b>           | <b>\$ 8,855,159</b>    | <b>\$ 52,908</b>    | <b>\$ 2,213,026</b> | <b>\$ -</b>      | <b>\$ 74,708,020</b> | <b>\$ -</b>          | <b>\$ -</b>               | <b>\$ 85,829,113</b> |
| Land Expense                   | \$ -                   | \$ 1,760,764        | \$ -                | \$ -             | \$ -                 | \$ -                 | \$ -                      | 1,760,764            |
| Planning/Design Expense        | \$ 2,499,185           | \$ 461,144          | \$ -                | \$ -             | \$ -                 | \$ -                 | \$ -                      | 2,960,329            |
| Construction Expense           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ 20,000,000        | \$ 41,341,725        | \$ 19,766,295             | 81,108,020           |
| Other Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -                 | \$ -                 | \$ -                      | -                    |
| <b>Total Expense</b>           | <b>\$ 2,499,185</b>    | <b>\$ 2,221,908</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ 20,000,000</b> | <b>\$ 41,341,725</b> | <b>\$ 19,766,295</b>      | <b>\$ 85,829,113</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Fay and Curtis Safety Improvements  
**Project Total:** \$100,000  
**Project Timeline:** December 10, 2019 through September 30, 2024  
**Funded Program:** 6936108  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project will implement safety improvements at the Fay Blvd & Curtis Blvd intersection in response to Intersection Safety Study recommendations to include reconstruction of the existing median opening to a bi-directional median opening with offset left turn lanes. The service impact will provide citizens a more efficient and safe roadway to travel.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ 100,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ 100,000</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -             | 100,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Construction Expense           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>100,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** 950 N. Tropical Trail  
**Project Total:** \$903,246  
**Project Timeline:** September 17, 2020 through September 30, 2026  
**Funded Program:** 6957215  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project includes adding drainage pipes along the east side of N. Tropical Trail right-of-way to the intersection of Lucas Road, and then eastward along the north side of Lucas to a connection with the existing pipe system which carries all runoff for this area to an ultimate outfall ditch north of Lucas Terrace Subdivision and Ormond Ave. The project length is approximately 950 LF along N. Tropical Trail and 350 LF along Lucas Road. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ 550,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 550,000        |
| Fuel Taxes Revenue             | \$ 353,246             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 353,246        |
| <b>Total Revenue</b>           | <b>\$ 903,246</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>903,246</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ -             | 903,246          | \$ -             | \$ -             | \$ -             | \$ -                      | 903,246        |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>903,246</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>903,246</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Hollywood Blvd Widening Project  
**Project Total:** \$83,099,700  
**Project Timeline:** August 20, 2007 through September 30, 2026  
**Funded Program:** 6932301  
**District(s):** 3

#### Project Description, Milestones and Service Impact

Design, permitting, right-of-way acquisition, and construction of widening Hollywood Boulevard from US 192 to Palm Bay Road (3.1 miles). Design underway from Grant funds from Florida Department of Transportation (FDOT). County funds used for right-of-way as parcels and funding becomes available. The service impact for this project will relieve traffic congestion in this surrounding community and promote access management.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|--------------------------------|------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Bond/Referendum Revenue        | \$ 3,507,484           | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 3,507,484         |
| Unfunded                       | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                | \$ 73,066,106             | \$ 73,066,106        |
| Constitutional Gas Tax Revenue | \$ 1,385,136           | \$ 467,349        | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 1,852,485         |
| Grant Revenue                  | \$ 3,847,902           | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 3,847,902         |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Impact Fees Revenue            | \$ 825,723             | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 825,723           |
| <b>Total Revenue</b>           | <b>\$ 9,566,245</b>    | <b>\$ 467,349</b> | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ 73,066,106</b>      | <b>\$ 83,099,700</b> |
| Land Expense                   | \$ 3,404,973           | \$ 205,061        | \$ 1,632,283        | \$ 375,885          | \$ 1,000,000        | \$ 1,306,670        | \$ -                      | \$ 7,924,872         |
| Planning/Design Expense        | \$ 1,887,774           | \$ 600,000        | \$ -                | \$ 1,259,547        | \$ -                | \$ -                | \$ -                      | \$ 3,747,321         |
| Construction Expense           | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                | \$ 71,427,507             | \$ 71,427,507        |
| Other Expense                  | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Expense</b>           | <b>\$ 5,292,747</b>    | <b>\$ 805,061</b> | <b>\$ 1,632,283</b> | <b>\$ 1,635,432</b> | <b>\$ 1,000,000</b> | <b>\$ 1,306,670</b> | <b>\$ 71,427,507</b>      | <b>\$ 83,099,700</b> |





**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** North Banana River Dr. Bridge #704014  
**Project Total:** \$150,000  
**Project Timeline:** April 5, 2022 through September 30, 2024  
**Funded Program:** 6963201  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project consists of consultant services to provide a Feasibility Study for the proposed replacement of the North Banana River Drive Bridge #704014. The service impact will result in a comprehensive report which includes survey, hydraulics analysis, geotechnical investigation, environmental services, and conceptual structure and roadway plans.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Bond/Referendum Revenue        | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>150,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ 125,860        | \$ 24,140        | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 125,860</b> | <b>\$ 24,140</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>150,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** North Banana River Drive Bridge #704015  
**Project Total:** \$150,000  
**Project Timeline:** April 5, 2022 through September 30, 2024  
**Funded Program:** 6963202  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project consists of consultant services to provide a Feasibility Study for the proposed replacement of the North Banana River Drive Bridge #704015. The service impact will result in a comprehensive report which includes survey, hydraulics analysis, geotechnical investigation, environmental services, and conceptual structure and roadway plans.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue                | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue            | \$ -                   | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>150,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ 125,860        | \$ 24,140        | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 125,860</b> | <b>\$ 24,140</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>150,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Micco Bridge Replacement  
**Project Total:** \$4,021,500  
**Project Timeline:** April 7, 2020 through September 30, 2024  
**Funded Program:** 6970300  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project includes survey, engineering design, and construction to replace the Micco Bridge; constructed in 1938 and at the end of its service life. This service impact will provide citizens a more efficient and safe bridge to travel.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|-------------------|---------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Bond/Referendum Revenue        | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue             | \$ 1,500,000           | \$ 200,000        | \$ 1,821,500        | \$ 500,000          | \$ -             | \$ -             | \$ -                      | 4,021,500        |
| <b>Total Revenue</b>           | <b>\$ 1,500,000</b>    | <b>\$ 200,000</b> | <b>\$ 1,821,500</b> | <b>\$ 500,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,021,500</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ 39,871              | \$ 390,629        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | 430,500          |
| Construction Expense           | \$ -                   | \$ -              | \$ 2,591,000        | \$ 1,000,000        | \$ -             | \$ -             | \$ -                      | 3,591,000        |
| Other Expense                  | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ 39,871</b>       | <b>\$ 390,629</b> | <b>\$ 2,591,000</b> | <b>\$ 1,000,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,021,500</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Girard Boulevard Bridge #704016  
**Project Total:** \$85,000  
**Project Timeline:** April 5, 2022 through September 30, 2024  
**Funded Program:** 6963203  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project consists of consultant services to provide a Feasibility Study for the proposed replacement of the Girard Blvd. Bridge #704016. The service impact will result in a comprehensive report which includes survey, hydraulics analysis, geotechnical investigation, environmental services, and conceptual structure and roadway plans.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| General Revenue               | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Impact Fees Revenue           | \$ -                   | \$ 85,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 85,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 85,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>85,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense       | \$ -                   | \$ 71,260        | \$ 13,740        | \$ -             | \$ -             | \$ -             | \$ -                      | 85,000        |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 71,260</b> | <b>\$ 13,740</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>85,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Raven Drainage and Dirt Road Paving  
**Project Total:** \$176,500  
**Project Timeline:** October 1, 2018 through September 30, 2025  
**Funded Program:** 6930205  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Drainage improvements needed on Raven Road, including 280 linear feet of paving of the dirt road to improve the drainage issue. The service impact for this project will enhance and improve the stormwater and require less maintenance on the road due to the paving.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ 25,000              | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | 25,000         |
| Grant Revenue                  | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ 64,000              | \$ -             | \$ -             | \$ 87,500         | \$ -             | \$ -             | \$ -                      | 151,500        |
| Other Transfers Revenue        | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ 89,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 87,500</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>176,500</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ -             | \$ 25,000        | \$ 151,500        | \$ -             | \$ -             | \$ -                      | 176,500        |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ 151,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>176,500</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Sea Ray Bridge Replacement  
**Project Total:** \$9,962,354  
**Project Timeline:** November 1, 2006 through December 31, 2024  
**Funded Program:** 6970200  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Replacement of the Sea Ray Bridge over Sykes Creek with Florida I-Beam construction. Prior milestones included completion of the permitting and 30 percent conceptual plans. Notice to Proceed for final design was issued in May 2022 and is completed. Construction is anticipated to commence in November 2023 due to delays with the City of Cocoa removing their waterline, it is estimated to take 18 months for completion. The service impact will open the closed roadway for vehicular and pedestrian traffic and provide a new bridge with a 75-year service life.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|---------------------|---------------------|---------------------|-------------------|-------------------|---------------------------|------------------|
| Bond/Referendum Revenue        | \$ 805,000             | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | 805,000          |
| Constitutional Gas Tax Revenue | \$ 2,205,000           | \$ 1,700,000        | \$ 2,000,000        | \$ 1,000,000        | \$ -              | \$ -              | \$ -                      | 6,905,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ 899,399          | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | 899,399          |
| General Revenue                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| Grant Revenue                  | \$ -                   | \$ 256,413          | \$ 271,542          | \$ 275,000          | \$ 275,000        | \$ 275,000        | \$ -                      | 1,352,955        |
| <b>Total Revenue</b>           | <b>\$ 3,010,000</b>    | <b>\$ 2,855,812</b> | <b>\$ 2,271,542</b> | <b>\$ 1,275,000</b> | <b>\$ 275,000</b> | <b>\$ 275,000</b> | <b>\$ -</b>               | <b>9,962,354</b> |
| Land Expense                   | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| Planning/Design Expense        | \$ 625,624             | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | 625,624          |
| Construction Expense           | \$ -                   | \$ 1,012,877        | \$ 6,000,000        | \$ 2,323,853        | \$ -              | \$ -              | \$ -                      | 9,336,730        |
| Other Expense                  | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ 625,624</b>      | <b>\$ 1,012,877</b> | <b>\$ 6,000,000</b> | <b>\$ 2,323,853</b> | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>               | <b>9,962,354</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** South Burnett Road Sidewalk  
**Project Total:** \$275,000  
**Project Timeline:** August 25, 2020 through September 30, 2024  
**Funded Program:** 6911402  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Design, permitting, and construction of approximately 1200 LF of 5 foot wide sidewalk for east side of South Burnett Road between Catalina Drive to Parrish Road. The service impact of this project provides a safe pedestrian corridor.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ 275,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 275,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 275,000</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>275,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ 54,604        | \$ 220,396        | \$ -             | \$ -             | \$ -             | \$ -                      | 275,000        |
| Construction Expense          | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 54,604</b> | <b>\$ 220,396</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>275,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** South Courtenay Parkway Widening  
**Project Total:** \$3,725,036  
**Project Timeline:** August 25, 2020 through September 30, 2025  
**Funded Program:** 6931203  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project consists of a three lane widening project from Cone Road to Fortenberry (0.48 miles). Staff is working with Merritt Island Redevelopment Agency to participate in funding this project through a Interlocal Agreement. The service impact for this project will relieve traffic congestion in this surrounding community and promote access management.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|---------------------|-------------------|------------------|---------------------------|------------------|
| General Revenue               | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Impact Fees Revenue           | \$ 1,927,026           | \$ -              | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | 1,927,026        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ 1,798,010        | \$ -              | \$ -             | \$ -                      | 1,798,010        |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 1,927,026</b>    | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ 1,798,010</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,725,036</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 18,500              | \$ 268,175        | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | 286,675          |
| Construction Expense          | \$ -                   | \$ -              | \$ 1,000,000        | \$ 1,500,000        | \$ 938,361        | \$ -             | \$ -                      | 3,438,361        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 18,500</b>       | <b>\$ 268,175</b> | <b>\$ 1,000,000</b> | <b>\$ 1,500,000</b> | <b>\$ 938,361</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>3,725,036</b> |





**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Sheridan Road Sidewalk Phase II  
**Project Total:** \$710,000  
**Project Timeline:** October 1, 2019 through April 30, 2026  
**Funded Program:** 6956509  
**District(s):** 5

**Project Description, Milestones and Service Impact**

Design, permitting, and construction of approximately 4700 LF of sidewalk for Phase II of Sheridan Road sidewalk from Sylvan Dr. West to Wickham Road. Phase I was completed in fiscal year 2018 from John Rodes Boulevard to Sylvan Drive West. The service impact of this project provides a safe pedestrian corridor.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|-------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Fuel Taxes Revenue          | \$ 640,000             | \$ -             | \$ 70,000         | \$ -              | \$ -             | \$ -             | \$ -                      | 710,000        |
| General Revenue             | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue         | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ 640,000</b>      | <b>\$ -</b>      | <b>\$ 70,000</b>  | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>710,000</b> |
| Land Expense                | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense     | \$ 21,623              | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | 21,623         |
| Construction Expense        | \$ -                   | \$ -             | \$ 586,435        | \$ 101,942        | \$ -             | \$ -             | \$ -                      | 688,377        |
| Other Expense               | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ 21,623</b>       | <b>\$ -</b>      | <b>\$ 586,435</b> | <b>\$ 101,942</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>710,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Sheridan Avenue Dirt Road Paving  
**Project Total:** \$1,361,395  
**Project Timeline:** July 6th, 2021 through September 30, 2026  
**Funded Program:** 6930168  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Sheridan Avenue survey and 60% design is phase I to pave 2,240 linear feet (off of Bahia St.) of dirt road with drainage improvements. The service impact for this project will enhance and improve stormwater and require less maintenance due to the paving.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|-------------------|-------------------|---------------------|---------------------|------------------|---------------------------|------------------|
| Impact Fees Revenue            | \$ -                   | \$ 200,000        | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | 200,000          |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Unfunded                       | \$ -                   | \$ -              | \$ -              | \$ -                | \$ 1,161,395        | \$ -             | \$ -                      | 1,161,395        |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ 1,161,395</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,361,395</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Construction Expense           | \$ -                   | \$ 40,500         | \$ 159,500        | \$ 1,161,395        | \$ -                | \$ -             | \$ -                      | 1,361,395        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 40,500</b>  | <b>\$ 159,500</b> | <b>\$ 1,161,395</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,361,395</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Suntree Blvd and Wickham Road Intersection Improvements  
**Project Total:** \$4,569,250  
**Project Timeline:** December 10, 2019 through September 30, 2026  
**Funded Program:** 6936308  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project will upgrade the current Suntree Blvd & Wickham Rd intersection based on the feasibility study completed in FY23. Recommended improvements include intersection signalization updates, roadway widening of Suntree Blvd between Wickham Road & US-1, and turn lane lengthening. The service impact will provide citizens a more efficient and safe roadway to travel.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|-------------------|-------------------|------------------|---------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -                | \$ -             | \$ -                      | -                |
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -                | \$ -             | \$ -                      | -                |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -                | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ 400,000             | \$ -              | \$ 70,000         | \$ -             | \$ -                | \$ -             | \$ -                      | 470,000          |
| Unfunded                       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ 4,099,250        | \$ -             | \$ -                      | 4,099,250        |
| <b>Total Revenue</b>           | <b>\$ 400,000</b>      | <b>\$ -</b>       | <b>\$ 70,000</b>  | <b>\$ -</b>      | <b>\$ 4,099,250</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,569,250</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -                | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ -                   | \$ 165,269        | \$ -              | \$ -             | \$ -                | \$ -             | \$ -                      | 165,269          |
| Construction Expense           | \$ -                   | \$ -              | \$ 304,731        | \$ -             | \$ -                | \$ -             | \$ -                      | 304,731          |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ 4,099,250        | \$ -             | \$ -                      | 4,099,250        |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 165,269</b> | <b>\$ 304,731</b> | <b>\$ -</b>      | <b>\$ 4,099,250</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,569,250</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Teal Street Drainage and Dirt Road Paving  
**Project Total:** \$176,500  
**Project Timeline:** October 1, 2018 through December 1, 2024  
**Funded Program:** 6930206  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Drainage improvements needed on Teal Road, including paving 280 linear feet of dirt road to improve the drainage issue. The service impact for this project will enhance and improve the stormwater and require less maintenance on the road due to the paving.

| Revenue or Expense Category | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-----------------------------|------------------------|------------------|------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue    | \$ 25,000              | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | 25,000         |
| Grant Revenue               | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue         | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue          | \$ 64,000              | \$ -             | \$ -             | \$ 87,500         | \$ -             | \$ -             | \$ -                      | 151,500        |
| Other Transfers Revenue     | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>        | <b>\$ 89,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 87,500</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>176,500</b> |
| Land Expense                | \$ -                   | \$ -             | \$ 25,000        | \$ 151,500        | \$ -             | \$ -             | \$ -                      | 176,500        |
| Planning/Design Expense     | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense        | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense               | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>        | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 25,000</b> | <b>\$ 151,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>176,500</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Traffic Management Center  
**Project Total:** \$17,392,256  
**Project Timeline:** March 21, 2012 through September 30, 2026  
**Funded Program:** 6500410  
**District(s):** Countywide

**Project Description, Milestones and Service Impact**

This project consist of the architectural and engineering design of the Traffic Management Center (TMC) facility to support not only the current Intelligent Transportation System (ITS) deployment but all future Transportation Systems Management and Operations (ITSM&O) initiatives. The service impact for the Traffic Management Center, will be a control center that will increase the traffic flow efficiency and safety of Brevard County roads.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|--------------------------------|------------------------|---------------------|---------------------|---------------------|------------------|------------------|---------------------------|----------------------|
| Grant Revenue                  | \$ -                   | \$ -                | \$ -                | \$ 8,100,000        | \$ -             | \$ -             | \$ -                      | \$ 8,100,000         |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Fuel Taxes Revenue             | \$ -                   | \$ 9,292,256        | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 9,292,256         |
| Other Finance Sources Revenue  | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Interest Revenue               | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 9,292,256</b> | <b>\$ -</b>         | <b>\$ 8,100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 17,392,256</b> |
| Land Expense                   | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Planning/Design Expense        | \$ -                   | \$ 760,000          | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 760,000           |
| Construction Expense           | \$ -                   | \$ -                | \$ 9,422,251        | \$ 7,210,005        | \$ -             | \$ -             | \$ -                      | \$ 16,632,256        |
| Other Expense                  | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                 |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 760,000</b>   | <b>\$ 9,422,251</b> | <b>\$ 7,210,005</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 17,392,256</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** West Bay Drive Drainage Improvements  
**Project Total:** \$1,100,000  
**Project Timeline:** October 1, 2020 through September 30, 2024  
**Funded Program:** 6957213  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Replace 40 linear feet of existing culvert located between residence 102 and 104 West Bay Drive. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|-------------------|-------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Bond/Referendum Revenue        | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                  | \$ -                   | \$ 600,000        | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | 600,000          |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue             | \$ 500,000             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | 500,000          |
| <b>Total Revenue</b>           | <b>\$ 500,000</b>      | <b>\$ 600,000</b> | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,100,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ 21,082              | \$ 5,255          | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | 26,337           |
| Construction Expense           | \$ -                   | \$ -              | \$ 474,680        | \$ 598,983        | \$ -             | \$ -             | \$ -                      | 1,073,663        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ 21,082</b>       | <b>\$ 5,255</b>   | <b>\$ 474,680</b> | <b>\$ 598,983</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,100,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Westwood Drive Drainage Improvements  
**Project Total:** \$405,998  
**Project Timeline:** October 1, 2020 through September 30, 2024  
**Funded Program:** 6957112  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Replace existing road and drainage infrastructure, between residence #3165 and the east side of Bryan Mawer Drive. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ 130,998        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 130,998        |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Fuel Taxes Revenue             | \$ 275,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 275,000        |
| <b>Total Revenue</b>           | <b>\$ 275,000</b>      | <b>\$ -</b>      | <b>\$ 130,998</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 405,998</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ 3,960               | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 3,960          |
| Construction Expense           | \$ -                   | \$ -             | \$ 402,038        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 402,038        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ 3,960</b>        | <b>\$ -</b>      | <b>\$ 402,038</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 405,998</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Wickham Road and Aurora Pedestrian Improvements  
**Project Total:** \$100,000  
**Project Timeline:** October 1, 2020 through September 30, 2023  
**Funded Program:** 6936411  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project will construct new pedestrian improvements at the Aurora Rd & Wickham Rd intersection to include additional pedestrian crosswalks and pedestrian signal poles. The service impact will provide citizens a safer intersection to cross over.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ 100,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| <b>Total Revenue</b>           | <b>\$ 100,000</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ 8,635               | \$ 51,365        | \$ 40,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ 8,635</b>        | <b>\$ 51,365</b> | <b>\$ 40,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |





**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Wickham Road and Lake Washington Pedestrian Improvements  
**Project Total:** \$100,000  
**Project Timeline:** October 1, 2020 through September 30, 2024  
**Funded Program:** 6936412  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project will construct new pedestrian improvements at the Lake Washington Rd and Wickham Rd intersection to include additional pedestrian crosswalks and pedestrian signal poles. The service impact will provide citizens a safer intersection to cross over.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ 100,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| <b>Total Revenue</b>           | <b>\$ 100,000</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ 5,900               | \$ 25,000        | \$ 69,100        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Construction Expense           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ 5,900</b>        | <b>\$ 25,000</b> | <b>\$ 69,100</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Grissom Parkway Widening  
**Project Total:** \$1,200,000  
**Project Timeline:** July 6th, 2021 through September 30th, 2025  
**Funded Program:** 6932102  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Preliminary engineering assessment for widening of Grissom Parkway to a four-lane divided roadway about 5,500 Linear Feet completed in FY23. Design in FY23/24/25. The service impact for this project will relieve traffic congestion in this surrounding community and promote access management.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|-------------------|---------------------|---------------------|------------------|------------------|---------------------------|---------------------|
| Ad Valorem Taxes Revenue      | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| General Revenue               | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Impact Fees Revenue           | \$ -                   | \$ 200,000        | \$ 1,000,000        | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 1,200,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ 1,000,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,200,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ 18,481              | \$ 118,182        | \$ 63,337           | \$ 1,000,000        | \$ -             | \$ -             | \$ -                      | \$ 1,200,000        |
| Construction Expense          | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ 18,481</b>       | <b>\$ 118,182</b> | <b>\$ 63,337</b>    | <b>\$ 1,000,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,200,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Dixie Way Dirt Road Paving  
**Project Total:** \$800,000  
**Project Timeline:** July 6th, 2021 through September 30th, 2025  
**Funded Program:** 6930170  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Feasibility study and a survey to evaluate converting approximately 5.4 miles of unpaved road along Dixie Way to asphalt paved roadway. The service impact for this project will enhance and improve stormwater and require less maintenance due to the paving.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ 800,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| Bond/Referendum Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 800,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>800,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ 300,000        | \$ 500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 300,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>800,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** West Central Avenue Bridge #704024  
**Project Total:** \$3,084,000  
**Project Timeline:** April 5, 2022 through September 30th 2025  
**Funded Program:** 6963204  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project consists of consultant services to provide a Feasibility Study for the proposed replacement of the West Central Avenue Bridge #70424. The service impact will result in a comprehensive report which includes survey, hydraulics analysis, geotechnical investigation, environmental services, and conceptual structure and roadway plans. Comprehensive report completed funds allocated for design.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue       |
|--------------------------------|------------------------|------------------|-------------------|------------------|---------------------|---------------------|---------------------------|---------------------|
| Impact Fees Revenue            | \$ -                   | \$ 84,000        | \$ -              | \$ -             | \$ -                | \$ -                | \$ -                      | \$ 84,000           |
| Unfunded                       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ 2,500,000        | \$ -                | \$ -                      | \$ 2,500,000        |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ 500,000        | \$ -             | \$ -                | \$ -                | \$ -                      | \$ 500,000          |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 84,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ 2,500,000</b> | <b>\$ -</b>         | <b>\$ -</b>               | <b>\$ 3,084,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                |
| Planning/Design Expense        | \$ 5,000               | \$ 65,575        | \$ 513,425        | \$ -             | \$ -                | \$ -                | \$ -                      | \$ 584,000          |
| Construction Expense           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ 1,250,000        | \$ 1,250,000        | \$ -                      | \$ 2,500,000        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                |
| <b>Total Expense</b>           | <b>\$ 5,000</b>        | <b>\$ 65,575</b> | <b>\$ 513,425</b> | <b>\$ -</b>      | <b>\$ 1,250,000</b> | <b>\$ 1,250,000</b> | <b>\$ -</b>               | <b>\$ 3,084,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Seville Ave Dirt Road Paving  
**Project Total:** \$2,561,291  
**Project Timeline:** July 6th, 2021 through September 30th, 2026  
**Funded Program:** 6930169  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Seville Avenue survey and 60% design for 4,940 linear feet (off of Bahia St.) dirt road paving with drainage improvements. The service impact for this project will enhance and improve stormwater and require less maintenance due to the paving.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|-------------------|-------------------|---------------------|---------------------|------------------|---------------------------|------------------|
| Impact Fees Revenue            | \$ -                   | \$ 200,000        | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | 200,000          |
| Bond/Referendum Revenue        | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Unfunded                       | \$ -                   | \$ -              | \$ -              | \$ -                | \$ 2,361,291        | \$ -             | \$ -                      | 2,361,291        |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ 2,361,291</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,561,291</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ -                   | \$ 80,000         | \$ 120,000        | \$ -                | \$ -                | \$ -             | \$ -                      | 200,000          |
| Construction Expense           | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -                | \$ -             | \$ -                      | -                |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ 2,361,291        | \$ -                | \$ -             | \$ -                      | 2,361,291        |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 80,000</b>  | <b>\$ 120,000</b> | <b>\$ 2,361,291</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,561,291</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** South Tropical Trail Sidewalk  
**Project Total:** \$115,000  
**Project Timeline:** July 6th, 2021 through September 30th, 2024  
**Funded Program:** 6956216  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Installation of a new sidewalk on South Tropical Trail from Ramsey Lane to Sims Way for 160 linear feet, and about 500 linear feet on the east side of South Tropical Trail beginning from approximately 200 feet south of Magnolia Ave. This project will include relocation of a stormwater appurtenance and the replacement of fencing. The service impact for this project will minimize and/or eliminate safety hazards on this corridor and provide pedestrians a more safe walkway.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ 115,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 115,000        |
| Bond/Referendum Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 115,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>115,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ 15,000              | \$ -              | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 115,000        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ 15,000</b>       | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>115,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Temple Street Dirt Road Paving  
**Project Total:** \$294,682  
**Project Timeline:** July 6th 2021 through September 30th, 2026  
**Funded Program:** 6930167  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Temple Street survey and 60% design is phase I to pave 1,830 linear feet (off of Bahia St.) of dirt road paving with drainage improvements. The service impact for this project will enhance and improve stormwater and require less maintenance due to the paving.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ 200,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Bond/Referendum Revenue        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ 94,682        | \$ -             | \$ -                      | 94,682         |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ 94,682</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>294,682</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ 32,000         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 32,000         |
| Construction Expense           | \$ -                   | \$ -              | \$ 168,000        | \$ 94,682        | \$ -             | \$ -             | \$ -                      | 262,682        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 32,000</b>  | <b>\$ 168,000</b> | <b>\$ 94,682</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>294,682</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Sunset Ave. Phase II Paving  
**Project Total:** \$425,000  
**Project Timeline:** January 1, 2021 through September 30th, 2024  
**Funded Program:** 6930166  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project includes paving approximately 1650 LF (0.31 miles) and drainage improvements for the remainder of Sunset Ave. to Old Dixie Way intersection. The service impact for this project will enhance and improve stormwater and require less maintenance due to the paving.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ 275,000             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 275,000        |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | 150,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| <b>Total Revenue</b>           | <b>\$ 275,000</b>      | <b>\$ -</b>      | <b>150,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>425,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ -             | 425,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 425,000        |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>425,000</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>425,000</b> |





**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Cherokee and Bayfield Remedial Drainage  
**Project Total:** \$600,000  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** 6957111  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project consists of the installation of drainage improvements in the vicinity of the intersection of Bayfield Street and Cherokee Avenue. Currently, some portions of the Cherokee Avenue right-of-way drain to a low point at the eastern side of the intersection. The design will provide a drainage outfall route via a ditch bottom inlet and approximately 290 LF of storm pipe which should drain the water from this existing low point and eliminate or minimize the ponding problems in the area. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Ad Valorem Taxes Revenue       | \$ 200,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Bond/Referendum Revenue        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ 400,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 400,000        |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ 600,000</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>600,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ 59,168              | \$ 75,173        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 134,341        |
| Construction Expense           | \$ -                   | \$ -             | \$ 465,659        | \$ -             | \$ -             | \$ -             | \$ -                      | 465,659        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ 59,168</b>       | <b>\$ 75,173</b> | <b>\$ 465,659</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>600,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Devonshire Avenue Drainage Improvements  
**Project Total:** \$422,788  
**Project Timeline:** October 1st, 2022 through September 30th, 2024  
**Funded Program:** 6957113  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Replace existing French Drain drainage system that serves Devonshire Avenue. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity. This project is funded by the American Rescue Plan Act (ARPA) for \$422,788 in FY23.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                | \$ -                   | \$ 422,788        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 422,788        |
| Fuel Taxes Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ 422,788</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>422,788</b> |
| Land Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense         | \$ -                   | \$ 210,000        | \$ 212,788        | \$ -             | \$ -             | \$ -             | \$ -                      | 422,788        |
| Other Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ 210,000</b> | <b>\$ 212,788</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>422,788</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Indialantic Drainage Study  
**Project Total:** \$2,313,474  
**Project Timeline:** October 1, 2022 through September 30, 2026  
**Funded Program:** 6957511  
**District(s):** 5

**Project Description, Milestones and Service Impact**

The drainage study is completed and recommendations of maintenance and capital improvement projects were determined based on the drainage study. Due to limited funding, the projects will be phased. Phase I will consist of engineering and permitting of the areas recommended based on the drainage study. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity. This project is funded by the American Rescue Plan Act (ARPA) for \$1,855,000 and Constitutional Gas Taxes \$458,474.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|---------------------|---------------------|-------------------|------------------|------------------|---------------------------|------------------|
| Impact Fees Revenue            | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -                | \$ 458,474          | \$ -              | \$ -             | \$ -             | \$ -                      | 458,474          |
| Charges For Services Revenue   | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                  | \$ -                   | \$ 1,855,000        | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | 1,855,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 1,855,000</b> | <b>\$ 458,474</b>   | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,313,474</b> |
| Land Expense                   | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense           | \$ -                   | \$ 100,000          | \$ 1,755,000        | \$ 458,474        | \$ -             | \$ -             | \$ -                      | 2,313,474        |
| Other Expense                  | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 100,000</b>   | <b>\$ 1,755,000</b> | <b>\$ 458,474</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,313,474</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Right-of-Way Preliminary Expenditures  
**Project Total:** \$300,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** N/A  
**District(s):** Countywide

#### Project Description, Milestones and Service Impact

This project allocates funds to be utilized for land acquisition for various projects, as needed. The funds are aligned/allocated to land should they be needed, therefore, the projects that require land acquisition are unknown at this time.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 300,000        |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>300,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 300,000        |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>300,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Countywide Bridge Rehabilitation  
**Project Total:** \$1,463,209  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 517298  
**District(s):** Countywide

**Project Description, Milestones and Service Impact**

This project consists of consultant services and repairs and maintenance to bridges across the county. The service impact will provide citizens more efficient and safer bridges to travel.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|------------------|
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | 420,338          | \$ -             | \$ -             | \$ -             | \$ -                      | 420,338          |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | 1,042,871        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,042,871        |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>1,463,209</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,463,209</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense        | \$ -                   | \$ -             | 400,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 400,000          |
| Construction Expense           | \$ -                   | \$ -             | 1,063,209        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,063,209        |
| Other Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>1,463,209</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,463,209</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Office Renovations  
**Project Total:** \$7,500  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** Not Applicable  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Install partitions from floor to ceiling for Contract Supervisor office.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|--------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Grant Revenue                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ 7,500         | \$ -             | \$ -             | \$ -             | \$ -                      | 7,500         |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 7,500</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,500</b>  |
| Land Expense                   | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Expense                  | \$ -                   | \$ -             | \$ 7,500         | \$ -             | \$ -             | \$ -             | \$ -                      | 7,500         |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 7,500</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,500</b>  |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Scottsmoor North Stormwater Master Plan  
**Project Total:** \$500,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 518441  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This is a Drainage-Water Quality Project: Drainage Master Plan with 30% project concept plans includes replace/repair metal culverts throughout the subdivision, ditch stabilization and erosion control environmental investiagion, drainage analysis, asset mapping. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ 500,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 500,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ 25,000         | \$ 475,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 500,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 25,000</b>  | <b>\$ 475,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** N. Indian River Drive Shoreline Improvements and Drainage Master Plan  
**Project Total:** \$750,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518444  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This is a Drainage-Water Quality Project: Drainage Master Plan with 30% project concept plans includes asset mapping, surveying, environmental investigation (includes shoreline expansion and stabilization), drainage and utility analysis, roadway modifications. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ 750,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 750,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 750,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>750,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ 7,500          | \$ 742,500        | \$ -             | \$ -             | \$ -             | \$ -                      | 750,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 7,500</b>   | <b>\$ 742,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>750,000</b> |





**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Turpentine Road at Hammock Trail  
**Project Total:** \$600,000  
**Project Timeline:** May 1, 2023 through November 2, 2026  
**Funded Program:** 518443  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This is a Drainage Water Quality project: it consists of replacing existing culverts within the ditch to the west of the Turpentine Road and Hammock Trail intersection. The ditch conveys public drainage through approximately a half mile long ditch to the west. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                  | \$ -                   | \$ 600,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 600,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 600,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 600,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ -                   | \$ 17,610         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 17,610         |
| Construction Expense           | \$ -                   | \$ -              | \$ 582,390        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 582,390        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 17,610</b>  | <b>\$ 582,390</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 600,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Oak Park at Suntree Drainage Improvements  
**Project Total:** \$950,000  
**Project Timeline:** April 20, 2021 through February 28, 2026  
**Funded Program:** 6957412  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This is a Drainage Water Quality project This project is to assess and improve the drainage where it seems that the wetlands are staging up. Final engineering includes approximately 1400 LF of new storm infrastructure, environmental mitigation, and easement acquisitions. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity. This is a Drainage Water Quality project

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ 950,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 950,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 950,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>950,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ 126,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 126,000        |
| Construction Expense           | \$ -                   | \$ -              | \$ 824,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 824,000        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 126,000</b> | <b>\$ 824,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>950,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Evans Road at Hibiscus Drainage Improvements  
**Project Total:** \$800,000  
**Project Timeline:** January 1, 2022 through September 30, 2024  
**Funded Program:** 6957510  
**District(s):** 5

**Project Description, Milestones and Service Impact**

This is a Drainage Water Quality project: this project consists of replacing approximately 100 LF of existing double barrel metal pipe with a box culvert at the Evans Road M-1 Canal crossing approximately 150 feet south of Hibiscus Blvd. Also includes sidewalk improvements. The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ 800,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 800,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>800,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ 300,230        | \$ 499,770        | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 300,230</b> | <b>\$ 499,770</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>800,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Hield and Powell Road Stormwater Improvements  
**Project Total:** \$575,000  
**Project Timeline:** July 3, 2023 through July 2, 2024  
**Funded Program:** 518442  
**District(s):** 5

#### Project Description, Milestones and Service Impact

This is a Drainage Water Quality project:the project goal is to evaluate the drainage in this area and determine if the Hield Road runoff can be directed to the MTDD Canal through an improved roadside swale system by way of Powell/Minton Road..The service impact for this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                  | \$ -                   | \$ 575,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 575,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 575,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 575,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ -                   | \$ 64,100         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 64,100         |
| Construction Expense           | \$ -                   | \$ -              | \$ 510,900        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 510,900        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 64,100</b>  | <b>\$ 510,900</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 575,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Stormwater Telemetry  
**Project Total:** \$750,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6964426  
**District(s):** Countywide

**Project Description, Milestones and Service Impact**

Remote rain, wind and staff gauge telemetry stations for countywide use for hurricane emergency management of the stormwater systems.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ 750,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 750,000        |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 750,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>750,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ -              | \$ 750,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 750,000        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 750,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>750,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Wickham and Deer Lake Intersection Improvements  
**Project Total:** \$200,000  
**Project Timeline:** October 1st, 2023 through September 30th, 2024  
**Funded Program:** 6936413  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project consists of mast arm traffic signalization and pedestrian crosswalk improvements at the intersection of Wickham Rd and Deer Lakes Dr. The service impact will provide citizens a more efficient and safe roadway to travel.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ -             | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |



**Public Works Department**

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Wickham Road and Pineda Boulevard Intersection Improvements  
**Project Total:** \$400,000  
**Project Timeline:** October 1st, 2023 through September 30th, 2024  
**Funded Program:** 6936414  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Survey and design for intersection improvements at Wickham Rd and Pineda Blvd based on the feasibility study completed in FY 23. The service impact will provide citizens a more efficient and safe roadway to travel.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|--------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Impact Fees Revenue            | \$ -                   | \$ -             | \$ 400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,000        |
| Constitutional Gas Tax Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Charges For Services Revenue   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 400,000</b> |
| Land Expense                   | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense        | \$ -                   | \$ -             | \$ 400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 400,000        |
| Construction Expense           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 400,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** TRANSPORTATION CONSTRUCTION  
**Project Name:** Brandywine Ave Drainage Improvement  
**Project Total:** \$275,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6957512  
**District(s):** 5

#### Project Description, Milestones and Service Impact

Drainage Improvement along Brandywine Ave. Drainage improvement to include approximately 750 FT of new pipe and 6 new stormwater structure installation. The service impact of this project will enhance and improve the stormwater system in capture and conveyance capacity.

| Revenue or Expense Category    | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|--------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Impact Fees Revenue            | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Constitutional Gas Tax Revenue | \$ -                   | \$ 275,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 275,000        |
| Charges For Services Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Fuel Taxes Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>           | <b>\$ -</b>            | <b>\$ 275,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>275,000</b> |
| Land Expense                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense        | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense           | \$ -                   | \$ 25,000         | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 275,000        |
| Other Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>           | <b>\$ -</b>            | <b>\$ 25,000</b>  | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>275,000</b> |





**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center Inmate Showers Refurbishment  
**Project Total:** \$557,716  
**Project Timeline:** October 1, 2018 through September 30, 2024  
**Funded Program:** 515661  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This is a multi year project for shower restoration in the main jail. Phase 1 went out to bid for refurbishment of 12 showers and purchasing only received one bidder. With the allocated funds, Facilities can restore the remaining 34 showers utilizing Marathon Engineering. A solid epoxy surface removes the possibility for tiles to be removed and used as a weapon. Current construction projects have been coming in higher than estimated. FY21 Funding for the showers had to be reallocated to other unforeseen expenses and projects that exceeded the approved estimated budget.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 432,639             | \$ 118,951        | \$ 6,126          | \$ -             | \$ -             | \$ -             | \$ -                      | 557,716        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 432,639</b>      | <b>\$ 118,951</b> | <b>\$ 6,126</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>557,716</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ 13,590              | \$ 82,123         | \$ 462,003        | \$ -             | \$ -             | \$ -             | \$ -                      | 557,716        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 13,590</b>       | <b>\$ 82,123</b>  | <b>\$ 462,003</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>557,716</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Government Center North Windows  
**Project Total:** \$652,148  
**Project Timeline:** March 1, 2022 through September 30, 2024  
**Funded Program:** 517725  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Brevard County Government Center North windows are over forty years old and are severely degraded. The repair will consist of: 1) installing new sealant to ensure windows are water tight. 2) Repair, patch, and paint existing exterior panels. 3) Repair, patch, and clean exterior walls. The service impact for this project is the protection of building assets in the event of heavy storms as well as the prevention of water damage to infrastructure that would result in higher repair costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 652,148             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 652,148        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 652,148</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>652,148</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | 100,000          | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Construction Expense          | \$ -                   | \$ -             | 552,148          | \$ -             | \$ -             | \$ -             | \$ -                      | 552,148        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>100,000</b>   | <b>552,148</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>652,148</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center replace 500 POD HVAC  
**Project Total:** \$1,950,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518004  
**District(s):** 1

**Project Description, Milestones and Service Impact**

BCDC 500 Pod HVAC system was installed in 2008 and recent inspections have indicated that the useful life of the system is nearing the end. Brevard County Facilities Maintenance Team conducts systematic annual preventive maintenance to maintain the HVAC system. However, age and continuous repairs have made this system a liability. The service impact for this project increases HVAC system reliability, improve efficiency, as well as, temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| General Revenue               | \$ -                   | \$ 1,042,657        | \$ 907,343          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,950,000        |
| Grant Revenue                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Impact Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 1,042,657</b> | <b>\$ 907,343</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,950,000</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ -                | \$ 1,950,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,950,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 1,950,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,950,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center Repair Smoke Evacuation System  
**Project Total:** \$1,637,350  
**Project Timeline:** October 1, 2021 through September 30, 2026  
**Funded Program:** 517260  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Repair Brevard County Detention Center smoke evacuation system in accordance with life safety code to provide smoke control and reduce the build-up of smoke within inmate and Brevard County Sheriff’s Office staff enclosed spaces. The service impact for this project provides the occupants of the space sufficient time to evacuate to a safer area of the building or to exit the building.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|-------------------|-------------------|-------------------|------------------|---------------------------|------------------|
| General Revenue               | \$ 600,000             | \$ 17,763        | \$ -              | \$ 509,794        | \$ 509,794        | \$ -             | \$ -                      | 1,637,350        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 600,000</b>      | <b>\$ 17,763</b> | <b>\$ -</b>       | <b>\$ 509,794</b> | <b>\$ 509,794</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,637,350</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 42,875              | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | 42,875           |
| Construction Expense          | \$ -                   | \$ 4,475         | \$ 570,413        | \$ 509,794        | \$ 509,794        | \$ -             | \$ -                      | 1,594,475        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 42,875</b>       | <b>\$ 4,475</b>  | <b>\$ 570,413</b> | <b>\$ 509,794</b> | <b>\$ 509,794</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,637,350</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** County Service Complex - Palm Bay Replace 3 - 5 Ton Split System & Add Controls  
**Project Total:** \$175,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 517261  
**District(s):** 5

**Project Description, Milestones and Service Impact**

Replace 3 existing 5 ton split systems installed in 2006 and add controls to the Tracer building management system. The current units have reached the end of their useful life and replacement is the most cost-effective course of action. The replacement will be performed under the County-wide HVAC Maintenance Term Contract. The service impact for this project increases HVAC system reliability, improves efficiency, as well as, temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 175,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 175,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 175,000</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>175,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ 11,310        | \$ 163,690        | \$ -             | \$ -             | \$ -             | \$ -                      | 175,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 11,310</b> | <b>\$ 163,690</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>175,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Timothy J. Mills Center Roof Replacement  
**Project Total:** \$666,570  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518005  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Timothy J Mills Center roof system was installed in 2002 and recent inspections have indicated that the useful life of the roof is nearing the end. Brevard County Facilities Maintenance Team conducts a systematic annual preventive maintenance to maintain and restore roofs. However, age and continuous repairs have made this roof a liability due to extensive blisters forming under the roof membrane. The service impact for this project is the protection of building assets and personnel in the event of heavy storms as well as the deceleration of water damage to infrastructure that would result in higher repair costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ -                   | \$ 650,000        | \$ 16,570         | \$ -             | \$ -             | \$ -             | \$ -                      | 666,570        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 650,000</b> | <b>\$ 16,570</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>666,570</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ 50,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000         |
| Construction Expense          | \$ -                   | \$ 50,000         | \$ 566,570        | \$ -             | \$ -             | \$ -             | \$ -                      | 616,570        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 50,000</b>  | <b>\$ 616,570</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>666,570</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center Upgrade HVAC at Women’s Annex  
**Project Total:** \$1,255,550  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 6525102  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Upgrade Brevard County Detention Center Women’s Annex HVAC system to eliminate excessive relative humidity (RH). The system is over 15 years old and the components are deteriorated and unable to maintain proper means of controlling humidity. The service impact for this project is to reduce RH to prevent interior condensation and possible negative health effects. Additionally, it will set and maintain safe indoor RH levels to avoid compromising the condition of the building.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| General Revenue               | \$ 250,000             | \$ -             | \$ 1,005,550        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,255,550        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 250,000</b>      | <b>\$ -</b>      | <b>\$ 1,005,550</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,255,550</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 55,550              | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 55,550           |
| Construction Expense          | \$ -                   | \$ -             | \$ 1,200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,200,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 55,550</b>       | <b>\$ -</b>      | <b>\$ 1,200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,255,550</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Melbourne Courthouse HVAC Upgrade  
**Project Total:** \$250,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 518815  
**District(s):** 5

#### Project Description, Milestones and Service Impact

Access and refurbish/replace various HVAC components at the Melbourne Courthouse. Many of the components have reached the end of their useful life and replacement is the most cost-effective course of action. The replacement components will be optimized by having a dedicated building automation system to increase the visibility of units' performance. The service impact of this project is to increase HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 250,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 250,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 250,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 250,000</b> |





**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Animal Shelter Minor Plumbing & HVAC Projects  
**Project Total:** \$100,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 518816  
**District(s):** 5

**Project Description, Milestones and Service Impact**

To access and upgrade various HVAC, plumbing, and various needs of the Brevard County Animal Shelter. This includes, roof-top exhaust fans, and plumbing availability. The service impact is to increase HVAC, and plumbing availability and reliability. This will improve efficiency and temperature control while reducing maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Government Center North Variable Air Volume (VAV ) Replacement  
**Project Total:** \$1,500,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 518817  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Assess and replace VAV's throughout the Brevard County Government Center North. The current VAV's have reached the end of their useful life and replacement is the most cost-effective course of action. The replacement units will also be optimized by having a dedicated building automation system to increase the visibility of units' performance. The service impact of this project is to increase HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 1,500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,500,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,500,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ -             | \$ 1,500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,500,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,500,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,500,000</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center Refurbish Plumbing Chases  
**Project Total:** \$1,800,000  
**Project Timeline:** October 1, 2021 through September 30, 2026  
**Funded Program:** 517266  
**District(s):** 1

**Project Description, Milestones and Service Impact**

The upgrade to the Brevard County Detention Center plumbing system is a multi-year project which will eliminate corroded and rusted pipes/fittings. The pipes between holding cells are compromised and leaking, causing both the water pressure and quality to deteriorate as well as creating an environment conducive to mold growth and compromising structural integrity. The service impact for this project will increase facility efficiency and prevent further deterioration and catastrophic failure throughout its predicted lifetime.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|-------------------|-------------------|-------------------|------------------|---------------------------|------------------|
| General Revenue               | \$ 800,000             | \$ -             | \$ -              | \$ 500,000        | \$ 500,000        | \$ -             | \$ -                      | 1,800,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 800,000</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,800,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| Construction Expense          | \$ 34,050              | \$ -             | \$ 765,950        | \$ 500,000        | \$ 500,000        | \$ -             | \$ -                      | 1,800,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 34,050</b>       | <b>\$ -</b>      | <b>\$ 765,950</b> | <b>\$ 500,000</b> | <b>\$ 500,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,800,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** County Service Complex Merrit Island Storm Water System Repair  
**Project Total:** \$250,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518008  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Replace approximately 800 feet of High Density Polyethylene (HDPE) to properly drain storm water to the retention pond. The existing pipe has collapsed and is causing flooding around the facility. The service impact for this project is to protect this facility envelope and properly direct storm water to its designated point.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ -                   | \$ 250,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 250,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 250,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 250,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>250,000</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Timothy J Mills HVAC Upgrade  
**Project Total:** \$100,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 518818  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Assess and replace rooftop HVAC units and TJ Mills. The current units have reached the end of their useful life and replacement is the most cost-effective course of action. The replacement units will also be optimized by having a dedicated building automation system to increase the visibility of the units' performance. The service impact of this project is to increase HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Government Center Viera Building E Emergency Radio System  
**Project Total:** \$200,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6538446  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Install an enhanced emergency radio system at Building E Viera Government Center. All new and existing buildings must meet minimum radio signal strength for fire department communications and shall be maintained at a level determined by the Authority Having Jurisdiction (AHJ). The facility did not pass the Data Acquisition (DAQ) test during the process of sampling signals throughout the facility grid. The service impact for this project will provide adequate emergency response during an incident.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ -                   | \$ 200,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ 50,000         | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 200,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 50,000</b>  | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>200,000</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center Water Treatment And Booster Pump  
**Project Total:** \$1,104,029  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6351112  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This is the continuation of the kitchen kettle project that was completed in FY21. The project consists of installing a new water treatment system with a booster pump to replace the old system that is currently inoperable. Brevard County Detention Center requires proper water treatment to prevent calcium buildup on pipes and on various equipment. Additionally, it will reduce the time between failures of equipment and save significant labor and material costs associated with replacing the equipment prematurely. Finally, the efficiency gained will save on utility consumption costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|------------------|
| General Revenue               | \$ 623,329             | \$ 480,700        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 1,104,029        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 623,329</b>      | <b>\$ 480,700</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,104,029</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense          | \$ 349,029             | \$ -              | \$ 755,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,104,029        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 349,029</b>      | <b>\$ -</b>       | <b>\$ 755,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,104,029</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** County Service Complex Titusville Boiler Replacement  
**Project Total:** \$50,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518006  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Replace existing boiler at County Service Center Titusville. The existing boiler reached the end of its useful life and immediate replacement is the most cost-effective course of action. The service impact for this project is to increase facility critical service resiliency.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| General Revenue               | \$ -                   | \$ 50,000        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 50,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 25,000        |
| Construction Expense          | \$ -                   | \$ -             | \$ 25,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 25,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 50,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>50,000</b> |





**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center (BCDC) upgrade HVAC BAS Controls  
**Project Total:** \$500,000  
**Project Timeline:** October 1, 2022 through September 30, 2026  
**Funded Program:** 6538160  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Upgrade BCDC HVAC components with a Building Automation System (BAS) to enhance control of detention center complex HVAC systems and customize each area’s climate control needs. The service impact for this project will increase energy efficiency, lower operating and maintenance costs, improve indoor air quality, and provide quicker response from building operations and facility maintenance.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ -                   | \$ 125,000        | \$ -              | \$ 200,000        | \$ 175,000        | \$ -             | \$ -                      | 500,000        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 125,000</b> | <b>\$ -</b>       | <b>\$ 200,000</b> | <b>\$ 175,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 125,000        | \$ 125,000        | \$ 250,000        | \$ -             | \$ -                      | 500,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 125,000</b> | <b>\$ 125,000</b> | <b>\$ 250,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>500,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Moore Justice Center (MJC) Replace East 3rd & 4th Air Handler Units  
**Project Total:** \$325,000  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 517347  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Replace MJC’s existing Air Handling Units (AHU) as it reached the end of its useful life and replacement is the most cost-effective course of action. The service impact for this project is to increase HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 325,000             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 325,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 325,000</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>325,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ 9,320               | \$ 3,280         | \$ 312,400        | \$ -             | \$ -             | \$ -             | \$ -                      | 325,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 9,320</b>        | <b>\$ 3,280</b>  | <b>\$ 312,400</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>325,000</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Historic Titusville Courthouse Elevators Upgrade  
**Project Total:** \$230,000  
**Project Timeline:** October 1, 2022 through September 30, 2023  
**Funded Program:** 518105  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Upgrade Historic Titusville Courthouse public elevators as they have reached the end of their useful life and are needed to meet new life safety code. The elevator is continuously used during the week and is prone to frequent failures. Replacement of the remaining elevators will be prioritized and completed in future budget years.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ -                   | \$ 230,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 230,000        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 230,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>230,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 230,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 230,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 230,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>230,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Moore Justice Center Video Security System Upgrade  
**Project Total:** \$1,300,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6518001  
**District(s):** various

#### Project Description, Milestones and Service Impact

Replace video security system at the three courthouses; current system is no longer adequate to support Brevard County Sheriff’s Office (BCSO) security operations. The service impact for this project will provide adequate security to judges and all court personnel and immediate BCSO response to security incidents.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| General Revenue               | \$ -                   | \$ 1,300,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,300,000        |
| Grant Revenue                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Impact Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 1,300,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,300,000</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ -                | \$ 1,300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,300,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 1,300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,300,000</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center cell lock system upgrade  
**Project Total:** \$2,500,000  
**Project Timeline:** April 21, 2022 through September 30 ,2024  
**Funded Program:** 517993  
**District(s):** 1

**Project Description, Milestones and Service Impact**

The Brevard County Detention Center’s original cell doors, frames, and lock systems have exceeded their useful life. The new lock hardware will be compatible with the newly installed central control system and have additional features including audio-visual and lock tampering alarms. The service impact of this project is to reduce liability by increasing jail cell security with a robust locking system that can prevent lock tampering and deter inmates from harming other prisoners or staff.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| General Revenue               | \$ 24,000              | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 24,000           |
| Grant Revenue                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Impact Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ 2,476,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,476,000        |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 24,000</b>       | <b>\$ 2,476,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,500,000</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense          | \$ -                   | \$ 300,000          | \$ 2,200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,500,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 300,000</b>   | <b>\$ 2,200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,500,000</b> |

## Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center Rooftop HVAC Units Replacement  
**Project Total:** \$430,514  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 517263  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Replace two rooftop units (RTU) HVAC systems. These are the last of a series of RTUs being replaced at BCDC. Current units have reached the end of their useful life and replacement is the most cost-effective course of action. The replacement will be performed under the county-wide HVAC Maintenance Term Contract. The service impact for this project increases HVAC system reliability, improves efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 143,741             | \$ 251,773        | \$ 35,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 430,514        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 143,741</b>      | <b>\$ 251,773</b> | <b>\$ 35,000</b>  | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>430,514</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ 120,730             | \$ -              | \$ 309,784        | \$ -             | \$ -             | \$ -             | \$ -                      | 430,514        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 120,730</b>      | <b>\$ -</b>       | <b>\$ 309,784</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>430,514</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** County Service Complex - Titusville Multiple HVAC Replacements  
**Project Total:** \$540,635  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 518141  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Replace various existing DX HVAC units at CSC Titusville. The current units have reached the end of their useful life and replacement is the most cost-effective course of action. The replacement units will also be optimized by having a dedicated building automation system to increase the visibility of the units' performance. The service impact of this project is to increase HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 300,000             | \$ -             | \$ 240,635        | \$ -             | \$ -             | \$ -             | \$ -                      | 540,635        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 300,000</b>      | <b>\$ -</b>      | <b>\$ 240,635</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>540,635</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 540,635        | \$ -             | \$ -             | \$ -             | \$ -                      | 540,635        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 540,635</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>540,635</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Historic Titusville Courthouse Secondary Chilled Water Pump Replacement  
**Project Total:** \$155,210  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 517346  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Replace the Secondary Chilled Water Pump at the Historic Titusville Courthouse as it has reached the end of its useful life and replacement is the most cost-effective course of action. The service impact for this project is to increase HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 60,000              | \$ 95,210        | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 155,210        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 60,000</b>       | <b>\$ 95,210</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>155,210</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -             | 155,210          | \$ -             | \$ -             | \$ -             | \$ -                      | 155,210        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>155,210</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>155,210</b> |





**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Reflection Pond Restoration Project  
**Project Total:** \$100,000  
**Project Timeline:** 10/01/2023-09/30/2024  
**Funded Program:** 518829  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Brevard County Government Center Viera Reflecting Pond has reached the end of its life. Restoration will include resurfacing the pond coating. The service impact for this project will reduce maintenance costs through requiring less chemicals and staff hours to maintain appearance, while improving the aesthetics of the Veira Government Center.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 100,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 100,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** County Service Complex Merritt Island Ice Tank Replacement  
**Project Total:** \$351,260  
**Project Timeline:** 10/01/2023-09/30/2024  
**Funded Program:** 518830  
**District(s):** 2

#### Project Description, Milestones and Service Impact

County Service Complex Merritt Island Ice Tanks inspections have indicated the useful life of the system is nearing the end. Brevard County Facilities Maintenance Team conducts systematic and preventive maintenance to maintain the HVAC system. Age and continuous repairs have made this system a liability. The service impact for this project will increase HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 351,260        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 351,260        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 351,260</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 351,260</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 351,260        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 351,260        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 351,260</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 351,260</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** HISTORIC TITUSVILLE COURTHOUSE ROOF REPAIR  
**Project Total:** \$150,000  
**Project Timeline:** 10/01/2023-09/30/2024  
**Funded Program:** 518826  
**District(s):** 1

**Project Description, Milestones and Service Impact**

The Historic Titusville Courthouse Roof is in disrepair. Annual preventative maintenance is not enough to maintain this roof. The service impact for this project is the protection of building assets in the event of heavy storms as well as prevention of water damage to infrastructure that would result in higher repair costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 150,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 150,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 150,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 150,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** COURTHOUSE LIGHTNING PROTECTION UPGRADE - VARIOUS BUILDINGS  
**Project Total:** \$150,000  
**Project Timeline:** 10/01/2023-09/30/2024  
**Funded Program:** 518825  
**District(s):** Various

#### Project Description, Milestones and Service Impact

Upgrade Lightning Protection at Courthouse buildings. This project will decrease vulnerability to lighting damage. The service impact will provide adequate protection to all persons and electrical equipment within the Courthouse.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 150,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 150,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 150,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 150,000</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** RIVERHOUSE BUILDING INTERIOR & EXTERIOR FINISHES  
**Project Total:** \$100,000  
**Project Timeline:** 10/01/2023-09/30/2024  
**Funded Program:** 518866  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Repair and maintenance of the Interior and Exterior Finishes (minor modifications) to the Riverhouse building. In addition, Asbestos and Lead testing will be conducted to make sure the building is operational.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Brevard County Detention Center Viera Cooling Tower Replacement  
**Project Total:** \$493,761  
**Project Timeline:** 04/01/2021-09/30/2024  
**Funded Program:** 517191  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Upgrade BCGC Viera Bldgs. A,B, C, D, E cooling towers and install new variable frequency drives (VFD) to increase efficiency and lower energy costs. The existing antiquated system is in poor shape and no longer adequate for the current facility cooling demand. The service impact for this project is to increase HVAC system reliability utilizing VFD terminal units for improved efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 143,761             | \$ 350,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 493,761        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 143,761</b>      | <b>\$ 350,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>493,761</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ 19,260              | \$ 144,501        | \$ 330,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 493,761        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 19,260</b>       | <b>\$ 144,501</b> | <b>\$ 330,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>493,761</b> |



**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** BCDC REPAIR WOMEN'S ANNEX WALKWAY  
**Project Total:** \$384,080  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 517264  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Repair BCDC Women’s Annex walkway structural decay/corrosion. The walkway used to transfer the inmates from/to the building is starting to show signs of structural damage. The necessary repairs will eliminate further concrete spalling and prevent damage to become more extensive, expensive, and intrusive. The service impact for this project will increase safety of walkway structural components and adequately support its load to prevent further deformation, breaking and catastrophic failure throughout its predicted lifetime.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 200,000             | \$ 184,080        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 384,080        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 200,000</b>      | <b>\$ 184,080</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>384,080</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ 11,450              | \$ 61,546         | \$ 311,084        | \$ -             | \$ -             | \$ -             | \$ -                      | 384,080        |
| Construction Expense          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 11,450</b>       | <b>\$ 61,546</b>  | <b>\$ 311,084</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>384,080</b> |

## Public Works Department

### Public Works Department

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** BCGC - Viera Replace 89 Handler Units  
**Project Total:** \$582,135  
**Project Timeline:** October 1, 2021 through September 30, 2024  
**Funded Program:** 517345  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Replace various air handler units throughout Viera government center buildings. Current units have reached the end of their useful life and replacement is the most cost-effective course of action. The service impact for this project increases HVAC system reliability, improve efficiency and temperature control to reduce maintenance and energy costs.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| General Revenue               | \$ 239,235             | \$ 27,152         | \$ 315,748        | \$ -             | \$ -             | \$ -             | \$ -                      | 582,135        |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 239,235</b>      | <b>\$ 27,152</b>  | <b>\$ 315,748</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>582,135</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ 40,148              | \$ 217,987        | \$ 324,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 582,135        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 40,148</b>       | <b>\$ 217,987</b> | <b>\$ 324,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>582,135</b> |





**Public Works Department**

**Program Name:** FACILITIES MANAGEMENT  
**Project Name:** Countywide Parks & Receptions Restroom Renovations  
**Project Total:** \$1,292,154  
**Project Timeline:** 10/01/2023-09/30/2024  
**Funded Program:** 518872  
**District(s):** various

**Project Description, Milestones and Service Impact**

Many Parks and Recreation’s restrooms have reached the end of their life. Renovations will include new tile, paint, fixtures, lighting and hardware. The service impact of these renovations will reduce maintenance costs through requiring less chemicals, repairs, and staff hours to maintain appearance. The overall aesthetics and perception of the associated Parks will improve from these renovations.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|---------------------|------------------|------------------|------------------|---------------------------|---------------------|
| General Revenue               | \$ -                   | \$ -             | \$ 1,292,154        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,292,154        |
| Grant Revenue                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Impact Fees Revenue           | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,292,154</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,292,154</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ -             | \$ 1,292,154        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,292,154        |
| Other Expense                 | \$ -                   | \$ -             | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,292,154</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,292,154</b> |

## Solid Waste Management Department

### Solid Waste Management Department

**Program Name:** DISPOSAL  
**Project Name:** U.S. 192 Class III Waste Disposal Facility  
**Project Total:** \$92,800,897  
**Project Timeline:** October 1st, 2004 through September 30,2027  
**Funded Program:** 6567501  
**District(s):** 5

#### Project Description, Milestones and Service Impact

The Sarno Road landfill will reach its final capacity in FY23 and therefore additional landfill space is needed to dispose Class III waste generated in the south County areas. The initial phase of the U.S. Hwy 192 Solid Waste Management facility will be to construct a Class III landfill disposal unit and ancillary facilities. Financing of construction is anticipated by bonds issued in FY23, FY25, FY26 and FY27.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024     | Fiscal Year 2025     | Fiscal Year 2026     | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|------------------------------|------------------------|---------------------|----------------------|----------------------|----------------------|------------------|---------------------------|----------------------|
| Charges For Services Revenue | \$ 12,497,741          | \$ 400,000          | \$ -                 | \$ -                 | \$ -                 | \$ -             | \$ -                      | \$ 12,897,741        |
| Unfunded                     | \$ -                   | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -             | \$ -                      | \$ -                 |
| Bond/Referendum Revenue      | \$ -                   | \$ 2,729,588        | \$ 23,033,862        | \$ 41,200,000        | \$ 12,560,000        | \$ -             | \$ -                      | \$ 79,523,450        |
| Other Transfers Revenue      | \$ -                   | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -             | \$ -                      | \$ -                 |
| Permit/Fees Revenue          | \$ 379,706             | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -             | \$ -                      | \$ 379,706           |
| <b>Total Revenue</b>         | <b>\$ 12,877,447</b>   | <b>\$ 3,129,588</b> | <b>\$ 23,033,862</b> | <b>\$ 41,200,000</b> | <b>\$ 12,560,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 92,800,897</b> |
| Land Expense                 | \$ -                   | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -             | \$ -                      | \$ -                 |
| Planning/Design Expense      | \$ 12,497,741          | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -             | \$ -                      | \$ 12,497,741        |
| Construction Expense         | \$ -                   | \$ 2,000,000        | \$ 24,163,450        | \$ 41,200,000        | \$ 12,560,000        | \$ -             | \$ -                      | \$ 79,923,450        |
| Other Expense                | \$ 379,706             | \$ -                | \$ -                 | \$ -                 | \$ -                 | \$ -             | \$ -                      | \$ 379,706           |
| <b>Total Expense</b>         | <b>\$ 12,877,447</b>   | <b>\$ 2,000,000</b> | <b>\$ 24,163,450</b> | <b>\$ 41,200,000</b> | <b>\$ 12,560,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 92,800,897</b> |

**Solid Waste Management Department**

**Program Name:** DISPOSAL  
**Project Name:** Titusville Transfer Station Replacement  
**Project Total:** \$17,364,554  
**Project Timeline:** October 1st, 2018 through September 30,2026  
**Funded Program:** 6525101  
**District(s):** 1

**Project Description, Milestones and Service Impact**

The aging of the Titusville Transfer Station is such that a replacement of the facility is necessary. The cost to maintain and renovate existing facility is cost prohibitive. The project will provide Solid Waste the ability to enhance the citizens, haulers in the North area of the County and the City of Titusville access to the transfer station. Financing of construction is anticipated by bonds issued in FY23.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 454,170             | \$ 1,190,000        | \$ -                | \$ 9,600,000        | \$ -                | \$ -             | \$ -                      | \$ 11,244,170        |
| Bond/Referendum Revenue       | \$ -                   | \$ -                | \$ 4,829,000        | \$ -                | \$ 1,280,000        | \$ -             | \$ -                      | \$ 6,109,000         |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                 |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ 11,384              | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ 11,384            |
| <b>Total Revenue</b>          | <b>\$ 465,554</b>      | <b>\$ 1,190,000</b> | <b>\$ 4,829,000</b> | <b>\$ 9,600,000</b> | <b>\$ 1,280,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 17,364,554</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                 |
| Planning/Design Expense       | \$ 465,554             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ 465,554           |
| Construction Expense          | \$ -                   | \$ 10,000           | \$ 6,009,000        | \$ 8,790,000        | \$ 2,090,000        | \$ -             | \$ -                      | \$ 16,899,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -             | \$ -                      | \$ -                 |
| <b>Total Expense</b>          | <b>\$ 465,554</b>      | <b>\$ 10,000</b>    | <b>\$ 6,009,000</b> | <b>\$ 8,790,000</b> | <b>\$ 2,090,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 17,364,554</b> |

## Solid Waste Management Department

### Solid Waste Management Department

**Program Name:** DISPOSAL  
**Project Name:** CDF Class I Slurry Wall Landfill Closure  
**Project Total:** \$50,941,544  
**Project Timeline:** October 1, 2022 through September 30, 2027  
**Funded Program:** 518110  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Design and installation of final closure with landfill gas extraction wells at the Slurry Wall landfill as required for compliance with County's Solid Waste Permit for the Central Disposal Facility.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023     | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|----------------------|---------------------|------------------|---------------------|---------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 26,918,544          | \$ 15,000,000        | \$ 9,023,000        | \$ -             | \$ -                | \$ -                | \$ -                      | \$ 50,941,544        |
| Impact Fees Revenue           | \$ -                   | \$ -                 | \$ -                | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Finance Sources Revenue | \$ -                   | \$ -                 | \$ -                | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue       | \$ -                   | \$ -                 | \$ -                | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ -                   | \$ -                 | \$ -                | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Revenue</b>          | <b>\$ 26,918,544</b>   | <b>\$ 15,000,000</b> | <b>\$ 9,023,000</b> | <b>\$ -</b>      | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ -</b>               | <b>\$ 50,941,544</b> |
| Land Expense                  | \$ -                   | \$ -                 | \$ -                | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Planning/Design Expense       | \$ -                   | \$ -                 | \$ -                | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Construction Expense          | \$ -                   | \$ -                 | \$ -                | \$ -             | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Expense                 | \$ 26,918,544          | \$ 6,783,000         | \$ 3,700,000        | \$ 40,000        | \$ 7,300,000        | \$ 6,200,000        | \$ -                      | \$ 50,941,544        |
| <b>Total Expense</b>          | <b>\$ 26,918,544</b>   | <b>\$ 6,783,000</b>  | <b>\$ 3,700,000</b> | <b>\$ 40,000</b> | <b>\$ 7,300,000</b> | <b>\$ 6,200,000</b> | <b>\$ -</b>               | <b>\$ 50,941,544</b> |



**Solid Waste Management Department**

**Program Name:** DISPOSAL  
**Project Name:** Sarno Class III Landfill Closure  
**Project Total:** \$19,875,000  
**Project Timeline:** October 1, 2024 through September 30, 2028  
**Funded Program:** 518111  
**District(s):** 5

**Project Description, Milestones and Service Impact**

Design and installation of final closure of entire Class III landfill as required by State and Federal regulations. Funds for landfill closures are held in an escrow account as required by regulations

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023     | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|----------------------|---------------------|-------------------|-------------------|---------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ -                   | \$ 16,000,000        | \$ 3,875,000        | \$ -              | \$ -              | \$ -                | \$ -                      | \$ 19,875,000        |
| Impact Fees Revenue           | \$ -                   | \$ -                 | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Other Finance Sources Revenue | \$ -                   | \$ -                 | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue       | \$ -                   | \$ -                 | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ -                   | \$ -                 | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 16,000,000</b> | <b>\$ 3,875,000</b> | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ -</b>               | <b>\$ 19,875,000</b> |
| Land Expense                  | \$ -                   | \$ -                 | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Planning/Design Expense       | \$ -                   | \$ -                 | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Construction Expense          | \$ -                   | \$ -                 | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Other Expense                 | \$ -                   | \$ -                 | \$ -                | \$ 320,000        | \$ 155,000        | \$ 9,700,000        | \$ 9,700,000              | \$ 19,875,000        |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>         | <b>\$ 320,000</b> | <b>\$ 155,000</b> | <b>\$ 9,700,000</b> | <b>\$ 9,700,000</b>       | <b>\$ 19,875,000</b> |

## Solid Waste Management Department

### Solid Waste Management Department

**Program Name:** DISPOSAL  
**Project Name:** Central Disposal Facility Cell 3  
**Project Total:** \$51,635,000  
**Project Timeline:** October 1, 2026 through September 30, 2028  
**Funded Program:** 6938106  
**District(s):** 1

#### Project Description, Milestones and Service Impact

The development of the southern expansion landfill allows the Department to meet disposal needs of the County. Permitting and construction of the third Class I landfill disposal unit (cell 3) will provide County with additional capacity to meet increased needs.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026     | Fiscal Year 2027     | Fiscal Year 2028 & Future | Total Revenue        |
|------------------------------|------------------------|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------------|----------------------|
| Assessments Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                      | -                    |
| Impact Fees Revenue          | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                      | -                    |
| Bond/Referendum Revenue      | \$ -                   | \$ 1,500,000        | \$ -                | \$ 7,069,000        | \$ 17,525,000        | \$ 12,560,500        | \$ 11,775,485             | \$ 50,429,985        |
| Charges for Services Revenue | \$ -                   | \$ 500,000          | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ 705,015                | \$ 1,205,015         |
| Unfunded                     | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                      | -                    |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ 2,000,000</b> | <b>\$ -</b>         | <b>\$ 7,069,000</b> | <b>\$ 17,525,000</b> | <b>\$ 12,560,500</b> | <b>\$ 12,480,500</b>      | <b>\$ 51,635,000</b> |
| Land Expense                 | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                      | -                    |
| Planning/Design Expense      | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                      | -                    |
| Construction Expense         | \$ -                   | \$ 500,000          | \$ 1,500,000        | \$ 7,069,000        | \$ 17,525,000        | \$ 12,560,500        | \$ 12,480,500             | \$ 51,635,000        |
| Other Expense                | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                      | -                    |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ 500,000</b>   | <b>\$ 1,500,000</b> | <b>\$ 7,069,000</b> | <b>\$ 17,525,000</b> | <b>\$ 12,560,500</b> | <b>\$ 12,480,500</b>      | <b>\$ 51,635,000</b> |



**Solid Waste Management Department**

**Program Name:** DISPOSAL  
**Project Name:** Central Disposal Facility Gas System  
**Project Total:** \$935,000  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6922300  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Expansion of active landfill gas collection system to comply with state and federal regulatory requirements.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Impact Fees Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Bond/Referendum Revenue      | \$ -                   | \$ 935,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 935,000        |
| Charges For Services Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ 935,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>935,000</b> |
| Land Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense         | \$ -                   | \$ 500,000        | \$ 435,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 935,000        |
| Other Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ 500,000</b> | <b>\$ 435,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>935,000</b> |

## Solid Waste Management Department

### Solid Waste Management Department

**Program Name:** DISPOSAL  
**Project Name:** Central Disposal Facility South Expansion SW Corner Straighten  
**Project Total:** \$2,000,000  
**Project Timeline:** October 1, 2030 through September 30, 2031  
**Funded Program:** Not Applicable  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Expansion of south landfill footprint to increase Class I landfill capacity.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Assessments Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Impact Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Charges For Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | 2,000,000                 | \$ 2,000,000        |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Unfunded                     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>2,000,000</b>          | <b>\$ 2,000,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | 200,000                   | \$ 200,000          |
| Construction Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | 1,800,000                 | \$ 1,800,000        |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>2,000,000</b>          | <b>\$ 2,000,000</b> |



**Solid Waste Management Department**

**Program Name:** DISPOSAL  
**Project Name:** U.S. 192 Additional Class III Landfill Cell  
**Project Total:** \$8,000,000  
**Project Timeline:** October 1, 2029 through September 30, 2030  
**Funded Program:** Not Applicable  
**District(s):** 1

**Project Description, Milestones and Service Impact**  
 Additional cell to maintain Class III waste capacity for south County.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Assessments Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Impact Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Charges For Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 8,000,000              | \$ 8,000,000        |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Unfunded                     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 8,000,000</b>       | <b>\$ 8,000,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 300,000                | \$ 300,000          |
| Construction Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 7,700,000              | \$ 7,700,000        |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                   |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 8,000,000</b>       | <b>\$ 8,000,000</b> |

## Solid Waste Management Department

### Solid Waste Management Department

**Program Name:** DISPOSAL  
**Project Name:** Titusville Transfer Station Entrance Improvements  
**Project Total:** \$1,000,000  
**Project Timeline:** October 1, 2027 through September 30, 2028  
**Funded Program:** Not Applicable  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Installation of additional lane and scale at the scale house to accommodate automated weigh system.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Assessments Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Impact Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Charges For Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 1,000,000              | \$ 1,000,000        |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Unfunded                     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 1,000,000</b>       | <b>\$ 1,000,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 200,000                | \$ 200,000          |
| Construction Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 800,000                | \$ 800,000          |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 1,000,000</b>       | <b>\$ 1,000,000</b> |



**Solid Waste Management Department**

**Program Name:** DISPOSAL  
**Project Name:** CDF Leachate Storage System Expansion  
**Project Total:** \$1,000,000  
**Project Timeline:** October 1, 2028 through September 30, 2029  
**Funded Program:** Not Applicable  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Expansion of leachate pretreatment system to accommodate higher leachate volumes due to landfill cell expansions.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Assessments Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Impact Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Charges For Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 1,000,000              | \$ 1,000,000        |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Unfunded                     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 1,000,000</b>       | <b>\$ 1,000,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 200,000                | \$ 200,000          |
| Construction Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 800,000                | \$ 800,000          |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 1,000,000</b>       | <b>\$ 1,000,000</b> |

## Solid Waste Management Department

### Solid Waste Management Department

**Program Name:** DISPOSAL  
**Project Name:** CDF Class I South Landfill Cell 4  
**Project Total:** \$10,000,000  
**Project Timeline:** October 1, 2030 through September 30, 2031  
**Funded Program:** Not Applicable  
**District(s):** 1

#### Project Description, Milestones and Service Impact

Expansion of the Central Disposal Facility Class I landfill to maintain capacity requirements.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|----------------------|
| Assessments Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Impact Fees Revenue          | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Charges For Services Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 10,000,000             | \$ 10,000,000        |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Unfunded                     | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 10,000,000</b>      | <b>\$ 10,000,000</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 300,000                | \$ 300,000           |
| Construction Expense         | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 9,700,000              | \$ 9,700,000         |
| Other Expense                | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 10,000,000</b>      | <b>\$ 10,000,000</b> |



**Solid Waste Management Department**

**Program Name:** DISPOSAL  
**Project Name:** CDF South Landfill Closure  
**Project Total:** \$57,055,637  
**Project Timeline:** October 1, 2047 to September 30, 2048  
**Funded Program:** 518112  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Design and installation of final closure of entire landfill as required by State and Federal regulations. Funds for landfill closures are held in an escrow account as required by regulations

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|------------------------------|------------------------|------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Assessments Revenue          | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Impact Fees Revenue          | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Charges for Services Revenue | \$ -                   | \$ -             | \$ 1,532,798        | \$ 2,347,884        | \$ 2,383,104        | \$ 2,418,851        | \$ 48,373,000             | \$ 57,055,637        |
| Other Transfers Revenue      | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Unfunded                     | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| <b>Total Revenue</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 1,532,798</b> | <b>\$ 2,347,884</b> | <b>\$ 2,383,104</b> | <b>\$ 2,418,851</b> | <b>\$ 48,373,000</b>      | <b>\$ 57,055,637</b> |
| Land Expense                 | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Planning/Design Expense      | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Construction Expense         | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Other Expense                | \$ -                   | \$ -             | \$ -                | \$ -                | \$ 1,043,000        | \$ -                | \$ 56,012,637             | \$ 57,055,637        |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ -</b>         | <b>\$ -</b>         | <b>\$ 1,043,000</b> | <b>\$ -</b>         | <b>\$ 56,012,637</b>      | <b>\$ 57,055,637</b> |

## Tourism Development Office

**Program Name:** TOURISM DEVELOPMENT  
**Project Name:** Lori Wilson Park Project  
**Project Total:** \$4,014,000  
**Project Timeline:** October 1, 2017 through December 31, 2023  
**Funded Program:** 6562209  
**District(s):** 2

### Project Description, Milestones and Service Impact

Lori Wilson Park is an approximate 50-acre park in the heart of Cocoa Beach and is owned/operated by Brevard County. The vision is a project that will refurbish the park and bring it up to the current standards of other parks in Brevard County including completely renovating the boardwalk areas and the bathrooms. Lori Wilson Park is right in the heart of the tourism district in Cocoa Beach. 75% of the visitors are from outside the County, so having a public park with great facilities and beach access is highly desirable and will be a driver of repeat visitation. Many people come to Lori Wilson Park just to enjoy nature and the view. Lori Wilson Park is also a great venue for events and many events over the years have been staged from there including the Thunder on the Beach boat races, watching space launches, marathons, the AAU volleyball, etc. These events attract both locals and visitors alike. The Board approved \$1.25M in late FY 20 for capital park repairs which will be used up in early FY 23. The Board approved another \$1.764M capital facilities grant in early FY 21 and an additional \$1M in FY22 for boardwalk and bathroom replacement the unused Board approved balance is reflected in the FY 24 capital budget.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|---------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Assessments Revenue             | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Donations Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Finance Sources Revenue   | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Tourist Development Tax Revenue | \$ 4,014,000           | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 4,014,000        |
| <b>Total Revenue</b>            | <b>\$ 4,014,000</b>    | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 4,014,000</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense         | \$ 37,228              | \$ 3,612          | \$ 4,000          | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 44,840           |
| Construction Expense            | \$ 3,028,227           | \$ 311,453        | \$ 186,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 3,525,680        |
| Other Expense                   | \$ 204,675             | \$ 228,805        | \$ 10,000         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 443,480          |
| <b>Total Expense</b>            | <b>\$ 3,270,130</b>    | <b>\$ 543,870</b> | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 4,014,000</b> |

**Tourism Development Office**

**Program Name:** TOURISM DEVELOPMENT  
**Project Name:** Tourism Capital Projects  
**Project Total:** \$35,156,149  
**Project Timeline:** October 1, 2023 through September 30, 2034  
**Funded Program:** N/A  
**District(s):** Multiple

**Project Description, Milestones and Service Impact**

These are funds put in place for future capital facilities projects approved by the Capital Facilities Subcommittee, the Tourist Development Council and the Board of County Commissioners. These capital projects are verified by the County Attorney’s Office to be viable projects to receive support with Tourist Development Tax dollars per State Statute and local ordinance. The capital projects approved and supported through the Tourism capital facilities plan will serve as safe world-class attractions and facilities open to both tourists, visitors and the community.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|---------------------------------|------------------------|------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Assessments Revenue             | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Donations Revenue               | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Grant Revenue                   | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Other Finance Sources Revenue   | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Tourist Development Tax Revenue | \$ -                   | \$ -             | \$ 8,360,638        | \$ 2,059,237        | \$ 3,059,611        | \$ 3,059,543        | \$ 18,617,120             | \$ 35,156,149        |
| <b>Total Revenue</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 8,360,638</b> | <b>\$ 2,059,237</b> | <b>\$ 3,059,611</b> | <b>\$ 3,059,543</b> | <b>\$ 18,617,120</b>      | <b>\$ 35,156,149</b> |
| Land Expense                    | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Planning/Design Expense         | \$ -                   | \$ -             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | -                    |
| Construction Expense            | \$ -                   | \$ -             | \$ -                | \$ 2,059,237        | \$ 3,059,611        | \$ 3,059,543        | \$ 18,617,120             | \$ 26,795,511        |
| Other Expense                   | \$ -                   | \$ -             | \$ 8,360,638        | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 8,360,638         |
| <b>Total Expense</b>            | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 8,360,638</b> | <b>\$ 2,059,237</b> | <b>\$ 3,059,611</b> | <b>\$ 3,059,543</b> | <b>\$ 18,617,120</b>      | <b>\$ 35,156,149</b> |

## Tourism Development Office

**Program Name:** TOURISM DEVELOPMENT  
**Project Name:** Space Coast Stadium Capital Improvements  
**Project Total:** \$3,837,389  
**Project Timeline:** October 1, 2022 through September 30, 2028  
**Funded Program:** N/A  
**District(s):** 4

### Project Description, Milestones and Service Impact

\$500,000 was set aside annually in the Stadium Capital fund for future capital improvements. The County's \$250,000 contractual 5 year commitment has ended. Now \$250,000 is funded by annual ARR payment from USSSA. If the funds are unused in a particular fiscal year, they carry forward. The Space Coast Stadium Complex serves as a capital icon of Brevard County and with on-going capital improvements is able to house USSSA amateur teams and events open to the public provided at a world-class facility that is both safe and modernized. If \$5M is available after annual maintenance is reimbursed to USSSA, the USSSA AstroTurf will be redone. These funds are held in reserve.

| Revenue or Expense Category     | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|---------------------------------|------------------------|-------------------|---------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Assessments Revenue             | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Donations Revenue               | \$ 1,250,000           | \$ 250,000        | \$ 250,000          | \$ 250,000        | \$ 250,000        | \$ 250,000        | \$ -                      | 2,500,000           |
| Grant Revenue                   | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Interest Revenue                | \$ 51,389              | \$ 6,000          | \$ 6,000            | \$ 6,000          | \$ 6,000          | \$ 6,000          | \$ 6,000                  | 87,389              |
| Tourist Development Tax Revenue | \$ 1,250,000           | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | 1,250,000           |
| <b>Total Revenue</b>            | <b>\$ 2,551,389</b>    | <b>\$ 256,000</b> | <b>\$ 256,000</b>   | <b>\$ 256,000</b> | <b>\$ 256,000</b> | <b>\$ 256,000</b> | <b>\$ 6,000</b>           | <b>\$ 3,837,389</b> |
| Land Expense                    | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Planning/Design Expense         | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Construction Expense            | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ 1,207,047              | 1,207,047           |
| Other Expense                   | \$ 200,952             | \$ 158,640        | \$ 2,270,750        | \$ -              | \$ -              | \$ -              | \$ -                      | 2,630,342           |
| <b>Total Expense</b>            | <b>\$ 200,952</b>      | <b>\$ 158,640</b> | <b>\$ 2,270,750</b> | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ 1,207,047</b>       | <b>\$ 3,837,389</b> |



**Transit Services Department**

**Program Name:** TRANSIT CAPITAL  
**Project Name:** Cocoa Terminal - Concrete Parking Lot  
**Project Total:** \$843,585  
**Project Timeline:** October 1, 2022 through March 30, 2024  
**Funded Program:** 6300237  
**District(s):** 2

**Project Description, Milestones and Service Impact**

The concrete slab parking area at the Cocoa Terminal is cracked and broken and has become a hazard to employees and vehicles. This phased project will include design and construction to replace the concrete slab parking area at the Cocoa Terminal.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges for Services Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue              | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                | \$ 700,000             | \$ 143,585        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 843,585        |
| Other Financing Sources      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers              | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>         | <b>\$ 700,000</b>      | <b>\$ 143,585</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>843,585</b> |
| Land Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense         | \$ -                   | \$ -              | \$ 843,585        | \$ -             | \$ -             | \$ -             | \$ -                      | 843,585        |
| Other Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>         | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 843,585</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>843,585</b> |

## Transit Services Department

### Transit Services Department

**Program Name:** TRANSIT CAPITAL  
**Project Name:** Cocoa Terminal- Fuel Tanks  
**Project Total:** \$646,500  
**Project Timeline:** October 1, 2022 through December 2023  
**Funded Program:** 6538218  
**District(s):** 2

#### Project Description, Milestones and Service Impact

Replacement of the two existing 1,000 gallon fuel tanks with two 5,000 fuel tanks and replace the damaged concrete surrounding the fuel tanks. This will allow us to meet our existing need for our gas powered buses, but will allow for more growth as we move more of our paratransit fleet from diesel powered vehicles to gasoline. The larger tanks will also be advantageous during declared emergencies when fuel deliveries can not be made.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|-------------------|
| Charges For Services Revenue  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| General Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Grant Revenue                 | \$ -                   | \$ 646,500        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 646,500        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 646,500</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 646,500</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 646,500        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 646,500        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 646,500</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 646,500</b> |

**Transit Services Department**

**Program Name:** TRANSIT CAPITAL  
**Project Name:** Cocoa Terminal - Modular Restroom and Terminal Renovations  
**Project Total:** \$700,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6502414  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Design and construction of a public modular restroom; the redesign of the existing restrooms, kitchen area and a new entry for bus drivers.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| General Revenue               | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Grant Revenue                 | \$ -                   | \$ 500,000        | \$ 200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 700,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 500,000</b> | <b>\$ 200,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>700,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 700,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 700,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 700,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>700,000</b> |

## Transit Services Department

### Transit Services Department

**Program Name:** TRANSIT CAPITAL  
**Project Name:** Bus Shelters - Countywide  
**Project Total:** \$3,018,846  
**Project Timeline:** Ongoing  
**Funded Program:** 6300010  
**District(s):** 1,2,3,4 and 5

#### Project Description, Milestones and Service Impact

Space Coast Area Transit will be working with local municipalities to construct and install bus shelters, benches, amenities and signage through the use of inter-local agreements. Space Coast Area Transit will permit, construct and upgrade bus shelters to meet the American with Disabilities Act requirements. Under these agreements, Space Coast Area Transit will own the bus shelters and the municipalities will maintain and clean the shelters.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|-------------------|---------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Charges For Services Revenue  | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| General Revenue               | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Grant Revenue                 | \$ 1,518,846           | \$ 250,000        | \$ 250,000          | \$ 250,000        | \$ 250,000        | \$ 250,000        | \$ 250,000                | \$ 3,018,846        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| <b>Total Revenue</b>          | <b>\$ 1,518,846</b>    | <b>\$ 250,000</b> | <b>\$ 250,000</b>   | <b>\$ 250,000</b> | <b>\$ 250,000</b> | <b>\$ 250,000</b> | <b>\$ 250,000</b>         | <b>\$ 3,018,846</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| Construction Expense          | \$ 517,210             | \$ 8,376          | \$ 1,560,526        | \$ 250,000        | \$ 250,000        | \$ 250,000        | \$ 182,734                | \$ 3,018,846        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | -                   |
| <b>Total Expense</b>          | <b>\$ 517,210</b>      | <b>\$ 8,376</b>   | <b>\$ 1,560,526</b> | <b>\$ 250,000</b> | <b>\$ 250,000</b> | <b>\$ 250,000</b> | <b>\$ 182,734</b>         | <b>\$ 3,018,846</b> |

**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Mims: Water Main Replacement of Asbestos Cement Pipe  
**Project Total:** \$15,303,845  
**Project Timeline:** October 1, 2013 through September 30, 2028  
**Funded Program:** 6980111, 6980113, 6980114  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project will replace the asbestos cement and thin-walled P V C pipe in the Mims water distribution system and includes changing over the water service connections from the existing pipes to the new pipes. This project will take place in seven phases. The Mims water distribution system piping includes asbestos-cement and thin-walled P V C water pipes that were installed in the 1960's. The current pipe material is conducive to breaking thus the replacement of the pipe to better material will improve the integrity of the water system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|---------------------|---------------------|-------------------|---------------------|---------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 3,371,388           | \$ 225,000          | \$ -                | \$ 163,040        | \$ 2,312,610        | \$ 2,676,588        | \$ 3,003,219              | \$ 11,751,845        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Grant Revenue                 | \$ 3,552,000           | \$ -                | \$ -                | \$ -              | \$ -                | \$ -                | \$ -                      | \$ 3,552,000         |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Revenue</b>          | <b>\$ 6,923,388</b>    | <b>\$ 225,000</b>   | <b>\$ -</b>         | <b>\$ 163,040</b> | <b>\$ 2,312,610</b> | <b>\$ 2,676,588</b> | <b>\$ 3,003,219</b>       | <b>\$ 15,303,845</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ 163,040        | \$ 201,610          | \$ 207,568          | \$ 115,316                | \$ 687,534           |
| Construction Expense          | \$ 3,829,179           | \$ 1,177,312        | \$ 2,141,897        | \$ -              | \$ 2,106,000        | \$ 2,464,020        | \$ 2,882,903              | \$ 14,601,311        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -              | \$ 5,000            | \$ 5,000            | \$ 5,000                  | \$ 15,000            |
| <b>Total Expense</b>          | <b>\$ 3,829,179</b>    | <b>\$ 1,177,312</b> | <b>\$ 2,141,897</b> | <b>\$ 163,040</b> | <b>\$ 2,312,610</b> | <b>\$ 2,676,588</b> | <b>\$ 3,003,219</b>       | <b>\$ 15,303,845</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Mims: Plant Mixing Improvements  
**Project Total:** \$2,834,355  
**Project Timeline:** October 1, 2021 through September 30, 2025  
**Funded Program:** 6540116  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project consists of replacing the chlorine and ammonia mixing system at the Mims water treatment plant. The system has reached its useful life and requires replacement in order to meet FDEP compliance.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|------------------|-------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 175,000             | \$ 75,000        | \$ 217,575        | \$ 2,366,780        | \$ -             | \$ -             | \$ -                      | 2,834,355        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 175,000</b>      | <b>\$ 75,000</b> | <b>\$ 217,575</b> | <b>\$ 2,366,780</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,834,355</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ 50,000        | \$ 407,575        | \$ 91,030           | \$ -             | \$ -             | \$ -                      | 548,605          |
| Construction Expense          | \$ -                   | \$ -             | \$ -              | \$ 2,275,750        | \$ -             | \$ -             | \$ -                      | 2,275,750        |
| Other Expense                 | \$ -                   | \$ -             | \$ 10,000         | \$ -                | \$ -             | \$ -             | \$ -                      | 10,000           |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 50,000</b> | <b>\$ 417,575</b> | <b>\$ 2,366,780</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,834,355</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Mims: Clarifier Replacement  
**Project Total:** \$1,921,000  
**Project Timeline:** October 1, 2022 through September 30, 2025  
**Funded Program:** 6540118  
**District(s):** 1

**Project Description, Milestones and Service Impact**

Major upgrade that will increase performance/efficiencies of asset 640041 at the Mims Water treatment plant. The clarifier treatment unit was built in the early 1960's and has exceeded its useful life. New turbine, rakes, stilling well and any additional steel components inside the concrete tank will have to be replaced.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|-------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ -                   | \$ 200,000        | \$ 5,000          | \$ 1,716,000        | \$ -             | \$ -             | \$ -                      | 1,921,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ 5,000</b>   | <b>\$ 1,716,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,921,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ 51,500         | \$ 148,500        | \$ 66,000           | \$ -             | \$ -             | \$ -                      | 266,000          |
| Construction Expense          | \$ -                   | \$ -              | \$ -              | \$ 1,650,000        | \$ -             | \$ -             | \$ -                      | 1,650,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ 5,000          | \$ -                | \$ -             | \$ -             | \$ -                      | 5,000            |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 51,500</b>  | <b>\$ 153,500</b> | <b>\$ 1,716,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,921,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Mims: Plant Additional Wells  
**Project Total:** \$2,390,721  
**Project Timeline:** October 1, 2013 through September 30, 2024  
**Funded Program:** 6983105  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project consists of installing new water wells to the Mims water system. Current wells have been underperforming in their water withdrawal causing the need for the installation of new wells to meet customer water demand.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 842,721             | \$ 300,000        | \$ 1,248,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,390,721        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 842,721</b>      | <b>\$ 300,000</b> | <b>\$ 1,248,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,390,721</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 416,901             | \$ 11,964         | \$ 148,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 576,865          |
| Construction Expense          | \$ 425,820             | \$ 188,036        | \$ 1,200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,813,856        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 842,721</b>      | <b>\$ 200,000</b> | <b>\$ 1,348,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,390,721</b> |





**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** North Brevard: Lift Stations  
**Project Total:** \$13,447,745  
**Project Timeline:** October 1, 2013 through September 30, 2032  
**Funded Program:** 6300128  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project consists of the replacement or rehabilitation of lift stations within the North Brevard collection district. Each of the lift stations identified is beyond its useful life. Rehabilitation or replacement will extend the life of the lift station and provide greater integrity of our collection system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|---------------------|---------------------|---------------------|-------------------|-------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 1,653,756           | \$ 972,373          | \$ -                | \$ 1,764,000        | \$ 105,000        | \$ 832,000        | \$ 6,559,000              | \$ 11,886,129        |
| Other Finance Sources Revenue | \$ 26,616              | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | \$ 26,616            |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | \$ -                 |
| Grant Revenue                 | \$ -                   | \$ 1,535,000        | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                      | \$ 1,535,000         |
| <b>Total Revenue</b>          | <b>\$ 1,680,372</b>    | <b>\$ 2,507,373</b> | <b>\$ -</b>         | <b>\$ 1,764,000</b> | <b>\$ 105,000</b> | <b>\$ 832,000</b> | <b>\$ 6,559,000</b>       | <b>\$ 13,447,745</b> |
| Land Expense                  | \$ 3,583               | \$ -                | \$ -                | \$ 100,000          | \$ -              | \$ -              | \$ -                      | \$ 103,583           |
| Planning/Design Expense       | \$ 33                  | \$ -                | \$ -                | \$ 64,000           | \$ 105,000        | \$ 32,000         | \$ 924,000                | \$ 1,125,033         |
| Construction Expense          | \$ 749,094             | \$ 198,161          | \$ 3,236,839        | \$ 1,600,000        | \$ -              | \$ 800,000        | \$ 5,600,000              | \$ 12,184,094        |
| Other Expense                 | \$ 35                  | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ 35,000                 | \$ 35,035            |
| <b>Total Expense</b>          | <b>\$ 752,745</b>      | <b>\$ 198,161</b>   | <b>\$ 3,236,839</b> | <b>\$ 1,764,000</b> | <b>\$ 105,000</b> | <b>\$ 832,000</b> | <b>\$ 6,559,000</b>       | <b>\$ 13,447,745</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** North Brevard: Plant Dumping Bed  
**Project Total:** \$976,087  
**Project Timeline:** October 1, 2017 through September 30, 2024  
**Funded Program:** 6984108  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project consists of the construction of a dumping bed at North Brevard Wastewater Treatment Plant (W W T P) for dewatering of vacuum truck debris. This dumping bed will improve operational logistics resulting in less man hours needed and less mileage to travel and cost efficiency.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ 76,087              | \$ 900,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 976,087        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 76,087</b>       | <b>\$ 900,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>976,087</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ 76,087              | \$ 27,248         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 103,335        |
| Construction Expense          | \$ -                   | \$ -              | \$ 872,752        | \$ -             | \$ -             | \$ -             | \$ -                      | 872,752        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 76,087</b>       | <b>\$ 27,248</b>  | <b>\$ 872,752</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>976,087</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** North Brevard: Headworks Bldg/Plant Improvements  
**Project Total:** \$3,325,000  
**Project Timeline:** October 1, 2023 through September 30, 2025  
**Funded Program:** 6520101  
**District(s):** 1

**Project Description, Milestones and Service Impact**

New structure (headworks) being added to the existing North Brevard Waste Water Treatment Plant system which will improve system performance. Includes new elevated outdoor structure with bar screen, grit removal system, piping and valving systems, electrical/controls/instrumentation and SCADA system improvements. System built off-line, thereby not affecting existing operations during construction.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|-------------------|-------------------|---------------------|------------------|------------------|---------------------------|---------------------|
| Charges For Services Revenue  | \$ -                   | \$ 200,000        | \$ 5,000          | \$ 3,120,000        | \$ -             | \$ -             | \$ -                      | \$ 3,325,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ 5,000</b>   | <b>\$ 3,120,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,325,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ 20,000         | \$ 180,000        | \$ 120,000          | \$ -             | \$ -             | \$ -                      | \$ 320,000          |
| Construction Expense          | \$ -                   | \$ -              | \$ -              | \$ 3,000,000        | \$ -             | \$ -             | \$ -                      | \$ 3,000,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ 5,000          | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 5,000            |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 20,000</b>  | <b>\$ 185,000</b> | <b>\$ 3,120,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 3,325,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Port Saint John: Lift Stations  
**Project Total:** \$3,833,462  
**Project Timeline:** October 1, 2019 through September 30, 2032  
**Funded Program:** 6300129  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project consists of the replacement or rehabilitation of lift stations within the Port Saint John collection district. Each of the lift stations identified are beyond their useful life. Rehabilitation or replacement will extend the life of the lift station and provide greater integrity of our collection system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Charges For Services Revenue  | \$ 1,022,462           | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 2,811,000              | \$ 3,833,462        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Permit/Fees Revenue           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Unfunded                      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ 1,022,462</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 2,811,000</b>       | <b>\$ 3,833,462</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ 27                  | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 396,000                | \$ 396,027          |
| Construction Expense          | \$ 653,007             | \$ 73,787        | \$ 78,406        | \$ -             | \$ -             | \$ -             | \$ 2,400,000              | \$ 3,205,200        |
| Other Expense                 | \$ 217,235             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ 15,000                 | \$ 232,235          |
| <b>Total Expense</b>          | <b>\$ 870,269</b>      | <b>\$ 73,787</b> | <b>\$ 78,406</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 2,811,000</b>       | <b>\$ 3,833,462</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Biosolids Dewatering System  
**Project Total:** \$4,145,000  
**Project Timeline:** October 1, 2023 through September 30, 2025  
**Funded Program:** 6540317  
**District(s):** 3

**Project Description, Milestones and Service Impact**

Substantial upgrade to Dewatering system asset #640609. will be in the sludge dewatering building and is anticipated to be a substantial improvement to increase performance. Includes: Screw presses, feed pumps, liquid polymer system, piping and valving, conveyors or pumping systems, control panels, associated infrastructure, electrical/controls/instrumentation and SCADA system improvements, rehab of existing dewatering rooms.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|-------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ -                   | \$ 500,000        | \$ 5,000          | \$ 3,640,000        | \$ -             | \$ -             | \$ -                      | 4,145,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 500,000</b> | <b>\$ 5,000</b>   | <b>\$ 3,640,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,145,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ 100,000        | \$ 400,000        | \$ 140,000          | \$ -             | \$ -             | \$ -                      | 640,000          |
| Construction Expense          | \$ -                   | \$ -              | \$ -              | \$ 3,500,000        | \$ -             | \$ -             | \$ -                      | 3,500,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ 5,000          | \$ -                | \$ -             | \$ -             | \$ -                      | 5,000            |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 100,000</b> | <b>\$ 405,000</b> | <b>\$ 3,640,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,145,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Deep Injection Well Improvements  
**Project Total:** \$23,165,454  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6540318  
**District(s):** 3

#### Project Description, Milestones and Service Impact

Replacement of existing Deep Injection Well (D I W) pumps, electrical, controls, instrumentation and building improvements and associated infrastructure which is a substantial improvement to increase performance. This will increase the pumping capacity down the deep injection well. Improvements will be made to/for asset 640767.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025     | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|-------------------|---------------------|----------------------|------------------|------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ -                   | \$ 100,000        | \$ 1,305,000        | \$ 21,760,454        | \$ -             | \$ -             | \$ -                      | \$ 23,165,454        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Unfunded                      | \$ -                   | \$ -              | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -                      | \$ -                 |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 100,000</b> | <b>\$ 1,305,000</b> | <b>\$ 21,760,454</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 23,165,454</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -                 | \$ -             | \$ -             | \$ -                      | \$ -                 |
| Planning/Design Expense       | \$ -                   | \$ 35,000         | \$ 1,365,000        | \$ 836,941           | \$ -             | \$ -             | \$ -                      | \$ 2,236,941         |
| Construction Expense          | \$ -                   | \$ -              | \$ -                | \$ 20,923,513        | \$ -             | \$ -             | \$ -                      | \$ 20,923,513        |
| Other Expense                 | \$ -                   | \$ -              | \$ 5,000            | \$ -                 | \$ -             | \$ -             | \$ -                      | \$ 5,000             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 35,000</b>  | <b>\$ 1,370,000</b> | <b>\$ 21,760,454</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 23,165,454</b> |

**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Flow Meter Replacement  
**Project Total:** \$75,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6540502  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project will change the orientation of the pipe from above ground to below ground and will improve the measuring accuracy of the FDEP required flow meter. The current flow meter configuration allows for inaccurate readings due to air entrapment.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Charges For Services Revenue  | \$ 75,000              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Permit/Fees Revenue           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Unfunded                      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>          | <b>\$ 75,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense          | \$ -                   | \$ -             | 75,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>75,000</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Lift Stations  
**Project Total:** \$21,978,131  
**Project Timeline:** October 1, 2019 through September 30, 2032  
**Funded Program:** 6300415  
**District(s):** 3, 4, 5

#### Project Description, Milestones and Service Impact

This project consists of the replacement or rehabilitation of lift stations in upcoming fiscal years or others as conditions necessitate. Rehabilitation or replacement will extend the life of the lift station and provide greater integrity of our collection system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|---------------------|---------------------|-------------------|-------------------|---------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 4,142,521           | \$ 252,056          | \$ -                | \$ 833,000        | \$ 982,250        | \$ 1,453,250        | \$ 10,824,000             | \$ 18,487,077        |
| Other Finance Sources Revenue | \$ 72,054              | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ 72,054            |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Grant Revenue                 | \$ 3,419,000           | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ 3,419,000         |
| <b>Total Revenue</b>          | <b>\$ 7,633,575</b>    | <b>\$ 252,056</b>   | <b>\$ -</b>         | <b>\$ 833,000</b> | <b>\$ 982,250</b> | <b>\$ 1,453,250</b> | <b>\$ 10,824,000</b>      | <b>\$ 21,978,131</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -                | \$ -                      | \$ -                 |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ 128,000        | \$ 172,250        | \$ 439,000          | \$ 1,184,000              | \$ 1,923,250         |
| Construction Expense          | \$ 3,456,364           | \$ 2,018,331        | \$ 2,350,669        | \$ 700,000        | \$ 800,000        | \$ 994,250          | \$ 9,600,000              | \$ 19,919,614        |
| Other Expense                 | \$ 60,267              | \$ -                | \$ -                | \$ 5,000          | \$ 10,000         | \$ 20,000           | \$ 40,000                 | \$ 135,267           |
| <b>Total Expense</b>          | <b>\$ 3,516,631</b>    | <b>\$ 2,018,331</b> | <b>\$ 2,350,669</b> | <b>\$ 833,000</b> | <b>\$ 982,250</b> | <b>\$ 1,453,250</b> | <b>\$ 10,824,000</b>      | <b>\$ 21,978,131</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Plant Blower Improvements  
**Project Total:** \$4,446,029  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6538314  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project involves the replacement of the blowers, air piping and associated electrical and controls at the South Beach Wastewater Treatment Facility. The digester blowers will be housed in a new blower building in close vicinity of the digester. This project is needed to address aging equipment and ensure meeting Florida Department of Environmental Protection regulations.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 46,029              | \$ 2,200,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,246,029        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ 2,200,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,200,000        |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 46,029</b>       | <b>\$ 4,400,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,446,029</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 46,029              | \$ 112,746          | \$ 414,678          | \$ -             | \$ -             | \$ -             | \$ -                      | 573,453          |
| Construction Expense          | \$ -                   | \$ -                | \$ 3,872,576        | \$ -             | \$ -             | \$ -             | \$ -                      | 3,872,576        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 46,029</b>       | <b>\$ 112,746</b>   | <b>\$ 4,287,254</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,446,029</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Riverside Drive Force Main Improvements  
**Project Total:** \$8,300,000  
**Project Timeline:** October 1, 2023 through September 30, 2026  
**Funded Program:** 6985505  
**District(s):** 4, 5

#### Project Description, Milestones and Service Impact

Force main improvements to the South Beaches Wastewater Treatment Facility collection system are planned to increase system resiliency and prevent sewage overflows during storm events.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ 8,300,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 8,300,000        |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 8,300,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>8,300,000</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ 1,000,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,000,000        |
| Construction Expense          | \$ -                   | \$ -                | \$ 7,300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 7,300,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 8,300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>8,300,000</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Ground Storage Tank  
**Project Total:** \$7,500,000  
**Project Timeline:** October 1, 2023 through September 30, 2026  
**Funded Program:** 6984410  
**District(s):** 4

**Project Description, Milestones and Service Impact**

The installation of a ground storage tank at lift station B-20 with pumps (a master lift station) will increase system resilience helping to reduce and prevent sewage overflows during storm events.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|-------------------|---------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ 7,500,000        | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | 7,500,000        |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 7,500,000</b> | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,500,000</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ 800,000        | \$ -                | \$ -             | \$ -             | \$ -                      | 800,000          |
| Construction Expense          | \$ -                   | \$ -                | \$ -              | \$ 6,700,000        | \$ -             | \$ -             | \$ -                      | 6,700,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 800,000</b> | <b>\$ 6,700,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,500,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Wastewater Treatment Facility to (AWT)Advanced Wastewater Treatment Conversion  
**Project Total:** \$12,000,000  
**Project Timeline:** October 1, 2023 through September 30, 2026  
**Funded Program:** 6540319  
**District(s):** 3

#### Project Description, Milestones and Service Impact

Upgrades/Improvements Included: Plumbing, electrical, and filtration equipment are to be replaced which will be a substantial improvement to increase performance. Chlorine Contact Chamber and Disc Filter are to be relined. All work is intended to resolve hydraulic short-circuiting issues and to comply with FDEP regulations.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023     | Fiscal Year 2024     | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|----------------------|----------------------|------------------|------------------|------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ -                   | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Other Finance Sources Revenue | \$ -                   | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Other Transfers Revenue       | \$ -                   | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Permit/Fees Revenue           | \$ -                   | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Grant Revenue                 | \$ -                   | \$ 12,000,000        | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 12,000,000        |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 12,000,000</b> | <b>\$ -</b>          | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 12,000,000</b> |
| Land Expense                  | \$ -                   | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| Planning/Design Expense       | \$ -                   | \$ -                 | \$ 1,500,000         | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 1,500,000         |
| Construction Expense          | \$ -                   | \$ -                 | \$ 10,500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 10,500,000        |
| Other Expense                 | \$ -                   | \$ -                 | \$ -                 | \$ -             | \$ -             | \$ -             | \$ -                      | -                    |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ 12,000,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 12,000,000</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: West Generator Building Electrical Improvements  
**Project Total:** \$1,454,000  
**Project Timeline:** October 1, 2024 through September 30, 2025  
**Funded Program:** 6518313  
**District(s):** 3

**Project Description, Milestones and Service Impact**

West Generator Building - Electrical Improvements. The existing generators and associated equipment in this portion of the facility are over thirty (30) years old and have reached the end of their service life. This project includes the installation of the following infrastructure: two new emergency generators, fuel tank(s) and monitoring system; re-feeding of the new ATS's being recommended for the west electrical system; and electrical, controls, instrumentation and SCADA improvements.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025    | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|------------------|-------------------|---------------------|------------------|------------------|---------------------------|---------------------|
| Charges For Services Revenue  | \$ -                   | \$ -             | \$ 198,200        | \$ 1,255,800        | \$ -             | \$ -             | \$ -                      | \$ 1,454,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Permit/Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Unfunded                      | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 198,200</b> | <b>\$ 1,255,800</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,454,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -                | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 193,200        | \$ 48,300           | \$ -             | \$ -             | \$ -                      | \$ 241,500          |
| Construction Expense          | \$ -                   | \$ -             | \$ -              | \$ 1,207,500        | \$ -             | \$ -             | \$ -                      | \$ 1,207,500        |
| Other Expense                 | \$ -                   | \$ -             | \$ 5,000          | \$ -                | \$ -             | \$ -             | \$ -                      | \$ 5,000            |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 198,200</b> | <b>\$ 1,255,800</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>\$ 1,454,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Drainage Improvements  
**Project Total:** \$359,577  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6957411  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Install underground drainage system for stormwater runoff. This project will allow for the piping of existing waterways, thus allowing for the ditches to be filled in. Existing drainage design inhibits expansion due to numerous open drainage ditches throughout property. This provides greater and more direct access throughout the site, eliminates potential trip/fall hazards, and reduces maintenance (ditch cleaning). Existing wetland equipment is failing and is in need of replacement. Improvements to include a structure to move the equipment out of the elements.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ 34,577              | \$ 325,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 359,577        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 34,577</b>       | <b>\$ 325,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>359,577</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ 34,577              | \$ 25,000         | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 59,577         |
| Construction Expense          | \$ -                   | \$ -              | \$ 300,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 300,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 34,577</b>       | <b>\$ 25,000</b>  | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>359,577</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Headworks Improvements  
**Project Total:** \$2,600,000  
**Project Timeline:** October 1, 2023 through September 30, 2026  
**Funded Program:** 6540426  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Many components on the existing Headworks Pretreatment structure asset 4405037 are proposed to be replaced due to severe corrosion issues and safety concerns; these replacements are anticipated to improve system performance by reducing corrosion issues and safety hazards. Includes: Improvements to bar screen panels over influent channels, H2S reduction in headworks, repair drain cover at headworks, hydraulics evaluation of influent channels, channel lining, electrical panel rehabilitation, fats oils and grease (F O G) reduction, replace and move 480V panel HPT (lower level), replace existing 30 KVA w new 45 KVA transformer, control panel FC CP main circuit breaker replacement (upper level), relocate auger screw E-stop pushbutton and repair bonding cables for lightning protection.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026    | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|------------------|-------------------|---------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ -                   | \$ 300,000        | \$ -             | \$ -              | \$ 2,300,000        | \$ -             | \$ -                      | 2,600,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -                | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -                | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -                | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -                | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 300,000</b> | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ 2,300,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,600,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -                | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -             | \$ 300,000        | \$ 88,000           | \$ -             | \$ -                      | 388,000          |
| Construction Expense          | \$ -                   | \$ -              | \$ -             | \$ -              | \$ 2,207,000        | \$ -             | \$ -                      | 2,207,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -             | \$ 5,000          | \$ -                | \$ -             | \$ -                      | 5,000            |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ 305,000</b> | <b>\$ 2,295,000</b> | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,600,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Aerator Replacement  
**Project Total:** \$738,266  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** 6540424  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Replace two west aerators of the carousel treatment train. Will be a substantial improvement to increase performance.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ 85,000        | \$ -             | \$ 653,266        | \$ -             | \$ -             | \$ -                      | 738,266        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 85,000</b> | <b>\$ -</b>      | <b>\$ 653,266</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>738,266</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ 85,000        | \$ 24,933         | \$ -             | \$ -             | \$ -                      | 109,933        |
| Construction Expense          | \$ -                   | \$ -             | \$ -             | \$ 623,333        | \$ -             | \$ -             | \$ -                      | 623,333        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ 5,000          | \$ -             | \$ -             | \$ -                      | 5,000          |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 85,000</b> | <b>\$ 653,266</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>738,266</b> |





**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Lift Stations  
**Project Total:** \$34,342,039  
**Project Timeline:** October 1, 2019 through September 30, 2032  
**Funded Program:** 6300414  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project consists of the replacement or rehabilitation of lift stations within the South Central collection system in upcoming fiscal years or others as conditions necessitate. Each of the lift stations identified are beyond their useful life. Rehabilitation or replacement will extend the life of the lift station and provide greater integrity of our collection system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 4,023,641           | \$ 1,474,998        | \$ -                | \$ 1,677,400        | \$ 2,916,000        | \$ 3,903,000        | \$ 20,347,000             | \$ 34,342,039        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Revenue</b>          | <b>\$ 4,023,641</b>    | <b>\$ 1,474,998</b> | <b>\$ -</b>         | <b>\$ 1,677,400</b> | <b>\$ 2,916,000</b> | <b>\$ 3,903,000</b> | <b>\$ 20,347,000</b>      | <b>\$ 34,342,039</b> |
| Land Expense                  | \$ 5,600               | \$ -                | \$ -                | \$ -                | \$ -                | \$ 50,000           | \$ -                      | \$ 55,600            |
| Planning/Design Expense       | \$ 88                  | \$ 13,050           | \$ 110,000          | \$ 352,400          | \$ 496,000          | \$ 628,000          | \$ 2,627,000              | \$ 4,226,538         |
| Construction Expense          | \$ 2,897,090           | \$ -                | \$ 1,731,950        | \$ 1,310,000        | \$ 2,400,000        | \$ 3,200,000        | \$ 17,635,000             | \$ 29,174,040        |
| Other Expense                 | \$ 740,861             | \$ -                | \$ -                | \$ 15,000           | \$ 20,000           | \$ 25,000           | \$ 85,000                 | \$ 885,861           |
| <b>Total Expense</b>          | <b>\$ 3,643,639</b>    | <b>\$ 13,050</b>    | <b>\$ 1,841,950</b> | <b>\$ 1,677,400</b> | <b>\$ 2,916,000</b> | <b>\$ 3,903,000</b> | <b>\$ 20,347,000</b>      | <b>\$ 34,342,039</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Flow Meter Replacement  
**Project Total:** \$75,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6540420  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project will change the orientation of the pipe from above ground to below ground and will improve the measuring accuracy of the FDEP required flow meter. The current flow meter configuration allows for inaccurate readings due to air entrapment.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024 | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue |
|-------------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------|
| Charges For Services Revenue  | \$ 75,000              | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Permit/Fees Revenue           | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Unfunded                      | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Revenue</b>          | <b>\$ 75,000</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| Construction Expense          | \$ -                   | \$ -             | 75,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 75,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -             | \$ -             | \$ -             | \$ -             | \$ -                      | -             |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>75,000</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>75,000</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Replace Plant Reuse Transfer Pumps and Controls  
**Project Total:** \$900,000  
**Project Timeline:** October 1, 2023 through September 30, 2025  
**Funded Program:** 6540421  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Transfer pumps and controls have exceeded the design service life and are becoming more prone to failure. Replacement parts are hard to find due to age.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ 100,000        | \$ -              | \$ 800,000        | \$ -             | \$ -             | \$ -                      | 900,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 100,000</b> | <b>\$ -</b>       | <b>\$ 800,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>900,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ 100,000        | \$ -              | \$ -             | \$ -             | \$ -                      | 100,000        |
| Construction Expense          | \$ -                   | \$ -              | \$ -              | \$ 800,000        | \$ -             | \$ -             | \$ -                      | 800,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ 800,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>900,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Replace W A S and R A S Pump Controls  
**Project Total:** \$2,734,213  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** 6572401  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project involves the replacement of the RAS and WAS pumps and controls at the South Central Wastewater Treatment Plant (W W T P) . The existing pumps are past their life expectancy and are underperforming in their operation. Performing this project will address the age and performance of the pumps along assuring the longevity of maintaining FDEP compliance.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 234,213             | \$ 2,500,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,734,213        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 234,213</b>      | <b>\$ 2,500,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,734,213</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 234,213             | \$ 184,814          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 419,027          |
| Construction Expense          | \$ -                   | \$ 751,659          | \$ 1,563,527        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,315,186        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 234,213</b>      | <b>\$ 936,473</b>   | <b>\$ 1,563,527</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,734,213</b> |

**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Reuse Flow Meter Replacement  
**Project Total:** \$100,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6986409  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project will change the orientation of the pipe from above ground to below ground and will improve the measuring accuracy of the FDEP required flow meter. The current flow meter configuration allows for inaccurate readings due to air entrapment.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ 100,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 100,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Reuse System Optimization Improvements  
**Project Total:** \$2,257,049  
**Project Timeline:** October 1, 2022 through September 30, 2025  
**Funded Program:** 6540409  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project involves several projects to improve the level of service, integrity and operation of the South Central reclaimed water system. Performing these projects will increase the level of service to the reuse customers within this service area.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 282,049             | \$ 175,000          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 457,049          |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ -                   | \$ 1,800,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,800,000        |
| <b>Total Revenue</b>          | <b>\$ 282,049</b>      | <b>\$ 1,975,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,257,049</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 282,049             | \$ 35,000           | \$ 140,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 457,049          |
| Construction Expense          | \$ -                   | \$ -                | \$ 1,800,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,800,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 282,049</b>      | <b>\$ 35,000</b>    | <b>\$ 1,940,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,257,049</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Septage And Grease Facility  
**Project Total:** \$14,546,990  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** 6984409  
**District(s):** 4

**Project Description, Milestones and Service Impact**

Utility Services will relocate the Fats, Oils and Grease Facility (FOGF) from the South Central WWTP to a new location. The process will include the following steps: (1) environmental due diligence which shows no or minimal environmental impacts, (2) a lease agreement for the area to be dedicated for the FOGF, (3) Utility Services contracts with an engineering consultant to design and permit the project, (4) advertise for bid, award, and construct. This project's benefits include (1) the design and size of a FOGF which will accommodate the volume and quality generated within Brevard County, (2) locate the facility where sludge hauling traffic to and from the landfill is reduced, and (3) greatly minimize the wastewater discharges which occur at the South Central WWTP due to the viscosity of fats, oils and grease which disrupt the wastewater treatment components and process.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025     | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|------------------|-------------------|----------------------|------------------|------------------|---------------------------|-------------------|
| Charges For Services Revenue  | \$ -                   | \$ -             | \$ -              | \$ -                 | \$ -             | \$ -             | \$ -                      | -                 |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -                 | \$ -             | \$ -             | \$ -                      | -                 |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -                 | \$ -             | \$ -             | \$ -                      | -                 |
| Permit/Fees Revenue           | \$ 546,990             | \$ -             | \$ -              | \$ 14,000,000        | \$ -             | \$ -             | \$ -                      | 14,546,990        |
| Unfunded                      | \$ -                   | \$ -             | \$ -              | \$ -                 | \$ -             | \$ -             | \$ -                      | -                 |
| <b>Total Revenue</b>          | <b>\$ 546,990</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ 14,000,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>14,546,990</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -                 | \$ -             | \$ -             | \$ -                      | -                 |
| Planning/Design Expense       | \$ 46,990              | \$ 13,750        | \$ 486,250        | \$ -                 | \$ -             | \$ -             | \$ -                      | 546,990           |
| Construction Expense          | \$ -                   | \$ -             | \$ -              | \$ 14,000,000        | \$ -             | \$ -             | \$ -                      | 14,000,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -                 | \$ -             | \$ -             | \$ -                      | -                 |
| <b>Total Expense</b>          | <b>\$ 46,990</b>       | <b>\$ 13,750</b> | <b>\$ 486,250</b> | <b>\$ 14,000,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>14,546,990</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Suntree Booster Station Rehabilitation  
**Project Total:** \$2,740,258  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** 6540405  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project involves the rehabilitation of the Suntree booster station. This project includes, but is not limited to, the replacement of the vertical turbine pumps, controls and rehabilitation of the storage tank. This booster station has reached the end of its useful life and these improvements will extend its service life.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue | \$ 109,258             | \$ 400,000          | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 509,258          |
| Grant Revenue                | \$ -                   | \$ 2,231,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,231,000        |
| Other Transfers Revenue      | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue          | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                     | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>         | <b>\$ 109,258</b>      | <b>\$ 2,631,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,740,258</b> |
| Land Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense      | \$ 109,258             | \$ 77,410           | \$ 322,590          | \$ -             | \$ -             | \$ -             | \$ -                      | 509,258          |
| Construction Expense         | \$ -                   | \$ 481,000          | \$ 1,750,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,231,000        |
| Other Expense                | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>         | <b>\$ 109,258</b>      | <b>\$ 558,410</b>   | <b>\$ 2,072,590</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,740,258</b> |





**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Viera Wetlands - Improvements To Pump Station and Effluent Electrical  
**Project Total:** \$494,928  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** 6538429  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project involves the replacement of the Viera Wetlands pumping station. Not only is this pump station not performing to expectation but is visible to those visiting the wetland. This project will address its performance and esthetics. Current electrical feed to the wetlands pump is insufficient for the pump size/ horse power required for operation. This project brings upgraded power from existing FPL transformers to the pump site. Presently, if the pumps must be operated, they are powered by portable generators. Completion of the project will also reduce the total hours of generator operation and free another generator for use during storm events. Existing wetland equipment is failing and is in need of replacement. Improvements to include a structure to move the equipment out of the elements.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024 | Fiscal Year 2025  | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|------------------|-------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ 4,928               | \$ 173,000        | \$ 5,000         | \$ 312,000        | \$ -             | \$ -             | \$ -                      | 494,928        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 4,928</b>        | <b>\$ 173,000</b> | <b>\$ 5,000</b>  | <b>\$ 312,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>494,928</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -             | \$ -              | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -             | \$ 12,000         | \$ -             | \$ -             | \$ -                      | 12,000         |
| Construction Expense          | \$ 4,928               | \$ 112,690        | \$ 60,310        | \$ 300,000        | \$ -             | \$ -             | \$ -                      | 477,928        |
| Other Expense                 | \$ -                   | \$ -              | \$ 5,000         | \$ -              | \$ -             | \$ -             | \$ -                      | 5,000          |
| <b>Total Expense</b>          | <b>\$ 4,928</b>        | <b>\$ 112,690</b> | <b>\$ 65,310</b> | <b>\$ 312,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>494,928</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: West Pump Room Improvements  
**Project Total:** \$275,000  
**Project Timeline:** October 1, 2023 through September 30, 2024  
**Funded Program:** 6540427  
**District(s):** 4

#### Project Description, Milestones and Service Impact

This project is to enclose the VFD's (motor control units), adding A/C to the enclosure to keep units cool (within building asset #620624).

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ 275,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 275,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 275,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>275,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 275,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 275,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 275,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>275,000</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Wetland Outfall Weirs and Valves  
**Project Total:** \$900,035  
**Project Timeline:** October 1, 2019 through September 30, 2025  
**Funded Program:** 6540422  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project involves the installation of wetlands cell and outfall weirs and valves have corroded to the extent of being inoperative. It is difficult to maintain water levels in the cells and main lake. The 20" flow meter is not reliable, the installation allows the pipe and flow meter to drain causing flow readings to fluctuate between positive and negative.

| Revenue or Expense Category  | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue | \$ 35                  | \$ 100,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 100,035        |
| Grant Revenue                | \$ -                   | \$ 800,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| Other Transfers Revenue      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue          | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                     | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>         | <b>\$ 35</b>           | <b>\$ 900,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>900,035</b> |
| Land Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense      | \$ 35                  | \$ 17,440         | \$ 82,560         | \$ -             | \$ -             | \$ -             | \$ -                      | 100,035        |
| Construction Expense         | \$ -                   | \$ 300,000        | \$ 500,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 800,000        |
| Other Expense                | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>         | <b>\$ 35</b>           | <b>\$ 317,440</b> | <b>\$ 582,560</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>900,035</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Central: Additional Plant Reject Pond  
**Project Total:** \$1,653,000  
**Project Timeline:** October 1, 2021 through September 30, 2025  
**Funded Program:** 6540423  
**District(s):** 4

#### Project Description, Milestones and Service Impact

Install additional reject pond and pumping system north of the two existing storage ponds needed to optimize reclaimed water production at SCWWTP and provide additional capacity. Includes self contained pump equipment with filtering & chlorination.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 200,000             | \$ 1,400,000        | \$ 53,000           | \$ -             | \$ -             | \$ -             | \$ -                      | 1,653,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 200,000</b>      | <b>\$ 1,400,000</b> | <b>\$ 53,000</b>    | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,653,000</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 17,950              | \$ 14,284           | \$ 420,766          | \$ -             | \$ -             | \$ -             | \$ -                      | 453,000          |
| Construction Expense          | \$ -                   | \$ -                | \$ 1,200,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,200,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 17,950</b>       | <b>\$ 14,284</b>    | <b>\$ 1,620,766</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,653,000</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Sykes: C03 Force Main Replacement  
**Project Total:** \$202,483  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6985220  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project will replace approximately 1575 feet of force main piping along Lucas and Jordan Roads in Merritt Island. The Lift Station C-03 Force Main is planned for replacement because the force main is an asbestos cement pipe (ACP) installed in 1968 beyond its life expectancy. Furthermore, the force main on Lucas Road was determined to encroach on private property and will be relocated through this replacement to be within the right of way.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ 202,483             | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 202,483        |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ 202,483</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>202,483</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ 28,483              | \$ 24,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 52,483         |
| Construction Expense          | \$ -                   | \$ -             | \$ 150,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 150,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ 28,483</b>       | <b>\$ 24,000</b> | <b>\$ 150,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>202,483</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Sykes: F02 Force Main Replacement  
**Project Total:** \$230,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6985411  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This force main will go from Lift Station F 02 to the east connecting into the force main on Banana River Drive. This force main will replace the existing force main that connects with LS F 03. This project will eliminate the existing force main located between home property lines in small access areas and relocate it in the road right-of-way providing better accessibility.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ 230,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 230,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 230,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>230,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 230,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 230,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 230,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>230,000</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Sykes: Biosolids Walkway  
**Project Total:** \$120,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 517992  
**District(s):** 2

**Project Description, Milestones and Service Impact**

Replacement of the walkway spanning the area between the digester and the biosolids building. This structure is greatly deteriorated and presents a safety risk for operations staff. The platform is currently affixed to both the digester and solids handling building for structural support. The structure will be designed to either repair and replace this connection or to provide independent ground support for the platform with non-structural lateral connections to each structure.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ 120,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 120,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 120,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>120,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 120,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 120,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 120,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>120,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Sykes: Replace Plant Generators & Upgrade Electrical System  
**Project Total:** \$2,808,323  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6351205  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project involves the replacement of the emergency power generators and its apparatus at Sykes Creek Wastewater Treatment Plant (WWTP). The benefits of this project are to assure that emergency power is available, when needed, for a major treatment plant.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 108,323             | \$ 2,700,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 2,808,323        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 108,323</b>      | <b>\$ 2,700,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,808,323</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 108,323             | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 108,323          |
| Construction Expense          | \$ -                   | \$ -                | \$ 2,700,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 2,700,000        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 108,323</b>      | <b>\$ -</b>         | <b>\$ 2,700,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>2,808,323</b> |





**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Sykes: Replace Plant Headworks  
**Project Total:** \$7,487,530  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 6540203  
**District(s):** 2

**Project Description, Milestones and Service Impact**

This project involves the replacement of the headworks structures. The headworks is beyond its useful life and a new one is needed in order to comply with FDEP requirements.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|---------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 2,587,530           | \$ 4,900,000        | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 7,487,530        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 2,587,530</b>    | <b>\$ 4,900,000</b> | <b>\$ -</b>         | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,487,530</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Construction Expense          | \$ 2,587,530           | \$ 2,500,000        | \$ 2,400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 7,487,530        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 2,587,530</b>    | <b>\$ 2,500,000</b> | <b>\$ 2,400,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>7,487,530</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Sykes: Lift Stations  
**Project Total:** \$45,491,508  
**Project Timeline:** October 1, 2019 through September 30, 2032  
**Funded Program:** 6300238  
**District(s):** 2

#### Project Description, Milestones and Service Impact

This project consists of the replacement or rehabilitation of lift stations within the Sykes Creek collection system in upcoming fiscal years or others as conditions necessitate. Rehabilitation or replacement will extend the life of the lift station and provide greater integrity of our collection system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023     | Fiscal Year 2024     | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 3,551,111           | \$ 6,700,000         | \$ 4,256,000         | \$ 3,027,000        | \$ 4,448,000        | \$ 3,853,000        | \$ 11,656,000             | \$ 37,491,111        |
| Other Finance Sources Revenue | \$ -                   | \$ -                 | \$ -                 | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Other Transfers Revenue       | \$ -                   | \$ -                 | \$ -                 | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ -                   | \$ -                 | \$ -                 | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Grant Revenue                 | \$ -                   | \$ 8,000,397         | \$ -                 | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 8,000,397         |
| <b>Total Revenue</b>          | <b>\$ 3,551,111</b>    | <b>\$ 14,700,397</b> | <b>\$ 4,256,000</b>  | <b>\$ 3,027,000</b> | <b>\$ 4,448,000</b> | <b>\$ 3,853,000</b> | <b>\$ 11,656,000</b>      | <b>\$ 45,491,508</b> |
| Land Expense                  | \$ 802,390             | \$ -                 | \$ -                 | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 802,390           |
| Planning/Design Expense       | \$ 79,219              | \$ -                 | \$ -                 | \$ 505,000          | \$ 420,000          | \$ 525,000          | \$ 840,000                | \$ 2,369,219         |
| Construction Expense          | \$ 2,648,598           | \$ 640,369           | \$ 18,316,028        | \$ 2,522,000        | \$ 4,028,000        | \$ 3,328,000        | \$ 10,816,000             | \$ 42,298,995        |
| Other Expense                 | \$ 20,904              | \$ -                 | \$ -                 | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 20,904            |
| <b>Total Expense</b>          | <b>\$ 3,551,111</b>    | <b>\$ 640,369</b>    | <b>\$ 18,316,028</b> | <b>\$ 3,027,000</b> | <b>\$ 4,448,000</b> | <b>\$ 3,853,000</b> | <b>\$ 11,656,000</b>      | <b>\$ 45,491,508</b> |

**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** West Cocoa: Sewer Improvements  
**Project Total:** \$12,760,522  
**Project Timeline:** October 1, 2019 through September 30, 2028  
**Funded Program:** 6300127  
**District(s):** 4

**Project Description, Milestones and Service Impact**

This project will upgrade the collection system in the West Cocoa area which is part of the South Central utility service area. Upgrades include, but are not limited to, the removal and replacement of force mains and gravity sewer lines, as well as replacement or rehabilitation of the area's lift stations. This project will address the age of the infrastructure and will result in the reduction of a large portion of the I&I flows to the treatment plant. Construction for Phase 1 of 5 of this sewer improvement project is funded by a State Revolving Fund loan and includes the redesign and reconstruction of LS W-09 into a master re-pump station. This phase also includes the rehabilitation of LS W-22 to accommodate the force main pressure increases that will result from the W-09 work. Phase 2 of 5 of this sewer improvement project will include the reconstruction of LS W-15. Phase 3 of 5 of this sewer improvement project will include the reconstruction or rehabilitation of lift stations W-01 through W-05 along with the demolition of LS W-06. Phase 4 of 5 of this sewer improvement project includes the relocation of lift stations W-07 and W-08, replacement of the A-C force main from LS W-08 which is subject to frequent breaks/leaks and the rehabilitation of LS W-10. Phase 5 of 5 of this sewer improvement project will include the replacement of the existing LS W-20, the demolition of the current structure, and construction of a driveway.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025    | Fiscal Year 2026    | Fiscal Year 2027    | Fiscal Year 2028 & Future | Total Revenue        |
|-------------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|----------------------|
| Charges For Services Revenue  | \$ 1,007,366           | \$ 401,412          | \$ 2,076,130        | \$ 2,319,000        | \$ 3,255,000        | \$ 1,248,000        | \$ -                      | \$ 10,306,908        |
| Other Finance Sources Revenue | \$ 2,292,885           | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 2,292,885         |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| Permit/Fees Revenue           | \$ 160,729             | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 160,729           |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ -                 |
| <b>Total Revenue</b>          | <b>\$ 3,460,980</b>    | <b>\$ 401,412</b>   | <b>\$ 2,076,130</b> | <b>\$ 2,319,000</b> | <b>\$ 3,255,000</b> | <b>\$ 1,248,000</b> | <b>\$ -</b>               | <b>\$ 12,760,522</b> |
| Land Expense                  | \$ 2,250               | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                      | \$ 2,250             |
| Planning/Design Expense       | \$ -                   | \$ 25,400           | \$ 291,600          | \$ 214,000          | \$ 250,000          | \$ 48,000           | \$ -                      | \$ 829,000           |
| Construction Expense          | \$ 1,558,730           | \$ 1,555,542        | \$ 2,500,000        | \$ 2,100,000        | \$ 3,000,000        | \$ 1,200,000        | \$ -                      | \$ 11,914,272        |
| Other Expense                 | \$ -                   | \$ -                | \$ 5,000            | \$ 5,000            | \$ 5,000            | \$ -                | \$ -                      | \$ 15,000            |
| <b>Total Expense</b>          | <b>\$ 1,560,980</b>    | <b>\$ 1,580,942</b> | <b>\$ 2,796,600</b> | <b>\$ 2,319,000</b> | <b>\$ 3,255,000</b> | <b>\$ 1,248,000</b> | <b>\$ -</b>               | <b>\$ 12,760,522</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** North Brevard: Inflow and Infiltration Prevention  
**Project Total:** \$500,000  
**Project Timeline:** October 1, 2022 through September 30, 2031  
**Funded Program:** 6981109  
**District(s):** 1

#### Project Description, Milestones and Service Impact

This project consists of lining gravity sewers within the North Brevard Utility District. This project will decrease the amount of Inflow and Infiltration and will result in a lower probability of sewer discharge.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-------------------|
| Charges For Services Revenue  | \$ -                   | \$ 100,000        | \$ -              | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 500,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 100,000</b> | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 500,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 500,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 500,000</b> |



**Utility Services Department**

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** Port Saint John: Inflow and Infiltration Prevention  
**Project Total:** \$500,000  
**Project Timeline:** October 1, 2022 through September 30, 2031  
**Funded Program:** 518819  
**District(s):** 1

**Project Description, Milestones and Service Impact**

This project consists of lining gravity sewers within the Port Saint John Utility District. This project will decrease the amount of Inflow and Infiltration and will result in a lower probability of sewer discharge.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-------------------|
| Charges For Services Revenue  | \$ -                   | \$ 100,000        | \$ -              | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 500,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 100,000</b> | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 500,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 500,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 500,000</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** COUNTY WATER AND WASTEWATER  
**Project Name:** South Beaches: Inflow and Infiltration Prevention  
**Project Total:** \$1,488,645  
**Project Timeline:** October 1, 2022 through September 30, 2031  
**Funded Program:** 518820  
**District(s):** 3

#### Project Description, Milestones and Service Impact

This project consists of lining gravity sewers within the South Beaches Utility District. This project will decrease the amount of Inflow and Infiltration and will result in a lower probability of sewer discharge.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023    | Fiscal Year 2024    | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|---------------------|---------------------|-------------------|-------------------|-------------------|---------------------------|---------------------|
| Charges For Services Revenue  | \$ -                   | \$ 1,088,645        | \$ -                | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 1,488,645        |
| Other Finance Sources Revenue | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Permit/Fees Revenue           | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Unfunded                      | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 1,088,645</b> | <b>\$ -</b>         | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 1,488,645</b> |
| Land Expense                  | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| Construction Expense          | \$ -                   | \$ -                | \$ 1,088,645        | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 1,488,645        |
| Other Expense                 | \$ -                   | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -                |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>         | <b>\$ 1,088,645</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 1,488,645</b> |



**Utility Services Department**

**Program Name:** BAREFOOT BAY WATER AND WASTEWATER  
**Project Name:** Barefoot Bay Wastewater: Lift Stations  
**Project Total:** \$3,625,476  
**Project Timeline:** October 1, 2019 through September 30, 2030  
**Funded Program:** 6300515  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project consists of the replacement or rehabilitation of lift stations within the Barefoot Bay collection system in upcoming fiscal years or others as conditions necessitate. Rehabilitation or replacement will extend the life of the lift station and provide greater integrity of our collection system.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue       |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|---------------------|
| Charges For Services Revenue  | \$ 9,522               | \$ 804,954        | \$ -              | \$ -             | \$ -             | \$ -             | \$ 2,811,000              | \$ 3,625,476        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| <b>Total Revenue</b>          | <b>\$ 9,522</b>        | <b>\$ 804,954</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 2,811,000</b>       | <b>\$ 3,625,476</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ -                |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ 411,000                | \$ 411,000          |
| Construction Expense          | \$ 2,530               | \$ -              | \$ 804,954        | \$ -             | \$ -             | \$ -             | \$ 2,400,000              | \$ 3,207,484        |
| Other Expense                 | \$ 6,992               | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | \$ 6,992            |
| <b>Total Expense</b>          | <b>\$ 9,522</b>        | <b>\$ -</b>       | <b>\$ 804,954</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ 2,811,000</b>       | <b>\$ 3,625,476</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** BAREFOOT BAY WATER AND WASTEWATER  
**Project Name:** Barefoot Bay Water: Carbon Dioxide Replacement  
**Project Total:** \$260,000  
**Project Timeline:** October 1, 2022 through September 30, 2024  
**Funded Program:** 6540316  
**District(s):** 3

#### Project Description, Milestones and Service Impact

The current CO2 system is undersized and replacement is needed to have better pH control to compensate for variability of lime slaker at the water production plant.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Charges For Services Revenue  | \$ -                   | \$ 260,000        | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | 260,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 260,000</b> | <b>\$ -</b>       | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>260,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -              | \$ 260,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 260,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ 260,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>260,000</b> |





**Utility Services Department**

**Program Name:** BAREFOOT BAY WATER AND WASTEWATER  
**Project Name:** Barefoot Bay Wastewater: Plant Equalization Basin Improvements  
**Project Total:** \$1,781,497  
**Project Timeline:** October 1, 2020 through September 30, 2024  
**Funded Program:** 6984316  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project will provide the modification / rehabilitation of the headworks of the treatment plant to allow excess flow to be stored in the existing 50 MG ponds on-site. Valve replacement, structural repairs, yard piping and other accessories are involved in this project. Additional equalization volume will minimize potential plant discharges during storm events and allow greater flexibility in daily treatment operations. Additional equalization volume will minimize potential plant discharges during storm events and allow greater flexibility in daily treatment operations.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 151,522             | \$ 205,000        | \$ 1,424,975        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,781,497        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Unfunded                      | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 151,522</b>      | <b>\$ 205,000</b> | <b>\$ 1,424,975</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,781,497</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 151,522             | \$ 8,000          | \$ 140,412          | \$ -             | \$ -             | \$ -             | \$ -                      | 299,934          |
| Construction Expense          | \$ -                   | \$ -              | \$ 1,481,563        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,481,563        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 151,522</b>      | <b>\$ 8,000</b>   | <b>\$ 1,621,975</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,781,497</b> |

## Utility Services Department

### Utility Services Department

**Program Name:** BAREFOOT BAY WATER AND WASTEWATER  
**Project Name:** Barefoot Bay Water: Chlorine & Ammonia Feed Systems At The Booster Pump Station And Soft Starters Installation  
**Project Total:** \$1,777,000  
**Project Timeline:** October 1, 2019 through September 30, 2024  
**Funded Program:** 513868  
**District(s):** 3

#### Project Description, Milestones and Service Impact

This project consists of installing a chlorine and ammonia feed system at the Barefoot Bay water booster station. Included in this project are upgrades to the pumping and electrical systems that would be tied into this project. Doing this project will assure that we continually meet the Clean Water Act requirements associated with potable water.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Charges For Services Revenue  | \$ 173,265             | \$ 140,000        | \$ 281,735          | \$ -             | \$ -             | \$ -             | \$ -                      | 595,000          |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Grant Revenue                 | \$ 1,182,000           | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | 1,182,000        |
| <b>Total Revenue</b>          | <b>\$ 1,355,265</b>    | <b>\$ 140,000</b> | <b>\$ 281,735</b>   | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,777,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 173,265             | \$ 45,000         | \$ 146,982          | \$ -             | \$ -             | \$ -             | \$ -                      | 365,247          |
| Construction Expense          | \$ -                   | \$ -              | \$ 1,411,753        | \$ -             | \$ -             | \$ -             | \$ -                      | 1,411,753        |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 173,265</b>      | <b>\$ 45,000</b>  | <b>\$ 1,558,735</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>1,777,000</b> |



**Utility Services Department**

**Program Name:** BAREFOOT BAY WATER AND WASTEWATER  
**Project Name:** Barefoot Bay Wastewater: Inflow and Infiltration Prevention  
**Project Total:** \$600,000  
**Project Timeline:** October 1, 2022 through September 30, 2031  
**Funded Program:** 518888  
**District(s):** 3

**Project Description, Milestones and Service Impact**

This project consists of lining gravity sewers within the Barefoot Bay Utility District. This project will decrease the amount of inflow and infiltration and will result in a lower probability of sewer discharge.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024  | Fiscal Year 2025  | Fiscal Year 2026  | Fiscal Year 2027  | Fiscal Year 2028 & Future | Total Revenue     |
|-------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-------------------|
| Charges For Services Revenue  | \$ -                   | \$ 200,000        | \$ -              | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 600,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Permit/Fees Revenue           | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Unfunded                      | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ 200,000</b> | <b>\$ -</b>       | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 600,000</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Planning/Design Expense       | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| Construction Expense          | \$ -                   | \$ 95,338         | \$ 104,662        | \$ 100,000        | \$ 100,000        | \$ 100,000        | \$ 100,000                | \$ 600,000        |
| Other Expense                 | \$ -                   | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -                      | \$ -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ 95,338</b>  | <b>\$ 104,662</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b> | <b>\$ 100,000</b>         | <b>\$ 600,000</b> |

## Valkaria Airport

### Valkaria Airport

**Program Name:** VALKARIA AIRPORT  
**Project Name:** Taxiway E Construction  
**Project Total:** \$100,000  
**Project Timeline:** October 2022 - December 2023  
**Funded Program:** 6570308  
**District(s):** 3

#### Project Description, Milestones and Service Impact

New Taxiway E. The project is designed as a safety improvement to reduce back taxing on runway 10/28

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023 | Fiscal Year 2024  | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue  |
|-------------------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|---------------------------|----------------|
| Assessments Revenue           | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Charges for Services Revenue  | \$ -                   | \$ -             | \$ 2,000          | \$ -             | \$ -             | \$ -             | \$ -                      | 2,000          |
| Grant Revenue                 | \$ -                   | \$ -             | \$ 98,000         | \$ -             | \$ -             | \$ -             | \$ -                      | 98,000         |
| Other Finance Sources Revenue | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Other Transfers Revenue       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Revenue</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |
| Land Expense                  | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Planning/Design Expense       | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| Construction Expense          | \$ -                   | \$ -             | \$ 100,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 100,000        |
| Other Expense                 | \$ -                   | \$ -             | \$ -              | \$ -             | \$ -             | \$ -             | \$ -                      | -              |
| <b>Total Expense</b>          | <b>\$ -</b>            | <b>\$ -</b>      | <b>\$ 100,000</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>100,000</b> |



**Valkaria Airport**

**Program Name:** VALKARIA AIRPORT  
**Project Name:** North Hangar Development  
**Project Total:** \$4,605,437  
**Project Timeline:** October 1st, 2021 through September 30, 2025  
**Funded Program:** 6503303  
**District(s):** 3

**Project Description, Milestones and Service Impact**

The project consists of the design of T-Hangar buildings and Box Hangars adjacent to Runway 14/32 on the northside of Valkaria Airport. The design phase of this project includes the design of three separate twenty-four unit T-hangars and three Box Hangars along with taxilanes, and aprons to provide access from the airfield to each hangar.

| Revenue or Expense Category   | All Prior Fiscal Years | Fiscal Year 2023  | Fiscal Year 2024    | Fiscal Year 2025 | Fiscal Year 2026 | Fiscal Year 2027 | Fiscal Year 2028 & Future | Total Revenue    |
|-------------------------------|------------------------|-------------------|---------------------|------------------|------------------|------------------|---------------------------|------------------|
| Assessments Revenue           | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Charges for Services Revenue  | \$ 207,000             | \$ -              | \$ 170,437          | \$ -             | \$ -             | \$ -             | \$ -                      | 377,437          |
| Grant Revenue                 | \$ 435,000             | \$ 393,000        | \$ 3,400,000        | \$ -             | \$ -             | \$ -             | \$ -                      | 4,228,000        |
| Other Finance Sources Revenue | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Transfers Revenue       | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Revenue</b>          | <b>\$ 642,000</b>      | <b>\$ 393,000</b> | <b>\$ 3,570,437</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,605,437</b> |
| Land Expense                  | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Planning/Design Expense       | \$ 435,000             | \$ 600,000        | \$ 3,570,437        | \$ -             | \$ -             | \$ -             | \$ -                      | 4,605,437        |
| Construction Expense          | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| Other Expense                 | \$ -                   | \$ -              | \$ -                | \$ -             | \$ -             | \$ -             | \$ -                      | -                |
| <b>Total Expense</b>          | <b>\$ 435,000</b>      | <b>\$ 600,000</b> | <b>\$ 3,570,437</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>               | <b>4,605,437</b> |



This page left intentionally blank





**Appendices**



## Information Regarding Florida Statutes, Chapters 129 and 200

The Brevard County Operating and Capital Budget is developed and adopted in accordance with Florida Statutes Ch. 129 and 200.

Chapter 129 governs the annual budget, and:

1. Requires the County Commission to prepare, approve, adopt, and execute a budget for each fiscal year beginning October 1 and ending September 30.
2. Requires the budget to be balanced, so that the total of the estimated receipts available from taxation and other sources, including balances brought forward from prior fiscal years, equals the total appropriations for expenditures and reserves.
3. Requires the budgeted receipts include 95% of all receipts reasonably anticipated from all sources, including taxes to be levied. This is referred to as the 5% statutory reduction.
4. Provides provisions for various reserve funding.
5. Requires the Board of County Commissioners to appoint a County Budget Officer to carry out the requirements of this Statute.
6. Requires the County Budget Officer to prepare and present to the Board of County Commissioners a tentative budget for the next fiscal year for each fund, including all estimated receipts, taxes to be levied, and balances expected to be brought forward and all estimated expenditures, reserves, and balances to be carried over at the end of the year.
7. States the Board of County Commissioners shall hold public hearings to adopt tentative and final budgets, which shall be primarily for the purpose of hearing requests and complaints from the public regarding the budgets and proposed tax levies and for explaining the budget and any proposed or adopted amendments.
8. States the modified-accrual basis or accrual basis of accounting must be followed for all funds in accordance with generally accepted accounting principles.
9. States the Board of County Commissioners at any time within a fiscal year may amend a budget for that year, and may within the first 60 days of a fiscal year amend the budget for the prior fiscal year, within certain parameters.

Chapter 200 governs the determination of millage; highlights include:

1. The definition and types of millages, including 'county,' 'municipality,' 'dependent and independent special districts,' 'voted millages,' and 'aggregate millage rate.'
2. Duties of the Board of County Commissioners in setting rate of taxation.
3. The rules by which ad valorem (property) taxes may be determined:
  - Within 35 days of certification of value, each taxing authority shall advise the property appraiser of its proposed millage rate, of its rolled-back rate, and of the date, time, and place at which a public hearing will be held to consider the proposed millage rate and the tentative budget.
  - The property appraiser shall utilize this information in preparing the notice of proposed property taxes. The deadline for mailing the notice shall be the latter of 55 days after certification of value or 10 days after the date the tax roll is approved.
  - Within 80 days of the certification of value, but not earlier than 65 days after certification, the governing body of each taxing authority shall hold a public hearing on the tentative budget and proposed millage rate, and amend and adopt the tentative budget.
  - Within 15 days after the meeting adopting the tentative budget, the taxing authority shall advertise in a newspaper of general circulation in the county its intent to adopt a final millage rate and budget. A public hearing to finalize the budget and adopt a millage rate shall be held not less than 2 days nor more than 5 days after the day that the advertisement is published. During the hearing, the governing body of the taxing authority shall amend the tentative budget as it sees fit, adopt a final budget, and adopt a resolution or ordinance stating the millage rate to be levied.
4. Rules for notices to taxpayers and public hearings and subsequent timeframes .
5. limits the levy of ad valorem tax millage to 10 mills, with the exception of voted levies.



## Glossary

|   |   |
|---|---|
| <b>Ad Valorem Tax</b>                         | A tax levied on the assessed value (net of any exemptions) of real personal property. They are commonly referred to as "Property Tax."  |
| <b>Adopted Budget</b>                         | The financial plan of revenues, other funding sources, and appropriations for a fiscal year as approved by the Board of County Commissioners.   |
| <b>Aggregate Millage Rate</b>                 | Quotient of the sum of all ad valorem taxes levied by the governing body of the county, plus the ad valorem taxes levied for all districts dependent to the governing body divided by the total taxable value of the county or municipality.  |
| <b>Appropriation</b>                          | A legal authorization granted by a legislative body (e.g., Board of County Commissioners) to incur obligations and make expenditures for specific purposes.   |
| <b>Assessed Value</b>                         | A valuation set upon real estate or personal property by the County's Property Appraiser as a basis for levying taxes.  |
| <b>Balance Forward</b>                        | A Fund Balance (see Glossary) carried over from the prior fiscal year and included as revenue in the current year's budget.   |
| <b>Balance Forward – Capital</b>              | Balance forward reflected in the budget that has been earmarked for capital expenditures. An example would be funds set aside for a capital improvement that is too large to be completed in a single year. The funds set aside to be spent during the second year would be balance forward – designated for capital. |
| <b>Balance Forward – Operating</b>            | Balance forward reflected in the budget that is not restricted in any way.  |
| <b>Balance Forward – Restricted</b>           | Balance forward reflected in the budget when use is restricted by statute or contractual obligation such as bond covenants. Balance forward in debt service funds is "restricted" to debt service.  |
| <b>Balanced Budget</b>                        | A budget in which estimated revenues and other receipts are equal to appropriations. Florida Statutes require that budgets be balanced and the County complies after including balances forward.  |
| <b>Basis of Accounting – Accrual</b>          | A system that recognizes revenues and expenses as they occur, regardless of when payment is actually made. The system is used by businesses and by certain government funds that operate like businesses.   |
| <b>Basis of Accounting – Modified Accrual</b> | A system in which revenues are recognized in the period in which they become measurable and available. Expenditures are recognized in the period in which the fund liability is incurred. Most government funds utilize this method.  |
| <b>Bond</b>                                   | A written promise to pay a specified sum of money (principal or face value) at a specified future date (the maturity date) along with periodic interest paid at a specified rate. Bonds are typically used for long-term debt to pay for specific capital expenditures.   |

## Glossary

|  |  |
|--|--|
| <b>Budget</b>                            | A comprehensive financial plan of operations which matches anticipated revenues with proposed expenditures. The budget, once adopted, is the legal authorization to expend County funds during the fiscal year. Most local governments have two budgets – the “Operating Budget” and the “Capital Improvements Budget.” The budget may be amended by the governing body and/or management in accordance with established rules and regulations.  |
| <b>Budget Amendment</b>                  | An increase in the total of the current budget resulting from the receipt of funds from an unanticipated source in the adopted budget and where the appropriations are for a specific purpose related to the receipt. Also, any change to the total budget of a Proprietary Fund and any change which results in the decrease in the total of the current budget.  |
| <b>Budget Document</b>                   | The official written statement prepared by the Budget Office and supporting staff that presents the budget to the Board of County Commissioners.   |
| <b>Budget Message</b>                    | A general discussion of the proposed budget presented as part of, or supplement to, the budget document. The budget message explains principal budget issues against the background of financial conditions and presents recommendations of the County Manager.  |
| <b>Budget Supplement</b>                 | Any increase in the approved budget resulting from additional funding that does not meet the criteria established for a budget amendment. A budget supplement must be approved, in final form, by the Board at a public hearing conducted for that purpose.  |
| <b>Capital Improvements Budget</b>       | A budget that includes funding for those approved projects contained in the first year of the Capital Improvement Program. The first year of the CIP is as an integral part of the annual budget and is adopted within the framework of the regular adoption process.  |
| <b>Capital Improvement Program (CIP)</b> | A plan for capital expenditures to be incurred each year over a fixed period of years to meet anticipated capital needs. The CIP includes any construction, land acquisition, equipment purchase, or rental proposal that costs \$35,000 or more and has a five (5) year or longer expected service life. Projects, which may cost less than \$35,000 that are considered necessary for the implementation of any long-term improvement, including implementation of the adopted Comprehensive Plan, shall also be considered a capital improvement. |
| <b>Capital Improvement Projects</b>      | Physical assets or improvements, constructed or purchased, costing a minimum of \$35,000. Planning, design and engineering studies are considered capital projects if the cost of the is \$35,000 or more. Capital improvements typically involve physical assets such as buildings, streets, water/wastewater systems, recreation facilities, and major pieces of equipment such as fire trucks.  |



|                                     |   |
|-------------------------------------|---|
| <b>Capital Outlay</b>               | Expenditures for equipment with a value in excess of \$1,000 and an expected life of more than one year such as automobiles, computers and furniture.   |
| <b>Capital Project Funds</b>        | Balanced groups of accounts used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary or Trust Funds).   |
| <b>Contingency</b>                  | Funds which are set aside to cover unforeseen expenditures that occur during the fiscal year, such as new Federal or State mandates, cost overruns, and unanticipated events.   |
| <b>Cost Center (or Fund Center)</b> | Represents the organizational areas of responsibility for budgetary monitoring and reporting. It is a number assigned to an activity which may be combined with others to account for a service level or program. Also referred to as fund center in SAP.   |
| <b>Cost Code</b>                    | Denotes the cost of goods delivered or services rendered including expenses, capital outlays, and debt source segregated into its natural accounting divisions such as “salaries, professional fees or office supplies”.  |
| <b>County Budget Officer</b>        | Each Board of County Commissioners, pursuant to Florida Statute 129.025, shall designate a budget officer to carry out budget duties as set forth in Florida Statute 129. The Brevard County Manager is designated as the County Budget Officer.  |
| <b>Debt Service</b>                 | The payment of principal and interest obligations resulting from the issuance of bonds or other forms of long-term debt.  |
| <b>Debt Service Funds</b>           | Used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Receipts are primarily property taxes, sales tax and/or transfers from operating revenues and expenditures are for the repayment of various general obligation bond issues. |
| <b>Deficit (Budget)</b>             | The excess of budgeted expenditures overestimated revenues and receipts.  |
| <b>Department</b>                   | An organizational unit responsible for carrying out a major governmental function; such as Public Works or Library Services.  |
| <b>Depreciation</b>                 | The periodic expiration of an asset’s useful life. Depreciation of assets is a requirement in proprietary type funds (such as enterprise and internal service funds and is not a budgeted line item).   |
| <b>Encumbrances</b>                 | An obligation in the form of a purchase order, contract or formal agreement that results in an amount of money committed for the future payment for goods or services not yet received.   |
| <b>Enterprise Fund</b>              | A proprietary fund to account for operations that are financed and operated in a manner similar to a private business. The cost of providing the goods or services is   |

## Glossary

|  |  |
|--|--|
|  | financed primarily by charges and fees, charged to external customers (i.e., Water/Wastewater).  |
| <b>Expenditure</b>                                     | The amount of money actually paid or obligated for payment from County funds for the purpose of acquiring an asset or the cost of goods and/or services required.  |
| <b>Fiscal Year</b>                                     | A twelve-month financial period used by the County which begins October 1 and ends September 30 of the following year. The fiscal year is identified by the year in which it ends. For example, October 1, 2015 to September 30, 2016, would be identified as FY 2016.   |
| <b>Full-time Equivalent (FTE)</b>                      | <p>A full-time equivalent position is based on the number of hours for which a position is budgeted during the year based on a full-time work week being equal to 40 hours.</p> <p>1 FTE = 2,080 hrs<br/>                     .5 FTE = 1,040 hrs<br/>                     .25 FTE = 520 hrs</p>  |
| <b>Fund</b>  | An independent fiscal accounting entity with a self balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.  |
| <b>Fund Balance</b>                                    | The excess of fund assets over liabilities. These unspent funds can be included as revenue (balance forward) in the following year's budget. A negative fund balance is sometimes referred to as a deficit.  |
| <b>Fund Center</b>                                     | SAP Terminology used to reference a cost center.   |
| <b>General Fund</b>                                    | A fund containing revenues, such as property taxes, designated by law for a special purpose and providing general benefit to the public. Some of the functions that are part of the General Fund include Charter Officers, Courts, and General County Government.  |
| <b>Generally Accepted Accounting Principles (GAAP)</b> | Uniform standards of and guidelines for financial accounting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules and procedures necessary to define accepted accounting practices at a particular time.  |
| <b>Grant</b>   | A contribution of assets (usually cash) by one government unit or organization to another. Typically, these contributions are made to local governments from the State and Federal governments. Grants are usually made for specified purposes.  |
| <b>Homestead Exemption</b>                             | A deduction from the total taxable assessed value of owner-occupied residential property. For all permanent residents of Florida, the first \$25,000 of value of an owner occupied residence is exempt. Every property that receives a homestead exemption is also entitled to an additional exemption of up to \$25,000. The additional exemption is applied to the assessed value greater than \$50,000. This additional exemption does not apply to school taxing |



|  |   |
|--|---|
|  | districts. The exemptions must be requested by the taxpayer.  |
| <b>Impact Fee</b>                            | A charge to a developer and/or an owner/builder to offset the cost of providing capital facilities to meet growth demands. The County assesses impact fees for correctional facilities, educational facilities, emergency services, fire/rescue and libraries.                                      |
| <b>Indirect Costs</b>                        | Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.  |
| <b>Interfund Transfer</b>                    | Movement of funds from one accounting entity to another.  |
| <b>Intergovernmental Revenues</b>            | Revenues from other governments in the form of grants, entitlements, shared revenues or payments in lieu of taxes.  |
| <b>Internal Service Fund</b>                 | A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost-reimbursement basis.  |
| <b>Intrafund Transfer</b>                    | Movement of funds between components of the same fund.  |
| <b>Levy</b>                                  | To impose taxes, special assessments, or service charges on the general public for the support of County activities.  |
| <b>Line Item</b>                             | A specific item or group of similar items defined by detail in a unique account in the financial records. Line items are usually identified by a "cost code", "commitment item" or account number.  |
| <b>Long-term Debt</b>                        | Debt with a maturity of more than one year after the date of issuance. May be further defined as maturing more than one year from the date of the annual published budget.  |
| <b>Mandate</b>                               | Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.   |
| <b>Millage</b>                               | A tax rate on property based on \$1 per \$1,000 of assessed property value.   |
| <b>Municipal Service Benefit Unit (MSBU)</b> | A special assessment district authorized by Florida Statute 125.01 to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.                           |
| <b>Municipal Service Taxing Unit (MSTU)</b>  | A taxing district authorized by State Constitution Article VII and Florida Statute 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes to provide funds for the improvements. |
| <b>Non-Departmental Expenditures</b>         | The costs of government services which are not directly attributable to a specific County department, program, or operation. Examples include the county's membership in general government organizations or audit fees.  |

## Glossary

|                                 |   |
|---------------------------------|---|
| <b>Non-Operating Revenue</b>    | The income received by the government not directly attributable to providing a service. Examples would be balance forward or transfers received from a second fund.   |
| <b>Operating Budget</b>         | A financial plan for day to day operations which presents proposed expenditures for the fiscal year and estimates of revenue to finance them.   |
| <b>Operating Expenses</b>       | Also known as Operating and Maintenance costs. These are day-to-day expenses (excluding capital) such as office supplies, maintenance of equipment and travel.  |
| <b>Operating Revenues</b>       | Revenues which are directly related to a department, program, or fund's primary service activities. They consist primarily of taxes or user charges for services and grants.  |
| <b>Other Funding Sources</b>    | Receipt of funds used to pay for government operations or capital acquisitions which are, by their nature, not considered revenue such as debt proceeds. Also referred to as "Other Financing Services".  |
| <b>Performance-Based Budget</b> | An annual, integrated performance plan, indicating the relationship between the levels of program funding and the anticipated outcomes.   |
| <b>Performance Management</b>   | The process of determining whether measurable goals and objectives are achieving intended outcomes. This process includes determining measures, monitoring measures, and reporting measures to all stakeholders for the purpose of communicating effectiveness, efficiency, transparency, accountability, and value. The measures are also used to make informed decisions.   |
| <b>Performance Measures</b>     | Quantifiable, enduring measures of outcomes, quality, efficiency, cost-effectiveness, process, inputs and outputs of services or goods you provide – embedded within objectives.  |
| <b>Personal Services</b>        | Costs related to compensating employees, including salaries and wages and fringe benefit costs.   |
| <b>Private Activity Bond</b>    | Private activity bonds are allocated by the State for private activities having a public benefit which must be induced (initiated) by a government agency.  |
| <b>Pro Forma</b>                | A "what-if" projection of financial activity based upon forecasts of: economic conditions, financial transactions, estimates, and documented management plans.  |
| <b>Program</b>                  | A planned, coordinated group of activities or procedures for a specific purpose. The County generally groups its various services into a number of "programs" with each having an identifiable purpose. A program may represent the activities of a single functional unit of county government, part of a functional unit, or a combination of two or more functional units. |
| <b>Program Change</b>           | Program changes reflect requests for new positions and deletions of existing positions, funding for new program(s) or deletions of existing program(s) as well as funding expanding service levels or deletion of existing services.  |



|  |  |
|--|--|
|  | Additionally, program changes include capital requests for new equipment.  |
| <b>Property Appraiser</b>              | The elected county charter officer responsible for setting property valuations for tax purposes and for preparing the annual tax roll.   |
| <b>Property Tax</b>                    | Taxes derived from all non-exempt real and tangible personal property located within the County. Property taxes are computed by multiplying the adopted tax rate by the taxable value of all real or personal property.  |
| <b>Proposed Millage</b>                | The tax rate certified to the Property Appraiser by each taxing authority within the County. The proposed millage is to be sent to the County's Property Appraiser within 35 days after the County's tax roll is certified by the Property Appraiser and listed on notices sent to all property owners.  |
| <b>Proprietary Fund</b>                | Fund category which emulates the private sector and focuses on the measurement of net income.  |
| <b>Real Property</b>                   | Land and the buildings and other structures attached to it that are taxable under State law.   |
| <b>Reserve</b>                         | A specified dollar amount set aside for a specific purpose such as meeting future expenses. Expenditure of reserved funds requires approval of the Board of County Commissioners.  |
| <b>Reserve – Capital</b>               | A specific amount reserved in the budget for capital improvements or acquisitions scheduled for subsequent fiscal years.   |
| <b>Reserve – Restricted</b>            | A specific amount reserved in the budget in accordance with statutes or contractual obligations such as bond covenants. Expenditure of these reserve funds requires approval of the Board of County Commissioners and the meeting of certain contractual conditions.   |
| <b>Revenue</b>                         | Funds that the government receives as income. It includes such items as tax payments, fees for services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.   |
| <b>Revenue Bonds</b>                   | Bonds usually sold for constructing a project that will produce revenue for the government. Also bonds for which a specific revenue source is pledged. The revenue is used to pay the principal and interest of the bond.  |
| <b>Rolled Back Ad Valorem Tax Rate</b> | The millage rate which, exclusive of new construction, will provide the same property tax revenue for the taxing entity as was levied during the prior year. The rolled-back rate accounts for changes in the market value of property and represents "no tax increase." The only source of additional revenue under rolled-back rate is taxes levied upon new construction. |
| <b>SAP</b>                             | Systems Applications and Products in Data Processing. Brevard County's current business software application.  |
| <b>Service Level</b>                   | Services or products which comprise the actual or expected output of a given program.  |

## Glossary

|                               |   |
|-------------------------------|---|
| <b>Service Level Impact</b>   | Represents the projected change in the unit of output anticipated for delivery of services or products; related to a project, program, or department. The expected change in service level is the result of a modification in the funding level.  |
| <b>Special Assessment</b>     | A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. Special assessments are based on the value of the benefit, not the value of the property.  |
| <b>Special Revenue Funds</b>  | Funds used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. These specific purposes are not debt service or capital projects.  |
| <b>Statute</b>                | A written law enacted by a duly organized and constituted legislative body.   |
| <b>Target Budget</b>          | A budget that equals the current year's projected operating funding required plus compensation and benefit increases approved in the prior year minus one time expenditures and new capital improvement projects. The target budget is used in the budget development process.  |
| <b>Tax Base</b>               | The total taxable property valuations on which each taxing authority levies its tax rates.  |
| <b>Tax Rate</b>               | The amount of tax stated in terms of a unit of the tax base. For example, 5 mills equal \$5 per \$1,000 of taxable value. Also referred to as the millage rate.   |
| <b>Tax Rate Limit</b>         | The maximum legal tax rate at which a taxing unit may levy a tax. The limit may apply to or for a particular purpose, or for general purposes.  |
| <b>Tax Roll</b>               | The certification of taxable/assessed values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.  |
| <b>Taxable Valuation</b>      | The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exclusions or exemptions allowed by law.  |
| <b>Taxes</b>                  | Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term does not include charges for services rendered only to those paying charges such as water/wastewater service charges. |
| <b>Tentative Millage</b>      | The tax rate adopted in the first public budget hearing of a taxing agency. Under State law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.  |
| <b>Trust and Agency Funds</b> | Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private   |





**Truth in Millage Law (TRIM)**

organizations, other governments, and/or funds. These funds are not part of the budget process.

A Florida designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing entity. The Notice of Proposed Property Taxes is known as the TRIM notice.

**Unincorporated Area**

That portion of the County which is not within boundaries of any municipality.

**User Charges (Fees)**

The payment of a fee for direct receipt of a public service by those individuals benefiting from the service.

**Voted Millage**

Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.



2725 Judge Fran Jamieson Way  
Viera, FL 32940, 711 FLORIDA RELAY



<https://www.brevardfl.gov/>



+1 (800) 955 8771

